



# **COUNTY OF HURON**

## **2024 BUDGET**

# County of Huron

## 2024 Budget

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# **COUNTY OF HURON**

## **2024 BUDGET**

### **Consolidated**

# CORPORATION OF THE COUNTY OF HURON

TO: Warden and Members of County Council  
FROM: Michael Blumhagen, Treasurer  
DATE: March 6, 2024  
SUBJECT: 2024 Budget Commentary

## **2024 BUDGET COMMENTS:**

Staff are currently proposing a levy increase of \$2,774,446 or 5.54% year over year to a total of \$52,826,607. Total taxation including estimated supplemental taxes of \$600,000 plus payment in lieu of property taxes of \$320,000 is \$53,746,607.

The 2024 returned roll for property assessment value has increased by \$222,590,397 to \$16.1 billion in total County assessment, therefore, if the County were to maintain the same tax rates as 2023, it would support a 0.97% increase in the levy, or an increase of \$486,256. To fund the proposed 2024 draft budget increase of 5.54%, the County would see a tax rate increase of 4.53%. This growth helps to mitigate the 2024 levy increases for existing assessment.

The average impact of the draft 2024 budget increase on the median residential property for Huron County valued at \$223,000 is \$50.58. The overall average property impact for the residential class is \$59. The average per \$100,000 residential assessment is an increase of \$22.68. For farmland, the increase on the median farm property valued at \$1,044,800 is \$59.24. For the class as a whole, the average increase per farm property is \$56. The average per \$100,000 is \$5.67.

It is important to note that the tax roll for 2024 is based on the same current value assessment roll as 2023, so any changes in the assessment roll is based strictly on new net growth. There will not be any significant tax shifts in 2024 for the farm class as we have seen in the last two reassessment cycles.

Included in the budget package are a number of schedules:

- Consolidated Net Levy
- Assessment and tax rate calculations
- Capital Budgets
- Departmental Budgets
- Reserve Schedule

## **Key Budget Considerations for 2024:**

- Non-union salary increases have been included in the budget at 3% for 2024, with a total impact to overall salary and benefits of \$751,700. This also includes Council per diems. Some of this increase will be either fully covered or partially covered by provincial funding. Union salaries continue to cause pressures as many settlements are based on arbitrated settlements. The non-union salaries were increased at 1.5% annually from 2017-2021, 2% in 2022 and 3% in 2023.
- With 2024 being a leap year, salary costs increased with the County's 24/7 operations (Homes and EMS), with an estimated increase in salaries of \$77,000.

- Estimates were made for the required Homes for the Aged increases to the direct care hours for funding and the number of hours for agency staff being used to cover the additional shifts. There is a significant cost differential in using agency staff vs County staff. Based on current estimates, the net cost to the County budget for this legislated change is \$531,731. 65,669 extra hours are now included in 2024 over 2021 before the legislation changed and for 2024, 30,870 hours are being added over 2023.
- The estimated agency cost differential for 2024 is being increased by \$671,000 over 2023, with a greater usage of agency staff to meet direct care increases and to cover existing shifts. The total agency cost differential is the difference between the average County staff rate and the agency rates. The total included for 2024 is \$1,250,000.
- The only grant included in the budget is for the Huron County Food Bank Distribution Centre - \$66,000. There is no additional funding included in the budget for any additional grants.
- This budget includes a 1.38% levy increase for its asset management funding program of \$693,000 to support the required financing strategy to address the infrastructure funding deficits. The County's asset management funding strategy will be updated for July 1, 2024. The total levy being raised in 2024 to support capital is \$9,228,669. Annual increases to the overall levy will be required for many years with the significant road and bridge expenditures that are looming.
- Infrastructure funding for 2024 is \$8,507,266, which is an increase compared to the 2023 funding of \$8,112,134. This \$8.5 million is from the Ontario Community Infrastructure Fund (OCIF), which consists of unused funding from 2023 of \$3,332,618, and \$5,174,648 of the 2024 allocation. \$639,000 will remain unused and carried into 2025 to support the Public Works capital program and mitigate the required increases. The following projects have OCIF funding applied to them: CR 83 Dashwood Reconstruction - \$4.2 million, CR 03 Culvert Replacement and Paving - \$3.98 million, and Fitch's Bridge rehabilitation - \$300,000.
- Starting in 2023 there is a strong link between the municipality's asset management plan and future OCIF funding. It will be vital that sufficient staff resources are allocated to support asset management planning in the future.
- Additionally, the 2024 Canada Community-Building Fund (Gas Tax) allocation is \$1,928,537, which is a small decrease of \$33,842 from 2023. Unused Gas Tax carryforward funds are \$389,400. A total of \$2,317,937 will remain uncommitted for 2024, to be applied against the 2025 budget.
- The estimated funding allocation for both infrastructure funding programs for 2025 will be \$7,822,000. Any unused carryforwards will assist in mitigating the future increases.

- Debenture financing is being proposed to fully fund the Phase 2 of the Wingham Public Works Yard project estimated at \$6.36 million. The financing costs for the principal and interest payments for a 20 year debenture have been included in the 2024 at \$49,500, which is estimated for 1 month of the year. The 2025 Budget will see the full annual cost of \$608,000 for this project, increasing the levy.
- Existing debt repayment included in the 2024 budget totals \$616,250 for CR 83 Bridges in 2021, and Phase 1 of the Wingham Yard in 2023. With Wingham Phase 2 in 2024, the total 2024 financing estimate is \$665,826, and for 2025 the estimate is \$1,224,250 with the full year of Phase 2.
- Minimal staff changes are being proposed for 2024 with respect to new staff position, excluding required increases in the Homes for the Aged.
- The operational details for the Health Unit have been removed from the detailed schedules, with the budget request of \$1,307,448 being included in the Consolidation.
- For 2024, there were some insurance increases impacting both the County and Public Housing policies. The Public Housing policy increased by \$114,670 due to increasing property replacement values, and the County's policy increased by \$113,124 due to liability exposures for current claims.
- The decrease in the OMPF funding was \$115,000 to a total of \$652,200.
- Extended benefit rates are also increasing with a 15% increase in Health and Dental. These costs have been kept artificially low in previous years with reliance on the reserve held with the provider however, this reserve is reaching minimum threshold recommended to be held and benefit usage by staff requires us to adjust the rates to be more reflective of our actual costs. These rates are expected to allow us to break even with our claims experience. The impact in 2024 is \$293,250.
- Total capital expenditures are budget at \$58.25 million for 2024, with \$8.8 million funded from the levy, \$17 million funded from provincial sources, \$6.35 million funded by debenture, \$7.5 million in carryforwards, \$3.3 million from the Fleet reserve, \$1.4 million from the Homes reserve and \$13.9 million from reserves to cover the Housing developments in Goderich and Exeter.
- Excluding project carryforwards of committed funding, total reserves are estimated to be \$37 million at the end of 2024. This is a decrease of \$19 million from 2023. Of this \$37 million balance, \$13.7 is available for unrestricted capital usage, \$3.2 million is restricted capital, \$5.8 million is self funding fleet capital, and \$13.6 million is general operating reserves.
- For 2024, staff have included \$1,509,417 of estimated 2023 operating surplus into the in the Corporate budget in an effort to reduce and mitigate the overall 2024 estimated levy increase. Staff had previously estimated that we would be

in an overall surplus position of \$3.9 million for 2023, but until year-end adjustments are finalized, the final year end surplus will not be known. An additional \$580,000 was included as a transfer from the general reserve for contingency for current in-year savings for attrition management. Therefore a total of \$2.1 million is being leverage for levy mitigation.

- Also included in the Corporate budget is interest income of \$3.2 million which is up \$1 million from 2023. This increase is based on current rates, plus current reserve balances. As rates decrease in the future and our reserve levels are significantly reduced, this interest income will be significantly reduced in the future. Overall, the Corporate budget includes an overall levy reduction of \$3.4 million. Any 2023 surplus that remains available will be recommended to be placed in the contingency operating reserve to assist in future budget mitigations required to phase in future levy pressures due to declines in interest revenue.

## **2024 ONGOING BUDGET PRESSURES**

- The primary pressure areas driving the 2024 Levy increase is within Public Works (2%), Homes for the Aged (1.99%), Emergency Services (1.13%), and Housing/Homelessness (0.98%). The increase of 6.1% for these programs are offset by levy mitigation. Excluding Public Works, 4.10% or 74% of the total increase relates to Health care, Public Housing and Homelessness costs which are not traditionally seen as core operations for local municipal governments. Due to various operational and legislative pressures, they have and continue to significantly impact the County's property taxes.
- With the County only eligible for the Transitional Assistance (a non-core grant) of the OMPF, it is expected that the OMPF for the County will be eliminated within the next several years. This assumption is based on the recent trend in reallocating the non-core transitional assistance to the core grants.
- Labour represents a significant portion of the County budget with approximately \$59,795,800 in total labour costs (salary and benefits). This figure excludes the amalgamated Huron Perth Health Unit. Staff have included 3% in the budget for non-union and Council per diems. Union increases are based on existing agreements or estimated settlements. Grid movements and job evaluation results are also to be factored in.
- Total full time equivalent staff across the County is increasing by 7.70 FTE to a total of 551.95. Total headcount varies across the seasons for the County with a mix of full-time, part-time, casual and seasonal staff.
- Total salary and benefit increases for 2024 are estimated to be \$3,519,800. A large portion of this increase is partially provincially funded for the Homes and EMS. EMS is increasing by \$670,000 with a one year lag in 50/50 funding, and the Homes is increasing by \$2.2 million primarily due to the direct resident care increases and estimated agency cost differential. These two factors equal an increase of \$1.84 million, but partially offset by current year funding.



- Additional pressures continue in our budget as we seeing the provincial funding increases falling short of the required increases in collective agreements, particularly within the Homes for the Aged. Additionally, EMS salary increases are only 50/50 funded with a 12 month lag in funding to support the current year increase, so there is an increase annually to be covered by levy. For example, at the Homes alone, the estimated COLA increase for all staff is \$475,000, however, the estimated provincial per diems to support general programs is only estimated to increase by \$28,000.
- Staff have estimated some future budget increases for 2025 and 2026 by applying some general operating inflation assumptions, known operational or funding changes, plus ongoing asset management funding increases. Staff are not seeking approval for these estimates, rather they are just highlighting the continued budget pressures for the upcoming budget cycles. For 2025, a levy increase of 12.4% is being estimated and for 2026, the increase is estimated at 7%. Some assumptions included were as follows: ongoing pressures at the Homes, capital expenditure increases for Public Works, a potential 12 hour shift upstaffing for EMS and future Seaforth base debt financing, Gibbons St project becoming operational, some decreases in funding plus reductions in interest income. Multi-year budgeting will continue to be refined for future budgets.

Prepared by:

Michael Blumhagen  
Treasurer

Approved by:

Meighan Wark  
Chief Administrative Officer

County of Huron  
**CONSOLIDATED APPROVED BUDGET**  
**LEVY Funding Requirements**  
For the year ending December 31, 2024

Department	2023 Levy	2024 Levy	Change YoY \$	Change YoY %	% Impact on Levy	2025 Levy	% Impact on Levy	2026 Levy	% Impact on Levy
<b>TAXATION REVENUE</b>									
Total Taxation	50,052,161	52,826,607	2,774,446	5.54%		59,361,188		63,504,810	
<b>TOTAL TAXATION</b>	<b>50,052,161</b>	<b>52,826,607</b>	<b>2,774,446</b>	<b>5.54%</b>	<b>5.54%</b>	<b>59,361,188</b>	<b>12.4%</b>	<b>63,504,810</b>	<b>7.0%</b>
Supplementary Taxes	600,000	600,000	-	0.00%	0.00%	600,000		600,000	
Payments-in-lieu	320,000	320,000	-	0.00%	0.00%	320,000		320,000	
<b>Total Other Taxes</b>	<b>920,000</b>	<b>920,000</b>	<b>-</b>	<b>0.00%</b>	<b>0.00%</b>	<b>920,000</b>	<b>0.0%</b>	<b>920,000</b>	<b>0.0%</b>
<b>TOTAL TAXATION</b>	<b>50,972,161</b>	<b>53,746,607</b>	<b>2,774,446</b>	<b>5.44%</b>	<b>5.54%</b>	<b>60,281,188</b>	<b>12.2%</b>	<b>64,424,810</b>	<b>6.9%</b>
<b>NET EXPENDITURES</b>									
Public Works - Operating	12,443,712	13,315,485	871,773	7.01%	1.74%	13,723,080		14,142,904	
Public Works - Capital	4,569,366	4,661,419	92,053	2.01%	0.18%	5,593,702		6,712,443	
Waste Management	151,000	163,000	12,000	7.95%	0.02%	167,890		172,925	
Fleet	-	25,000	25,000	-	0.05%	-		-	
<b>Total Public Works</b>	<b>17,164,078</b>	<b>18,164,904</b>	<b>1,000,826</b>	<b>5.83%</b>	<b>2.00%</b>	<b>19,484,672</b>	<b>7.3%</b>	<b>21,028,272</b>	<b>7.9%</b>
Huronview	3,516,684	3,938,120	421,436	11.98%	0.84%	4,421,022		4,941,806	
Huronlea	2,482,049	3,057,699	575,650	23.19%	1.15%	3,424,623		3,801,331	
<b>Homes for the Aged</b>	<b>5,998,733</b>	<b>6,995,819</b>	<b>997,086</b>	<b>16.62%</b>	<b>1.99%</b>	<b>7,845,644</b>	<b>12.1%</b>	<b>8,743,137</b>	<b>11.4%</b>
Library Services	3,506,855	3,657,623	150,768	4.30%	0.30%	3,807,151		3,917,315	
Museum and Cultural Services	1,532,154	1,615,899	83,745	5.47%	0.17%	1,658,676		1,697,208	
<b>Total Library &amp; Cultural Services</b>	<b>5,039,009</b>	<b>5,273,522</b>	<b>234,513</b>	<b>4.65%</b>	<b>0.47%</b>	<b>5,465,827</b>	<b>3.6%</b>	<b>5,614,523</b>	<b>2.7%</b>
Health Unit	1,301,289	1,307,448	6,159	0.47%	0.01%	1,320,522		1,333,727	
<b>Total Health Unit</b>	<b>1,301,289</b>	<b>1,307,448</b>	<b>6,159</b>	<b>0.47%</b>	<b>0.01%</b>	<b>1,320,522</b>	<b>1.0%</b>	<b>1,333,727</b>	<b>1.0%</b>
Planning & Development	1,458,947	1,608,744	149,797	10.27%	0.30%	1,668,803		1,730,799	
Water Source Protection	515,710	417,750	(97,960)	-19.00%	(0.20)%	417,750		417,750	
Forest Conservation	303,911	328,305	24,394	8.03%	0.05%	338,154		348,299	
<b>Total Planning</b>	<b>2,278,568</b>	<b>2,354,799</b>	<b>76,231</b>	<b>3.35%</b>	<b>0.15%</b>	<b>2,424,707</b>	<b>3.0%</b>	<b>2,496,848</b>	<b>3.0%</b>
Social Services	970,387	968,847	(1,540)	-0.16%	(0.00)%	968,847		968,847	
Social Housing	3,708,492	4,199,889	491,397	13.25%	0.98%	4,954,216		5,498,586	
Children Services/Early Years	588,745	425,242	(163,503)	-27.77%	(0.33)%	425,242		425,242	
Property Services	1,170,574	1,119,787	(50,786)	-4.34%	(0.10)%	1,271,037		1,413,959	
<b>Total Social and Property Services</b>	<b>6,438,197</b>	<b>6,713,765</b>	<b>275,568</b>	<b>4.28%</b>	<b>0.55%</b>	<b>7,619,342</b>	<b>13.5%</b>	<b>8,306,635</b>	<b>9.0%</b>

County of Huron  
**CONSOLIDATED APPROVED BUDGET**  
**LEVY Funding Requirements**  
For the year ending December 31, 2024

Department	2023 Levy	2024 Levy	Change YoY \$	Change YoY %	% Impact on Levy	2025 Levy	% Impact on Levy	2026 Levy	% Impact on Levy
Ambulance	7,943,326	8,512,417	569,090	7.16%	1.14%	9,698,344		9,727,819	
Emergency Management	135,147	142,821	7,674	5.68%	0.02%	147,106		151,519	
Community Care Team/Special	0	-	(0)	-100.00%	(0.00)%	(0)		(0)	
EMS Fleet	351,668	339,258	(12,410)	-3.53%	(0.02)%	739,258		439,258	
<b>Huron County EMS</b>	<b>8,430,141</b>	<b>8,994,496</b>	<b>564,355</b>	<b>6.69%</b>	<b>1.13%</b>	<b>10,584,708</b>	<b>17.7%</b>	<b>10,318,596</b>	<b>-2.5%</b>
Economic Development	1,268,019	1,292,156	24,137	1.90%	0.05%	1,346,923		1,403,677	
<b>Total Economic Development</b>	<b>1,268,019</b>	<b>1,292,156</b>	<b>24,137</b>	<b>1.90%</b>	<b>0.05%</b>	<b>1,346,923</b>	<b>4.2%</b>	<b>1,403,677</b>	<b>4.2%</b>
Council	696,870	714,720	17,850	2.56%	0.04%	736,162	3.0%	758,246	3.0%
Accessibility Committee	33,700	36,375	2,675	7.94%	0.01%	37,466	3.0%	38,590	3.0%
CAO/Clerk/Corp Records	1,018,336	1,032,484	14,148	1.39%	0.03%	1,063,309	3.0%	1,095,058	3.0%
Human Resources	851,233	959,623	108,390	12.73%	0.22%	985,833	2.7%	1,015,408	3.0%
Treasury	977,373	989,736	12,363	1.26%	0.02%	1,024,428	3.5%	1,055,011	3.0%
Business Technology Solutions	2,603,230	2,691,676	88,446	3.40%	0.18%	2,800,374	4.0%	2,994,043	6.9%
Huron County Court Services (POA)	(271,999)	(340,300)	(68,301)	25.11%	(0.14)%	(288,532)	-15.2%	(265,718)	-7.9%
Corporate	(2,854,617)	(3,434,617)	(580,000)	20.32%	(1.16)%	(2,170,197)	-36.8%	(1,511,244)	-30.4%
<b>Total Administration</b>	<b>3,054,126</b>	<b>2,649,697</b>	<b>(404,429)</b>	<b>-13.24%</b>	<b>(0.81)%</b>	<b>4,188,843</b>	<b>58.1%</b>	<b>5,179,395</b>	<b>23.6%</b>
<b>Total Net Expenditures</b>	<b>50,972,161</b>	<b>53,746,607</b>	<b>2,774,446</b>	<b>5.44%</b>	<b>5.54%</b>	<b>60,281,188</b>	<b>12.2%</b>	<b>64,424,810</b>	<b>6.9%</b>
<b>SURPLUS (DEFICIT)</b>	<b>-</b>	<b>-</b>	<b>(0)</b>			<b>-</b>		<b>-</b>	

County of Huron  
 Asset Management Plan - Funding  
 For the year ending December 31, 2024

This funding ties into the items currently identified in the current AMP Funding Strategies

Department	2023 Levy	Capital Expenditures	Minor Capital (operating)	Other/Excess Depreciation	Debenture Repayments	External Funding	Transfer to/(From) Reserves	2024 Levy	Change YoY \$	Change YoY %	% Impact on Levy
Public Works - Capital	4,569,366	25,415,921	729,392		664,919	(15,439,266)	(6,236,547)	5,134,419	565,053	12.37%	1.13%
Homes for the Aged	1,163,488	2,993,306	283,478				(2,050,716)	1,226,068	62,580	5.38%	0.13%
Social Housing	884,600	22,795,592	580,272	317,043		(8,065,495)	(14,755,369)	872,043	(12,557)	-1.42%	-0.03%
Property Services	890,875	712,395	150,800	197,639			(186,395)	874,439	(16,435)	-1.84%	-0.03%
EMS	1,027,636	2,094,700					(973,000)	1,121,700	94,064	9.15%	0.19%
<b>Total Asset Management Plan Funding</b>	<b>8,535,964</b>	<b>54,011,914</b>	<b>1,743,942</b>	<b>514,683</b>	<b>664,919</b>	<b>(23,504,761)</b>	<b>(24,202,027)</b>	<b>9,228,669</b>	<b>692,705</b>	<b>8.12%</b>	<b>1.38%</b>

**COUNTY OF HURON  
2024 BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Taxation	50,972,161	53,746,607	2,774,446	
Government Transfers	42,724,940	43,448,741	723,802	
Reserves	6,329,634	3,013,083	(3,316,551)	
Other Funding	12,400,558	14,631,670	2,231,112	
Internal Charges	5,122,790	5,462,694	339,904	
<b>Total Operating Revenue</b>	<b>117,550,083</b>	<b>120,302,795</b>	<b>2,752,712</b>	<b>2.34%</b>
Capital Budget				
Government Transfers	8,293,770	16,401,761	8,107,991	
Reserves	14,025,335	27,227,094	13,201,759	
Other Funding	511,170	597,250	86,080	
Debt Financing	3,900,000	6,357,000	2,457,000	
<b>Total Capital Revenue</b>	<b>26,730,275</b>	<b>50,583,105</b>	<b>23,852,830</b>	<b>89.24%</b>
<b>Total Revenue - BUDGET</b>	<b>144,280,357</b>	<b>170,885,900</b>	<b>26,605,542</b>	<b>18.44%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	56,243,032	59,762,871	3,519,839	
Equipment	3,408,681	3,814,780	406,099	
Purchased Service	5,762,418	6,649,795	887,377	
Internal Charges	4,485,149	4,602,557	117,408	
Operational	7,908,565	8,054,012	145,448	
Program	29,613,918	27,021,043	(2,592,875)	
Transfer to Reserves	1,395,823	1,493,590	97,767	
<b>Total Operating Budget</b>	<b>108,817,585</b>	<b>111,398,649</b>	<b>2,581,064</b>	<b>2.37%</b>
Capital Budget				
Capital Expenditures	34,248,433	58,256,623	24,008,190	
Transfer to Reserves	588,347	565,709	(22,638)	
Debt Repayment	625,992	664,919	38,927	
<b>Total Capital Budget</b>	<b>35,462,772</b>	<b>59,487,251</b>	<b>24,024,479</b>	<b>67.75%</b>
<b>Total Expenditures - BUDGET</b>	<b>144,280,357</b>	<b>170,885,900</b>	<b>26,605,542</b>	<b>18.44%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	12,025,848	12,273,124	247,276	
Debt Financing	3,900,000	6,357,000	2,457,000	
Debt Repayments (principal)	(468,084)	(440,917)	27,167	
Capital Expenditures	(34,248,433)	(58,256,623)	(24,008,190)	
Reserves	18,370,799	28,180,878	9,810,079	
<b>Total Financial Statement (Surplus)/Defici</b>	<b>(419,870)</b>	<b>(11,886,538)</b>	<b>(11,466,668)</b>	<b>2731.00%</b>

**County of Huron  
2024 Budget  
Future Sustainability**

<b>Description</b>	<b>Amount</b>
Ambulance Base Reserves	\$ 129,104
<b>Total</b>	<b>\$ 129,104</b>

County of Huron  
2024 Budget  
Total Full Time Equivalents

Department	2023	2024	Change	Levy Cost	Comments
CAO / Clerk / Corporate Records	6.00	6.00	-	\$ -	No change overall
Communications	2.00	2.00	-	\$ -	No change overall
Accessibility	-	-	-	\$ -	No change overall
Treasury	9.00	9.00	-	\$ -	No change overall
BTS - (IT/GIS/911)	18.35	18.35	-	\$ -	No change overall
POA	2.50	2.50	-	\$ -	No change overall
Human Resources	7.00	7.00	-	\$ -	No change overall
Public Works/Fleet	53.02	53.52	0.50	\$ 53,000	Reallocation of 0.5 FTE back to Public Works from EMS. Loss in 50/50 funding
EMS - CORE	89.18	90.28	1.10	\$ -	Changes in backfill requirements for Leaves/WSIB. No new positions. Less 0.5 FTE Director of Operations
EMS - Community Care Team/HISH	8.53	8.89	0.36	\$ -	Changes in backfill requirements for Leaves/WSIB. No new positions
Library	32.33	32.33	-	\$ -	No change overall
Cultural Services	14.01	13.40	(0.61)	\$ -	Reduction is ending contract at end of March for Digitization position that was funded from reserves
Planning	17.53	17.33	(0.20)	\$ (15,750)	Reduction of a PT position - savings \$15,750
Economic Development	13.54	11.81	(1.73)	\$ -	Reduction is funded contract DMS positions ending
Homes for the Aged	215.46	223.94	8.48	\$ -	Increases in Direct Care Hours to 3 hours 42 minutes - 30,872 hours over 2023 or approx 15 FTE's. Screener positions ended in 2023, included in 2023 FTE figures
Social and Property Services	55.80	55.60	(0.20)	\$ -	No change overall
<b>TOTAL</b>	<b>544.25</b>	<b>551.95</b>	<b>7.70</b>	<b>\$ 37,250</b>	

**County of Huron**

**Total Capital and Asset Management Program - SUMMARY**

For the year ending December 31, 2024

Capital Expense	CAPITAL COST	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Operating
TOTAL LIBRARY	\$ 367,850	\$ 305,600	\$ 54,250	\$ -	\$ 55,000	\$ 47,000
TOTAL MUSEUM	\$ 47,500	\$ 40,000	\$ -	\$ -	\$ 7,500	\$ -
TOTAL EMS	\$ 2,094,700	\$ 1,221,700	\$ -	\$ -	\$ 873,000	\$ -
TOTAL PUBLIC WORKS	\$ 25,415,921	\$ 4,469,500	\$ 9,082,266	\$ 6,357,000	\$ 6,236,547	\$ 729,392
TOTAL FLEET	\$ 3,321,000	\$ 25,000	\$ -	\$ -	\$ 3,296,000	\$ -
TOTAL HOMES FOR THE AGED	\$ 2,993,306	\$ 1,226,068	\$ -	\$ -	\$ 2,050,716	\$ 283,478
TOTAL HUMAN RESOURCES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL INFORMATION TECHNOLOGY	\$ 353,400	\$ 288,400	\$ -	\$ -	\$ 65,000	
TOTAL PLANNING	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -
TOTAL SOCIAL SERVICES	\$ 22,795,592	\$ 525,000	\$ 8,095,495	\$ -	\$ 14,755,369	\$ 580,272
TOTAL PROPERTY SERVICES	\$ 712,395	\$ 676,800	\$ -	\$ -	\$ 186,395	\$ 150,800
TOTAL TREASURY	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -
TOTAL PROVINCIAL OFFENCES	\$ 1,959	\$ -	\$ -	\$ -	\$ 1,959	\$ -
TOTAL CAO	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -
TOTAL CORPORATE	\$ 140,000	\$ -	\$ 80,000	\$ -	\$ 60,000	\$ -
TOTAL ECONOMIC DEVELOPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES	\$ 58,256,623	\$ 8,786,068	\$ 17,312,011	\$ 6,357,000	\$ 27,592,486	\$ 1,790,942



**County of Huron**

**Total Capital and Asset Management Program - DETAIL**  
**For the year ending December 31, 2024**

Capital Expense	CAPITAL COST	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Operating
<b>LIBRARY</b>						
Books and Materials	\$ 261,000	\$ 261,000				
eBooks	\$ 15,000	\$ 15,000				
McCall MacBain Project	\$ 18,650	\$ -	\$ 18,650			
Furniture/Equipment	\$ 12,000	\$ 8,400	\$ 3,600			
Computer Replacement	\$ 6,200	\$ 6,200				
<b>Minor Capital</b>						
McCall MacBain Project - MC		\$ 15,000	\$ 32,000			\$ 47,000
<b>CARRYFORWARDS</b>						
Clinton Library	\$ 55,000	\$ -			\$ 55,000	
<b>TOTAL LIBRARY</b>	<b>\$ 367,850</b>	<b>\$ 305,600</b>	<b>\$ 54,250</b>	<b>\$ -</b>	<b>\$ 55,000</b>	<b>\$ 47,000</b>
<b>MUSEUM</b>						
Exhibit Technology (NW Gallery)	\$ 30,000	\$ 30,000				
Office Furnishings update (Gaol Office)	\$ 10,000	\$ 10,000				
<b>CARRYFORWARDS</b>						
Permanent Gallery Cases	\$ 7,500				\$ 7,500	
<b>TOTAL MUSEUM</b>	<b>\$ 47,500</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,500</b>	<b>\$ -</b>
<b>EMS and Paramedic Services</b>						
Ambulance w/Power Load and Power Stretcher (2024 - 1)	\$ 350,000	\$ 350,000				
Ambulance w/Power Load and Power Stretcher (2024 - 2)	\$ 350,000	\$ 350,000				
Rapid Response Unit (2024)	\$ 125,000	\$ 125,000				
Stairchairs	\$ 24,000	\$ 24,000				
Paramedic Defibrillators	\$ 192,000	\$ 192,000				
Paramedic Auto-pulse machines	\$ 80,000	\$ 80,000				
Paramedic Safety Helmets	\$ 20,000	\$ 20,000				
Medical Bags	\$ 13,500	\$ 13,500				
PreHos iPad Replacements	\$ 8,000	\$ 8,000				
Public Access Defibrillators	\$ 6,200	\$ 6,200				
Paramedic Base Furniture	\$ 9,000	\$ 9,000				
Brussels Base Furniture	\$ 20,000	\$ 20,000				
Power Washers	\$ 9,000	\$ 9,000				
Zoll SurePower Defibrillator Chargers	\$ 10,000	\$ 10,000				
Zoll SurePower Autopulse Chargers	\$ 5,000	\$ 5,000				
<b>CARRYFORWARDS</b>						
Ambulance w/Power Load and Power Stretcher (2023 - 1)	\$ 288,000				\$ 288,000	
Ambulance w/Power Load and Power Stretcher (2023 - 2)	\$ 288,000				\$ 288,000	
Ambulance w/Power Load and Power Stretcher (2023 - 3)	\$ 288,000				\$ 288,000	
Medical Bags (2023)	\$ 9,000				\$ 9,000	
<b>TOTAL EMS</b>	<b>\$ 2,094,700</b>	<b>\$ 1,221,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 873,000</b>	<b>\$ -</b>

**County of Huron**

**Total Capital and Asset Management Program - DETAIL**  
**For the year ending December 31, 2024**

Capital Expense	CAPITAL COST	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Operating
<b>PUBLIC WORKS</b>						
<b>BRIDGE / STRUCTURE PROJECTS</b>						
Replacement of Culvert 14-11.7	\$52,000.00	\$ 52,000				
Replacement of Culvert 14-14.3	\$85,000.00	\$ 85,000				
Rehabilitation of Cleggs Bridge	\$36,000.00	\$ 36,000				
Rehabilitation of Hoggs Bridge	\$94,000.00	\$ 94,000				
Replacement of Culvert 25-10.8	\$45,000.00	\$ 45,000				
Replacement of Culvert 31-32.1	\$96,000.00	\$ 96,000				
Replacement of Culvert 01-11.9	\$57,000.00	\$ 57,000				
Londesborough Bridge Deck Condition Survey		\$ 24,000				\$24,000.00
Patterson / Auburn Bridge Deck Condition Survey		\$ 47,000				\$47,000.00
<b>ROAD PROJECTS</b>						
Mill & Pave (Various Small Sections: Donnybrook Line, Walton)		\$ 200,000				\$200,000.00
Storm Sewer Inspection and Mapping		\$ 200,000				\$200,000.00
<b>MISC</b>						
Wroxeter Cell Booster	\$5,000.00	\$ 5,000				
Wroxeter Weeping Bed	\$50,000.00	\$ 50,000				
Pucks for RWIS Station	\$15,000.00	\$ 15,000				
Office Supplies Pooled	\$15,000.00	\$ 15,000				
Shop Equipment / Small Tools Pooled	\$30,000.00	\$ 30,000				
Fuel Tanks for Zurich	\$300,000.00	\$ 300,000				
<b>CARRFORWARDS</b>						
Asset Management Systems		\$ 2,000			\$ 24,824	\$ 26,824
Asset Management/GIS System					\$ 36,000	\$ 36,000
Replacement of Doors - Auburn Shop					\$ 40,000	\$ 40,000
Electronic Door Access Controls - WIngham/Auburn/Zurich					\$ 25,000	\$ 25,000
Security cameras for Auburn, Wroxeter, Zurich					\$ 25,000	\$ 25,000
St. Joseph Drainage and Outlet Replacement	\$ 195,000				\$ 195,000	
2023 Guiderail Replacements	\$ 180,000				\$ 180,000	
New Pedestrian Tunnel Culvert 25-20.8	\$ 540,000		\$ 540,000			
Dash Camera					\$ 12,000	\$ 12,000
Rehabilitation of Bannockburn Bridge (03-10.4) CONSULTING FEES	\$ 132,862	\$ 56,000			\$ 76,862	
Rehabilitation of Lower Maitland Bridge (07-00.9) - Bridge Crew CONSULTING FEES	\$ 866,950	\$ 838,000			\$ 28,950	
Rehabilitation of Fitch's Bridge (07-04.8)CONSULTING FEES	\$ 1,119,000	\$ 809,000	\$ 300,000		\$ 10,000	
Rehabilitation of Boundary Bridge 11 CONSULTING FEES	\$ 611,000	\$ 586,000			\$ 25,000	
Rehabilitation of Boundary Bridge 14 CONSULTING FEES	\$ 85,000	\$ 60,000			\$ 25,000	
Replacement of Culvert 15-22.1	\$ 464,498				\$ 464,498	
CR03 - Culvert Replacement and pavement design ahead of future paving	\$ 4,179,975		\$ 3,989,975		\$ 190,000	
CR 25 / CR 4 Intersection Improvement	\$ 440,699				\$ 440,699	
Lane configuration adjustments at County Road 4 north of CR 86	\$ 47,921				\$ 47,921	
CR7 - Geotech and Asphalt Assessment	\$ 500,000	\$ 225,000			\$ 275,000	
CR18 - Brushing / ditching / guiderail	\$ 260,232	\$ 100,000			\$ 160,232	
Slope Stability Improvements, East of Benmiller	\$ 160,000				\$ 160,000	
CR83 - Exeter Urban Renewal	\$ 247,440	\$ 115,000	\$ 35,000		\$ 97,440	
CR83 / Airport Line Intersection Improvement	\$ 106,697				\$ 106,697	
CR 83 Dashwood Reconstruction	\$ 4,360,330		\$ 4,217,291		\$ 143,039	
CR84 - Hensal Urban Renewal	\$ 326,140				\$ 326,140	
CR84 - Zurich Urban Renewal	\$ 238,674				\$ 238,674	
Review of all speed zones and school areas					\$ 68,568	\$ 68,568
Cycling Master Plan					\$ 5,000	\$ 5,000
Wingham Facility Replacement - Phase 1	\$ 2,494,503				\$ 2,494,503	

**County of Huron**

**Total Capital and Asset Management Program - DETAIL**  
**For the year ending December 31, 2024**

Capital Expense	CAPITAL COST	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Operating
Wingham Facility Replacement - Phase 2	\$ 6,357,000			\$ 6,357,000		
Wingham Facility Replacement - Furnishings	\$ 61,000				\$ 61,000	
Wroxeter Yard Covered Storage Addition	\$ 60,000				\$ 60,000	
Zurich Yard Drainage Improvements					\$ 20,000	\$ 20,000
Rehabilitation of the Wroxeter Bridge (87-7.4) CONSULTING FEES	\$ 337,500	\$ 327,500			\$ 10,000	
Donnybrook Bridge	\$ 3,500				\$ 3,500	
Lane adjustments CR22 north of 86	\$ 160,000				\$ 160,000	
<b>TOTAL PUBLIC WORKS</b>	<b>\$ 25,415,921</b>	<b>\$ 4,469,500</b>	<b>\$ 9,082,266</b>	<b>\$ 6,357,000</b>	<b>\$ 6,236,547</b>	<b>\$ 729,392</b>
<b>FLEET</b>						
<b>Existing Fleet Replacements</b>						
06E Grader (2002)	\$ 800,000				\$ 800,000	
08E-12 Dodgeram Pickup (2012)	\$ 68,000				\$ 68,000	
16E-17 Ford Ext Cab Pickup (2017)	\$ 68,000				\$ 68,000	
18E-21 Chev Silverado Pickup (2021)	\$ 68,000				\$ 68,000	
HPS-05-17 Promaster City Van (2017)	\$ 60,000				\$ 60,000	
HPS-08-18 John Deere Zero Turn Mower	\$ 35,000				\$ 35,000	
HPS-02-15 Slip in Bed Sander	\$ 14,000				\$ 14,000	
<b>New Requests</b>						
2024 Centerline Crash Truck with attenuator mounted on rear	\$ 175,000				\$ 175,000	
Grader mounted Gravel Reclaimer	\$ 25,000	\$ 25,000				
<b>CARRYFORWARDS</b>						
Tandem Plow Truck	\$ 400,000				\$ 400,000	
Tandem Plow Truck	\$ 400,000				\$ 400,000	
Tandem Plow Truck	\$ 400,000				\$ 400,000	
HV-02-12 Homes Van	\$ 200,000				\$ 200,000	
32E Welder Generator	\$ 60,000				\$ 60,000	
101E-21 Roadside Mower	\$ 24,000				\$ 24,000	
102E-21 Roadside Mower	\$ 24,000				\$ 24,000	
103E-21 Roadside Mower	\$ 24,000				\$ 24,000	
111E-13 Rotary Broom	\$ 25,000				\$ 25,000	
112E-13 Rotary Broom	\$ 25,000				\$ 25,000	
113E-13 Rotary Broom	\$ 25,000				\$ 25,000	
2023 New Holland Tractor - Loader Arms	\$ 18,000				\$ 18,000	
2023 New Holland Tractor - Loader Arms	\$ 18,000				\$ 18,000	
37E Remote Control Flag Man	\$ 70,000				\$ 70,000	
Vacuum Trailer	\$ 295,000				\$ 295,000	
<b>TOTAL FLEET</b>	<b>\$ 3,321,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,296,000</b>	<b>\$ -</b>
<b>HOMES FOR THE AGED</b>						
<b>HURONVIEW</b>						
<b>Capital</b>						
Nursing Equipment (general)	\$ 15,000	\$ 15,000				
Resident room mechanical lifts/ Floor lifts	\$ 100,000	\$ 100,000				
Dietary Equipment	\$ 20,000	\$ 20,000				
IT equipment	\$ 4,500	\$ 4,500				
Office Furniture	\$ 2,600	\$ 2,600				

**County of Huron**  
**Total Capital and Asset Management Program - DETAIL**  
**For the year ending December 31, 2024**

Capital Expense	CAPITAL COST	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Operating
Humidifiers	\$ 31,500	\$ 31,500				
Parking lot expansion	\$ 40,000	\$ 40,000				
Generator	\$ 1,000,000	\$ 200,000			\$ 800,000	
IPAC upgrades	\$ 120,000	\$ 120,000				
<b>Minor Capital</b>						
Sensory Program equipment		\$ 5,000				\$ 5,000
Batteries for phones		\$ 2,750				\$ 2,750
Resident room repair		\$ 30,000				\$ 30,000
Kitchen cabinet and bathroom vanity replacement (apartments)		\$ 20,000				\$ 20,000
ADOA Compliance		\$ 50,000				\$ 50,000
<b>CARRYFORWARDS</b>						
<b>Capital</b>						
Nursing Equipment (general) (2023)	\$ 15,000				\$ 15,000	
Handrails and Flooring	\$ 124,463				\$ 124,463	
Siemens Program	\$ 26,237				\$ 26,237	
Integra Upgrade	\$ 10,000				\$ 10,000	
<b>Minor Capital (Operating)</b>						
Ceiling Repairs					\$ 4,321	\$ 4,321
Servery Cabinetry					\$ 7,523	\$ 7,523
Swipe Access at Staff/Main Entrance					\$ 7,000	\$ 7,000
Exterior Brick Work					\$ 12,577	\$ 12,577
Insulate Refridgerator Line					\$ 10,000	\$ 10,000
Sectralink Warranty					\$ 3,000	\$ 3,000
<b>HURONLEA</b>						
<b>Capital</b>						
Nursing equipment (general)	\$ 40,000	\$ 40,000				
IT equipment	\$ 1,500	\$ 1,500				
Dietary Equipment	\$ 22,000	\$ 22,000				
Walk in Fridge/Freezer	\$ 81,000	\$ 81,000				
Generator	\$ 800,000	\$ 196,718			\$ 603,282	
Parking lot expansion	\$ 30,000	\$ 30,000				
IPAC upgrades	\$ 100,000	\$ 100,000				
<b>Minor Capital (Operating)</b>						
Behavioural Supports Supplies		\$ 1,500				\$ 1,500
Kitchen cabinet and bathroom vanity replacement (2 apartment renos)		\$ 20,000				\$ 20,000
Large Servery Cabinetry		\$ 20,000				\$ 20,000
AODA compliance		\$ 32,000				\$ 32,000
Resident room repair		\$ 40,000				\$ 40,000
<b>CARRYFORWARDS</b>						
<b>Capital</b>						
Nursing Call Bell System	\$ 303,000				\$ 303,000	
Resident Room Mechanical Lifts	\$ 25,237				\$ 25,237	
Flooring (IPAC)	\$ 58,403				\$ 58,403	
200 Court Yard Project	\$ 22,866				\$ 22,866	

**County of Huron**

**Total Capital and Asset Management Program - DETAIL**

For the year ending December 31, 2024

Capital Expense	CAPITAL COST	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Operating
<b>Minor Capital (Operating)</b>						
ELPAS system supplies					\$ 1,737	\$ 1,737
Swipe Card Access at entrance doors					\$ 10,500	\$ 10,500
AODA Compliance					\$ 5,570	\$ 5,570
<b>TOTAL HOMES FOR THE AGED</b>	<b>\$ 2,993,306</b>	<b>\$ 1,226,068</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,050,716</b>	<b>\$ 283,478</b>
<b>HUMAN RESOURCES</b>						
<b>TOTAL HUMAN RESOURCES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>INFORMATION TECHNOLOGY</b>						
Furniture	\$ 2,000	\$ 2,000				
Network Infrastructure Hardware	\$ 60,000	\$ 60,000				
Computer Replacement (Pooled)	\$ 160,000	\$ 160,000				
Computer Peripheral Equipment Replacement (Pooled)	\$ 30,000	\$ 30,000				
<b>CARRYFORWARDS</b>						
Network Infrastructure Devices	\$ 59,000	\$ 30,000			\$ 29,000	
Enterprise Phone System	\$ 1,000				\$ 1,000	
Multui-Factor Authentication (MFA) Tokens	\$ 8,400	\$ 6,400			\$ 2,000	
SIEM or NAC Security Solution	\$ 18,000				\$ 18,000	
GIS Plotter Replacement	\$ 15,000				\$ 15,000	
<b>TOTAL INFORMATION TECHNOLOGY</b>	<b>\$ 353,400</b>	<b>\$ 288,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,000</b>	
<b>PLANNING</b>						
Office Furniture	\$ 3,000	\$ 3,000				
<b>TOTAL PLANNING</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>SOCIAL SERVICES</b>						
<b>Capital</b>						
Renovations to JMB for EarlyON new space	\$ 350,000	\$ -	\$ 350,000			
Replace Boilers	\$ 84,000	\$ -	\$ 84,000			
Replace Smoke Detectors	\$ 55,000	\$ 55,000				
Replace ULC Monitoring Equipment	\$ 38,500	\$ 38,500				
Generator Install	\$ 148,000	\$ -	\$ 148,000			
Pooled Assets	\$ 10,000	\$ -	\$ 10,000			
Pooled Assets	\$ 10,000	\$ -	\$ 10,000			
Pooled Assets	\$ 48,000	\$ 48,000				
Garbage/Utility room re purpose	\$ 49,000	\$ 49,000				
Security camera installs	\$ 41,000	\$ 41,000				
Install swipe cards	\$ 45,000	\$ 45,000				
Replace Boilers	\$ 45,000	\$ -	\$ 45,000			
<b>Minor Capital</b>						
OW - office upgrades			\$ 30,000			\$ 30,000
Replace main floor patios		\$ 12,000				\$ 12,000
Repair catch basins		\$ 40,000				\$ 40,000
Life Safety Upgrades		\$ 7,500				\$ 7,500

**County of Huron**

**Total Capital and Asset Management Program - DETAIL**

For the year ending December 31, 2024

Capital Expense	CAPITAL COST	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Operating
Accessible unit updates		\$ 25,000				\$ 25,000
Replace unit thermostats		\$ 8,500				\$ 8,500
Professional Fees for Grants		\$ 51,000				\$ 51,000
Sprinkler repairs		\$ 15,000				\$ 15,000
<b>CARRYFORWARDS</b>						
<b>Capital</b>						
Upgrade Exterior Cladding	\$ 315,073		\$ 168,000		\$ 147,073	
Accessible Front Vestibule	\$ 166,545				\$ 166,545	
Laundry Machine upgrades	\$ 10,000				\$ 10,000	
Gibbons St Apartments	\$ 13,500,000		\$ 575,495		\$ 12,924,505	
Rapid Housing Initiative - Phase 3	\$ 7,480,000		\$ 6,424,000		\$ 1,056,000	
Installation of Generator	\$ 326,086	\$ 55,000			\$ 271,086	
Flooring Replacement (PH04 20)	\$ 20,348				\$ 20,348	
Upgrade Phone Service / Replace Enterphone	\$ 54,040				\$ 54,040	
<b>Minor Capital</b>						
Replace Exterior Doors MC		\$ 34,500			\$ 30,937	\$ 65,437
Replace sewers to road MC					\$ 50,335	\$ 50,335
Communication Monitor Install Prototype A09C, A18C, A10C MC					\$ 3,500	\$ 3,500
Corridor and Lounge Update (PH19 23MC)			\$ 251,000		\$ 21,000	\$ 272,000
<b>TOTAL SOCIAL SERVICES</b>	<b>\$ 22,795,592</b>	<b>\$ 525,000</b>	<b>\$ 8,095,495</b>	<b>\$ -</b>	<b>\$ 14,755,369</b>	<b>\$ 580,272</b>
<b>PROPERTY SERVICES</b>						
<b>CAPITAL</b>						
Seal and Paint Truck Bays	\$ 55,000	\$ 55,000				
Replace Boilers	\$ 194,000	\$ 194,000				
Pooled Equipment	\$ 9,000	\$ 9,000				
Ceiling Upgrade	\$ 55,000	\$ 55,000				
Replace Sidewalks	\$ 33,000	\$ 33,000				
Waterproof NW basement foundation	\$ 61,000	\$ 61,000				
Upgrade public elevator	\$ 150,000	\$ 150,000				
<b>MINOR CAPITAL</b>						
Asbestos Abatement		\$ 10,000				\$ 10,000
Install Door Swipes		\$ 25,000				\$ 25,000
Replace heat exchanger in RTU4		\$ 3,600				\$ 3,600
Fire Alarm Panel and Monitoring		\$ 5,200				\$ 5,200
Replace damaged ceramic tiles		\$ 4,500				\$ 4,500
Engineering/Architect Fees		\$ 46,500				\$ 46,500
<b>CARRYFORWARDS</b>						
<b>CAPITAL</b>						
20% of Natural Infrastructure Fund	\$ 40,000				\$ 40,000	
Axiom Software Upgrade to AxiomXA	\$ 13,000				\$ 13,000	
Upgrade to Building Automation Systems (BAS)	\$ 75,268	\$ 25,000			\$ 50,268	
Replace York air conditioner	\$ 27,127				\$ 27,127	
<b>MINOR CAPITAL</b>						
Replace Overhead Doors					\$ 48,000	\$ 48,000
Repair Roof Drain					\$ 8,000	\$ 8,000

**County of Huron**

Total Capital and Asset Management Program - DETAIL

For the year ending December 31, 2024

Capital Expense	CAPITAL COST	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Operating
<b>TOTAL PROPERTY SERVICES</b>	\$ 712,395	\$ 676,800	\$ -	\$ -	\$ 186,395	\$ 150,800
<b>TREASURY</b>						
Furniture/Chairs	\$ 5,000	\$ -			\$ 5,000	
<b>TOTAL TREASURY</b>	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -
<b>PROVINCIAL OFFENCES</b>						
Receipt Printer	1,959				\$ 1,959	
<b>TOTAL PROVINCIAL OFFENCES</b>	\$ 1,959	\$ -	\$ -	\$ -	\$ 1,959	\$ -
<b>CAO/Clerk</b>						
Furniture/Chairs	\$ 5,000	\$ 5,000				
<b>TOTAL CAO</b>	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -
<b>CORPORATE</b>						
Asset Management Software	\$ 60,000				\$ 60,000	
Remote Access Platform	\$ 80,000		\$ 80,000			
<b>TOTAL CORPORATE</b>	\$ 140,000	\$ -	\$ 80,000	\$ -	\$ 60,000	\$ -
<b>ECONOMIC DEVELOPMENT</b>						
NIL						
<b>TOTAL ECONOMIC DEVELOPMENT</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL CAPITAL EXPENDITURES</b>	\$ 58,256,623	\$ 8,786,068	\$ 17,312,011	\$ 6,357,000	\$ 27,592,486	\$ 1,790,942

**CORPORATION OF THE COUNTY OF HURON**  
**at December 31, 2024**  
**Estimated Reserve Balances**

<b>RESERVE</b>	<b>2023 Balance</b>	<b>Projected 2024 Balance</b>	<b>Change 2024/2023</b>
<b>Capital Reserves - Unrestricted</b>			
Highways Reserve Fund	\$ 18,790,818	\$ 12,935,115	\$ (5,855,703)
General Capital Reserve	\$ 3,823,769	\$ 101,351	\$ (3,722,418)
Facilities Capital Reserve	\$ 1,213,731	\$ -	\$ (1,213,731)
Huronview (Homes) Reserve Fund	\$ 2,076,209	\$ 672,927	\$ (1,403,282)
Social Housing Capital Reserve Fund	\$ 2,831,259	\$ -	\$ (2,831,259)
<b>Total Unrestricted Capital Reserves</b>	<b>\$ 28,735,786</b>	<b>\$ 13,709,393</b>	<b>\$ (15,026,392)</b>
<b>Capital Reserves - Restricted</b>			
EMS Fleet Reserve Fund	\$ 615,711	\$ 515,711	\$ (100,000)
Ambulance Station Capital Reserve Fund	\$ 2,387,736	\$ 2,516,840	\$ 129,104
Library Book Reserve Fund	\$ 130,595	\$ 148,805	\$ 18,210
<b>Total Restricted Capital Reserves</b>	<b>\$ 3,134,042</b>	<b>\$ 3,181,356</b>	<b>\$ 47,314</b>
<b>Self Funding Capital</b>			
Fleet Reserve Fund	\$ 7,091,963	\$ 5,289,553	\$ (1,802,410)
Corporate IT Reserve Fund	\$ 550,510	\$ 491,419	\$ (59,091)
<b>Total Self Funding Capital</b>	<b>\$ 7,642,473</b>	<b>\$ 5,780,972</b>	<b>\$ (1,861,501)</b>
<b>Operating Reserves</b>			
Winter Maintenance Reserve Fund	\$ 1,400,000	\$ 1,400,000	\$ -
General Liability Insurance Reserve	\$ 1,000,000	\$ 1,000,000	\$ -
Waste Management Reserve	\$ 500,000	\$ 500,000	\$ -
Library Cap Fund	\$ 61,168	\$ 61,168	\$ -
Reserve Fund for Workers Safety & Insurance	\$ 200,000	\$ 200,000	\$ -
Forestry Reserve Fund	\$ 218,382	\$ 185,882	\$ (32,500)
Sustainable Huron	\$ 75,000	\$ 75,000	\$ -
Economic Development Reserve Fund	\$ 1,214,681	\$ 1,184,681	\$ (30,000)
General Reserve for Contingencies	\$ 11,084,289	\$ 8,989,739	\$ (2,094,550)
<b>Total Operating Reserves</b>	<b>\$ 15,753,520</b>	<b>\$ 13,596,470</b>	<b>\$ (2,157,050)</b>
<b>Committed Reserves</b>			
Water Source Protection Reserve	\$ 922,786	\$ 812,786	\$ (110,000)
Capital Project Carryforward	\$ 8,371,307	\$ 0	\$ (8,371,307)
Operating Project Carryforward	\$ 712,346	\$ 10,404	\$ (701,942)
<b>Total Committed Reserves</b>	<b>\$ 10,006,439</b>	<b>\$ 823,190</b>	<b>\$ (9,183,249)</b>
<b>TOTAL</b>	<b>\$ 65,272,259</b>	<b>\$ 37,091,381</b>	<b>\$ 28,180,878</b>



CORPORATION OF THE COUNTY OF HURON																
at December 31, 2024																
RESERVE ANALYSIS																
Department	Description	Winter Maintenance Reserve Fund	Highways Reserve Fund	Fleet Reserve Fund	EMS Fleet Reserve Fund	General Liability Insurance Reserve	General Capital Reserve	Facilities Capital Reserve	Ambulance Station Capital Reserve Fund	Huronview (Homes) Reserve Fund	Social Housing Capital Reserve Fund	Waste Management Reserve	Water Source Protection Reserve	Library Book Reserve Fund	Library Cap Fund	Corporate IT Reserve Fund
<b>2022 Actual Reserve Balance</b>		1,400,000	19,743,513	6,762,416	885,777	1,000,000	6,187,299	1,213,731	2,258,632	2,595,737	3,161,877	500,000	922,786	130,595	61,168	550,510
<b>2023 Estimated Reserve Activity</b>																
Corporate	Estimated Reserve Usage															
	Corporate Kaizen															
	Capital/Operating Carryforward															
	Goderich Hospital															
	EMS Upstaffing for 2023 Prov Share															
	Gapping for 2 new positions (July 1 Hire, Full year budget)															
Accessibility	Washroom project															
Treasury	Capital/Operating Carryforward															
Economic Development	Board Reserve Usage															
	Capital/Operating Carryforward															
CAO/Clerk																
HR	HRIS															
	Kaizen reserve funding															
IT	Capital/Operating Carryforward															
POA	Capital/Operating Carryforward															
Public Works	Reserve Usage	(363,000)	(1,500,000)													
	Capital Carryforwards/Surplus CF															
Fleet	Capital Carryforwards															
	Reserve Usage				(1,880,000)											
Homes for the Aged	Capital/Operating Carryforward									(580,000)						
Library	Clinton Branch Project															
	Capital/Operating Carryforward															
	Digitization project - prior year															
	Depreciation Adjustment - E Resources															
Museum	Capital/Operating Carryforward															
	Digitization project - prior year															
Planning	Capital/Operating Carryforward															
	Forestry Sales/usage															
Social Services	Capital/Operating Carryforward															
	Tri Plex Build						(406,941)				(413,082)					
Property Services	Capital/Operating Carryforward															
	Ambulance Base Reserve								129,104							
EMS	Capital/Operating Carryforward															
	Ambulance Vehicle from Reserve				(288,000)											
Interest (3% estimate)			547,305	216,547	17,933		186,925			60,472	82,464					
Excess Depreciation							450,485									
SWIFT - County Contributions																
Gibbons Street							-650,000									
Sanders Street							-194,000									
Estimated 2023 Surplus/ Carryforwards		363,000		1,993,000												
<b>2023 Estimated Reserve Balance</b>		<b>1,400,000</b>	<b>18,790,818</b>	<b>7,091,963</b>	<b>615,711</b>	<b>1,000,000</b>	<b>3,823,769</b>	<b>1,213,731</b>	<b>2,387,736</b>	<b>2,076,209</b>	<b>2,831,259</b>	<b>500,000</b>	<b>922,786</b>	<b>130,595</b>	<b>61,168</b>	<b>550,510</b>

CORPORATION OF THE COUNTY OF HURON																
at December 31, 2024																
RESERVE ANALYSIS																
Department	Description	Winter Maintenance Reserve Fund	Highways Reserve Fund	Fleet Reserve Fund	EMS Fleet Reserve Fund	General Liability Insurance Reserve	General Capital Reserve	Facilities Capital Reserve	Ambulance Station Capital Reserve Fund	Huronview (Homes) Reserve Fund	Social Housing Capital Reserve Fund	Waste Management Reserve	Water Source Protection Reserve	Library Book Reserve Fund	Library Cap Fund	Corporate IT Reserve Fund
<b>2024 Estimated Reserve Activity</b>																
Corporate	Estimated Reserve Usage															
	Novus Data Migration															
	Capital/Operating Carryforward															
Accessibility	Washroom project															
Treasury	Capital/Operating Carryforward															
Economic Development	Board Reserve Usage						12,673									
	Capital/Operating Carryforward															
IT	Capital/Operating Carryforward															(59,091)
POA	Capital/Operating Carryforward															
	Excess Depreciation					508										
Human Resources	Excess Depreciation					2,503										
Public Works	Reserve Usage		(61,000)													
	Capital Carryforwards/Surplus CF															
Fleet	Capital Purchases			(3,296,000)												
	Reserve Transfer from operating			1,493,590												
Homes for the Aged	Capital/Operating Carryforward									(1,403,282)						
Library	Capital/Operating Carryforward															
	Excess Depreciation													18,210		
Museum	Capital/Operating Carryforward															
	Digitization project - prior year															
Planning	Capital/Operating Carryforward															
	Watersource protection CF												(110,000)			
	Excess Depreciation					17,132										
Social Services	Capital/Operating Carryforward															
	Gibbons Street		(5,794,703)				(3,084,813)	(1,213,731)			(2,831,259)					
	Sanders Street						(1,056,000)									
	Excess Depreciation						317,043									
Properly Services	Capital/Operating Carryforward															
	Excess Depreciation						68,535									
EMS	Ambulance Base Reserve								129,104							
Interest	Capital/Operating Carryforward				(100,000)											
	SWIFT - additional County Contributions															
<b>2024 Estimated Reserve Balance</b>		<b>1,400,000</b>	<b>12,935,115</b>	<b>5,289,553</b>	<b>515,711</b>	<b>1,000,000</b>	<b>101,351</b>	<b>-</b>	<b>2,516,840</b>	<b>672,927</b>	<b>-</b>	<b>500,000</b>	<b>812,786</b>	<b>148,805</b>	<b>61,168</b>	<b>491,419</b>

CORPORATION OF THE COUNTY OF HURON												
at December 31, 2024												
RESERVE ANALYSIS												
Department	Description	Reserve Fund for Workers Safety & Insurance	Forestry Reserve Fund	Sustainable Huron	Economic Development Reserve Fund	General Reserve for Contingencies	Reserve for Working Funds	Capital Project Carryforward	Operating Project Carryforward	Committed Reserves Funds	Add Back unspent Committed Funds	TOTAL
<b>2022 Actual Reserve Balance</b>		<b>200,000</b>	<b>223,382</b>	<b>75,000</b>	<b>1,254,681</b>	<b>12,266,958</b>	<b>-</b>	<b>6,999,396</b>	<b>688,875</b>	<b>69,082,332</b>	<b>-</b>	<b>67,501,202</b>
<b>2023 Estimated Reserve Activity</b>												
Corporate	Estimated Reserve Usage					(1,652,505)				(1,652,505)		(1,652,505)
	Corporate Kaizen									0		
	Capital/Operating Carryforward							(60,000)		(60,000)		(60,000)
	Goderich Hospital					(150,000)				(150,000)		(150,000)
	EMS Upstaffing for 2023 Prov Share					(119,500)				(119,500)		(119,500)
	Gapping for 2 new positions (July 1 +					(122,500)				(122,500)		(122,500)
Accessibility	Washroom project								(60,000)	(60,000)		(60,000)
Treasury	Capital/Operating Carryforward							(5,000)	(15,000)	(20,000)		(20,000)
Economic Developme	Board Reserve Usage				(40,000)				(20,000)	(60,000)		(60,000)
	Capital/Operating Carryforward									0		0
CAO/Clerk								(3,890)		(3,890)		(3,890)
HR	HRIS							(25,484)		(25,484)		(25,484)
	Kaizen reserve funding					(85,021)				(85,021)		(85,021)
IT	Capital/Operating Carryforward							(46,400)	(10,000)	(56,400)		(56,400)
POA	Capital/Operating Carryforward							(1,959)		(1,959)		(1,959)
Public Works	Reserve Usage									(1,863,000)		(1,863,000)
	Capital Carryforwards/Surplus CF					(250,000)		(4,298,988)		(4,548,988)		(4,548,988)
Fleet	Capital Carryforwards									0		-
	Reserve Usage									(1,880,000)		(1,880,000)
Homes for the Aged	Capital/Operating Carryforward							(163,861)	(45,551)	(789,412)		(789,412)
										0		-
Library	Clinton Branch Project							(55,000)		(55,000)		(55,000)
	Capital/Operating Carryforward							(10,421)	(32,000)	(42,421)		(42,421)
	Digitization project - prior year									0		-
	Depreciation Adjustment - E Resourc									0		-
Museum	Capital/Operating Carryforward							(12,202)	(35,500)	(47,702)		(47,702)
	Digitization project - prior year									(23,136)		(23,136)
Planning	Capital/Operating Carryforward					(23,136)			(12,000)	(12,000)		(12,000)
	Forestry Sales/usage		(5,000)							(5,000)		(5,000)
Social Services	Capital/Operating Carryforward							(617,229)	(270,956)	(888,185)		(888,185)
	Tri Plex Build							(496,608)	(101,829)	(1,418,460)		(1,418,460)
Propery Services	Capital/Operating Carryforward							(688,443)	(75,635)	(764,078)		(764,078)
	Ambulance Base Reserve									129,104		129,104
EMS	Capital/Operating Carryforward							(513,910)		(513,910)		(513,910)
	Ambulance Vehicle from Reserve									(288,000)		(288,000)
										0		-
Interest (3% estimate)										1,111,647		1,111,647
Excess Depreciation										450,485		450,485
SWIFT - County Contributions						(2,290,007)				(2,290,007)		(2,290,007)
Gibbons Street										(650,000)		(650,000)
Sanders Street										(1,944,000)		(1,944,000)
Estimated 2023 Surplus/ Carryforwards						3,510,000		8,371,307	701,942	14,939,249		14,939,249
<b>2023 Estimated Reserve Balance</b>		<b>200,000</b>	<b>218,382</b>	<b>75,000</b>	<b>1,214,681</b>	<b>11,084,289</b>	<b>-</b>	<b>8,371,307</b>	<b>712,346</b>	<b>65,272,259</b>	<b>-</b>	<b>63,691,129</b>

CORPORATION OF THE COUNTY OF HURON												
at December 31, 2024												
RESERVE ANALYSIS												
Department	Description	Reserve Fund for Workers Safety & Insurance	Forestry Reserve Fund	Sustainable Huron	Economic Development Reserve Fund	General Reserve for Contingencies	Reserve for Working Funds	Capital Project Carryforward	Operating Project Carryforward	Committed Reserves Funds	Add Back unspent Committed Funds	TOTAL
<b>2024 Estimated Reserve Activity</b>												
Corporate	Estimated Reserve Usage					(2,089,417)				(2,089,417)		(2,089,417)
	Novus Data Migration								(12,000)	(12,000)		(12,000)
	Capital/Operating Carryforward							(60,000)		(60,000)		(60,000)
Accessibility	Washroom project								(68,000)	(68,000)		(68,000)
Treasury	Capital/Operating Carryforward						(5,000)		-	(5,000)		(5,000)
Economic Development	Board Reserve Usage								(19,600)	(6,927)		(6,927)
	Capital/Operating Carryforward				(30,000)				(8,950)	(38,950)		(38,950)
IT	Capital/Operating Carryforward							(65,000)	(10,000)	(134,091)		(134,091)
POA	Capital/Operating Carryforward							(1,959)		(1,959)		(1,959)
	Excess Depreciation									508		508
Human Resources	Excess Depreciation									2,503		2,503
Public Works	Reserve Usage									(61,000)		(61,000)
	Capital Carryforwards/Surplus CF							(5,919,155)	(256,392)	(6,175,547)		(6,175,547)
Fleet	Capital Purchases									(3,296,000)		(3,296,000)
	Reserve Transfer from operating									1,493,590		1,493,590
Homes for the Aged	Capital/Operating Carryforward							(585,206)	(62,228)	(2,050,716)		(2,050,716)
Library	Capital/Operating Carryforward							(55,000)	(35,500)	(90,500)		(90,500)
	Excess Depreciation									18,210		18,210
Museum	Capital/Operating Carryforward							(7,500)	(49,500)	(57,000)		(57,000)
	Digitization project - prior year					(5,133)				(5,133)		(5,133)
Planning	Capital/Operating Carryforward		(32,500)						(18,000)	(50,500)		(50,500)
	Watersource protection CF									(110,000)		(110,000)
	Excess Depreciation									17,132		17,132
Social Services	Capital/Operating Carryforward							(669,092)	(105,772)	(774,864)		(774,864)
	Gibbons Street									(12,924,505)		(12,924,505)
	Sanders Street									(1,056,000)		(1,056,000)
	Excess Depreciation									317,043		317,043
Properly Services	Capital/Operating Carryforward							(130,395)	(56,000)	(186,395)		(186,395)
	Excess Depreciation									68,535		68,535
	Ambulance Base Reserve									129,104		129,104
EMS	Capital/Operating Carryforward							(873,000)		(973,000)		(973,000)
Interest										0		0
SWIFT - additional County Contributions										0		0
<b>2024 Estimated Reserve Balance</b>		<b>200,000</b>	<b>185,882</b>	<b>75,000</b>	<b>1,184,681</b>	<b>8,989,739</b>	<b>-</b>	<b>0</b>	<b>10,404</b>	<b>37,091,381</b>	<b>-</b>	<b>35,510,251</b>

2024 TAX RATE CALCULATIONS

Column 1	Column 2	Net Levy required = Column 3	Column 4	Column 5	Column 6	Column 7				
				\$ 52,826,607						
Description	Returned Assessment for	Transition Ratio	Tax Reductions	Weighted Ratios	Weighted Assessments	2024 Tax Rate	Proof of Tax	2023 Tax Rate	Change in Tax Rates	Tax Rate % Change
		<i>Published Transition Ratios by Class (excludes railways and hydro right-of-ways)</i>	<i>(Section 368.1 of the Municipal Act or as prescribed or set by by-law)</i>	<i>(Col. 3 x (1 - Col. 4))</i>	<i>(Col. 2 x Col. 5)</i>	<i>Residential and farm tax rate (calculated below) x Col. 5</i>	<i>(Col. 2 x Col. 7)</i>			
res/farm (RT)	6,983,698,236	1.000000	0.00%	1.000000	6,983,698,236	0.00523593	36,566,129	0.00500913	0.0002268	4.53%
multi-res (MT)/ New multi res (NT)	109,872,600	1.100000	0.00%	1.100000	120,859,860	0.00575952	632,813	0.00551004	0.0002495	
new multi-residential (NT)			0.00%	-	-	-	-	0.00000000		
farmlands (FT)	8,150,591,187	0.250000	0.00%	0.250000	2,037,647,797	0.00130898	10,668,974	0.00125228	0.0000567	
commercial (CT) + (ST) + (CH) + (DH) + (XT) + (GT)	610,751,230	1.100000	0.00%	1.100000	671,826,353	0.00575952	3,517,633	0.00551004	0.0002495	
industrial (IT) + (LT) + (IH) + (JT)	190,463,200	1.100000	0.00%	1.100000	209,509,520	0.00575952	1,096,976	0.00551004	0.0002495	
pipeline (PT)	44,991,300	0.700000	0.00%	0.700000	31,493,910	0.00366515	164,900	0.00350639	0.0001588	
managed forests (TT)	38,231,300	0.250000	0.00%	0.250000	9,557,825	0.00130898	50,044	0.00125228	0.0000567	
other class (OT)			0.00%	-	-	-	-	0.00000000		
utility and distribution (UT)			0.00%	-	-	-	-	0.00000000		
	<b>16,128,599,053</b>				<b>10,064,593,501</b>		<b>52,697,470</b>			
res/farm farmland class I (R1)	4,606,300	1.000000	75.00%	0.250000	1,151,575	0.00130898	6,030	0.00125228	0.0000567	
res/farm farmland class II (R4)		1.000000	0.00%	1.000000	-	0.00523593	-	0.00500913	0.0002268	
res/farm farmland class III (R7)		1.000000	0.00%	1.000000	-	0.00523593	-	0.00500913	0.0002268	
multi-res. Farmland class I (M1)		1.000000	75.00%	0.250000	-	0.00130898	-	0.00125228	0.0000567	
multi-res. Farmland class II (M4)		1.100000	0.00%	1.100000	-	0.00575952	-	0.00551004	0.0002495	
multi-res. Farmland class III (M7)		1.100000	0.00%	1.100000	-	0.00575952	-	0.00551004	0.0002495	
commercial excess/vacant unit (CU) + (SU)	5,980,971	1.100000	0.00%	1.100000	6,579,068	0.00575952	34,448	0.00551004	0.0002495	
commercial vacant land (CJ & CX)	10,227,200	1.100000	0.00%	1.100000	11,249,920	0.00575952	58,904	0.00551004	0.0002495	
commercial farmland class I (C1)		1.000000	75.00%	0.250000	-	0.00130898	-	0.00125228	0.0000567	
commercial farmland class II (C4)		1.100000	0.00%	1.100000	-	0.00575952	-	0.00551004	0.0002495	
commercial farmland class III (C7)		1.100000	0.00%	1.100000	-	0.00575952	-	0.00551004	0.0002495	
industrial excess/vacant unit (IU) + (LU) + (IK) + (JU)	1,379,300	1.100000	0.00%	1.100000	1,517,230	0.00575952	7,944	0.00551004	0.0002495	
industrial vacant land (IX) + (IJ)	3,541,600	1.100000	0.00%	1.100000	3,895,760	0.00575952	20,398	0.00551004	0.0002495	
industrial farmland class I (I1)	281,000	1.000000	75.00%	0.250000	70,250	0.00130898	368	0.00125228	0.0000567	
industrial farmland class II (I4)		1.100000	0.00%	1.100000	-	0.00575952	-	0.00551004	0.0002495	
industrial farmland class III (I7)		1.100000	0.00%	1.100000	-	0.00575952	-	0.00551004	0.0002495	
Commercial/Industrial - Small Farm (up to \$100,000)	726,500	1.100000	75.00%	0.275000	199,788	0.00143988	1,046	0.00137751	0.0000624	
	<b>26,742,871</b>				<b>24,663,591</b>		<b>129,137</b>			
<b>Total Returned Assessments</b>	<b>16,155,341,924</b>				<b>10,089,257,091</b>		<b>52,826,607</b>			
Levy requirements										
Net levy	52,826,607									
<b>TOTAL MUNICIPAL</b>	<b>52,826,607</b>	divided by	<b>10,089,257,091</b>	equals	<b>Res/Farm Tax Rate</b>	<b>0.00523593</b>				

County of Huron  
2024 Tax Rate Summary

Property Tax Class	Current Value Assessment	Transition Ratio	Tax Reductions	Weighted Ratios	Weighted Assessments	2024 Tax Rate	Levy Amount	2023 Tax Rate	Change in Tax Rate
Residential Taxable: Full	\$ 6,983,698,236	1.00	0%	1.00	\$ 6,983,698,236	0.00523593	\$ 36,566,129	0.00500913	4.53%
Multi-Residential Taxable: Full	\$ 109,872,600	1.10	0%	1.10	\$ 120,859,860	0.00575952	\$ 632,813	0.00551004	4.53%
Farm Taxable: Full	\$ 8,150,591,187	0.25	0%	0.25	\$ 2,037,647,797	0.00130898	\$ 10,668,974	0.00125228	4.53%
Commercial Taxable: Full	\$ 610,751,230	1.10	0%	1.10	\$ 671,826,353	0.00575952	\$ 3,517,633	0.00551004	4.53%
Industrial Taxable: Full	\$ 190,463,200	1.10	0%	1.10	\$ 209,509,520	0.00575952	\$ 1,096,976	0.00551004	4.53%
Pipeline Taxable: Full	\$ 44,991,300	0.70	0%	0.70	\$ 31,493,910	0.00366515	\$ 164,900	0.00350639	4.53%
Managed Forest Taxable: Full	\$ 38,231,300	0.25	0%	0.25	\$ 9,557,825	0.00130898	\$ 50,044	0.00125228	4.53%
Residential Taxable: Farmland I	\$ 4,606,300	1.00	75%	0.25	\$ 1,151,575	0.00130898	\$ 6,030	0.00125228	4.53%
Commercial Taxable: Excess Land	\$ 5,980,971	1.10	0%	1.10	\$ 6,579,068	0.00575952	\$ 34,448	0.00551004	4.53%
Commercial Taxable: Vacant Land	\$ 10,227,200	1.10	0%	1.10	\$ 11,249,920	0.00575952	\$ 58,904	0.00551004	4.53%
Industrial Taxable: Excess Land	\$ 1,379,300	1.10	0%	1.10	\$ 1,517,230	0.00575952	\$ 7,944	0.00551004	4.53%
Industrial Taxable: Vacant Land	\$ 3,541,600	1.10	0%	1.10	\$ 3,895,760	0.00575952	\$ 20,398	0.00551004	4.53%
Industrial Taxable: Farmland I	\$ 281,000	1.00	75%	0.25	\$ 70,250	0.00130898	\$ 368	0.00125228	4.53%
Commercial/Industrial - Small Farm (up to \$100,000)	\$ 726,500	1.100	75%	0.275	\$ 199,788	0.00143988	\$ 1,046	0.00137751	
<b>TOTAL</b>	<b>\$ 16,155,341,924</b>				<b>\$ 10,089,257,091</b>		<b>\$ 52,826,607</b>		

**County of Huron  
2024 Budget  
Impact to Properties**

2024 Levy \$ 52,826,607

**Upper Tier Tax impact on Median/Typical Property**

Class	Description	Code	Property Count	2023 CVA	2024 CVA	CVA Change	2023 CVA Taxes	2024 CVA Taxes	\$ Tax Change	% Tax Change
RT	Single Family Home	301	14,883	223,000	223,000	0.00%	\$ 1,117	\$ 1,168	\$ 50.58	4.53%
RT	Farm House	211	3,092	167,700	167,700	0.00%	\$ 840	\$ 878	\$ 38.03	4.53%
FT	Farmland	211	2,990	1,044,800	1,044,800	0.00%	\$ 1,308	\$ 1,368	\$ 59.24	4.53%
MT	Apartment Building	340	79	733,000	733,000	0.00%	\$ 4,039	\$ 4,222	\$ 182.86	4.53%
CT	Small Office Building	400	74	251,000	251,000	0.00%	\$ 1,383	\$ 1,446	\$ 62.62	4.53%
CT	Small Retail Commercial Building	410	174	152,000	152,000	0.00%	\$ 838	\$ 875	\$ 37.92	4.53%
IT	Standard Industrial Property	520	96	278,100	278,100	0.00%	\$ 1,532	\$ 1,602	\$ 69.38	4.53%
The median or typical property in each group represents a property value with an assessed value at or near the midpoint or median for the group and a per cent change in assessment for the year or near the median for the group										

County of Huron  
 2024 Budget  
 Frequency Distribution of Tax Impact by Property

DRAFT LEVY      \$            52,826,607

Residential Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	24,730	\$ 47
100-200	Increase	2,173	\$ 128
200-300	Increase	186	\$ 239
300-500	Increase	86	\$ 366
500-700	Increase	17	\$ 569
700-1,000	Increase	5	\$ 831
1,000-1,500	Increase	11	\$ 1,293
1,500-2,000	Increase	1	\$ 1,575
2,000-3,000	Increase	1	\$ 2,016
3,000 - Over	Increase	9	\$ 6,292
0-100	Decrease	-	\$ -
100-200	Decrease	-	\$ -
200-300	Decrease	-	\$ -
300-500	Decrease	-	\$ -
500-700	Decrease	-	\$ -
700-1,000	Decrease	-	\$ -
1,000-1,500	Decrease	-	\$ -
1,500-2,000	Decrease	-	\$ -
2,000-3,000	Decrease	-	\$ -
3,000 - Over	Decrease	-	\$ -
<b>TOTAL</b>		<b>27,219</b>	<b>\$ 59</b>
Source: OPTA tax tools			



County of Huron  
 2024 Budget  
 Frequency Distribution of Tax Impact by Property

DRAFT LEVY      \$            52,826,607

Farmland Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	7,613	\$ 48
100-200	Increase	619	\$ 129
200-300	Increase	44	\$ 235
300-500	Increase	12	\$ 370
500-700	Increase	2	\$ 638
700-1,000	Increase	-	\$ -
1,000-1,500	Increase	-	\$ -
1,500-2,000	Increase	-	\$ -
2,000-3,000	Increase	-	\$ -
3,000 - Over	Increase	-	\$ -
0-100	Decrease	-	\$ -
100-200	Decrease	-	\$ -
200-300	Decrease	-	\$ -
300-500	Decrease	-	\$ -
500-700	Decrease	-	\$ -
700-1,000	Decrease	-	\$ -
1,000-1,500	Decrease	-	\$ -
1,500-2,000	Decrease	-	\$ -
2,000-3,000	Decrease	-	\$ -
3,000 - Over	Decrease	-	\$ -
<b>TOTAL</b>		<b>8,290</b>	<b>\$ 56</b>
Source: OPTA tax tools			

County of Huron

2024 Budget

Impact of Upper Tier Levy Increase to Taxation per \$100,000 (Excluding new assessment)

Tax Class	2023 Assessment	2024 Assessment	2023 Tax Rate	2024 Tax Rate	% Tax Rate Change	2023 County Taxes	2024 County Taxes	% Cty Tax Change	Change Inc(Dec) \$
<b>RESIDENTIAL</b>	\$ 100,000	\$ 100,000	0.00500913	0.00523593	4.53%	\$ 501	\$ 524	4.53%	\$22.68
<b>FARMLANDS</b>	\$ 100,000	\$ 100,000	0.001252283	0.00130898	4.53%	\$ 125	\$ 131	4.53%	\$5.67
<b>MULTI-RESIDENTIAL</b>	\$ 100,000	\$ 100,000	0.005510045	0.00575952	4.53%	\$ 551	\$ 576	4.53%	\$24.95
<b>COMMERCIAL</b>	\$ 100,000	\$ 100,000	0.005510045	0.00575952	4.53%	\$ 551	\$ 576	4.53%	\$24.95
<b>INDUSTRIAL</b>	\$ 100,000	\$ 100,000	0.005510045	0.00575952	4.53%	\$ 551	\$ 576	4.53%	\$24.95

County of Huron  
2024 Assessment Data and Tax Levy

Total of all Local Municipalities

Property Tax Class	2024 Assessment	2023 Assessment	\$ Change Assessment	% Change Assessment	2024 County Taxes	2023 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 6,983,698,236	\$ 6,967,802,221	\$ 15,896,015	0.2%	\$ 36,566,129	\$ 34,902,639	\$ 1,663,491	4.77%
Multi-Residential Taxable: Full	\$ 109,872,600	\$ 108,525,200	\$ 1,347,400	1.2%	\$ 632,813	\$ 597,979	\$ 34,835	5.83%
Farm Taxable: Full	\$ 8,150,591,187	\$ 7,979,897,038	\$ 170,694,149	2.1%	\$ 10,668,974	\$ 9,993,089	\$ 675,885	6.76%
Commercial Taxable: Full	\$ 610,751,230	\$ 594,821,197	\$ 15,930,033	2.7%	\$ 3,517,633	\$ 3,277,491	\$ 240,142	7.33%
Industrial Taxable: Full	\$ 190,463,200	\$ 172,940,300	\$ 17,522,900	10.1%	\$ 1,096,976	\$ 952,909	\$ 144,068	15.12%
Pipeline Taxable: Full	\$ 44,991,300	\$ 44,565,300	\$ 426,000	1.0%	\$ 164,900	\$ 156,263	\$ 8,636	5.53%
Managed Forest Taxable: Full	\$ 38,231,300	\$ 37,000,000	\$ 1,231,300	3.3%	\$ 50,044	\$ 46,334	\$ 3,710	8.01%
Residential Taxable: Farmland I	\$ 4,606,300	\$ 4,862,800	\$ (256,500)	-5.3%	\$ 6,030	\$ 6,090	\$ (60)	-0.99%
Commercial Taxable: Excess Land	\$ 5,980,971	\$ 6,136,971	\$ (156,000)	-2.5%	\$ 34,448	\$ 33,815	\$ 633	1.87%
Commercial Taxable: Vacant Land	\$ 10,227,200	\$ 10,236,900	\$ (9,700)	-0.1%	\$ 58,904	\$ 56,406	\$ 2,498	4.43%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 1,379,300	\$ 1,442,600	\$ (63,300)	-4.4%	\$ 7,944	\$ 7,949	\$ (5)	-0.06%
Industrial Taxable: Vacant Land	\$ 3,541,600	\$ 3,630,900	\$ (89,300)	-2.5%	\$ 20,398	\$ 20,006	\$ 391	1.96%
Industrial/Commercial: Small Farm S	\$ 726,500	\$ 609,100	\$ 117,400	19.3%	\$ 1,046	\$ 839	\$ 207	24.67%
Industrial Taxable: Farmland I	\$ 281,000	\$ 281,000	\$ -	0.0%	\$ 368	\$ 352	\$ 16	4.53%
<b>TOTAL</b>	<b>\$ 16,155,341,924</b>	<b>\$ 15,932,751,527</b>	<b>\$ 222,590,397</b>	<b>1.4%</b>	<b>\$ 52,826,607</b>	<b>\$ 50,052,161</b>	<b>\$ 2,774,446</b>	<b>5.54%</b>

County of Huron  
2024 Assessment Data and Tax Levy

Total of all Local Municipalities

Municipality	2024 Assessment	2023 Assessment	\$ Change Assessment	% Change Assessment	2024 County Levy	2023 County Levy	\$ Change Levy	% Change Levy
Ashfield, Colborne, Wawanosh	\$ 2,095,465,883	\$ 2,056,244,200	\$ 39,221,683	1.9%	\$ 6,779,598	\$ 6,379,004	\$ 400,594	6.28%
Bluewater	\$ 2,724,831,332	\$ 2,679,823,432	\$ 45,007,900	1.7%	\$ 10,100,334	\$ 9,543,192	\$ 557,142	5.84%
Central Huron	\$ 1,906,043,800	\$ 1,887,602,500	\$ 18,441,300	1.0%	\$ 6,344,066	\$ 6,050,771	\$ 293,295	4.85%
Goderich	\$ 956,451,009	\$ 941,943,709	\$ 14,507,300	1.5%	\$ 5,092,983	\$ 4,799,324	\$ 293,659	6.12%
Howick	\$ 958,824,000	\$ 948,176,900	\$ 10,647,100	1.1%	\$ 2,605,233	\$ 2,481,804	\$ 123,429	4.97%
Huron East	\$ 3,047,820,400	\$ 3,018,429,000	\$ 29,391,400	1.0%	\$ 7,602,016	\$ 7,313,222	\$ 288,794	3.95%
Morris Turnberry	\$ 1,117,843,400	\$ 1,110,660,600	\$ 7,182,800	0.6%	\$ 2,818,698	\$ 2,705,278	\$ 113,420	4.19%
North Huron	\$ 729,864,800	\$ 721,449,186	\$ 8,415,614	1.2%	\$ 2,779,892	\$ 2,641,067	\$ 138,825	5.26%
South Huron	\$ 2,618,197,300	\$ 2,568,422,000	\$ 49,775,300	1.9%	\$ 8,703,786	\$ 8,138,499	\$ 565,288	6.95%
<b>TOTAL</b>	<b>\$ 16,155,341,924</b>	<b>\$ 15,932,751,527</b>	<b>\$ 222,590,397</b>	<b>1.4%</b>	<b>\$ 52,826,607</b>	<b>\$ 50,052,161</b>	<b>\$ 2,774,446</b>	<b>5.54%</b>

County of Huron  
2024 Assessment Data and Tax Levy

Local Municipality: A.C.W (4070)

Property Tax Class	2024 Assessment	2023 Assessment	\$ Change Assessment	% Change Assessment	2024 County Levy	2023 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 958,871,800	\$ 949,763,400	\$ 9,108,400	0.96%	\$ 5,020,582	\$ 4,757,490	\$ 263,092	5.53%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 1,064,916,083	\$ 1,040,635,300	\$ 24,280,783	2.33%	\$ 1,393,956	\$ 1,303,170	\$ 90,786	6.97%
Commercial Taxable: Full	\$ 27,164,229	\$ 26,291,129	\$ 873,100	3.32%	\$ 156,453	\$ 144,865	\$ 11,588	8.00%
Industrial Taxable: Full	\$ 31,140,700	\$ 26,561,500	\$ 4,579,200	17.24%	\$ 179,355	\$ 146,355	\$ 33,000	22.55%
Pipeline Taxable: Full	\$ 2,659,700	\$ 2,489,700	\$ 170,000	6.83%	\$ 9,748	\$ 8,730	\$ 1,018	11.66%
Managed Forest Taxable: Full	\$ 7,610,600	\$ 7,376,300	\$ 234,300	3.18%	\$ 9,962	\$ 9,237	\$ 725	7.85%
Residential Taxable: Farmland I	\$ 1,781,100	\$ 1,820,100	\$ (39,000)	-2.14%	\$ 2,331	\$ 2,279	\$ 52	2.29%
Commercial Taxable: Excess Land	\$ 1,031,971	\$ 1,031,971	\$ -	0.00%	\$ 5,944	\$ 5,686	\$ 257	4.53%
Commercial Taxable: Vacant Land	\$ 176,700	\$ 176,700	\$ -	0.00%	\$ 1,018	\$ 974	\$ 44	4.53%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Vacant Land	\$ 20,000	\$ 20,000	\$ -	0.00%	\$ 115	\$ 110	\$ 5	4.53%
Industrial/Commercial: Small Farm S	\$ 93,000	\$ 78,100	\$ 14,900	19.08%	\$ 134	\$ 108	\$ 26	24.47%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
<b>TOTAL</b>	<b>\$ 2,095,465,883</b>	<b>\$ 2,056,244,200</b>	<b>\$ 39,221,683</b>	<b>1.91%</b>	<b>\$ 6,779,598</b>	<b>\$ 6,379,004</b>	<b>\$ 400,594</b>	<b>6.28%</b>
% of Total County	13.0%	12.9%			12.8%	12.7%		

County of Huron  
2024 Assessment Data and Tax Levy

Local Municipality: Bluewater (4020)

Property Tax Class	2024 Assessment	2023 Assessment	\$ Change Assessment	% Change Assessment	2024 County Levy	2023 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 1,510,448,188	\$ 1,497,280,288	\$ 13,167,900	0.88%	\$ 7,908,595	\$ 7,500,074	\$ 408,521	5.45%
Multi-Residential Taxable: Full	\$ 7,547,000	\$ 7,422,600	\$ 124,400	1.68%	\$ 43,467	\$ 40,899	\$ 2,568	6.28%
Farm Taxable: Full	\$ 1,069,886,091	\$ 1,041,673,591	\$ 28,212,500	2.71%	\$ 1,400,461	\$ 1,304,470	\$ 95,991	7.36%
Commercial Taxable: Full	\$ 102,884,253	\$ 99,973,153	\$ 2,911,100	2.91%	\$ 592,564	\$ 550,857	\$ 41,707	7.57%
Industrial Taxable: Full	\$ 18,401,700	\$ 18,273,500	\$ 128,200	0.70%	\$ 105,985	\$ 100,688	\$ 5,297	5.26%
Pipeline Taxable: Full	\$ 8,177,000	\$ 8,099,000	\$ 78,000	0.96%	\$ 29,970	\$ 28,398	\$ 1,572	5.53%
Managed Forest Taxable: Full	\$ 3,964,500	\$ 3,966,300	\$ (1,800)	-0.05%	\$ 5,189	\$ 4,967	\$ 223	4.48%
Residential Taxable: Farmland I	\$ 1,320,400	\$ 1,035,400	\$ 285,000	27.53%	\$ 1,728	\$ 1,297	\$ 432	33.30%
Commercial Taxable: Excess Land	\$ 308,300	\$ 308,300	\$ -	0.00%	\$ 1,776	\$ 1,699	\$ 77	4.53%
Commercial Taxable: Vacant Land	\$ 874,600	\$ 874,600	\$ -	0.00%	\$ 5,037	\$ 4,819	\$ 218	4.53%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 118,600	\$ 118,600	\$ -	0.00%	\$ 683	\$ 653	\$ 30	4.53%
Industrial Taxable: Vacant Land	\$ 829,000	\$ 791,900	\$ 37,100	4.68%	\$ 4,775	\$ 4,363	\$ 411	9.42%
Industrial/Commercial: Small Farm S	\$ 71,700	\$ 6,200	\$ 65,500	1056.45%	\$ 103	\$ 9	\$ 95	1108.81%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
<b>TOTAL</b>	<b>\$ 2,724,831,332</b>	<b>\$ 2,679,823,432</b>	<b>\$ 45,007,900</b>	<b>1.68%</b>	<b>\$ 10,100,334</b>	<b>\$ 9,543,192</b>	<b>\$ 557,142</b>	<b>5.84%</b>
% of Total County	16.9%	16.8%			19.1%	19.1%		

County of Huron  
2024 Assessment Data and Tax Levy

Local Municipality: Central Huron (4030)

Property Tax Class	2024 Assessment	2023 Assessment	\$ Change Assessment	% Change Assessment	2024 County Levy	2023 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 866,686,700	\$ 872,061,300	\$ (5,374,600)	-0.62%	\$ 4,537,908	\$ 4,368,270	\$ 169,638	3.88%
Multi-Residential Taxable: Full	\$ 9,027,000	\$ 9,027,000	\$ -	0.00%	\$ 51,991	\$ 49,739	\$ 2,252	4.53%
Farm Taxable: Full	\$ 926,509,200	\$ 907,084,800	\$ 19,424,400	2.14%	\$ 1,212,783	\$ 1,135,927	\$ 76,857	6.77%
Commercial Taxable: Full	\$ 69,263,100	\$ 68,729,000	\$ 534,100	0.78%	\$ 398,922	\$ 378,700	\$ 20,222	5.34%
Industrial Taxable: Full	\$ 15,478,900	\$ 12,321,100	\$ 3,157,800	25.63%	\$ 89,151	\$ 67,890	\$ 21,261	31.32%
Pipeline Taxable: Full	\$ 8,722,000	\$ 8,783,000	\$ (61,000)	-0.69%	\$ 31,967	\$ 30,797	\$ 1,171	3.80%
Managed Forest Taxable: Full	\$ 8,216,600	\$ 7,431,600	\$ 785,000	10.56%	\$ 10,755	\$ 9,306	\$ 1,449	15.57%
Residential Taxable: Farmland I	\$ 127,200	\$ 155,700	\$ (28,500)	-18.30%	\$ 167	\$ 195	\$ (28)	-14.61%
Commercial Taxable: Excess Land	\$ 310,100	\$ 310,100	\$ -	0.00%	\$ 1,786	\$ 1,709	\$ 77	4.53%
Commercial Taxable: Vacant Land	\$ 1,199,200	\$ 1,195,100	\$ 4,100	0.34%	\$ 6,907	\$ 6,585	\$ 322	4.89%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 32,900	\$ 32,900	\$ -	0.00%	\$ 189	\$ 181	\$ 8	4.53%
Industrial Taxable: Vacant Land	\$ 199,300	\$ 199,300	\$ -	0.00%	\$ 1,148	\$ 1,098	\$ 50	4.53%
Industrial/Commercial: Small Farm S	\$ 271,600	\$ 271,600	\$ -	0.00%	\$ 391	\$ 374	\$ 17	4.53%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
<b>TOTAL</b>	<b>\$ 1,906,043,800</b>	<b>\$ 1,887,602,500</b>	<b>\$ 18,441,300</b>	<b>0.98%</b>	<b>\$ 6,344,066</b>	<b>\$ 6,050,771</b>	<b>\$ 293,295</b>	<b>4.85%</b>
% of Total County	11.8%	11.8%			12.0%	12.1%		

County of Huron  
2024 Assessment Data and Tax Levy

Local Municipality: Goderich (4028)

Property Tax Class	2024 Assessment	2023 Assessment	\$ Change Assessment	% Change Assessment	2024 County Levy	2023 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 771,197,009	\$ 757,630,609	\$ 13,566,400	1.79%	\$ 4,037,931	\$ 3,795,071	\$ 242,859	6.40%
Multi-Residential Taxable: Full	\$ 29,438,100	\$ 29,390,100	\$ 48,000	0.16%	\$ 169,549	\$ 161,941	\$ 7,609	4.70%
Farm Taxable: Full	\$ 1,247,100	\$ 1,247,100	\$ -	0.00%	\$ 1,632	\$ 1,562	\$ 71	4.53%
Commercial Taxable: Full	\$ 127,567,400	\$ 126,481,500	\$ 1,085,900	0.86%	\$ 734,727	\$ 696,919	\$ 37,808	5.43%
Industrial Taxable: Full	\$ 18,019,200	\$ 18,010,200	\$ 9,000	0.05%	\$ 103,782	\$ 99,237	\$ 4,545	4.58%
Pipeline Taxable: Full	\$ 2,651,000	\$ 2,609,000	\$ 42,000	1.61%	\$ 9,716	\$ 9,148	\$ 568	6.21%
Managed Forest Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Residential Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Commercial Taxable: Excess Land	\$ 813,300	\$ 944,300	\$ (131,000)	-13.87%	\$ 4,684	\$ 5,203	\$ (519)	-9.97%
Commercial Taxable: Vacant Land	\$ 3,952,800	\$ 3,952,800	\$ -	0.00%	\$ 22,766	\$ 21,780	\$ 986	4.53%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 580,100	\$ 580,100	\$ -	0.00%	\$ 3,341	\$ 3,196	\$ 145	4.53%
Industrial Taxable: Vacant Land	\$ 801,000	\$ 914,000	\$ (113,000)	-12.36%	\$ 4,613	\$ 5,036	\$ (423)	-8.40%
Industrial/Commercial: Small Farm S	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Farmland I	\$ 184,000	\$ 184,000	\$ -	0.00%	\$ 241	\$ 230	\$ 10	4.53%
<b>TOTAL</b>	<b>\$ 956,451,009</b>	<b>\$ 941,943,709</b>	<b>\$ 14,507,300</b>	<b>1.54%</b>	<b>\$ 5,092,983</b>	<b>\$ 4,799,324</b>	<b>\$ 293,659</b>	<b>6.12%</b>
% of Total County	5.9%	5.9%			9.6%	9.6%		



County of Huron  
2024 Assessment Data and Tax Levy

Local Municipality: Howick (4046)

Property Tax Class	2024 Assessment	2023 Assessment	\$ Change Assessment	% Change Assessment	2024 County Levy	2023 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 317,937,600	\$ 321,219,100	\$ (3,281,500)	-1.02%	\$ 1,664,698	\$ 1,609,029	\$ 55,669	3.46%
Multi-Residential Taxable: Full	\$ 2,454,000	\$ 2,454,000	\$ -	0.00%	\$ 14,134	\$ 13,522	\$ 612	4.53%
Farm Taxable: Full	\$ 616,823,900	\$ 605,144,900	\$ 11,679,000	1.93%	\$ 807,411	\$ 757,813	\$ 49,599	6.54%
Commercial Taxable: Full	\$ 14,256,800	\$ 14,440,500	\$ (183,700)	-1.27%	\$ 82,112	\$ 79,568	\$ 2,545	3.20%
Industrial Taxable: Full	\$ 5,728,300	\$ 3,306,800	\$ 2,421,500	73.23%	\$ 32,992	\$ 18,221	\$ 14,772	81.07%
Pipeline Taxable: Full	\$ 70,000	\$ 70,000	\$ -	0.00%	\$ 257	\$ 245	\$ 11	4.53%
Managed Forest Taxable: Full	\$ 317,000	\$ 317,000	\$ -	0.00%	\$ 415	\$ 397	\$ 18	4.53%
Residential Taxable: Farmland I	\$ 812,200	\$ 812,200	\$ -	0.00%	\$ 1,063	\$ 1,017	\$ 46	4.53%
Commercial Taxable: Excess Land	\$ 182,800	\$ 182,800	\$ -	0.00%	\$ 1,053	\$ 1,007	\$ 46	4.53%
Commercial Taxable: Vacant Land	\$ 173,700	\$ 148,500	\$ 25,200	16.97%	\$ 1,000	\$ 818	\$ 182	22.27%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Vacant Land	\$ -	\$ 13,400	\$ (13,400)	-100.00%	\$ -	\$ 74	\$ (74)	-100.00%
Industrial/Commercial: Small Farm S	\$ 67,700	\$ 67,700	\$ -	0.00%	\$ 97	\$ 93	\$ 4	4.53%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
<b>TOTAL</b>	<b>\$ 958,824,000</b>	<b>\$ 948,176,900</b>	<b>\$ 10,647,100</b>	<b>1.12%</b>	<b>\$ 2,605,233</b>	<b>\$ 2,481,804</b>	<b>\$ 123,429</b>	<b>4.97%</b>
% of Total County	5.9%	6.0%			4.9%	5.0%		

County of Huron  
2024 Assessment Data and Tax Levy

Local Municipality: Huron East (4040)

Property Tax Class	2024 Assessment	2023 Assessment	\$ Change Assessment	% Change Assessment	2024 County Levy	2023 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 811,495,561	\$ 836,772,661	\$ (25,277,100)	-3.02%	\$ 4,248,931	\$ 4,191,504	\$ 57,427	1.37%
Multi-Residential Taxable: Full	\$ 10,418,600	\$ 10,418,600	\$ -	0.00%	\$ 60,006	\$ 57,407	\$ 2,599	4.53%
Farm Taxable: Full	\$ 2,133,822,775	\$ 2,082,865,375	\$ 50,957,400	2.45%	\$ 2,793,135	\$ 2,608,337	\$ 184,798	7.08%
Commercial Taxable: Full	\$ 47,518,364	\$ 46,147,364	\$ 1,371,000	2.97%	\$ 273,683	\$ 254,274	\$ 19,409	7.63%
Industrial Taxable: Full	\$ 32,625,500	\$ 29,864,300	\$ 2,761,200	9.25%	\$ 187,907	\$ 164,554	\$ 23,354	14.19%
Pipeline Taxable: Full	\$ 6,736,000	\$ 6,656,000	\$ 80,000	1.20%	\$ 24,688	\$ 23,339	\$ 1,350	5.78%
Managed Forest Taxable: Full	\$ 3,549,400	\$ 3,551,500	\$ (2,100)	-0.06%	\$ 4,646	\$ 4,447	\$ 199	4.47%
Residential Taxable: Farmland I	\$ -	\$ 474,000	\$ (474,000)	-100.00%	\$ -	\$ 594	\$ (594)	-100.00%
Commercial Taxable: Excess Land	\$ 493,700	\$ 518,700	\$ (25,000)	-4.82%	\$ 2,843	\$ 2,858	\$ (15)	-0.51%
Commercial Taxable: Vacant Land	\$ 481,100	\$ 481,100	\$ -	0.00%	\$ 2,771	\$ 2,651	\$ 120	4.53%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 191,400	\$ 191,400	\$ -	0.00%	\$ 1,102	\$ 1,055	\$ 48	4.53%
Industrial Taxable: Vacant Land	\$ 371,000	\$ 371,000	\$ -	0.00%	\$ 2,137	\$ 2,044	\$ 93	4.53%
Industrial/Commercial: Small Farm S	\$ 100,000	\$ 100,000	\$ -	0.00%	\$ 144	\$ 138	\$ 6	4.53%
Industrial Taxable: Farmland I	\$ 17,000	\$ 17,000	\$ -	0.00%	\$ 22	\$ 21	\$ 1	4.53%
<b>TOTAL</b>	<b>\$ 3,047,820,400</b>	<b>\$ 3,018,429,000</b>	<b>\$ 29,391,400</b>	<b>0.97%</b>	<b>\$ 7,602,016</b>	<b>\$ 7,313,222</b>	<b>\$ 288,794</b>	<b>3.95%</b>
% of Total County	18.9%	18.9%			14.4%	14.6%		

County of Huron  
2024 Assessment Data and Tax Levy

Local Municipality: Morris Turnberry (4060)

Property Tax Class	2024 Assessment	2023 Assessment	\$ Change Assessment	% Change Assessment	2024 County Levy	2023 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 289,105,062	\$ 296,839,862	\$ (7,734,800)	-2.61%	\$ 1,513,733	\$ 1,486,910	\$ 26,823	1.80%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 772,125,538	\$ 760,037,338	\$ 12,088,200	1.59%	\$ 1,010,698	\$ 951,782	\$ 58,916	6.19%
Commercial Taxable: Full	\$ 32,418,400	\$ 30,800,100	\$ 1,618,300	5.25%	\$ 186,714	\$ 169,710	\$ 17,004	10.02%
Industrial Taxable: Full	\$ 14,088,500	\$ 13,036,100	\$ 1,052,400	8.07%	\$ 81,143	\$ 71,829	\$ 9,313	12.97%
Pipeline Taxable: Full	\$ 2,447,000	\$ 2,438,000	\$ 9,000	0.37%	\$ 8,969	\$ 8,549	\$ 420	4.91%
Managed Forest Taxable: Full	\$ 5,759,100	\$ 5,609,400	\$ 149,700	2.67%	\$ 7,539	\$ 7,025	\$ 514	7.32%
Residential Taxable: Farmland I	\$ 188,000	\$ 188,000	\$ -	0.00%	\$ 246	\$ 235	\$ 11	4.53%
Commercial Taxable: Excess Land	\$ 64,900	\$ 64,900	\$ -	0.00%	\$ 374	\$ 358	\$ 16	4.53%
Commercial Taxable: Vacant Land	\$ 483,500	\$ 483,500	\$ -	0.00%	\$ 2,785	\$ 2,664	\$ 121	4.53%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 266,600	\$ 266,600	\$ -	0.00%	\$ 1,535	\$ 1,469	\$ 67	4.53%
Industrial Taxable: Vacant Land	\$ 849,900	\$ 849,900	\$ -	0.00%	\$ 4,895	\$ 4,683	\$ 212	4.53%
Industrial/Commercial: Small Farm S	\$ 46,900	\$ 46,900	\$ -	0.00%	\$ 68	\$ 65	\$ 3	4.53%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
<b>TOTAL</b>	<b>\$ 1,117,843,400</b>	<b>\$ 1,110,660,600</b>	<b>\$ 7,182,800</b>	<b>0.65%</b>	<b>\$ 2,818,698</b>	<b>\$ 2,705,278</b>	<b>\$ 113,420</b>	<b>4.19%</b>
% of Total County	6.9%	7.0%			5.3%	5.4%		

County of Huron  
2024 Assessment Data and Tax Levy

Local Municipality: North Huron (4050)

Property Tax Class	2024 Assessment	2023 Assessment	\$ Change Assessment	% Change Assessment	2024 County Levy	2023 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 390,056,800	\$ 389,262,752	\$ 794,048	0.20%	\$ 2,042,309	\$ 1,949,868	\$ 92,440	4.74%
Multi-Residential Taxable: Full	\$ 10,355,000	\$ 10,355,000	\$ -	0.00%	\$ 59,640	\$ 57,057	\$ 2,583	4.53%
Farm Taxable: Full	\$ 268,344,900	\$ 261,716,334	\$ 6,628,566	2.53%	\$ 351,259	\$ 327,743	\$ 23,516	7.18%
Commercial Taxable: Full	\$ 40,984,000	\$ 40,197,100	\$ 786,900	1.96%	\$ 236,048	\$ 221,488	\$ 14,560	6.57%
Industrial Taxable: Full	\$ 10,627,200	\$ 10,308,300	\$ 318,900	3.09%	\$ 61,208	\$ 56,799	\$ 4,408	7.76%
Pipeline Taxable: Full	\$ 4,482,000	\$ 4,467,000	\$ 15,000	0.34%	\$ 16,427	\$ 15,663	\$ 764	4.88%
Managed Forest Taxable: Full	\$ 3,498,400	\$ 3,697,200	\$ (198,800)	-5.38%	\$ 4,579	\$ 4,630	\$ (51)	-1.09%
Residential Taxable: Farmland I	\$ 10,400	\$ 10,400	\$ -	0.00%	\$ 14	\$ 13	\$ 1	4.53%
Commercial Taxable: Excess Land	\$ 522,900	\$ 522,900	\$ -	0.00%	\$ 3,012	\$ 2,881	\$ 130	4.53%
Commercial Taxable: Vacant Land	\$ 708,100	\$ 674,100	\$ 34,000	5.04%	\$ 4,078	\$ 3,714	\$ 364	9.80%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 29,100	\$ 29,100	\$ -	0.00%	\$ 168	\$ 160	\$ 7	4.53%
Industrial Taxable: Vacant Land	\$ 184,500	\$ 184,500	\$ -	0.00%	\$ 1,063	\$ 1,017	\$ 46	4.53%
Industrial/Commercial: Small Farm S	\$ 61,500	\$ 24,500	\$ 37,000	151.02%	\$ 89	\$ 34	\$ 55	162.39%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
<b>TOTAL</b>	<b>\$ 729,864,800</b>	<b>\$ 721,449,186</b>	<b>\$ 8,415,614</b>	<b>1.17%</b>	<b>\$ 2,779,892</b>	<b>\$ 2,641,067</b>	<b>\$ 138,825</b>	<b>5.26%</b>
% of Total County	4.5%	4.5%			5.3%	5.3%		

County of Huron  
2024 Assessment Data and Tax Levy

Local Municipality: South Huron (4010)

Property Tax Class	2024 Assessment	2023 Assessment	\$ Change Assessment	% Change Assessment	2024 County Levy	2023 County Levy	\$ Change Levy	% Change Levy
Residential Taxable: Full	\$ 1,067,899,516	\$ 1,046,972,249	\$ 20,927,267	2.00%	\$ 5,591,443	\$ 5,244,422	\$ 347,021	6.62%
Multi-Residential Taxable: Full	\$ 40,632,900	\$ 39,457,900	\$ 1,175,000	2.98%	\$ 234,026	\$ 217,415	\$ 16,611	7.64%
Farm Taxable: Full	\$ 1,296,915,600	\$ 1,279,492,300	\$ 17,423,300	1.36%	\$ 1,697,639	\$ 1,602,286	\$ 95,352	5.95%
Commercial Taxable: Full	\$ 148,694,684	\$ 141,761,351	\$ 6,933,333	4.89%	\$ 856,410	\$ 781,111	\$ 75,298	9.64%
Industrial Taxable: Full	\$ 44,353,200	\$ 41,258,500	\$ 3,094,700	7.50%	\$ 255,453	\$ 227,336	\$ 28,117	12.37%
Pipeline Taxable: Full	\$ 9,046,600	\$ 8,953,600	\$ 93,000	1.04%	\$ 33,157	\$ 31,395	\$ 1,762	5.61%
Managed Forest Taxable: Full	\$ 5,315,700	\$ 5,050,700	\$ 265,000	5.25%	\$ 6,958	\$ 6,325	\$ 633	10.01%
Residential Taxable: Farmland I	\$ 367,000	\$ 367,000	\$ -	0.00%	\$ 480	\$ 460	\$ 21	4.53%
Commercial Taxable: Excess Land	\$ 2,253,000	\$ 2,253,000	\$ -	0.00%	\$ 12,976	\$ 12,414	\$ 562	4.53%
Commercial Taxable: Vacant Land	\$ 2,177,500	\$ 2,250,500	\$ (73,000)	-3.24%	\$ 12,541	\$ 12,400	\$ 141	1.14%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 160,600	\$ 223,900	\$ (63,300)	-28.27%	\$ 925	\$ 1,234	\$ (309)	-25.02%
Industrial Taxable: Vacant Land	\$ 286,900	\$ 286,900	\$ -	0.00%	\$ 1,652	\$ 1,581	\$ 72	4.53%
Industrial/Commercial: Small Farm Su	\$ 14,100	\$ 14,100	\$ -	0.00%	\$ 20	\$ 19	\$ 1	4.53%
Industrial Taxable: Farmland I	\$ 80,000	\$ 80,000	\$ -	0.00%	\$ 105	\$ 100	\$ 5	4.53%
<b>TOTAL</b>	<b>\$ 2,618,197,300</b>	<b>\$ 2,568,422,000</b>	<b>\$ 49,775,300</b>	<b>1.94%</b>	<b>\$ 8,703,786</b>	<b>\$ 8,138,499</b>	<b>\$ 565,288</b>	<b>6.95%</b>
% of Total County	16.2%	16.1%			16.5%	16.3%		



**COUNTY OF HURON**

**2024 BUDGET**

**COUNCIL**

# Corporation of the County of Huron

## 2024 Budget | County Council

### Program Description

Huron County Council provides leadership and strategic direction to the Corporation of the County of Huron for the betterment of Huron County.

### Strategic Priorities, Goals and Objectives

Current strategic priorities include:

**Priorities:** Housing, Homelessness, Alternate Energy Solutions, Welcoming and Inclusive Communities, Service Level Review, Asset Management, Workforce Attraction, Budget Process Review, Economic Readiness, Health Service Access, Youth Engagement, and Agriculture

**Values:** Collaborative Approach, Environmental Stewardship, Rural Lens, Civic Leadership, Community Engagement, and Inclusivity

### 2024 Workplan and Key Changes

- Housing Finance Report
- Housing Growth and Update Report
- Industrial Park Business Case
- Service Level Review
- Budget Process, Aims and Scope

### 2024 Budget Highlights

#### Operating

- Overall operating increasing by 2.56%
- Council per diems increased by non-union COLA. Full day per diem - \$363.20, half day per diem - \$207.53, conference allowance - \$4,189, Councillor Honorarium - \$6,199, Warden Honorarium - \$22,623.
- Small increase in association memberships for the County

**Capital**

- No capital expenditures planned for 2024

**Staffing**

Current Council complement is 15 Councillors.

	<b>2023</b>	<b>2024</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>
County Councillors	15	15	0	15	15

**Summary**

The total levy for County Council is projected to increase by \$17,850 to \$714,720 for the 2024 budget year, or an increase of 2.56%



**COUNTY OF HURON  
COUNCIL - BUDGET SUMMARY**

	2023	2024	2024 Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers			-	
Reserves			-	
Other Funding			-	
Internal Charges			-	
<b>Total Operating Revenue</b>	-	-	-	0.00%
Capital Budget				
Government Transfers			-	
Reserves			-	
Other Funding			-	
Debt Financing			-	
<b>Total Capital Revenue</b>	-	-	-	0.00%
<b>Total Revenue - BUDGET</b>	-	-	-	<b>0.00%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	505,100	518,550	13,450	
Equipment	2,000	2,000	-	
Purchased Service	50,500	51,400	900	
Internal Charges			-	
Operational Program	119,770	123,270	3,500	
Transfer to Reserves	19,500	19,500	-	
<b>Total Operating Budget</b>	696,870	714,720	17,850	2.56%
Capital Budget				
Capital Expenditures			-	
Transfer to Reserves			-	
Debt Repayment			-	
<b>Total Capital Budget</b>	-	-	-	0.00%
<b>Total Expenditures - BUDGET</b>	<b>696,870</b>	<b>714,720</b>	<b>17,850</b>	<b>2.56%</b>
<b>Total LEVY</b>	<b>696,870</b>	<b>714,720</b>	<b>17,850</b>	<b>2.56%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization			-	
Capital Expenditures			-	
Reserves			-	
<b>Total Financial Statement Expenditures</b>	<b>696,870</b>	<b>714,720</b>	<b>17,850</b>	<b>2.56%</b>

**COUNTY OF HURON**  
**Council**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Councillor's Remuneration	364,963	285,737	481,300	494,100	12,800	2.66%
<b>Total Salaries</b>	<b>364,963</b>	<b>285,737</b>	<b>481,300</b>	<b>494,100</b>	<b>12,800</b>	<b>2.66%</b>
<b>BENEFITS</b>						
Statutory Benefits	18,078	12,327	23,800	24,450	650	2.73%
Extended Benefits	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>18,078</b>	<b>12,327</b>	<b>23,800</b>	<b>24,450</b>	<b>650</b>	<b>2.73%</b>
<b>Total Salaries and Benefits</b>	<b>383,041</b>	<b>298,064</b>	<b>505,100</b>	<b>518,550</b>	<b>13,450</b>	<b>2.66%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	16,874	-	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>16,874</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	26,000	26,000	-	0.00%
Insurance	18,937	20,800	23,000	23,900	900	3.91%
Legal Fees	237	-	1,000	1,000	-	0.00%
Printing (External)	506	1,008	500	500	-	0.00%
<b>Total Purchased Service</b>	<b>19,679</b>	<b>21,808</b>	<b>50,500</b>	<b>51,400</b>	<b>900</b>	<b>1.78%</b>
<b>OPERATIONAL</b>						
Advertising	956	-	500	500	-	0.00%
Associations/Memberships	43,395	62,052	48,800	52,300	3,500	7.17%
Conventions/Conferences	28,727	39,580	50,000	50,000	-	0.00%
Miscellaneous Admin.	4,208	1,136	1,200	1,200	-	0.00%
Office Expense	283	132	250	250	-	0.00%
Rent	9,400	9,400	9,400	9,400	-	0.00%
Staff Training	8,643	17,168	-	-	-	0.00%
Telecommunications	672	521	1,000	1,000	-	0.00%
Travel/Meals	4,880	6,582	8,620	8,620	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>101,165</b>	<b>136,634</b>	<b>119,770</b>	<b>123,270</b>	<b>3,500</b>	<b>2.92%</b>
<b>PROGRAM</b>						

**COUNTY OF HURON**  
**Council**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Special Events	14,836	6,543	9,000	9,000	-	0.00%
Promotion/Public Relations	12,429	5,299	10,500	10,500	-	0.00%
<b>Total Program</b>	<b>27,265</b>	<b>11,843</b>	<b>19,500</b>	<b>19,500</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>548,024</b>	<b>468,349</b>	<b>696,870</b>	<b>714,720</b>	<b>17,850</b>	<b>2.56%</b>
<b>NET REQUIREMENTS</b>	<b>548,024</b>	<b>468,349</b>	<b>696,870</b>	<b>714,720</b>	<b>17,850</b>	<b>2.56%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>548,024</b>	<b>468,349</b>	<b>696,870</b>	<b>714,720</b>	<b>17,850</b>	<b>2.56%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves						
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statements</b>	<b>548,024</b>	<b>468,349</b>	<b>696,870</b>	<b>714,720</b>	<b>17,850</b>	<b>2.56%</b>



**COUNTY OF HURON**  
**2024 BUDGET**

**Huron County Accessibility Advisory  
Committee**

# Corporation of the County of Huron

## 2024 Budget | Huron County Accessibility Advisory Committee

### Program Description

The Huron County Accessibility Advisory Committee (HCAAC) was established in 2005 and is an Advisory Committee to County Council. HCAAC is made up of community members, a majority of whom are people with disabilities. The AODA requires all Ontario municipalities with a population of over 10,000 to appoint a committee. HCAAC provides vision, direction and advice towards the removal of barriers to all municipal Councils within the County of Huron.

### Strategic Priorities, Goals and Objectives

Current strategic priorities include:

- Completion of Annual/Multi Year Accessibility Plans
- Advice and support on any purchased, constructed, renovated, owned or operated building structure or premise by any of the County and 9 partner municipalities
- Review site plans and drawings
- Educate public/staff/council
- Promote access for persons of all abilities

### 2024 Workplan and Key Changes

The committee’s workload has increased due to it’s positive reputation spreading. Other counties and municipalities are seeking assistance from HCAAC. There has been an increased number of projects our municipalities are completing which require reviews/recommendation by HCAAC. Education will be a focus of the committee with the proposed video project-a unique project that is very exciting.

### 2024 Budget Highlights

#### Operating

- Overall operating increasing by 7.94%, or \$2,675
- Board member remuneration increased due to increased work required of the committee
- \$68,000 committee for an Accessible Washroom project which may be requested to be reallocated towards a video project if the grant application is not submitted.

**Staffing**

Accessibility Board complement is 2 Councillors and 7 citizen members.

	<b>2023</b>	<b>2024</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>
Board Members	9	9	0	9	9

**Summary**

The total levy for County Council is projected to increase by \$2,675 to \$36,375 for the 2024 budget year, or an increase of 7.94%

**COUNTY OF HURON  
HCAAC - BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers			-	
Reserves	60,000	68,000	8,000	
Other Funding			-	
Internal Charges			-	
<b>Total Operating Revenue</b>	<b>60,000</b>	<b>68,000</b>	<b>8,000</b>	<b>13.33%</b>
Capital Budget				
Government Transfers			-	
Reserves			-	
Other Funding			-	
Debt Financing			-	
<b>Total Capital Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Revenue - BUDGET</b>	<b>60,000</b>	<b>68,000</b>	<b>8,000</b>	<b>13.33%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	18,300	20,875	2,575	
Equipment			-	
Purchased Service	2,900	3,000	100	
Internal Charges			-	
Operational	1,500	1,500	-	
Program	71,000	79,000	8,000	
Transfer to Reserves			-	
<b>Total Operating Budget</b>	<b>93,700</b>	<b>104,375</b>	<b>10,675</b>	<b>11.39%</b>
Capital Budget				
Capital Expenditures			-	
Transfer to Reserves			-	
Debt Repayment			-	
<b>Total Capital Budget</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Expenditures - BUDGET</b>	<b>93,700</b>	<b>104,375</b>	<b>10,675</b>	<b>11.39%</b>
<b>Total LEVY</b>	<b>33,700</b>	<b>36,375</b>	<b>2,675</b>	<b>7.94%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization			-	
Capital Expenditures			-	
Reserves	60,000	68,000	8,000	
<b>Total Financial Statement Expenditures</b>	<b>93,700</b>	<b>104,375</b>	<b>10,675</b>	<b>11.39%</b>

**COUNTY OF HURON**  
**Accessibility Advisory Committee**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Operating Carryforward	-	-	60,000	68,000	8,000	13.33%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>60,000</b>	<b>68,000</b>	<b>8,000</b>	<b>13.33%</b>
<b>TOTAL REVENUE</b>	<b>-</b>	<b>-</b>	<b>60,000</b>	<b>68,000</b>	<b>8,000</b>	<b>13.33%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Councillor's Remuneration	17,109	9,507	17,500	20,025	2,525	14.43%
<b>Total Salaries</b>	<b>17,109</b>	<b>9,507</b>	<b>17,500</b>	<b>20,025</b>	<b>2,525</b>	<b>14.43%</b>
<b>BENEFITS</b>						
Statutory Benefits	681	330	800	850	50	6.25%
<b>Total Benefits</b>	<b>987</b>	<b>330</b>	<b>800</b>	<b>850</b>	<b>50</b>	<b>6.25%</b>
<b>Total Salaries and Benefits</b>	<b>18,096</b>	<b>9,838</b>	<b>18,300</b>	<b>20,875</b>	<b>2,575</b>	<b>14.07%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	37,651	16,734	-	-	-	0.00%
Insurance	1,910	2,100	2,300	2,400	100	4.35%
Printing (External)	109	-	600	600	-	0.00%
Miscellaneous Services	762	1,204	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>40,433</b>	<b>20,037</b>	<b>2,900</b>	<b>3,000</b>	<b>100</b>	<b>3.45%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	105	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%



**COUNTY OF HURON**  
**Accessibility Advisory Committee**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Travel/Meals	424	51	1,500	1,500	-	0.00%
<b>Total Operational</b>	<b>528</b>	<b>51</b>	<b>1,500</b>	<b>1,500</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Miscellaneous Program	3,588	3,656	71,000	79,000	8,000	11.27%
<b>Total Program</b>	<b>3,588</b>	<b>3,656</b>	<b>71,000</b>	<b>79,000</b>	<b>8,000</b>	<b>11.27%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>62,645</b>	<b>33,582</b>	<b>93,700</b>	<b>104,375</b>	<b>10,675</b>	<b>11.39%</b>
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>62,645</b>	<b>33,582</b>	<b>33,700</b>	<b>36,375</b>	<b>2,675</b>	<b>7.94%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation						
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>62,645</b>	<b>33,582</b>	<b>33,700</b>	<b>36,375</b>	<b>2,675</b>	<b>7.94%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	60,000	68,000	8,000	13.33%
<b>Total Surplus/Deficit per Financial Statements</b>	<b>62,645</b>	<b>33,582</b>	<b>93,700</b>	<b>104,375</b>	<b>13,350</b>	<b>11.39%</b>



**COUNTY OF HURON**  
**2024 BUDGET**

**CORPORATE EXPENSE**

# Corporation of the County of Huron

## 2024 Budget | Corporate

### Program Description

The Corporate Budget is responsible for the corporate revenue and expenditures that are not allocated to a specific department or program, benefiting all the corporation.

Revenue and expenses include the following:

- Ontario Municipal Partnership Fund (OMPF) grant
- Interest income
- Levy stabilization
- MPAC expenses
- Corporate software costs
- Tax write-offs
- Grants to external parties

### 2024 Budget Highlights

#### Operating

- Overall levy contribution is increased by \$580,000 over 2023. Levy mitigation from 2023 surplus of \$1,509,417 and an additional \$580,000 in in-year attrition management savings will be applied from reserves to the 2024 budget, reducing the overall levy requirement. This level of mitigation will be phased out in future years with declining interest income and reserves.
- OMPF funding decrease of \$115,000 to \$652,200. This funding is being phased out for the County of Huron as the County is no longer eligible for the core grant.
- Interest income increase to \$3.2 million, up from \$2.2 million, due to increasing interest rates. This revenue will decrease in future years with the large reduction in County reserves.
- Increase in HRIS consulting costs to support Phase B with the implementation of Workforce Manager
- Grant of \$66,000 to Huron County Food Bank Distribution Centre. No other grants are included.
- MPAC expense is estimated at \$1,253,000. This covers the County and all 9 partner municipalities.

#### Capital

- Two projects continue to be carried forward. \$60,000 for Asset Management Software, and \$80,000 for improved Remote Access Software. The Remote Access Software is to be funded from Safe Restart funding.

## **Summary**

The total levy contribution for the Corporate Department is \$3,434,617, reducing the overall County Levy.

**COUNTY OF HURON  
CORPORATE - BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers	917,200	687,200	(230,000)	
Reserves	5,080,923	2,101,417	(2,979,506)	
Other Funding	2,200,000	3,200,000	1,000,000	
Internal Charges			-	
<b>Total Operating Revenue</b>	<b>8,198,123</b>	<b>5,988,617</b>	<b>(2,209,506)</b>	<b>-26.95%</b>
Capital Budget				
Government Transfers	80,000	80,000	-	
Reserves	60,000	60,000	-	
Other Funding			-	
Debt Financing			-	
<b>Total Capital Revenue</b>	<b>140,000</b>	<b>140,000</b>	<b>-</b>	<b>0.00%</b>
<b>Total Revenue - BUDGET</b>	<b>8,338,123</b>	<b>6,128,617</b>	<b>(2,209,506)</b>	<b>-26.50%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits			-	
Equipment	10,000	10,000	-	
Purchased Service	279,000	517,000	238,000	
Internal Charges			-	
Operational	46,250	50,000	3,750	
Program	5,008,256	1,977,000	(3,031,256)	
Transfer to Reserves	-	-	-	
<b>Total Operating Budget</b>	<b>5,343,506</b>	<b>2,554,000</b>	<b>(2,789,506)</b>	<b>-52.20%</b>
Capital Budget				
Capital Expenditures	140,000	140,000	-	
Transfer to Reserves	-	-	-	
Debt Repayment			-	
<b>Total Capital Budget</b>	<b>140,000</b>	<b>140,000</b>	<b>-</b>	<b>0.00%</b>
<b>Total Expenditures - BUDGET</b>	<b>5,483,506</b>	<b>2,694,000</b>	<b>(2,789,506)</b>	<b>-50.87%</b>
<b>Total LEVY</b>	<b>(2,854,617)</b>	<b>(3,434,617)</b>	<b>(580,000)</b>	<b>20.32%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	42,375	61,583	19,208	
Capital Expenditures	(140,000)	(140,000)	-	
Reserves	5,140,923	2,161,417	(2,979,506)	
<b>Total Financial Statement Expenditures</b>	<b>2,188,681</b>	<b>(1,351,617)</b>	<b>(3,540,298)</b>	<b>-161.75%</b>

**COUNTY OF HURON**  
**Corporate - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Capital Grant	-	-	80,000	80,000	-	0.00%
<b>Total Provincial Grants</b>	-	-	<b>80,000</b>	<b>80,000</b>	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	60,000	60,000	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	<b>60,000</b>	<b>60,000</b>	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	<b>140,000</b>	<b>140,000</b>	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	-	-	-	0.00%
<b>Total Equipment</b>	-	-	-	-	-	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	140,000	140,000	-	0.00%
<b>Total Building</b>	-	-	<b>140,000</b>	<b>140,000</b>	-	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>140,000</b>	<b>140,000</b>	-	<b>0.00%</b>
<b>NET REQUIREMENTS</b>	-	-	-	-	-	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET CAPITAL LEVY REQUIREMENT</b>	-	-	-	-	-	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						

**COUNTY OF HURON**  
**Corporate - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Transfer To/(From) Reserves	-	-	60,000	60,000		
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures	-	-	(140,000)	(140,000)		
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statements</b>	-	-	<b>(80,000)</b>	<b>(80,000)</b>	-	<b>0.00%</b>

**County of Huron**  
**Corporate**  
**Total Asset Management Planning Requirements**  
**For the year ending December 31, 2023**

Capital Expense	Total Budget	Prior Year Budget	Current Year Budget	Description	Funded Amount (Other than Levy)	Funding Source
<b>Treasury</b>						
Furniture/Chairs/Office refresh	\$ 5,000	\$ 5,000	\$ -			
<b>TOTAL TREASURY</b>	<b>\$ 5,000</b>				<b>\$ -</b>	
<b>CAO/Clerk</b>						
Furniture/Chairs	\$ 5,000					
<b>TOTAL CAO/CLERK</b>	<b>\$ 5,000</b>				<b>\$ -</b>	
<b>Council</b>						
<b>TOTAL COUNCIL</b>	<b>-</b>				<b>-</b>	
<b>Corporate</b>						
Asset Management Software	\$ 60,000	\$ 60,000				
Remote Access Platform	\$ 80,000				\$ 80,000	Provincial
<b>TOTAL CORPORATE</b>	<b>\$ 140,000</b>				<b>\$ 80,000</b>	
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>\$ 150,000</b>					
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset</b>	<b>150,000</b>					
<b>TOTAL Minor Capital (operating)</b>	<b>-</b>					
<b>Total Carryforward TCA</b>	<b>-</b>					
<b>Total Carryforward Minor Capital</b>						
<b>Total Funding</b>	<b>80,000</b>					
<b>LESS: DEPRECIATION</b>	<b>\$ -</b>					
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>\$ 70,000</b>					



**COUNTY OF HURON**  
**Corporate**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>COUNTY RATES</b>						
County Levy General	-	-	-	-	-	0.00%
Payment in Lieu	325,978	325,980	-	-	-	0.00%
Supplementary Taxes	648,141	600,000	-	-	-	0.00%
<b>Total County Rates</b>	<b>974,119</b>	<b>925,980</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	-	-	-	-	0.00%
OMPF	902,500	767,200	767,200	652,200	(115,000)	-14.99%
<b>Total Provincial Grants</b>	<b>902,500</b>	<b>767,200</b>	<b>767,200</b>	<b>652,200</b>	<b>(115,000)</b>	<b>-14.99%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	120	-	-	-	-	0.00%
Miscellaneous Revenue	(2)	6,919	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	12,000	12,000	0.00%
Transfer from Reserves	-	-	5,080,923	2,089,417	(2,991,506)	-58.88%
Investment Income	2,019,604	4,028,288	2,200,000	3,200,000	1,000,000	45.45%
<b>Total Other Revenue</b>	<b>2,019,722</b>	<b>4,035,207</b>	<b>7,280,923</b>	<b>5,301,417</b>	<b>(1,979,506)</b>	<b>-27.19%</b>
<b>TOTAL REVENUE</b>	<b>3,896,342</b>	<b>5,728,386</b>	<b>8,048,123</b>	<b>5,953,617</b>	<b>(2,094,506)</b>	<b>-26.02%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	(124)	-	-	-	0.00%
<b>Total Salaries</b>	<b>-</b>	<b>(124)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	(25,238)	132	-	-	-	0.00%
Extended Benefits	104,277	(23)	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>79,039</b>	<b>108</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>79,039</b>	<b>(16)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						

**COUNTY OF HURON**  
**Corporate**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	60,653	396,546	279,000	517,000	238,000	85.30%
Insurance	95,938	127,764	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>156,591</b>	<b>524,310</b>	<b>279,000</b>	<b>517,000</b>	<b>238,000</b>	<b>85.30%</b>
<b>OPERATIONAL</b>						
Bank Charges	4,621	6,676	4,600	6,000	1,400	30.43%
Telecommunications	13,487	12,040	17,650	15,000	(2,650)	-15.01%
Travel/Meals	1,001	1,291	4,000	4,000	-	0.00%
Depreciation - Capital Assets	60,087	53,533	42,375	61,583	19,208	45.33%
<b>Total Operational</b>	<b>79,195</b>	<b>73,539</b>	<b>68,625</b>	<b>86,583</b>	<b>17,958</b>	<b>26.17%</b>
<b>PROGRAM</b>						
Special Events	(72)	-	-	-	-	0.00%
Miscellaneous Program	246,000	128,000	3,002,418	66,000	(2,936,418)	-97.80%
Program Supplies & Costs	1,500	3,867	5,000	5,000	-	0.00%
Assessment MPAC	1,231,601	1,227,838	1,227,838	1,253,000	25,162	2.05%
OMERS Admin Fee	-	-	3,000	3,000	-	0.00%
<b>Total Program</b>	<b>1,479,029</b>	<b>1,359,704</b>	<b>4,238,256</b>	<b>1,327,000</b>	<b>(2,911,256)</b>	<b>-68.69%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Share of Write-offs	652,236	659,015	650,000	650,000	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>652,236</b>	<b>659,015</b>	<b>650,000</b>	<b>650,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,446,091</b>	<b>2,616,553</b>	<b>5,235,881</b>	<b>2,580,583</b>	<b>(2,655,298)</b>	<b>-50.71%</b>
<b>NET REQUIREMENTS</b>	<b>(1,450,251)</b>	<b>(3,111,833)</b>	<b>(2,812,242)</b>	<b>(3,373,034)</b>	<b>(560,792)</b>	<b>19.94%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(60,087)	(53,533)	(42,375)	(61,583)	(19,208)	45.33%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(1,510,338)</b>	<b>(3,165,366)</b>	<b>(2,854,617)</b>	<b>(3,434,617)</b>	<b>(580,000)</b>	<b>20.32%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	5,080,923	2,101,417		
Add: Depreciation	60,087	53,533	42,375	61,583		
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						

**COUNTY OF HURON**  
**Corporate**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Surplus/Deficit per Financial Statements</b>	<b>(1,450,251)</b>	<b>(3,111,833)</b>	<b>2,268,681</b>	<b>(1,271,617)</b>	<b>(560,792)</b>	<b>-156.05%</b>

**COUNTY OF HURON**  
**Corporate - COVID Costs**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	291,322	(246)	150,000	35,000	(115,000)	-76.67%
<b>Total Provincial Grants</b>	<b>291,322</b>	<b>(246)</b>	<b>150,000</b>	<b>35,000</b>	<b>(115,000)</b>	<b>-76.67%</b>
<b>TOTAL REVENUE</b>	<b>291,322</b>	<b>(246)</b>	<b>150,000</b>	<b>35,000</b>	<b>(115,000)</b>	<b>-76.67%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	65,485	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>65,485</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	16,851	-	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>16,851</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>82,336</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	1,433	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	1,952	1,012	-	-	-	0.00%
Small Tools/Equipment	228	-	-	-	-	0.00%
Software	8,209	10,647	10,000	10,000	-	0.00%
<b>Total Equipment</b>	<b>11,822</b>	<b>11,658</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	-	-	-	-	-	0.00%
Legal Fees	4,100	-	-	-	-	0.00%
Maintenance Contracts	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>4,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Internet	-	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Corporate - COVID Costs**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Admin.	4,383	3,027	-	3,000	3,000	0.00%
Office Expense	949	18	-	-	-	0.00%
Postage/Courier	5	-	-	-	-	0.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	18,413	28,441	20,000	22,000	2,000	10.00%
Travel/Meals	-	-	-	-	-	0.00%
Building Capital	404	-	-	-	-	0.00%
Janitorial	25,414	-	-	-	-	0.00%
<b>Total Operational</b>	<b>49,568</b>	<b>31,485</b>	<b>20,000</b>	<b>25,000</b>	<b>5,000</b>	<b>25.00%</b>
<b>PROGRAM</b>						
Medical Supplies	-	232	10,000	-	(10,000)	-100.00%
Medical Supplies - Non Medical Grade	853	-	10,000	-	(10,000)	-100.00%
Miscellaneous Program	11,263	-	100,000	-	(100,000)	-100.00%
<b>Total Program</b>	<b>12,116</b>	<b>232</b>	<b>120,000</b>	<b>-</b>	<b>(120,000)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>159,943</b>	<b>43,376</b>	<b>150,000</b>	<b>35,000</b>	<b>(115,000)</b>	<b>-76.67%</b>
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(131,379)</b>	<b>43,622</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(131,379)</b>	<b>43,622</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves						
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statements</b>	<b>(131,379)</b>	<b>43,622</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Corporate - Special Projects**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	428,558	-	-	-	-	0.00%
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>428,558</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>428,558</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	263,940	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>263,940</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						

**COUNTY OF HURON**  
**Corporate - Special Projects**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Staff Training	-	-	-	-	-	0.00%
<b>Total Operational</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>263,940</b>	-	-	-	-	<b>0.00%</b>
<b>NET REQUIREMENTS</b>	<b>(164,618)</b>	-	-	-	-	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(164,618)</b>	-	-	-	-	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves						
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statements</b>	<b>(164,618)</b>	-	-	-	-	<b>0.00%</b>



**COUNTY OF HURON**  
**2024 BUDGET**

**CAO/ CLERK/ CORPORATE RECORDS**



# Corporation of the County of Huron

## 2024 Budget | Administration

### Program Description

The Administration department both leads and supports the work of the corporation of the County of Huron.

The department consists of:

- CAO's Office
- Warden's Office
- Clerk's Office
- Corporate Records
- Corporate Communications

### Strategic Priorities, Goals and Objectives

The Administration department adopts Council's Priorities and Values as their own. These priorities and values currently include:

**Priorities:** Housing, Homelessness, Alternate Energy Solutions, Welcoming and Inclusive Communities, Service Level Review, Asset Management, Workforce Attraction, Budget Process Review, Economic Readiness, Health Service Access, Youth Engagement, and Agriculture

**Values:** Collaborative Approach, Environmental Stewardship, Rural Lens, Civic Leadership, Community Engagement, and Inclusivity

### 2024 Workplan and Key Changes

- Increased advocacy for priority projects (e.g. housing, health service access, workforce attraction)
- Implementation of Service Level Review outcomes
- Staff Engagement
- Corporate Value Proposition Project
- County Prospectus Package
- New Agenda Management Program
- Policy Review

## 2024 Budget Highlights

### Operating

- Overall operating increasing by 2.44% for the CAO, Clerk and Communications budget, and 2.59% for Corporate Records. Total operating increase of \$24,648.
- Salaries increasing by \$46,570 due to COLA and grid movements of staff.
- Increase in internal revenue charged to departments to offset Administration department costs of \$20,823.
- Minimal changes with the other operating expenses for the department.

### Capital

- \$5,000 set aside for office furniture and equipment as required. This is a decrease of \$10,500 over 2023.

### Staffing

Current approved staff complement is 8 full time equivalents. There are no changes proposed for 2024.

<b>Staff Complement (FTE)</b>	<b>2023</b>	<b>2024</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>
Administration	4	4	-	4	4
Clerk's Office	4	4	-	4	4
<b>TOTAL</b>	<b>8</b>	<b>8</b>	<b>0</b>	<b>8</b>	<b>8</b>

### Summary

The total levy for County Council is projected to increase by \$14,148 to \$1,032,484 for the 2024 budget year, or an increase of 1.39%

**COUNTY OF HURON  
ADMINISTRATION - BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers			-	
Reserves	-	-	-	
Other Funding			-	
Internal Charges	178,880	199,703	20,823	
<b>Total Operating Revenue</b>	<b>178,880</b>	<b>199,703</b>	<b>20,823</b>	<b>11.64%</b>
Capital Budget				
Government Transfers			-	
Reserves	3,890	-	(3,890)	
Other Funding			-	
Debt Financing			-	
<b>Total Capital Revenue</b>	<b>3,890</b>	<b>-</b>	<b>(3,890)</b>	<b>-100.00%</b>
<b>Total Revenue - BUDGET</b>	<b>182,770</b>	<b>199,703</b>	<b>16,933</b>	<b>9.26%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	1,023,480	1,070,050	46,570	
Equipment	13,536	17,842	4,306	
Purchased Service	50,400	45,300	(5,100)	
Internal Charges	4,750	4,850	100	
Operational	76,800	76,395	(405)	
Program	12,750	12,750	-	
Transfer to Reserves	-	-	-	
<b>Total Operating Budget</b>	<b>1,181,716</b>	<b>1,227,187</b>	<b>45,471</b>	<b>3.85%</b>
Capital Budget				
Capital Expenditures	19,390	5,000	(14,390)	
Transfer to Reserves	-	-	-	
Debt Repayment			-	
<b>Total Capital Budget</b>	<b>19,390</b>	<b>5,000</b>	<b>(14,390)</b>	<b>-74.21%</b>
<b>Total Expenditures - BUDGET</b>	<b>1,201,106</b>	<b>1,232,187</b>	<b>31,081</b>	<b>2.59%</b>
<b>Total LEVY</b>	<b>1,018,336</b>	<b>1,032,484</b>	<b>14,148</b>	<b>1.39%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	6,850	8,281	1,431	
Capital Expenditures	(19,390)	(5,000)	14,390	
Reserves	3,890	-	(3,890)	
<b>Total Financial Statement Expenditures</b>	<b>1,009,686</b>	<b>1,035,765</b>	<b>26,079</b>	<b>2.58%</b>

**COUNTY OF HURON**  
**Administration - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Capital Grant	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	3,890	-	(3,890)	-100.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	<b>3,890</b>	-	<b>(3,890)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE</b>	-	-	<b>3,890</b>	-	<b>(3,890)</b>	<b>-100.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	-	-	-	0.00%
<b>Total Equipment</b>	-	-	-	-	-	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	19,390	5,000	(14,390)	-74.21%
<b>Total Building</b>	-	-	<b>19,390</b>	<b>5,000</b>	<b>(14,390)</b>	<b>-74.21%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>19,390</b>	<b>5,000</b>	<b>(14,390)</b>	<b>-74.21%</b>
<b>NET REQUIREMENTS</b>	-	-	<b>15,500</b>	<b>5,000</b>	<b>(10,500)</b>	<b>-67.74%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET CAPITAL LEVY REQUIREMENT</b>	-	-	<b>15,500</b>	<b>5,000</b>	<b>(10,500)</b>	<b>-67.74%</b>
Financial Statement Adjustments						

**COUNTY OF HURON**  
**Administration - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Transfer To/(From) Reserves			3,890	-		
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures			(19,390)	(5,000)		
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statements</b>	-	-	-	-	<b>(10,500)</b>	<b>0.00%</b>

**County of Huron**  
**Corporate**  
**Total Asset Management Planning Requirements**  
**For the year ending December 31, 2023**

Capital Expense	Total Budget	Prior Year Budget	Current Year Budget	Description	Funded Amount (Other than Levy)	Funding Source
<b>Treasury</b>						
Furniture/Chairs/Office refresh	\$ 20,000	\$ 5,000	\$ 15,000			
<b>TOTAL TREASURY</b>	<b>\$ 20,000</b>				<b>\$ -</b>	
<b>CAO/Clerk</b>						
Furniture/Chairs	\$ 5,000					
<b>TOTAL CAO/CLERK</b>	<b>\$ 5,000</b>				<b>\$ -</b>	
<b>Council</b>						
<b>TOTAL COUNCIL</b>	<b>-</b>				<b>-</b>	
<b>Corporate</b>						
Asset Management Software	\$ 60,000	\$ 60,000				
Remote Access Platform	\$ 80,000				\$ 80,000	Provincial
<b>TOTAL CORPORATE</b>	<b>\$ 140,000</b>				<b>\$ 80,000</b>	
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>\$ 165,000</b>					
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset</b>	<b>165,000</b>					
<b>TOTAL Minor Capital (operating)</b>	<b>-</b>					
<b>Total Carryforward TCA</b>	<b>-</b>					
<b>Total Carryforward Minor Capital</b>						
<b>Total Funding</b>	<b>80,000</b>					
<b>LESS: DEPRECIATION</b>	<b>\$ -</b>					
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>\$ 85,000</b>					

**COUNTY OF HURON**  
**CAO - Clerk**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	169,751	178,880	178,880	199,703	20,823	11.64%
<b>Total Other Revenue</b>	<b>169,751</b>	<b>178,880</b>	<b>178,880</b>	<b>199,703</b>	<b>20,823</b>	<b>11.64%</b>
<b>TOTAL REVENUE</b>	<b>169,751</b>	<b>178,880</b>	<b>178,880</b>	<b>199,703</b>	<b>20,823</b>	<b>11.64%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	670,838	660,019	746,380	781,200	34,820	4.67%
Salaries - Part Time	22,036	34	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>692,874</b>	<b>660,053</b>	<b>746,380</b>	<b>781,200</b>	<b>34,820</b>	<b>4.67%</b>
<b>BENEFITS</b>						
Statutory Benefits	41,191	49,367	48,450	52,400	3,950	8.15%
Extended Benefits	42,281	45,672	64,680	65,800	1,120	1.73%
OMERS	74,031	76,774	83,440	87,200	3,760	4.51%
<b>Total Benefits</b>	<b>157,503</b>	<b>171,813</b>	<b>196,570</b>	<b>205,400</b>	<b>8,830</b>	<b>4.49%</b>
<b>Total Salaries and Benefits</b>	<b>850,377</b>	<b>831,866</b>	<b>942,950</b>	<b>986,600</b>	<b>43,650</b>	<b>4.63%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	9,738	12,977	10,036	16,042	6,006	59.84%
Equipment Repairs & Maint.	-	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	84	-	2,700	1,000	(1,700)	-62.96%
Small Tools/Equipment	2,074	-	500	500	-	0.00%
<b>Total Equipment</b>	<b>11,895</b>	<b>12,977</b>	<b>13,536</b>	<b>17,842</b>	<b>4,306</b>	<b>31.81%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	15,000	15,000	-	0.00%
Insurance	9,884	10,900	12,100	12,500	400	3.31%
Occupational Accident Insurance	1,108	1,353	1,200	1,200	-	0.00%
Intra County Purchases	1,587	1,750	1,750	1,850	100	5.71%
Legal Fees	916	1,649	5,000	5,000	-	0.00%

**COUNTY OF HURON**  
**CAO - Clerk**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance Contracts	-	-	3,500	-	(3,500)	-100.00%
Printing (External)	2,261	-	3,000	1,000	(2,000)	-66.67%
Miscellaneous Services	-	-	600	600	-	0.00%
<b>Total Purchased Service</b>	<b>15,756</b>	<b>15,652</b>	<b>42,150</b>	<b>37,150</b>	<b>(5,000)</b>	<b>-11.86%</b>
<b>OPERATIONAL</b>						
Advertising	539	-	750	750	-	0.00%
Associations/Memberships	1,165	2,680	5,150	5,345	195	3.79%
Conventions/Conferences	5,690	7,228	19,150	19,150	-	0.00%
Miscellaneous Admin.	1,906	673	1,700	1,700	-	0.00%
Office Expense	6,589	5,193	7,200	7,200	-	0.00%
Postage/Courier	54	19	800	200	(600)	-75.00%
Publications & Subscriptions	2,478	988	1,300	1,300	-	0.00%
Rent	15,650	15,650	15,650	15,650	-	0.00%
Staff Training	2,411	3,992	7,000	7,000	-	0.00%
Telecommunications	3,877	4,089	4,000	4,000	-	0.00%
Travel/Meals	6,271	11,077	7,800	7,800	-	0.00%
Depreciation - Capital Assets	5,098	4,895	6,850	8,281	1,431	20.89%
<b>Total Operational</b>	<b>51,729</b>	<b>56,484</b>	<b>77,350</b>	<b>78,376</b>	<b>1,026</b>	<b>1.33%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>929,757</b>	<b>916,979</b>	<b>1,075,986</b>	<b>1,119,968</b>	<b>43,982</b>	<b>4.09%</b>
<b>NET REQUIREMENTS</b>	<b>760,006</b>	<b>738,099</b>	<b>897,106</b>	<b>920,265</b>	<b>23,159</b>	<b>2.58%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(5,098)	(4,895)	(6,850)	(8,281)	(1,431)	20.89%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>754,908</b>	<b>733,204</b>	<b>890,256</b>	<b>911,984</b>	<b>21,728</b>	<b>2.44%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves						
Add: Depreciation	5,098	4,895	6,850	8,281		
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						



**COUNTY OF HURON**  
**CAO - Clerk**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Surplus/Deficit per Financial Statements</b>	<b>760,006</b>	<b>738,099</b>	<b>897,106</b>	<b>920,265</b>	<b>23,159</b>	<b>2.58%</b>

**COUNTY OF HURON**  
**Corporate Records**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	56,661	59,834	61,550	63,600	2,050	3.33%
<b>Total Salaries</b>	<b>56,661</b>	<b>59,834</b>	<b>61,550</b>	<b>63,600</b>	<b>2,050</b>	<b>3.33%</b>
<b>BENEFITS</b>						
Statutory Benefits	5,300	5,827	5,840	6,100	260	4.45%
Extended Benefits	6,610	6,898	7,600	8,050	450	5.92%
OMERS	5,220	5,567	5,540	5,700	160	2.89%
<b>Total Benefits</b>	<b>17,130</b>	<b>18,292</b>	<b>18,980</b>	<b>19,850</b>	<b>870</b>	<b>4.58%</b>
<b>Total Salaries and Benefits</b>	<b>73,790</b>	<b>78,126</b>	<b>80,530</b>	<b>83,450</b>	<b>2,920</b>	<b>3.63%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	356	1,187	10,000	10,000	-	0.00%
Intra County Purchases	3,000	4,161	3,000	3,000	-	0.00%
<b>Total Purchased Service</b>	<b>3,356</b>	<b>5,349</b>	<b>13,000</b>	<b>13,000</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Associations/Memberships	689	-	750	750	-	0.00%
Conventions/Conferences	150	-	2,000	2,000	-	0.00%
Office Expense	-	-	850	850	-	0.00%
Rent	-	-	-	-	-	0.00%
Staff Training	-	-	1,500	1,500	-	0.00%
Travel/Meals	60	91	1,200	1,200	-	0.00%
Garbage	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>899</b>	<b>91</b>	<b>6,300</b>	<b>6,300</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Corporate Records**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Winter Clothing and Uniforms	-	-	-	-	-	0.00%
Program Supplies & Costs	6,551	8,730	12,750	12,750	-	0.00%
<b>Total Program</b>	<b>6,608</b>	<b>8,730</b>	<b>12,750</b>	<b>12,750</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>84,654</b>	<b>92,295</b>	<b>112,580</b>	<b>115,500</b>	<b>2,920</b>	<b>2.59%</b>
<b>NET REQUIREMENTS</b>	<b>84,654</b>	<b>92,295</b>	<b>112,580</b>	<b>115,500</b>	<b>2,920</b>	<b>2.59%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>84,654</b>	<b>92,295</b>	<b>112,580</b>	<b>115,500</b>	<b>2,920</b>	<b>2.59%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves						
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statements</b>	<b>84,654</b>	<b>92,295</b>	<b>112,580</b>	<b>115,500</b>	<b>2,920</b>	<b>2.59%</b>



**COUNTY OF HURON**  
**2024 BUDGET**

**TREASURY**

# Corporation of the County of Huron

## 2024 Budget | Treasury

### Program Description

The Treasury Department is responsible for the prudent management of the financial resources of the County.

Treasury provides financial services to County Council and other County departments. Services include management of financial affairs of the County including policy development, insurance, accounting, banking, accounts receivable and payable, payroll, budgeting and financial reporting.

Treasury will also provide advice and recommendations to Council on all financial matters affecting the County.

### Strategic Priorities, Goals and Objectives

Current strategic priorities include:

- Budget process review
- Financial strategies regarding asset management
- 2024 Asset Management Plan update
- Asset Retirement Obligations

### 2024 Workplan and Key Changes

Staff focus for 2024 will be to meet legislative requirements for Asset Retirement Obligations and the Asset Management Plan, support the ongoing HRIS project, in addition to other priorities and day to day operations. There are no planned changes with the Treasury Department in 2024.

### 2024 Budget Highlights

#### Operating

- Overall operating increasing by 1.31%
- Salaries and Benefits increasing by \$36,770 due to COLA and grid movements
- No changes in core operations

#### Capital

- Furniture of \$5,000.

### Staffing

Current approved staff complement is 9 full time equivalents. There are no changes proposed for 2024.

<b>Staff Complement (FTE)</b>	<b>2023</b>	<b>2024</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>
Financial Services	7.5	7.5	0	7.5	7.5
Payroll	1.5	1.5	0	1.5	1.5
<b>TOTAL</b>	<b>9</b>	<b>9</b>	<b>0</b>	<b>9</b>	<b>9</b>

### Summary

The total levy for the Treasury Department is projected to increase by \$12,363 to \$989,736 for the 2024 budget year, or an increase of 1.26%

**COUNTY OF HURON**  
**TREASURY- BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers			-	
Reserves	15,000	-	(15,000)	
Other Funding			-	
Internal Charges	204,029	228,449	24,420	
<b>Total Operating Revenue</b>	<b>219,029</b>	<b>228,449</b>	<b>9,420</b>	<b>4.30%</b>
Capital Budget				
Government Transfers			-	
Reserves	5,000	5,000	-	
Other Funding			-	
Debt Financing			-	
<b>Total Capital Revenue</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>0.00%</b>
<b>Total Revenue - BUDGET</b>	<b>224,029</b>	<b>233,449</b>	<b>9,420</b>	<b>4.20%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	1,019,330	1,056,100	36,770	
Equipment	16,132	15,900	(232)	
Purchased Service	69,490	55,260	(14,230)	
Internal Charges	1,948	2,060	112	
Operational Program	89,065	88,865	(200)	
Transfer to Reserves	-	-	-	
<b>Total Operating Budget</b>	<b>1,195,965</b>	<b>1,218,185</b>	<b>22,220</b>	<b>1.86%</b>
Capital Budget				
Capital Expenditures	5,000	5,000	-	
Transfer to Reserves	437	-	(437)	
Debt Repayment			-	
<b>Total Capital Budget</b>	<b>5,437</b>	<b>5,000</b>	<b>(437)</b>	<b>-8.04%</b>
<b>Total Expenditures - BUDGET</b>	<b>1,201,402</b>	<b>1,223,185</b>	<b>21,783</b>	<b>1.81%</b>
<b>Total LEVY</b>	<b>977,373</b>	<b>989,736</b>	<b>12,363</b>	<b>1.26%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	437	437	-	
Capital Expenditures	(5,000)	(5,000)	-	
Reserves	19,563	5,000	(14,563)	
<b>Total Financial Statement Expenditures</b>	<b>992,373</b>	<b>990,173</b>	<b>(2,200)</b>	<b>-0.22%</b>

**COUNTY OF HURON**  
**Treasury - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Capital Grant	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	5,000	5,000	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	<b>5,000</b>	<b>5,000</b>	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	<b>5,000</b>	<b>5,000</b>	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	-	-	-	0.00%
<b>Total Equipment</b>	-	-	-	-	-	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	5,000	5,000	-	0.00%
<b>Total Building</b>	-	-	<b>5,000</b>	<b>5,000</b>	-	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	437	-	(437)	-100.00%
<b>Total Other Expenditures</b>	-	-	<b>437</b>	-	<b>(437)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>5,437</b>	<b>5,000</b>	<b>(437)</b>	<b>-8.04%</b>
<b>NET REQUIREMENTS</b>	-	-	<b>437</b>	-	<b>(437)</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET CAPITAL LEVY REQUIREMENT</b>	-	-	<b>437</b>	<b>-</b>	<b>(437)</b>	<b>-100.00%</b>
Financial Statement Adjustments						



**COUNTY OF HURON**  
**Treasury - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Transfer To/(From) Reserves			4,563			
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures			(5,000)			
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statements</b>	-	-	-	-	(437)	0.00%

**County of Huron**  
**Corporate**  
**Total Asset Management Planning Requirements**  
**For the year ending December 31, 2023**

Capital Expense	Total Budget	Prior Year Budget	Current Year Budget	Description	Funded Amount (Other than Levy)	Funding Source
<b>Treasury</b>						
Furniture/Chairs/Office refresh	\$ 5,000	\$ 5,000	\$ -			
<b>TOTAL TREASURY</b>	<b>\$ 5,000</b>				<b>\$ -</b>	
<b>CAO/Clerk</b>						
Furniture/Chairs	\$ 5,000					
<b>TOTAL CAO/CLERK</b>	<b>\$ 5,000</b>				<b>\$ -</b>	
<b>Council</b>						
<b>TOTAL COUNCIL</b>	<b>-</b>				<b>-</b>	
<b>Corporate</b>						
Asset Management Software	\$ 60,000	\$ 60,000				
Remote Access Platform	\$ 80,000				\$ 80,000	Provincial
<b>TOTAL CORPORATE</b>	<b>\$ 140,000</b>				<b>\$ 80,000</b>	
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>\$ 150,000</b>					
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset</b>	<b>150,000</b>					
<b>TOTAL Minor Capital (operating)</b>	<b>-</b>					
<b>Total Carryforward TCA</b>	<b>-</b>					
<b>Total Carryforward Minor Capital</b>						
<b>Total Funding</b>	<b>80,000</b>					
<b>LESS: DEPRECIATION</b>	<b>\$ -</b>					
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>\$ 70,000</b>					

**COUNTY OF HURON**  
**Treasury**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Operating Carryforward	-	-	15,000	-	(15,000)	-100.00%
Intra County Recoveries	202,216	204,029	204,029	228,449	24,420	11.97%
Third Party Recoveries	-	27	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>202,216</b>	<b>204,056</b>	<b>219,029</b>	<b>228,449</b>	<b>9,420</b>	<b>4.30%</b>
<b>TOTAL REVENUE</b>	<b>202,216</b>	<b>204,056</b>	<b>219,029</b>	<b>228,449</b>	<b>9,420</b>	<b>4.30%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	742,765	756,074	810,500	839,000	28,500	3.52%
Salaries - Part Time	-	3,349	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>742,765</b>	<b>759,424</b>	<b>810,500</b>	<b>839,000</b>	<b>28,500</b>	<b>3.52%</b>
<b>BENEFITS</b>						
Statutory Benefits	57,091	64,327	58,930	62,300	3,370	5.72%
Extended Benefits	59,164	62,806	64,500	66,100	1,600	2.48%
OMERS	79,962	82,294	85,400	88,700	3,300	3.86%
<b>Total Benefits</b>	<b>196,217</b>	<b>209,427</b>	<b>208,830</b>	<b>217,100</b>	<b>8,270</b>	<b>3.96%</b>
<b>Total Salaries and Benefits</b>	<b>938,983</b>	<b>968,850</b>	<b>1,019,330</b>	<b>1,056,100</b>	<b>36,770</b>	<b>3.61%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	10,800	17,269	14,632	14,400	(232)	-1.59%
Equipment Repairs & Maint.	-	-	1,500	1,500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>10,800</b>	<b>17,269</b>	<b>16,132</b>	<b>15,900</b>	<b>(232)</b>	<b>-1.44%</b>
<b>PURCHASED SERVICE</b>						
Audit	12,704	12,690	12,690	13,060	370	2.92%
Consulting/Professional Fees	6,716	-	43,500	28,500	(15,000)	-34.48%
Insurance	8,305	9,100	10,100	10,500	400	3.96%
Occupational Accident Insurance	1,027	1,353	1,200	1,200	-	0.00%
Intra County Purchases	1,767	1,948	1,948	2,060	112	5.75%

**COUNTY OF HURON**  
**Treasury**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Legal Fees	1,552	528	1,000	1,000	-	0.00%
Printing (External)	325	-	1,000	1,000	-	0.00%
<b>Total Purchased Service</b>	<b>32,396</b>	<b>25,620</b>	<b>71,438</b>	<b>57,320</b>	<b>(14,118)</b>	<b>-19.76%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	500	500	-	0.00%
Associations/Memberships	4,508	6,235	6,650	6,650	-	0.00%
Bank Charges	175	-	200	-	(200)	-100.00%
Conventions/Conferences	5,968	3,248	10,425	10,425	-	0.00%
Office Expense	4,405	7,829	12,400	12,400	-	0.00%
Postage/Courier	2,362	3,788	5,200	5,200	-	0.00%
Publications & Subscriptions	1,412	(545)	3,000	3,000	-	0.00%
Rent	36,240	36,240	36,240	36,240	-	0.00%
Staff Training	7,955	459	7,000	7,000	-	0.00%
Telecommunications	3,596	3,365	3,500	3,500	-	0.00%
Travel/Meals	951	557	3,950	3,950	-	0.00%
Depreciation - Capital Assets	740	389	437	437	-	0.00%
<b>Total Operational</b>	<b>68,311</b>	<b>61,565</b>	<b>89,502</b>	<b>89,302</b>	<b>(200)</b>	<b>-0.22%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,050,490</b>	<b>1,073,304</b>	<b>1,196,402</b>	<b>1,218,622</b>	<b>22,220</b>	<b>1.86%</b>
<b>NET REQUIREMENTS</b>	<b>848,274</b>	<b>869,249</b>	<b>977,373</b>	<b>990,173</b>	<b>12,800</b>	<b>1.31%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(740)	(389)	(437)	(437)	-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>847,535</b>	<b>868,860</b>	<b>976,936</b>	<b>989,736</b>	<b>12,800</b>	<b>1.31%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	15,000	-		
Add: Depreciation	740	389	437	437		
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						

**COUNTY OF HURON**

**Treasury**

**Budget for the year ending December 31, 2024**

	<b>2022 Actuals</b>	<b>2023 Forecast Actual</b>	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>Increase/ Decrease - \$</b>	<b>Increase/ Decrease - %</b>
<b>Total Surplus/Deficit per Financial Statements</b>	<b>848,274</b>	<b>869,249</b>	<b>992,373</b>	<b>990,173</b>	<b>12,800</b>	<b>-0.22%</b>



**COUNTY OF HURON**  
**2024 BUDGET**

**Business Technology Solutions**

# Corporation of the County of Huron

## 2024 Budget | Business Technology Solutions

### Program Description

Business Technology Solutions (BTS) provides and supports the information and communications technology required to deliver County services. The (BTS) budget includes 4 sub-budgets: IT, IT Fleet, GIS (Geographic Information System) and 9-1-1. BTS is a corporate service that works to achieve the mission and vision of the whole organization.

### Strategic Priorities, Goals and Objectives

BTS will continue to provide information and communication technical operations, IT network and infrastructure services, specialized business process services, GIS (Geographic Information Systems), programming and development, information and communication tools, practices, and governance to ensure that the use of technology is optimized across the corporation with the overall goal of satisfying business and customer needs and expectations.

### 2024 Workplan and Key Changes

The 2024 budget includes funds to further leverage and utilize Cloud and professional services to meet expanding business priorities, enable a digital workforce, and provide efficiencies in the overall support of IT infrastructure and business solutions. Planned activities in 2024 include:

- Further implementation of MS 365 applications and related system controls.
- NG 9-1-1 data preparation.
- Supporting migration of Novus Agenda to a cloud service.
- Leveraging GIS for data applications and mapping services.
- Continued enhancement and strengthening of information security.
- Providing BTS services to business unit specific projects and service initiatives.
- Continued information security awareness and training for all users.
- Ongoing provisioning of strategic solutions for technical services and capacity management including data integrity, data security, data privacy, database development, network storage, back-up systems, and systems support.

### 2024 Budget Highlights

#### Operating

- Overall operating increasing by \$117,510 or 5.14%,
- Salaries and Benefits increasing by \$16,235 due to COLA and staff turnover. No changes in staffing levels are proposed.
- 8% increase in costs for 911 intersection blades.
- Software increase of \$77,850.

### Capital

- The capital levy is decreasing by \$29,064 or 9.16% over 2023.
- Total capital expenditures of \$353,400.
- Computer Fleet replacement of \$160,000.
- Network infrastructure hardware and device refresh of \$119,000.

### Staffing

The current approved staff complement is 17 permanent full-time equivalents and 1.35 FTE student positions. No changes are planned for 2024.

<b>Staff Complement (FTE)</b>	<b>2023</b>	<b>2024</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>
IT Staff	11.35	11.35	-	11.35	11.35
GIS/911 Staff	7.00	7.00	-	7.00	7.00
<b>TOTAL</b>	<b>18.35</b>	<b>18.35</b>	<b>0</b>	<b>18.35</b>	<b>18.35</b>

### Summary

The total levy for the Department is projected to increase by \$88,446 to \$2,691,676 for the 2024 budget year, or an increase of 3.40%



**COUNTY OF HURON**  
**BTS - BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers			-	
Reserves	10,000	69,091	59,091	
Other Funding			-	
Internal Charges	635,731	603,809	(31,922)	
Total Operating Revenue	645,731	672,900	27,169	4.21%
Capital Budget				
Government Transfers			-	
Reserves	46,400	65,000	18,600	
Other Funding			-	
Total Capital Revenue	46,400	65,000	18,600	40.09%
<b>Total Revenue - BUDGET</b>	<b>692,131</b>	<b>737,900</b>	<b>45,769</b>	<b>6.61%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	2,068,866	2,079,940	11,074	
Equipment	427,749	433,087	5,338	
Purchased Service	257,823	381,779	123,956	
Internal Charges	3,997	4,210	213	
Operational Program	173,062	177,160	4,098	
Transfer to Reserves	-	-	-	
Total Operating Budget	2,931,497	3,076,176	144,679	4.94%
Capital Budget				
Capital Expenditures	332,057	353,400	21,343	
Transfer to Reserves	31,807	-	(31,807)	
Total Capital Budget	363,864	353,400	(10,464)	-2.88%
<b>Total Expenditures - BUDGET</b>	<b>3,295,361</b>	<b>3,429,576</b>	<b>134,215</b>	<b>4.07%</b>
<b>Total LEVY</b>	<b>2,603,230</b>	<b>2,691,676</b>	<b>88,446</b>	<b>3.40%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	314,488	274,109	(40,380)	
Capital Expenditures	(332,057)	(353,400)	(21,343)	
Reserves	24,593	134,091	109,498	
<b>Total Financial Statement Expenditures</b>	<b>2,610,254</b>	<b>2,746,476</b>	<b>136,221</b>	<b>5.22%</b>

**COUNTY OF HURON**  
**Information Technology - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	46,400	65,000	18,600	40.09%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	<b>46,400</b>	<b>65,000</b>	<b>18,600</b>	<b>40.09%</b>
<b>TOTAL REVENUE</b>	-	-	<b>46,400</b>	<b>65,000</b>	<b>18,600</b>	<b>40.09%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	332,057	351,400	19,343	5.83%
<b>Total Equipment</b>	-	-	<b>332,057</b>	<b>351,400</b>	<b>19,343</b>	<b>5.83%</b>
<b>BUILDING</b>						
Building Capital	-	-	-	2,000	2,000	0.00%
<b>Total Building</b>	-	-	-	<b>2,000</b>	<b>2,000</b>	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	31,807	-	(31,807)	-100.00%
<b>Total Other Expenditures</b>	-	-	<b>31,807</b>	-	<b>(31,807)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>363,864</b>	<b>353,400</b>	<b>(10,464)</b>	<b>-2.88%</b>
<b>NET REQUIREMENTS</b>	-	-	<b>317,464</b>	<b>288,400</b>	<b>(29,064)</b>	<b>-9.16%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	-	-	<b>317,464</b>	<b>288,400</b>	<b>(29,064)</b>	<b>-9.16%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	14,593	65,000	50,407	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures	-	-	(332,057)	(353,400)	(21,343)	
Add: Debt financing					-	

**COUNTY OF HURON**  
**Information Technology - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Surplus/Deficit per Financial Statement</b>	-	-	-	-	-	<b>0.00%</b>

**County of Huron**  
**Information Technology**  
**Total Asset Management Planning Requirements**  
**For the year ending December 31, 2024**

Capital Expense	Total Budget	Prior Year Budget	Current Year Budget	Description	Funded Amount (Other than Levy)	Funding Source
<b>IT</b>						
Furniture	2,000		2,000	Office Chairs, table		Levy
Network Infrastructure Devices	59,000	29,000	30,000		29,000	Levy
Network Infrastructure Hardware	60,000		60,000		-	Levy
Enterprise Phone System	1,000	1,000	-	server/appliance	1,000	Carry Forward
Multi-Factor Authentication (MFA) Tokens	8,400	2,000	6,400	Hard tokens	2,000	Carry Forward
SIEM or NAC Security Solution	18,000	18,000	-		18,000	Carry Forward
<b>911 Capital</b>						
<b>GIS Capital</b>						
Plotter Replacement	15,000	15,000	-	Large format plotter printer/scanner	15,000	Carry Forward
<b>IT FLEET</b>						
Computer Replacement (Pooled)	160,000		160,000			
Computer Peripheral Equipment Replacement (Pooled)	30,000		30,000			
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>353,400</b>				<b>65,000</b>	
<b>TOTAL Tangible Capital Assets (TCA Set up as Ass</b>	<b>353,400</b>					
<b>TOTAL Minor Capital (operating)</b>	<b>-</b>					
<b>Total Carryforward TCA</b>	<b>(65,000)</b>					
<b>Total Carryforward Minor Capital</b>						
<b>Total Funding</b>						
<b>LESS: DEPRECIATION</b>	<b>(274,109)</b>					
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>14,291</b>					

**COUNTY OF HURON**  
**Information Technology - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Operating Carryforward	-	-	10,000	10,000	-	0.00%
Transfer from Reserves	-	-	-	59,091	59,091	0.00%
Intra County Recoveries	290,761	307,647	307,647	272,659	(34,988)	-11.37%
Rent/Lease	289,000	437,445	328,084	331,150	3,066	0.93%
Third Party Recoveries	114	73	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>579,875</b>	<b>745,166</b>	<b>645,731</b>	<b>672,900</b>	<b>27,169</b>	<b>4.21%</b>
<b>TOTAL REVENUE</b>	<b>579,875</b>	<b>745,166</b>	<b>645,731</b>	<b>672,900</b>	<b>27,169</b>	<b>4.21%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,368,381	1,354,188	1,580,164	1,589,142	8,978	0.57%
Salaries - Part Time	979	624	58,014	55,022	(2,992)	-5.16%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>1,369,361</b>	<b>1,354,812</b>	<b>1,638,178</b>	<b>1,644,164</b>	<b>5,986</b>	<b>0.37%</b>
<b>BENEFITS</b>						
Statutory Benefits	97,528	118,582	117,971	124,425	6,454	5.47%
Extended Benefits	113,542	113,395	147,686	143,721	(3,965)	-2.68%
OMERS	144,296	140,354	165,031	167,630	2,599	1.57%
<b>Total Benefits</b>	<b>355,366</b>	<b>372,331</b>	<b>430,688</b>	<b>435,776</b>	<b>5,088</b>	<b>1.18%</b>
<b>Total Salaries and Benefits</b>	<b>1,724,726</b>	<b>1,727,143</b>	<b>2,068,866</b>	<b>2,079,940</b>	<b>11,074</b>	<b>0.54%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	24,900	44,116	33,087	24,332	(8,755)	-26.46%
Equipment Repairs & Maint.	28,802	43,859	34,946	38,229	3,283	9.39%
Equipment Replacement New (under \$1,000)	84,889	60,858	100,577	104,900	4,323	4.30%
Small Tools/Equipment	2,248	1,146	17,000	8,000	(9,000)	-52.94%
Software	54,481	231,297	242,139	257,626	15,487	6.40%
<b>Total Equipment</b>	<b>195,319</b>	<b>381,276</b>	<b>427,749</b>	<b>433,087</b>	<b>5,338</b>	<b>1.25%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	(75)	15,233	45,500	65,000	19,500	42.86%

**COUNTY OF HURON**  
**Information Technology - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Insurance	12,791	14,000	15,600	16,100	500	3.21%
Intra County Purchases	3,626	3,997	3,997	4,210	213	5.33%
Legal Fees	-	-	1,000	1,000	-	0.00%
Maintenance Contracts	157,769	229,253	195,523	299,479	103,956	53.17%
Printing (External)	134	-	200	200	-	0.00%
<b>Total Purchased Service</b>	<b>174,244</b>	<b>262,482</b>	<b>261,820</b>	<b>385,989</b>	<b>124,169</b>	<b>47.43%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	1,567	2,587	1,912	1,917	5	0.26%
Conventions/Conferences	3,883	5,455	12,500	15,000	2,500	20.00%
Internet	87,695	95,575	96,023	97,509	1,486	1.55%
Office Expense	146	367	2,000	1,500	(500)	-25.00%
Postage/Courier	1,219	1,664	1,525	1,525	-	0.00%
Publications & Subscriptions	7,258	6,976	6,457	6,492	35	0.54%
Rent	28,357	28,357	28,357	28,357	-	0.00%
Staff Training	1,456	2,837	11,853	12,875	1,022	8.62%
Telecommunications	6,132	4,207	6,735	6,185	(550)	-8.17%
Travel/Meals	6,373	5,187	5,700	5,800	100	1.75%
Depreciation - Capital Assets	368,545	292,285	314,488	274,109	(40,380)	-12.84%
<b>Total Operational</b>	<b>512,629</b>	<b>445,496</b>	<b>487,550</b>	<b>451,269</b>	<b>(36,282)</b>	<b>-7.44%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,606,919</b>	<b>2,816,397</b>	<b>3,245,985</b>	<b>3,350,284</b>	<b>104,299</b>	<b>3.21%</b>
<b>NET REQUIREMENTS</b>	<b>2,027,044</b>	<b>2,071,232</b>	<b>2,600,254</b>	<b>2,677,385</b>	<b>77,130</b>	<b>2.97%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(368,545)	(292,285)	(314,488)	(274,109)	40,380	-12.84%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>1,658,499</b>	<b>1,778,947</b>	<b>2,285,766</b>	<b>2,403,276</b>	<b>117,510</b>	<b>5.14%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	10,000	10,000	-	
Add: Depreciation	368,545	292,285	314,488	274,109	(40,380)	

**COUNTY OF HURON**  
**Information Technology - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less: Principal payments	-	-	-	-	-	
Less: Capital Expenditures	-	-	-	-	-	
Add: Debt financing	-	-	-	-	-	
<b>Total Surplus/Deficit per Financial Statements</b>	<b>2,027,044</b>	<b>2,071,232</b>	<b>2,610,254</b>	<b>2,687,385</b>	<b>36,751</b>	<b>2.95%</b>

**COUNTY OF HURON**  
**Information Technology - FLEET**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	59,091	59,091	0.00%
Rent/Lease	289,000	437,445	328,084	331,150	3,066	0.93%
<b>Total Other Revenue</b>	<b>289,000</b>	<b>437,445</b>	<b>328,084</b>	<b>390,241</b>	<b>62,157</b>	<b>18.95%</b>
<b>TOTAL REVENUE</b>	<b>289,000</b>	<b>437,445</b>	<b>328,084</b>	<b>390,241</b>	<b>62,157</b>	<b>18.95%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Small Tools/Equipment	1,948	-	15,000	5,000	(10,000)	-66.67%
Software	7,789	167,251	174,777	195,241	20,464	11.71%
<b>Total Equipment</b>	<b>9,737</b>	<b>167,251</b>	<b>189,777</b>	<b>200,241</b>	<b>10,464</b>	<b>5.51%</b>
<b>OPERATIONAL</b>						
Depreciation - Capital Assets	295,965	232,024	196,711	232,835	36,124	18.36%
<b>Total Operational</b>	<b>295,965</b>	<b>232,024</b>	<b>196,711</b>	<b>232,835</b>	<b>36,124</b>	<b>18.36%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>305,702</b>	<b>399,274</b>	<b>386,488</b>	<b>433,076</b>	<b>46,587</b>	<b>12.05%</b>
<b>NET REQUIREMENTS</b>	<b>16,702</b>	<b>(38,171)</b>	<b>58,404</b>	<b>42,835</b>	<b>(15,569)</b>	<b>-26.66%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(295,965)	(232,024)	(196,711)	(232,835)	(36,124)	18.36%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(279,263)</b>	<b>(270,195)</b>	<b>(138,307)</b>	<b>(190,000)</b>	<b>(51,693)</b>	<b>37.38%</b>



**COUNTY OF HURON**  
**Information Technology - FLEET**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation	295,965	232,024	196,711	232,835	36,124	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>16,702</b>	<b>(38,171)</b>	<b>58,404</b>	<b>42,835</b>	<b>20,554</b>	<b>-26.66%</b>

**COUNTY OF HURON**  
**Information Technology**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	290,761	307,647	307,647	272,659	(34,988)	-11.37%
<b>Total Other Revenue</b>	<b>290,761</b>	<b>307,647</b>	<b>307,647</b>	<b>272,659</b>	<b>(34,988)</b>	<b>-11.37%</b>
<b>TOTAL REVENUE</b>	<b>290,761</b>	<b>307,647</b>	<b>307,647</b>	<b>272,659</b>	<b>(34,988)</b>	<b>-11.37%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	997,332	978,624	1,090,200	1,089,103	(1,097)	-0.10%
Salaries - Part Time	979	624	12,671	11,844	(827)	-6.53%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>998,311</b>	<b>979,248</b>	<b>1,102,871</b>	<b>1,100,947</b>	<b>(1,924)</b>	<b>-0.17%</b>
<b>BENEFITS</b>						
Statutory Benefits	67,841	83,437	75,540	80,000	4,460	5.90%
Extended Benefits	80,632	78,590	97,700	91,050	(6,650)	-6.81%
OMERS	107,186	102,309	115,050	113,150	(1,900)	-1.65%
<b>Total Benefits</b>	<b>255,659</b>	<b>264,336</b>	<b>288,290</b>	<b>284,200</b>	<b>(4,090)</b>	<b>-1.42%</b>
<b>Total Salaries and Benefits</b>	<b>1,253,970</b>	<b>1,243,584</b>	<b>1,391,161</b>	<b>1,385,147</b>	<b>(6,014)</b>	<b>-0.43%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	20,500	44,116	26,571	16,254	(10,317)	-38.83%
Equipment Repairs & Maint.	26,772	43,859	32,446	35,729	3,283	10.12%
Equipment Replacement New (under \$1,000)	87	-	2,000	3,000	1,000	50.00%
Small Tools/Equipment	299	1,146	2,000	3,000	1,000	50.00%
Software	46,692	64,046	67,362	62,385	(4,977)	-7.39%
<b>Total Equipment</b>	<b>94,351</b>	<b>153,168</b>	<b>130,379</b>	<b>120,368</b>	<b>(10,011)</b>	<b>-7.68%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	15,233	30,500	50,000	19,500	63.93%
Insurance	12,791	14,000	15,600	16,100	500	3.21%
Intra County Purchases	2,462	2,714	2,714	2,860	146	5.38%

**COUNTY OF HURON**  
**Information Technology**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Legal Fees	-	-	1,000	1,000	-	0.00%
Maintenance Contracts	64,339	92,454	82,100	181,652	99,552	121.26%
Printing (External)	134	-	200	200	-	0.00%
<b>Total Purchased Service</b>	<b>79,725</b>	<b>124,401</b>	<b>132,114</b>	<b>251,812</b>	<b>119,698</b>	<b>90.60%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	751	900	637	640	3	0.47%
Conventions/Conferences	3,533	3,196	5,500	6,000	500	9.09%
Internet	87,695	95,575	96,023	97,509	1,486	1.55%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	146	341	1,200	1,000	(200)	-16.67%
Postage/Courier	38	87	25	25	-	0.00%
Publications & Subscriptions	7,258	6,976	6,457	6,492	35	0.54%
Rent	22,320	22,320	22,320	22,320	-	0.00%
Staff Training	1,456	2,837	5,053	4,500	(553)	-10.94%
Telecommunications	6,119	4,168	6,675	6,125	(550)	-8.24%
Travel/Meals	6,209	5,103	5,000	5,000	-	0.00%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	72,580	60,261	117,777	41,274	(76,503)	-64.96%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>208,104</b>	<b>201,765</b>	<b>266,667</b>	<b>190,885</b>	<b>(75,782)</b>	<b>-28.42%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,636,151</b>	<b>1,722,918</b>	<b>1,920,321</b>	<b>1,948,212</b>	<b>27,891</b>	<b>1.45%</b>
<b>NET REQUIREMENTS</b>	<b>1,345,390</b>	<b>1,415,271</b>	<b>1,612,674</b>	<b>1,675,553</b>	<b>62,879</b>	<b>3.90%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(72,580)	(60,261)	(117,777)	(41,274)	76,503	-64.96%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>1,272,810</b>	<b>1,355,010</b>	<b>1,494,897</b>	<b>1,634,279</b>	<b>139,382</b>	<b>9.32%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	-	-	-	

**COUNTY OF HURON**  
**Information Technology**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add: Depreciation	72,580	60,261	117,777	41,274	(76,503)	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>1,345,390</b>	<b>1,415,271</b>	<b>1,612,674</b>	<b>1,675,553</b>	<b>(13,625)</b>	<b>3.90%</b>

**COUNTY OF HURON**  
**Information Technology - GIS**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Operating Carryforward	-	-	10,000	10,000	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	114	73	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>114</b>	<b>73</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>114</b>	<b>73</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	297,870	296,445	409,871	416,683	6,812	1.66%
Salaries - Part Time	-	-	45,343	43,178	(2,165)	-4.77%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>297,870</b>	<b>296,445</b>	<b>455,214</b>	<b>459,861</b>	<b>4,647</b>	<b>1.02%</b>
<b>BENEFITS</b>						
Statutory Benefits	23,704	27,542	35,998	37,525	1,527	4.24%
Extended Benefits	26,305	27,239	41,714	43,871	2,157	5.17%
OMERS	30,053	30,098	41,967	46,130	4,163	9.92%
<b>Total Benefits</b>	<b>80,061</b>	<b>84,879</b>	<b>119,679</b>	<b>127,526</b>	<b>7,847</b>	<b>6.56%</b>
<b>Total Salaries and Benefits</b>	<b>377,932</b>	<b>381,324</b>	<b>574,893</b>	<b>587,387</b>	<b>12,494</b>	<b>2.17%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	4,400	-	6,516	8,078	1,562	23.97%
Equipment Repairs & Maint.	2,029	-	2,500	2,500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	900	900	-	0.00%
Software	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>6,429</b>	<b>-</b>	<b>9,916</b>	<b>11,478</b>	<b>1,562</b>	<b>15.75%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	(75)	-	15,000	15,000	-	0.00%
Intra County Purchases	1,164	1,283	1,283	1,350	67	5.22%
Maintenance Contracts	65,662	105,934	82,762	86,811	4,049	4.89%
Printing (External)	-	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Information Technology - GIS**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Purchased Service</b>	<b>66,752</b>	<b>107,217</b>	<b>99,045</b>	<b>103,161</b>	<b>4,116</b>	<b>4.16%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	677	1,411	1,070	1,062	(8)	-0.75%
Conventions/Conferences	244	944	6,500	8,200	1,700	26.15%
Internet	-	-	-	-	-	0.00%
Office Expense	-	26	800	500	(300)	-37.50%
Postage/Courier	-	-	-	-	-	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	-	-	6,800	8,375	1,575	23.16%
Telecommunications	13	38	60	60	-	0.00%
Travel/Meals	163	83	500	500	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>7,134</b>	<b>8,539</b>	<b>21,767</b>	<b>24,734</b>	<b>2,967</b>	<b>13.63%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>458,247</b>	<b>497,080</b>	<b>705,621</b>	<b>726,760</b>	<b>21,139</b>	<b>3.00%</b>
<b>NET REQUIREMENTS</b>	<b>458,133</b>	<b>497,007</b>	<b>695,621</b>	<b>716,760</b>	<b>21,139</b>	<b>3.04%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>458,133</b>	<b>497,007</b>	<b>695,621</b>	<b>716,760</b>	<b>21,139</b>	<b>3.04%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	10,000	10,000	-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>458,133</b>	<b>497,007</b>	<b>705,621</b>	<b>726,760</b>	<b>21,139</b>	<b>3.00%</b>

**COUNTY OF HURON**

911

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	73,179	79,118	80,093	83,356	3,263	4.07%
<b>Total Salaries</b>	<b>73,179</b>	<b>79,118</b>	<b>80,093</b>	<b>83,356</b>	<b>3,263</b>	<b>4.07%</b>
<b>BENEFITS</b>						
Statutory Benefits	5,983	7,604	6,433	6,900	467	7.26%
Extended Benefits	6,605	7,566	8,272	8,800	528	6.38%
OMERS	7,057	7,947	8,014	8,350	336	4.19%
<b>Total Benefits</b>	<b>19,645</b>	<b>23,117</b>	<b>22,719</b>	<b>24,050</b>	<b>1,331</b>	<b>5.86%</b>
<b>Total Salaries and Benefits</b>	<b>92,824</b>	<b>102,235</b>	<b>102,812</b>	<b>107,406</b>	<b>4,594</b>	<b>4.47%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	84,801	60,858	97,677	101,000	3,323	3.40%
<b>Total Equipment</b>	<b>84,801</b>	<b>60,858</b>	<b>97,677</b>	<b>101,000</b>	<b>3,323</b>	<b>3.40%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Maintenance Contracts	27,767	30,864	30,661	31,016	355	1.16%
<b>Total Purchased Service</b>	<b>27,767</b>	<b>30,864</b>	<b>30,661</b>	<b>31,016</b>	<b>355</b>	<b>1.16%</b>
<b>OPERATIONAL</b>						
Associations/Memberships	139	276	205	215	10	4.88%
Conventions/Conferences	105	1,314	500	800	300	60.00%
Postage/Courier	1,181	1,577	1,500	1,500	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%

**COUNTY OF HURON**

911

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Travel/Meals	-	-	200	300	100	50.00%
<b>Total Operational</b>	<b>1,426</b>	<b>3,168</b>	<b>2,405</b>	<b>2,815</b>	<b>410</b>	<b>17.05%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>206,818</b>	<b>197,125</b>	<b>233,555</b>	<b>242,237</b>	<b>8,682</b>	<b>3.72%</b>
<b>NET REQUIREMENTS</b>	<b>206,818</b>	<b>197,125</b>	<b>233,555</b>	<b>242,237</b>	<b>8,682</b>	<b>3.72%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>206,818</b>	<b>197,125</b>	<b>233,555</b>	<b>242,237</b>	<b>8,682</b>	<b>3.72%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>206,818</b>	<b>197,125</b>	<b>233,555</b>	<b>242,237</b>	<b>8,682</b>	<b>3.72%</b>





**COUNTY OF HURON**  
**2024 BUDGET**

**COURT SERVICES - PROVINCIAL**  
**OFFENCES**

# Corporation of the County of Huron

## 2024 Budget | Provincial Offences Administration

### Program Description

The Provincial Offences budget is comprised of all costs relating to the administration, adjudication, and prosecution of charges laid under Parts I, II, III of the Provincial Offences Act.

Acts which fall under POA include some of the following: Highway Traffic Act, Liquor Licence Act, The Cannabis Licence Act, The Cannabis Control Act, Trespass to Property Act and Compulsory Automobile Insurance Act. Other charges under Provincial Offences jurisdiction include contraventions to municipal by-laws and minor federal statutes such as Fish and Game.

### Strategic Priorities, Goals and Objectives

Effective and efficient provision of POA Court Services.

### 2024 Workplan and Key Changes

There are no planned changes to POA core operations in 2024. There are requests from the Province to download the responsibility of Part 3 prosecution from the Ministry of the Attorney General to the County, and if this occurs, it will significantly raise costs for both hiring a Part 3 prosecutor and staff to manage the required disclosure.

### 2024 Budget Highlights

#### Operating

- Overall net revenue is increasing by 25.11% to \$340,301
- Estimated gross fine revenue of \$1,050,000, up by \$100,000 from 2023
- Salaries and Benefits increasing by \$17,390 due to COLA and staff leaves
- Prosecution costs remain at \$40,000
- Adjudication costs are increasing by \$5,000 to \$40,000 due to increased in-court hours

#### Capital

- Planned expenditures are for some office technology.

#### Staffing

Current approved staff complement is 2.5 permanent full time equivalents. There are changes proposed for 2024.

<b>Staff Complement (FTE)</b>	<b>2023</b>	<b>2024</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>
Provincial Offences	2.50	2.50	-	2.50	2.50
<b>TOTAL</b>	<b>2.5</b>	<b>2.5</b>	<b>0</b>	<b>2.5</b>	<b>2.5</b>

**Summary**

The total net revenue for the Department is projected to increase by \$68,301 to \$340,300 for the 2024 budget year, or an increase of 25.11%, assisting to lower the overall County levy.

**COUNTY OF HURON**  
**POA - BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers			-	
Reserves			-	
Other Funding	950,000	1,050,000	100,000	
Internal Charges			-	
<b>Total Operating Revenue</b>	<b>950,000</b>	<b>1,050,000</b>	<b>100,000</b>	<b>10.53%</b>
Capital Budget				
Government Transfers			-	
Reserves	1,959	1,959	-	
Other Funding			-	
<b>Total Capital Revenue</b>	<b>1,959</b>	<b>1,959</b>	<b>-</b>	<b>0.00%</b>
<b>Total Revenue - BUDGET</b>	<b>951,959</b>	<b>1,051,959</b>	<b>100,000</b>	<b>10.50%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	268,846	286,236	17,390	
Equipment	9,488	10,126	638	
Purchased Service	111,452	116,700	5,248	
Internal Charges	507	530	23	
Operational	45,300	45,700	400	
Program	241,900	249,900	8,000	
Transfer to Reserves	-	-	-	
<b>Total Operating Budget</b>	<b>677,493</b>	<b>709,192</b>	<b>31,699</b>	<b>4.68%</b>
Capital Budget				
Capital Expenditures	1,959	1,959	-	
Transfer to Reserves	508	508	-	
<b>Total Capital Budget</b>	<b>2,467</b>	<b>2,467</b>	<b>-</b>	<b>0.00%</b>
<b>Total Expenditures - BUDGET</b>	<b>679,960</b>	<b>711,659</b>	<b>31,699</b>	<b>4.66%</b>
<b>Total LEVY</b>	<b>(271,999)</b>	<b>(340,300)</b>	<b>(68,301)</b>	<b>25.11%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	508	508	-	
Capital Expenditures	(1,959)	(1,959)	-	
Reserves	1,451	1,451	-	
<b>Total Financial Statement Expenditures</b>	<b>(271,999)</b>	<b>(340,300)</b>	<b>(68,301)</b>	<b>25.11%</b>

**COUNTY OF HURON**  
**Provincial Offences Administration - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	1,959	1,959	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	<b>1,959</b>	<b>1,959</b>	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	<b>1,959</b>	<b>1,959</b>	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	1,959	1,959	-	0.00%
<b>Total Equipment</b>	-	-	<b>1,959</b>	<b>1,959</b>	-	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	-	-	-	0.00%
<b>Total Building</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	508	508	-	0.00%
<b>Total Other Expenditures</b>	-	-	<b>508</b>	<b>508</b>	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>2,467</b>	<b>2,467</b>	-	<b>0.00%</b>
<b>Net Requirement</b>	-	-	<b>508</b>	<b>508</b>	-	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET CAPITAL LEVY REQUIREMENT</b>	-	-	<b>508</b>	<b>508</b>	-	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves			1,451	1,451	-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures			(1,959)	(1,959)	-	
Add: Debt financing					-	

**COUNTY OF HURON**  
**Provincial Offences Administration - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Surplus/Deficit per Financial Statements</b>	-	-	-	-	-	<b>0.00%</b>

**County of Huron**  
**Provincial Offences**  
**Total Asset Management Plan Requirements**  
**For the year ending December 31, 2024**

Capital Expense	Total Budget	Prior Year Budget	Current Year Budget	Description	Funded Amount (Other than Levy)	Funding Source
<b>Provincial Offences</b>						
Receipt Printer/Server costs	\$ 1,959	\$ 1,959				
<b>TOTAL POA</b>	\$ 1,959					
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>\$ 1,959</b>					
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset)</b>	1,959					
<b>TOTAL Minor Capital (operating)</b>	-					
<b>Total Carryforward TCA</b>	-					
<b>Total Carryforward Minor Capital</b>	-					
<b>Total Funding</b>						
<b>LESS: DEPRECIATION</b>	\$ (508)					
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>\$ 1,451</b>					

**COUNTY OF HURON**  
**Provincial Offences Administration**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Fines	1,131,138	1,124,174	950,000	1,050,000	100,000	10.53%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>1,131,138</b>	<b>1,124,174</b>	<b>950,000</b>	<b>1,050,000</b>	<b>100,000</b>	<b>10.53%</b>
<b>TOTAL REVENUE</b>	<b>1,131,138</b>	<b>1,124,174</b>	<b>950,000</b>	<b>1,050,000</b>	<b>100,000</b>	<b>10.53%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	142,906	150,931	121,248	197,835	76,587	63.17%
Salaries - Part Time	57,977	53,495	103,144	32,905	(70,239)	-68.10%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>200,883</b>	<b>204,425</b>	<b>224,392</b>	<b>230,740</b>	<b>6,348</b>	<b>2.83%</b>
<b>BENEFITS</b>						
Statutory Benefits	15,399	18,348	17,996	17,417	(579)	-3.22%
Extended Benefits	14,074	15,516	13,234	18,327	5,093	38.48%
OMERS	18,348	18,297	13,224	19,752	6,528	49.36%
<b>Total Benefits</b>	<b>47,820</b>	<b>52,161</b>	<b>44,454</b>	<b>55,496</b>	<b>11,042</b>	<b>24.84%</b>
<b>Total Salaries and Benefits</b>	<b>248,703</b>	<b>256,587</b>	<b>268,846</b>	<b>286,236</b>	<b>17,390</b>	<b>6.47%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	5,700	9,282	6,188	6,826	638	10.31%
Equipment Repairs & Maint.	-	-	800	800	-	0.00%
Equipment Replacement New (under \$1,000)	360	-	2,500	2,500	-	0.00%
<b>Total Equipment</b>	<b>6,060</b>	<b>9,282</b>	<b>9,488</b>	<b>10,126</b>	<b>638</b>	<b>6.72%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,691	1,752	1,752	1,800	48	2.74%
Consulting/Professional Fees	40,368	51,209	58,500	58,500	-	0.00%
Insurance	4,236	4,700	5,200	5,400	200	3.85%
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	461	507	507	530	23	4.54%
Legal Fees	39,920	39,997	40,000	45,000	5,000	12.50%
Printing (External)	7,073	4,516	6,000	6,000	-	0.00%



**COUNTY OF HURON**  
**Provincial Offences Administration**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Purchased Service</b>	<b>93,749</b>	<b>102,680</b>	<b>111,959</b>	<b>117,230</b>	<b>5,271</b>	<b>4.71%</b>
<b>OPERATIONAL</b>						
Advertising	117	-	-	-	-	0.00%
Associations/Memberships	407	-	1,000	1,000	-	0.00%
Bank Charges	27,648	27,710	25,000	25,000	-	0.00%
Conventions/Conferences	-	-	1,500	1,500	-	0.00%
Office Expense	3,071	2,944	4,500	4,500	-	0.00%
Postage/Courier	1,747	1,383	2,500	2,500	-	0.00%
Publications & Subscriptions	981	160	1,200	1,200	-	0.00%
Receivable Write Off	172,435	-	-	-	-	0.00%
Rent	5,200	5,200	5,200	5,200	-	0.00%
Staff Training	-	-	1,200	1,200	-	0.00%
Telecommunications	2,596	2,617	2,700	3,100	400	14.81%
Travel/Meals	-	-	500	500	-	0.00%
Depreciation - Capital Assets	508	508	508	508	-	0.00%
<b>Total Operational</b>	<b>214,709</b>	<b>40,523</b>	<b>45,808</b>	<b>46,208</b>	<b>400</b>	<b>0.87%</b>
<b>PROGRAM</b>						
Adjudication	61,347	49,374	35,000	40,000	5,000	14.29%
Dedicated Fines	37,155	21,634	30,000	30,000	-	0.00%
Fines - Other Court Areas	37,435	46,553	30,000	30,000	-	0.00%
ICON Charges	12,751	14,517	12,000	15,000	3,000	25.00%
Provincial Administration Chgs	4,596	4,596	4,800	4,800	-	0.00%
Victim Fine Surcharge	138,218	159,209	130,000	130,000	-	0.00%
Witness Fees	-	173	100	100	-	0.00%
<b>Total Program</b>	<b>291,502</b>	<b>296,056</b>	<b>241,900</b>	<b>249,900</b>	<b>8,000</b>	<b>3.31%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>854,724</b>	<b>705,126</b>	<b>678,001</b>	<b>709,700</b>	<b>31,699</b>	<b>4.68%</b>
<b>Net Requirement</b>	<b>(276,414)</b>	<b>(419,048)</b>	<b>(271,999)</b>	<b>(340,300)</b>	<b>(68,301)</b>	<b>25.11%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(508)	(508)	(508)	(508)	-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(276,922)</b>	<b>(419,556)</b>	<b>(272,507)</b>	<b>(340,808)</b>	<b>(68,301)</b>	<b>25.06%</b>

**COUNTY OF HURON**  
**Provincial Offences Administration**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation	508	508	508	508	-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statements</b>	<b>(276,414)</b>	<b>(419,048)</b>	<b>(271,999)</b>	<b>(340,300)</b>	<b>(68,301)</b>	<b>25.11%</b>



**COUNTY OF HURON**  
**2024 BUDGET**

**Human Resources**

# Corporation of the County of Huron

## 2024 Budget | Human Resources

### Program Description

To provide Human Resource support to the Corporation of the County of Huron.

### Strategic Priorities, Goals and Objectives

- Workforce and Succession Planning – Analyzing the workforce and determining the steps we must take to meet the current and future staffing needs and to determine the most efficient and cost-effective methods to recruit and retain talent.
- Human Resources Information System Phase B – To modernize corporate services to serve County staff. To encourage continuous improvement by leveraging some or all the existing software platforms to provide an integrated solution.
- Corporate Mental Health – Creating a workplace that is psychologically safe for everyone. Providing an ongoing strategy that supports employees and leaders in achieving and sustaining a mentally healthy workplace.
- Equity, Diversity, and Inclusion - Acknowledging the journey towards creating an equitable diverse and inclusive work environment as we continue to learn and to grow and staff begin to deepen their understanding of one another.

### 2024 Workplan and Key Changes

Workforce and succession planning determining the most efficient and cost-effective methods to recruit and retain talent. Workplan and objectives include addressing current workforce gaps and determining critical roles within the organization. Identifying the skills and competencies needed to meet the strategic objectives. Increase youth opportunities to include co-op opportunities by developing greater relationships with area colleges and universities.

Continued work through Phase B of the Human Resources Information System (HRIS) project to encourage continuous improvement by leveraging some or all the existing software platforms to provide an integrated solution. Workplan and objectives include building the workforce management program within VIP. Operationalizing multiple punch clocks. Automating vacancy tracking and vacancy filling and call management.

Corporate mental health program recognizes how organizational culture defines the philosophy, values, norms, beliefs, attitudes and ultimately, the actions of the organization itself. Workplan and objectives include the development of an overall framework to support the workplace in achieving a psychologically healthy and safe workplace. Developing a leader guide for accommodating mental health disabilities. Defining clear leadership and expectations. Sustaining a workplace of good civility and respect based on showing esteem, care, and consideration for others, and acknowledging dignity.

Initiating Equity, Diversity and Inclusion using our EDI framework fully commits the County to the four main goals. Fostering an inclusive workplace, increasing engagement in EDI related opportunities and activities, attracting, and retaining a diverse workforce and creating barrier-free services and practices. This work will continue through the established framework over the next four years.

## 2024 Budget Highlights

### Operating

- Overall operating increasing by \$46,153
  - Small increases to memberships for staff
  - Increase of \$2,000 for Service Awards and Recognition programs
  - Increase of \$2,500 for consulting fees – Pay Equity related
  - Small increase for arbitration and mediation costs
  - Reduction in Purchased services due to completion of EE survey in 2023.
- Salaries and Benefits increasing by \$64,508 or 7.78% due to COLA, step increases and a maternity leave top up.

### Capital

- There are no planned capital expenditures in 2024

### Staffing

Current approved staff complement is 7 permanent full-time equivalents.

Staff Complement (FTE)	2023	2024	Change	2025	2026
Human Resources Staff	7	7	0	7	7
<b>TOTAL</b>	<b>7</b>	<b>7</b>	<b>0</b>	<b>7</b>	<b>7</b>

### Summary

The total levy for the Department is projected to increase by \$108,390 to \$959,623 for the 2024 budget year, or an increase of 12.73%.

**COUNTY OF HURON**  
**HUMAN RESOURCES - BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers			-	
Reserves	85,021	-	(85,021)	
Other Funding	2,000	2,000	-	
Internal Charges	156,634	181,921	25,287	
<b>Total Operating Revenue</b>	<b>243,655</b>	<b>183,921</b>	<b>(59,734)</b>	<b>-24.52%</b>
Capital Budget				
Government Transfers			-	
Reserves	25,484	-	(25,484)	
Other Funding			-	
<b>Total Capital Revenue</b>	<b>25,484</b>	<b>-</b>	<b>(25,484)</b>	<b>-100.00%</b>
<b>Total Revenue - BUDGET</b>	<b>269,139</b>	<b>183,921</b>	<b>(85,218)</b>	<b>-31.66%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	828,727	893,235	64,508	
Equipment	8,768	13,084	4,316	
Purchased Service	131,514	105,441	(26,073)	
Internal Charges	1,257	1,330	73	
Operational	109,622	110,950	1,328	
Program	15,000	17,000	2,000	
Transfer to Reserves	-	-	-	
<b>Total Operating Budget</b>	<b>1,094,888</b>	<b>1,141,041</b>	<b>46,153</b>	<b>4.22%</b>
Capital Budget				
Capital Expenditures	25,484	-	(25,484)	
Transfer to Reserves	-	2,503	2,503	
<b>Total Capital Budget</b>	<b>25,484</b>	<b>2,503</b>	<b>(22,981)</b>	<b>-90.18%</b>
<b>Total Expenditures - BUDGET</b>	<b>1,120,372</b>	<b>1,143,544</b>	<b>23,172</b>	<b>2.07%</b>
<b>Total LEVY</b>	<b>851,233</b>	<b>959,623</b>	<b>108,390</b>	<b>12.73%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	-	2,503	2,503	
Capital Expenditures	(25,484)	-	25,484	
Reserves	110,505	(2,503)	(113,008)	
<b>Total Financial Statement Expenditures</b>	<b>936,254</b>	<b>959,623</b>	<b>23,369</b>	<b>2.50%</b>

**COUNTY OF HURON**  
**Human Resources - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	25,484	-	(25,484)	-100.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	<b>25,484</b>	-	<b>(25,484)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE</b>	-	-	<b>25,484</b>	-	<b>(25,484)</b>	<b>-100.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	-	-	-	0.00%
<b>Total Equipment</b>	-	-	-	-	-	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	25,484	-	(25,484)	-100.00%
<b>Total Building</b>	-	-	<b>25,484</b>	-	<b>(25,484)</b>	<b>-100.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	2,503	2,503	0.00%
<b>Total Other Expenditures</b>	-	-	-	<b>2,503</b>	<b>2,503</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>25,484</b>	<b>2,503</b>	<b>(22,981)</b>	<b>-90.18%</b>
<b>NET REQUIREMENT</b>	-	-	-	<b>2,503</b>	<b>2,503</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET CAPITAL LEVY REQUIREMENT</b>	-	-	-	<b>2,503</b>	<b>2,503</b>	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						

**COUNTY OF HURON**  
**Human Resources - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Transfer To/(From) Reserves	-	-	25,484	(2,503)	(27,987)	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures	-	-	(25,484)	-	25,484	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statements</b>	-	-	-	-	<b>2,503</b>	<b>0.00%</b>



**COUNTY OF HURON**  
**Human Resources**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	89,020	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>89,020</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	85,021	-	(85,021)	-100.00%
Intra County Recoveries	150,994	156,634	156,634	181,921	25,287	16.14%
Third Party Recoveries	384	235	2,000	2,000	-	0.00%
<b>Total Other Revenue</b>	<b>151,378</b>	<b>156,869</b>	<b>243,655</b>	<b>183,921</b>	<b>(59,734)</b>	<b>-24.52%</b>
<b>TOTAL REVENUE</b>	<b>240,398</b>	<b>156,869</b>	<b>243,655</b>	<b>183,921</b>	<b>(59,734)</b>	<b>-24.52%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	554,042	565,548	586,063	700,284	114,221	19.49%
Salaries - Part Time	1,617	-	78,363	-	(78,363)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>555,659</b>	<b>565,548</b>	<b>664,426</b>	<b>700,284</b>	<b>35,858</b>	<b>5.40%</b>
<b>BENEFITS</b>						
Statutory Benefits	38,881	47,829	47,287	50,730	3,443	7.28%
Extended Benefits	47,386	44,608	53,524	62,525	9,001	16.82%
OMERS	55,552	63,605	63,490	79,696	16,206	25.53%
<b>Total Benefits</b>	<b>141,819</b>	<b>156,042</b>	<b>164,301</b>	<b>192,951</b>	<b>28,650</b>	<b>17.44%</b>
<b>Total Salaries and Benefits</b>	<b>697,478</b>	<b>721,590</b>	<b>828,727</b>	<b>893,235</b>	<b>64,508</b>	<b>7.78%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	7,068	10,807	7,068	11,384	4,316	61.07%
Equipment Repairs & Maint.	-	-	300	300	-	0.00%

**COUNTY OF HURON**

**Human Resources**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	425	-	1,000	1,000	-	0.00%
Small Tools/Equipment	156	22	400	400	-	0.00%
<b>Total Equipment</b>	<b>7,649</b>	<b>10,828</b>	<b>8,768</b>	<b>13,084</b>	<b>4,316</b>	<b>49.23%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	34,022	28,245	69,631	45,517	(24,114)	-34.63%
Insurance	8,306	9,100	10,100	10,500	400	3.96%
Occupational Accident Insurance	1,027	1,353	1,181	1,167	(14)	-1.17%
Intra County Purchases	1,140	1,257	1,257	1,330	73	5.81%
Legal Fees	100,604	17,233	35,000	35,000	-	0.00%
Maintenance Contracts	8,888	9,377	14,502	12,157	(2,345)	-16.17%
Printing (External)	916	155	1,000	1,000	-	0.00%
Miscellaneous Services	-	-	100	100	-	0.00%
<b>Total Purchased Service</b>	<b>154,902</b>	<b>66,720</b>	<b>132,771</b>	<b>106,771</b>	<b>(26,000)</b>	<b>-19.58%</b>
<b>OPERATIONAL</b>						
Advertising	178	780	3,000	3,000	-	0.00%
Associations/Memberships	6,212	11,421	6,685	6,994	309	4.63%
Conventions/Conferences	1,270	7,233	7,884	8,200	316	4.00%
Miscellaneous Admin.	25	33	100	100	-	0.00%
Office Expense	3,939	4,076	5,500	5,500	-	0.00%
Postage/Courier	111	114	200	200	-	0.00%
Publications & Subscriptions	682	597	950	950	-	0.00%
Rent	14,400	14,400	14,400	14,400	-	0.00%
Staff Training	33,263	25,937	59,917	57,750	(2,167)	-3.62%
Telecommunications	4,113	3,334	3,767	4,647	880	23.37%
Travel/Meals	3,419	2,768	7,219	9,209	1,990	27.57%
Depreciation - Capital Assets	-	-	-	2,503	2,503	0.00%
<b>Total Operational</b>	<b>67,612</b>	<b>70,693</b>	<b>109,622</b>	<b>113,453</b>	<b>3,831</b>	<b>3.49%</b>
<b>PROGRAM</b>						
Special Events	14,697	9,842	15,000	17,000	2,000	13.33%
<b>Total Program</b>	<b>14,697</b>	<b>9,842</b>	<b>15,000</b>	<b>17,000</b>	<b>2,000</b>	<b>13.33%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Human Resources**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>942,339</b>	<b>879,674</b>	<b>1,094,888</b>	<b>1,143,544</b>	<b>48,656</b>	<b>4.44%</b>
<b>NET REQUIREMENT</b>	<b>701,941</b>	<b>722,805</b>	<b>851,233</b>	<b>959,623</b>	<b>108,390</b>	<b>12.73%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	(2,503)	(2,503)	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>701,941</b>	<b>722,805</b>	<b>851,233</b>	<b>957,120</b>	<b>105,887</b>	<b>12.44%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	85,021	-	(85,021)	
Add: Depreciation	-	-	-	2,503	2,503	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statements</b>	<b>701,941</b>	<b>722,805</b>	<b>936,254</b>	<b>959,623</b>	<b>110,893</b>	<b>2.50%</b>



**COUNTY OF HURON**  
**2024 BUDGET**

**Public Works / Fleet / Hazardous Waste**

# Corporation of the County of Huron

## 2024 Budget | Public Works

### Program Description

The Huron County Public Works Department provides maintenance of all County assets within the County Right of Way.

This is achieved through various activities including routine maintenance (pothole repairs, signage, shoulder gravel, guiderails, trees, line painting and pavement markings etc.), winter maintenance (snow removal, anti-icing and de-icing), rehabilitation and reconstruction of roads, bridges and culverts.

Public Works also provides administrative services in the form of permits (annual, oversize, entrances, utility permits and road closure notices). The department also manages the County’s fleet and associated maintenance for Public Works, Social Property Services and Library.

Public Works operates out of 4 service yards in Auburn, Wingham, Wroxeter and Zurich

### Strategic Priorities, Goals and Objectives

- 1) Climate Risk Assessment – Public Works is actively exploring ways to minimize impacts to climate including pavement recycling. This year, Public Works is supporting the climate risk assessment project by participating in a review of risks associated with climate change for major structures (bridges and culverts).
- 2) Innovation: Public Works actively explores changes in technology, equipment, materials and construction practices that will improve operational efficiency and promote long-term fiscal responsibility.
- 3) Communications and administration: Public Works ensures the community is aware of service interruptions that may impact their routine including road closure notices, construction notices, delayed maintenance due to significant weather events etc.

### 2024 Workplan and Key Changes

Key actions for 2024 will focus primarily on completing some major ongoing projects, continuation of the County’s urban reconstruction program, expansion of digital permitting system and digitizing of County’s operational maintenance records.

This includes completion of Phase 2 of the Wingham Patrol Yard. Phase 1 was completed in 2023 with the construction of the salt dome, which has allowed staff to store and use winter maintenance materials from the Wingham location. Phase 2 will include construction of the Wingham shop, and allow staff and fleet to operate out of the Wingham location.

In terms of road capital program, major projects include urban reconstruction of Dashwood including underground infrastructure. This project is in partnership with the Municipalities of Bluewater and South Huron.

Rural paving will include recycling and paving of County Road 3, from Varna to Egmondville. County Road 3 within project limits has a PCI ranging from 68 to 72 and is considered to be in fair condition. Transverse cracks on County Road 3 heave during the winter months, resulting in a rough driving surface. This causes wear and tear on the County's winter maintenance fleet as well. Public Works will also proceed with the replacement of minor culverts on County Road 7, in anticipation of paving proposed for 2025.

Bridge capital program includes the rehabilitation of Lower Maitland Bridge (BCI = 70) and Fitch's Bridge (BCI = 69) by the County Bridge Crew. Public Works is also looking to continue the process of downloading boundary bridges to the lower-tier municipalities with the design and rehabilitation of Boundary Bridge 11. Design of various bridges and culverts is also included for construction in 2025 and beyond.

Additional plans for 2024 include a focus on digitizing operational maintenance records with the implementation of mobile operational systems that are now standard in the industry. Additionally, Public Works will look to expand the digital permitting system and explore options for improving on the Municipal 511 notification system. Public Works is also proposing mapping of the County's storm sewer network which is a key component of the Asset Management Program that is currently missing.

## **2024 Budget Highlights**

### **Operating**

- Overall operating levy increasing by 7.01% or \$871,773
- Salaries and Benefits increasing by \$225,840 due to COLA and movement through the grid, and reallocation of the Public Works director - 0.5 FTE from EMS

- Increased winter maintenance costs (materials and external contracts) and final phase in of reserve mitigation from 2023, impact of \$444,634 on 2024 levy
- Increased cost of line painting due to legislative requirements
- New operational costs associated with implementation of digital operational records system.
- Waste Management levy up by \$12,000 due to increased costs.

**Capital**

- Total capital expenditures of \$25.4 million, plus \$665,000 in debt financing costs
- Total levy raised of \$4.66 million to support the capital program
- Debenture to be raised - \$6.3 million to support Wingham Facility Phase 2 project
- OCIF funding of \$8.5 million to support the following projects: Dashwood Urban Reconstruction, County Rd 3, and Fitch’s Bridge.
- Dashwood Urban Reconstruction (Phase 1) – \$4.4 million
- Wingham Phase 2 - \$6.3 million
- County Road 3 paving and culvert replacement - \$4.2 million
- County Road 7 culvert replacement - \$500,000
- Rehabilitation of Fitch’s Bridge - \$1.1 million
- Rehabilitation of Lower Maitland Bridge – \$860,500
- Boundary Bridge 11 - \$611,000
- Storm Sewer Mapping - \$200,000

**Fleet Capital**

- A new vehicle and equipment are being added to the County Fleet budget– A Centreline Crash Truck (\$175,000 funded by the reserve) and a Grader mounted Gravel Reclaimer (\$25,000 funded by the levy). These are in addition to the ongoing cycle replacement of existing Fleet.

**Staffing**

The current approved staff complement is 53.02 full-time equivalents. There is one change proposed for 2024. The Director of Operations position, that used to be a 50/50 split between Public Works and EMS is not applicable any more. This has been replaced by the Director of Public Works position that will be 100% applicable to Public Works only.

Staff Complement (FTE)	2023	2024	Change	2025	2026
Highways	49.21	50.21	1.00	50.21	50.21

Fleet	3.81	3.31	(0.50)	3.31	3.31
			-		
<b>TOTAL</b>	<b>53.02</b>	<b>53.52</b>	<b>0.50</b>	<b>53.52</b>	<b>53.52</b>

**Summary**

The total levy for the Department is projected to increase by \$963,827 to \$17,976,904 for the 2024 budget year, or an increase of 5.67%.



**COUNTY OF HURON  
PUBLIC WORKS - BUDGET SUMMARY**

	<b>2023</b>	<b>2024</b>	<b>Change (\$)</b>	<b>Change (%)</b>
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers	150,000	45,000	(105,000)	
Reserves	503,912	256,392	(247,520)	
Other Funding	6,000	166,000	160,000	
Internal Charges	25,000	25,000	-	
<b>Total Operating Revenue</b>	<b>684,912</b>	<b>492,392</b>	<b>(192,520)</b>	<b>-28.11%</b>
Capital Budget				
Government Transfers	8,112,134	8,507,266	395,132	
Reserves	5,658,076	5,980,155	322,079	
Other Funding	509,670	575,000	65,330	
Debt Financing	3,900,000	6,357,000	2,457,000	
<b>Total Capital Revenue</b>	<b>18,179,880</b>	<b>21,419,421</b>	<b>3,239,541</b>	<b>17.82%</b>
<b>Total Revenue - BUDGET</b>	<b>18,864,792</b>	<b>21,911,813</b>	<b>3,047,021</b>	<b>16.15%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	4,773,104	4,857,165	84,061	
Equipment	77,800	146,024	68,224	
Purchased Service	2,329,872	2,625,548	295,676	
Internal Charges	3,004,335	2,910,264	(94,071)	
Operational	449,595	615,450	165,855	
Program	2,493,918	2,653,426	159,508	
Transfer to Reserves	-	-	-	
<b>Total Operating Budget</b>	<b>13,128,624</b>	<b>13,807,877</b>	<b>679,253</b>	<b>5.17%</b>
Capital Budget				
Capital Expenditures	22,328,752	25,415,921	3,087,169	
Transfer to Reserves	-	-	-	
Debt Repayment	420,492	664,919	244,427	
<b>Total Capital Budget</b>	<b>22,749,244</b>	<b>26,080,840</b>	<b>3,331,596</b>	<b>14.64%</b>
<b>Total Expenditures - BUDGET</b>	<b>35,877,868</b>	<b>39,888,717</b>	<b>4,010,849</b>	<b>11.18%</b>
<b>Total LEVY</b>	<b>17,013,077</b>	<b>17,976,904</b>	<b>963,827</b>	<b>5.67%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	7,414,625	7,479,218	64,593	
Debt Financing	3,900,000	6,357,000	2,457,000	
Debt Repayments (principal)	(262,584)	(440,917)	(178,333)	
Capital Expenditures	(22,328,752)	(25,415,921)	(3,087,169)	
Reserves	6,161,988	6,236,547	74,559	
<b>Total Financial Statement Expenditures</b>	<b>11,898,354</b>	<b>12,192,830</b>	<b>294,477</b>	<b>2.47%</b>

**COUNTY OF HURON**  
**Public Works - CAPITAL Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	4,555,000	3,211,476	4,448,878	8,507,266	4,058,388	91.22%
<b>Total Provincial Grants</b>	<b>4,555,000</b>	<b>3,211,476</b>	<b>4,448,878</b>	<b>8,507,266</b>	<b>4,058,388</b>	<b>91.22%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	2,327,061	514,390	3,663,256	-	(3,663,256)	-100.00%
<b>Total Federal Grants</b>	<b>2,327,061</b>	<b>514,390</b>	<b>3,663,256</b>	<b>-</b>	<b>(3,663,256)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	4,158,076	5,919,155	1,761,079	42.35%
Transfer from Reserves	-	-	1,500,000	61,000	(1,439,000)	-95.93%
Third Party Recoveries	15,330	-	509,670	575,000	65,330	12.82%
Debt Financing	-	-	3,900,000	6,357,000	2,457,000	63.00%
<b>Total Other Revenue</b>	<b>15,330</b>	<b>-</b>	<b>10,067,746</b>	<b>12,912,155</b>	<b>2,844,409</b>	<b>28.25%</b>
<b>TOTAL REVENUE</b>	<b>6,897,391</b>	<b>3,725,867</b>	<b>18,179,880</b>	<b>21,419,421</b>	<b>3,239,541</b>	<b>17.82%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	193,068	281,245	190,000	299,390	109,390	57.57%
Salaries - Part Time	2,157	-	-	-	-	0.00%
<b>BENEFITS</b>						
Statutory Benefits	16,202	27,055	16,492	27,073	10,581	64.16%
Extended Benefits	15,745	23,774	20,349	35,031	14,682	72.15%
OMERS	18,293	5,363	17,423	24,549	7,126	40.90%
<b>Total Salaries and Benefits</b>	<b>245,464</b>	<b>337,437</b>	<b>244,264</b>	<b>386,043</b>	<b>141,779</b>	<b>58.04%</b>

**COUNTY OF HURON**  
**Public Works - CAPITAL Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	11,668	4,488	15,000	-	(15,000)	-100.00%
<b>Total Equipment</b>	<b>11,668</b>	<b>4,488</b>	<b>15,000</b>	<b>-</b>	<b>(15,000)</b>	<b>-100.00%</b>
<b>PURCHASED SERVICE</b>						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	680,165	542,750	2,121,215	11,118,108	8,996,893	424.14%
Intra County Purchases	244,882	399,888	215,000	415,452	200,452	93.23%
Capital / Maintenance Contracts	8,301,730	6,786,411	19,193,273	13,435,318	(5,757,955)	-30.00%
<b>Total Purchased Service</b>	<b>9,226,776</b>	<b>7,729,050</b>	<b>21,529,488</b>	<b>24,968,878</b>	<b>3,439,390</b>	<b>15.98%</b>
<b>PROGRAM</b>						
Purchase of Service	996,422	27,704	260,000	-	(260,000)	-100.00%
Program Supplies & Costs	294,360	190,152	280,000	61,000	(219,000)	-78.21%
<b>Total Program</b>	<b>1,290,782</b>	<b>217,856</b>	<b>540,000</b>	<b>61,000</b>	<b>(479,000)</b>	<b>-88.70%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Debt Principal Payments	-	-	262,584	440,917	178,333	67.91%
Debt Interest Payments	110,321	52,681	157,908	224,002	66,094	41.86%
<b>Total Other</b>	<b>110,321</b>	<b>52,681</b>	<b>420,492</b>	<b>664,919</b>	<b>244,427</b>	<b>58.13%</b>
<b>TOTAL EXPENDITURES</b>	<b>10,885,012</b>	<b>8,341,512</b>	<b>22,749,244</b>	<b>26,080,840</b>	<b>3,331,596</b>	<b>14.64%</b>
<b>NET REQUIREMENT</b>	<b>3,987,621</b>	<b>4,615,646</b>	<b>4,569,364</b>	<b>4,661,419</b>	<b>92,054</b>	<b>2.01%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	-	-	-	-	-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>3,987,621</b>	<b>4,615,646</b>	<b>4,569,364</b>	<b>4,661,419</b>	<b>92,054</b>	<b>2.01%</b>

**COUNTY OF HURON**  
**Public Works - CAPITAL Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves			5,658,076	5,980,155	322,079	5.69%
Add: Depreciation					-	0.00%
Less: Principal payments			(262,584)	(440,917)	(178,333)	67.91%
Less: Capital Expenditures			(22,328,752)	(25,415,921)	(3,087,169)	13.83%
Add: Debt financing			3,900,000	6,357,000	2,457,000	63.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>3,987,621</b>	<b>4,615,646</b>	<b>(8,463,896)</b>	<b>(8,858,264)</b>	<b>(394,369)</b>	<b>4.66%</b>

County of Huron  
Public Works  
Total Asset Management Requirements  
For the year ending December 31, 2024

JOBS	DESCRIPTION	Budget	CARRY FORWARD	2024 ASK	Capital	Minor Capital	
<b>BRIDGE / STRUCTURE PROJECTS</b>							
RC14-11.7	Replacement of Culvert 14-11.7	\$52,000.00		\$ 52,000.00	\$52,000.00		New Project - Consulting Fees Only. 2025 ask expected to be \$429,000 for construction
RC14-14.3	Replacement of Culvert 14-14.3	\$85,000.00		\$ 85,000.00	\$85,000.00		New Project - Consulting Fees Only. 2025 ask expected to be \$707,000 for construction
RB16-02.8	Rehabilitation of Cleggs Bridge	\$36,000.00		\$ 36,000.00	\$36,000.00		New Project - Consulting Fees Only. 2025 ask expected to be \$353,000 for construction
RB16-06.3	Rehabilitation of Hoggs Bridge	\$94,000.00		\$ 94,000.00	\$94,000.00		New Project - Consulting Fees Only. 2025 ask expected to be \$778,000 for construction
RC25-10.8	Replacement of Culvert 25-10.8	\$45,000.00		\$ 45,000.00	\$45,000.00		New Project - Consulting Fees Only. 2025 ask expected to be \$368,000 for construction
RC31-32.1	Replacement of Culvert 31-32.1	\$96,000.00		\$ 96,000.00	\$96,000.00		New Project - Consulting Fees Only. 2025 ask expected to be \$796,000 for construction
RC01-11.9	Replacement of Culvert 01-11.9	\$57,000.00		\$ 57,000.00	\$57,000.00		New Project - Consulting Fees Only. 2025 ask expected to be \$403,000 for construction
DCS04-08.4	Londesborough Bridge Deck Condition Survey	\$24,000.00		\$ 24,000.00	\$0.00	\$24,000.00	New Project Deck Condition Survey for future work (this may be included in the OSIM Tender. Does that make this operating?)
DCS25-12.6	Patterson / Auburn Bridge Deck Condition Survey	\$47,000.00		\$ 47,000.00	\$0.00	\$47,000.00	New Project Deck Condition Survey for future work (this may be included in the OSIM Tender. Does that make this operating?)
<b>ROAD PROJECTS</b>							
MP24	Mill & Pave (Various Small Sections: Donnybrook Line, Walton)	\$200,000.00		\$ 200,000.00	\$0.00	\$200,000.00	Treatment of extreme distress areas, requires full platform wide mill and pave. Is this considered operational?
SSINSP	Storm Sewer Inspection and Mapping	\$200,000.00		\$ 200,000.00	\$0.00	\$200,000.00	This project will give us the metrics to continue storm sewer mapping into 2025 (and have it completed with the right estimate). Will also allow us to build our AM inventory for storm network which is currently non-existent
<b>MISC</b>							
WRCB	Wroxeter Cell Booster	\$5,000.00		\$ 5,000.00	\$5,000.00		Cell reception in Wroxeter is poor and impacting communication
WRWB	Wroxeter Weeping Bed	\$50,000.00		\$ 50,000.00	\$50,000.00		
PRWIS	Pucks for RWIS Station	\$15,000.00		\$ 15,000.00	\$15,000.00	\$0.00	equipment for RWIS
32		\$15,000.00		\$ 15,000.00	\$15,000.00	\$0.00	Office Supplies Pooled
34		\$30,000.00		\$ 30,000.00	\$30,000.00	\$0.00	Shop Equipment / Small Tools Pooled
ZUFL	Fuel Tanks for Zurich	\$300,000.00		\$ 300,000.00	\$300,000.00		Outdated Fuel Tanks for Zurich need to be replaced.
<b>ONGOING PROJECTS</b>							
80-17	Asset Management Systems	\$26,824.00	\$ 24,824.00	\$2,000.00	\$0.00	\$26,824.00	We were going to request additional 25000 for our new operational software but this amount is applicable and could be used towards it.
81-17	Asset Management/GIS System	\$36,000.00	\$ 36,000.00		\$0.00	\$36,000.00	Carry Forward - There could be additional Costs related to the implementation of the AM System and integration with GIS. We will have costs for support from the provider, customization of modules etc. Carrying this forward (or lumping it with 80-17) would be ideal.
AUB00 23	Replacement of Doors - Auburn Shop	\$40,000.00	\$ 40,000.00		\$0.00	\$40,000.00	Carry Forward
BB01-21	Electronic Door Access Controls - Wingham/Auburn/Zurich	\$25,000.00	\$ 25,000.00		\$0.00	\$25,000.00	Carry Forward
BB02-21	Security cameras for Auburn, Wroxeter, Zurich	\$25,000.00	\$ 25,000.00		\$0.00	\$25,000.00	Carry Forward
DP00-18	St. Joseph Drainage and Outlet Replacement	\$195,000.00	\$ 195,000.00		\$195,000.00		Carry Forward - This is with the legal department
GRREP 23	2023 Guiderail Replacements	\$180,000.00	\$ 180,000.00		\$180,000.00		Carry Forward
NC25208	New Pedestrian Tunnel Culvert 25-20.8	\$540,000.00		\$540,000.00	\$540,000.00		Project to be funded by G2G trail Group. No additional funding requested by PW
PW23	Dash Camera	\$12,000.00	\$ 12,000.00		\$0.00	\$12,000.00	Carry Forward
RB03104	Rehabilitation of Bannockburn Bridge (03-10.4) CONSULTING FEES	\$132,862.00	\$ 76,862.00	\$56,000.00	\$132,862.00		Need additional consulting fees (\$56,000). Scope of work has expanded to include the replacement of storm sewers on the west side of the bridge. 2025 Ask for construction expected to be \$3,455,000
RB07009	Rehabilitation of Lower Maitland Bridge (07-00.9) - Bridge Crew CONSULTING FEES	\$866,950.00	\$ 28,950.00	\$838,000.00	\$866,950.00		126724.498
RB07048	Rehabilitation of Fitch's Bridge (07-04.8)CONSULTING FEES	\$1,119,000.00	\$ 10,000.00	\$1,109,000.00	\$1,119,000.00		Bridge Crew Project.
RBBB11	Rehabilitation of Boundary Bridge 11 CONSULTING FEES	\$611,000.00	\$ 25,000.00	\$586,000.00	\$611,000.00		Total Consulting Fees expected to be \$74,000, which includes \$25,000 CF from last year. Old estimate of \$25,000 is not sufficient for consulting. Construction expected to go ahead in 2025 (2025 ask will be an additional 615,000)
RBBB14	Rehabilitation of Boundary Bridge 14 CONSULTING FEES	\$85,000.00	\$ 25,000.00	\$60,000.00	\$85,000.00		Total Consulting Fees expected to be \$66,000, which includes \$25,000 CF from last year. Old estimate of \$25,000 is not sufficient for consulting. Construction estimate is 545,000 for 2025
RC15221	Replacement of Culvert 15-22.1	\$464,498.00	\$ 464,498.00		\$464,498.00		Entire Project Cost to be carried forward. Project Pushed from 2023 Construction to 2024. Carry Forward Construction cost in full and portion of consulting fees.

County of Huron  
Public Works  
Total Asset Management Requirements  
For the year ending December 31, 2024

JOB#	DESCRIPTION	Budget	CARRY FORWARD	2024 ASK	Capital	Minor Capital	
RD03-20	CR03 - Culvert Replacement and pavement design ahead of future paving	\$4,179,975.00	\$ 190,000.00	\$3,989,975.00	\$4,179,975.00		CR3 Paving and Small Culvert Replacement. May need to adjust this a bit. Last year's project came significantly under budget (almost 25%). I have tried to narrow the gap using this year's unit prices and anticipated increases but I am trying to fine tune it a bit more. For context, last year's budget was estimated at \$288,000 per km and tendered at \$232,000 per km. My estimate is currently around \$260,000. Asphalt prices remain a variable factor that cant be predicted but i think we can narrow the gap from last year's estimate a bit  Includes \$90,000 in gravel wages and fleet usage.
RD03-20 B	CR03 - Paved Shoulders (TBD)	\$0.00			\$0.00		This project has been included as CR 3 is one of the preferred cycling route in the draft cycling plan. The plan is currently not endorsed by Council and may undergo further revisions. We have included this project based on preliminary discussions and request from EcDev, but this should be reviewed further before presenting to Council.
RD04RD25	CR 25 / CR 4 Intersection Improvement	\$440,699.00	\$ 440,699.00	\$0.00	\$440,699.00		Surface Asphalt and Line Painting in 2024, plus cost escalation
RD04RD86 22	Lane configuration adjustments at County Road 4 north of CR 86	\$47,921.00	\$ 47,921.00		\$47,921.00		
RD07-21	CR7 - Geotech and Asphalt Assessment	\$500,000.00	\$ 275,000.00	\$225,000.00	\$500,000.00		We have decided to push this project to 2025. We will only proceed with some engineering, testing and culvert replacement in 2024. Prices have been adjusted. Gravel shoulder will not be completed so no allowances have been included for wages or fleet.
RD18-21	CR18 - Brushing / ditching / guiderail	\$260,232.00	\$ 160,232.00	\$100,000.00	\$260,232.00		This project was estimated and it was established the amount is not sufficient to cover this scope of work. Ask has been increased to \$260,000
RD31BEN	Slope Stability Improvements, East of Benmiller	\$160,000.00	\$ 160,000.00		\$160,000.00		Carry Forward
RD83 EXE-24	CR83 - Exeter Urban Renewal	\$247,440.00	\$ 97,440.00	\$150,000.00	\$247,440.00		Will be used to cover consulting fees for County's portion of the project, as well as 10% of the project cost for South Huron (agreed by Steve Lund). Project being led by South Huron with BM Ross. We may also have \$30,000 set aside for this project in development charges from Copia, will send an email for conext on this.
RD83AIRPORT	CR83 / Airport Line Intersection Improvement	\$106,697.00	\$ 106,697.00		\$106,697.00		Project Ongoing - Carry Forward
RD83Dash-21	CR 83 Dashwood Reconstruction	\$4,360,330.00	\$ 143,039.00	\$4,217,291.00	\$4,360,330.00		Updated Estimate as project will be completed in two Phases. Phase 1 cost is \$4,142,250 (\$3,822,000 construction, \$95,000 contract admin, \$30,000 testing, 5% allowance on unit rates plus net HST). Email from Ryan Riehl has detailed breakdown for this project. Project also requires approval and funding from South Huron and Bluewater. Both Municipalities were forwarded the estimates, they havent provided confirmation yet about their budget but have been involved in consultation on the project.
RD84-HEN-23	CR84 - Hensal Urban Renewal	\$326,140.00	\$ 326,140.00		\$326,140.00		Phase 2 (2025) costs are expected to be \$2,944,800 all inclusive.
RD84-ZUR-22	CR84 - Zurich Urban Renewal	\$238,674.00	\$ 238,674.00		\$238,674.00		Carry Forward
RDSAFE01 23	Review of all speed zones and sch	\$68,568.00	\$ 68,568.00		\$0.00	\$68,568.00	Carry Forward, project should be wrapping up soon
RDSAFE02 22	Cycling Master Plan	\$5,000.00	\$ 5,000.00		\$0.00	\$5,000.00	This project is ongoing and is being covered under regular staff responsibilities. We may be able to surplus these funds.
WIN00 22	Wingham Facility Replacement - Phase 1	\$2,494,503.00	\$ 2,494,503.00		\$2,494,503.00		Carry Forward. We are working with the Cycling Committee on the revised cycling plan and there could be costs incurred for us as part of this project.
	Wingham Facility Replacement - Phase 2	\$6,357,000.00		\$6,357,000.00	\$6,357,000.00		Phase 1 Costs have been updated as per Burnside. The overall project estimate for both phases has been reduced from \$14 million to \$12.8 million.
	Wingham Facility Replacement - Furnishings	\$61,000.00		\$61,000.00	\$61,000.00		Furnishing new Yard
WROX00 23	Wroxeter Yard Covered Storage Addition	\$60,000.00	\$ 60,000.00		\$60,000.00		Carry Forward
ZUR00 23	Zurich Yard Drainage Improvements	\$20,000.00	\$ 20,000.00		\$0.00	\$20,000.00	Carry Forward
RB87074	Rehabilitation of the Wroxeter Bridge (87-7.4) CONSULTING FEES	\$337,500.00	\$ 10,000.00	\$ 327,500.00	\$337,500.00		2024 ask is for construction only. include \$83,071 in wages expected to incur on this project
RB22064	Donnybrook Bridge	\$3,500.00	\$ 3,500.00		\$3,500.00		small amount to be completed in 2024
RD22RD86	Lane adjustments CR22 north of 86	\$160,000.00	\$ 160,000.00		\$160,000.00		Carryforward
<b>Grand Total</b>		<b>\$26,146,313.00</b>	<b>\$6,175,547.00</b>	<b>\$19,969,766.00</b>	<b>\$25,415,921.00</b>	<b>\$729,392.00</b>	

**COUNTY OF HURON**  
**Public Works - Road Capital**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	3,845,000	1,781,053	2,302,656	8,507,266	6,204,610	269.45%
<b>Total Provincial Grants</b>	<b>3,845,000</b>	<b>1,781,053</b>	<b>2,302,656</b>	<b>8,507,266</b>	<b>6,204,610</b>	<b>269.45%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	2,327,061	514,390	3,663,256	-	(3,663,256)	-100.00%
<b>Total Federal Grants</b>	<b>2,327,061</b>	<b>514,390</b>	<b>3,663,256</b>	<b>-</b>	<b>(3,663,256)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	2,422,523	2,525,842	103,319	4.26%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	35,000	35,000	0.00%
Debt Financing	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>2,422,523</b>	<b>2,560,842</b>	<b>138,319</b>	<b>5.71%</b>
<b>TOTAL REVENUE</b>	<b>6,172,061</b>	<b>2,295,443</b>	<b>8,388,435</b>	<b>11,068,108</b>	<b>2,679,673</b>	<b>31.94%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	28,922	62,991	40,000	19,390	(20,610)	-51.53%
Salaries - Part Time	2,157	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>31,079</b>	<b>62,991</b>	<b>40,000</b>	<b>19,390</b>	<b>(20,610)</b>	<b>-51.53%</b>
<b>BENEFITS</b>						
Statutory Benefits	2,634	5,292	3,472	1,753	(1,719)	-49.51%
Extended Benefits	2,586	4,362	4,284	2,268	(2,016)	-47.06%
OMERS	2,737	1,405	3,668	1,589	(2,079)	-56.68%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>7,958</b>	<b>11,058</b>	<b>11,424</b>	<b>5,610</b>	<b>(5,814)</b>	<b>-50.89%</b>
<b>Total Salaries and Benefits</b>	<b>39,036</b>	<b>74,049</b>	<b>51,424</b>	<b>25,000</b>	<b>(26,424)</b>	<b>-51.38%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	2,158	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Public Works - Road Capital**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Equipment</b>	<b>2,158</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	177,945	229,007	1,113,994	11,118,108	10,004,114	898.04%
Intra County Purchases	36,455	97,212	35,000	65,000	30,000	85.71%
Capital / Maintenance Contracts	5,739,661	2,624,945	8,897,051	-	(8,897,051)	-100.00%
<b>Total Purchased Service</b>	<b>5,954,061</b>	<b>2,951,164</b>	<b>10,046,045</b>	<b>11,183,108</b>	<b>1,137,063</b>	<b>11.32%</b>
<b>PROGRAM</b>						
Purchase of Service	958,134	-	225,000	-	(225,000)	-100.00%
Program Supplies & Costs	133,074	77,494	90,000	-	(90,000)	-100.00%
<b>Total Program</b>	<b>1,091,207</b>	<b>77,494</b>	<b>315,000</b>	<b>-</b>	<b>(315,000)</b>	<b>-100.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>7,086,462</b>	<b>3,102,707</b>	<b>10,412,469</b>	<b>11,208,108</b>	<b>795,639</b>	<b>7.64%</b>
<b>NET REQUIREMENT</b>	<b>914,401</b>	<b>807,263</b>	<b>2,024,034</b>	<b>140,000</b>	<b>(1,884,034)</b>	<b>-93.08%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	-	-	-	-	-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>914,401</b>	<b>807,263</b>	<b>2,024,034</b>	<b>140,000</b>	<b>(1,884,034)</b>	<b>-93.08%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves			2,422,523	2,525,842	103,319	4.26%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures			(10,412,469)	(11,208,108)	(795,639)	7.64%
Add: Debt financing					-	0.00%
<b>Total Surplus/Deficit per Financial Statement</b>	<b>914,401</b>	<b>807,263</b>	<b>(5,965,912)</b>	<b>(8,542,266)</b>	<b>(2,576,354)</b>	<b>43.18%</b>



**COUNTY OF HURON**  
**Public Works - Bridge Capital**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	710,000	1,430,423	2,146,222	-	(2,146,222)	-100.00%
<b>Total Provincial Grants</b>	<b>710,000</b>	<b>1,430,423</b>	<b>2,146,222</b>	<b>-</b>	<b>(2,146,222)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	1,479,082	838,810	(640,272)	-43.29%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	15,330	-	509,670	540,000	30,330	5.95%
Debt Financing	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>15,330</b>	<b>-</b>	<b>1,988,752</b>	<b>1,378,810</b>	<b>(609,942)</b>	<b>-30.67%</b>
<b>TOTAL REVENUE</b>	<b>725,330</b>	<b>1,430,423</b>	<b>4,134,974</b>	<b>1,378,810</b>	<b>(2,756,164)</b>	<b>-66.65%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	164,146	218,254	150,000	280,000	130,000	86.67%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>164,146</b>	<b>218,254</b>	<b>150,000</b>	<b>280,000</b>	<b>130,000</b>	<b>86.67%</b>
<b>BENEFITS</b>						
Statutory Benefits	13,567	21,764	13,020	25,320	12,300	94.47%
Extended Benefits	13,159	19,412	16,065	32,763	16,698	103.94%
OMERS	15,556	3,958	13,755	22,960	9,205	66.92%
<b>Total Benefits</b>	<b>42,282</b>	<b>45,134</b>	<b>42,840</b>	<b>81,043</b>	<b>38,203</b>	<b>89.18%</b>
<b>Total Salaries and Benefits</b>	<b>206,428</b>	<b>263,388</b>	<b>192,840</b>	<b>361,043</b>	<b>168,203</b>	<b>87.22%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	9,510	4,488	15,000	-	(15,000)	-100.00%
<b>Total Equipment</b>	<b>9,510</b>	<b>4,488</b>	<b>15,000</b>	<b>-</b>	<b>(15,000)</b>	<b>-100.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	490,571	202,828	668,749	-	(668,749)	-100.00%
Intra County Purchases	208,427	302,676	180,000	350,452	170,452	94.70%
Capital / Maintenance Contracts	2,562,070	2,432,225	4,891,222	4,108,815	(782,407)	-16.00%

**COUNTY OF HURON**  
**Public Works - Bridge Capital**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>Total Purchased Service</b>	<b>3,261,067</b>	<b>2,937,728</b>	<b>5,739,971</b>	<b>4,459,267</b>	<b>(1,280,704)</b>	<b>-22.31%</b>
<b>PROGRAM</b>						
Purchase of Service	38,289	27,704	35,000	-	(35,000)	-100.00%
Program Supplies & Costs	124,644	88,167	105,000	-	(105,000)	-100.00%
<b>Total Program</b>	<b>162,933</b>	<b>115,871</b>	<b>140,000</b>	<b>-</b>	<b>(140,000)</b>	<b>-100.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Costs transferred to Assets	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Debt Principal Payments	-	-	200,084	200,084	(0)	0.00%
Debt Interest Payments	110,321	52,681	105,408	100,063	(5,345)	-5.07%
<b>Total Other</b>	<b>110,321</b>	<b>52,681</b>	<b>305,492</b>	<b>300,146</b>	<b>(5,346)</b>	<b>-1.75%</b>
<b>TOTAL EXPENDITURES</b>	<b>3,750,259</b>	<b>3,374,157</b>	<b>6,393,303</b>	<b>5,120,456</b>	<b>(1,272,847)</b>	<b>-19.91%</b>
<b>NET REQUIREMENT</b>	<b>3,024,929</b>	<b>1,943,733</b>	<b>2,258,329</b>	<b>3,741,646</b>	<b>1,483,317</b>	<b>65.68%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	-	-	-	-	-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>3,024,929</b>	<b>1,943,733</b>	<b>2,258,329</b>	<b>3,741,646</b>	<b>1,483,317</b>	<b>65.68%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves			1,479,082		(1,479,082)	-100.00%
Add: Depreciation					-	0.00%
Less: Principal payments			(200,084)		200,084	-100.00%
Less: Capital Expenditures			(6,087,811)		6,087,811	-100.00%
Add: Debt financing					-	0.00%
<b>Total Surplus/Deficit per Financial Statement</b>	<b>3,024,929</b>	<b>1,943,733</b>	<b>(2,550,484)</b>	<b>3,741,646</b>	<b>6,292,130</b>	<b>-246.70%</b>

**COUNTY OF HURON**  
**Public Works - Facilities Capital**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	256,471	2,554,503	2,298,032	896.02%
Transfer from Reserves	-	-	1,500,000	61,000	(1,439,000)	-95.93%
Debt Financing	-	-	3,900,000	6,357,000	2,457,000	63.00%
<b>Total Other Revenue</b>	-	-	<b>5,656,471</b>	<b>8,972,503</b>	<b>3,316,032</b>	<b>58.62%</b>
<b>TOTAL REVENUE</b>	-	-	<b>5,656,471</b>	<b>8,972,503</b>	<b>3,316,032</b>	<b>58.62%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	-	-	-	-	-	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	-	-	-	-	-	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	-	-	-	-	-	<b>0.00%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
<b>Total Equipment</b>	-	-	-	-	-	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	11,648	110,916	338,472	-	(338,472)	-100.00%
Intra County Purchases	-	-	-	-	-	0.00%
Capital / Maintenance Contracts	-	1,729,242	5,405,000	9,326,503	3,921,503	72.55%

**COUNTY OF HURON**  
**Public Works - Facilities Capital**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Purchased Service</b>	<b>11,648</b>	<b>1,840,157</b>	<b>5,743,472</b>	<b>9,326,503</b>	<b>3,583,031</b>	<b>62.38%</b>
<b>PROGRAM</b>						
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	36,643	24,492	85,000	61,000	(24,000)	-28.24%
<b>Total Program</b>	<b>36,643</b>	<b>24,492</b>	<b>85,000</b>	<b>61,000</b>	<b>(24,000)</b>	<b>-28.24%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Debt Principal Payments	-	-	62,500	240,833	178,333	285.33%
Debt Interest Payments	-	-	52,500	123,939	71,439	136.07%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>115,000</b>	<b>364,772</b>	<b>249,772</b>	<b>217.19%</b>
<b>TOTAL EXPENDITURES</b>	<b>48,291</b>	<b>1,864,649</b>	<b>5,943,472</b>	<b>9,752,275</b>	<b>3,808,803</b>	<b>64.08%</b>
<b>NET REQUIREMENT</b>	<b>48,291</b>	<b>1,864,649</b>	<b>287,001</b>	<b>779,772</b>	<b>492,771</b>	<b>171.70%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	-	-	-	-	-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>48,291</b>	<b>1,864,649</b>	<b>287,001</b>	<b>779,772</b>	<b>492,771</b>	<b>171.70%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves			1,756,471		(1,756,471)	-100.00%
Add: Depreciation					-	0.00%
Less: Principal payments			(62,500)		62,500	-100.00%
Less: Capital Expenditures			(5,828,472)		5,828,472	-100.00%
Add: Debt financing			3,900,000		(3,900,000)	-100.00%
<b>Total Surplus/Deficit per Financial Statement</b>	<b>48,291</b>	<b>1,864,649</b>	<b>52,500</b>	<b>779,772</b>	<b>727,272</b>	<b>1385.28%</b>

**COUNTY OF HURON**  
**Public Works - OPERATING Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	140,052	78,069	150,000	45,000	(105,000)	-70.00%
<b>Total Municipal Grants &amp; Fees</b>	<b>140,052</b>	<b>78,069</b>	<b>150,000</b>	<b>45,000</b>	<b>(105,000)</b>	<b>-70.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Operating Carryforward	-	-	140,912	256,392	115,480	81.95%
Transfer from Reserves	-	-	363,000	-	(363,000)	-100.00%
Intra County Recoveries	134,293	85,103	25,000	25,000	-	0.00%
Rent/Lease	6,000	6,000	6,000	6,000	-	0.00%
Third Party Recoveries	245,521	243,205	-	160,000	160,000	0.00%
<b>Total Other Revenue</b>	<b>385,814</b>	<b>334,308</b>	<b>534,912</b>	<b>447,392</b>	<b>(87,520)</b>	<b>-16.36%</b>
<b>TOTAL REVENUE</b>	<b>525,866</b>	<b>412,377</b>	<b>684,912</b>	<b>492,392</b>	<b>(192,520)</b>	<b>-28.11%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	2,846,401	2,910,287	3,377,738	3,434,190	56,452	1.67%
Salaries - Part Time	314,203	258,031	331,459	339,823	8,364	2.52%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>3,160,604</b>	<b>3,168,318</b>	<b>3,709,197</b>	<b>3,774,013</b>	<b>64,816</b>	<b>1.75%</b>
<b>BENEFITS</b>						
Statutory Benefits	261,952	299,592	312,541	318,749	6,208	1.99%
Extended Benefits	270,396	276,786	415,502	426,742	11,240	2.71%
OMERS	266,216	302,792	335,864	337,661	1,797	0.54%
<b>Total Benefits</b>	<b>798,565</b>	<b>879,170</b>	<b>1,063,907</b>	<b>1,083,152</b>	<b>19,245</b>	<b>1.81%</b>
<b>Total Salaries and Benefits</b>	<b>3,959,169</b>	<b>4,047,488</b>	<b>4,773,104</b>	<b>4,857,165</b>	<b>84,061</b>	<b>1.76%</b>

**COUNTY OF HURON**  
**Public Works - OPERATING Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	40,739	50,419	76,600	70,000	(6,600)	-8.62%
Equipment Repairs & Maint.	-	440	1,200	76,024	74,824	6235.33%
<b>Total Equipment</b>	<b>40,739</b>	<b>50,859</b>	<b>77,800</b>	<b>146,024</b>	<b>68,224</b>	<b>87.69%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,710	2,919	2,960	3,000	40	1.35%
Consulting/Professional Fees	32,621	25,142	109,412	138,068	28,656	26.19%
Insurance	314,200	345,400	383,000	397,200	14,200	3.71%
Occupational Accident Insurance	31,555	50,416	60,000	60,000	-	0.00%
Intra County Purchases	2,980,966	2,731,099	3,004,335	2,910,264	(94,071)	-3.13%
Legal Fees	254	-	8,000	8,000	-	0.00%
Capital / Maintenance Contracts	1,138,826	800,846	1,765,000	2,017,780	252,780	14.32%
Printing (External)	3,016	990	1,500	1,500	-	0.00%
<b>Total Purchased Service</b>	<b>4,504,147</b>	<b>3,956,812</b>	<b>5,334,207</b>	<b>5,535,812</b>	<b>201,605</b>	<b>3.78%</b>
<b>OPERATIONAL</b>						
Advertising	17,385	5,832	21,000	16,000	(5,000)	-23.81%
Associations/Memberships	8,646	14,674	9,000	12,000	3,000	33.33%
Conventions/Conferences	9,381	7,561	18,000	18,000	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	8,270	4,513	9,000	9,000	-	0.00%
Postage/Courier	362	335	750	750	-	0.00%
Publications & Subscriptions	1,723	920	1,500	1,500	-	0.00%
Rent	32,500	32,500	32,500	32,500	-	0.00%
Staff Training	40,102	35,567	65,000	65,000	-	0.00%
Telecommunications	61,227	57,634	55,000	55,000	-	0.00%
Travel/Meals	15,584	28,527	26,145	29,000	2,855	10.92%
Debt Interest	-	-	-	-	-	0.00%
Garbage	4,799	4,377	6,000	6,000	-	0.00%
Maintenance & Repairs/Building	24,712	28,004	21,000	35,000	14,000	66.67%
Maintenance & Repairs/Electrical	2,003	1,274	10,000	10,000	-	0.00%
Maintenance & Repairs/HVAC	90	1,068	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	1,390	4,647	5,000	5,000	-	0.00%

**COUNTY OF HURON**  
**Public Works - OPERATING Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Taxes	1,036	1,467	1,200	1,200	-	0.00%
Utilities/Heat	47,954	35,264	60,000	50,000	(10,000)	-16.67%
Utilities/Hydro	71,666	79,013	98,500	78,500	(20,000)	-20.30%
Utilities/Water & Sewer	-	-	-	-	-	0.00%
Depreciation - Capital Assets	7,321,590	6,740,224	7,414,625	7,479,218	64,593	0.87%
Gain or Loss on disposal of capital assets	217,733	-	-	-	-	0.00%
<b>Total Operational</b>	<b>7,888,151</b>	<b>7,083,401</b>	<b>7,864,220</b>	<b>8,094,668</b>	<b>230,448</b>	<b>2.93%</b>
<b>PROGRAM</b>						
Purchase of Service	103,575	63,592	138,451	183,451	45,000	32.50%
Program Supplies & Costs	2,594,337	2,230,311	2,355,467	2,469,975	114,508	4.86%
<b>Total Program</b>	<b>2,697,912</b>	<b>2,293,903</b>	<b>2,493,918</b>	<b>2,653,426</b>	<b>159,508</b>	<b>6.40%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>52,681</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>19,090,118</b>	<b>17,485,144</b>	<b>20,543,249</b>	<b>21,287,095</b>	<b>743,846</b>	<b>3.62%</b>
<b>NET REQUIREMENT</b>	<b>18,564,253</b>	<b>17,072,767</b>	<b>19,858,337</b>	<b>20,794,703</b>	<b>936,366</b>	<b>4.72%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	(7,321,590)	(6,740,224)	(7,414,625)	(7,479,218)	(64,593)	0.87%
<b>NET LEVY REQUIREMENT</b>	<b>11,242,663</b>	<b>10,332,543</b>	<b>12,443,712</b>	<b>13,315,485</b>	<b>871,773</b>	<b>7.01%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves			503,912	256,392	(247,520)	-49.12%
Add: Depreciation			7,414,625	7,479,218	64,593	0.87%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%

**COUNTY OF HURON**  
**Public Works - OPERATING Summary**  
**Budget for the year ending December 31, 2024**

	<b>2022 Actuals</b>	<b>2023 Forecast Actual</b>	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>Increase/Decrease - \$</b>	<b>Increase/Decrease - %</b>
<b>Surplus/Deficit per Financial Statements</b>	<b>11,242,663</b>	<b>10,332,543</b>	<b>20,362,249</b>	<b>21,051,095</b>	<b>688,846</b>	<b>3.38%</b>



**COUNTY OF HURON**  
**Public Works - General**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	140,052	78,069	150,000	45,000	(105,000)	-70.00%
<b>Total Municipal Grants &amp; Fees</b>	<b>140,052</b>	<b>78,069</b>	<b>150,000</b>	<b>45,000</b>	<b>(105,000)</b>	<b>-70.00%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	-	-	-	-	-	0.00%
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	75,912	72,824	(3,088)	-4.07%
Intra County Recoveries	70,000	54,444	-	-	-	0.00%
Corp Service Allocation Recoveries	-	-	-	-	-	0.00%
Rent/Lease	6,000	6,000	6,000	6,000	-	0.00%
Third Party Recoveries	245,521	243,205	-	160,000	160,000	0.00%
<b>Total Other Revenue</b>	<b>321,521</b>	<b>303,650</b>	<b>81,912</b>	<b>238,824</b>	<b>156,912</b>	<b>191.56%</b>
<b>TOTAL REVENUE</b>	<b>461,573</b>	<b>381,719</b>	<b>231,912</b>	<b>283,824</b>	<b>51,912</b>	<b>22.38%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,171,660	1,221,830	1,252,000	1,382,241	130,241	10.40%
Salaries - Part Time	58,841	41,311	25,825	-	(25,825)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>1,230,501</b>	<b>1,263,141</b>	<b>1,277,825</b>	<b>1,382,241</b>	<b>104,416</b>	<b>8.17%</b>
<b>BENEFITS</b>						
Statutory Benefits	102,418	115,568	110,650	102,515	(8,135)	-7.35%
Extended Benefits	135,836	147,745	180,620	186,629	6,009	3.33%
OMERS	107,095	203,590	114,529	147,612	33,083	28.89%
<b>Total Benefits</b>	<b>345,349</b>	<b>466,903</b>	<b>405,799</b>	<b>436,756</b>	<b>30,957</b>	<b>7.63%</b>
<b>Total Salaries and Benefits</b>	<b>1,575,851</b>	<b>1,730,044</b>	<b>1,683,624</b>	<b>1,818,997</b>	<b>135,373</b>	<b>8.04%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	27,422	36,447	28,800	30,000	1,200	4.17%
<b>Total Equipment</b>	<b>27,422</b>	<b>36,447</b>	<b>28,800</b>	<b>104,824</b>	<b>76,024</b>	<b>263.97%</b>
<b>PURCHASED SERVICE</b>						

**COUNTY OF HURON**  
**Public Works - General**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Audit	2,710	2,919	2,960	3,000	40	1.35%
Consulting/Professional Fees	-	6,784	31,912	2,000	(29,912)	-93.73%
Insurance	314,200	345,400	383,000	397,200	14,200	3.71%
Occupational Accident Insurance	31,555	50,416	60,000	60,000	-	0.00%
Intra County Purchases	100,729	123,980	95,835	88,835	(7,000)	-7.30%
Legal Fees	254	-	8,000	8,000	-	0.00%
Maintenance Contracts	23,064	29,304	81,000	45,000	(36,000)	-44.44%
Printing (External)	3,016	990	1,500	1,500	-	0.00%
<b>Total Purchased Service</b>	<b>475,527</b>	<b>559,794</b>	<b>664,207</b>	<b>605,535</b>	<b>(58,672)</b>	<b>-8.83%</b>
<b>OPERATIONAL</b>						
Advertising	17,385	2,241	15,000	10,000	(5,000)	-33.33%
Associations/Memberships	8,646	14,674	9,000	12,000	3,000	33.33%
Conventions/Conferences	9,381	7,561	18,000	18,000	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	8,270	4,513	9,000	9,000	-	0.00%
Postage/Courier	362	335	750	750	-	0.00%
Publications & Subscriptions	1,723	920	1,500	1,500	-	0.00%
Rent	32,500	32,500	32,500	32,500	-	0.00%
Staff Training	40,102	35,567	65,000	65,000	-	0.00%
Telecommunications	61,227	57,634	55,000	55,000	-	0.00%
Travel/Meals	15,584	28,527	26,145	29,000	2,855	10.92%
Debt Payments	-	-	-	-	-	0.00%
Taxes	1,036	1,467	1,200	1,200	-	0.00%
Utilities/Hydro	-	-	-	-	-	0.00%
Depreciation - Capital Assets	7,321,590	6,740,224	7,414,625	7,479,218	64,593	0.87%
Gain or Loss on disposal of capital assets	217,733	-	-	-	-	0.00%
<b>Total Operational</b>	<b>7,735,537</b>	<b>6,926,163</b>	<b>7,647,720</b>	<b>7,713,168</b>	<b>65,448</b>	<b>0.86%</b>
<b>PROGRAM</b>						
Purchase of Service	451	351	5,451	5,451	-	0.00%
Program Supplies & Costs	78,353	155,950	55,000	53,000	(2,000)	-3.64%
<b>Total Program</b>	<b>78,804</b>	<b>156,301</b>	<b>60,451</b>	<b>58,451</b>	<b>(2,000)</b>	<b>-3.31%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Costs transferred to Assets	-	52,681	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>52,681</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>9,893,141</b>	<b>9,461,430</b>	<b>10,084,802</b>	<b>10,300,975</b>	<b>216,173</b>	<b>2.14%</b>

**COUNTY OF HURON**  
**Public Works - General**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>NET REQUIREMENT</b>	<b>9,431,568</b>	<b>9,079,711</b>	<b>9,852,890</b>	<b>10,017,151</b>	<b>164,261</b>	<b>1.67%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	(7,321,590)	(6,740,224)	(7,414,625)	(7,479,218)	(64,593)	0.87%
<b>NET LEVY REQUIREMENT</b>	<b>2,109,979</b>	<b>2,339,486</b>	<b>2,438,265</b>	<b>2,537,933</b>	<b>99,668</b>	<b>4.09%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves			75,912		(75,912)	-100.00%
Add: Depreciation			7,414,625		(7,414,625)	-100.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Total Surplus/Deficit per Financial Statement</b>	<b>2,109,979</b>	<b>2,339,486</b>	<b>9,928,802</b>	<b>2,537,933</b>	<b>(7,390,869)</b>	<b>-74.44%</b>

**COUNTY OF HURON**  
**Public Works - Road Maintenance**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	-	-	-	-	-	0.00%
<b>Total Municipal Grants &amp; Fees</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	-	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	307,558	376,884	400,000	396,858	(3,142)	-0.79%
Salaries - Part Time	8,492	1,916	9,000	9,227	227	2.52%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>316,050</b>	<b>378,800</b>	<b>409,000</b>	<b>406,085</b>	<b>(2,915)</b>	<b>-0.71%</b>
<b>BENEFITS</b>						
Statutory Benefits	26,381	35,294	35,499	36,721	1,222	3.44%
Extended Benefits	25,490	34,762	42,838	46,436	3,598	8.40%
OMERS	29,813	9,034	36,678	33,299	(3,379)	-9.21%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>81,684</b>	<b>79,090</b>	<b>115,015</b>	<b>116,456</b>	<b>1,441</b>	<b>1.25%</b>
<b>Total Salaries and Benefits</b>	<b>397,734</b>	<b>457,890</b>	<b>524,015</b>	<b>522,541</b>	<b>(1,474)</b>	<b>-0.28%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	6,296	5,886	6,000	6,000	-	0.00%
<b>Total Equipment</b>	<b>6,296</b>	<b>5,886</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	492,730	583,513	594,000	594,000	-	0.00%
Capital / Maintenance Contracts	6,162	-	-	400,000	400,000	0.00%
<b>Total Purchased Service</b>	<b>498,892</b>	<b>583,513</b>	<b>594,000</b>	<b>994,000</b>	<b>400,000</b>	<b>67.34%</b>
<b>PROGRAM</b>						
Purchase of Service	-	-	5,000	50,000	45,000	900.00%
Program Supplies & Costs	353,258	419,957	303,500	310,000	6,500	2.14%
<b>Total Program</b>	<b>353,258</b>	<b>419,957</b>	<b>308,500</b>	<b>360,000</b>	<b>51,500</b>	<b>16.69%</b>

**COUNTY OF HURON**  
**Public Works - Road Maintenance**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Debenture Principal Payments	-	-	-	-	-	0.00%
Debenture Interest Payments	-	-	-	-	-	0.00%
<b>Total Other</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,256,178</b>	<b>1,467,246</b>	<b>1,432,515</b>	<b>1,882,541</b>	<b>450,026</b>	<b>31.42%</b>
<b>NET REQUIREMENT</b>	<b>1,256,178</b>	<b>1,467,246</b>	<b>1,432,515</b>	<b>1,882,541</b>	<b>450,026</b>	<b>31.42%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	-	-	-		-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>1,256,178</b>	<b>1,467,246</b>	<b>1,432,515</b>	<b>1,882,541</b>	<b>450,026</b>	<b>31.42%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Total Surplus/Deficit per Financial Statement</b>	<b>1,256,178</b>	<b>1,467,246</b>	<b>1,432,515</b>	<b>1,882,541</b>	<b>450,026</b>	<b>31.42%</b>

**COUNTY OF HURON**  
**Public Works - Roadside Maintenance**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	64,293	30,658	25,000	25,000	-	0.00%
<b>Total Other Revenue</b>	<b>64,293</b>	<b>30,658</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>64,293</b>	<b>30,658</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	207,596	163,523	224,500	167,516	(56,984)	-25.38%
Salaries - Part Time	8,691	8,612	18,700	19,172	472	2.52%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>216,287</b>	<b>172,136</b>	<b>243,200</b>	<b>186,688</b>	<b>(56,512)</b>	<b>-23.24%</b>
<b>BENEFITS</b>						
Statutory Benefits	17,006	16,886	21,109	16,881	(4,228)	-20.03%
Extended Benefits	19,894	12,362	24,041	19,601	(4,440)	-18.47%
OMERS	19,837	8,885	20,585	15,308	(5,277)	-25.64%
<b>Total Benefits</b>	<b>56,737</b>	<b>38,132</b>	<b>65,735</b>	<b>51,790</b>	<b>(13,945)</b>	<b>-21.21%</b>
<b>Total Salaries and Benefits</b>	<b>273,025</b>	<b>210,268</b>	<b>308,935</b>	<b>238,478</b>	<b>(70,457)</b>	<b>-22.81%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	7,021	2,391	5,000	5,000	-	0.00%
<b>Total Equipment</b>	<b>7,021</b>	<b>2,391</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	258,593	333,896	253,000	283,000	30,000	11.86%
Capital / Maintenance Contracts	70,402	72,701	71,000	71,000	-	0.00%
<b>Total Purchased Service</b>	<b>328,995</b>	<b>406,597</b>	<b>324,000</b>	<b>354,000</b>	<b>30,000</b>	<b>9.26%</b>
<b>OPERATIONAL</b>						
Advertising	-	3,591	6,000	6,000	-	0.00%
Garbage	4,799	4,377	6,000	6,000	-	0.00%
<b>Total Operational</b>	<b>4,799</b>	<b>7,968</b>	<b>12,000</b>	<b>12,000</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Public Works - Roadside Maintenance**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>PROGRAM</b>						
Purchase of Service	65,638	7,332	40,000	40,000	-	0.00%
Program Supplies & Costs	25,950	33,697	39,217	42,217	3,000	7.65%
<b>Total Program</b>	<b>91,588</b>	<b>41,029</b>	<b>79,217</b>	<b>82,217</b>	<b>3,000</b>	<b>3.79%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Debenture Principal Payments	-	-	-	-	-	0.00%
Debenture Interest Payments	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>705,428</b>	<b>668,253</b>	<b>729,152</b>	<b>691,695</b>	<b>(37,457)</b>	<b>-5.14%</b>
<b>NET REQUIREMENT</b>	<b>641,135</b>	<b>637,595</b>	<b>704,152</b>	<b>666,695</b>	<b>(37,457)</b>	<b>-5.32%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	-	-	-	-	-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>641,135</b>	<b>637,595</b>	<b>704,152</b>	<b>666,695</b>	<b>(37,457)</b>	<b>-5.32%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Total Surplus/Deficit per Financial Statement</b>	<b>641,135</b>	<b>637,595</b>	<b>704,152</b>	<b>666,695</b>	<b>(37,457)</b>	<b>-5.32%</b>

**COUNTY OF HURON**  
**Public Works - Bridge Maintenance**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	-	-	-	-	-	0.00%
<b>Total Municipal Grants &amp; Fees</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	-	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	86,823	59,214	98,000	80,608	(17,392)	-17.75%
Salaries - Part Time	1,073	207	1,000	1,025	25	2.50%
<b>Total Salaries</b>	<b>87,896</b>	<b>59,421</b>	<b>99,000</b>	<b>81,633</b>	<b>(17,367)</b>	<b>-17.54%</b>
<b>BENEFITS</b>						
Statutory Benefits	7,188	5,806	8,593	7,382	(1,211)	-14.09%
Extended Benefits	7,760	6,063	10,601	9,432	(1,169)	-11.03%
OMERS	8,367	4,662	8,985	6,694	(2,291)	-25.50%
<b>Total Benefits</b>	<b>23,315</b>	<b>16,531</b>	<b>28,179</b>	<b>23,508</b>	<b>(4,671)</b>	<b>-16.58%</b>
<b>Total Salaries and Benefits</b>	<b>111,211</b>	<b>75,952</b>	<b>127,179</b>	<b>105,141</b>	<b>(22,038)</b>	<b>-17.33%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	7,000	5,000	(2,000)	-28.57%
<b>Total Equipment</b>	-	-	<b>7,000</b>	<b>5,000</b>	<b>(2,000)</b>	<b>-28.57%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	28,228	18,358	51,500	51,500	-	0.00%
Intra County Purchases	80,474	75,757	109,000	109,000	-	0.00%
<b>Total Purchased Service</b>	<b>108,702</b>	<b>94,114</b>	<b>160,500</b>	<b>160,500</b>	-	<b>0.00%</b>
<b>PROGRAM</b>						
Purchase of Service	1,958	1,468	12,000	12,000	-	0.00%
Program Supplies & Costs	24,961	28,953	46,000	46,000	-	0.00%
<b>Total Program</b>	<b>26,919</b>	<b>30,421</b>	<b>58,000</b>	<b>58,000</b>	-	<b>0.00%</b>
<b>OTHER</b>						



**COUNTY OF HURON**  
**Public Works - Bridge Maintenance**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>246,831</b>	<b>200,488</b>	<b>352,679</b>	<b>399,641</b>	<b>46,962</b>	<b>13.32%</b>
<b>NET REQUIREMENT</b>	<b>246,831</b>	<b>200,488</b>	<b>352,679</b>	<b>399,641</b>	<b>46,962</b>	<b>13.32%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	-	-	-	-	-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>246,831</b>	<b>200,488</b>	<b>352,679</b>	<b>399,641</b>	<b>46,962</b>	<b>13.32%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Total Surplus/Deficit per Financial Statement</b>	<b>246,831</b>	<b>200,488</b>	<b>352,679</b>	<b>399,641</b>	<b>46,962</b>	<b>13.32%</b>

**COUNTY OF HURON**  
**Public Works - Drainage Maintenance**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	-	-	-	-	-	0.00%
<b>Total Municipal Grants &amp; Fees</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	-	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	54,115	91,194	96,000	96,787	787	0.82%
Salaries - Part Time	2,752	143	6,000	-	(6,000)	-100.00%
<b>Total Salaries</b>	<b>56,867</b>	<b>91,337</b>	<b>102,000</b>	<b>96,787</b>	<b>(5,213)</b>	<b>-5.11%</b>
<b>BENEFITS</b>						
Statutory Benefits	4,841	9,129	8,851	8,752	(99)	-1.12%
Extended Benefits	5,261	8,427	10,277	11,325	1,048	10.20%
OMERS	5,253	4,141	8,802	7,937	(865)	-9.83%
<b>Total Benefits</b>	<b>15,355</b>	<b>21,697</b>	<b>27,930</b>	<b>28,014</b>	<b>84</b>	<b>0.30%</b>
<b>Total Salaries and Benefits</b>	<b>72,222</b>	<b>113,034</b>	<b>129,930</b>	<b>124,801</b>	<b>(5,129)</b>	<b>-3.95%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	5,694	21,000	21,000	-	0.00%
<b>Total Equipment</b>	-	<b>5,694</b>	<b>21,000</b>	<b>21,000</b>	-	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	4,392	-	11,000	11,000	-	0.00%
Intra County Purchases	42,510	107,114	79,000	99,000	20,000	25.32%
Capital / Maintenance Contracts	166,192	49,640	400,000	360,000	(40,000)	-10.00%
<b>Total Purchased Service</b>	<b>213,094</b>	<b>156,754</b>	<b>490,000</b>	<b>470,000</b>	<b>(20,000)</b>	<b>-4.08%</b>
<b>PROGRAM</b>						
Purchase of Service	32,751	54,440	70,000	70,000	-	0.00%
Program Supplies & Costs	28,020	35,013	36,000	36,000	-	0.00%
<b>Total Program</b>	<b>60,771</b>	<b>89,453</b>	<b>106,000</b>	<b>106,000</b>	-	<b>0.00%</b>

**COUNTY OF HURON**  
**Public Works - Drainage Maintenance**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Debenture Principal Payments	-	-	-	-	-	0.00%
Debenture Interest Payments	-	-	-	-	-	0.00%
<b>Total Other</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>346,087</b>	<b>364,935</b>	<b>746,930</b>	<b>721,801</b>	<b>(25,129)</b>	<b>-3.36%</b>
<b>NET REQUIREMENT</b>	<b>346,087</b>	<b>364,935</b>	<b>746,930</b>	<b>721,801</b>	<b>(25,129)</b>	<b>-3.36%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	-	-	-	-	-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>346,087</b>	<b>364,935</b>	<b>746,930</b>	<b>721,801</b>	<b>(25,129)</b>	<b>-3.36%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Total Surplus/Deficit per Financial Statement</b>	<b>346,087</b>	<b>364,935</b>	<b>746,930</b>	<b>721,801</b>	<b>(25,129)</b>	<b>-3.36%</b>

**COUNTY OF HURON**  
**Public Works - Traffic Safety**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	-	-	-	-	-	0.00%
<b>Total Municipal Grants &amp; Fees</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Operating Carryforward	-	-	-	73,568	73,568	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	-	<b>73,568</b>	<b>73,568</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	<b>73,568</b>	<b>73,568</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	235,674	302,056	275,600	290,361	14,761	5.36%
Salaries - Part Time	4,490	5,713	14,500	14,866	366	2.52%
<b>Total Salaries</b>	<b>240,164</b>	<b>307,769</b>	<b>290,100</b>	<b>305,227</b>	<b>15,127</b>	<b>5.21%</b>
<b>BENEFITS</b>						
Statutory Benefits	19,692	30,328	24,829	27,601	2,772	11.16%
Extended Benefits	18,562	24,023	29,081	33,975	4,894	16.83%
OMERS	22,696	13,751	24,902	25,029	127	0.51%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>60,950</b>	<b>68,102</b>	<b>78,812</b>	<b>86,605</b>	<b>7,793</b>	<b>9.89%</b>
<b>Total Salaries and Benefits</b>	<b>301,114</b>	<b>375,871</b>	<b>368,912</b>	<b>391,832</b>	<b>22,920</b>	<b>6.21%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	15,000	73,568	58,568	390.45%
Intra County Purchases	174,475	197,411	208,300	206,500	(1,800)	-0.86%
Capital / Maintenance Contracts	41,395	52,981	252,000	114,780	(137,220)	-54.45%
<b>Total Purchased Service</b>	<b>215,870</b>	<b>250,392</b>	<b>475,300</b>	<b>394,848</b>	<b>(80,452)</b>	<b>-16.93%</b>
<b>OPERATIONAL</b>						
Utilities/Hydro	22,930	29,792	18,500	18,500	-	0.00%
<b>Total Operational</b>	<b>22,930</b>	<b>29,792</b>	<b>18,500</b>	<b>18,500</b>	-	<b>0.00%</b>

**COUNTY OF HURON**  
**Public Works - Traffic Safety**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>PROGRAM</b>						
Purchase of Service	2,778	-	6,000	6,000	-	0.00%
Program Supplies & Costs	558,211	590,305	469,500	539,500	70,000	14.91%
<b>Total Program</b>	<b>560,989</b>	<b>590,305</b>	<b>475,500</b>	<b>545,500</b>	<b>70,000</b>	<b>14.72%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Debenture Principal Payments	-	-	-	-	-	0.00%
Debenture Interest Payments	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,100,903</b>	<b>1,246,360</b>	<b>1,338,212</b>	<b>1,350,680</b>	<b>12,468</b>	<b>0.93%</b>
<b>NET REQUIREMENT</b>	<b>1,100,903</b>	<b>1,246,360</b>	<b>1,338,212</b>	<b>1,277,112</b>	<b>(61,100)</b>	<b>-4.57%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	-	-	-	-	-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>1,100,903</b>	<b>1,246,360</b>	<b>1,338,212</b>	<b>1,277,112</b>	<b>(61,100)</b>	<b>-4.57%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Total Surplus/Deficit per Financial Statement</b>	<b>1,100,903</b>	<b>1,246,360</b>	<b>1,338,212</b>	<b>1,277,112</b>	<b>(61,100)</b>	<b>-4.57%</b>

**COUNTY OF HURON**  
**Public Works - Winter Maintenance**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	-	-	-	-	-	0.00%
<b>Total Municipal Grants &amp; Fees</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Reserves	-	-	363,000	-	(363,000)	-100.00%
<b>Total Other Revenue</b>	-	-	<b>363,000</b>	-	<b>(363,000)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE</b>	-	-	<b>363,000</b>	-	<b>(363,000)</b>	<b>-100.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	712,693	619,520	922,638	941,645	19,007	2.06%
Salaries - Part Time	217,779	187,826	243,434	282,205	38,771	15.93%
<b>Total Salaries</b>	<b>930,472</b>	<b>807,346</b>	<b>1,166,072</b>	<b>1,223,850</b>	<b>57,778</b>	<b>4.95%</b>
<b>BENEFITS</b>						
Statutory Benefits	77,955	77,994	92,421	110,623	18,202	19.69%
Extended Benefits	52,610	38,908	106,371	110,197	3,826	3.60%
OMERS	66,513	53,783	111,388	94,279	(17,109)	-15.36%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>197,078</b>	<b>170,685</b>	<b>310,180</b>	<b>315,099</b>	<b>4,919</b>	<b>1.59%</b>
<b>Total Salaries and Benefits</b>	<b>1,127,550</b>	<b>978,031</b>	<b>1,476,252</b>	<b>1,538,949</b>	<b>62,697</b>	<b>4.25%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	8,800	3,000	(5,800)	-65.91%
<b>Total Equipment</b>	-	-	<b>8,800</b>	<b>3,000</b>	<b>(5,800)</b>	<b>-65.91%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	1,815,704	1,294,472	1,633,200	1,509,929	(123,271)	-7.55%
Capital / Maintenance Contracts	821,060	593,181	935,000	1,013,000	78,000	8.34%
<b>Total Purchased Service</b>	<b>2,636,763</b>	<b>1,887,653</b>	<b>2,568,200</b>	<b>2,522,929</b>	<b>(45,271)</b>	<b>-1.76%</b>

**COUNTY OF HURON**  
**Public Works - Winter Maintenance**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Program Supplies & Costs	1,457,964	904,067	1,313,250	1,383,258	70,008	5.33%
<b>Total Program</b>	<b>1,457,964</b>	<b>904,067</b>	<b>1,313,250</b>	<b>1,383,258</b>	<b>70,008</b>	<b>5.33%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
Debenture Principal Payments	-	-	-	-	-	0.00%
Debenture Interest Payments	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>5,222,277</b>	<b>3,769,751</b>	<b>5,366,502</b>	<b>5,448,136</b>	<b>81,634</b>	<b>1.52%</b>
<b>NET REQUIREMENT</b>	<b>5,222,277</b>	<b>3,769,751</b>	<b>5,003,502</b>	<b>5,448,136</b>	<b>444,634</b>	<b>8.89%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	-	-	-	-	-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>5,222,277</b>	<b>3,769,751</b>	<b>5,003,502</b>	<b>5,448,136</b>	<b>444,634</b>	<b>8.89%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves			363,000		(363,000)	-100.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Total Surplus/Deficit per Financial Statement</b>	<b>5,222,277</b>	<b>3,769,751</b>	<b>5,366,502</b>	<b>5,448,136</b>	<b>81,634</b>	<b>1.52%</b>

**COUNTY OF HURON**  
**Public Works - Facility Maintenance**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
Transfer from Operating Carryforward	-	-	65,000	110,000	45,000	69.23%
<b>Total Other Revenue</b>	-	-	<b>65,000</b>	<b>110,000</b>	<b>45,000</b>	<b>69.23%</b>
<b>TOTAL REVENUE</b>	-	-	<b>65,000</b>	<b>110,000</b>	<b>45,000</b>	<b>69.23%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	70,281	76,066	109,000	78,174	(30,826)	-28.28%
Salaries - Part Time	12,086	12,302	13,000	13,328	328	2.52%
<b>Total Salaries</b>	<b>82,367</b>	<b>88,368</b>	<b>122,000</b>	<b>91,502</b>	<b>(30,498)</b>	<b>-25.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	6,471	8,588	10,589	8,274	(2,315)	-21.86%
Extended Benefits	4,983	4,496	11,673	9,147	(2,526)	-21.64%
OMERS	6,642	4,946	9,995	7,503	(2,492)	-24.93%
<b>Total Benefits</b>	<b>18,096</b>	<b>18,030</b>	<b>32,257</b>	<b>24,924</b>	<b>(7,333)</b>	<b>-22.73%</b>
<b>Total Salaries and Benefits</b>	<b>100,463</b>	<b>106,398</b>	<b>154,257</b>	<b>116,426</b>	<b>(37,831)</b>	<b>-24.52%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	440	1,200	1,200	-	0.00%
<b>Total Equipment</b>	-	<b>440</b>	<b>1,200</b>	<b>1,200</b>	-	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	15,753	14,957	32,000	20,000	(12,000)	-37.50%
Capital / Maintenance Contracts	10,553	3,039	26,000	14,000	(12,000)	-46.15%
<b>Total Purchased Service</b>	<b>26,305</b>	<b>17,997</b>	<b>58,000</b>	<b>34,000</b>	<b>(24,000)</b>	<b>-41.38%</b>
<b>OPERATIONAL</b>						
Maintenance & Repairs/Building	24,712	28,004	21,000	35,000	14,000	66.67%
Maintenance & Repairs/Electrical	2,003	1,274	10,000	10,000	-	0.00%
Maintenance & Repairs/HVAC	90	1,068	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	1,390	4,647	5,000	5,000	-	0.00%
Utilities/Heat	47,954	35,264	60,000	50,000	(10,000)	-16.67%
Utilities/Hydro	48,736	49,222	80,000	60,000	(20,000)	-25.00%



**COUNTY OF HURON**  
**Public Works - Facility Maintenance**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Operational</b>	<b>124,884</b>	<b>119,479</b>	<b>186,000</b>	<b>280,000</b>	<b>94,000</b>	<b>50.54%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	67,620	62,369	93,000	60,000	(33,000)	-35.48%
<b>Total Program</b>	<b>67,620</b>	<b>62,369</b>	<b>93,000</b>	<b>60,000</b>	<b>(33,000)</b>	<b>-35.48%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>319,272</b>	<b>306,682</b>	<b>492,457</b>	<b>491,626</b>	<b>(831)</b>	<b>-0.17%</b>
<b>NET REQUIREMENT</b>	<b>319,272</b>	<b>306,682</b>	<b>427,457</b>	<b>381,626</b>	<b>(45,831)</b>	<b>-10.72%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	-	-	-	-	-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>319,272</b>	<b>306,682</b>	<b>427,457</b>	<b>381,626</b>	<b>(45,831)</b>	<b>-10.72%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves			65,000		(65,000)	-100.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Total Surplus/Deficit per Financial Statement</b>	<b>319,272</b>	<b>306,682</b>	<b>492,457</b>	<b>381,626</b>	<b>(110,831)</b>	<b>-22.51%</b>

**COUNTY OF HURON  
FLEET - BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers	-	3,000	3,000	
Internal Charges	3,294,535	3,481,406	186,871	
<b>Total Operating Revenue</b>	<b>3,294,535</b>	<b>3,484,406</b>	<b>189,871</b>	<b>5.76%</b>
Capital Budget				
Government Transfers			-	
Reserves	3,877,000	3,296,000	(581,000)	
<b>Total Capital Revenue</b>	<b>3,877,000</b>	<b>3,296,000</b>	<b>(581,000)</b>	<b>-14.99%</b>
<b>Total Revenue - BUDGET</b>	<b>7,171,535</b>	<b>6,780,406</b>	<b>(391,129)</b>	<b>-5.45%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	446,612	396,766	(49,846)	
Equipment	1,308,000	1,386,000	78,000	
Purchased Service	156,100	161,900	5,800	
Internal Charges	-	40,000	40,000	
Operational	-	-	-	
Program	3,000	6,150	3,150	
Transfer to Reserves	1,380,823	1,493,590	112,767	
<b>Total Operating Budget</b>	<b>3,294,535</b>	<b>3,484,406</b>	<b>189,871</b>	<b>5.76%</b>
Capital Budget				
Capital Expenditures	3,877,000	3,321,000	(556,000)	
Transfer to Reserves			-	
<b>Total Capital Budget</b>	<b>3,877,000</b>	<b>3,321,000</b>	<b>(556,000)</b>	<b>-14.34%</b>
<b>Total Expenditures - BUDGET</b>	<b>7,171,535</b>	<b>6,805,406</b>	<b>(366,129)</b>	<b>-5.11%</b>
<b>Total LEVY</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	<b>0.00%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	892,253	915,285	23,032	
Capital Expenditures	(3,877,000)	(3,321,000)	556,000	
Reserves	2,496,177	1,802,410	(693,767)	
<b>Total Financial Statement Surplus/Deficit</b>	<b>(488,570)</b>	<b>(578,305)</b>	<b>(89,735)</b>	<b>18.37%</b>

**COUNTY OF HURON**  
**FLEET - CAPITAL**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Reserves	-	-	3,877,000	3,296,000	(581,000)	-14.99%
<b>Total Other Revenue</b>	-	-	<b>3,877,000</b>	<b>3,296,000</b>	<b>(581,000)</b>	<b>-14.99%</b>
<b>TOTAL REVENUE</b>	-	-	<b>3,877,000</b>	<b>3,296,000</b>	<b>(581,000)</b>	<b>-14.99%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	-	-	3,877,000	3,321,000	(556,000)	-14.34%
<b>Total Equipment</b>	-	-	<b>3,877,000</b>	<b>3,321,000</b>	<b>(556,000)</b>	<b>-14.34%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	-	-	-	-	-	0.00%
<b>Total Program</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>3,877,000</b>	<b>3,321,000</b>	<b>(556,000)</b>	<b>-14.34%</b>
<b>NET REQUIREMENT</b>	-	-	-	<b>25,000</b>	<b>25,000</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	-	-	-	-	-	0.00%
<b>NET LEVY REQUIREMENT</b>	-	-	-	<b>25,000</b>	<b>25,000</b>	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves			3,877,000	3,296,000	(581,000)	-14.99%
Add: Depreciation					-	0.00%
Less: Capital Expenditures			(3,877,000)	(3,321,000)	556,000	-14.34%
<b>Surplus/Deficit per Financial Statements</b>	-	-	-	-	-	<b>0.00%</b>



**COUNTY OF HURON**  
**FLEET - OPERATING**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	-	-	3,000	3,000	0.00%
<b>Total Provincial Grants</b>	-	-	-	<b>3,000</b>	<b>3,000</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	-	-	-	-	-	0.00%
Intra County Recoveries	3,240,004	3,149,207	3,167,535	3,351,406	183,871	5.80%
Rent/Lease	148,242	125,481	127,000	130,000	3,000	2.36%
Third Party Recoveries	-	7,378	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>3,388,246</b>	<b>3,282,066</b>	<b>3,294,535</b>	<b>3,481,406</b>	<b>186,871</b>	<b>5.67%</b>
<b>TOTAL REVENUE</b>	<b>3,388,246</b>	<b>3,282,066</b>	<b>3,294,535</b>	<b>3,484,406</b>	<b>189,871</b>	<b>5.76%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	313,701	273,982	346,437	306,012	(40,425)	-11.67%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>313,701</b>	<b>273,982</b>	<b>346,437</b>	<b>306,012</b>	<b>(40,425)</b>	<b>-11.67%</b>
<b>BENEFITS</b>						
Statutory Benefits	23,468	25,534	25,789	23,873	(1,916)	-7.43%
Extended Benefits	31,889	28,983	38,399	35,463	(2,936)	-7.65%
OMERS	34,331	30,609	35,987	31,418	(4,569)	-12.70%
<b>Total Benefits</b>	<b>89,688</b>	<b>85,127</b>	<b>100,175</b>	<b>90,754</b>	<b>(9,421)</b>	<b>-9.40%</b>
<b>Total Salaries and Benefits</b>	<b>403,389</b>	<b>359,109</b>	<b>446,612</b>	<b>396,766</b>	<b>(49,846)</b>	<b>-11.16%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	1,324,777	1,142,055	1,300,000	1,378,000	78,000	6.00%
Small Tools/Equipment	5,217	5,045	8,000	8,000	-	0.00%
<b>Total Equipment</b>	<b>1,329,994</b>	<b>1,147,336</b>	<b>1,308,000</b>	<b>1,386,000</b>	<b>78,000</b>	<b>5.96%</b>

**COUNTY OF HURON**  
**FLEET - OPERATING**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>PURCHASED SERVICE</b>						
Insurance	128,826	140,700	156,100	161,900	5,800	3.72%
Intra County Purchases	106,456	95,114	-	40,000	40,000	0.00%
<b>Total Purchased Service</b>	<b>235,282</b>	<b>235,814</b>	<b>156,100</b>	<b>201,900</b>	<b>45,800</b>	<b>29.34%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	1,385	-	-	-	-	0.00%
Depreciation - Capital Assets	821,148	783,935	892,253	915,285	23,032	2.58%
Gain or Loss on disposal of capital assets	(171,515)	-	-	-	-	0.00%
<b>Total Operational</b>	<b>651,018</b>	<b>783,935</b>	<b>892,253</b>	<b>915,285</b>	<b>23,032</b>	<b>2.58%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	10,637	4,102	3,000	6,150	3,150	105.00%
<b>Total Program</b>	<b>10,637</b>	<b>4,102</b>	<b>3,000</b>	<b>6,150</b>	<b>3,150</b>	<b>105.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	1,380,823	1,493,590	112,767	8.17%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>1,380,823</b>	<b>1,493,590</b>	<b>112,767</b>	<b>8.17%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,630,320</b>	<b>2,530,296</b>	<b>4,186,788</b>	<b>4,399,691</b>	<b>212,903</b>	<b>5.09%</b>
<b>NET REQUIREMENT</b>	<b>(757,926)</b>	<b>(751,770)</b>	<b>892,253</b>	<b>915,285</b>	<b>23,032</b>	<b>2.58%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	(821,148)	(783,935)	(892,253)	(915,285)	(23,032)	2.58%
<b>NET LEVY REQUIREMENT</b>	<b>(1,579,074)</b>	<b>(1,535,705)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	(1,380,823)	(1,493,590)	(112,767)	8.17%
Add: Depreciation	821,148	783,935	892,253	915,285	23,032	2.58%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>(757,926)</b>	<b>(751,770)</b>	<b>(488,570)</b>	<b>(578,305)</b>	<b>(89,735)</b>	<b>18.37%</b>

**COUNTY OF HURON**  
**WASTE MANAGEMENT - BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers			-	
Other Funding	35,000	35,000	-	
Internal Charges			-	
<b>Total Operating Revenue</b>	<b>35,000</b>	<b>35,000</b>	<b>-</b>	<b>0.00%</b>
Capital Budget				
Government Transfers			-	
Reserves			-	
<b>Total Capital Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Revenue - BUDGET</b>	<b>35,000</b>	<b>35,000</b>	<b>-</b>	<b>0.00%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits			-	
Equipment	1,000	1,000	-	
Purchased Service	183,000	195,000	12,000	
Internal Charges			-	
Operational	2,000	2,000	-	
Program			-	
Transfer to Reserves			-	
<b>Total Operating Budget</b>	<b>186,000</b>	<b>198,000</b>	<b>12,000</b>	<b>6.45%</b>
Capital Budget				
Capital Expenditures			-	
<b>Total Capital Budget</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Expenditures - BUDGET</b>	<b>186,000</b>	<b>198,000</b>	<b>12,000</b>	<b>6.45%</b>
<b>Total LEVY</b>	<b>151,000</b>	<b>163,000</b>	<b>12,000</b>	<b>7.95%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization			-	
Capital Expenditures			-	
Reserves			-	
<b>Total Financial Statement Surplus/Deficit</b>	<b>151,000</b>	<b>163,000</b>	<b>12,000</b>	<b>7.95%</b>

**COUNTY OF HURON**  
**PUBLIC WORKS - WASTE MANAGEMENT**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	39,823	33,655	35,000	-	(35,000)	-100.00%
<b>Total Provincial Grants</b>	<b>39,823</b>	<b>33,655</b>	<b>35,000</b>	<b>-</b>	<b>(35,000)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Third Party Recoveries	-	-	-	35,000	35,000	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>35,000</b>	<b>35,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>39,823</b>	<b>33,655</b>	<b>35,000</b>	<b>35,000</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	1,000	1,000	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	10,000	10,000	-	0.00%
Maintenance Contracts	161,866	163,711	173,000	185,000	12,000	6.94%
<b>Total Purchased Service</b>	<b>161,866</b>	<b>163,711</b>	<b>183,000</b>	<b>195,000</b>	<b>12,000</b>	<b>6.56%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	2,000	2,000	-	0.00%
Hazardous Waste Collection	-	22,113	-	-	-	0.00%
<b>Total Operational</b>	<b>-</b>	<b>22,113</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>161,866</b>	<b>185,823</b>	<b>186,000</b>	<b>198,000</b>	<b>12,000</b>	<b>6.45%</b>
<b>NET OPERATING LEVY REVENUE</b>	<b>122,043</b>	<b>152,168</b>	<b>151,000</b>	<b>163,000</b>	<b>12,000</b>	<b>7.95%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REVENUE</b>	<b>122,043</b>	<b>152,168</b>	<b>151,000</b>	<b>163,000</b>	<b>12,000</b>	<b>7.95%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves						
Depreciation						
<b>Total Surplus/Deficit per Financial Statements</b>			<b>151,000</b>	<b>163,000</b>		





**COUNTY OF HURON**  
**2024 BUDGET**

**Emergency Management Services**

# Corporation of the County of Huron

## 2024 Budget | Emergency Services

### Program Description

Emergency Services is responsible for pre-hospital care of the citizens and visitors of Huron County. This includes 911 Paramedic Services, Community Paramedicine, Public Access Defibrillation, and Project Lifesaver.

Emergency Services is also responsible for Emergency Management. Emergency Management is comprised of five interdependent foundational components: Prevention, Mitigation, Preparedness, Response, and Recovery.

Emergency Services are provided across the County of Huron being deployed from seven (7) Paramedic bases and two (2) Paramedic post locations. Currently the department has 79 full time staff and 37 part time staff for a total of approximately 98 full time equivalents. The department fleet consists of 14 ambulances, five (5) rapid response units, and three (3) Community Paramedic vehicles.

### Strategic Priorities, Goals and Objectives

Current strategic priorities include:

- Continued implementation of the ORH Comprehensive Deployment & Base Review
- Review of Fleet purchase cycle
- Secure permanent funding for Community Paramedicine Program
- Implementation of Mobile Computer Aided Dispatch in conjunction with the London Central Ambulance Communication Centre
- Paramedic recruitment and retention

### 2024 Workplan and Key Changes

Staff will continue to focus on ensuring that we are meeting the legislative requirements for the Ministry of Health with respect to Response Time Standards, staffing complement, employee qualifications and patient care.

It is expected that the Brussels Fire Hall & Paramedic Base will be completed in the early spring. When this base is completed, staff will work with CUPE to change this Paramedic location from a “Paramedic Post” to a “Reporting Base”. This will require implementation of changes to the deployment plan for both staff and vehicles.

To continue progressing with implementation for the ORH report, staff will commence initial talks with the partners for the relocation of the Tuckersmith Paramedic Base to a new Paramedic Base in Seaforth. It is expected that planning for this project will encompass 2024 and into 2025.

## 2024 Budget Highlights

### Operating

- Overall operating increasing by 5.66%,
- Salaries and Benefits increasing by \$670,134 due to COLA and backfill for WSIB and other leaves.
- Rent increase includes the new costs associated with the operating lease and the 1<sup>st</sup> year debenture payment for the Brussels Base – Effective July 1, 2023
- Consulting costs of \$55,000 for the refresh of the ORH Comprehensive Deployment and Base Review
- Larger than expected increases in Fleet Repairs & Maintenance \$91,000 and Medical Supplies \$45,000

### Capital

- Fleet Replacement of 2 Ambulances (includes power load & power stretcher) and 1 Rapid Response Unit of \$825,000
- Furniture and appliances for Brussels base of \$20,0000
- Paramedic Defibrillators & Auto-pulse machines of \$272,000
- Paramedic Safety Helmets of \$20,000
- Assorted Medical Equipment of \$78,500

### Staffing

The approved staff complement in 2023 is 97.71 permanent full time equivalents. The net increase of 1.46 FTE for both Paramedic Services and Community Paramedicine in 2024 is due to an increase in backfill hour requirements due to WSIB and sick leaves. There are no proposed changes to the full time operation complement of staff. Paramedic backfill is required to cover vacation time, approved leaves (maternity/family), sick time, short term disability, long-term disability, and WSIB.

Staff Complement (FTE)	2023	2024	Change	2025	2026
<b>Paramedic Services</b>					
Administrative Staff	5.50	5.00	(0.50)	5.00	5.00
Superintendents	5.00	5.00	-	5.00	5.00

Primary Care Paramedics (FT)	58.00	62.00	4.00	67.00	67.00
Primary Care Paramedics (PT)	19.68	17.28	(2.40)	17.28	17.28
<b>Community Paramedicine</b>					
Superintendents	1.00	1.00	-	1.00	1.00
Primary Care Paramedics (FT)	4.00	6.00	2.00	6.00	6.00
Primary Care Paramedics (PT)	3.53	1.89	(1.64)	1.89	1.89
Emergency Management	1.00	1.00	-	1.00	1.00
<b>TOTAL</b>	<b>97.71</b>	<b>99.17</b>	<b>1.46</b>	<b>104.17</b>	<b>104.17</b>

**Summary**

The total levy for the Department is projected to increase by \$564,355 to \$9,994,496 for the 2024 budget year, or an increase of 6.69%.

**COUNTY OF HURON  
EMERGENCY SERVICES- BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers	8,074,385	8,743,094	668,709	
Reserves			-	
Other Funding	1,750	-	(1,750)	
Internal Charges	369,332	385,742	16,410	
<b>Total Operating Revenue</b>	<b>8,445,467</b>	<b>9,128,836</b>	<b>683,369</b>	<b>8.09%</b>
Capital Budget				
Government Transfers	48,636	-	(48,636)	
Reserves	801,910	973,000	171,090	
Other Funding			-	
Debt Financing			-	
<b>Total Capital Revenue</b>	<b>850,546</b>	<b>973,000</b>	<b>122,454</b>	<b>14.40%</b>
<b>Total Revenue - BUDGET</b>	<b>9,296,013</b>	<b>10,101,836</b>	<b>805,823</b>	<b>8.67%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	12,837,547	13,507,681	670,134	
Equipment	880,755	1,024,084	143,329	
Purchased Service	82,985	127,408	44,423	
Internal Charges	1,125,085	1,193,076	67,991	
Operational	523,042	651,567	128,526	
Program	447,195	497,816	50,621	
Transfer to Reserves	-	-	-	
<b>Total Operating Budget</b>	<b>15,896,608</b>	<b>17,001,632</b>	<b>1,105,024</b>	<b>6.95%</b>
Capital Budget				
Capital Expenditures	1,829,546	2,094,700	265,154	
Transfer to Reserves			-	
Debt Repayment			-	
<b>Total Capital Budget</b>	<b>1,829,546</b>	<b>2,094,700</b>	<b>265,154</b>	<b>14.49%</b>
<b>Total Expenditures - BUDGET</b>	<b>17,726,154</b>	<b>19,096,332</b>	<b>1,370,178</b>	<b>7.73%</b>
<b>Total LEVY</b>	<b>8,430,141</b>	<b>8,994,496</b>	<b>564,355</b>	<b>6.69%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	617,445	659,800	42,355	
Capital Expenditures	(1,829,546)	(2,094,700)	(265,154)	
Reserves	801,910	973,000	171,090	
<b>Total Financial Statement Expenditures</b>	<b>8,019,950</b>	<b>8,532,596</b>	<b>512,646</b>	<b>6.39%</b>

**COUNTY OF HURON**  
**Emergency Medical Services - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Capital Grant	-	-	48,636	-	(48,636)	-100.00%
<b>Total Provincial Grants</b>	-	-	<b>48,636</b>	-	<b>(48,636)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	513,910	873,000	359,090	69.87%
Transfer from Reserves	-	-	288,000	100,000	(188,000)	-65.28%
<b>Total Other Revenue</b>	-	-	<b>801,910</b>	<b>973,000</b>	<b>171,090</b>	<b>21.34%</b>
<b>TOTAL REVENUE</b>	-	-	<b>850,546</b>	<b>973,000</b>	<b>122,454</b>	<b>14.40%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	1,829,546	2,041,700	212,154	11.60%
<b>Total Equipment</b>	-	-	<b>1,829,546</b>	<b>2,041,700</b>	<b>212,154</b>	<b>11.60%</b>
<b>BUILDING</b>						
Building Capital	-	-	-	53,000	53,000	0.00%
<b>Total Building</b>	-	-	-	<b>53,000</b>	<b>53,000</b>	<b>0.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>1,829,546</b>	<b>2,094,700</b>	<b>265,154</b>	<b>14.49%</b>
<b>NET REQUIREMENTS</b>	-	-	<b>979,000</b>	<b>1,121,700</b>	<b>142,700</b>	<b>14.58%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	-	-	<b>979,000</b>	<b>1,121,700</b>	<b>142,700</b>	<b>14.58%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	801,910	973,000	171,090	

**COUNTY OF HURON**  
**Emergency Medical Services - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures	-	-	(1,829,546)	(2,094,700)	(265,154)	
Add: Debt financing	-	-	-	-	-	
<b>Total Surplus/Deficit per Financial Statements</b>	-	-	<b>(48,636)</b>	-	<b>142,700</b>	<b>-100.00%</b>

**County of Huron**  
**Emergency Services**  
**Total Asset Management Requirements**  
**For the year ending December 31, 2024**

<b>Capital Expense</b>	<b>Total Cost</b>	<b>(Remaining) Prior Year Budget</b>	<b>Current Year Budget</b>	<b>Description</b>	<b>Funded Amount (Other than Levy)</b>	<b>Funding Source</b>
Ambulance w/Power Load and Power Stretcher (2024 - 1)	\$ 350,000		350,000	Fleet		
Ambulance w/Power Load and Power Stretcher (2024 - 2)	\$ 350,000		350,000	Fleet		
Rapid Response Unit (2024)	\$ 125,000		125,000	Fleet		
Stairchairs	\$ 24,000		24,000	Equipment		
Paramedic Defibrillators	\$ 192,000		192,000	Equipment		
Paramedic Auto-pulse machines	\$ 80,000		80,000	Equipment		
Paramedic Safety Helmets	\$ 20,000		20,000	Equipment		
Medical Bags	\$ 13,500		13,500	Equipment		
PreHos iPad Replacements	\$ 8,000		8,000	Pooled Assets		
Public Access Defibrillators	\$ 6,200		6,200	Pooled Assets		
Paramedic Base Furniture	\$ 9,000		9,000	Furniture/Building		
Brussels Base Furniture	\$ 20,000		20,000	Furniture/Building		
Power Washers	\$ 9,000		9,000	Furniture/Building		
Zoll SurePower Defibrillator Chargers	\$ 10,000		10,000	Equipment		
Zoll SurePower Autopulse Chargers	\$ 5,000		5,000	Equipment		
Ambulance w/Power Load and Power Stretcher (2023 - 1)	\$ 288,000	288,000		Fleet		Carry Forward
Ambulance w/Power Load and Power Stretcher (2023 - 2)	\$ 288,000	288,000		Fleet		Carry Forward
Ambulance w/Power Load and Power Stretcher (2023 - 3)	\$ 288,000	288,000		Fleet		Carry Forward
Medical Bags (2023)	\$ 9,000	9,000		Equipment		Carry Forward
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>2,094,700</b>	<b>873,000</b>	<b>1,221,700</b>		<b>-</b>	
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset)</b>	<b>2,094,700</b>					
<b>TOTAL Minor Capital (operating)</b>	<b>-</b>					
<b>Total Carryforward TCA (less funding)</b>	<b>(873,000)</b>					
<b>Total Carryforward Minor Capital</b>	<b>-</b>					
<b>Total Funding</b>	<b>-</b>			Included in revenue		
<b>LESS: DEPRECIATION</b>	<b>(617,445)</b>					
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>604,255</b>					



**COUNTY OF HURON**  
**Emergency Services - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	6,628,846	7,141,974	6,609,985	7,271,712	661,727	10.01%
Provincial Project Grants	1,126,689	948,906	1,399,400	1,411,382	11,982	0.86%
<b>Total Provincial Grants</b>	<b>7,755,534</b>	<b>8,090,881</b>	<b>8,009,385</b>	<b>8,683,094</b>	<b>673,709</b>	<b>8.41%</b>
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	66,266	-	65,000	60,000	(5,000)	-7.69%
<b>Total Municipal Grants &amp; Fees</b>	<b>66,266</b>	<b>-</b>	<b>65,000</b>	<b>60,000</b>	<b>(5,000)</b>	<b>-7.69%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	20,000	-	(20,000)	-100.00%
Rent/Lease	420,402	313,249	349,332	385,742	36,410	10.42%
Third Party Recoveries	19,876	27,838	1,750	-	(1,750)	-100.00%
<b>Total Other Revenue</b>	<b>440,278</b>	<b>341,087</b>	<b>371,082</b>	<b>385,742</b>	<b>14,660</b>	<b>3.95%</b>
<b>TOTAL REVENUE</b>	<b>8,262,078</b>	<b>8,431,968</b>	<b>8,445,467</b>	<b>9,128,836</b>	<b>683,369</b>	<b>8.09%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	6,964,182	6,841,951	7,741,182	8,367,988	626,806	8.10%
Salaries - Part Time	2,856,108	3,033,787	2,623,715	2,406,095	(217,621)	-8.29%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>9,820,290</b>	<b>9,875,738</b>	<b>10,364,898</b>	<b>10,774,082</b>	<b>409,185</b>	<b>3.95%</b>
<b>BENEFITS</b>						
Statutory Benefits	713,470	848,705	733,940	791,786	57,846	7.88%
Extended Benefits	551,605	606,873	723,825	821,068	97,243	13.43%
OMERS	817,818	942,300	1,014,884	1,120,745	105,861	10.43%
<b>Total Benefits</b>	<b>2,082,893</b>	<b>2,397,878</b>	<b>2,472,649</b>	<b>2,733,599</b>	<b>260,949</b>	<b>10.55%</b>
<b>Total Salaries and Benefits</b>	<b>11,903,183</b>	<b>12,273,616</b>	<b>12,837,547</b>	<b>13,507,681</b>	<b>670,134</b>	<b>5.22%</b>
<b>EQUIPMENT</b>						

**COUNTY OF HURON**  
**Emergency Services - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	17,970	29,187	21,873	20,792	(1,081)	-4.94%
Equipment Repairs & Maint.	244,839	329,112	207,000	300,000	93,000	44.93%
Equipment Replacement New (under \$1,000)	48,074	17,864	33,600	25,500	(8,100)	-24.11%
Vehicle Lease & Operation	684,899	505,378	616,782	675,792	59,010	9.57%
Small Tools/Equipment	372	163	1,500	2,000	500	33.33%
<b>Total Equipment</b>	<b>996,153</b>	<b>881,705</b>	<b>880,755</b>	<b>1,024,084</b>	<b>143,329</b>	<b>16.27%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,347	2,417	2,417	2,500	83	3.43%
Consulting/Professional Fees	672	-	3,000	56,000	53,000	1766.67%
Insurance	93,105	102,300	113,500	117,700	4,200	3.70%
Occupational Accident Insurance	226,787	229,273	230,000	250,000	20,000	8.70%
Intra County Purchases	721,865	752,421	775,753	807,334	31,581	4.07%
Legal Fees	8,286	51,130	35,000	35,000	-	0.00%
Maintenance Contracts	28,370	46,919	45,400	49,200	3,800	8.37%
Printing (External)	650	224	2,500	1,750	(750)	-30.00%
Miscellaneous Services	-	-	500	1,000	500	100.00%
<b>Total Purchased Service</b>	<b>1,082,082</b>	<b>1,184,685</b>	<b>1,208,070</b>	<b>1,320,484</b>	<b>112,414</b>	<b>9.31%</b>
<b>OPERATIONAL</b>						
Advertising	762	676	1,800	1,800	-	0.00%
Associations/Memberships	3,575	5,149	4,625	5,625	1,000	21.62%
Conventions/Conferences	6,074	9,805	14,100	15,000	900	6.38%
Internet	-	-	400	400	-	0.00%
Miscellaneous Admin.	284	105	500	1,000	500	100.00%
Office Expense	7,752	7,345	7,900	8,900	1,000	12.66%
Postage/Courier	1,022	634	1,850	1,750	(100)	-5.41%
Publications & Subscriptions	366	93	425	150	(275)	-64.71%
Rent	379,132	376,017	386,919	511,569	124,650	32.22%
Staff Training	32,945	10,535	47,500	42,500	(5,000)	-10.53%
Telecommunications	18,815	17,044	24,800	29,100	4,300	17.34%
Travel/Meals	12,951	10,304	25,023	26,573	1,551	6.20%
Janitorial	811	1,520	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	-	30	5,000	5,000	-	0.00%
Depreciation - Capital Assets	532,067	534,701	617,445	659,800	42,355	6.86%
Gain or Loss on disposal of capital assets	(45,299)	-	-	-	-	0.00%
<b>Total Operational</b>	<b>951,257</b>	<b>973,957</b>	<b>1,140,487</b>	<b>1,311,367</b>	<b>170,880</b>	<b>14.98%</b>
<b>PROGRAM</b>						
Medical Supplies	168,016	223,692	173,667	226,000	52,333	30.13%
Replenish Bed/Linen	25,077	17,267	23,500	23,500	-	0.00%
Winter Clothing and Uniforms	120,265	94,922	119,428	119,268	(160)	-0.13%

**COUNTY OF HURON**  
**Emergency Services - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Purchase of Service	56,065	88,117	101,500	100,748	(752)	-0.74%
Cross Border Payment	-	-	3,000	-	(3,000)	-100.00%
Miscellaneous Program	518	-	1,000	1,000	-	0.00%
Program Supplies & Costs	10,945	9,585	16,100	17,300	1,200	7.45%
Promotion/Public Relations	5,739	1,954	9,000	10,000	1,000	11.11%
<b>Total Program</b>	<b>386,624</b>	<b>435,536</b>	<b>447,195</b>	<b>497,816</b>	<b>50,621</b>	<b>11.32%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>15,319,299</b>	<b>15,749,498</b>	<b>16,514,053</b>	<b>17,661,432</b>	<b>1,147,379</b>	<b>6.95%</b>
<b>NET REQUIREMENTS</b>	<b>7,057,221</b>	<b>7,317,530</b>	<b>8,068,586</b>	<b>8,532,596</b>	<b>464,010</b>	<b>5.75%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(532,067)	(534,701)	(617,445)	(659,800)	(42,355)	6.86%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>6,525,154</b>	<b>6,782,829</b>	<b>7,451,141</b>	<b>7,872,796</b>	<b>421,655</b>	<b>5.66%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	-	-	-	
Add: Depreciation	532,067	534,701	617,445	659,800	42,355	
Less: Principal payments	-	-	-	-	-	
Less: Capital Expenditures	-	-	-	-	-	
Add: Debt financing	-	-	-	-	-	
<b>Total Surplus/Deficit per Financial Statements</b>	<b>7,057,221</b>	<b>7,317,530</b>	<b>8,068,586</b>	<b>8,532,596</b>	<b>506,365</b>	<b>5.75%</b>

**COUNTY OF HURON**  
**Emergency Medical Services**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	6,565,340	7,141,974	6,609,985	7,271,712	661,727	10.01%
<b>Total Provincial Grants</b>	<b>6,565,340</b>	<b>7,141,974</b>	<b>6,609,985</b>	<b>7,271,712</b>	<b>661,727</b>	<b>10.01%</b>
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	66,266	-	65,000	60,000	(5,000)	-7.69%
<b>Total Municipal Grants &amp; Fees</b>	<b>66,266</b>	<b>-</b>	<b>65,000</b>	<b>60,000</b>	<b>(5,000)</b>	<b>-7.69%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	-	20,000	-	(20,000)	-100.00%
Corp Service Allocation Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	19,537	27,625	1,750	-	(1,750)	-100.00%
<b>Total Other Revenue</b>	<b>19,537</b>	<b>27,625</b>	<b>21,750</b>	<b>-</b>	<b>(21,750)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE</b>	<b>6,651,143</b>	<b>7,169,599</b>	<b>6,696,735</b>	<b>7,331,712</b>	<b>634,977</b>	<b>9.48%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	6,338,822	6,360,721	7,043,725	7,723,083	679,357	9.64%
Salaries - Part Time	2,656,761	2,669,698	2,235,200	1,951,688	(283,512)	-12.68%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>8,995,582</b>	<b>9,030,419</b>	<b>9,278,925</b>	<b>9,674,771</b>	<b>395,846</b>	<b>4.27%</b>
<b>BENEFITS</b>						
Statutory Benefits	653,218	770,814	657,321	709,473	52,152	7.93%
Extended Benefits	506,321	569,567	652,354	752,597	100,243	15.37%
OMERS	747,629	882,902	896,689	1,002,597	105,908	11.81%
<b>Total Benefits</b>	<b>1,907,168</b>	<b>2,223,283</b>	<b>2,206,364</b>	<b>2,464,668</b>	<b>258,304</b>	<b>11.71%</b>
<b>Total Salaries and Benefits</b>	<b>10,902,751</b>	<b>11,253,702</b>	<b>11,485,289</b>	<b>12,139,439</b>	<b>654,149</b>	<b>5.70%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	17,970	29,187	21,873	20,792	(1,081)	-4.94%
Equipment Repairs & Maint.	244,327	313,819	188,000	279,000	91,000	48.40%
Equipment Replacement New (under \$1,000)	21,329	15,332	29,100	20,000	(9,100)	-31.27%

**COUNTY OF HURON**  
**Emergency Medical Services**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Vehicle Lease & Operation	660,399	493,082	591,782	640,792	49,010	8.28%
Small Tools/Equipment	372	163	1,500	1,500	-	0.00%
<b>Total Equipment</b>	<b>944,396</b>	<b>851,584</b>	<b>832,255</b>	<b>962,084</b>	<b>129,829</b>	<b>15.60%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,347	2,417	2,417	2,500	83	3.43%
Consulting/Professional Fees	672	-	3,000	56,000	53,000	1766.67%
Insurance	93,105	102,300	113,500	117,700	4,200	3.70%
Occupational Accident Insurance	226,787	229,273	230,000	250,000	20,000	8.70%
Intra County Purchases	721,865	752,421	755,753	807,334	51,581	6.83%
Legal Fees	8,286	51,130	35,000	35,000	-	0.00%
Maintenance Contracts	28,370	45,644	42,950	47,200	4,250	9.90%
Printing (External)	585	224	1,000	1,000	-	0.00%
Miscellaneous Services	-	-	500	500	-	0.00%
<b>Total Purchased Service</b>	<b>1,082,017</b>	<b>1,183,409</b>	<b>1,184,120</b>	<b>1,317,234</b>	<b>133,114</b>	<b>11.24%</b>
<b>OPERATIONAL</b>						
Advertising	762	676	800	800	-	0.00%
Associations/Memberships	3,045	4,815	4,000	5,000	1,000	25.00%
Conventions/Conferences	6,074	9,805	10,100	11,500	1,400	13.86%
Internet	-	-	400	400	-	0.00%
Miscellaneous Admin.	125	105	500	500	-	0.00%
Office Expense	5,671	5,411	6,000	6,000	-	0.00%
Postage/Courier	1,022	634	1,200	1,200	-	0.00%
Publications & Subscriptions	366	93	425	150	(275)	-64.71%
Rent	379,132	376,017	380,919	505,869	124,950	32.80%
Staff Training	18,954	6,090	24,100	24,100	-	0.00%
Telecommunications	11,506	9,455	12,900	16,900	4,000	31.01%
Travel/Meals	12,273	7,730	19,825	19,825	-	0.00%
Janitorial	811	1,520	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	-	30	5,000	5,000	-	0.00%
Depreciation - Capital Assets	220,999	221,452	268,113	274,058	5,945	2.22%
<b>Total Operational</b>	<b>660,739</b>	<b>643,833</b>	<b>736,482</b>	<b>873,502</b>	<b>137,020</b>	<b>18.60%</b>
<b>PROGRAM</b>						
Medical Supplies	129,255	215,120	155,000	200,000	45,000	29.03%
Replenish Bed/Linen	25,077	17,267	23,500	23,500	-	0.00%
Winter Clothing and Uniforms	116,975	93,277	112,428	112,428	-	0.00%
Purchase of Service	43,772	71,464	75,500	69,500	(6,000)	-7.95%
Cross Border Payment	-	-	3,000	-	(3,000)	-100.00%
Miscellaneous Program	518	-	1,000	1,000	-	0.00%
Program Supplies & Costs	10,057	9,544	15,100	16,300	1,200	7.95%

**COUNTY OF HURON**  
**Emergency Medical Services**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Promotion/Public Relations	3,650	-	6,500	6,500	-	0.00%
<b>Total Program</b>	<b>329,303</b>	<b>406,671</b>	<b>392,028</b>	<b>429,228</b>	<b>37,200</b>	<b>9.49%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>13,919,206</b>	<b>14,339,199</b>	<b>14,630,174</b>	<b>15,721,487</b>	<b>1,091,312</b>	<b>7.46%</b>
<b>NET REQUIREMENTS</b>	<b>7,268,063</b>	<b>7,169,599</b>	<b>7,933,439</b>	<b>8,389,775</b>	<b>456,335</b>	<b>5.75%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(220,999)	(221,452)	(268,113)	(274,058)	(5,945)	2.22%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>7,047,064</b>	<b>6,948,147</b>	<b>7,665,326</b>	<b>8,115,717</b>	<b>450,390</b>	<b>5.88%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation	220,999	221,452	268,113	274,058	5,945	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>7,268,063</b>	<b>7,169,599</b>	<b>7,933,439</b>	<b>8,389,775</b>	<b>462,281</b>	<b>5.75%</b>

**COUNTY OF HURON**  
**Emergency Medical Services - Special Projects**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	339	213	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>339</b>	<b>213</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>339</b>	<b>213</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Medical Supplies	-	-	-	-	-	0.00%
Purchase of Service	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Emergency Medical Services - Special Projects**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>339</b>	-	-	-	-	<b>0.00%</b>
<b>NET REQUIREMENTS</b>	-	(213)	-	-	-	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	-	(213)	-	-	-	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	-	(213)	-	-	-	<b>0.00%</b>



**COUNTY OF HURON**  
**Emergency Medical Services - Community Paramedic**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/ Decrease - \$	Increase/ Decrease %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	1,126,689	948,906	1,000,000	1,000,000	-	0.00%
<b>Total Provincial Grants</b>	<b>1,126,689</b>	<b>948,906</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>1,126,689</b>	<b>948,906</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	480,833	392,930	606,755	548,824	(57,931)	-9.55%
Salaries - Part Time	179,001	364,089	113,594	140,102	26,508	23.34%
<b>Total Salaries</b>	<b>659,834</b>	<b>757,020</b>	<b>720,349</b>	<b>688,927</b>	<b>(31,422)</b>	<b>-4.36%</b>
<b>BENEFITS</b>						
Statutory Benefits	48,022	69,792	55,116	52,919	(2,197)	-3.99%
Extended Benefits	38,847	30,484	62,700	59,102	(3,598)	-5.74%
OMERS	51,127	50,193	75,252	73,113	(2,139)	-2.84%
<b>Total Benefits</b>	<b>137,996</b>	<b>150,469</b>	<b>193,067</b>	<b>185,134</b>	<b>(7,934)</b>	<b>-4.11%</b>
<b>Total Salaries and Benefits</b>	<b>797,830</b>	<b>907,489</b>	<b>913,416</b>	<b>874,060</b>	<b>(39,356)</b>	<b>-4.31%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	512	15,293	11,000	21,000	10,000	90.91%
Equipment Replacement New (under \$1,000)	26,406	2,532	3,000	4,000	1,000	33.33%
Vehicle Lease & Operation	24,500	12,297	15,000	22,000	7,000	46.67%
Small Tools/Equipment	-	-	-	500	500	0.00%
<b>Total Equipment</b>	<b>51,418</b>	<b>30,121</b>	<b>29,000</b>	<b>47,500</b>	<b>18,500</b>	<b>63.79%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	-	-	10,000	-	(10,000)	-100.00%
Legal Fees	-	-	-	-	-	0.00%
Maintenance Contracts	-	1,275	1,450	2,000	550	37.93%
Printing (External)	33	-	500	500	-	0.00%
Miscellaneous Services	-	-	-	500	500	0.00%
<b>Total Purchased Service</b>	<b>33</b>	<b>1,275</b>	<b>11,950</b>	<b>3,000</b>	<b>(8,950)</b>	<b>-74.90%</b>

**COUNTY OF HURON**  
**Emergency Medical Services - Community Paramedic**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/ Decrease - \$	Increase/ Decrease %
<b>OPERATIONAL</b>						
Conventions/Conferences	-	-	1,000	1,500	500	50.00%
Miscellaneous Admin.	159	-	-	500	500	0.00%
Office Expense	811	1,127	400	1,500	1,100	275.00%
Postage/Courier	-	-	400	500	100	25.00%
Rent	-	-	2,000	4,200	2,200	110.00%
Staff Training	13,992	2,631	8,000	12,000	4,000	50.00%
Telecommunications	1,736	2,017	4,400	4,400	-	0.00%
Travel/Meals	268	1,302	750	2,500	1,750	233.33%
<b>Total Operational</b>	<b>16,965</b>	<b>7,077</b>	<b>16,950</b>	<b>27,100</b>	<b>10,150</b>	<b>59.88%</b>
<b>PROGRAM</b>						
Medical Supplies	25,751	8,572	10,684	17,000	6,316	59.12%
Winter Clothing and Uniforms	3,290	1,645	3,000	5,340	2,340	78.00%
Purchase of Service	12,293	16,653	15,000	25,000	10,000	66.67%
Promotion/Public Relations	-	43	-	1,000	1,000	0.00%
<b>Total Program</b>	<b>41,334</b>	<b>26,912</b>	<b>28,684</b>	<b>48,340</b>	<b>19,656</b>	<b>68.53%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>907,581</b>	<b>972,874</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0.00%</b>
<b>NET REQUIREMENTS</b>	<b>(219,108)</b>	<b>23,968</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>676.99%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(219,108)</b>	<b>23,968</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>676.99%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>(219,108)</b>	<b>23,968</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>676.99%</b>

**COUNTY OF HURON**  
**Emergency Medical Services - Community Paramedic**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	133,762	257,027	399,400	411,382	11,982	3.00%
<b>Total Provincial Grants</b>	<b>133,762</b>	<b>257,027</b>	<b>399,400</b>	<b>411,382</b>	<b>11,982</b>	<b>3.00%</b>
<b>TOTAL REVENUE</b>	<b>133,762</b>	<b>257,027</b>	<b>399,400</b>	<b>411,382</b>	<b>11,982</b>	<b>3.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	499	40,022	-	-	-	0.00%
Salaries - Part Time	95,502	150,582	274,922	314,304	39,382	14.32%
<b>Total Salaries</b>	<b>96,001</b>	<b>190,604</b>	<b>274,922</b>	<b>314,304</b>	<b>39,382</b>	<b>14.32%</b>
<b>BENEFITS</b>						
Statutory Benefits	7,854	11,675	14,691	21,986	7,296	49.66%
Extended Benefits	53	1,284	75	101	26	35.05%
OMERS	5,097	10,856	33,380	34,843	1,463	4.38%
<b>Total Benefits</b>	<b>13,004</b>	<b>23,816</b>	<b>48,145</b>	<b>56,930</b>	<b>8,784</b>	<b>18.25%</b>
<b>Total Salaries and Benefits</b>	<b>109,005</b>	<b>214,420</b>	<b>323,067</b>	<b>371,234</b>	<b>48,167</b>	<b>14.91%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	-	8,000	-	(8,000)	-100.00%
Equipment Replacement New (under \$1,000)	-	1,266	1,500	1,500	-	0.00%
Vehicle Lease & Operation	12,250	8,167	10,000	13,000	3,000	30.00%
<b>Total Equipment</b>	<b>12,250</b>	<b>9,433</b>	<b>19,500</b>	<b>14,500</b>	<b>(5,000)</b>	<b>-25.64%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	-	3,332	10,000	-	(10,000)	-100.00%
Maintenance Contracts	76	-	1,000	-	(1,000)	-100.00%
Printing (External)	-	-	1,000	250	(750)	-75.00%
<b>Total Purchased Service</b>	<b>76</b>	<b>3,332</b>	<b>12,000</b>	<b>250</b>	<b>(11,750)</b>	<b>-97.92%</b>
<b>OPERATIONAL</b>						
Conventions/Conferences	-	-	1,000	-	(1,000)	-100.00%
Office Expense	84	452	500	400	(100)	-20.00%
Postage/Courier	-	20	250	50	(200)	-80.00%

**COUNTY OF HURON**  
**Emergency Medical Services - Community Paramedic**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Rent	-	1,333	4,000	1,500	(2,500)	-62.50%
Staff Training	7,537	6,293	14,000	5,000	(9,000)	-64.29%
Telecommunications	-	141	900	700	(200)	-22.22%
Travel/Meals	80	1,004	1,200	1,000	(200)	-16.67%
<b>Total Operational</b>	<b>7,701</b>	<b>9,244</b>	<b>21,850</b>	<b>8,650</b>	<b>(13,200)</b>	<b>-60.41%</b>
<b>PROGRAM</b>						
Medical Supplies	1,534	12,711	7,983	9,000	1,017	12.74%
Winter Clothing and Uniforms	1,987	1,258	4,000	1,500	(2,500)	-62.50%
Purchase of Service	1,208	6,630	11,000	6,248	(4,752)	-43.20%
<b>Total Program</b>	<b>4,729</b>	<b>20,599</b>	<b>22,983</b>	<b>16,748</b>	<b>(6,235)</b>	<b>-27.13%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>133,762</b>	<b>257,027</b>	<b>399,400</b>	<b>411,382</b>	<b>11,982</b>	<b>3.00%</b>
<b>NET REQUIREMENTS</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>-208.38%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>-208.38%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statements</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>-208.38%</b>

**COUNTY OF HURON**  
**Emergency Medical Services - Fleet**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Rent/Lease	420,402	313,249	349,332	385,742	36,410	10.42%
<b>Total Other Revenue</b>	<b>420,402</b>	<b>313,249</b>	<b>349,332</b>	<b>385,742</b>	<b>36,410</b>	<b>10.42%</b>
<b>TOTAL REVENUE</b>	<b>420,402</b>	<b>313,249</b>	<b>349,332</b>	<b>385,742</b>	<b>36,410</b>	<b>10.42%</b>
<b>EXPENDITURES</b>						
<b>OPERATIONAL</b>						
Depreciation - Capital Assets	311,068	313,249	349,332	385,742	36,410	10.42%
Gain or Loss on disposal of capital assets	(45,299)	-	-	-	-	0.00%
<b>Total Operational</b>	<b>265,769</b>	<b>313,249</b>	<b>349,332</b>	<b>385,742</b>	<b>36,410</b>	<b>10.42%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>265,769</b>	<b>313,249</b>	<b>349,332</b>	<b>385,742</b>	<b>36,410</b>	<b>10.42%</b>
<b>NET REQUIREMENTS</b>	<b>(154,633)</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>(0)</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(311,068)	(313,249)	(349,332)	(385,742)	(36,410)	10.42%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(465,701)</b>	<b>(313,249)</b>	<b>(349,332)</b>	<b>(385,742)</b>	<b>(36,410)</b>	<b>10.42%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation	311,068	313,249	349,332	385,742	36,410	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	

**COUNTY OF HURON**  
**Emergency Medical Services - Fleet**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>Total Surplus/Deficit per Financial Statements</b>	<b>(154,633)</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>36,410</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Emergency Management**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	124,929	88,299	90,702	96,081	5,379	5.93%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>124,929</b>	<b>88,299</b>	<b>90,702</b>	<b>96,081</b>	<b>5,379</b>	<b>5.93%</b>
<b>BENEFITS</b>						
Statutory Benefits	9,033	8,099	6,813	7,408	595	8.73%
Extended Benefits	4,673	6,822	8,697	9,268	571	6.57%
OMERS	13,471	9,205	9,563	10,192	629	6.57%
<b>Total Benefits</b>	<b>27,177</b>	<b>24,126</b>	<b>25,073</b>	<b>26,867</b>	<b>1,795</b>	<b>7.16%</b>
<b>Total Salaries and Benefits</b>	<b>152,106</b>	<b>112,426</b>	<b>115,775</b>	<b>122,948</b>	<b>7,174</b>	<b>6.20%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	1,000	1,000	-	0.00%
Associations/Memberships	530	333	625	625	-	0.00%
Conventions/Conferences	-	-	2,000	2,000	-	0.00%
Office Expense	1,271	807	1,000	1,000	-	0.00%
Staff Training	-	1,814	1,400	1,400	-	0.00%
Telecommunications	5,574	5,571	6,600	7,100	500	7.58%
Travel/Meals	409	1,273	3,248	3,248	1	0.02%
<b>Total Operational</b>	<b>7,784</b>	<b>9,798</b>	<b>15,873</b>	<b>16,373</b>	<b>501</b>	<b>3.15%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	888	41	1,000	1,000	-	0.00%
Promotion/Public Relations	2,089	1,911	2,500	2,500	-	0.00%
<b>Total Program</b>	<b>2,977</b>	<b>1,952</b>	<b>3,500</b>	<b>3,500</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>162,899</b>	<b>124,176</b>	<b>135,147</b>	<b>142,821</b>	<b>7,674</b>	<b>5.68%</b>
<b>NET REQUIREMENTS</b>	<b>162,899</b>	<b>124,176</b>	<b>135,147</b>	<b>142,821</b>	<b>7,674</b>	<b>5.68%</b>

**COUNTY OF HURON**  
**Emergency Management**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>162,899</b>	<b>124,176</b>	<b>135,147</b>	<b>142,821</b>	<b>7,674</b>	<b>5.68%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>162,899</b>	<b>124,176</b>	<b>135,147</b>	<b>142,821</b>	<b>7,674</b>	<b>5.68%</b>





**COUNTY OF HURON**  
**2024 BUDGET**

**LIBRARY SERVICES**

# Corporation of the County of Huron

## 2024 Budget | Library Services

### Program Description

The Huron County Library works to bring people, information, and ideas together to enrich lives and support a thriving community.

This is achieved through diverse collections, dynamic programming, welcoming and accessible spaces, online services, and exceptional customer service.

The library includes 12 service points, over 250,000 books and materials, 16 full-time and 35 part-time staff.

### Strategic Priorities, Goals and Objectives

- 1) Welcoming and Inclusive Communities: Huron County Library champions equity, diversity, and inclusion to reduce barriers and create welcoming spaces within our communities.
- 2) Innovation: Huron County Library is a learning organization; trying new things, embracing failure and engaging in feedback.
- 3) Communications: Huron County Library ensures that individuals are aware of the services, resources, and spaces available to them.
- 4) Youth: Huron County Library actively seeks out input from youth to ensure they feel welcome and represented at the Library.
- 5) Literacy: Huron County Library advocates for the spirit of lifelong learning and provides access to resources that promote various forms of literacy.

### 2024 Workplan and Key Changes

Key actions for 2024 will focus primarily on the goals of Welcoming and Inclusive Communities, Innovation, and Communication.

This includes the theme of 'Back to Basics' which will focus on staff training, strong internal processes, and implementing industry tools such as Project Outcome (to measure program effectiveness), Library Impact Ontario (to assess technology offerings and digital competence), Libraries Transforming Communities Methodology (focusing on the communities of Zurich and Blyth in 2024), and new InterLibrary Loan software (to access collections from libraries across the province).

Additional plans for 2024 include upgrades to branch exterior signage, replacement seating, improvements to branch security, a Collection Equity Diversity and Inclusion

(EDI) audit, new online payment system, new easy Tap donation device, a Library eNewsletter, and maker tools.

The library also anticipates external funding to initiate steps to enhance the library's engagement with local youth. In 2024, this will include utilizing technology to connect with youth, targeted programming, as well as initial upgrades to create dedicated youth spaces in Seaforth and Exeter. The funding request covers three years to continue space upgrades and contribute to further programming in 2025 and 2026. If the funding is not received, the project will not move forward.

To complement this funding, the library will be investing in Maker tools such as sewing machines and a rotating gaming system.

## **2024 Budget Highlights**

### **Operating**

- Overall operating increasing by 5.41%
- Salaries and Benefits increasing by \$177,899 due to COLA/and movement through the grid
- Donations revenue increased due to planned purchases from fundraising as well as new Tap pay system
- Maintenance fee for pickup lockers contributing to maintenance contract budget line
- Maintenance contract budget line also impacted by collection software
- Increase staff development to support equity, diversity and inclusion
- Increase in promotions to enhance communications
- Ongoing mileage pressures
- Security project carryforward from 2023 - \$27,600

### **Capital**

- Teen Spaces project (gaming, space upgrades, VR), majority external funding
- Maker equipment
- Funding raised in 2015 for renovation of Clinton branch will be expended on interior upgrades
- Alice Munro Branch Friends of the Library will purchase children's seating
- Furniture such as tables and chairs for various branches

### Staffing

The current approved staff complement is 32.33 full-time equivalents. There are no changes proposed for 2024. The 50 hours allocated in 2023 for strategic planning in 2023 are proposed to remain in the budget to support strategic initiatives.

<b>Staff Complement (FTE)</b>	<b>2023</b>	<b>2024</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>
Administrative Office	8.56	8.56	-	8.56	8.56
Branch Staff	23.15	23.15	-	23.15	23.15
Summer Programming	0.62	0.62	-	0.62	0.62
<b>TOTAL</b>	<b>32.33</b>	<b>32.33</b>	<b>-</b>	<b>32.33</b>	<b>32.33</b>

### Summary

The total levy for the Department is projected to increase by \$150,768 to \$3,657,623 for the 2024 budget year, or an increase of 4.30%.

**COUNTY OF HURON  
LIBRARY - 2024 BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers	166,535	164,856	(1,679)	
Reserves	32,000	35,500	3,500	
Other Funding	22,400	88,026	65,626	
Internal Charges			-	
<b>Total Operating Revenue</b>	<b>220,935</b>	<b>288,382</b>	<b>67,447</b>	<b>30.53%</b>
Capital Budget				
Government Transfers	53,000	-	(53,000)	
Reserves	65,421	55,000	(10,421)	
Other Funding	1,500	22,250	20,750	
Debt Financing			-	
<b>Total Capital Revenue</b>	<b>119,921</b>	<b>77,250</b>	<b>(42,671)</b>	<b>-35.58%</b>
<b>Total Revenue - BUDGET</b>	<b>340,856</b>	<b>365,632</b>	<b>24,776</b>	<b>7.27%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	2,721,950	2,899,849	177,899	
Equipment	117,984	113,876	(4,108)	
Purchased Service	101,110	86,875	(14,235)	
Internal Charges	13,017	13,330	313	
Operational	155,575	211,415	55,840	
Program	288,095	311,850	23,755	
Transfer to Reserves	-	-	-	
<b>Total Operating Budget</b>	<b>3,397,731</b>	<b>3,637,195</b>	<b>239,464</b>	<b>7.05%</b>
Capital Budget				
Capital Expenditures	428,871	367,850	(61,021)	
Transfer to Reserves	21,109	18,210	(2,899)	
Debt Repayment			-	
<b>Total Capital Budget</b>	<b>449,980</b>	<b>386,060</b>	<b>(63,920)</b>	<b>-14.21%</b>
<b>Total Expenditures - BUDGET</b>	<b>3,847,711</b>	<b>4,023,255</b>	<b>175,544</b>	<b>4.56%</b>
<b>Total LEVY</b>	<b>3,506,855</b>	<b>3,657,623</b>	<b>150,768</b>	<b>4.30%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	330,059	323,810	(6,249)	
Capital Expenditures	(428,871)	(367,850)	61,021	
Reserves	76,312	72,290	(4,022)	
<b>Total Financial Statement Expenditures</b>	<b>3,484,355</b>	<b>3,685,873</b>	<b>201,518</b>	<b>5.78%</b>

**COUNTY OF HURON**  
**LIBRARY - CAPITAL**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Capital Grant	-	-	53,000	-	(53,000)	-100.00%
<b>Total Provincial Grants</b>	-	-	<b>53,000</b>	-	<b>(53,000)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Donations	-	-	-	-	-	0.00%
Transfer from Capital Carryforward	-	-	65,421	55,000	(10,421)	-15.93%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	1,500	22,250	20,750	1383.33%
<b>Total Other Revenue</b>	-	-	<b>66,921</b>	<b>77,250</b>	<b>10,329</b>	<b>15.43%</b>
<b>TOTAL REVENUE</b>	-	-	<b>119,921</b>	<b>77,250</b>	<b>(42,671)</b>	<b>-35.58%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	9,100	6,200	(2,900)	-31.87%
Software	-	-	-	-	-	0.00%
<b>Total Equipment</b>	-	-	<b>9,100</b>	<b>6,200</b>	<b>(2,900)</b>	<b>-31.87%</b>
<b>BUILDING</b>						
Building Capital	-	-	143,771	85,650	(58,121)	-40.43%
<b>Total Building</b>	-	-	<b>143,771</b>	<b>85,650</b>	<b>(58,121)</b>	<b>-40.43%</b>
<b>PROGRAM</b>						
Books	-	-	261,000	261,000	-	0.00%
Electronic Resources	-	-	15,000	15,000	-	0.00%
<b>Total Program</b>	-	-	<b>276,000</b>	<b>276,000</b>	-	<b>0.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	21,109	18,210	(2,899)	-13.73%
<b>Total Other</b>	-	-	<b>21,109</b>	<b>18,210</b>	<b>(2,899)</b>	<b>-13.73%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>449,980</b>	<b>386,060</b>	<b>(63,920)</b>	<b>-14.21%</b>
<b>NET REQUIREMENTS</b>	-	-	<b>330,059</b>	<b>308,810</b>	<b>(21,249)</b>	<b>-6.44%</b>

**COUNTY OF HURON**  
**LIBRARY - CAPITAL**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET CAPITAL LEVY REQUIREMENT</b>	-	-	330,059	308,810	(21,249)	-6.44%
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves			44,312	36,790		
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures			(428,871)	(367,850)		
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statements</b>	-	-	(54,500)	(22,250)	(21,249)	-59.17%

County of Huron  
**LIBRARY SERVICES**  
Total Asset Management Requirements  
For the year ending December 31, 2024

<b>Capital Expense</b>	<b>Total Budget</b>	<b>Prior Year Budget</b>	<b>Current Year Budget</b>	<b>Description</b>	<b>Funded Amount (Other than Levy)</b>	<b>Funding Source</b>
Books and Materials	\$ 261,000		\$ 261,000	New Lending Books and Materials		
eBooks	\$ 15,000		\$ 15,000	New Lending Electronic Resources		
McCall MacBain Project	\$ 18,650		\$ 18,650	TVs, Gaming, VR	\$ 18,650	Third Party
McCall MacBain Project - MC	\$ 47,000		\$ 47,000	Door Replacement, Glass Wall	\$ 32,000	Third Party
				Chairs, Couches, People Counters, Sewing Machine, Fridge, Shelves, Coffee/Folding Table, Task Chairs	\$ 3,600	Third Party
Furniture/Equipment	\$ 12,000		\$ 12,000			
Computer Replacement	\$ 6,200		\$ 6,200	iPads, Tablets, Gaming system		Third Party
<b>CARRYFORWARDS</b>						
Clinton Library	\$ 55,000	\$ 55,000				
<b>TOTAL FUNDING REQUEST</b>	<b>\$ 414,850</b>					
Total Tangible Capital Assets (TCA set up as Asset)	\$ 367,850					
Total Minor Capital/Operating	\$ 47,000					
Total Carry Forward Capital	\$ (55,000)					
Total Carry Forward Operating	\$ -					
Total Funding	\$ (54,250)			To be included in Revenue		
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>\$ 305,600</b>					
<b>LESS: DEPRECIATION</b>	<b>\$ 323,810</b>					
Excess Depreciation	18,210					



**COUNTY OF HURON**  
**LIBRARY SERVICES**  
Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>146,390</b>	<b>146,390</b>	<b>146,390</b>	<b>146,390</b>	<b>-</b>	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	9,898	9,253	9,100	7,200	(1,900)	-20.88%
<b>Total Federal Grants</b>	<b>9,898</b>	<b>9,253</b>	<b>9,100</b>	<b>7,200</b>	<b>(1,900)</b>	<b>-20.88%</b>
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	10,828	-	11,045	11,266	221	2.00%
<b>Total Municipal Grants &amp; Fees</b>	<b>10,828</b>	<b>-</b>	<b>11,045</b>	<b>11,266</b>	<b>221</b>	<b>2.00%</b>
<b>OTHER REVENUE</b>						
Donations	17,406	7,071	10,900	36,325	25,425	233.26%
Memberships	(120)	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	32,000	35,500	3,500	10.94%
Intra County Recoveries	5,232	667	-	500	500	0.00%
Sales	128	755	-	500	500	0.00%
Third Party Recoveries	14,180	13,379	11,500	50,701	39,201	340.88%
<b>Total Other Revenue</b>	<b>36,826</b>	<b>21,872</b>	<b>54,400</b>	<b>123,526</b>	<b>69,126</b>	<b>127.07%</b>
<b>TOTAL REVENUE</b>	<b>203,942</b>	<b>177,514</b>	<b>220,935</b>	<b>288,382</b>	<b>67,447</b>	<b>30.53%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,098,327	1,132,934	1,132,246	1,224,370	92,124	8.14%
Salaries - Part Time	966,787	1,051,987	1,110,784	1,157,609	46,825	4.22%
<b>Total Salaries</b>	<b>2,065,113</b>	<b>2,184,921</b>	<b>2,243,030</b>	<b>2,381,979</b>	<b>138,949</b>	<b>6.19%</b>

**COUNTY OF HURON**  
**LIBRARY SERVICES**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>BENEFITS</b>						
Statutory Benefits	171,098	190,909	197,926	212,882	14,956	7.56%
Extended Benefits	91,352	100,335	107,869	118,555	10,686	9.91%
OMERS	139,121	177,399	173,125	186,433	13,308	7.69%
<b>Total Benefits</b>	<b>401,571</b>	<b>468,642</b>	<b>478,920</b>	<b>517,870</b>	<b>38,950</b>	<b>8.13%</b>
<b>Total Salaries and Benefits</b>	<b>2,466,685</b>	<b>2,653,564</b>	<b>2,721,950</b>	<b>2,899,849</b>	<b>177,899</b>	<b>6.54%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	56,635	49,269	46,114	43,861	(2,253)	-4.89%
Equipment Repairs & Maint.	1,800	1,396	1,300	2,500	1,200	92.31%
Equipment Replacement New (under \$1,000)	2,182	3,610	14,570	10,800	(3,770)	-25.88%
Vehicle Lease & Operation	18,095	15,196	18,000	16,000	(2,000)	-11.11%
Small Tools/Equipment	-	-	15,000	15,000	-	0.00%
Software	11,626	1,042	23,000	25,715	2,715	11.80%
<b>Total Equipment</b>	<b>90,338</b>	<b>70,514</b>	<b>117,984</b>	<b>113,876</b>	<b>(4,108)</b>	<b>-3.48%</b>
<b>PURCHASED SERVICE</b>						
Audit	3,763	3,900	3,900	4,000	100	2.56%
Insurance	26,661	29,300	32,500	33,700	1,200	3.69%
Occupational Accident Insurance	2,054	2,707	2,400	3,000	600	25.00%
Intra County Purchases	12,495	13,017	13,017	13,330	313	2.40%
Legal Fees	-	339	2,000	1,000	(1,000)	-50.00%
Maintenance Contracts	22,803	31,459	24,310	34,425	10,115	41.61%
Printing (External)	5,622	2,224	8,400	6,250	(2,150)	-25.60%
Security	2,778	3,419	27,600	4,500	(23,100)	-83.70%
<b>Total Purchased Service</b>	<b>76,177</b>	<b>86,365</b>	<b>114,127</b>	<b>100,205</b>	<b>(13,922)</b>	<b>-12.20%</b>
<b>OPERATIONAL</b>						
Advertising	3,431	1,034	2,400	2,400	-	0.00%
Associations/Memberships	1,283	1,313	2,215	3,195	980	44.24%
Bank Charges	-	-	-	570	570	0.00%
Conventions/Conferences	2,362	7,571	8,000	8,900	900	11.25%
Internet	22,303	21,910	26,860	26,850	(10)	-0.04%

**COUNTY OF HURON**  
**LIBRARY SERVICES**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Office Expense	24,648	29,697	26,400	28,400	2,000	7.58%
Postage/Courier	1,030	2,214	2,500	2,500	-	0.00%
Rent	-	29,200	29,200	29,200	-	0.00%
Staff Training	11,408	5,693	14,800	17,200	2,400	16.22%
Telecommunications	11,735	11,264	12,700	12,700	-	0.00%
Travel/Meals	33,108	37,580	30,500	32,500	2,000	6.56%
Depreciation - Capital Assets	327,365	289,864	330,059	323,810	(6,249)	-1.89%
<b>Total Operational</b>	<b>438,672</b>	<b>437,611</b>	<b>485,634</b>	<b>535,225</b>	<b>49,591</b>	<b>10.21%</b>
<b>PROGRAM</b>						
Newspapers & Magazines	15,027	18,120	30,000	20,000	(10,000)	-33.33%
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Electronic Resources	80,968	99,699	87,400	97,300	9,900	11.33%
Special Events	-	-	500	500	-	0.00%
Winter Clothing and Uniforms	225	-	250	250	-	0.00%
Program Supplies & Costs	13,965	12,156	18,410	40,100	21,690	117.82%
Promotion/Public Relations	64	-	535	2,700	2,165	404.67%
<b>Total Program</b>	<b>261,250</b>	<b>280,975</b>	<b>288,095</b>	<b>311,850</b>	<b>23,755</b>	<b>8.25%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>3,333,122</b>	<b>3,529,029</b>	<b>3,727,790</b>	<b>3,961,005</b>	<b>233,215</b>	<b>6.26%</b>
<b>NET REQUIREMENTS</b>	<b>3,129,180</b>	<b>3,351,515</b>	<b>3,506,855</b>	<b>3,672,623</b>	<b>165,768</b>	<b>4.73%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(327,365)	(289,864)	(330,059)	(323,810)	6,249	-1.89%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>2,801,815</b>	<b>3,061,651</b>	<b>3,176,796</b>	<b>3,348,813</b>	<b>172,017</b>	<b>5.41%</b>
<b>Financial Statement Adjustments</b>						

**COUNTY OF HURON**  
**LIBRARY SERVICES**  
 Budget for the year ending December 31, 2024

	<b>2022 Actuals</b>	<b>2023 Forecast Actual</b>	<b>2023 Budget</b>	<b>2024 Budget</b>	<b>Increase/Decrease - \$</b>	<b>Increase/Decrease - %</b>
Transfer To/(From) Reserves	-	-	32,000	35,500	3,500	10.9%
Add: Depreciation	327,365	289,864	330,059	323,810	(6,249)	-1.9%
<b>Total Surplus/Deficit per Financial Statements</b>	<b>3,129,180</b>	<b>3,351,515</b>	<b>3,538,855</b>	<b>3,708,123</b>	<b>169,268</b>	<b>4.8%</b>

**COUNTY OF HURON**  
**LIBRARY - ADMINISTRATION**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>146,390</b>	<b>146,390</b>	<b>146,390</b>	<b>146,390</b>	<b>-</b>	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	-	-	2,000	-	(2,000)	-100.00%
<b>Total Federal Grants</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>(2,000)</b>	<b>-100.00%</b>
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	10,828	-	11,045	11,266	221	2.00%
<b>Total Municipal Grants &amp; Fees</b>	<b>10,828</b>	<b>-</b>	<b>11,045</b>	<b>11,266</b>	<b>221</b>	<b>2.00%</b>
<b>OTHER REVENUE</b>						
Fines	-	-	-	-	-	0.00%
Memberships	(120)	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	1,000	667	-	500	500	0.00%
Corp Service Allocation Recoveries	-	-	-	-	-	0.00%
Rent/Lease	-	-	-	-	-	0.00%
Sales	128	755	-	500	500	0.00%
Third Party Recoveries	12,180	13,379	11,500	11,900	400	3.48%
<b>Total Other Revenue</b>	<b>13,188</b>	<b>14,801</b>	<b>11,500</b>	<b>12,900</b>	<b>1,400</b>	<b>12.17%</b>
<b>TOTAL REVENUE</b>	<b>170,406</b>	<b>161,191</b>	<b>170,935</b>	<b>170,556</b>	<b>(379)</b>	<b>-0.22%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	551,558	583,358	556,071	619,597	63,526	11.42%
Salaries - Part Time	87,998	109,790	48,510	49,111	601	1.24%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>639,555</b>	<b>693,148</b>	<b>604,581</b>	<b>668,708</b>	<b>64,127</b>	<b>10.61%</b>
<b>BENEFITS</b>						
Statutory Benefits	48,743	58,137	48,133	54,890	6,757	14.04%

**COUNTY OF HURON**  
**LIBRARY - ADMINISTRATION**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Extended Benefits	43,935	51,893	48,641	61,734	13,093	26.92%
OMERS	48,777	68,149	59,408	67,403	7,995	13.46%
<b>Total Benefits</b>	<b>141,455</b>	<b>178,179</b>	<b>156,182</b>	<b>184,027</b>	<b>27,845</b>	<b>17.83%</b>
<b>Total Salaries and Benefits</b>	<b>781,010</b>	<b>871,327</b>	<b>760,763</b>	<b>852,735</b>	<b>91,972</b>	<b>12.09%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	2,635	5,855	2,700	2,700	-	0.00%
Equipment Repairs & Maint.	-	-	200	-	(200)	-100.00%
Equipment Replacement New (under \$1,000)	994	122	6,000	-	(6,000)	-100.00%
Vehicle Lease & Operation	18,095	15,196	18,000	16,000	(2,000)	-11.11%
<b>Total Equipment</b>	<b>21,725</b>	<b>21,174</b>	<b>26,900</b>	<b>18,700</b>	<b>(8,200)</b>	<b>-30.48%</b>
<b>PURCHASED SERVICE</b>						
Audit	3,763	3,900	3,900	4,000	100	2.56%
Insurance	26,661	29,300	32,500	33,700	1,200	3.69%
Occupational Accident Insurance	2,054	2,707	2,400	3,000	600	25.00%
Intra County Purchases	12,495	13,017	13,017	13,330	313	2.40%
Legal Fees	-	339	2,000	1,000	(1,000)	-50.00%
Maintenance Contracts	22,803	31,459	24,310	34,425	10,115	41.61%
Printing (External)	5,622	2,224	8,400	6,250	(2,150)	-25.60%
<b>Total Purchased Service</b>	<b>73,399</b>	<b>82,946</b>	<b>86,527</b>	<b>95,705</b>	<b>9,178</b>	<b>10.61%</b>
<b>OPERATIONAL</b>						
Advertising	3,431	1,034	2,400	2,400	-	0.00%
Associations/Memberships	1,283	1,313	2,215	3,195	980	44.24%
Bank Charges	-	-	-	570	570	0.00%
Conventions/Conferences	2,362	7,571	8,000	8,900	900	11.25%
Internet	11,653	10,777	15,610	15,600	(10)	-0.06%
Office Expense	24,330	29,197	26,000	28,000	2,000	7.69%
Postage/Courier	946	2,214	2,500	2,500	-	0.00%
Rent	-	29,200	29,200	29,200	-	0.00%
Staff Training	11,408	5,693	14,800	17,200	2,400	16.22%
Telecommunications	11,640	11,264	12,700	12,700	-	0.00%
Travel/Meals	30,658	37,580	28,000	30,000	2,000	7.14%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>97,711</b>	<b>136,115</b>	<b>141,425</b>	<b>150,265</b>	<b>8,840</b>	<b>6.25%</b>
<b>PROGRAM</b>						
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%

**COUNTY OF HURON**  
**LIBRARY - ADMINISTRATION**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Special Events	-	-	500	500	-	0.00%
Winter Clothing and Uniforms	225	-	250	250	-	0.00%
Promotion/Public Relations	64	-	535	2,700	2,165	404.67%
<b>Total Program</b>	<b>151,289</b>	<b>151,000</b>	<b>152,285</b>	<b>154,450</b>	<b>2,165</b>	<b>1.42%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,125,133</b>	<b>1,262,561</b>	<b>1,167,900</b>	<b>1,271,855</b>	<b>103,955</b>	<b>8.90%</b>
<b>NET REQUIREMENTS</b>	<b>954,727</b>	<b>1,101,370</b>	<b>996,965</b>	<b>1,101,299</b>	<b>104,334</b>	<b>10.47%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	-	-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>954,727</b>	<b>1,101,370</b>	<b>996,965</b>	<b>1,101,299</b>	<b>104,334</b>	<b>10.47%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves						
Add: Depreciation	-	-	-	-		
Less: Principal payments						
Less: Capital Expenditures						

**COUNTY OF HURON**  
**LIBRARY - ONE TIME FUNDING**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Donations	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	-	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Part Time	11,308	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>11,308</b>	-	-	-	-	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	980	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>980</b>	-	-	-	-	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>12,288</b>	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>12,288</b>	-	-	-	-	<b>0.00%</b>
<b>NET REQUIREMENTS</b>	<b>12,288</b>	-	-	-	-	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>12,288</b>	-	-	-	-	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves						
Add: Depreciation	-	-	-	-		
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statements</b>			-	-		



**COUNTY OF HURON**  
**LIBRARY - BRANCHES**  
Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Donations	17,406	7,071	10,900	36,325	25,425	233.26%
Transfer from Operating Carryforward	-	-	32,000	35,500	3,500	10.94%
Intra County Recoveries	4,232	-	-	-	-	0.00%
Third Party Recoveries	2,000	-	-	38,801	38,801	0.00%
<b>Total Other Revenue</b>	<b>23,638</b>	<b>7,071</b>	<b>42,900</b>	<b>110,626</b>	<b>67,726</b>	<b>157.87%</b>
<b>TOTAL REVENUE</b>	<b>23,638</b>	<b>7,071</b>	<b>42,900</b>	<b>110,626</b>	<b>67,726</b>	<b>157.87%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	546,270	522,442	576,175	604,773	28,598	4.96%
Salaries - Part Time	854,113	942,197	1,040,400	1,086,026	45,626	4.39%
<b>Total Salaries</b>	<b>1,400,383</b>	<b>1,464,640</b>	<b>1,616,575</b>	<b>1,690,799</b>	<b>74,224</b>	<b>4.59%</b>
<b>BENEFITS</b>						
Statutory Benefits	120,025	130,319	147,701	156,111	8,410	5.69%
Extended Benefits	47,398	48,441	59,153	56,754	(2,399)	-4.06%
OMERS	90,344	109,249	113,717	119,030	5,313	4.67%
<b>Total Benefits</b>	<b>257,766</b>	<b>288,010</b>	<b>320,571</b>	<b>331,895</b>	<b>11,324</b>	<b>3.53%</b>
<b>Total Salaries and Benefits</b>	<b>1,658,149</b>	<b>1,752,650</b>	<b>1,937,146</b>	<b>2,022,694</b>	<b>85,548</b>	<b>4.42%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	54,000	43,414	43,414	41,161	(2,253)	-5.19%
Equipment Repairs & Maint.	1,800	1,396	1,100	2,500	1,400	127.27%
Equipment Replacement New (under \$1,000)	1,188	3,488	8,570	10,800	2,230	26.02%
Small Tools/Equipment	-	-	15,000	15,000	-	0.00%
Software	11,626	1,042	23,000	25,715	2,715	11.80%
<b>Total Equipment</b>	<b>68,614</b>	<b>49,341</b>	<b>91,084</b>	<b>95,176</b>	<b>4,092</b>	<b>4.49%</b>
<b>PURCHASED SERVICE</b>						

**COUNTY OF HURON**  
**LIBRARY - BRANCHES**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	-	-	-	-	-	0.00%
Security	2,778	3,419	27,600	4,500	(23,100)	-83.70%
<b>Total Purchased Service</b>	<b>2,778</b>	<b>3,419</b>	<b>27,600</b>	<b>4,500</b>	<b>(23,100)</b>	<b>-83.70%</b>
<b>OPERATIONAL</b>						
Internet	10,650	11,133	11,250	11,250	-	0.00%
Building Capital	-	-	-	47,000	47,000	0.00%
Depreciation - Capital Assets	327,365	289,864	330,059	323,810	(6,249)	-1.89%
<b>Total Operational</b>	<b>338,193</b>	<b>300,997</b>	<b>341,309</b>	<b>382,060</b>	<b>40,751</b>	<b>11.94%</b>
<b>PROGRAM</b>						
Non Capital Collections	15,027	18,120	30,000	20,000	(10,000)	-33.33%
Electronic Resources	80,968	99,699	87,400	97,300	9,900	11.33%
Program Supplies & Costs	13,965	12,156	18,410	40,100	21,690	117.82%
<b>Total Program</b>	<b>109,961</b>	<b>129,975</b>	<b>135,810</b>	<b>157,400</b>	<b>21,590</b>	<b>15.90%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,177,695</b>	<b>2,236,381</b>	<b>2,532,949</b>	<b>2,661,830</b>	<b>128,881</b>	<b>5.09%</b>
<b>NET REQUIREMENTS</b>	<b>2,154,057</b>	<b>2,229,310</b>	<b>2,490,049</b>	<b>2,551,204</b>	<b>61,155</b>	<b>2.46%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(327,365)	(289,864)	(330,059)	(323,810)	6,249	-1.89%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>1,826,692</b>	<b>1,939,446</b>	<b>2,159,990</b>	<b>2,227,394</b>	<b>67,404</b>	<b>3.12%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves			32,000	35,500	3,500	10.94%
Add: Depreciation	327,365	289,864	330,059	323,810	(6,249)	-1.89%
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statement</b>	<b>2,154,057</b>	<b>2,229,310</b>	<b>2,522,049</b>	<b>2,586,704</b>	<b>64,655</b>	<b>2.56%</b>

**COUNTY OF HURON**  
**LIBRARY - SUMMER READING**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>FEDERAL GRANTS</b>						
Federal Project Grants	9,898	9,253	7,100	7,200	100	1.41%
<b>Total Federal Grants</b>	<b>9,898</b>	<b>9,253</b>	<b>7,100</b>	<b>7,200</b>	<b>100</b>	<b>1.41%</b>
<b>TOTAL REVENUE</b>	<b>9,898</b>	<b>9,253</b>	<b>7,100</b>	<b>7,200</b>	<b>100</b>	<b>1.41%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	499	27,134	-	-	-	0.00%
Salaries - Part Time	14,363	-	21,874	22,472	598	2.73%
<b>Total Salaries</b>	<b>14,863</b>	<b>27,134</b>	<b>21,874</b>	<b>22,472</b>	<b>598</b>	<b>2.73%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,351	2,453	2,092	1,881	(211)	-10.09%
Extended Benefits	20	-	75	67	(8)	-10.67%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>1,370</b>	<b>2,453</b>	<b>2,167</b>	<b>1,948</b>	<b>(219)</b>	<b>-10.11%</b>
<b>Total Salaries and Benefits</b>	<b>16,233</b>	<b>29,587</b>	<b>24,041</b>	<b>24,420</b>	<b>379</b>	<b>1.58%</b>
<b>OPERATIONAL</b>						
Office Expense	318	500	400	400	-	0.00%
Travel/Meals	2,450	-	2,500	2,500	-	0.00%
<b>Total Operational</b>	<b>2,768</b>	<b>500</b>	<b>2,900</b>	<b>2,900</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>19,001</b>	<b>30,087</b>	<b>26,941</b>	<b>27,320</b>	<b>379</b>	<b>1.41%</b>
<b>NET REQUIREMENTS</b>	<b>9,103</b>	<b>20,835</b>	<b>19,841</b>	<b>20,120</b>	<b>279</b>	<b>1.41%</b>
<b>aaa</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>9,103</b>	<b>20,835</b>	<b>19,841</b>	<b>20,120</b>	<b>279</b>	<b>1.41%</b>

**COUNTY OF HURON**  
**LIBRARY - SUMMER READING**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves			-	-		
Add: Depreciation	-	-	-	-		
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statements</b>			<b>19,841</b>	20,120		



**COUNTY OF HURON**  
**2024 BUDGET**

**CULTURAL SERVICES**

# Corporation of the County of Huron

## 2024 Budget | Cultural Services

### Program Description

Huron County Cultural Services (Museum, Gaol, Archives and Cultural Programs) works to connect community and nurture Huron’s unique cultural identity.

The department provides inclusive spaces, services, and programs that are designed to welcome, engage, and connect Huron’s diverse community.

### Strategic Priorities, Goals and Objectives

- 1. Engage with more people
  - a. Engage and inspire the next generation of Huron County by sparking an interest in their heritage and culture.
  - b. Connect with audiences beyond physical sites.
  - c. Create dynamic exhibits that generate interest and attention.
  - d. Maximize existing footprint to support enhanced participation.
  - e. Increase the strength of the Huron County Museum and Historic Gaol brand.
- 2. Long-term sustainability
  - a. Seek out partnerships to share skills, resources and ideas.
  - b. Implement environmentally sustainable practices and celebrate natural heritage.
  - c. Build support with funders and advocates to ensure long-term financial support.
  - d. Ensure sufficient staffing levels to maintain energy and support for new strategic directions.

### 2024 Workplan and Key Changes

Priorities for 2024 focus on completion of the Industry Gallery, expansion of programming, and development of a new strategic plan.

Approximately \$50,000 in non-levy dollars have been secured to support the completion of the Industry Gallery. This includes corporate sponsorship, donations/bequests and a single-year allocation of excess revenue. Expenses will include construction materials, interpretive panels, graphics, media, hands-on elements, display cases, and exhibit technology.

As a result of the intensive exhibit work underway, the Art Show will be delayed a year and only one temporary exhibit, Stories from Storage, will occur in 2024.

Admissions to the sites continue to be strong. Additionally, with increased admission rates, it is anticipated that revenues will continue to provide a high level of external funding.

Expansion of programming in 2023 has been successful. This has included the addition of PA Day camps, increased youth focused programming and revised school programs.

The 2024 budget proposes that the Education and Programming Coordinator position remain as a contract position working full time hours. This would allow additional day camps to be added as well as to continue the momentum in attracting school groups and leveraging funding received from Compass Minerals. As a result of having permanent, professional staff leading programs, fees have been increased to better reflect market value while still providing affordable childcare. The presence of this position has also allowed both the Education and Programming Coordinator and the Curator of Engagement and Dialogue more time to pursue opportunities such as: Indigenous reconciliation work, dynamic partnership programs, expanded diversity in youth programs and updating of school visit programming to align with curriculum. Partnership opportunities in particular enable more ambitious, long-term projects (ex. Takeover Day) that result in new interpretation and long-term relationships built between the Museum and youth/stakeholders. Additional plans for 2024, should the position remain, include focusing on promoting groups tours, increasing weekend and after school programming (ex. coding, art), and further truth and reconciliation work. These reflect the opportunity to reach groups not captured in school trips, revenue generating opportunities, as well as areas where community expectations are high.

Student grant funding will once again be applied for in an effort to offset the costs of summer staffing.

Two 75% grant funded internships will end on March 31, 2024. These positions have been instrumental in cataloguing the large incoming collection from North Huron.

Improvements to the service desk at the Gaol are needed to address health and safety concerns.

Due to software stability and security concerns, the Museum will upgrade its collections management system in 2024.

Cultural Programs will be undergoing a cultural mapping project in 2024 as well as continuing to lead the Multicultural and Alice Munro Festivals. There are also funds

included in the 2024 budget to support Cultural Plan initiatives such as temporary public art, cultural summit, and an arts crawl. Multiple grants are in the process of being applied for to help offset the costs of these initiatives. Staffing costs in this area are increased due to a parental leave.

In 2024, both the Museum and Cultural Programs intend to develop new strategic plans. These will be completed in-house requiring minimal dollars beyond staff time and workshop supplies.

## **2024 Budget Highlights**

### **Operating**

- Overall operating increasing by 5.48% or \$82,695
- Salaries and Benefits increasing by \$44,849 due to COLA as well as a parental leave
- Industry Gallery - \$60,000
- Shift to a new collections management software
- Cultural Mapping and Art Crawl
- Huron Heritage fund has been removed for 2024, with \$5,000 remaining in 2023 commitments.

### **Capital**

- Total capital expenditures - \$47,500
- Industry Gallery Technology - \$30,000
- Gaol desk replacement - \$10,000

### **Staffing**

Current approved staff complement is 13.40 permanent full time equivalents, and 1.0 short term contract position which is ending March 31, 2024.

Digitization work is grant funded and covered by funds put into reserve to cover the balance. That work will end March 31, 2024. There is a small increase in student funding to include an intern position to temporarily assist with cataloguing. This is 70% funded by Young Canada Works.



<b>Staff Complement (FTE)</b>	<b>2023</b>	<b>2024</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>
Director	0.30	0.30	0	0.30	0.30
Senior Curator	1.00	1.00	0	1.00	1.00
Curator of Engagement & Dialogue	1.00	1.00	0	1.00	1.00
Registrar	1.00	1.00	0	1.00	1.00
Archivist	1.00	1.00	0	1.00	1.00
Visitor Services	1.00	1.00	0	1.00	1.00
Marketing & Branding Coordinator	1.00	1.00	0	1.00	1.00
Museum Technician	1.00	1.00	0	1.00	1.00
Museum Exhibit and Collection Assistant	0.57	0.57	0	0.57	0.57
Students/Other Part Time	3.14	3.26	0.12	3.26	3.26
Cultural Development Officer	1.00	1.00	0	1.00	1.00
Programming Coordinator (Contract)	1.00	1.00	0	1.00	1.00
Digitization Coordinator(contract)	1.00	0.27	-0.73	0.27	0.27
<b>TOTAL</b>	<b>14.01</b>	<b>13.4</b>	<b>-0.61</b>	<b>13.4</b>	<b>13.4</b>

**Summary**

The total levy for the Department is projected to increase by \$83,745 to \$1,615,899 for the 2024 budget year, or an increase of 5.47%.

**COUNTY OF HURON**  
**MUSEUM and CULTURAL SERVICES - BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers	149,810	127,456	(22,354)	
Reserves	58,636	39,633	(19,003)	
Other Funding	128,230	167,480	39,250	
Internal Charges	3,000	3,000	-	
<b>Total Operating Revenue</b>	<b>339,676</b>	<b>337,569</b>	<b>(2,107)</b>	<b>-0.62%</b>
Capital Budget				
Government Transfers	-	-	-	
Reserves	12,202	22,500	10,298	
Other Funding			-	
Debt Financing			-	
<b>Total Capital Revenue</b>	<b>12,202</b>	<b>22,500</b>	<b>10,298</b>	<b>84.40%</b>
<b>Total Revenue - BUDGET</b>	<b>351,878</b>	<b>360,069</b>	<b>8,191</b>	<b>2.33%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	1,071,136	1,127,518	56,382	
Equipment	26,559	30,609	4,050	
Purchased Service	51,516	59,165	7,649	
Internal Charges	4,398	3,500	(898)	
Operational	552,236	555,926	3,690	
Program	142,035	151,750	9,715	
Transfer to Reserves	-	-	-	
<b>Total Operating Budget</b>	<b>1,847,880</b>	<b>1,928,468</b>	<b>80,588</b>	<b>4.36%</b>
Capital Budget				
Capital Expenditures	24,602	47,500	22,898	
Transfer to Reserves	11,550	-	(11,550)	
Debt Repayment			-	
<b>Total Capital Budget</b>	<b>36,152</b>	<b>47,500</b>	<b>11,348</b>	<b>31.39%</b>
<b>Total Expenditures - BUDGET</b>	<b>1,884,032</b>	<b>1,975,968</b>	<b>91,936</b>	<b>4.88%</b>
<b>Total LEVY</b>	<b>1,532,154</b>	<b>1,615,899</b>	<b>83,745</b>	<b>5.47%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	16,950	20,053	3,103	
Capital Expenditures	(24,602)	(47,500)	(22,898)	
Reserves	59,288	62,133	2,845	
<b>Total Financial Statement Expenditures</b>	<b>1,583,790</b>	<b>1,650,585</b>	<b>66,795</b>	<b>4.22%</b>

**COUNTY OF HURON**  
**MUSEUM AND CULTURAL SERVICES - CAPITAL**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Capital Grant	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	-	-	-	-	-	0.00%
<b>Total Federal Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	12,202	7,500	(4,702)	-38.53%
Transfer from Reserves	-	-	-	15,000	15,000	0.00%
<b>Total Other Revenue</b>	-	-	<b>12,202</b>	<b>22,500</b>	<b>10,298</b>	<b>84.40%</b>
<b>TOTAL REVENUE</b>	-	-	<b>12,202</b>	<b>22,500</b>	<b>10,298</b>	<b>84.40%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	-	-	-	0.00%
<b>Total Equipment</b>	-	-	-	-	-	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	24,602	47,500	22,898	93.07%
<b>Total Building</b>	-	-	<b>24,602</b>	<b>47,500</b>	<b>22,898</b>	<b>93.07%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	11,550	-	(11,550)	-100.00%
<b>Total Other</b>	-	-	<b>11,550</b>	-	<b>(11,550)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>36,152</b>	<b>47,500</b>	<b>11,348</b>	<b>31.39%</b>
<b>NET REQUIREMENTS</b>	-	-	<b>23,950</b>	<b>25,000</b>	<b>1,050</b>	<b>4.38%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%

**COUNTY OF HURON**  
**MUSEUM AND CULTURAL SERVICES - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
					-	0.00%
<b>NET CAPITAL LEVY REQUIREMENT</b>	-	-	23,950	25,000	1,050	4.38%
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves			652	22,500	21,848	3350.92%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures			(24,602)	(47,500)	(22,898)	93.07%
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statement</b>	-	-	-	-	1,050	0.00%

**County of Huron**  
**Museum and Cultural Services**  
**Total Asset Management Requirements**  
**For the year ending December 31, 2024**

<b>Capital Expense</b>	<b>Total Budget</b>	<b>Prior Year Budget</b>	<b>Current Year Budget</b>	<b>Description</b>	<b>Funded Amount (Other than Levy)</b>	<b>Funding Source</b>
Permanent Gallery Cases	\$ 7,500	\$ 7,500		Display cases for Industry Gallery		Carry Forward
Exhibit Technology (NW Gallery)	\$ 30,000		\$ 30,000	TVs (9), players (9), speakers (5), wind crank (1), wentzscope (1)		
Office Furnishings update (Gaol Office)	\$ 10,000		10,000	Gaol Office Desk		
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>47,500</b>	<b>7,500</b>	<b>40,000</b>		<b>\$ -</b>	
Total Tangible Capital Assets (TCA set up as A	47,500					
Total Minor Capital/Operating	-					
Total Carry Forward Capital	(7,500)					
Total Carry Forward Operating	-					
Total Funding	-					
<b>LESS: DEPRECIATION</b>	<b>(20,053)</b>					
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>19,947</b>					

**COUNTY OF HURON**  
**MUSEUM AND CULTURAL SERVICES - OPERATING**  
Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>63,226</b>	<b>63,226</b>	<b>63,226</b>	<b>63,226</b>	<b>-</b>	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	55,221	65,061	86,584	64,230	(22,354)	-25.82%
<b>Total Federal Grants</b>	<b>55,221</b>	<b>65,061</b>	<b>86,584</b>	<b>64,230</b>	<b>(22,354)</b>	<b>-25.82%</b>
<b>OTHER REVENUE</b>						
Admissions	76,241	97,962	55,000	69,000	14,000	25.45%
Donations	6,511	6,474	29,500	53,500	24,000	81.36%
Memberships	420	-	2,000	2,000	-	0.00%
Parking	-	-	-	-	-	0.00%
Programs	293	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	58,636	39,633	(19,003)	-32.41%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	3,000	3,000	3,000	3,000	-	0.00%
Rent/Lease	1,424	3,120	6,500	5,750	(750)	-11.54%
Sales	19,763	21,996	11,500	13,500	2,000	17.39%
Third Party Recoveries	8,110	-	1,230	1,230	-	0.00%
Education Programs	24,303	28,458	19,500	20,500	1,000	5.13%
Reading Room Fees	331	435	1,000	1,000	-	0.00%
Archival Fees	152	71	2,000	1,000	(1,000)	-50.00%
<b>Total Other Revenue</b>	<b>140,548</b>	<b>161,516</b>	<b>189,866</b>	<b>210,113</b>	<b>20,247</b>	<b>10.66%</b>
<b>TOTAL REVENUE</b>	<b>258,995</b>	<b>289,803</b>	<b>339,676</b>	<b>337,569</b>	<b>(2,107)</b>	<b>-0.62%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						

**COUNTY OF HURON**  
**MUSEUM AND CULTURAL SERVICES - OPERATING**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Salaries - Full Time	573,291	657,812	633,979	640,478	6,499	1.03%
Salaries - Part Time	100,884	95,424	244,414	270,820	26,406	10.80%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>674,174</b>	<b>753,236</b>	<b>878,393</b>	<b>911,298</b>	<b>32,905</b>	<b>3.75%</b>
<b>BENEFITS</b>						
Statutory Benefits	54,685	70,790	77,609	80,783	3,174	4.09%
Extended Benefits	48,052	48,572	51,877	63,829	11,952	23.04%
OMERS	56,306	54,134	63,257	71,608	8,351	13.20%
<b>Total Benefits</b>	<b>159,043</b>	<b>173,496</b>	<b>192,743</b>	<b>216,220</b>	<b>23,477</b>	<b>12.18%</b>
<b>Total Salaries and Benefits</b>	<b>833,217</b>	<b>926,732</b>	<b>1,071,136</b>	<b>1,127,518</b>	<b>56,382</b>	<b>5.26%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	13,764	28,997	21,784	25,109	3,325	15.26%
Equipment Replacement New (under \$1,000)	1,010	248	2,575	3,300	725	28.16%
Vehicle Lease & Operation	4,617	768	2,200	2,200	-	0.00%
<b>Total Equipment</b>	<b>19,391</b>	<b>30,013</b>	<b>26,559</b>	<b>30,609</b>	<b>4,050</b>	<b>15.25%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,686	1,571	1,571	1,625	54	3.44%
Consulting/Professional Fees	9,234	3,487	23,860	30,835	6,975	29.23%
Insurance	6,811	7,600	8,400	8,700	300	3.57%
Occupational Accident Insurance	2,054	2,707	1,865	1,865	-	0.00%
Intra County Purchases	1,722	1,898	4,398	3,500	(898)	-20.42%
Legal Fees	76	3,494	3,000	500	(2,500)	-83.33%
Maintenance Contracts	3,035	3,826	3,420	5,740	2,320	67.84%
Printing (External)	6,165	2,282	9,000	9,500	500	5.56%
Security	-	-	400	400	-	0.00%
<b>Total Purchased Service</b>	<b>30,783</b>	<b>26,865</b>	<b>55,914</b>	<b>62,665</b>	<b>6,751</b>	<b>12.07%</b>
<b>OPERATIONAL</b>						
Advertising	13,224	11,921	14,500	14,500	-	0.00%
Associations/Memberships	2,903	4,560	3,510	3,470	(40)	-1.14%
Bank Charges	4,816	5,443	4,000	5,370	1,370	34.25%

**COUNTY OF HURON**  
**MUSEUM AND CULTURAL SERVICES - OPERATING**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Conventions/Conferences	1,472	474	3,150	4,100	950	30.16%
Office Expense	3,694	3,133	5,750	5,750	-	0.00%
Postage/Courier	847	134	1,000	1,000	-	0.00%
Publications & Subscriptions	4,711	7,363	6,200	7,200	1,000	16.13%
Rent	488,376	488,376	488,676	488,376	(300)	-0.06%
Staff Training	3,037	1,413	4,950	5,320	370	7.47%
Telecommunications	6,109	6,758	7,400	7,740	340	4.59%
Travel/Meals	1,851	2,423	4,400	4,400	-	0.00%
Building Capital	951	-	-	-	-	0.00%
Maintenance & Repairs/Building	7,327	6,117	8,500	8,500	-	0.00%
Depreciation - Capital Assets	18,096	15,969	16,950	20,053	3,103	18.31%
<b>Total Operational</b>	<b>557,414</b>	<b>554,084</b>	<b>569,186</b>	<b>575,979</b>	<b>6,793</b>	<b>1.19%</b>
<b>PROGRAM</b>						
Purchases from Fundraising	2,520	3,140	5,000	5,000	-	0.00%
Curatorial Supplies	4,476	5,543	5,600	8,000	2,400	42.86%
Exhibits	3,981	2,389	33,850	53,600	19,750	58.35%
Giftware	11,268	7,079	8,500	8,500	-	0.00%
Latimer Estate	2,563	-	-	-	-	0.00%
Purchase/Care of Artifacts	-	1,211	-	-	-	0.00%
Special Events	2,284	978	5,550	5,500	(50)	-0.90%
Winter Clothing and Uniforms	1,294	1,064	1,750	1,750	-	0.00%
Program Supplies & Costs	43,489	28,544	48,400	18,700	(29,700)	-61.36%
Promotion/Public Relations	12,640	42,781	32,285	50,100	17,815	55.18%
Tiger Dunlop	656	1,023	1,100	600	(500)	-45.45%
<b>Total Program</b>	<b>85,170</b>	<b>93,751</b>	<b>142,035</b>	<b>151,750</b>	<b>9,715</b>	<b>6.84%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,525,975</b>	<b>1,631,444</b>	<b>1,864,830</b>	<b>1,948,521</b>	<b>83,691</b>	<b>4.49%</b>
<b>NET REQUIREMENTS</b>	<b>1,266,980</b>	<b>1,341,641</b>	<b>1,525,154</b>	<b>1,610,952</b>	<b>85,798</b>	<b>5.63%</b>



**COUNTY OF HURON**  
**MUSEUM AND CULTURAL SERVICES - OPERATING**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(18,096)	(15,969)	(16,950)	(20,053)	(3,103)	18.31%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>1,248,883</b>	<b>1,325,673</b>	<b>1,508,204</b>	<b>1,590,899</b>	<b>82,695</b>	<b>5.48%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	58,636	39,633		
Add: Depreciation	18,096	15,969	16,950	20,053		
Less: Principal payments	-	-	-	-		
Less: Capital Expenditures	-	-	-	-		
Add: Debt financing	-	-	-	-		
<b>Total Surplus/Deficit per Financial Statements</b>	<b>1,266,980</b>	<b>1,341,641</b>	<b>1,583,790</b>	<b>1,650,585</b>	<b>85,798</b>	<b>4.22%</b>

**COUNTY OF HURON**  
**MUSEUM**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>63,226</b>	<b>63,226</b>	<b>63,226</b>	<b>63,226</b>	<b>-</b>	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	20,720	22,588	32,100	36,600	4,500	14.02%
<b>Total Federal Grants</b>	<b>20,720</b>	<b>22,588</b>	<b>32,100</b>	<b>36,600</b>	<b>4,500</b>	<b>14.02%</b>
<b>OTHER REVENUE</b>						
Admissions	27,564	34,575	20,000	26,000	6,000	30.00%
Donations	4,467	6,094	28,000	52,000	24,000	85.71%
Memberships	420	-	2,000	2,000	-	0.00%
Programs	293	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	25,000	25,000	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	3,000	3,000	3,000	3,000	-	0.00%
Rent/Lease	1,424	3,027	5,000	5,000	-	0.00%
Sales	14,457	16,202	8,000	10,000	2,000	25.00%
Third Party Recoveries	110	-	-	-	-	0.00%
Education Programs	14,809	17,150	10,000	11,000	1,000	10.00%
Reading Room Fees	331	435	1,000	1,000	-	0.00%
Archival Fees	152	71	2,000	1,000	(1,000)	-50.00%
<b>Total Other Revenue</b>	<b>67,027</b>	<b>80,553</b>	<b>104,000</b>	<b>136,000</b>	<b>32,000</b>	<b>30.77%</b>
<b>TOTAL REVENUE</b>	<b>150,973</b>	<b>166,367</b>	<b>199,326</b>	<b>235,826</b>	<b>36,500</b>	<b>18.31%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	524,750	572,091	563,923	604,547	40,624	7.20%
Salaries - Part Time	73,916	57,159	163,759	167,462	3,703	2.26%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>598,666</b>	<b>629,251</b>	<b>727,682</b>	<b>772,009</b>	<b>44,327</b>	<b>6.09%</b>
<b>BENEFITS</b>						
Statutory Benefits	47,132	56,645	63,558	67,936	4,378	6.89%

**COUNTY OF HURON**  
**MUSEUM**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Extended Benefits	44,400	44,113	47,720	57,169	9,449	19.80%
OMERS	51,015	50,634	55,188	64,577	9,389	17.01%
<b>Total Benefits</b>	<b>142,546</b>	<b>151,392</b>	<b>166,466</b>	<b>189,682</b>	<b>23,216</b>	<b>13.95%</b>
<b>Total Salaries and Benefits</b>	<b>741,212</b>	<b>780,642</b>	<b>894,148</b>	<b>961,691</b>	<b>67,543</b>	<b>7.55%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	12,964	24,289	18,253	21,578	3,325	18.22%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	460	215	1,675	2,400	725	43.28%
Vehicle Lease & Operation	4,617	768	2,200	2,200	-	0.00%
<b>Total Equipment</b>	<b>18,041</b>	<b>25,272</b>	<b>22,128</b>	<b>26,178</b>	<b>4,050</b>	<b>18.30%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,348	1,209	1,209	1,250	41	3.39%
Consulting/Professional Fees	3,087	3,407	20,300	27,300	7,000	34.48%
Insurance	4,236	4,700	5,200	5,400	200	3.85%
Occupational Accident Insurance	2,054	2,707	1,865	1,865	-	0.00%
Intra County Purchases	1,722	1,898	4,398	3,500	(898)	-20.42%
Legal Fees	76	441	-	500	500	0.00%
Maintenance Contracts	603	583	980	3,300	2,320	236.73%
Printing (External)	3,006	1,042	4,000	4,500	500	12.50%
<b>Total Purchased Service</b>	<b>16,131</b>	<b>15,987</b>	<b>37,952</b>	<b>47,615</b>	<b>9,663</b>	<b>25.46%</b>
<b>OPERATIONAL</b>						
Advertising	11,830	11,034	13,000	13,000	-	0.00%
Associations/Memberships	2,903	4,560	3,510	3,470	(40)	-1.14%
Bank Charges	4,816	5,443	4,000	5,370	1,370	34.25%
Conventions/Conferences	1,472	474	3,150	4,100	950	30.16%
Office Expense	3,589	3,130	5,500	5,500	-	0.00%
Postage/Courier	847	134	1,000	1,000	-	0.00%
Publications & Subscriptions	4,711	7,363	6,200	7,200	1,000	16.13%
Rent	365,184	365,184	365,184	365,184	-	0.00%
Staff Training	2,276	1,413	2,950	2,820	(130)	-4.41%
Telecommunications	4,504	4,517	5,200	5,200	-	0.00%
Travel/Meals	1,502	2,127	1,900	1,900	-	0.00%
Building Capital	951	-	-	-	-	0.00%
Garbage	-	-	-	-	-	0.00%
Grounds Maintenance	-	-	-	-	-	0.00%
Janitorial	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	7,327	6,050	7,500	7,500	-	0.00%
Depreciation - Capital Assets	18,096	15,969	16,950	20,053	3,103	18.31%

**COUNTY OF HURON**  
**MUSEUM**  
Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Operational</b>	<b>430,007</b>	<b>427,397</b>	<b>436,044</b>	<b>442,297</b>	<b>6,253</b>	<b>1.43%</b>
<b>PROGRAM</b>						
Purchases from Fundraising	2,520	3,140	5,000	5,000	-	0.00%
Curatorial Supplies	4,472	5,543	5,100	7,500	2,400	47.06%
Exhibits	3,926	1,461	32,250	52,250	20,000	62.02%
Giftware	10,217	5,799	7,500	7,500	-	0.00%
Latimer Estate	2,563	-	-	-	-	0.00%
Purchase/Care of Artifacts	-	1,211	-	-	-	0.00%
Special Events	2,213	978	5,250	5,250	-	0.00%
Winter Clothing and Uniforms	1,294	1,064	1,750	1,750	-	0.00%
Program Supplies & Costs	7,074	1,622	7,000	7,000	-	0.00%
Promotion/Public Relations	4,725	1,758	6,585	6,300	(285)	-4.33%
Tiger Dunlop	656	1,023	1,100	600	(500)	-45.45%
<b>Total Program</b>	<b>39,660</b>	<b>23,598</b>	<b>71,535</b>	<b>93,150</b>	<b>21,615</b>	<b>30.22%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,245,052</b>	<b>1,272,896</b>	<b>1,461,807</b>	<b>1,570,931</b>	<b>109,124</b>	<b>7.47%</b>
<b>NET REQUIREMENTS</b>	<b>1,094,079</b>	<b>1,106,529</b>	<b>1,262,481</b>	<b>1,335,105</b>	<b>72,624</b>	<b>5.75%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(18,096)	(15,969)	(16,950)	(20,053)	(3,103)	18.31%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>1,075,983</b>	<b>1,090,560</b>	<b>1,245,531</b>	<b>1,315,052</b>	<b>69,521</b>	<b>5.58%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	25,000	25,000		
Add: Depreciation	18,096	15,969	16,950	20,053		
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statement</b>	<b>1,094,079</b>	<b>1,106,529</b>	<b>1,287,481</b>	<b>1,360,105</b>	<b>72,624</b>	<b>5.64%</b>

**COUNTY OF HURON**  
**MUSEUM - SPECIAL PROJECTS**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	11,701	29,140	46,984	11,630	(35,354)	-75.25%
<b>Total Federal Grants</b>	<b>11,701</b>	<b>29,140</b>	<b>46,984</b>	<b>11,630</b>	<b>(35,354)</b>	<b>-75.25%</b>
<b>OTHER REVENUE</b>						
Donations	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	23,136	5,133	(18,003)	-77.81%
<b>Total Other Revenue</b>	-	-	<b>23,136</b>	<b>5,133</b>	<b>(18,003)</b>	<b>-77.81%</b>
<b>TOTAL REVENUE</b>	<b>11,701</b>	<b>29,140</b>	<b>70,120</b>	<b>16,763</b>	<b>(53,357)</b>	<b>-76.09%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Part Time	9,656	7,588	50,680	14,028	(36,652)	-72.32%
<b>Total Salaries</b>	<b>9,656</b>	<b>7,588</b>	<b>50,680</b>	<b>14,028</b>	<b>(36,652)</b>	<b>-72.32%</b>
<b>BENEFITS</b>						
Statutory Benefits	972	3,340	4,940	1,226	(3,714)	-75.18%
Extended Benefits	-	-	-	9	9	0.00%
<b>Total Benefits</b>	<b>972</b>	<b>3,340</b>	<b>4,940</b>	<b>1,235</b>	<b>(3,705)</b>	<b>-75.00%</b>
<b>Total Salaries and Benefits</b>	<b>10,629</b>	<b>10,928</b>	<b>55,620</b>	<b>15,263</b>	<b>(40,357)</b>	<b>-72.56%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	6,087	-	1,500	1,500	-	0.00%
Legal Fees	-	3,053	3,000	-	(3,000)	-100.00%
<b>Total Purchased Service</b>	<b>6,087</b>	<b>3,053</b>	<b>4,500</b>	<b>1,500</b>	<b>(3,000)</b>	<b>-66.67%</b>
<b>OPERATIONAL</b>						
Postage/Courier	-	-	-	-	-	0.00%
<b>Total Operational</b>	-	-	-	-	-	<b>0.00%</b>

**COUNTY OF HURON**  
**MUSEUM - SPECIAL PROJECTS**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
<b>Total Other</b>	-	-	-	-	-	0.00%
<b>TOTAL EXPENDITURES</b>	<b>16,716</b>	<b>13,981</b>	<b>60,120</b>	<b>16,763</b>	<b>(43,357)</b>	<b>-72.12%</b>
<b>NET REQUIREMENTS</b>	<b>5,015</b>	<b>(15,159)</b>	<b>(10,000)</b>	<b>-</b>	<b>10,000</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>5,015</b>	<b>(15,159)</b>	<b>(10,000)</b>	<b>-</b>	<b>10,000</b>	<b>-100.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	23,136	5,133		
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statement</b>	<b>5,015</b>	<b>(15,159)</b>	<b>13,136</b>	<b>5,133</b>	<b>10,000</b>	<b>-60.92%</b>

**COUNTY OF HURON**  
**GAOL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>FEDERAL GRANTS</b>						
Federal Project Grants	22,801	-	7,500	6,000	(1,500)	-20.00%
<b>Total Federal Grants</b>	<b>22,801</b>	<b>-</b>	<b>7,500</b>	<b>6,000</b>	<b>(1,500)</b>	<b>-20.00%</b>
<b>OTHER REVENUE</b>						
Admissions	48,678	63,387	35,000	43,000	8,000	22.86%
Donations	2,044	380	1,500	1,500	-	0.00%
Transfer from Operating Carryforward	-	-	-	1,500	1,500	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Rent/Lease	-	93	1,500	750	(750)	-50.00%
Sales	5,306	5,794	3,500	3,500	-	0.00%
Third Party Recoveries	8,000	-	-	-	-	0.00%
Sales - Resident Alcohol	-	-	-	-	-	0.00%
Education Programs	9,494	11,308	9,500	9,500	-	0.00%
<b>Total Other Revenue</b>	<b>73,521</b>	<b>80,963</b>	<b>51,000</b>	<b>59,750</b>	<b>8,750</b>	<b>17.16%</b>
<b>TOTAL REVENUE</b>	<b>96,322</b>	<b>80,963</b>	<b>58,500</b>	<b>65,750</b>	<b>7,250</b>	<b>12.39%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	127	-	-	-	-	0.00%
Salaries - Part Time	17,312	30,677	29,975	30,380	405	1.35%
<b>Total Salaries</b>	<b>17,439</b>	<b>30,677</b>	<b>29,975</b>	<b>30,380</b>	<b>405</b>	<b>1.35%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,516	2,839	2,874	2,647	(227)	-7.90%
Extended Benefits	32	38	-	555	555	0.00%
OMERS	-	-	1,520	-	(1,520)	-100.00%
<b>Total Benefits</b>	<b>1,548</b>	<b>2,877</b>	<b>4,394</b>	<b>3,202</b>	<b>(1,192)</b>	<b>-27.13%</b>
<b>Total Salaries and Benefits</b>	<b>18,987</b>	<b>33,554</b>	<b>34,369</b>	<b>33,582</b>	<b>(787)</b>	<b>-2.29%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	550	33	900	900	-	0.00%
<b>Total Equipment</b>	<b>550</b>	<b>33</b>	<b>900</b>	<b>900</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**GAOL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PURCHASED SERVICE</b>						
Audit	339	362	362	375	13	3.59%
Consulting/Professional Fees	-	-	1,500	1,500	-	0.00%
Insurance	2,575	2,900	3,200	3,300	100	3.13%
Maintenance Contracts	2,432	3,243	2,440	2,440	-	0.00%
Printing (External)	3,159	1,240	5,000	5,000	-	0.00%
Security	-	-	400	400	-	0.00%
<b>Total Purchased Service</b>	<b>8,505</b>	<b>7,745</b>	<b>12,902</b>	<b>13,015</b>	<b>113</b>	<b>0.88%</b>
<b>OPERATIONAL</b>						
Advertising	1,395	888	1,500	1,500	-	0.00%
Rent	123,192	123,192	123,192	123,192	-	0.00%
Telecommunications	1,530	1,655	1,600	1,940	340	21.25%
Grounds Maintenance	-	-	200	200	-	0.00%
Maintenance & Repairs/Building	-	67	1,000	1,000	-	0.00%
<b>Total Operational</b>	<b>126,116</b>	<b>125,801</b>	<b>127,492</b>	<b>127,832</b>	<b>340</b>	<b>0.27%</b>
<b>PROGRAM</b>						
Curatorial Supplies	4	-	500	500	-	0.00%
Exhibits	55	928	1,600	1,350	(250)	-15.63%
Giftware	1,051	1,280	1,000	1,000	-	0.00%
Special Events	71	-	300	250	(50)	-16.67%
Program Supplies & Costs	4,415	4,255	5,900	6,700	800	13.56%
Promotion/Public Relations	413	2,914	1,500	3,000	1,500	100.00%
<b>Total Program</b>	<b>6,008</b>	<b>9,377</b>	<b>10,800</b>	<b>12,800</b>	<b>2,000</b>	<b>18.52%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>160,166</b>	<b>176,510</b>	<b>186,463</b>	<b>188,129</b>	<b>1,666</b>	<b>0.89%</b>
<b>NET REQUIREMENTS</b>	<b>63,844</b>	<b>95,547</b>	<b>127,963</b>	<b>122,379</b>	<b>(5,584)</b>	<b>-4.36%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>63,844</b>	<b>95,547</b>	<b>127,963</b>	<b>122,379</b>	<b>(5,584)</b>	<b>-4.36%</b>



**COUNTY OF HURON**  
**GAOL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	-	1,500	1,500	0.00%
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statements</b>	<b>63,844</b>	<b>95,547</b>	<b>127,963</b>	<b>123,879</b>	<b>(5,584)</b>	<b>-3.19%</b>

**COUNTY OF HURON**  
**Heritage Projects**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Operating Carryforward	-	-	10,500	5,000	(5,500)	-52.38%
<b>Total Other Revenue</b>	-	-	<b>10,500</b>	<b>5,000</b>	<b>(5,500)</b>	<b>-52.38%</b>
<b>TOTAL REVENUE</b>	-	-	<b>10,500</b>	<b>5,000</b>	<b>(5,500)</b>	<b>-52.38%</b>
<b>EXPENDITURES</b>						
<b>PROGRAM</b>						
Program Supplies & Costs	32,000	22,667	35,500	5,000	(30,500)	-85.92%
<b>Total Program</b>	<b>32,000</b>	<b>22,667</b>	<b>35,500</b>	<b>5,000</b>	<b>(30,500)</b>	<b>-85.92%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
<b>Total Other</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>32,000</b>	<b>22,667</b>	<b>35,500</b>	<b>5,000</b>	<b>(30,500)</b>	<b>-85.92%</b>
<b>NET REQUIREMENTS</b>	<b>32,000</b>	<b>22,667</b>	<b>25,000</b>	-	<b>(25,000)</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>32,000</b>	<b>22,667</b>	<b>25,000</b>	<b>-</b>	<b>(25,000)</b>	<b>-100.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	10,500	5,000		
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statement</b>	<b>32,000</b>	<b>22,667</b>	<b>35,500</b>	<b>5,000</b>	<b>(25,000)</b>	<b>-85.92%</b>

**COUNTY OF HURON**  
**Cultural Programs**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	-	13,333	-	10,000	10,000	0.00%
Federal Other Grants	-	-	-	-	-	0.00%
<b>Total Federal Grants</b>	-	<b>13,333</b>	-	<b>10,000</b>	<b>10,000</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Operating Carryforward	-	-	-	3,000	3,000	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Equipment Lease Revenue	-	-	-	-	-	0.00%
Investment Income	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Corp Service Allocation Recoveries	-	-	-	-	-	0.00%
Rent/Lease	-	-	-	-	-	0.00%
Sales	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	1,230	1,230	-	0.00%
<b>Total Other Revenue</b>	-	-	<b>1,230</b>	<b>4,230</b>	<b>3,000</b>	<b>243.90%</b>
<b>TOTAL REVENUE</b>	-	<b>13,333</b>	<b>1,230</b>	<b>14,230</b>	<b>13,000</b>	<b>1056.91%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	48,413	85,721	70,056	35,931	(34,125)	-48.71%
Salaries - Part Time	-	-	-	58,950	58,950	0.00%
<b>Total Salaries</b>	<b>48,413</b>	<b>85,721</b>	<b>70,056</b>	<b>94,881</b>	<b>24,825</b>	<b>35.44%</b>
<b>BENEFITS</b>						
Statutory Benefits	5,065	7,965	6,237	8,974	2,737	43.88%
Extended Benefits	3,620	4,421	4,157	6,096	1,939	46.64%
OMERS	5,291	3,500	6,549	7,031	482	7.36%
<b>Total Benefits</b>	<b>13,976</b>	<b>15,887</b>	<b>16,943</b>	<b>22,101</b>	<b>5,158</b>	<b>30.44%</b>
<b>Total Salaries and Benefits</b>	<b>62,389</b>	<b>101,608</b>	<b>86,999</b>	<b>116,982</b>	<b>29,983</b>	<b>34.46%</b>

**COUNTY OF HURON**  
**Cultural Programs**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	800	4,708	3,531	3,531	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>800</b>	<b>4,708</b>	<b>3,531</b>	<b>3,531</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	60	80	560	535	(25)	-4.46%
<b>Total Purchased Service</b>	<b>60</b>	<b>80</b>	<b>560</b>	<b>535</b>	<b>(25)</b>	<b>-4.46%</b>
<b>OPERATIONAL</b>						
Office Expense	106	3	250	250	-	0.00%
Rent	-	-	300	-	(300)	-100.00%
Staff Training	761	-	2,000	2,500	500	25.00%
Telecommunications	75	586	600	600	-	0.00%
Travel/Meals	348	296	2,500	2,500	-	0.00%
<b>Total Operational</b>	<b>1,290</b>	<b>885</b>	<b>5,650</b>	<b>5,850</b>	<b>200</b>	<b>3.54%</b>
<b>PROGRAM</b>						
Promotion/Public Relations	7,502	38,110	24,200	40,800	16,600	68.60%
<b>Total Program</b>	<b>7,502</b>	<b>38,110</b>	<b>24,200</b>	<b>40,800</b>	<b>16,600</b>	<b>68.60%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>72,042</b>	<b>145,391</b>	<b>120,940</b>	<b>167,698</b>	<b>46,758</b>	<b>38.66%</b>
<b>NET REQUIREMENTS</b>	<b>72,042</b>	<b>132,058</b>	<b>119,710</b>	<b>153,468</b>	<b>33,758</b>	<b>28.20%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>72,042</b>	<b>132,058</b>	<b>119,710</b>	<b>153,468</b>	<b>33,758</b>	<b>28.20%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	-	3,000		
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						

**COUNTY OF HURON**  
**Cultural Programs**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statement</b>	<b>72,042</b>	<b>132,058</b>	<b>119,710</b>	<b>156,468</b>	<b>33,758</b>	<b>30.71%</b>



**COUNTY OF HURON**  
**2024 BUDGET**

**PLANNING and DEVELOPMENT**

# Corporation of the County of Huron

## 2024 Budget | Planning and Development

### Program Description

The Planning and Development Department provides a range of services including land use planning, sustainable community planning, forest conservation, environmental stewardship, climate change and energy. There are 3 sub-budgets including planning, water protection, forestry and stewardship. The budget accommodates the core functions of the Department and priority projects for the coming year.

### Strategic Priorities, Goals and Objectives

Align resources and actions with County Council priority of housing to increase flexibility for housing developments, update policy documents to reflect the needs of the community, move planning applications through the process quickly, and avoid the need for applications where appropriate.

Be a leader in Environmental Stewardship through proper management of the County Forests, the Huron Clean Water Project, Climate Change and Energy actions, and partnerships with other stewardship groups.

### 2024 Workplan and Key Changes

- Process planning applications within legislative timeframes including Plans of Subdivision/Condominium, Consents, Official Plan Amendments, Zoning By-law Amendments, Minor Variances and Site Plans; with a focus on moving housing developments through the process as quickly as possible.
- In partnership with all 9 local municipalities, implement the Cloudpermit software to allow for one co-ordinated planning application system across Huron County.
- Undertake a review of planning application fees with the local municipalities to identify areas for cost recovery.
- Review and update Official Plans and Zoning By-laws (Central Huron and South Huron scheduled for 2024).
- Monitor and implement required Provincial legislation (new PPS expected in 2024).
- Completion of County-wide projects including the update of the Population and Household Projections, and the update of the Aggregate Strategy.
- Implement actions from the Corporate Climate Adaptation Plan and begin to focus on community climate change actions and seek external funding opportunities.
- Continue proper management and trail development in the 14 County Forests and an update of the 2014 County Forest Management Plan.

### 2024 Budget Highlights

## Operating

- Overall operating increase of 2.98%. The increase includes the following key changes:
  - \$87,408 for the annual subscription and implementation fee for the Cloudpermit system to allow for one co-ordinated planning application system for Huron County and all 9 local municipalities. Planning fees will be reviewed to determine opportunities for cost recovery.
  - An increase of \$40,500 for legal and consulting for Forest Conservation By-law cases.
  - \$6000 increase in travel as local Council and other meetings are now mainly back in person.
- Salaries and Benefits increasing by \$81,702 due to cost of living and benefit increases. The number of staff is reducing in the Department in 2024. Through the Attrition Management process, a one day per week Office Administration position is not being replaced due to administrative efficiencies anticipated through implementation of the electronic planning application software system, a savings of \$15,000.
- The Huron Clean Water Project funds continue to be included at \$500,000 for 2024, with an additional \$10,000 being brought from the reserve for special projects/events to celebrate the 20th anniversary. \$100,000 is being transferred from the excess funds in the water protection reserve to offset the levy.

## Capital

- Capital expenditures have been reduced from \$11,500 to \$3000 as no new Forestry equipment is expected to be needed in 2024.

## Staffing

Current approved staff complement is 17.53 permanent full-time equivalents. Through the Attrition process, a one day per week Office Administration position is not being replaced in 2024.

Staff Complement (FTE)	2023	2024	Change	2025	2026
Planning	15.20	15	(.20)	15	15
Forestry	2.33	2.33	-	2.33	2.33
<b>TOTAL</b>	<b>17.53</b>	<b>17.33</b>	<b>-(.20)</b>	<b>17.33</b>	<b>17.33</b>

## Summary

The total levy for the Department is projected to increase by \$76,231 to \$2,354,799 for the 2024 budget year, or an increase of 3.35%.



**COUNTY OF HURON  
PLANNING - BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers	1,000	4,000	3,000	
Reserves	32,000	160,500	128,500	
Other Funding	513,000	525,000	12,000	
Internal Charges	86,705	91,500	4,795	
Total Operating Revenue	632,705	781,000	148,295	23.44%
Capital Budget				
Government Transfers			-	
Reserves			-	
Other Funding			-	
Total Capital Revenue	-	-	-	0.00%
<b>Total Revenue - BUDGET</b>	<b>632,705</b>	<b>781,000</b>	<b>148,295</b>	<b>23.44%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	2,039,527	2,118,401	78,874	
Equipment	41,331	126,261	84,930	
Purchased Service	92,680	137,980	45,300	
Internal Charges	32,051	32,051	-	
Operational	141,484	150,774	9,290	
Program	537,700	550,200	12,500	
Transfer to Reserves	15,000	-	(15,000)	
Total Operating Budget	2,899,773	3,115,667	215,894	7.45%
Capital Budget				
Capital Expenditures	11,500	3,000	(8,500)	
Transfer to Reserves	-	17,132	17,132	
Total Capital Budget	11,500	20,132	8,632	75.06%
<b>Total Expenditures - BUDGET</b>	<b>2,911,273</b>	<b>3,135,799</b>	<b>224,526</b>	<b>7.71%</b>
<b>Total LEVY</b>	<b>2,278,568</b>	<b>2,354,799</b>	<b>76,231</b>	<b>3.35%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	7,969	20,132	12,163	
Capital Expenditures	(11,500)	(3,000)	8,500	
Reserves	17,000	143,368	126,368	
<b>Total Financial Statement Expenditures</b>	<b>2,292,037</b>	<b>2,515,299</b>	<b>223,262</b>	<b>9.74%</b>

**COUNTY OF HURON**  
**PLANNING SERVICES: CAPITAL**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Capital Grant	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	-	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	8,500	-	(8,500)	-100.00%
<b>Total Equipment</b>	-	-	<b>8,500</b>	-	<b>(8,500)</b>	<b>-100.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	3,000	3,000	-	0.00%
<b>Total Building</b>	-	-	<b>3,000</b>	<b>3,000</b>	-	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	17,132	17,132	0.00%
<b>Total Other Expenditures</b>	-	-	-	<b>17,132</b>	<b>17,132</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>11,500</b>	<b>20,132</b>	<b>8,632</b>	<b>75.06%</b>
<b>NET REQUIREMENTS</b>	-	-	<b>11,500</b>	<b>20,132</b>	<b>8,632</b>	<b>75.06%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	-	-	<b>11,500</b>	<b>20,132</b>	<b>8,632</b>	<b>75.06%</b>
<b>Financial Statement Adjustments</b>						

**COUNTY OF HURON**  
**PLANNING SERVICES: CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Transfer To/(From) Reserves	-	-	-	(17,132)	(17,132)	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures	-	-	(11,500)	(3,000)	8,500	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	-	-	-	-	<b>8,632</b>	<b>0.00%</b>

**County of Huron**  
**Planning and Development**  
**Total Asset Management Planning Requirements**  
**For the year ending December 31, 2024**

<b>Capital Expense</b>	<b>Total Budget</b>	<b>Prior Year Budget</b>	<b>Current Year Budget</b>	<b>Description</b>	<b>Funded Amount (Other than Levy)</b>	<b>Funding Source</b>
Office Furniture	3,000	3,000	-	Office furniture for meeting space in back office		Levy
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>3,000</b>					
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset)</b>	<b>3,000</b>					
<b>TOTAL Minor Capital (operating)</b>	<b>-</b>					
<b>Total Carryforward TCA</b>						
<b>Total Carryforward Minor Capital</b>						
<b>Total Funding</b>						
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>3,000</b>					
<b>LESS: DEPRECIATION</b>	<b>(20,132)</b>					
Excess Depreciation	(17,132)					

**COUNTY OF HURON**  
**PLANNING - CONSOLIDATED**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	1,000	-	(1,000)	-100.00%
<b>Total Provincial Grants</b>	-	-	<b>1,000</b>	-	<b>(1,000)</b>	<b>-100.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	2,100	5,787	-	4,000	4,000	0.00%
<b>Total Federal Grants</b>	<b>2,100</b>	<b>5,787</b>	-	<b>4,000</b>	<b>4,000</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	477,871	347,305	438,000	450,000	12,000	2.74%
Transfer from Operating Carryforward	-	-	12,000	18,000	6,000	50.00%
Transfer from Reserves	-	-	20,000	142,500	122,500	612.50%
Intra County Recoveries	82,000	86,704	86,705	91,500	4,795	5.53%
Sales	61,229	-	40,000	40,000	-	0.00%
Third Party Recoveries	119,662	40,820	35,000	35,000	-	0.00%
<b>Total Other Revenue</b>	<b>740,762</b>	<b>474,829</b>	<b>631,705</b>	<b>777,000</b>	<b>145,295</b>	<b>23.00%</b>
<b>TOTAL REVENUE</b>	<b>742,862</b>	<b>480,616</b>	<b>632,705</b>	<b>781,000</b>	<b>148,295</b>	<b>23.44%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,417,367	1,420,822	1,377,868	1,470,973	93,105	6.76%
Salaries - Part Time	146,041	111,061	240,269	197,308	(42,961)	-17.88%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	6,286	11,243	11,000	11,000	-	0.00%
<b>Total Salaries</b>	<b>1,569,694</b>	<b>1,543,126</b>	<b>1,629,137</b>	<b>1,679,281</b>	<b>50,144</b>	<b>3.08%</b>
<b>BENEFITS</b>						
Statutory Benefits	111,337	131,468	120,989	129,253	8,264	6.83%
Extended Benefits	115,516	118,633	124,808	138,582	13,774	11.04%
OMERS	160,950	140,787	164,593	171,285	6,692	4.07%
<b>Total Benefits</b>	<b>387,803</b>	<b>390,888</b>	<b>410,390</b>	<b>439,120</b>	<b>28,730</b>	<b>7.00%</b>
<b>Total Salaries and Benefits</b>	<b>1,957,497</b>	<b>1,934,014</b>	<b>2,039,527</b>	<b>2,118,401</b>	<b>78,874</b>	<b>3.87%</b>
<b>EQUIPMENT</b>						

**COUNTY OF HURON**  
**PLANNING - CONSOLIDATED**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	19,123	33,531	25,831	24,353	(1,478)	-5.72%
Equipment Repairs & Maint.	2,051	351	4,000	3,000	(1,000)	-25.00%
Equipment Replacement New (under \$1,000)	653	424	3,000	4,000	1,000	33.33%
Vehicle Lease & Operation	10,518	5,749	8,500	7,500	(1,000)	-11.76%
Software	-	-	-	87,408	87,408	0.00%
<b>Total Equipment</b>	<b>32,345</b>	<b>40,056</b>	<b>41,331</b>	<b>126,261</b>	<b>84,930</b>	<b>205.49%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	24,203	60,238	55,000	67,000	12,000	21.82%
Insurance	5,897	6,500	7,200	7,500	300	4.17%
Occupational Accident Insurance	4,109	5,414	3,730	3,730	-	0.00%
Intra County Purchases	74,644	37,658	32,051	32,051	-	0.00%
Legal Fees	33,591	16,576	22,000	55,000	33,000	150.00%
Printing (External)	3,104	2,474	4,750	4,750	-	0.00%
<b>Total Purchased Service</b>	<b>145,547</b>	<b>128,859</b>	<b>124,731</b>	<b>170,031</b>	<b>45,300</b>	<b>36.32%</b>
<b>OPERATIONAL</b>						
Advertising	1,623	534	2,250	2,250	-	0.00%
Associations/Memberships	7,107	13,555	8,500	9,500	1,000	11.76%
Bank Charges	25	33	50	50	-	0.00%
Conventions/Conferences	15,098	15,179	18,460	21,750	3,290	17.82%
Miscellaneous Admin.	-	52	-	-	-	0.00%
Office Expense	2,815	1,615	3,500	2,500	(1,000)	-28.57%
Postage/Courier	4,174	2,969	5,100	5,100	-	0.00%
Publications & Subscriptions	3,723	917	2,100	2,100	-	0.00%
Rent	36,224	36,224	36,224	36,224	-	0.00%
Staff Training	17,421	11,250	9,500	9,500	-	0.00%
Telecommunications	8,811	7,726	7,800	7,800	-	0.00%
Travel/Meals	15,905	19,341	13,000	19,000	6,000	46.15%
Taxes	34,329	34,577	35,000	35,000	-	0.00%
Depreciation - Capital Assets	9,372	17,691	7,969	20,132	12,163	152.63%
<b>Total Operational</b>	<b>156,626</b>	<b>161,663</b>	<b>149,453</b>	<b>170,906</b>	<b>21,453</b>	<b>14.35%</b>
<b>PROGRAM</b>						
Special Events	1,183	-	3,000	5,500	2,500	83.33%
Program Supplies & Costs	415,673	423,934	532,500	542,500	10,000	1.88%
Promotion/Public Relations	1,765	-	2,200	2,200	-	0.00%
<b>Total Program</b>	<b>418,621</b>	<b>423,934</b>	<b>537,700</b>	<b>550,200</b>	<b>12,500</b>	<b>2.32%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	15,000	-	(15,000)	-100.00%

**COUNTY OF HURON**  
**PLANNING - CONSOLIDATED**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Other Expenditures</b>	-	-	15,000	-	(15,000)	-100.00%
<b>TOTAL EXPENDITURES</b>	<b>2,710,636</b>	<b>2,688,526</b>	<b>2,907,742</b>	<b>3,135,799</b>	<b>228,057</b>	<b>7.84%</b>
<b>NET REQUIREMENTS</b>	<b>1,967,773</b>	<b>2,207,910</b>	<b>2,275,037</b>	<b>2,354,799</b>	<b>79,762</b>	<b>3.51%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(9,372)	(17,691)	(7,969)	(20,132)	(12,163)	152.63%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>1,958,401</b>	<b>2,190,218</b>	<b>2,267,068</b>	<b>2,334,667</b>	<b>67,599</b>	<b>2.98%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	17,000	160,500	143,500	
Add: Depreciation	9,372	17,691	7,969	20,132	12,163	
Less: Principal payments	-	-	-	-	-	
Less: Capital Expenditures	-	-	-	-	-	
Add: Debt financing	-	-	-	-	-	
<b>Total Surplus/Deficit per Financial Statements</b>	<b>1,967,773</b>	<b>2,207,910</b>	<b>2,292,037</b>	<b>2,515,299</b>	<b>223,262</b>	<b>9.74%</b>

**COUNTY OF HURON**  
**PLANNING SERVICES**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	1,000	-	(1,000)	-100.00%
<b>Total Provincial Grants</b>	-	-	<b>1,000</b>	-	<b>(1,000)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	469,410	343,638	428,000	440,000	12,000	2.80%
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	12,000	18,000	6,000	50.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	82,000	86,704	86,705	91,500	4,795	5.53%
Third Party Recoveries	1,507	12,735	10,000	10,000	-	0.00%
<b>Total Other Revenue</b>	<b>552,918</b>	<b>443,077</b>	<b>536,705</b>	<b>559,500</b>	<b>22,795</b>	<b>4.25%</b>
<b>TOTAL REVENUE</b>	<b>555,018</b>	<b>448,864</b>	<b>537,705</b>	<b>563,500</b>	<b>25,795</b>	<b>4.80%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,237,865	1,295,386	1,203,148	1,293,190	90,042	7.48%
Salaries - Part Time	146,041	111,061	224,574	180,626	(43,948)	-19.57%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	3,191	6,439	6,000	6,000	-	0.00%
<b>Total Salaries</b>	<b>1,387,098</b>	<b>1,412,886</b>	<b>1,433,722</b>	<b>1,479,816</b>	<b>46,094</b>	<b>3.21%</b>
<b>BENEFITS</b>						
Statutory Benefits	98,623	119,964	106,313	113,552	7,239	6.81%
Extended Benefits	100,178	109,353	108,268	120,610	12,342	11.40%
OMERS	142,374	129,897	146,300	152,855	6,555	4.48%
<b>Total Benefits</b>	<b>341,175</b>	<b>359,214</b>	<b>360,881</b>	<b>387,017</b>	<b>26,136</b>	<b>7.24%</b>
<b>Total Salaries and Benefits</b>	<b>1,728,273</b>	<b>1,772,100</b>	<b>1,794,603</b>	<b>1,866,833</b>	<b>72,230</b>	<b>4.02%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	19,123	33,531	25,831	24,353	(1,478)	-5.72%
Equipment Repairs & Maint.	-	351	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	653	424	2,000	3,000	1,000	50.00%
Software	-	-	-	87,408	87,408	0.00%



**COUNTY OF HURON**  
**PLANNING SERVICES**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Equipment</b>	<b>19,776</b>	<b>34,306</b>	<b>28,331</b>	<b>115,261</b>	<b>86,930</b>	<b>306.84%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	17,171	43,587	47,000	37,000	(10,000)	-21.28%
Insurance	5,897	6,500	7,200	7,500	300	4.17%
Occupational Accident Insurance	4,109	5,414	3,730	3,730	-	0.00%
Intra County Purchases	10,351	7,000	7,051	7,051	-	0.00%
Legal Fees	23,037	15,645	10,000	10,000	-	0.00%
Printing (External)	3,104	2,456	4,000	4,000	-	0.00%
<b>Total Purchased Service</b>	<b>63,668</b>	<b>80,602</b>	<b>78,981</b>	<b>69,281</b>	<b>(9,700)</b>	<b>-12.28%</b>
<b>OPERATIONAL</b>						
Advertising	1,455	534	2,000	2,000	-	0.00%
Associations/Memberships	6,458	12,492	7,000	8,000	1,000	14.29%
Bank Charges	25	33	50	50	-	0.00%
Conventions/Conferences	12,754	12,585	15,000	18,000	3,000	20.00%
Office Expense	2,620	1,571	3,000	2,000	(1,000)	-33.33%
Postage/Courier	4,162	2,923	5,000	5,000	-	0.00%
Publications & Subscriptions	3,604	917	2,000	2,000	-	0.00%
Rent	36,224	30,187	30,187	30,187	-	0.00%
Staff Training	16,436	10,829	8,500	8,500	-	0.00%
Telecommunications	8,278	7,205	7,000	7,000	-	0.00%
Travel/Meals	13,134	16,538	9,000	15,000	6,000	66.67%
Depreciation - Capital Assets	9,372	17,691	7,969	20,132	12,163	152.63%
<b>Total Operational</b>	<b>114,522</b>	<b>113,558</b>	<b>96,706</b>	<b>117,869</b>	<b>21,163</b>	<b>21.88%</b>
<b>PROGRAM</b>						
Special Events	1,000	-	1,000	1,000	-	0.00%
Promotion/Public Relations	1,765	-	2,000	2,000	-	0.00%
<b>Total Program</b>	<b>2,765</b>	<b>-</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>(12,000)</b>	<b>18,000</b>	<b>-</b>	<b>-250.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,929,004</b>	<b>2,000,566</b>	<b>1,989,621</b>	<b>2,190,244</b>	<b>170,623</b>	<b>10.08%</b>
<b>NET REQUIREMENTS</b>	<b>1,373,987</b>	<b>1,551,702</b>	<b>1,451,916</b>	<b>1,626,744</b>	<b>144,828</b>	<b>12.04%</b>
<b>LEVY BASED ADJUSTMENTS</b>						

**COUNTY OF HURON**  
**PLANNING SERVICES**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less Depreciation	(9,372)	(17,691)	(7,969)	(20,132)	(12,163)	152.63%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>1,364,614</b>	<b>1,534,010</b>	<b>1,443,947</b>	<b>1,606,612</b>	<b>132,665</b>	<b>11.27%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	12,000	18,000	6,000	
Add: Depreciation	9,372	17,691	7,969	20,132	12,163	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statements</b>	<b>1,373,987</b>	<b>1,551,702</b>	<b>1,463,916</b>	<b>1,644,744</b>	<b>156,991</b>	<b>12.35%</b>

**COUNTY OF HURON**  
**PLANNING - WATER SOURCE PROTECTION**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	110,000	110,000	0.00%
<b>Total Other Revenue</b>	-	-	-	<b>110,000</b>	<b>110,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	<b>110,000</b>	<b>110,000</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Councillor's Remuneration	3,095	4,804	5,000	5,000	-	0.00%
<b>Total Salaries</b>	<b>3,095</b>	<b>4,804</b>	<b>5,000</b>	<b>5,000</b>	-	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>3,095</b>	<b>5,062</b>	<b>5,000</b>	<b>5,000</b>	-	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	6,221	13,341	7,000	9,000	2,000	28.57%
Printing (External)	-	-	500	500	-	0.00%
<b>Total Purchased Service</b>	<b>6,221</b>	<b>13,341</b>	<b>7,500</b>	<b>9,500</b>	<b>2,000</b>	<b>26.67%</b>
<b>OPERATIONAL</b>						
Conventions/Conferences	-	-	1,710	1,750	40	2.34%
Travel/Meals	410	1,655	1,000	1,000	-	0.00%
<b>Total Operational</b>	<b>410</b>	<b>1,655</b>	<b>2,710</b>	<b>2,750</b>	<b>40</b>	<b>1.48%</b>
<b>PROGRAM</b>						
Special Events	183	-	500	500	-	0.00%
Program Supplies & Costs	376,699	402,862	500,000	510,000	10,000	2.00%
<b>Total Program</b>	<b>376,882</b>	<b>402,862</b>	<b>500,500</b>	<b>510,500</b>	<b>10,000</b>	<b>2.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	-	-	-	-	-	<b>0.00%</b>

**COUNTY OF HURON**  
**PLANNING - WATER SOURCE PROTECTION**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL EXPENDITURES</b>	<b>386,608</b>	<b>422,920</b>	<b>515,710</b>	<b>527,750</b>	<b>12,040</b>	<b>2.33%</b>
<b>NET REQUIREMENTS</b>	<b>386,608</b>	<b>422,920</b>	<b>515,710</b>	<b>417,750</b>	<b>(97,960)</b>	<b>-19.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>386,608</b>	<b>422,920</b>	<b>515,710</b>	<b>417,750</b>	<b>(97,960)</b>	<b>-19.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	-	110,000	110,000	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>386,608</b>	<b>422,920</b>	<b>515,710</b>	<b>527,750</b>	<b>(97,960)</b>	<b>2.33%</b>

**COUNTY OF HURON**  
**PLANNING - FOREST CONSERVATION**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Fees/Licenses	8,461	3,667	10,000	10,000	-	0.00%
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	20,000	32,500	12,500	62.50%
Sales	61,229	-	40,000	40,000	-	0.00%
Third Party Recoveries	28,154	28,085	25,000	25,000	-	0.00%
<b>Total Other Revenue</b>	<b>97,845</b>	<b>31,752</b>	<b>95,000</b>	<b>107,500</b>	<b>12,500</b>	<b>13.16%</b>
<b>TOTAL REVENUE</b>	<b>97,845</b>	<b>31,752</b>	<b>95,000</b>	<b>107,500</b>	<b>12,500</b>	<b>13.16%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	179,502	125,436	174,720	177,783	3,063	1.75%
Salaries - Part Time	-	-	15,695	16,682	987	6.29%
<b>Total Salaries</b>	<b>179,502</b>	<b>125,436</b>	<b>190,415</b>	<b>194,465</b>	<b>4,050</b>	<b>2.13%</b>
<b>BENEFITS</b>						
Statutory Benefits	12,715	11,247	14,676	15,701	1,025	6.98%
Extended Benefits	15,338	9,280	16,540	17,972	1,432	8.66%
OMERS	18,576	10,890	18,293	18,430	137	0.75%
<b>Total Benefits</b>	<b>46,628</b>	<b>31,416</b>	<b>49,509</b>	<b>52,103</b>	<b>2,594</b>	<b>5.24%</b>
<b>Total Salaries and Benefits</b>	<b>226,129</b>	<b>156,852</b>	<b>239,924</b>	<b>246,568</b>	<b>6,644</b>	<b>2.77%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	2,051	-	3,500	2,500	(1,000)	-28.57%
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
Vehicle Lease & Operation	10,518	5,749	8,500	7,500	(1,000)	-11.76%
<b>Total Equipment</b>	<b>12,569</b>	<b>5,749</b>	<b>13,000</b>	<b>11,000</b>	<b>(2,000)</b>	<b>-15.38%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	812	3,311	1,000	21,000	20,000	2000.00%
Intra County Purchases	64,293	30,658	25,000	25,000	-	0.00%
Legal Fees	10,554	930	12,000	45,000	33,000	275.00%
Printing (External)	-	18	250	250	-	0.00%

**COUNTY OF HURON**  
**PLANNING - FOREST CONSERVATION**  
Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Purchased Service</b>	<b>75,658</b>	<b>34,917</b>	<b>38,250</b>	<b>91,250</b>	<b>53,000</b>	<b>138.56%</b>
<b>OPERATIONAL</b>						
Advertising	168	-	250	250	-	0.00%
Associations/Memberships	650	1,063	1,500	1,500	-	0.00%
Conventions/Conferences	2,343	2,594	1,750	2,000	250	14.29%
Office Expense	195	44	500	500	-	0.00%
Postage/Courier	12	46	100	100	-	0.00%
Publications & Subscriptions	119	-	100	100	-	0.00%
Rent	-	6,037	6,037	6,037	-	0.00%
Staff Training	985	420	1,000	1,000	-	0.00%
Telecommunications	533	521	800	800	-	0.00%
Travel/Meals	2,360	1,148	3,000	3,000	-	0.00%
Taxes	34,329	34,577	35,000	35,000	-	0.00%
<b>Total Operational</b>	<b>41,694</b>	<b>46,450</b>	<b>50,037</b>	<b>50,287</b>	<b>250</b>	<b>0.50%</b>
<b>PROGRAM</b>						
Special Events	-	-	1,500	4,000	2,500	166.67%
Program Supplies & Costs	38,973	21,072	32,500	32,500	-	0.00%
Promotion/Public Relations	-	-	200	200	-	0.00%
<b>Total Program</b>	<b>38,973</b>	<b>21,072</b>	<b>34,200</b>	<b>36,700</b>	<b>2,500</b>	<b>7.31%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	15,000	-	(15,000)	-100.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(15,000)</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>395,023</b>	<b>265,040</b>	<b>375,411</b>	<b>435,805</b>	<b>45,394</b>	<b>16.09%</b>
<b>NET REQUIREMENTS</b>	<b>297,179</b>	<b>233,288</b>	<b>280,411</b>	<b>328,305</b>	<b>32,894</b>	<b>17.08%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>297,179</b>	<b>233,288</b>	<b>280,411</b>	<b>328,305</b>	<b>32,894</b>	<b>17.08%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	5,000	32,500	27,500	
Add: Depreciation					-	
Less: Principal payments					-	

**COUNTY OF HURON**  
**PLANNING - FOREST CONSERVATION**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>297,179</b>	<b>233,288</b>	<b>285,411</b>	<b>360,805</b>	<b>32,894</b>	<b>26.42%</b>



**COUNTY OF HURON**  
**2024 BUDGET**

**Economic Development**



# Corporation of the County of Huron

## 2024 Budget | Economic Development

### Program Description

Economic Development brings people and ideas together to positively impact the economy and quality of life in Huron County. We collaborate to set the stage for our community to **THRIVE**.

The Economic Development Department, with its many partners, support a diverse, thriving, and sustainable economy and rural community.

This benefit is best understood through the *Leaky Bucket Theory*. Through the department's four primary service areas, staff work to:

1. Increase the flow of resources and capital into Huron's community.
2. Maximize the effectiveness of the resources and capital within the community.
3. Retain resources and capital within the community.

The Economic Development Department works to ensure Huron's community thrives by providing services and programs in four primary service areas and is supported by the Huron County Economic Development Board. The service areas include:

1. Sector Supports & Investment Inquiries (Thrive: Invest)
2. Tourism Marketing & Local Food Promotion (Ontario's West Coast and Taste of Huron)
3. Business and Coaching Services Along the Lifecycle (Huron Business Center)
4. Newcomer Services & Welcoming Community activities (Immigration Partnership)

Economic Development Department consists of 9 full time, permanent staff, 1 full time, contracted staff, 1 part time, contracted staff and 2 summer students. The Department also works with the Economic Development Board made up of elected officials, business and community leaders.

### Strategic Priorities, Goals and Objectives

- **Include:** Huron County offers an inclusive and high quality of place for living, working, and running a business.
- **Collaborate:** The Economic Development Department is the go-to leader on regional economic and community development activity, playing a key role in sharing information and coordinating initiatives to create alignment amongst partners.
- **Sustain:** Huron County sustains a thriving business community that has access to high-quality, responsive support which enables resilience, growth, and innovation.
- **Communicate:** Increase understanding of the work that the County of Huron's Economic Development Department is undertaking and opportunities available to support economic development in the region.

## 2024 Workplan and Key Changes

The work of 2024 will focus on the Council Priorities of Housing, Alternative Energy Solutions, Welcoming and Inclusive Communities, Workforce Attraction, Economic Readiness, Youth Attraction and Agriculture.

This will be accomplished through a boots on the ground approach to economic development continuing to build on the solid foundation of good economic development practices established in 2023. Stakeholder engagement will continue through a series of learning and networking opportunities, events, research and key messaging will be delivered to grow our economy.

The department will continue to address key challenges for all sectors such as housing, workforce attraction and retention, transportation, youth engagement – summer company spaces will double this year due to external funding. Response to the local trend of aging business owners in all sectors will continue with a focus on succession planning, coaching along the business life-cycle, and welcoming newcomer business owners.

## 2024 Budget Highlights

### Operating

- Overall operating increasing by 1.88%,
- Salaries and Benefits decreased by \$34,585 due to the DSS program ending which employed two staff members on a contract basis. However, we have budgeted for 3% COLA, some movement along the pay band (retention) and the reclassification of one position from contract to permanent.
- SBEC expenditures of \$468,193 with contract expiring in 2024, estimating same level of support. County covers 62% of the program.
- LIP expenditures of \$254,040, with 98% covered by Federal funding.
- Pursuing opportunities for sponsorship, pay to play and fee for service models
- \$75,000 is included for a Transit Feasibility Study, funded by some legacy one time funding for Economic Development.
- Economic Development Board Working groups will be working on Housing issues and Alternate Energy/Clean Energy initiatives.
- Refining and targeting communications to using expanded delivery methods such as podcasting
- Increasing opportunities to engage directly with businesses, business organizations (BIA, Chambers), strategic partners (municipalities, educational institutions, sector organizations – OFA, HMA), Service providers (CEL, TTG) Youth, Newcomers and volunteers. The 2024 Economic Development Workforce Summit will engage and educate these partners with their most pressing issue.

**Capital**

- We anticipate no capital projects in the 2024 budget year.

**Staffing**

Current approved staff complement is consists of 9 full time, permanent staff, 1 full time, contracted staff, 1 part time, contracted staff and 2 summer students. Changes for 2024 include:

1. Maintaining the 1 full time contracted Economic Development Coordinator (EDC) position through to the end of 2024. Currently the department has a contracted EDC which is partially funded by the OMAFRA RED Workforce contract. RED funding ends in December 2024 with a possible extension to March 2024. In the 2023 budget we decreased our EDO positions by 1 full time, permanent EDO to facilitate the 2 EDC positions in a restructuring of the department. We have found this structure of EDO and EDC’s to be highly efficient and productive and supports succession planning, knowledge transfer and staff retention in the department. Offering permanent positions is not only key to reducing staff turnover and building a thriving work environment.
2. The two full time digital service squad positions have decreased to one part time position. The program is ending in March 2024 and there will be no staff dedicated to digital work after that time.

<b>Staff Complement (FTE)</b>	<b>2023</b>	<b>2024</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>
Economic Development - Permanent	3.00	3.00	-	4.00	4.00
Economic Development - Contract	1.54	1.54	-	0.54	0.54
Tourism - Permanent	2.00	2.00	-	2.00	2.00
Immigration - Permanent	2.00	2.00	-	2.00	2.00
Small Business Enterprise - Permanent	3.00	3.00	-	3.00	3.00
Small Business Enterprise - Contract	2.00	0.27	(1.73)	-	-
<b>TOTAL</b>	<b>13.54</b>	<b>11.81</b>	<b>-1.73</b>	<b>11.54</b>	<b>11.54</b>

## Summary

The total levy for the Department is projected to increase by \$24,137 to \$1,292,156 for the 2024 budget year, or an increase of 1.90%.

**COUNTY OF HURON**  
**ECONOMIC DEVELOPMENT - BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers	906,964	709,738	(197,226)	
Reserves	60,000	58,550	(1,450)	
Other Funding	20,000	104,100	84,100	
Internal Charges	9,712	13,934	4,222	
<b>Total Operating Revenue</b>	<b>996,676</b>	<b>886,322</b>	<b>(110,354)</b>	<b>-11.07%</b>
Capital Budget				
Government Transfers			-	
Reserves	-	-	-	
Other Funding			-	
Debt Financing			-	
<b>Total Capital Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Revenue - BUDGET</b>	<b>996,676</b>	<b>886,322</b>	<b>(110,354)</b>	<b>-11.07%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	1,220,760	1,186,175	(34,585)	
Equipment	11,369	19,370	8,001	
Purchased Service	131,437	136,568	5,131	
Internal Charges	11,643	20,974	9,331	
Operational	163,585	182,688	19,103	
Program	713,804	620,030	(93,774)	
Transfer to Reserves	-	-	-	
<b>Total Operating Budget</b>	<b>2,252,598</b>	<b>2,165,805</b>	<b>(86,793)</b>	<b>-3.85%</b>
Capital Budget				
Capital Expenditures	-	-	-	
Transfer to Reserves	12,097	12,673	576	
Debt Repayment			-	
<b>Total Capital Budget</b>	<b>12,097</b>	<b>12,673</b>	<b>576</b>	<b>4.76%</b>
<b>Total Expenditures - BUDGET</b>	<b>2,264,695</b>	<b>2,178,478</b>	<b>(86,217)</b>	<b>-3.81%</b>
<b>Total LEVY</b>	<b>1,268,019</b>	<b>1,292,156</b>	<b>24,137</b>	<b>1.90%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	12,097	12,673	576	
Capital Expenditures	-	-	-	
Reserves	47,903	45,877	(2,026)	
<b>Total Financial Statement Expenditures</b>	<b>1,328,019</b>	<b>1,350,706</b>	<b>22,687</b>	<b>1.71%</b>

**COUNTY OF HURON**  
**Economic Development - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	-	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	-	-	-	0.00%
<b>Total Equipment</b>	-	-	-	-	-	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	-	-	-	0.00%
<b>Total Building</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	12,097	12,673	576	4.76%
<b>Total Other</b>	-	-	<b>12,097</b>	<b>12,673</b>	<b>576</b>	<b>4.76%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>12,097</b>	<b>12,673</b>	<b>576</b>	<b>4.76%</b>
<b>NET REQUIREMENTS</b>	-	-	<b>12,097</b>	<b>12,673</b>	<b>576</b>	<b>4.76%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	-	-	<b>12,097</b>	<b>12,673</b>	<b>576</b>	<b>4.76%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	(12,097)	(12,673)		
Less: Capital Expenditures						
<b>Total Surplus/Deficit per Financial Statement</b>	-	-	-	-	<b>576</b>	<b>0.00%</b>

**COUNTY OF HURON**

**Economic Development - Summary of ALL Sub-Depts.**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	82,921	84,513	83,400	83,400	-	0.00%
Provincial Project Grants	154,398	165,488	434,496	272,710	(161,786)	-37.24%
Provincial Capital Grant	3,095	1,682	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>240,414</b>	<b>251,683</b>	<b>517,896</b>	<b>356,110</b>	<b>(161,786)</b>	<b>-31.24%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	219,756	418,122	389,068	353,628	(35,440)	-9.11%
Federal Other Grants	-	-	-	-	-	0.00%
<b>Total Federal Grants</b>	<b>219,756</b>	<b>418,122</b>	<b>389,068</b>	<b>353,628</b>	<b>(35,440)</b>	<b>-9.11%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	-	-	-	38,100	38,100	0.00%
Transfer from Operating Carryforward	-	-	20,000	28,550	8,550	42.75%
Transfer from Reserves	-	-	40,000	30,000	(10,000)	-25.00%
Intra County Recoveries	9,954	10,835	9,712	13,934	4,222	43.47%
Third Party Recoveries	94,729	54,946	20,000	66,000	46,000	230.00%
<b>Total Other Revenue</b>	<b>110,733</b>	<b>65,781</b>	<b>89,712</b>	<b>176,584</b>	<b>86,872</b>	<b>96.83%</b>
<b>TOTAL REVENUE</b>	<b>570,903</b>	<b>735,586</b>	<b>996,676</b>	<b>886,322</b>	<b>(110,354)</b>	<b>-11.07%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	493,674	771,183	778,800	825,712	46,912	6.02%
Salaries - Part Time	294,859	69,018	183,966	88,608	(95,358)	-51.83%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	13,408	10,020	20,000	12,000	(8,000)	-40.00%
	<b>801,941</b>	<b>850,221</b>	<b>982,766</b>	<b>926,320</b>	<b>(56,446)</b>	<b>-5.74%</b>
<b>BENEFITS</b>						
Statutory Benefits	62,695	73,837	77,481	75,542	(1,939)	-2.50%
Extended Benefits	45,435	57,253	81,044	95,150	14,106	17.41%
OMERS	53,739	80,209	79,469	89,163	9,694	12.20%
<b>Total Benefits</b>	<b>161,870</b>	<b>211,300</b>	<b>237,994</b>	<b>259,855</b>	<b>21,861</b>	<b>9.19%</b>
<b>Total Salaries and Benefits</b>	<b>963,811</b>	<b>1,061,520</b>	<b>1,220,760</b>	<b>1,186,175</b>	<b>(34,585)</b>	<b>-2.83%</b>

**COUNTY OF HURON**

**Economic Development - Summary of ALL Sub-Depts.**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	11,088	16,713	11,369	19,370	8,001	70.38%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>11,088</b>	<b>16,713</b>	<b>11,369</b>	<b>19,370</b>	<b>8,001</b>	<b>70.38%</b>
<b>PURCHASED SERVICE</b>						
Audit	434	625	-	-	-	0.00%
Consulting/Professional Fees	276,634	56,177	111,098	122,768	11,670	10.50%
Insurance	4,734	5,200	5,800	6,000	200	3.45%
Intra County Purchases	16,937	16,314	11,643	20,974	9,331	80.14%
Maintenance Contracts	1,781	346	4,539	1,800	(2,739)	-60.34%
Printing (External)	13,437	173	10,000	5,000	(5,000)	-50.00%
<b>Total Purchased Service</b>	<b>313,958</b>	<b>78,836</b>	<b>143,080</b>	<b>157,542</b>	<b>14,462</b>	<b>10.11%</b>
<b>OPERATIONAL</b>						
Advertising	38,239	42,452	36,103	52,419	16,316	45.19%
Associations/Memberships	4,896	5,277	2,000	6,600	4,600	230.00%
Bank Charges	25	33	100	100	-	0.00%
Conventions/Conferences	9,409	5,284	5,000	12,558	7,558	151.16%
Internet	199	354	1,000	1,100	100	10.00%
Office Expense	2,121	4,389	4,800	4,800	-	0.00%
Postage/Courier	358	296	500	500	-	0.00%
Publications & Subscriptions	5,238	3,890	4,712	3,312	(1,400)	-29.71%
Rent	42,261	42,292	42,261	43,461	1,200	2.84%
Staff Training	15,146	20,622	18,674	13,538	(5,136)	-27.50%
Telecommunications	9,128	7,204	14,205	14,200	(5)	-0.04%
Travel/Meals	12,391	24,002	34,230	30,100	(4,130)	-12.07%
Depreciation - Capital Assets	8,407	11,265	12,097	12,673	576	4.76%
<b>Total Operational</b>	<b>147,819</b>	<b>167,359</b>	<b>175,682</b>	<b>195,361</b>	<b>19,679</b>	<b>11.20%</b>
<b>PROGRAM</b>						
Special Events	26,698	12,256	68,860	136,060	67,200	97.59%
County Events	-	3,781	8,000	38,000	30,000	375.00%
Research	-	2,837	-	5,520	5,520	0.00%
Purchase of Service	-	4,884	13,950	6,909	(7,041)	-50.47%
Miscellaneous Program	20,500	214,732	157,514	54,932	(102,582)	-65.13%
Program Supplies & Costs	236,583	160,173	448,480	375,609	(72,871)	-16.25%
Promotion/Public Relations	19	4,571	17,000	3,000	(14,000)	-82.35%
<b>Total Program</b>	<b>283,801</b>	<b>403,233</b>	<b>713,804</b>	<b>620,030</b>	<b>(93,774)</b>	<b>-13.14%</b>



**COUNTY OF HURON**

**Economic Development - Summary of ALL Sub-Depts.**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,720,476</b>	<b>1,727,661</b>	<b>2,264,695</b>	<b>2,178,478</b>	<b>(86,217)</b>	<b>-3.81%</b>
<b>NET REQUIREMENTS</b>	<b>1,149,573</b>	<b>992,076</b>	<b>1,268,019</b>	<b>1,292,156</b>	<b>24,137</b>	<b>1.90%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(8,407)	(11,265)	(12,097)	(12,673)	(576)	4.76%
					-	0.00%
<b>NET OPERATING LEVY REQUIREM</b>	<b>1,141,166</b>	<b>980,811</b>	<b>1,255,922</b>	<b>1,279,483</b>	<b>23,561</b>	<b>1.88%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	60,000	58,550	(1,450)	
Add: Depreciation	8,407	11,265	12,097	12,673	576	
<b>Total Surplus/Deficit per Financial \$</b>	<b>1,149,573</b>	<b>992,076</b>	<b>1,328,019</b>	<b>1,350,706</b>	<b>24,713</b>	<b>1.71%</b>

**COUNTY OF HURON**  
**Economic Development - Board**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>OTHER REVENUE</b>						
Transfer from Operating Carryforward	-	-	-	19,600	19,600	0.00%
Transfer from Reserves	-	-	40,000	30,000	(10,000)	-25.00%
Third Party Recoveries	1,983	13,333	10,000	10,000	-	0.00%
<b>Total Other Revenue</b>	<b>1,983</b>	<b>13,333</b>	<b>50,000</b>	<b>59,600</b>	<b>9,600</b>	<b>19.20%</b>
<b>TOTAL REVENUE</b>	<b>1,983</b>	<b>13,333</b>	<b>50,000</b>	<b>59,600</b>	<b>9,600</b>	<b>19.20%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Councillor's Remuneration	13,408	10,020	20,000	12,000	(8,000)	-40.00%
<b>Total Salaries</b>	<b>13,408</b>	<b>10,020</b>	<b>20,000</b>	<b>12,000</b>	<b>(8,000)</b>	<b>-40.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	506	418	1,000	1,000	-	0.00%
<b>Total Benefits</b>	<b>506</b>	<b>452</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>13,915</b>	<b>10,471</b>	<b>21,000</b>	<b>13,000</b>	<b>(8,000)</b>	<b>-38.10%</b>
<b>OPERATIONAL</b>						
Conventions/Conferences	-	-	-	-	-	0.00%
Travel/Meals	406	388	600	600	-	0.00%
<b>Total Operational</b>	<b>406</b>	<b>388</b>	<b>600</b>	<b>600</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	9,666	78,330	130,000	149,600	19,600	15.08%
<b>Total Program</b>	<b>9,666</b>	<b>78,330</b>	<b>130,000</b>	<b>149,600</b>	<b>19,600</b>	<b>15.08%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>23,987</b>	<b>89,190</b>	<b>151,600</b>	<b>163,200</b>	<b>11,600</b>	<b>7.65%</b>
<b>NET REQUIREMENTS</b>	<b>22,004</b>	<b>75,856</b>	<b>101,600</b>	<b>103,600</b>	<b>2,000</b>	<b>1.97%</b>

**COUNTY OF HURON**  
**Economic Development - Board**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>22,004</b>	<b>75,856</b>	<b>101,600</b>	<b>103,600</b>	<b>2,000</b>	<b>1.97%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	40,000	49,600		
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statement</b>	<b>22,004</b>	<b>75,856</b>	<b>141,600</b>	<b>153,200</b>	<b>2,000</b>	<b>8.19%</b>

**COUNTY OF HURON**  
**Economic Development - (3400-0000)**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	10,079	-	150,509	128,770	(21,739)	-14.44%
<b>Total Provincial Grants</b>	<b>10,079</b>	<b>-</b>	<b>150,509</b>	<b>128,770</b>	<b>(21,739)</b>	<b>-14.44%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	-	-	-	16,400	16,400	0.00%
Transfer from Operating Carryforward	-	-	20,000	-	(20,000)	-100.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	9,954	10,835	9,712	13,934	4,222	43.47%
Third Party Recoveries	92,746	32,092	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>102,700</b>	<b>42,927</b>	<b>29,712</b>	<b>30,334</b>	<b>622</b>	<b>2.09%</b>
<b>TOTAL REVENUE</b>	<b>133,381</b>	<b>48,714</b>	<b>180,221</b>	<b>238,738</b>	<b>58,517</b>	<b>32.47%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	364,620	297,330	288,505	301,914	13,409	4.65%
Salaries - Part Time	49,398	29,689	82,607	74,580	(8,027)	-9.72%
<b>Total Salaries</b>	<b>414,018</b>	<b>327,019</b>	<b>371,112</b>	<b>376,494</b>	<b>5,382</b>	<b>1.45%</b>
<b>BENEFITS</b>						
Statutory Benefits	28,360	26,668	27,821	28,275	454	1.63%
Extended Benefits	31,884	23,302	26,538	35,944	9,406	35.44%
OMERS	41,198	32,884	31,787	38,006	6,219	19.56%
<b>Total Benefits</b>	<b>101,442</b>	<b>82,854</b>	<b>86,146</b>	<b>102,225</b>	<b>16,079</b>	<b>18.66%</b>
<b>Total Salaries and Benefits</b>	<b>515,460</b>	<b>409,874</b>	<b>457,258</b>	<b>478,719</b>	<b>21,461</b>	<b>4.69%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	11,088	16,713	11,369	19,370	8,001	70.38%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>11,088</b>	<b>16,713</b>	<b>11,369</b>	<b>19,370</b>	<b>8,001</b>	<b>70.38%</b>
<b>PURCHASED SERVICE</b>						
Audit	-	125	-	-	-	0.00%

**COUNTY OF HURON**  
**Economic Development - (3400-0000)**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	217,281	14,939	35,000	80,000	45,000	128.57%
Insurance	4,734	5,200	5,800	6,000	200	3.45%
Intra County Purchases	1,751	1,931	1,931	2,040	109	5.64%
Maintenance Contracts	1,781	346	4,539	1,800	(2,739)	-60.34%
Printing (External)	13,437	173	10,000	5,000	(5,000)	-50.00%
<b>Total Purchased Service</b>	<b>238,984</b>	<b>22,715</b>	<b>57,270</b>	<b>95,840</b>	<b>38,570</b>	<b>67.35%</b>
<b>OPERATIONAL</b>						
Advertising	31,308	3,020	10,000	12,000	2,000	20.00%
Associations/Memberships	4,896	5,277	2,000	6,600	4,600	230.00%
Conventions/Conferences	7,930	3,264	5,000	7,000	2,000	40.00%
Internet	199	354	1,000	1,100	100	10.00%
Office Expense	1,957	2,861	3,000	3,000	-	0.00%
Postage/Courier	358	296	500	500	-	0.00%
Publications & Subscriptions	4,926	2,661	2,600	1,200	(1,400)	-53.85%
Rent	13,761	12,992	13,761	13,761	-	0.00%
Staff Training	7,790	8,033	9,000	7,000	(2,000)	-22.22%
Telecommunications	6,220	4,371	6,000	6,000	-	0.00%
Travel/Meals	3,890	2,301	10,000	7,000	(3,000)	-30.00%
Depreciation - Capital Assets	8,407	11,265	12,097	12,673	576	4.76%
<b>Total Operational</b>	<b>91,667</b>	<b>56,728</b>	<b>75,058</b>	<b>77,934</b>	<b>2,876</b>	<b>3.83%</b>
<b>PROGRAM</b>						
Special Events	24,532	-	30,000	20,000	(10,000)	-33.33%
County Events	-	-	-	30,000	30,000	0.00%
Program Overhead	-	-	-	-	-	0.00%
Program Supplies & Costs	177,040	7,266	125,000	133,209	8,209	6.57%
Promotion/Public Relations	19	137	17,000	3,000	(14,000)	-82.35%
<b>Total Program</b>	<b>201,592</b>	<b>7,403</b>	<b>172,000</b>	<b>186,209</b>	<b>14,209</b>	<b>8.26%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,058,791</b>	<b>513,433</b>	<b>772,955</b>	<b>858,072</b>	<b>85,117</b>	<b>11.01%</b>
<b>NET REQUIREMENTS</b>	<b>925,410</b>	<b>464,719</b>	<b>592,734</b>	<b>619,334</b>	<b>26,600</b>	<b>4.49%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(8,407)	(11,265)	(12,097)	(12,673)	(576)	4.76%

**COUNTY OF HURON**  
**Economic Development - (3400-0000)**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
N					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>917,003</b>	<b>453,454</b>	<b>580,637</b>	<b>606,661</b>	<b>26,024</b>	<b>4.48%</b>
N						
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	20,000	-	(20,000)	-100.00%
Add: Depreciation	8,407	11,265	12,097	12,673	576	4.76%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Total Surplus/Deficit per Financial Statement</b>	<b>925,410</b>	<b>464,719</b>	<b>612,734</b>	<b>619,334</b>	<b>27,176</b>	<b>1.08%</b>

**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre - SUMMARY ALL SBEC**

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	82,921	84,513	83,400	83,400	-	0.00%
Provincial Project Grants	48,500	48,499	72,403	53,500	(18,903)	-26.11%
<b>Total Provincial Grants</b>	<b>131,422</b>	<b>133,012</b>	<b>155,803</b>	<b>136,900</b>	<b>(18,903)</b>	<b>-12.13%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	-	-	-	15,000	15,000	0.00%
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	-	1,484	10,000	26,000	16,000	160.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>1,484</b>	<b>10,000</b>	<b>41,000</b>	<b>31,000</b>	<b>310.00%</b>
<b>TOTAL REVENUE</b>	<b>131,422</b>	<b>134,495</b>	<b>165,803</b>	<b>177,900</b>	<b>12,097</b>	<b>7.30%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	94,933	208,192	227,227	242,274	15,047	6.62%
Salaries - Part Time	98,942	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>193,875</b>	<b>208,192</b>	<b>227,227</b>	<b>242,274</b>	<b>15,047</b>	<b>6.62%</b>
<b>BENEFITS</b>						
Statutory Benefits	17,104	19,062	19,001	20,231	1,230	6.47%
Extended Benefits	11,739	17,838	24,012	26,004	1,992	8.30%
OMERS	10,629	20,791	22,223	24,069	1,846	8.31%
<b>Total Benefits</b>	<b>39,472</b>	<b>57,691</b>	<b>65,236</b>	<b>70,304</b>	<b>5,068</b>	<b>7.77%</b>
<b>Total Salaries and Benefits</b>	<b>233,347</b>	<b>265,882</b>	<b>292,463</b>	<b>312,578</b>	<b>20,115</b>	<b>6.88%</b>
<b>PURCHASED SERVICE</b>						
Audit	434	500	-	-	-	0.00%
Consulting/Professional Fees	10,081	7,011	17,100	17,100	-	0.00%
<b>Total Purchased Service</b>	<b>10,515</b>	<b>7,511</b>	<b>17,100</b>	<b>17,100</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Advertising	5,490	10,707	26,103	26,103	-	0.00%

**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre - SUMMARY ALL SBEC**

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Conventions/Conferences	270	2,020	-	-	-	0.00%
Office Expense	164	1,460	1,800	1,800	-	0.00%
Rent	22,500	22,500	22,500	22,500	-	0.00%
Staff Training	7,123	5,170	-	-	-	0.00%
Telecommunications	1,651	1,433	8,205	8,200	(5)	-0.06%
Travel/Meals	5,876	2,273	13,200	12,000	(1,200)	-9.09%
<b>Total Operational</b>	<b>43,385</b>	<b>46,793</b>	<b>73,920</b>	<b>72,715</b>	<b>(1,205)</b>	<b>-1.63%</b>
<b>PROGRAM</b>						
County Events	-	3,781	8,000	8,000	-	0.00%
Miscellaneous Program	13,500	35,667	15,000	50,000	35,000	233.33%
Program Supplies & Costs	29,574	13,447	45,300	7,800	(37,500)	-82.78%
<b>Total Program</b>	<b>43,074</b>	<b>57,328</b>	<b>68,300</b>	<b>65,800</b>	<b>(2,500)</b>	<b>-3.66%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>330,322</b>	<b>377,514</b>	<b>451,783</b>	<b>468,193</b>	<b>16,410</b>	<b>3.63%</b>
<b>NET REQUIREMENTS</b>	<b>198,900</b>	<b>243,019</b>	<b>285,980</b>	<b>290,293</b>	<b>4,313</b>	<b>1.51%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>198,900</b>	<b>243,019</b>	<b>285,980</b>	<b>290,293</b>	<b>4,313</b>	<b>1.51%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	-	-	-	0.00%
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statement</b>	<b>198,900</b>	<b>243,019</b>	<b>285,980</b>	<b>290,293</b>	<b>4,313</b>	<b>1.51%</b>



**COUNTY OF HURON**

Economic Development - Immigration (LIP) 3400-3410

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>FEDERAL GRANTS</b>						
Federal Project Grants	167,063	214,627	247,068	248,994	1,926	0.78%
<b>Total Federal Grants</b>	<b>167,063</b>	<b>214,627</b>	<b>247,068</b>	<b>248,994</b>	<b>1,926</b>	<b>0.78%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	-	2,000	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>167,063</b>	<b>216,627</b>	<b>247,068</b>	<b>248,994</b>	<b>1,926</b>	<b>0.78%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	19,747	100,291	119,470	124,367	4,897	4.10%
Salaries - Part Time	76,697	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>96,444</b>	<b>100,291</b>	<b>119,470</b>	<b>124,367</b>	<b>4,897</b>	<b>4.10%</b>
<b>BENEFITS</b>						
Statutory Benefits	8,745	9,047	10,714	11,461	747	6.97%
Extended Benefits	947	4,890	14,744	15,988	1,244	8.44%
OMERS	1,091	8,939	11,127	11,539	412	3.70%
<b>Total Benefits</b>	<b>10,783</b>	<b>22,876</b>	<b>36,585</b>	<b>38,988</b>	<b>2,403</b>	<b>6.57%</b>
<b>Total Salaries and Benefits</b>	<b>107,227</b>	<b>123,168</b>	<b>156,055</b>	<b>163,355</b>	<b>7,300</b>	<b>4.68%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	20,257	20,654	28,998	16,668	(12,330)	-42.52%
Intra County Purchases	14,106	14,383	9,712	13,934	4,222	43.47%
<b>Total Purchased Service</b>	<b>34,363</b>	<b>35,038</b>	<b>38,710</b>	<b>30,602</b>	<b>(8,108)</b>	<b>-20.95%</b>
<b>OPERATIONAL</b>						
Rent	6,000	6,800	6,000	7,200	1,200	20.00%
Staff Training	233	2,098	2,454	2,538	84	3.42%

**COUNTY OF HURON**

**Economic Development - Immigration (LIP) 3400-3410**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Travel/Meals	2,118	11,535	7,430	7,500	70	0.94%
<b>Total Operational</b>	<b>9,560</b>	<b>36,630</b>	<b>15,884</b>	<b>37,112</b>	<b>21,228</b>	<b>133.64%</b>
<b>PROGRAM</b>						
Special Events	2,167	10,277	20,860	7,110	(13,750)	-65.92%
Research	-	2,837	-	5,520	5,520	0.00%
Purchase of Service	-	-	8,850	5,409	(3,441)	-38.88%
Miscellaneous Program	1,000	78	2,514	4,932	2,418	96.18%
Program Supplies & Costs	17,283	1,042	12,180	-	(12,180)	-100.00%
<b>Total Program</b>	<b>20,449</b>	<b>14,234</b>	<b>44,404</b>	<b>22,971</b>	<b>(21,433)</b>	<b>-48.27%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>171,599</b>	<b>209,070</b>	<b>255,053</b>	<b>254,040</b>	<b>(1,013)</b>	<b>-0.40%</b>
<b>NET REQUIREMENTS</b>	<b>4,535</b>	<b>(7,557)</b>	<b>7,985</b>	<b>5,046</b>	<b>(2,939)</b>	<b>-36.81%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>4,535</b>	<b>(7,557)</b>	<b>7,985</b>	<b>5,046</b>	<b>(2,939)</b>	<b>-36.81%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	-	-	-	0.00%
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statement</b>	<b>4,535</b>	<b>(7,557)</b>	<b>7,985</b>	<b>5,046</b>	<b>(2,939)</b>	<b>-36.81%</b>

**COUNTY OF HURON**  
**Economic Development - TOURISM NEW (3400-3415)**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	-	-	-	-	0.00%
Provincial Project Grants	-	17,772	95,000	75,000	(20,000)	-21.05%
<b>Total Provincial Grants</b>	-	<b>17,772</b>	<b>95,000</b>	<b>75,000</b>	<b>(20,000)</b>	<b>-21.05%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	-	197,708	142,000	25,000	(117,000)	-82.39%
Federal Other Grants	-	-	-	-	-	0.00%
<b>Total Federal Grants</b>	-	<b>197,708</b>	<b>142,000</b>	<b>25,000</b>	<b>(117,000)</b>	<b>-82.39%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	-	-	-	6,700	6,700	0.00%
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	8,950	8,950	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	-	6,036	-	30,000	30,000	0.00%
<b>Total Other Revenue</b>	-	<b>6,036</b>	-	<b>45,650</b>	<b>45,650</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	<b>221,516</b>	<b>237,000</b>	<b>145,650</b>	<b>(91,350)</b>	<b>-38.54%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	135,606	143,598	157,157	13,559	9.44%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	-	<b>135,606</b>	<b>143,598</b>	<b>157,157</b>	<b>13,559</b>	<b>9.44%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	12,098	11,634	13,197	1,563	13.43%
Extended Benefits	-	10,888	15,696	17,180	1,484	9.45%
OMERS	-	13,350	14,332	15,549	1,217	8.49%
<b>Total Benefits</b>	-	<b>36,336</b>	<b>41,662</b>	<b>45,926</b>	<b>4,264</b>	<b>10.23%</b>
<b>Total Salaries and Benefits</b>	-	<b>171,943</b>	<b>185,260</b>	<b>203,083</b>	<b>17,823</b>	<b>9.62%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	13,572	30,000	9,000	(21,000)	-70.00%
Insurance	-	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Economic Development - TOURISM NEW (3400-3415)**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	-	-	-	5,000	5,000	0.00%
Printing (External)	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	-	<b>13,572</b>	<b>30,000</b>	<b>14,000</b>	<b>(16,000)</b>	<b>-53.33%</b>
<b>OPERATIONAL</b>						
Staff Training	-	5,321	7,220	4,000	(3,220)	-44.60%
Travel/Meals	-	3,059	3,000	3,000	-	0.00%
<b>Total Operational</b>	-	<b>9,161</b>	<b>10,220</b>	<b>7,000</b>	<b>(3,220)</b>	<b>-31.51%</b>
<b>PROGRAM</b>						
Special Events	-	1,978	18,000	108,950	90,950	505.28%
Purchase of Service	-	4,884	5,100	1,500	(3,600)	-70.59%
Miscellaneous Program	-	178,987	140,000	-	(140,000)	-100.00%
Program Supplies & Costs	-	60,088	136,000	85,000	(51,000)	-37.50%
<b>Total Program</b>	-	<b>245,938</b>	<b>299,100</b>	<b>195,450</b>	<b>(103,650)</b>	<b>-34.65%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	-	<b>440,613</b>	<b>524,580</b>	<b>419,533</b>	<b>(105,047)</b>	<b>-20.02%</b>
<b>NET REQUIREMENTS</b>	-	<b>219,097</b>	<b>287,580</b>	<b>273,883</b>	<b>(13,697)</b>	<b>-4.76%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	-	<b>219,097</b>	<b>287,580</b>	<b>273,883</b>	<b>(13,697)</b>	<b>-4.76%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	-	8,950	8,950	0.00%
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statement</b>	-	<b>219,097</b>	<b>287,580</b>	<b>282,833</b>	<b>(13,697)</b>	<b>-1.65%</b>

**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre Core Program (3300-0000)**

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	82,921	84,513	83,400	83,400	-	0.00%
Provincial Project Grants	-	-	6,403	-	(6,403)	-100.00%
<b>Total Provincial Grants</b>	<b>82,921</b>	<b>84,513</b>	<b>89,803</b>	<b>83,400</b>	<b>(6,403)</b>	<b>-7.13%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	-	1,484	10,000	26,000	16,000	160.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>1,484</b>	<b>10,000</b>	<b>26,000</b>	<b>16,000</b>	<b>160.00%</b>
<b>TOTAL REVENUE</b>	<b>82,921</b>	<b>85,997</b>	<b>99,803</b>	<b>109,400</b>	<b>9,597</b>	<b>9.62%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	94,933	111,749	155,027	158,422	3,395	2.19%
Salaries - Part Time	47,054	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>141,987</b>	<b>111,749</b>	<b>155,027</b>	<b>158,422</b>	<b>3,395</b>	<b>2.19%</b>
<b>BENEFITS</b>						
Statutory Benefits	12,254	9,948	12,709	13,297	588	4.63%
Extended Benefits	11,703	9,606	16,148	17,224	1,076	6.66%
OMERS	10,629	11,547	15,361	15,663	302	1.97%
<b>Total Benefits</b>	<b>34,587</b>	<b>31,101</b>	<b>44,218</b>	<b>46,184</b>	<b>1,966</b>	<b>4.45%</b>
<b>Total Salaries and Benefits</b>	<b>176,573</b>	<b>142,850</b>	<b>199,245</b>	<b>204,606</b>	<b>5,361</b>	<b>2.69%</b>
<b>PURCHASED SERVICE</b>						
Audit	434	500	-	-	-	0.00%
Consulting/Professional Fees	5,454	1,901	13,600	13,600	-	0.00%
<b>Total Purchased Service</b>	<b>5,889</b>	<b>2,401</b>	<b>13,600</b>	<b>13,600</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Advertising	4,911	3,517	16,453	16,453	-	0.00%
Conventions/Conferences	270	2,020	-	-	-	0.00%

**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre Core Program (3300-0000)**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Office Expense	164	1,460	1,800	1,800	-	0.00%
Publications & Subscriptions	311	1,229	2,112	2,112	-	0.00%
Rent	22,500	22,500	22,500	22,500	-	0.00%
Staff Training	7,123	5,170	-	-	-	0.00%
Telecommunications	1,348	1,433	8,205	8,200	(5)	-0.06%
Travel/Meals	4,043	1,890	11,400	11,000	(400)	-3.51%
<b>Total Operational</b>	<b>40,670</b>	<b>39,220</b>	<b>62,470</b>	<b>62,065</b>	<b>(405)</b>	<b>-0.65%</b>
<b>PROGRAM</b>						
County Events	-	3,781	8,000	8,000	-	0.00%
Program Supplies & Costs	8,324	12,522	7,800	7,800	-	0.00%
<b>Total Program</b>	<b>8,324</b>	<b>16,736</b>	<b>15,800</b>	<b>15,800</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>231,455</b>	<b>201,207</b>	<b>291,115</b>	<b>296,071</b>	<b>4,956</b>	<b>1.70%</b>
<b>NET REQUIREMENTS</b>	<b>148,534</b>	<b>115,210</b>	<b>191,312</b>	<b>186,671</b>	<b>(4,641)</b>	<b>-2.43%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>148,534</b>	<b>115,210</b>	<b>191,312</b>	<b>186,671</b>	<b>(4,641)</b>	<b>-2.43%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	-	-	-	0.00%
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statement</b>	<b>148,534</b>	<b>115,210</b>	<b>191,312</b>	<b>186,671</b>	<b>(4,641)</b>	<b>-2.43%</b>

**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre - Starter Plus (3300-3315)**

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	21,000	30,165	38,500	26,000	(12,500)	-32.47%
<b>Total Provincial Grants</b>	<b>21,000</b>	<b>30,165</b>	<b>38,500</b>	<b>26,000</b>	<b>(12,500)</b>	<b>-32.47%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>21,000</b>	<b>30,165</b>	<b>38,500</b>	<b>26,000</b>	<b>(12,500)</b>	<b>-32.47%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	48,157	36,100	41,926	5,826	16.14%
Salaries - Part Time	26,203	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>26,203</b>	<b>48,157</b>	<b>36,100</b>	<b>41,926</b>	<b>5,826</b>	<b>16.14%</b>
<b>BENEFITS</b>						
Statutory Benefits	2,388	4,679	3,146	3,467	321	10.20%
Extended Benefits	18	4,359	3,932	4,390	458	11.65%
OMERS	-	4,622	3,431	4,203	772	22.50%
<b>Total Benefits</b>	<b>2,406</b>	<b>13,660</b>	<b>10,509</b>	<b>12,060</b>	<b>1,551</b>	<b>14.76%</b>
<b>Total Salaries and Benefits</b>	<b>28,609</b>	<b>61,816</b>	<b>46,609</b>	<b>53,986</b>	<b>7,377</b>	<b>15.83%</b>
<b>PURCHASED SERVICE</b>						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	2,948	3,380	2,100	2,100	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>2,948</b>	<b>3,380</b>	<b>2,100</b>	<b>2,100</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Advertising	519	3,814	2,850	2,850	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%

**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre - Starter Plus (3300-3315)**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Publications & Subscriptions	-	-	-	-	-	0.00%
Receivable Write Off	-	-	-	-	-	0.00%
Rent	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	152	-	-	-	-	0.00%
Travel/Meals	739	-	1,000	1,000	-	0.00%
<b>Total Operational</b>	<b>1,409</b>	<b>3,814</b>	<b>3,850</b>	<b>3,850</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Miscellaneous Program	-	21,667	-	20,000	20,000	0.00%
Program Supplies & Costs	21,250	925	37,500	-	(37,500)	-100.00%
<b>Total Program</b>	<b>21,250</b>	<b>22,592</b>	<b>37,500</b>	<b>20,000</b>	<b>(17,500)</b>	<b>-46.67%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>54,216</b>	<b>91,602</b>	<b>90,059</b>	<b>79,936</b>	<b>(10,123)</b>	<b>-11.24%</b>
<b>NET REQUIREMENTS</b>	<b>33,216</b>	<b>61,437</b>	<b>51,559</b>	<b>53,936</b>	<b>2,377</b>	<b>4.61%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>33,216</b>	<b>61,437</b>	<b>51,559</b>	<b>53,936</b>	<b>2,377</b>	<b>4.61%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	-	-	-	0.00%
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statement</b>	<b>33,216</b>	<b>61,437</b>	<b>51,559</b>	<b>53,936</b>	<b>2,377</b>	<b>4.61%</b>



**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre - Summer Company (3300-3320)**

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	27,500	18,333	27,500	27,500	-	0.00%
<b>Total Provincial Grants</b>	<b>27,500</b>	<b>18,333</b>	<b>27,500</b>	<b>27,500</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	-	-	-	15,000	15,000	0.00%
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>15,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>27,500</b>	<b>18,333</b>	<b>27,500</b>	<b>42,500</b>	<b>15,000</b>	<b>54.55%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	48,286	36,100	41,926	5,826	16.14%
Salaries - Part Time	25,685	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>25,685</b>	<b>48,286</b>	<b>36,100</b>	<b>41,926</b>	<b>5,826</b>	<b>16.14%</b>
<b>BENEFITS</b>						
Statutory Benefits	2,462	4,435	3,146	3,467	321	10.20%
Extended Benefits	18	3,873	3,932	4,390	458	11.65%
OMERS	-	4,622	3,431	4,203	772	22.50%
<b>Total Benefits</b>	<b>2,480</b>	<b>12,930</b>	<b>10,509</b>	<b>12,060</b>	<b>1,551</b>	<b>14.76%</b>
<b>Total Salaries and Benefits</b>	<b>28,165</b>	<b>61,216</b>	<b>46,609</b>	<b>53,986</b>	<b>7,377</b>	<b>15.83%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	1,679	1,730	1,400	1,400	-	0.00%
<b>Total Purchased Service</b>	<b>1,679</b>	<b>1,730</b>	<b>1,400</b>	<b>1,400</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Advertising	60	3,377	6,800	6,800	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	152	-	-	-	-	0.00%

**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre - Summer Company (3300-3320)**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Travel/Meals	1,095	383	800	-	(800)	-100.00%
<b>Total Operational</b>	<b>1,307</b>	<b>3,759</b>	<b>7,600</b>	<b>6,800</b>	<b>(800)</b>	<b>-10.53%</b>
<b>PROGRAM</b>						
Miscellaneous Program	13,500	14,000	15,000	30,000	15,000	100.00%
<b>Total Program</b>	<b>13,500</b>	<b>18,000</b>	<b>15,000</b>	<b>30,000</b>	<b>15,000</b>	<b>100.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>44,651</b>	<b>84,705</b>	<b>70,609</b>	<b>92,186</b>	<b>21,577</b>	<b>30.56%</b>
<b>NET REQUIREMENTS</b>	<b>17,150</b>	<b>66,372</b>	<b>43,109</b>	<b>49,686</b>	<b>6,577</b>	<b>15.26%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>17,150</b>	<b>66,372</b>	<b>43,109</b>	<b>49,686</b>	<b>6,577</b>	<b>15.26%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	-	-	-	0.00%
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statement</b>	<b>17,150</b>	<b>66,372</b>	<b>43,109</b>	<b>49,686</b>	<b>6,577</b>	<b>15.26%</b>

**COUNTY OF HURON**  
**Economic Development - DIGITAL MAINSTREET (3300-3310)**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	95,818	99,218	116,584	15,440	(101,144)	-86.76%
Provincial Capital Grant	3,095	1,682	-	-	-	0.00%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Provincial ODSP Grant	-	-	-	-	-	0.00%
Community Reinvestment Fund	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>98,913</b>	<b>100,900</b>	<b>116,584</b>	<b>15,440</b>	<b>(101,144)</b>	<b>-86.76%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>98,913</b>	<b>100,900</b>	<b>116,584</b>	<b>15,440</b>	<b>(101,144)</b>	<b>-86.76%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	14,374	29,763	-	-	-	0.00%
Salaries - Part Time	69,822	39,329	101,359	14,028	(87,331)	-86.16%
<b>Total Salaries</b>	<b>84,196</b>	<b>69,092</b>	<b>101,359</b>	<b>14,028</b>	<b>(87,331)</b>	<b>-86.16%</b>
<b>BENEFITS</b>						
Statutory Benefits	7,980	6,544	7,311	1,378	(5,933)	-81.15%
Extended Benefits	866	302	54	34	(20)	-37.04%
OMERS	821	4,245	-	-	-	0.00%
<b>Total Benefits</b>	<b>9,667</b>	<b>11,090</b>	<b>7,365</b>	<b>1,412</b>	<b>(5,953)</b>	<b>-80.83%</b>
<b>Total Salaries and Benefits</b>	<b>93,862</b>	<b>80,182</b>	<b>108,724</b>	<b>15,440</b>	<b>(93,284)</b>	<b>-85.80%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	715	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>715</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Advertising	1,442	12,526	-	-	-	0.00%

**COUNTY OF HURON**  
**Economic Development - DIGITAL MAINSTREET (3300-3310)**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Office Expense	-	68	-	-	-	0.00%
Telecommunications	1,257	619	-	-	-	0.00%
Travel/Meals	102	4,447	-	-	-	0.00%
<b>Total Operational</b>	<b>2,800</b>	<b>17,660</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>97,378</b>	<b>97,842</b>	<b>108,724</b>	<b>15,440</b>	<b>(93,284)</b>	<b>-85.80%</b>
<b>NET REQUIREMENTS</b>	<b>(1,535)</b>	<b>(3,058)</b>	<b>(7,860)</b>	<b>-</b>	<b>7,860</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(1,535)</b>	<b>(3,058)</b>	<b>(7,860)</b>	<b>-</b>	<b>7,860</b>	<b>-100.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	-	-	-	0.00%
Add: Depreciation						
Less: Principal payments						
Less: Capital Expenditures						
Add: Debt financing						
<b>Total Surplus/Deficit per Financial Statement</b>	<b>(1,535)</b>	<b>(3,058)</b>	<b>(7,860)</b>	<b>-</b>	<b>7,860</b>	<b>-100.00%</b>



**COUNTY OF HURON**  
**2024 BUDGET**

**Homes for the Aged**

# Corporation of the County of Huron

## 2024 Budget | Homes for the Aged

### Program Description

Huronview and Huronlea long term care homes provide nursing, dietary, recreation and leisure programming services and care to those living in the homes. Housekeeping and maintenance services ensure that the homes are kept clean and well maintained.

Twenty independent seniors' apartments are attached to both long term care homes. The administrative staff manage the waitlist and the billing process and address concerns.

The Homes employ over 270 full-time, part-time and casual staff. There is only one union contract for both homes, for the following unions: SEIU, ONA and IUOE.

### Strategic Priorities, Goals and Objectives

The Homes continue to focus on staff recruitment and retention as a major priority. With the provincial commitment of all long term care homes providing four hours of care for all residents, dedicated and effective human resources is key. Currently Huronview is hosting the long term care placement section of the PSW program, in house. Huronlea is currently partnering with Avon Maitland District School Board – Personal Support Worker Certification Program in Huron and Perth. The home has 5 students that will be completing their placement/education at the home. Some of their in class work has been completed offsite and they plan to be in the home every Wednesday putting their new skills into practice.

A review of the Homes Palliative program was set as a goal. This will continue into 2024 to ensure our Homes provide compassionate, resident-focused end of life care.

Ensuring Infection Prevention and Control (IPAC) measures continue to be addressed. This includes the continued removal of carpet in the nursing home, wooden furniture and handrails that are replaced with a surface that is able to be cleaned and sanitized.

With the aging structure of the Homes, over 30 years, a focus is being placed on asset management and an assessment of the building systems.

### 2024 Workplan and Key Changes

There are no proposed changes to the delivery of service and care to the residents. A review of the 2023 resident and family satisfaction surveys may identify changes in care and service. If applicable, any budget items will be considered for 2025.

The generator replacement at both homes is going to be an extensive project with planning to ensure there is no impact to resident care or building systems.

The replacement of the Huronlea walk-ins is included in this upcoming budget year. To ensure the safety of the food, alternate measures will need to be in place to ensure food can be properly stored. This could include outdoor refrigerated storage containers.

With the addition of nursing staff (increases to four hours of care), both Homes are proposing additions to the staff parking lots. Currently, at times staff are parking on grass or side roads.

## 2024 Budget Highlights

### Operating

- Overall operating increasing by 24.13% or \$1,144,652
- Salaries and Benefits increasing by 11% or \$2,214,935
- Total provincial operating grants increasing by 5.25% or \$734,070
- Budgeted \$1,250,000 for agency staff cost differential – increase of \$671,000

### Capital

- Replacement of the generators at Huronview and Huronlea
- Expansion of the staff parking lots at Huronview and Huronlea (due to increased nursing staffing to achieve 4 hours of care)
- IPAC projects (flooring)
- Replacement of the walk-in freezer and walk-in refrigerator at Huronlea
- Decrease of \$167,333 in levy funding for capital projects

### Staffing

There is an increase to the required staff complement in 2024 of net 8.48 FTE over 2023 due to the increase in the required direct care hours to 3 hours and 42 minutes in 2024. Additional PSW lines have been added to meet this requirement. This is reflective of the increased funding the Homes receive in order to achieve the gradual move towards four hours of care for each resident in 2025.

Staff Complement (FTE)	2023	2024	Change	2025	2026
<b>Huronview</b>					
Nursing Personal Care	90.50	98.55	8.05	105.55	105.55
Program and Support	7.71	7.71	-	7.71	7.71

Other Accommodation	39.05	35.80	(3.25)	35.80	35.80
<b>Huronlea</b>					
Nursing Personal Care	48.38	53.73	5.35	56.73	56.73
Program and Support	4.15	4.15	-	4.15	4.15
Other Accommodation	25.67	24.00	(1.67)	24.00	24.00
<b>TOTAL</b>	<b>215.46</b>	<b>223.94</b>	<b>8.48</b>	<b>233.94</b>	<b>233.94</b>

**Summary**

The total levy for the Department is projected to increase by \$997,086 to \$6,995,819 for the 2024 budget year, or an increase of 16.62%



**COUNTY OF HURON  
HOMES FOR THE AGED - BUDGET SUMMARY**

	<b>2023</b>	<b>2024</b>	<b>Change (\$)</b>	<b>Change (%)</b>
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers	14,136,549	14,717,256	580,707	
Reserves	45,551	62,228	16,677	
Other Funding	4,903,253	5,422,656	519,403	
Internal Charges	159,232	248,230	88,998	
<b>Total Operating Revenue</b>	<b>19,244,585</b>	<b>20,450,370</b>	<b>1,205,785</b>	<b>6.27%</b>
Capital Budget				
Government Transfers	-	-	-	
Reserves	743,861	1,988,488	1,244,627	
Other Funding			-	
<b>Total Capital Revenue</b>	<b>743,861</b>	<b>1,988,488</b>	<b>1,244,627</b>	<b>167.32%</b>
<b>Total Revenue - BUDGET</b>	<b>19,988,446</b>	<b>22,438,858</b>	<b>2,450,412</b>	<b>12.26%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	19,942,930	22,157,865	2,214,935	
Equipment	249,325	254,081	4,756	
Purchased Service	861,170	899,011	37,841	
Internal Charges	197,944	286,940	88,996	
Operational	1,156,776	1,259,654	102,878	
Program	1,663,022	1,583,820	(79,202)	
Transfer to Reserves	-	-	-	
<b>Total Operating Budget</b>	<b>24,071,167</b>	<b>26,441,371</b>	<b>2,370,204</b>	<b>9.85%</b>
Capital Budget				
Capital Expenditures	1,742,024	2,993,306	1,251,282	
Transfer to Reserves	173,988	-	(173,988)	
<b>Total Capital Budget</b>	<b>1,916,012</b>	<b>2,993,306</b>	<b>1,077,294</b>	<b>56.23%</b>
<b>Total Expenditures - BUDGET</b>	<b>25,987,179</b>	<b>29,434,677</b>	<b>3,447,498</b>	<b>13.27%</b>
<b>Total LEVY</b>	<b>5,998,733</b>	<b>6,995,819</b>	<b>997,086</b>	<b>16.62%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	915,777	896,011	(19,767)	
Capital Expenditures	(1,742,024)	(2,993,306)	(1,251,282)	
Reserves	615,424	2,050,716	1,435,292	
<b>Total Financial Statement Expenditures</b>	<b>5,787,910</b>	<b>6,949,240</b>	<b>1,161,329</b>	<b>20.06%</b>

**COUNTY OF HURON**  
**HOMES FOR THE AGED - CAPITAL**  
 Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Capital Grant	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	163,861	585,206	421,345	257.14%
Transfer from Reserves	-	-	580,000	1,403,282	823,282	141.95%
<b>Total Other Revenue</b>	-	-	<b>743,861</b>	<b>1,988,488</b>	<b>1,244,627</b>	<b>167.32%</b>
<b>TOTAL REVENUE</b>	-	-	<b>743,861</b>	<b>1,988,488</b>	<b>1,244,627</b>	<b>167.32%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	-	127,000	127,000	0.00%
<b>Total Equipment</b>	-	-	-	<b>127,000</b>	<b>127,000</b>	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	1,742,024	2,866,306	1,124,282	64.54%
<b>Total Building</b>	-	-	<b>1,742,024</b>	<b>2,866,306</b>	<b>1,124,282</b>	<b>64.54%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	173,988	-	(173,988)	-100.00%
<b>Total Other</b>	-	-	<b>173,988</b>	-	<b>(173,988)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>1,916,012</b>	<b>2,993,306</b>	<b>1,077,294</b>	<b>56.23%</b>
<b>Net Requirement</b>	-	-	<b>1,172,151</b>	<b>1,004,818</b>	<b>(167,333)</b>	<b>-14.28%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	-	-	0.00%
						0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	-	-	<b>1,172,151</b>	<b>1,004,818</b>	<b>(167,333)</b>	<b>-14.28%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	569,873	1,988,488	1,418,615	

**COUNTY OF HURON**  
**HOMES FOR THE AGED - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add: Depreciation	-	-	-	-	-	
Less: Principal payments	-	-	-	-	-	
Less: Capital Expenditures	-	-	(1,742,024)	(2,993,306)	(1,251,282)	
Add: Debt financing	-	-	-	-	-	
<b>Total Surplus/Deficit per Financial Statement</b>	-	-	-	-	<b>(167,333)</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Huronview - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Capital Grant	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	54,188	175,700	121,512	224.24%
Transfer from Reserves	-	-	120,000	800,000	680,000	566.67%
<b>Total Other Revenue</b>	-	-	<b>174,188</b>	<b>975,700</b>	<b>801,512</b>	<b>460.14%</b>
<b>TOTAL REVENUE</b>	-	-	<b>174,188</b>	<b>975,700</b>	<b>801,512</b>	<b>460.14%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	-	63,500	63,500	0.00%
<b>Total Equipment</b>	-	-	-	<b>63,500</b>	<b>63,500</b>	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	728,851	1,445,800	716,949	98.37%
<b>Total Building</b>	-	-	<b>728,851</b>	<b>1,445,800</b>	<b>716,949</b>	<b>98.37%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	173,988	-	(173,988)	-100.00%
<b>Total Other</b>	-	-	<b>173,988</b>	-	<b>(173,988)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>902,839</b>	<b>1,509,300</b>	<b>606,461</b>	<b>67.17%</b>
<b>Net Requirement</b>	-	-	<b>728,651</b>	<b>533,600</b>	<b>(195,051)</b>	<b>-26.77%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	-	-	<b>728,651</b>	<b>533,600</b>	<b>(195,051)</b>	<b>-26.77%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	200	975,700	975,500	

**COUNTY OF HURON**  
**Huronview - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures	-	-	(728,851)	(1,509,300)	(780,449)	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	-	-	-	-	<b>(195,051)</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Huronlea - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Capital Grant	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	109,673	409,506	299,833	273.39%
Transfer from Reserves	-	-	460,000	603,282	143,282	31.15%
<b>Total Other Revenue</b>	-	-	<b>569,673</b>	<b>1,012,788</b>	<b>443,115</b>	<b>77.78%</b>
<b>TOTAL REVENUE</b>	-	-	<b>569,673</b>	<b>1,012,788</b>	<b>443,115</b>	<b>77.78%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	-	63,500	63,500	0.00%
<b>Total Equipment</b>	-	-	-	<b>63,500</b>	<b>63,500</b>	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	1,013,173	1,420,506	407,333	40.20%
<b>Total Building</b>	-	-	<b>1,013,173</b>	<b>1,420,506</b>	<b>407,333</b>	<b>40.20%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>1,013,173</b>	<b>1,484,006</b>	<b>470,833</b>	<b>46.47%</b>
<b>Net Requirement</b>	-	-	<b>443,500</b>	<b>471,218</b>	<b>27,718</b>	<b>6.25%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	-	-	<b>443,500</b>	<b>471,218</b>	<b>27,718</b>	<b>6.25%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	569,673	1,012,788	443,115	

**COUNTY OF HURON**

**Huronlea - CAPITAL**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures	-	-	(1,013,173)	(1,484,006)	(470,833)	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>27,718</b>	<b>0.00%</b>

**County of Huron**  
**Homes for the Aged**  
**Total Asset Management Plan Requirements**  
**For the year ending December 31, 2024**

Capital Expense	Total Budget	Prior Year Budget	Current Year Budget	Funded Amount (Other than Levy)	Funding Source
<b>HURONVIEW 2024</b>					
<b>Capital</b>					
Nursing Equipment (general)	\$ 15,000		\$ 15,000		
Resident room mechanical lifts/ Floor lifts	\$ 100,000		\$ 100,000		
Dietary Equipment	\$ 20,000		\$ 20,000		
IT equipment	\$ 4,500		\$ 4,500		
Office Furniture	\$ 2,600		\$ 2,600		
Humidifiers	\$ 31,500		\$ 31,500		
Parking lot expansion	\$ 40,000		\$ 40,000		
Generator	\$ 1,000,000		\$ 1,000,000	\$ 800,000	Reserves
IPAC upgrades	\$ 120,000		\$ 120,000		
<b>Minor Capital</b>					
Sensory Program equipment	\$ 5,000		\$ 5,000		
Batteries for phones	\$ 2,750		\$ 2,750		
Resident room repair	\$ 30,000		\$ 30,000		
Kitchen cabinet and bathroom vanity replacement (apartments)	\$ 20,000		\$ 20,000		
ADOA Compliance	\$ 50,000		\$ 50,000		
<b>Carryforward from 2023</b>					
<b>Capital</b>					
Nursing Equipment (general) (2023)	\$ 15,000	15,000		15,000	Carry Forward
Handrails and Flooring	\$ 124,463	\$ 124,463		124,463	Carry Forward
Siemens Program	\$ 26,237	\$ 26,237		26,237	Carry Forward
Integra Upgrade	\$ 10,000	\$ 10,000		10,000	Carry Forward
<b>Minor Capital (Operating)</b>					
Ceiling Repairs	\$ 4,321	\$ 4,321		4,321	Carry Forward
Servery Cabinetry	\$ 7,523	\$ 7,523		7,523	Carry Forward
Swipe Access at Staff/Main Entrance	\$ 7,000	\$ 7,000		7,000	Carry Forward
Exterior Brick Work	\$ 12,577	\$ 12,577		12,577	Carry Forward
Insulate Refrigerator Line	\$ 10,000	\$ 10,000		10,000	Carry Forward
Sectralink Warranty	\$ 3,000	\$ 3,000		3,000	Carry Forward
<b>TOTAL HURONVIEW</b>	<b>\$ 1,661,471</b>			<b>1,020,121</b>	
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset)</b>	<b>1,509,300</b>				
<b>TOTAL Minor Capital (operating)</b>	<b>152,171</b>				



**County of Huron**  
**Homes for the Aged**  
**Total Asset Management Plan Requirements**  
**For the year ending December 31, 2024**

Capital Expense	Total Budget	Prior Year Budget	Current Year Budget	Funded Amount (Other than Levy)	Funding Source
<b>Total Carryforward/Reserve TCA</b>	(175,700)				
<b>Total Carryforward Minor Capital</b>	(44,421)			41,421	
<b>Total Reserves</b>	(800,000)				
<b>Total Funding</b>					
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>\$ 533,600</b>				
<b>HURONLEA 2024</b>					
<b>Capital</b>					
Nursing equipment (general)	\$ 40,000		40,000		
IT equipment	\$ 1,500		1,500		
Dietary Equipement	\$ 22,000		22,000		
Walk in Fridge/Freezer	\$ 81,000		81,000		
Generator	\$ 800,000		800,000	603,282	Reserves
Parking lot expansion	\$ 30,000		30,000		
IPAC upgrades	\$ 100,000		100,000		
<b>Minor Capital (Operating)</b>					
Behavioural Supports Supplies	\$ 1,500		1,500		
Kitchen cabinet and bathroom vanity replacement (2 apartment renos)	\$ 20,000		20,000		
Large Servery Cabinetry	\$ 20,000		20,000		
AODA compliance	\$ 32,000		32,000		
Resident room repair	\$ 40,000		40,000		
<b>Carryfoward from 2023</b>					
<b>Capital</b>					
Nursing Call Bell System	\$ 303,000	\$ 303,000		\$ 303,000.00	Carry Forward
Resident Room Mechanical Lifts	\$ 25,237	\$ 25,237		\$ 25,237.00	Carry Forward
Flooring (IPAC)	\$ 58,403	\$ 58,403		\$ 58,403.00	Carry Forward
200 Court Yard Project	\$ 22,866	\$ 22,866		\$ 22,866.00	Carry Forward
<b>Minor Capital (Operating)</b>					
ELPAS system supplies	\$ 1,737	\$ 1,737		\$ 1,737.00	Carry Forward
Swipe Card Access at entrance doors	\$ 10,500	\$ 10,500		\$ 10,500.00	Carry Forward
AODA Compliance	\$ 5,570	\$ 5,570		\$ 5,570.00	Carry Forward

**County of Huron**  
**Homes for the Aged**  
**Total Asset Management Plan Requirements**  
**For the year ending December 31, 2024**

Capital Expense	Total Budget	Prior Year Budget	Current Year Budget	Funded Amount (Other than Levy)	Funding Source
<b>TOTAL HURONLEA</b>	<b>\$ 1,615,313</b>			<b>\$ 1,030,595</b>	
TOTAL Tangible Capital Assets (TCA Set up as Asset)	1,484,006				
TOTAL Minor Capital (operating)	131,307				
Total Carryforward TCA	(409,506)				
Total Carryforward Minor Capital	(17,807)				
Total Reserves	\$ (603,282)				
Total Funding					
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>\$ 471,218</b>				
<b>TOTAL CAPITAL FUNDING REQUIREMENTS 2024 HOMES FOR THE AGED</b>	<b>\$ 1,004,818</b>				

**COUNTY OF HURON**  
**Homes for the Aged - Consolidated Operating**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	14,309,546	11,451,893	13,983,186	14,717,256	734,070	5.25%
Provincial Prior Year Grants	-	-	153,363	-	(153,363)	-100.00%
<b>Total Provincial Grants</b>	<b>14,415,414</b>	<b>11,451,893</b>	<b>14,136,549</b>	<b>14,717,256</b>	<b>580,707</b>	<b>4.11%</b>
<b>OTHER REVENUE</b>						
Parking	1,419	2,173	1,371	2,250	879	64.11%
Resident - Basic	1,297,916	1,506,666	1,298,000	1,507,000	209,000	16.10%
Resident - Basic - Private	1,702,140	1,935,655	1,749,000	1,936,000	187,000	10.69%
Resident - Basic - SemiPrivate	519,612	511,049	591,000	511,000	(80,000)	-13.54%
Resident - Preferred - Private	724,395	823,230	693,000	824,000	131,000	18.90%
Resident - Pref. Semi-Private	106,773	102,061	111,000	102,000	(9,000)	-8.11%
Resident - Vet.Prior.AccessBe	2,948	-	-	-	-	0.00%
Miscellaneous Revenue	96,018	111,776	110,022	139,618	29,596	26.90%
Transfer from Operating Carryforward	-	-	45,551	62,228	16,677	36.61%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	151,455	159,232	159,232	248,230	88,998	55.89%
Rent/Lease	323,907	359,402	349,860	400,788	50,928	14.56%
<b>Total Other Revenue</b>	<b>4,933,023</b>	<b>5,511,771</b>	<b>5,108,036</b>	<b>5,733,114</b>	<b>625,078</b>	<b>12.24%</b>
<b>TOTAL REVENUE</b>	<b>19,348,438</b>	<b>16,963,665</b>	<b>19,244,585</b>	<b>20,450,370</b>	<b>1,205,785</b>	<b>6.27%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	7,182,206	6,641,994	7,586,169	8,579,347	993,178	13.09%
Salaries - Part Time	6,503,777	6,302,342	8,474,274	8,767,688	293,414	3.46%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Agency Costs	2,263,455	1,907,184	579,000	1,250,000	671,000	115.89%
<b>Total Salaries</b>	<b>15,949,438</b>	<b>14,851,520</b>	<b>16,639,443</b>	<b>18,597,035</b>	<b>1,957,592</b>	<b>11.76%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,094,403	1,259,868	1,401,185	1,473,416	72,231	5.15%
Extended Benefits	678,182	731,134	950,956	1,078,779	127,823	13.44%
OMERS	822,440	865,692	951,346	1,008,635	57,289	6.02%
<b>Total Benefits</b>	<b>2,595,024</b>	<b>2,856,694</b>	<b>3,303,487</b>	<b>3,560,830</b>	<b>257,343</b>	<b>7.79%</b>

**COUNTY OF HURON**  
**Homes for the Aged - Consolidated Operating**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Salaries and Benefits</b>	<b>18,544,462</b>	<b>17,708,214</b>	<b>19,942,930</b>	<b>22,157,865</b>	<b>2,214,935</b>	<b>11.11%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	56,315	79,927	59,377	61,208	1,831	3.08%
Equipment Repairs & Maint.	129,805	96,905	153,239	150,700	(2,539)	-1.66%
Equipment Replacement New (under \$1,000)	36,224	45,687	19,359	24,823	5,464	28.22%
Vehicle Lease & Operation	16,936	9,176	17,350	17,350	-	0.00%
<b>Total Equipment</b>	<b>239,281</b>	<b>231,696</b>	<b>249,325</b>	<b>254,081</b>	<b>4,756</b>	<b>1.91%</b>
<b>PURCHASED SERVICE</b>						
Audit	4,476	3,900	4,600	4,600	-	0.00%
Consulting/Professional Fees	555,649	(1,610,780)	401,650	422,341	20,691	5.15%
Insurance	103,404	113,700	126,100	130,900	4,800	3.81%
Occupational Accident Insurance	315,428	210,184	189,000	182,600	(6,400)	-3.39%
Intra County Purchases	187,255	196,292	197,944	286,940	88,996	44.96%
Legal Fees	21,872	50,765	43,400	43,400	-	0.00%
Maintenance Contracts	-	3,238	5,500	13,900	8,400	152.73%
Printing (External)	4,990	5,508	4,900	4,900	-	0.00%
Snow Removal Contract	69,868	88,830	86,020	96,370	10,350	12.03%
<b>Total Purchased Service</b>	<b>1,262,944</b>	<b>(938,364)</b>	<b>1,059,114</b>	<b>1,185,951</b>	<b>126,837</b>	<b>11.98%</b>
<b>OPERATIONAL</b>						
Advertising	6,342	4,859	6,000	6,000	-	0.00%
Associations/Memberships	20,776	15,915	19,000	19,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	2,374	8,559	10,400	11,000	600	5.77%
Office Expense	15,086	10,583	14,250	13,750	(500)	-3.51%
Postage/Courier	1,581	3,138	4,298	4,300	2	0.05%
Rent	1,680	1,680	1,680	1,680	-	0.00%
Staff Training	16,208	49,110	56,500	61,400	4,900	8.67%
Telecommunications	28,259	26,132	27,200	27,201	1	0.00%
Travel/Meals	28,564	30,298	24,100	23,100	(1,000)	-4.15%
Building Capital (minor)	112,069	78,632	190,251	283,478	93,227	49.00%
Garbage	17,595	13,452	17,339	17,339	-	0.00%
Grounds Maintenance	24,344	18,233	17,598	17,600	2	0.01%
Maintenance & Repairs/Building	103,540	203,112	78,000	109,500	31,500	40.38%
Maintenance & Repairs/Electrical	36,765	37,893	39,000	25,300	(13,700)	-35.13%
Maintenance & Repairs/Plumbing	33,075	30,438	37,000	14,130	(22,870)	-61.81%
Taxes	24,968	29,199	32,000	32,000	-	0.00%
Utilities/Heat	151,648	169,620	147,000	157,000	10,000	6.80%
Utilities/Hydro	299,181	311,267	325,000	325,000	-	0.00%
Utilities/Water & Sewer	103,452	97,258	110,160	102,166	(7,994)	-7.26%

**COUNTY OF HURON**  
**Homes for the Aged - Consolidated Operating**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Depreciation - Capital Assets	794,594	768,546	915,777	896,011	(19,767)	-2.16%
<b>Total Operational</b>	<b>1,854,884</b>	<b>1,907,923</b>	<b>2,072,553</b>	<b>2,155,665</b>	<b>83,111</b>	<b>4.01%</b>
<b>PROGRAM</b>						
Basic Needs Program	149,650	138,266	144,000	147,000	3,000	2.08%
Med Dir Reg Fee	57,403	52,944	59,300	61,500	2,200	3.71%
Medical Supplies	122,303	169,359	174,900	177,550	2,650	1.52%
High Needs	12,105	19,232	44,330	44,360	30	0.07%
Recreation & Entertainment	2,300	2,502	5,300	5,730	430	8.11%
Replenish Bed/Linen	8,427	9,862	10,400	12,900	2,500	24.04%
Replenish Dishes/Cutlery	7,169	8,738	5,500	6,000	500	9.09%
Employee Related Expense	(129)	(637)	-	-	-	0.00%
Program Supplies & Costs	1,141,254	1,267,874	1,093,940	1,177,280	83,340	7.62%
Supplies and Costs - COVID	550,201	69,915	202,252	-	(202,252)	-100.00%
Less Income	(3,170)	-	-	-	-	0.00%
Less Reimbursements	(126,457)	(83,264)	(76,900)	(48,500)	28,400	-36.93%
Recovery (Apt)	(11,306)	(9,496)	-	-	-	0.00%
<b>Total Program</b>	<b>1,909,751</b>	<b>1,645,295</b>	<b>1,663,022</b>	<b>1,583,820</b>	<b>(79,202)</b>	<b>-4.76%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>23,811,321</b>	<b>20,554,764</b>	<b>24,986,944</b>	<b>27,337,382</b>	<b>2,350,437</b>	<b>9.41%</b>
<b>Net Requirement</b>	<b>4,462,884</b>	<b>3,591,099</b>	<b>5,742,359</b>	<b>6,887,012</b>	<b>1,144,652</b>	<b>19.93%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(794,594)	(768,546)	(915,777)	(896,011)	19,767	-2.16%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>3,668,289</b>	<b>2,822,553</b>	<b>4,826,582</b>	<b>5,991,001</b>	<b>1,164,419</b>	<b>24.13%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	45,551	62,228	16,677	
Add: Depreciation	794,594	768,546	915,777	896,011	(19,767)	
Less: Capital Expenditures	-	-	-	-	-	
<b>Total Surplus/Deficit per Financial Statements</b>	<b>4,462,884</b>	<b>3,591,099</b>	<b>5,787,910</b>	<b>6,949,240</b>	<b>1,124,886</b>	<b>20.06%</b>

**COUNTY OF HURON**  
**Homes for the Aged - Huronview**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	9,195,519	7,454,292	9,075,016	9,505,188	430,172	4.74%
Provincial Prior Year Grants	-	-	153,363	-	(153,363)	-100.00%
<b>Total Provincial Grants</b>	<b>9,259,619</b>	<b>7,454,292</b>	<b>9,228,379</b>	<b>9,505,188</b>	<b>276,809</b>	<b>3.00%</b>
<b>OTHER REVENUE</b>						
Parking	639	893	581	1,000	419	72.12%
Resident - Basic	881,296	1,034,627	850,000	1,035,000	185,000	21.76%
Resident - Basic - Private	1,216,664	1,339,923	1,226,000	1,340,000	114,000	9.30%
Resident - Basic - SemiPrivate	261,048	218,148	298,000	218,000	(80,000)	-26.85%
Resident - Preferred - Private	515,809	568,618	504,000	569,000	65,000	12.90%
Resident - Pref. Semi-Private	53,628	41,849	56,000	42,000	(14,000)	-25.00%
Miscellaneous Revenue	50,713	59,928	55,022	71,168	16,146	29.34%
Transfer from Operating Carryforward	-	-	32,906	44,421	11,515	34.99%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	75,728	79,616	79,616	124,365	44,749	56.21%
Rent/Lease	161,289	188,546	180,020	205,560	25,540	14.19%
<b>Total Other Revenue</b>	<b>3,223,254</b>	<b>3,532,676</b>	<b>3,282,145</b>	<b>3,650,514</b>	<b>368,369</b>	<b>11.22%</b>
<b>TOTAL REVENUE</b>	<b>12,482,873</b>	<b>10,986,968</b>	<b>12,510,524</b>	<b>13,155,702</b>	<b>645,178</b>	<b>5.16%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	4,775,586	4,076,640	5,016,301	5,470,719	454,418	9.06%
Salaries - Part Time	4,233,006	4,022,469	5,191,597	5,482,147	290,550	5.60%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Agency Cost	1,215,792	1,025,000	349,000	750,000	401,000	114.90%
<b>Total Salaries</b>	<b>10,224,384</b>	<b>9,124,108</b>	<b>10,556,898</b>	<b>11,702,866</b>	<b>1,145,968</b>	<b>10.86%</b>
<b>BENEFITS</b>						
Statutory Benefits	715,112	767,030	907,033	937,611	30,578	3.37%
Extended Benefits	446,399	476,271	655,796	661,010	5,214	0.80%
OMERS	537,324	559,328	646,406	638,100	(8,306)	-1.28%
<b>Total Benefits</b>	<b>1,698,835</b>	<b>1,802,630</b>	<b>2,209,235</b>	<b>2,236,721</b>	<b>27,486</b>	<b>1.24%</b>
<b>Total Salaries and Benefits</b>	<b>11,923,219</b>	<b>10,926,738</b>	<b>12,766,133</b>	<b>13,939,587</b>	<b>1,173,454</b>	<b>9.19%</b>

**COUNTY OF HURON**  
**Homes for the Aged - Huronview**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	36,934	27,592	39,165	40,071	906	2.31%
Equipment Repairs & Maint.	73,841	39,609	81,889	83,050	1,161	1.42%
Equipment Replacement New (under \$1,000)	22,748	33,760	11,960	12,954	994	8.31%
Vehicle Lease & Operation	11,273	5,901	10,750	10,750	-	0.00%
<b>Total Equipment</b>	<b>144,796</b>	<b>106,863</b>	<b>143,764</b>	<b>146,825</b>	<b>3,061</b>	<b>2.13%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,238	1,950	2,650	2,650	-	0.00%
Consulting/Professional Fees	347,676	(854,002)	261,450	268,745	7,295	2.79%
Insurance	63,039	69,300	76,900	79,650	2,750	3.58%
Occupational Accident Insurance	315,428	210,184	140,000	140,000	-	0.00%
Intra County Purchases	103,028	108,176	105,054	149,553	44,499	42.36%
Legal Fees	10,607	20,117	34,400	34,400	-	0.00%
Maintenance Contracts	-	1,846	3,500	8,000	4,500	128.57%
Printing (External)	3,782	3,754	2,400	2,400	-	0.00%
Snow Removal Contract	50,669	47,572	60,000	60,000	-	0.00%
<b>Total Purchased Service</b>	<b>896,466</b>	<b>(391,104)</b>	<b>686,354</b>	<b>745,398</b>	<b>59,044</b>	<b>8.60%</b>
<b>OPERATIONAL</b>						
Advertising	3,468	2,515	4,000	4,000	-	0.00%
Associations/Memberships	12,299	7,958	11,000	11,000	-	0.00%
Miscellaneous Admin.	1,813	5,331	7,300	7,800	500	6.85%
Office Expense	9,798	7,084	9,250	9,250	-	0.00%
Postage/Courier	1,376	2,861	4,000	4,000	-	0.00%
Rent	840	840	840	840	-	0.00%
Staff Training	7,111	28,764	28,400	33,300	4,900	17.25%
Telecommunications	20,283	18,118	19,200	19,201	1	0.01%
Travel/Meals	21,572	22,235	17,900	16,900	(1,000)	-5.59%
Building Capital (minor)	48,556	30,336	113,856	152,171	38,315	33.65%
Garbage	10,171	7,556	10,610	10,610	-	0.00%
Grounds Maintenance	12,560	11,250	10,000	10,000	-	0.00%
Maintenance & Repairs/Building	52,016	91,533	50,000	76,500	26,500	53.00%
Maintenance & Repairs/Electrical	25,733	19,536	28,000	12,300	(15,700)	-56.07%
Maintenance & Repairs/Plumbing	19,728	11,450	26,000	9,840	(16,160)	-62.15%
Taxes	10,179	8,503	18,300	18,300	-	0.00%
Utilities/Heat	102,783	105,616	95,000	95,000	-	0.00%
Utilities/Hydro	183,451	190,481	200,000	200,000	-	0.00%
Utilities/Water & Sewer	46,316	41,853	52,990	45,000	(7,990)	-15.08%
Depreciation - Capital Assets	513,241	494,680	575,288	557,448	(17,840)	-3.10%
Gain or Loss on disposal of capital assets	19,645	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Homes for the Aged - Huronview**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Operational</b>	<b>1,122,939</b>	<b>1,108,499</b>	<b>1,281,934</b>	<b>1,293,460</b>	<b>11,526</b>	<b>0.90%</b>
<b>PROGRAM</b>						
Basic Needs Program	102,789	91,207	99,000	99,000	-	0.00%
Med Dir Reg Fee	32,778	30,333	33,300	35,500	2,200	6.61%
Medical Supplies	62,646	106,459	107,500	112,550	5,050	4.70%
High Needs	3,005	4,880	28,910	28,910	-	0.00%
Recreation & Entertainment	1,625	1,614	3,000	3,300	300	10.00%
Replenish Bed/Linen	5,980	4,170	7,400	7,400	-	0.00%
Replenish Dishes/Cutlery	5,241	3,549	3,000	3,000	-	0.00%
Employee Related Expense	(129)	(637)	-	-	-	0.00%
Program Supplies & Costs	669,430	750,573	657,770	734,440	76,670	11.66%
Supplies and Costs - COVID	362,474	29,861	109,680	-	(109,680)	-100.00%
Less Reimbursements	(80,284)	(53,654)	(53,900)	(31,700)	22,200	-41.19%
Recovery (Apt)	(4,908)	(5,506)	-	-	-	0.00%
<b>Total Program</b>	<b>1,160,648</b>	<b>962,850</b>	<b>995,660</b>	<b>992,400</b>	<b>(3,260)</b>	<b>-0.33%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>15,248,068</b>	<b>12,713,846</b>	<b>15,873,845</b>	<b>17,117,670</b>	<b>1,243,825</b>	<b>7.84%</b>
<b>Net Requirement</b>	<b>2,765,196</b>	<b>1,726,877</b>	<b>3,363,321</b>	<b>3,961,968</b>	<b>598,647</b>	<b>17.80%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(513,241)	(494,680)	(575,288)	(557,448)	17,840	-3.10%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>2,251,955</b>	<b>1,232,198</b>	<b>2,788,033</b>	<b>3,404,520</b>	<b>616,487</b>	<b>22.11%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	32,906	44,421	11,515	
Add: Depreciation	513,241	494,680	575,288	557,448	(17,840)	
Less: Principal payments	-	-	-	-	-	
Less: Capital Expenditures	-	-	-	-	-	
Add: Debt financing	-	-	-	-	-	
<b>Total Surplus/Deficit per Financial Statements</b>	<b>2,765,196</b>	<b>1,726,877</b>	<b>3,396,227</b>	<b>4,006,389</b>	<b>580,808</b>	<b>17.97%</b>



**COUNTY OF HURON**

Huronview - Nursing and Personal Care Direct  
Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	4,699,362	5,663,907	6,250,743	7,175,531	924,788	14.79%
<b>Total Provincial Grants</b>	<b>4,699,362</b>	<b>5,663,907</b>	<b>6,250,743</b>	<b>7,175,531</b>	<b>924,788</b>	<b>14.79%</b>
<b>TOTAL REVENUE</b>	<b>4,699,362</b>	<b>5,663,907</b>	<b>6,250,743</b>	<b>7,175,531</b>	<b>924,788</b>	<b>14.79%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	2,957,960	2,421,359	2,820,588	3,313,884	493,296	17.49%
Salaries - Part Time	2,661,960	2,675,981	3,775,669	4,306,134	530,465	14.05%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Agency Cost	1,215,792	1,025,000	349,000	750,000	401,000	114.90%
<b>Total Salaries</b>	<b>6,835,712</b>	<b>6,122,340</b>	<b>6,945,257</b>	<b>8,370,018</b>	<b>1,424,761</b>	<b>20.51%</b>
<b>BENEFITS</b>						
Statutory Benefits	438,015	492,964	598,654	650,770	52,116	8.71%
Extended Benefits	249,764	264,357	384,148	396,542	12,394	3.23%
OMERS	323,226	323,124	391,154	377,176	(13,978)	-3.57%
<b>Total Benefits</b>	<b>1,011,005</b>	<b>1,080,446</b>	<b>1,373,956</b>	<b>1,424,488</b>	<b>50,532</b>	<b>3.68%</b>
<b>Total Salaries and Benefits</b>	<b>7,846,717</b>	<b>7,202,785</b>	<b>8,319,213</b>	<b>9,794,506</b>	<b>1,475,293</b>	<b>17.73%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	105,348	(994,722)	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>105,348</b>	<b>(994,722)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Less Reimbursements	(2,652)	(172)	-	-	-	0.00%
<b>Total Program</b>	<b>(2,652)</b>	<b>(172)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>7,949,412</b>	<b>6,207,891</b>	<b>8,319,213</b>	<b>9,794,506</b>	<b>1,475,293</b>	<b>17.73%</b>
<b>Net Requirement</b>	<b>3,250,050</b>	<b>543,984</b>	<b>2,068,470</b>	<b>2,618,975</b>	<b>550,505</b>	<b>26.61%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%

**COUNTY OF HURON**

**Huronview - Nursing and Personal Care Direct**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>3,250,050</b>	<b>543,984</b>	<b>2,068,470</b>	<b>2,618,975</b>	<b>550,505</b>	<b>26.61%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statements</b>	<b>3,250,050</b>	<b>543,984</b>	<b>2,068,470</b>	<b>2,618,975</b>	<b>550,505</b>	<b>26.61%</b>

**COUNTY OF HURON**

**Huronview - Nursing and Personal Care Administration  
Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	425,717	396,841	563,471	650,260	86,789	15.40%
<b>Total Provincial Grants</b>	<b>425,717</b>	<b>396,841</b>	<b>563,471</b>	<b>650,260</b>	<b>86,789</b>	<b>15.40%</b>
<b>TOTAL REVENUE</b>	<b>425,717</b>	<b>396,841</b>	<b>563,471</b>	<b>650,260</b>	<b>86,789</b>	<b>15.40%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	140,690	260,191	290,532	287,745	(2,787)	-0.96%
Salaries - Part Time	93,714	15,918	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>234,404</b>	<b>276,109</b>	<b>290,532</b>	<b>287,745</b>	<b>(2,787)</b>	<b>-0.96%</b>
<b>BENEFITS</b>						
Statutory Benefits	18,284	22,030	19,896	19,121	(775)	-3.90%
Extended Benefits	10,807	18,661	25,558	27,655	2,097	8.20%
OMERS	12,390	28,627	20,961	32,144	11,183	53.35%
<b>Total Benefits</b>	<b>41,481</b>	<b>69,317</b>	<b>66,415</b>	<b>78,920</b>	<b>12,505</b>	<b>18.83%</b>
<b>Total Salaries and Benefits</b>	<b>275,885</b>	<b>345,426</b>	<b>356,947</b>	<b>366,665</b>	<b>9,718</b>	<b>2.72%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	35,729	1,155	40,900	40,550	(350)	-0.86%
Equipment Replacement New (under \$1,000)	15,181	26,548	5,000	5,000	-	0.00%
<b>Total Equipment</b>	<b>50,911</b>	<b>27,704</b>	<b>45,900</b>	<b>45,550</b>	<b>(350)</b>	<b>-0.76%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	25,663	29,279	30,750	33,000	2,250	7.32%
<b>Total Purchased Service</b>	<b>25,663</b>	<b>29,279</b>	<b>30,750</b>	<b>33,000</b>	<b>2,250</b>	<b>7.32%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	1,244	3,082	1,000	1,500	500	50.00%
Staff Training	(2,425)	27,592	18,400	18,400	-	0.00%
<b>Total Operational</b>	<b>(1,181)</b>	<b>30,674</b>	<b>19,400</b>	<b>19,900</b>	<b>500</b>	<b>2.58%</b>

**COUNTY OF HURON**

**Huronview - Nursing and Personal Care Administration**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Basic Needs Program	102,789	91,207	99,000	99,000	-	0.00%
Med Dir Reg Fee	32,778	30,333	33,300	35,500	2,200	6.61%
Medical Supplies	62,646	106,459	107,500	112,550	5,050	4.70%
High Needs	3,005	4,880	28,910	28,910	-	0.00%
Supplies and Costs - COVID	14,234	6,891	50,400	-	(50,400)	-100.00%
Less Reimbursements	(21,321)	(29,397)	(19,200)	(20,000)	(800)	4.17%
<b>Total Program</b>	<b>194,132</b>	<b>210,374</b>	<b>299,910</b>	<b>255,960</b>	<b>(43,950)</b>	<b>-14.65%</b>
<b>TOTAL EXPENDITURES</b>	<b>545,409</b>	<b>643,457</b>	<b>752,907</b>	<b>721,075</b>	<b>(31,832)</b>	<b>-4.23%</b>
<b>Net Requirement</b>	<b>119,692</b>	<b>246,616</b>	<b>189,436</b>	<b>70,815</b>	<b>(118,621)</b>	<b>-62.62%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>119,692</b>	<b>246,616</b>	<b>189,436</b>	<b>70,815</b>	<b>(118,621)</b>	<b>-62.62%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>119,692</b>	<b>246,616</b>	<b>189,436</b>	<b>70,815</b>	<b>(118,621)</b>	<b>-62.62%</b>

**COUNTY OF HURON**  
**Huronview - Program and Social Support**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	531,655	561,365	743,786	837,188	93,402	12.56%
<b>Total Provincial Grants</b>	<b>531,655</b>	<b>561,365</b>	<b>743,786</b>	<b>837,188</b>	<b>93,402</b>	<b>12.56%</b>
<b>TOTAL REVENUE</b>	<b>531,655</b>	<b>561,365</b>	<b>743,786</b>	<b>837,188</b>	<b>93,402</b>	<b>12.56%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	234,238	193,410	290,858	352,727	61,869	21.27%
Salaries - Part Time	205,530	255,130	197,600	142,489	(55,111)	-27.89%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>439,768</b>	<b>448,540</b>	<b>488,458</b>	<b>495,216</b>	<b>6,758</b>	<b>1.38%</b>
<b>BENEFITS</b>						
Statutory Benefits	38,089	41,686	44,906	44,652	(254)	-0.57%
Extended Benefits	35,040	40,410	37,755	49,681	11,926	31.59%
OMERS	18,676	32,683	35,478	40,548	5,070	14.29%
<b>Total Benefits</b>	<b>91,804</b>	<b>114,779</b>	<b>118,139</b>	<b>134,881</b>	<b>16,742</b>	<b>14.17%</b>
<b>Total Salaries and Benefits</b>	<b>531,572</b>	<b>563,319</b>	<b>606,597</b>	<b>630,097</b>	<b>23,500</b>	<b>3.87%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	51	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	1,609	46	400	400	-	0.00%
<b>Total Equipment</b>	<b>1,660</b>	<b>46</b>	<b>700</b>	<b>700</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	118,754	36,676	138,500	140,100	1,600	1.16%
<b>Total Purchased Service</b>	<b>118,754</b>	<b>36,676</b>	<b>138,500</b>	<b>140,100</b>	<b>1,600</b>	<b>1.16%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	222	490	300	300	-	0.00%
Staff Training	-	778	2,600	2,600	-	0.00%
Travel/Meals	1,492	-	2,000	1,000	(1,000)	-50.00%
Building Capital	1,815	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Huronview - Program and Social Support**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>3,529</b>	<b>1,268</b>	<b>4,900</b>	<b>3,900</b>	<b>(1,000)</b>	<b>-20.41%</b>
<b>PROGRAM</b>						
Recreation & Entertainment	1,625	1,614	3,000	3,300	300	10.00%
Program Supplies & Costs	4,029	4,658	5,000	7,000	2,000	40.00%
Less Reimbursements	(284)	(133)	(3,000)	-	3,000	-100.00%
<b>Total Program</b>	<b>5,370</b>	<b>6,139</b>	<b>5,000</b>	<b>10,300</b>	<b>5,300</b>	<b>106.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>660,885</b>	<b>607,449</b>	<b>755,697</b>	<b>785,097</b>	<b>29,400</b>	<b>3.89%</b>
<b>Net Requirement</b>	<b>129,230</b>	<b>46,085</b>	<b>11,911</b>	<b>(52,091)</b>	<b>(64,002)</b>	<b>-537.34%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>129,230</b>	<b>46,085</b>	<b>11,911</b>	<b>(52,091)</b>	<b>(64,002)</b>	<b>-537.34%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statements</b>	<b>129,230</b>	<b>46,085</b>	<b>11,911</b>	<b>(52,091)</b>	<b>(64,002)</b>	<b>-537.34%</b>

**COUNTY OF HURON**  
**Huronview - Raw Food**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	448,406	513,033	490,232	528,666	38,434	7.84%
<b>Total Provincial Grants</b>	<b>448,406</b>	<b>513,033</b>	<b>490,232</b>	<b>528,666</b>	<b>38,434</b>	<b>7.84%</b>
<b>TOTAL REVENUE</b>	<b>448,406</b>	<b>513,033</b>	<b>490,232</b>	<b>528,666</b>	<b>38,434</b>	<b>7.84%</b>
<b>EXPENDITURES</b>						
<b>PROGRAM</b>						
Program Supplies & Costs	523,799	608,323	525,000	596,500	71,500	13.62%
Less Reimbursements	(1,631)	(2,193)	(11,700)	(11,700)	-	0.00%
<b>Total Program</b>	<b>522,168</b>	<b>606,130</b>	<b>513,300</b>	<b>584,800</b>	<b>71,500</b>	<b>13.93%</b>
<b>TOTAL EXPENDITURES</b>	<b>522,168</b>	<b>606,130</b>	<b>513,300</b>	<b>584,800</b>	<b>71,500</b>	<b>13.93%</b>
<b>Net Requirement</b>	<b>73,762</b>	<b>93,097</b>	<b>23,068</b>	<b>56,134</b>	<b>33,066</b>	<b>143.34%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>73,762</b>	<b>93,097</b>	<b>23,068</b>	<b>56,134</b>	<b>33,066</b>	<b>143.34%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>73,762</b>	<b>93,097</b>	<b>23,068</b>	<b>56,134</b>	<b>33,066</b>	<b>143.34%</b>

**COUNTY OF HURON**  
**Huronview - Housekeeping**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	-	-	44,249	44,249	0.00%
<b>Total Other Revenue</b>	-	-	-	<b>44,249</b>	<b>44,249</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	<b>44,249</b>	<b>44,249</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	256,089	218,344	228,222	293,367	65,145	28.54%
Salaries - Part Time	366,371	354,407	337,453	286,791	(50,662)	-15.01%
<b>Total Salaries</b>	<b>622,459</b>	<b>572,751</b>	<b>565,675</b>	<b>580,158</b>	<b>14,483</b>	<b>2.56%</b>
<b>BENEFITS</b>						
Statutory Benefits	54,174	54,435	52,250	54,369	2,119	4.06%
Extended Benefits	40,407	50,556	30,560	42,505	11,945	39.09%
OMERS	44,630	47,049	38,985	43,338	4,353	11.17%
<b>Total Benefits</b>	<b>139,211</b>	<b>152,041</b>	<b>121,795</b>	<b>140,212</b>	<b>18,417</b>	<b>15.12%</b>
<b>Total Salaries and Benefits</b>	<b>761,670</b>	<b>724,792</b>	<b>687,470</b>	<b>720,370</b>	<b>32,900</b>	<b>4.79%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	425	-	400	400	-	0.00%
Equipment Replacement New (under \$1,000)	909	814	800	800	-	0.00%
<b>Total Equipment</b>	<b>1,334</b>	<b>814</b>	<b>1,200</b>	<b>1,200</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Maintenance Contracts	-	1,846	3,500	8,000	4,500	128.57%
<b>Total Purchased Service</b>	<b>-</b>	<b>1,846</b>	<b>3,500</b>	<b>8,000</b>	<b>4,500</b>	<b>128.57%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	347	600	600	-	0.00%
Staff Training	-	-	300	300	-	0.00%
<b>Total Operational</b>	<b>-</b>	<b>347</b>	<b>900</b>	<b>900</b>	<b>-</b>	<b>0.00%</b>



**COUNTY OF HURON**  
**Huronview - Housekeeping**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Program Supplies & Costs	73,393	72,907	60,000	62,000	2,000	3.33%
Supplies and Costs - COVID	204,466	502	-	-	-	0.00%
<b>Total Program</b>	<b>277,859</b>	<b>73,409</b>	<b>60,000</b>	<b>62,000</b>	<b>2,000</b>	<b>3.33%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,040,864</b>	<b>801,208</b>	<b>753,070</b>	<b>792,470</b>	<b>39,400</b>	<b>5.23%</b>
<b>Net Requirement</b>	<b>1,040,864</b>	<b>801,208</b>	<b>753,070</b>	<b>748,221</b>	<b>(4,849)</b>	<b>-0.64%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>1,040,864</b>	<b>801,208</b>	<b>753,070</b>	<b>748,221</b>	<b>(4,849)</b>	<b>-0.64%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>1,040,864</b>	<b>801,208</b>	<b>753,070</b>	<b>748,221</b>	<b>(4,849)</b>	<b>-0.64%</b>

**COUNTY OF HURON**  
**Huronview - Building**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	33,456	33,456	33,456	33,456	-	0.00%
<b>Total Other Revenue</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	261,312	233,332	302,805	254,610	(48,195)	-15.92%
Salaries - Part Time	22	-	16,582	17,778	1,196	7.21%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>261,334</b>	<b>233,332</b>	<b>319,387</b>	<b>272,388</b>	<b>(46,999)</b>	<b>-14.72%</b>
<b>BENEFITS</b>						
Statutory Benefits	21,169	22,878	28,083	25,083	(3,000)	-10.68%
Extended Benefits	20,420	20,098	28,806	30,298	1,492	5.18%
OMERS	23,797	22,384	30,132	23,325	(6,807)	-22.59%
<b>Total Benefits</b>	<b>65,386</b>	<b>65,360</b>	<b>87,021</b>	<b>78,706</b>	<b>(8,315)</b>	<b>-9.56%</b>
<b>Total Salaries and Benefits</b>	<b>326,720</b>	<b>298,692</b>	<b>406,408</b>	<b>351,094</b>	<b>(55,314)</b>	<b>-13.61%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	20,380	23,358	17,710	18,865	1,155	6.52%
Equipment Replacement New (under \$1,000)	1,255	4,194	2,310	3,080	770	33.33%
<b>Total Equipment</b>	<b>21,636</b>	<b>27,552</b>	<b>20,020</b>	<b>21,945</b>	<b>1,925</b>	<b>9.62%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	29,817	35,884	34,650	34,650	-	0.00%
Intra County Purchases	(253)	(253)	1,100	847	(253)	-23.00%
Snow Removal Contract	44,689	33,772	46,200	46,200	-	0.00%
<b>Total Purchased Service</b>	<b>74,253</b>	<b>69,403</b>	<b>81,950</b>	<b>81,697</b>	<b>(253)</b>	<b>-0.31%</b>
<b>OPERATIONAL</b>						

**COUNTY OF HURON**  
**Huronview - Building**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Admin.	-	74	300	300	-	0.00%
Staff Training	1,463	-	-	-	-	0.00%
Building Capital (minor)	40,721	30,336	113,856	152,171	38,315	33.65%
Grounds Maintenance	10,605	8,950	7,700	7,700	-	0.00%
Maintenance & Repairs/Building	40,631	80,033	38,500	58,905	20,405	53.00%
Maintenance & Repairs/Electrical	19,293	13,096	21,560	10,000	(11,560)	-53.62%
Maintenance & Repairs/Plumbing	13,748	5,470	20,020	8,000	(12,020)	-60.04%
Depreciation - Capital Assets	252,628	240,265	283,846	293,585	9,739	3.43%
Gain or Loss on disposal of capital assets	19,645	-	-	-	-	0.00%
<b>Total Operational</b>	<b>398,734</b>	<b>378,223</b>	<b>485,782</b>	<b>530,661</b>	<b>44,879</b>	<b>9.24%</b>
<b>PROGRAM</b>						
Supplies and Costs - COVID	75,940	2,713	-	-	-	0.00%
Less Reimbursements	(992)	-	-	-	-	0.00%
<b>Total Program</b>	<b>74,948</b>	<b>2,713</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>896,291</b>	<b>776,583</b>	<b>994,160</b>	<b>985,397</b>	<b>(8,763)</b>	<b>-0.88%</b>
<b>Net Requirement</b>	<b>862,835</b>	<b>743,127</b>	<b>960,704</b>	<b>951,941</b>	<b>(8,763)</b>	<b>-0.91%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(252,628)	(240,265)	(283,846)	(293,585)	(9,739)	3.43%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>610,207</b>	<b>502,862</b>	<b>676,858</b>	<b>658,356</b>	<b>(18,502)</b>	<b>-2.73%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation	252,628	240,265	283,846	293,585	9,739	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>862,835</b>	<b>743,127</b>	<b>960,704</b>	<b>951,941</b>	<b>976</b>	<b>-0.91%</b>

**COUNTY OF HURON**  
**Huronview - Dietary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	19,441	23,330	23,330	23,830	500	2.14%
<b>Total Other Revenue</b>	<b>19,441</b>	<b>23,330</b>	<b>23,330</b>	<b>23,830</b>	<b>500</b>	<b>2.14%</b>
<b>TOTAL REVENUE</b>	<b>19,441</b>	<b>23,330</b>	<b>23,330</b>	<b>23,830</b>	<b>500</b>	<b>2.14%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	417,276	324,711	379,989	371,117	(8,872)	-2.33%
Salaries - Part Time	566,026	551,867	571,219	589,190	17,971	3.15%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>983,302</b>	<b>876,578</b>	<b>951,208</b>	<b>960,307</b>	<b>9,099</b>	<b>0.96%</b>
<b>BENEFITS</b>						
Statutory Benefits	77,649	78,268	85,265	87,308	2,043	2.40%
Extended Benefits	49,659	38,608	57,997	48,295	(9,702)	-16.73%
OMERS	61,818	57,498	56,577	48,247	(8,330)	-14.72%
<b>Total Benefits</b>	<b>189,126</b>	<b>174,375</b>	<b>199,839</b>	<b>183,850</b>	<b>(15,989)</b>	<b>-8.00%</b>
<b>Total Salaries and Benefits</b>	<b>1,172,428</b>	<b>1,050,952</b>	<b>1,151,047</b>	<b>1,144,157</b>	<b>(6,890)</b>	<b>-0.60%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	10,315	4,104	10,000	10,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>10,315</b>	<b>4,104</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	28,794	11,900	28,950	32,000	3,050	10.54%
<b>Total Purchased Service</b>	<b>28,794</b>	<b>11,900</b>	<b>28,950</b>	<b>32,000</b>	<b>3,050</b>	<b>10.54%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	-	300	300	-	0.00%
Staff Training	-	-	1,000	1,000	-	0.00%
<b>Total Operational</b>	<b>-</b>	<b>-</b>	<b>1,300</b>	<b>1,300</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Huronview - Dietary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Replenish Dishes/Cutlery	5,241	3,549	3,000	3,000	-	0.00%
Program Supplies & Costs	41,934	23,203	27,000	27,000	-	0.00%
Supplies and Costs - COVID	1,856	-	-	-	-	0.00%
Recovery (Apt)	(4,893)	(5,458)	-	-	-	0.00%
<b>Total Program</b>	<b>44,138</b>	<b>21,028</b>	<b>30,000</b>	<b>30,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,255,674</b>	<b>1,087,984</b>	<b>1,221,297</b>	<b>1,217,457</b>	<b>(3,840)</b>	<b>-0.31%</b>
<b>Net Requirement</b>	<b>1,236,233</b>	<b>1,064,655</b>	<b>1,197,967</b>	<b>1,193,627</b>	<b>(4,340)</b>	<b>-0.36%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>1,236,233</b>	<b>1,064,655</b>	<b>1,197,967</b>	<b>1,193,627</b>	<b>(4,340)</b>	<b>-0.36%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>1,236,233</b>	<b>1,064,655</b>	<b>1,197,967</b>	<b>1,193,627</b>	<b>(4,340)</b>	<b>-0.36%</b>

**COUNTY OF HURON**  
**Huronview - Laundry**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	-	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	115,970	101,452	113,141	116,488	3,347	2.96%
Salaries - Part Time	116,538	89,720	134,952	139,765	4,813	3.57%
<b>Total Salaries</b>	<b>232,508</b>	<b>191,173</b>	<b>248,093</b>	<b>256,253</b>	<b>8,160</b>	<b>3.29%</b>
<b>BENEFITS</b>						
Statutory Benefits	21,087	18,480	21,467	23,971	2,504	11.66%
Extended Benefits	12,353	14,983	12,198	13,494	1,296	10.62%
OMERS	16,698	12,613	17,784	19,130	1,346	7.57%
<b>Total Benefits</b>	<b>50,138</b>	<b>46,076</b>	<b>51,449</b>	<b>56,595</b>	<b>5,146</b>	<b>10.00%</b>
<b>Total Salaries and Benefits</b>	<b>282,645</b>	<b>237,248</b>	<b>299,542</b>	<b>312,848</b>	<b>13,306</b>	<b>4.44%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	1,288	3,000	3,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	400	400	-	0.00%
<b>Total Equipment</b>	-	<b>1,288</b>	<b>3,400</b>	<b>3,400</b>	-	<b>0.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	20	177	300	300	-	0.00%
Staff Training	-	-	1,000	1,000	-	0.00%
<b>Total Operational</b>	<b>20</b>	<b>177</b>	<b>1,300</b>	<b>1,300</b>	-	<b>0.00%</b>
<b>PROGRAM</b>						
Replenish Bed/Linen	5,980	4,170	7,400	7,400	-	0.00%
Program Supplies & Costs	8,649	13,399	13,000	13,000	-	0.00%
Supplies and Costs - COVID	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>14,629</b>	<b>17,569</b>	<b>20,400</b>	<b>20,400</b>	-	<b>0.00%</b>

**COUNTY OF HURON**  
**Huronview - Laundry**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL EXPENDITURES</b>	<b>297,294</b>	<b>256,283</b>	<b>324,642</b>	<b>337,948</b>	<b>13,306</b>	<b>4.10%</b>
<b>Net Requirement</b>	<b>297,294</b>	<b>256,283</b>	<b>324,642</b>	<b>337,948</b>	<b>13,306</b>	<b>4.10%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>297,294</b>	<b>256,283</b>	<b>324,642</b>	<b>337,948</b>	<b>13,306</b>	<b>4.10%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>297,294</b>	<b>256,283</b>	<b>324,642</b>	<b>337,948</b>	<b>13,306</b>	<b>4.10%</b>

**COUNTY OF HURON**  
**Huronview - General and Administration**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	3,090,379	319,146	1,026,784	313,543	(713,241)	-69.46%
Provincial Capital Grant	64,100	-	-	-	-	0.00%
Provincial Prior Year Grants	-	-	153,363	-	(153,363)	-100.00%
<b>Total Provincial Grants</b>	<b>3,154,479</b>	<b>319,146</b>	<b>1,180,147</b>	<b>313,543</b>	<b>(866,604)</b>	<b>-73.43%</b>
<b>OTHER REVENUE</b>						
Donations	6,440	527	-	-	-	0.00%
Parking	-	-	-	-	-	0.00%
Resident - Basic	881,296	1,034,627	850,000	1,035,000	185,000	21.76%
Resident - Basic - Private	1,216,664	1,339,923	1,226,000	1,340,000	114,000	9.30%
Resident - Basic - SemiPrivate	261,048	218,148	298,000	218,000	(80,000)	-26.85%
Resident - Preferred - Private	515,809	568,618	504,000	569,000	65,000	12.90%
Resident - Pref. Semi-Private	53,628	41,849	56,000	42,000	(14,000)	-25.00%
Miscellaneous Revenue	-	1,680	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	32,906	44,421	11,515	34.99%
Intra County Recoveries	22,830	22,830	22,830	22,830	-	0.00%
Rent/Lease	840	840	1,020	1,020	-	0.00%
<b>Total Other Revenue</b>	<b>2,958,555</b>	<b>3,229,043</b>	<b>2,990,756</b>	<b>3,272,271</b>	<b>281,515</b>	<b>9.41%</b>
<b>TOTAL REVENUE</b>	<b>6,113,034</b>	<b>3,548,189</b>	<b>4,170,903</b>	<b>3,585,814</b>	<b>(585,089)</b>	<b>-14.03%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	392,052	323,840	590,166	480,781	(109,385)	-18.53%
Salaries - Part Time	222,845	79,446	158,122	-	(158,122)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>614,897</b>	<b>403,286</b>	<b>748,288</b>	<b>480,781</b>	<b>(267,507)</b>	<b>-35.75%</b>
<b>BENEFITS</b>						
Statutory Benefits	46,646	36,289	56,512	32,337	(24,175)	-42.78%
Extended Benefits	27,950	28,599	78,774	52,540	(26,234)	-33.30%
OMERS	36,090	35,350	55,335	54,192	(1,143)	-2.07%
<b>Total Benefits</b>	<b>110,685</b>	<b>100,237</b>	<b>190,621</b>	<b>139,069</b>	<b>(51,552)</b>	<b>-27.04%</b>
<b>Total Salaries and Benefits</b>	<b>725,582</b>	<b>503,523</b>	<b>938,909</b>	<b>619,850</b>	<b>(319,059)</b>	<b>-33.98%</b>



**COUNTY OF HURON**  
**Huronview - General and Administration**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	36,277	25,777	37,350	30,853	(6,497)	-17.39%
Equipment Repairs & Maint.	1,960	3,425	3,300	3,311	11	0.33%
Equipment Replacement New (under \$1,000)	2,644	807	1,700	1,694	(6)	-0.35%
Vehicle Lease & Operation	11,273	5,901	10,750	10,750	-	0.00%
<b>Total Equipment</b>	<b>52,153</b>	<b>35,910</b>	<b>53,100</b>	<b>46,608</b>	<b>(6,492)</b>	<b>-12.23%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,238	1,950	2,650	2,650	-	0.00%
Consulting/Professional Fees	27,262	14,078	15,700	16,035	335	2.13%
Occupational Accident Insurance	315,428	210,184	140,000	140,000	-	0.00%
Intra County Purchases	23,100	24,360	21,985	22,488	503	2.29%
Legal Fees	10,607	20,117	34,400	34,400	-	0.00%
Printing (External)	3,782	3,754	2,400	2,400	-	0.00%
<b>Total Purchased Service</b>	<b>382,417</b>	<b>274,443</b>	<b>217,135</b>	<b>217,973</b>	<b>838</b>	<b>0.39%</b>
<b>OPERATIONAL</b>						
Advertising	2,908	1,955	3,440	3,440	-	0.00%
Associations/Memberships	12,299	7,958	11,000	11,000	-	0.00%
Miscellaneous Admin.	327	1,161	4,500	4,500	-	0.00%
Office Expense	9,083	6,584	8,750	8,750	-	0.00%
Postage/Courier	1,376	2,861	4,000	4,000	-	0.00%
Staff Training	8,072	393	5,100	10,000	4,900	96.08%
Travel/Meals	19,080	21,235	14,900	14,900	-	0.00%
Building Capital	6,020	-	-	-	-	0.00%
Depreciation - Capital Assets	155,270	140,698	177,725	151,505	(26,219)	-14.75%
<b>Total Operational</b>	<b>214,436</b>	<b>182,845</b>	<b>229,415</b>	<b>208,095</b>	<b>(21,319)</b>	<b>-9.29%</b>
<b>PROGRAM</b>						
Employee Related Expense	(129)	(637)	-	-	-	0.00%
Supplies and Costs - COVID	2,055	-	-	-	-	0.00%
Less Reimbursements	(53,404)	(21,492)	(20,000)	-	20,000	-100.00%
<b>Total Program</b>	<b>(51,427)</b>	<b>(21,818)</b>	<b>(20,000)</b>	<b>-</b>	<b>20,000</b>	<b>-100.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Huronview - General and Administration**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL EXPENDITURES</b>	<b>1,323,161</b>	<b>974,904</b>	<b>1,418,559</b>	<b>1,092,526</b>	<b>(326,032)</b>	<b>-22.98%</b>
<b>Net Requirement</b>	<b>(4,789,873)</b>	<b>(2,573,285)</b>	<b>(2,752,344)</b>	<b>(2,493,288)</b>	<b>259,057</b>	<b>-9.41%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(155,270)	(140,698)	(177,725)	(151,505)	26,219	-14.75%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(4,945,143)</b>	<b>(2,713,983)</b>	<b>(2,930,069)</b>	<b>(2,644,793)</b>	<b>285,276</b>	<b>-9.74%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	32,906	44,421	11,515	
Add: Depreciation	155,270	140,698	177,725	151,505	(26,219)	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>(4,789,873)</b>	<b>(2,573,285)</b>	<b>(2,719,438)</b>	<b>(2,448,867)</b>	<b>232,837</b>	<b>-9.95%</b>

**COUNTY OF HURON**  
**Huronview - Facilities**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>PURCHASED SERVICE</b>						
Insurance	57,392	63,100	70,000	72,600	2,600	3.71%
Intra County Purchases	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>57,392</b>	<b>63,100</b>	<b>70,000</b>	<b>72,600</b>	<b>2,600</b>	<b>3.71%</b>
<b>OPERATIONAL</b>						
Telecommunications	15,867	13,702	14,784	14,785	1	0.01%
Garbage	7,711	5,096	8,150	8,150	-	0.00%
Utilities/Heat	85,295	83,766	73,150	73,150	-	0.00%
Utilities/Hydro	137,451	144,481	154,000	154,000	-	0.00%
Utilities/Water & Sewer	34,126	29,663	40,800	34,650	(6,150)	-15.07%
<b>Total Operational</b>	<b>280,450</b>	<b>276,708</b>	<b>290,884</b>	<b>284,735</b>	<b>(6,149)</b>	<b>-2.11%</b>
<b>TOTAL EXPENDITURES</b>	<b>337,841</b>	<b>339,808</b>	<b>360,884</b>	<b>357,335</b>	<b>(3,549)</b>	<b>-0.98%</b>
<b>Net Requirement</b>	<b>337,841</b>	<b>339,808</b>	<b>360,884</b>	<b>357,335</b>	<b>(3,549)</b>	<b>-0.98%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>337,841</b>	<b>339,808</b>	<b>360,884</b>	<b>357,335</b>	<b>(3,549)</b>	<b>-0.98%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>337,841</b>	<b>339,808</b>	<b>360,884</b>	<b>357,335</b>	<b>(3,549)</b>	<b>-0.98%</b>

**COUNTY OF HURON**  
**Huronview - Heartland Apartments**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Parking	639	893	581	1,000	419	72.12%
Miscellaneous Revenue	50,713	58,248	55,022	71,168	16,146	29.34%
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Rent/Lease	160,449	187,706	179,000	204,540	25,540	14.27%
<b>Total Other Revenue</b>	<b>211,801</b>	<b>246,847</b>	<b>234,603</b>	<b>276,708</b>	<b>42,105</b>	<b>17.95%</b>
<b>TOTAL REVENUE</b>	<b>211,801</b>	<b>246,847</b>	<b>234,603</b>	<b>276,708</b>	<b>42,105</b>	<b>17.95%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	658	1,815	1,815	9,218	7,403	407.88%
Equipment Repairs & Maint.	4,980	6,279	6,279	6,624	345	5.49%
Equipment Replacement New (under \$1,000)	1,150	1,350	1,350	1,580	230	17.04%
<b>Total Equipment</b>	<b>6,788</b>	<b>9,444</b>	<b>9,444</b>	<b>17,422</b>	<b>7,978</b>	<b>84.48%</b>
<b>PURCHASED SERVICE</b>						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	12,038	12,903	12,900	12,960	60	0.47%
Insurance	5,648	6,200	6,900	7,050	150	2.17%
Intra County Purchases	80,181	84,069	81,969	126,218	44,249	53.98%
Snow Removal Contract	5,980	13,800	13,800	13,800	-	0.00%
<b>Total Purchased Service</b>	<b>103,846</b>	<b>116,972</b>	<b>115,569</b>	<b>160,028</b>	<b>44,459</b>	<b>38.47%</b>
<b>OPERATIONAL</b>						
Advertising	560	560	560	560	-	0.00%
Office Expense	716	500	500	500	-	0.00%
Rent	840	840	840	840	-	0.00%
Telecommunications	4,416	4,416	4,416	4,416	-	0.00%
Travel/Meals	1,000	1,000	1,000	1,000	-	0.00%
Garbage	2,460	2,460	2,460	2,460	-	0.00%
Grounds Maintenance	1,955	2,300	2,300	2,300	-	0.00%
Maintenance & Repairs/Building	11,385	11,500	11,500	17,595	6,095	53.00%
Maintenance & Repairs/Electrical	6,440	6,440	6,440	2,300	(4,140)	-64.29%
Maintenance & Repairs/Plumbing	5,980	5,980	5,980	1,840	(4,140)	-69.23%
Taxes	10,179	8,503	18,300	18,300	-	0.00%

**COUNTY OF HURON**  
**Huronview - Heartland Apartments**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Heat	17,488	21,850	21,850	21,850	-	0.00%
Utilities/Hydro	46,000	46,000	46,000	46,000	-	0.00%
Utilities/Water & Sewer	12,190	12,190	12,190	10,350	(1,840)	-15.09%
Depreciation - Capital Assets	105,343	113,717	113,717	112,358	(1,359)	-1.20%
<b>Total Operational</b>	<b>226,952</b>	<b>238,256</b>	<b>248,053</b>	<b>242,669</b>	<b>(5,384)</b>	<b>-2.17%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	17,576	27,770	27,770	28,940	1,170	4.21%
Supplies and Costs - COVID	63,923	19,755	59,280	-	(59,280)	-100.00%
Recovery (Apt)	(15)	(48)	-	-	-	0.00%
<b>Total Program</b>	<b>81,484</b>	<b>47,477</b>	<b>87,050</b>	<b>28,940</b>	<b>(58,110)</b>	<b>-66.75%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>419,069</b>	<b>412,149</b>	<b>460,116</b>	<b>449,059</b>	<b>(11,057)</b>	<b>-2.40%</b>
<b>Net Requirement</b>	<b>207,269</b>	<b>165,301</b>	<b>225,513</b>	<b>172,351</b>	<b>(53,162)</b>	<b>-23.57%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(105,343)	(113,717)	(113,717)	(112,358)	1,359	-1.20%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>101,926</b>	<b>51,584</b>	<b>111,796</b>	<b>59,993</b>	<b>(51,803)</b>	<b>-46.34%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation	105,343	113,717	113,717	112,358	(1,359)	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>207,269</b>	<b>165,301</b>	<b>225,513</b>	<b>172,351</b>	<b>(54,521)</b>	<b>-23.57%</b>

**COUNTY OF HURON**  
**Homes for the Aged - Huronlea**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	5,114,026	3,997,601	4,908,170	5,212,068	303,898	6.19%
<b>Total Provincial Grants</b>	<b>5,155,795</b>	<b>3,997,601</b>	<b>4,908,170</b>	<b>5,212,068</b>	<b>303,898</b>	<b>6.19%</b>
<b>OTHER REVENUE</b>						
Parking	780	1,280	790	1,250	460	58.23%
Resident - Basic	416,619	472,039	448,000	472,000	24,000	5.36%
Resident - Basic - Private	485,477	595,732	523,000	596,000	73,000	13.96%
Resident - Basic - SemiPrivate	258,564	292,901	293,000	293,000	-	0.00%
Resident - Preferred - Private	208,587	254,611	189,000	255,000	66,000	34.92%
Resident - Pref. Semi-Private	53,145	60,212	55,000	60,000	5,000	9.09%
Resident - Vet.Prior.AccessBe	2,948	-	-	-	-	0.00%
Miscellaneous Revenue	45,305	51,849	55,000	68,450	13,450	24.45%
Transfer from Operating Carryforward	-	-	12,645	17,807	5,162	40.82%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	75,728	79,616	79,616	123,865	44,249	55.58%
Rent/Lease	162,618	170,856	169,840	195,228	25,388	14.95%
<b>Total Other Revenue</b>	<b>1,709,770</b>	<b>1,979,095</b>	<b>1,825,891</b>	<b>2,082,600</b>	<b>256,709</b>	<b>14.06%</b>
<b>TOTAL REVENUE</b>	<b>6,865,565</b>	<b>5,976,696</b>	<b>6,734,061</b>	<b>7,294,668</b>	<b>560,607</b>	<b>8.32%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	2,406,620	2,565,355	2,569,868	3,108,628	538,760	20.96%
Salaries - Part Time	2,270,771	2,279,874	3,282,677	3,285,541	2,864	0.09%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Agency Cost	1,047,663	882,184	230,000	500,000	270,000	117.39%
<b>Total Salaries</b>	<b>5,725,054</b>	<b>5,727,412</b>	<b>6,082,545</b>	<b>6,894,169</b>	<b>811,624</b>	<b>13.34%</b>
<b>BENEFITS</b>						
Statutory Benefits	379,291	492,837	494,152	535,805	41,653	8.43%
Extended Benefits	231,783	254,863	295,160	417,769	122,609	41.54%
OMERS	285,116	306,364	304,940	370,535	65,595	21.51%
<b>Total Benefits</b>	<b>896,189</b>	<b>1,054,064</b>	<b>1,094,252</b>	<b>1,324,109</b>	<b>229,857</b>	<b>21.01%</b>
<b>Total Salaries and Benefits</b>	<b>6,621,243</b>	<b>6,781,477</b>	<b>7,176,797</b>	<b>8,218,278</b>	<b>1,041,481</b>	<b>14.51%</b>

**COUNTY OF HURON**  
**Homes for the Aged - Huronlea**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	19,381	52,334	20,212	21,137	925	4.58%
Equipment Repairs & Maint.	55,964	57,296	71,350	67,650	(3,700)	-5.19%
Equipment Replacement New (under \$1,000)	13,477	11,927	7,399	11,869	4,470	60.41%
Vehicle Lease & Operation	5,663	3,275	6,600	6,600	-	0.00%
<b>Total Equipment</b>	<b>94,485</b>	<b>124,833</b>	<b>105,561</b>	<b>107,256</b>	<b>1,695</b>	<b>1.61%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,238	1,950	1,950	1,950	-	0.00%
Consulting/Professional Fees	207,973	(756,778)	140,200	153,596	13,396	9.55%
Insurance	40,365	44,400	49,200	51,250	2,050	4.17%
Occupational Accident Insurance	-	-	49,000	42,600	(6,400)	-13.06%
Intra County Purchases	84,228	88,116	92,890	137,387	44,497	47.90%
Legal Fees	11,266	30,648	9,000	9,000	-	0.00%
Maintenance Contracts	-	1,392	2,000	5,900	3,900	195.00%
Printing (External)	1,208	1,755	2,500	2,500	-	0.00%
Snow Removal Contract	19,200	41,258	26,020	36,370	10,350	39.78%
<b>Total Purchased Service</b>	<b>366,477</b>	<b>(547,261)</b>	<b>372,760</b>	<b>440,553</b>	<b>67,793</b>	<b>18.19%</b>
<b>OPERATIONAL</b>						
Advertising	2,873	2,343	2,000	2,000	-	0.00%
Associations/Memberships	8,477	7,958	8,000	8,000	-	0.00%
Miscellaneous Admin.	561	3,227	3,100	3,200	100	3.23%
Office Expense	5,288	3,499	5,000	4,500	(500)	-10.00%
Postage/Courier	205	277	298	300	2	0.67%
Rent	840	840	840	840	-	0.00%
Staff Training	9,097	20,346	28,100	28,100	-	0.00%
Telecommunications	7,976	8,014	8,000	8,000	-	0.00%
Travel/Meals	6,992	8,063	6,200	6,200	-	0.00%
Building Capital (minor)	63,513	48,296	76,395	131,307	54,912	71.88%
Garbage	7,424	5,896	6,729	6,729	-	0.00%
Grounds Maintenance	11,784	6,983	7,598	7,600	2	0.03%
Maintenance & Repairs/Building	51,524	111,579	28,000	33,000	5,000	17.86%
Maintenance & Repairs/Electrical	11,032	18,357	11,000	13,000	2,000	18.18%
Maintenance & Repairs/Plumbing	13,347	18,988	11,000	4,290	(6,710)	-61.00%
Taxes	14,789	20,696	13,700	13,700	-	0.00%
Utilities/Heat	48,865	64,004	52,000	62,000	10,000	19.23%
Utilities/Hydro	115,730	120,786	125,000	125,000	-	0.00%
Utilities/Water & Sewer	57,136	55,405	57,170	57,166	(4)	-0.01%
Depreciation - Capital Assets	281,353	273,867	340,490	338,563	(1,927)	-0.57%
<b>Total Operational</b>	<b>731,945</b>	<b>799,424</b>	<b>790,620</b>	<b>862,205</b>	<b>71,585</b>	<b>9.05%</b>

**COUNTY OF HURON**  
**Homes for the Aged - Huronlea**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Basic Needs Program	46,861	47,058	45,000	48,000	3,000	6.67%
Med Dir Reg Fee	24,625	22,611	26,000	26,000	-	0.00%
Medical Supplies	59,657	62,900	67,400	65,000	(2,400)	-3.56%
High Needs	9,100	14,352	15,420	15,450	30	0.19%
Recreation & Entertainment	675	888	2,300	2,430	130	5.65%
Replenish Bed/Linen	2,447	5,692	3,000	5,500	2,500	83.33%
Replenish Dishes/Cutlery	1,928	5,189	2,500	3,000	500	20.00%
Program Supplies & Costs	471,824	517,301	436,170	442,840	6,670	1.53%
Supplies and Costs - COVID	187,727	40,054	92,572	-	(92,572)	-100.00%
Less Income	(3,170)	-	-	-	-	0.00%
Less Reimbursements	(46,173)	(29,609)	(23,000)	(16,800)	6,200	-26.96%
Recovery (Apt)	(6,398)	(3,990)	-	-	-	0.00%
<b>Total Program</b>	<b>749,103</b>	<b>682,445</b>	<b>667,362</b>	<b>591,420</b>	<b>(75,942)</b>	<b>-11.38%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>8,563,253</b>	<b>7,840,918</b>	<b>9,113,100</b>	<b>10,219,712</b>	<b>1,106,612</b>	<b>12.14%</b>
<b>Net Requirement</b>	<b>1,697,688</b>	<b>1,864,222</b>	<b>2,379,039</b>	<b>2,925,044</b>	<b>546,005</b>	<b>22.95%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(281,353)	(273,867)	(340,490)	(338,563)	1,927	-0.57%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>1,416,334</b>	<b>1,590,355</b>	<b>2,038,549</b>	<b>2,586,481</b>	<b>547,932</b>	<b>26.88%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	12,645	17,807	5,162	
Add: Depreciation	281,353	273,867	340,490	338,563	(1,927)	
Less: Principal payments	-	-	-	-	-	
Less: Capital Expenditures	-	-	-	-	-	
Add: Debt financing	-	-	-	-	-	
<b>Total Surplus/Deficit per Financial Statements</b>	<b>1,697,688</b>	<b>1,864,222</b>	<b>2,391,684</b>	<b>2,942,851</b>	<b>544,078</b>	<b>23.05%</b>



**COUNTY OF HURON**

**Huronlea - Nursing and Personal Care Direct**

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	2,496,485	3,000,754	3,365,295	3,912,072	546,777	16.25%
<b>Total Provincial Grants</b>	<b>2,496,485</b>	<b>3,000,754</b>	<b>3,365,295</b>	<b>3,912,072</b>	<b>546,777</b>	<b>16.25%</b>
<b>TOTAL REVENUE</b>	<b>2,496,485</b>	<b>3,000,754</b>	<b>3,365,295</b>	<b>3,912,072</b>	<b>546,777</b>	<b>16.25%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,367,725	1,428,860	1,580,801	1,655,596	74,795	4.73%
Salaries - Part Time	1,314,188	1,472,353	2,156,665	2,463,175	306,510	14.21%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Agency Cost	1,036,968	880,000	230,000	500,000	270,000	117.39%
<b>Total Salaries</b>	<b>3,718,881</b>	<b>3,781,213</b>	<b>3,967,466</b>	<b>4,618,771</b>	<b>651,305</b>	<b>16.42%</b>
<b>BENEFITS</b>						
Statutory Benefits	212,372	315,816	314,871	340,978	26,107	8.29%
Extended Benefits	127,711	135,929	176,440	223,923	47,483	26.91%
OMERS	154,365	162,021	173,198	195,625	22,427	12.95%
<b>Total Benefits</b>	<b>494,448</b>	<b>613,767</b>	<b>664,509</b>	<b>760,526</b>	<b>96,017</b>	<b>14.45%</b>
<b>Total Salaries and Benefits</b>	<b>4,213,329</b>	<b>4,394,979</b>	<b>4,631,975</b>	<b>5,379,297</b>	<b>747,322</b>	<b>16.13%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	25,530	(869,616)	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>25,530</b>	<b>(869,616)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Less Reimbursements	(3,170)	-	-	-	-	0.00%
<b>Total Program</b>	<b>(3,170)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>4,235,689</b>	<b>3,525,363</b>	<b>4,631,975</b>	<b>5,379,297</b>	<b>747,322</b>	<b>16.13%</b>
<b>Net Requirement</b>	<b>1,739,204</b>	<b>524,609</b>	<b>1,266,680</b>	<b>1,467,225</b>	<b>200,545</b>	<b>15.83%</b>
<b>LEVY BASED ADJUSTMENTS</b>						

**COUNTY OF HURON**

Huronlea - Nursing and Personal Care Direct

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>1,739,204</b>	<b>524,609</b>	<b>1,266,680</b>	<b>1,467,225</b>	<b>200,545</b>	<b>15.83%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>1,739,204</b>	<b>524,609</b>	<b>1,266,680</b>	<b>1,467,225</b>	<b>200,545</b>	<b>15.83%</b>

**COUNTY OF HURON**

**Huronlea - Nursing and Personal Care Admin**

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	239,603	237,391	312,262	361,357	49,095	15.72%
<b>Total Provincial Grants</b>	<b>239,603</b>	<b>237,391</b>	<b>312,262</b>	<b>361,357</b>	<b>49,095</b>	<b>15.72%</b>
<b>TOTAL REVENUE</b>	<b>239,603</b>	<b>237,391</b>	<b>312,262</b>	<b>361,357</b>	<b>49,095</b>	<b>15.72%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	148,494	201,576	219,999	256,651	36,652	16.66%
Salaries - Part Time	-	31,340	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>148,494</b>	<b>232,916</b>	<b>219,999</b>	<b>256,651</b>	<b>36,652</b>	<b>16.66%</b>
<b>BENEFITS</b>						
Statutory Benefits	11,948	19,892	14,062	16,870	2,808	19.97%
Extended Benefits	15,846	17,382	22,963	26,524	3,561	15.51%
OMERS	14,990	23,782	19,895	28,799	8,904	44.75%
<b>Total Benefits</b>	<b>42,784</b>	<b>61,056</b>	<b>56,920</b>	<b>72,193</b>	<b>15,273</b>	<b>26.83%</b>
<b>Total Salaries and Benefits</b>	<b>191,278</b>	<b>293,972</b>	<b>276,919</b>	<b>328,844</b>	<b>51,925</b>	<b>18.75%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	24,331	21,667	30,050	30,550	500	1.66%
Equipment Replacement New (under \$1,000)	5,537	4,678	-	3,500	3,500	0.00%
<b>Total Equipment</b>	<b>29,869</b>	<b>26,345</b>	<b>30,050</b>	<b>34,050</b>	<b>4,000</b>	<b>13.31%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	10,654	27,569	16,700	18,500	1,800	10.78%
<b>Total Purchased Service</b>	<b>10,654</b>	<b>27,569</b>	<b>16,700</b>	<b>18,500</b>	<b>1,800</b>	<b>10.78%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	390	690	1,500	1,500	-	0.00%
Staff Training	963	16,105	18,300	18,300	-	0.00%
<b>Total Operational</b>	<b>1,353</b>	<b>16,795</b>	<b>19,800</b>	<b>19,800</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**

**Huronlea - Nursing and Personal Care Admin**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Basic Needs Program	46,861	47,058	45,000	48,000	3,000	6.67%
Med Dir Reg Fee	24,625	22,611	26,000	26,000	-	0.00%
Medical Supplies	59,657	62,900	67,400	65,000	(2,400)	-3.56%
High Needs	9,100	14,352	15,420	15,450	30	0.19%
Supplies and Costs - COVID	18,769	15,458	26,932	-	(26,932)	-100.00%
Less Reimbursements	(13,034)	(18,245)	(9,500)	(10,000)	(500)	5.26%
<b>Total Program</b>	<b>145,978</b>	<b>144,135</b>	<b>171,252</b>	<b>144,450</b>	<b>(26,802)</b>	<b>-15.65%</b>
<b>TOTAL EXPENDITURES</b>	<b>379,132</b>	<b>508,816</b>	<b>514,721</b>	<b>545,644</b>	<b>30,923</b>	<b>6.01%</b>
<b>Net Requirement</b>	<b>139,529</b>	<b>271,425</b>	<b>202,459</b>	<b>184,287</b>	<b>(18,172)</b>	<b>-8.98%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>139,529</b>	<b>271,425</b>	<b>202,459</b>	<b>184,287</b>	<b>(18,172)</b>	<b>-8.98%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>139,529</b>	<b>271,425</b>	<b>202,459</b>	<b>184,287</b>	<b>(18,172)</b>	<b>-8.98%</b>

**COUNTY OF HURON**  
**Huronlea - Program and Social Support**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	282,198	305,013	402,303	434,587	32,284	8.02%
<b>Total Provincial Grants</b>	<b>282,198</b>	<b>305,013</b>	<b>402,303</b>	<b>434,587</b>	<b>32,284</b>	<b>8.02%</b>
<b>TOTAL REVENUE</b>	<b>282,198</b>	<b>305,013</b>	<b>402,303</b>	<b>434,587</b>	<b>32,284</b>	<b>8.02%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	95,406	117,336	145,137	235,498	90,361	62.26%
Salaries - Part Time	125,948	80,474	122,082	22,515	(99,567)	-81.56%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>221,355</b>	<b>197,810</b>	<b>267,219</b>	<b>258,013</b>	<b>(9,206)</b>	<b>-3.45%</b>
<b>BENEFITS</b>						
Statutory Benefits	18,686	18,284	24,188	23,386	(802)	-3.32%
Extended Benefits	15,350	16,902	21,431	35,235	13,804	64.41%
OMERS	15,896	14,169	18,755	21,700	2,945	15.70%
<b>Total Benefits</b>	<b>49,933</b>	<b>49,356</b>	<b>64,374</b>	<b>80,321</b>	<b>15,947</b>	<b>24.77%</b>
<b>Total Salaries and Benefits</b>	<b>271,287</b>	<b>247,166</b>	<b>331,593</b>	<b>338,334</b>	<b>6,741</b>	<b>2.03%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	176	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	687	-	400	400	-	0.00%
<b>Total Equipment</b>	<b>862</b>	<b>-</b>	<b>700</b>	<b>700</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	77,608	64,981	77,000	77,200	200	0.26%
<b>Total Purchased Service</b>	<b>77,608</b>	<b>64,981</b>	<b>77,000</b>	<b>77,200</b>	<b>200</b>	<b>0.26%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	43	403	150	150	-	0.00%
Staff Training	-	1,095	1,200	1,200	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	20	-	200	200	-	0.00%
Building Capital	1,654	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Huronlea - Program and Social Support**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>1,717</b>	<b>1,498</b>	<b>1,550</b>	<b>1,550</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Recreation & Entertainment	675	888	2,300	2,430	130	5.65%
Program Supplies & Costs	1,537	727	2,500	3,000	500	20.00%
Less Reimbursements	-	-	(500)	-	500	-100.00%
<b>Total Program</b>	<b>2,212</b>	<b>1,615</b>	<b>4,300</b>	<b>5,430</b>	<b>1,130</b>	<b>26.28%</b>
<b>TOTAL EXPENDITURES</b>	<b>353,686</b>	<b>315,260</b>	<b>415,143</b>	<b>423,214</b>	<b>8,071</b>	<b>1.94%</b>
<b>Net Requirement</b>	<b>71,488</b>	<b>10,247</b>	<b>12,840</b>	<b>(11,373)</b>	<b>(24,213)</b>	<b>-188.57%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>71,488</b>	<b>10,247</b>	<b>12,840</b>	<b>(11,373)</b>	<b>(24,213)</b>	<b>-188.57%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>71,488</b>	<b>10,247</b>	<b>12,840</b>	<b>(11,373)</b>	<b>(24,213)</b>	<b>-188.57%</b>

**COUNTY OF HURON**  
**Huronlea - Raw Food**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	232,560	273,617	261,457	286,889	25,432	9.73%
<b>Total Provincial Grants</b>	<b>232,560</b>	<b>273,617</b>	<b>261,457</b>	<b>286,889</b>	<b>25,432</b>	<b>9.73%</b>
<b>TOTAL REVENUE</b>	<b>232,560</b>	<b>273,617</b>	<b>261,457</b>	<b>286,889</b>	<b>25,432</b>	<b>9.73%</b>
<b>EXPENDITURES</b>						
<b>PROGRAM</b>						
Program Supplies & Costs	385,108	384,375	350,000	354,500	4,500	1.29%
Less Reimbursements	(2,133)	(1,330)	(3,000)	(6,800)	(3,800)	126.67%
<b>Total Program</b>	<b>382,976</b>	<b>383,045</b>	<b>347,000</b>	<b>347,700</b>	<b>700</b>	<b>0.20%</b>
<b>TOTAL EXPENDITURES</b>	<b>382,976</b>	<b>383,045</b>	<b>347,000</b>	<b>347,700</b>	<b>700</b>	<b>0.20%</b>
<b>Net Requirement</b>	<b>150,415</b>	<b>109,428</b>	<b>85,543</b>	<b>60,811</b>	<b>(24,732)</b>	<b>-28.91%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>150,415</b>	<b>109,428</b>	<b>85,543</b>	<b>60,811</b>	<b>(24,732)</b>	<b>-28.91%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>150,415</b>	<b>109,428</b>	<b>85,543</b>	<b>60,811</b>	<b>(24,732)</b>	<b>-28.91%</b>

**COUNTY OF HURON**  
**Huronlea - Housekeeping**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	-	-	44,249	44,249	0.00%
<b>Total Other Revenue</b>	-	-	-	<b>44,249</b>	<b>44,249</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	<b>44,249</b>	<b>44,249</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	130,556	114,828	172,061	118,106	(53,955)	-31.36%
Salaries - Part Time	273,612	263,938	250,232	324,119	73,887	29.53%
<b>Total Salaries</b>	<b>404,167</b>	<b>378,766</b>	<b>422,293</b>	<b>442,225</b>	<b>19,932</b>	<b>4.72%</b>
<b>BENEFITS</b>						
Statutory Benefits	38,126	37,947	39,411	41,512	2,101	5.33%
Extended Benefits	18,146	14,582	22,885	17,159	(5,726)	-25.02%
OMERS	31,647	31,749	28,866	31,296	2,430	8.42%
<b>Total Benefits</b>	<b>87,919</b>	<b>84,277</b>	<b>91,162</b>	<b>89,967</b>	<b>(1,195)</b>	<b>-1.31%</b>
<b>Total Salaries and Benefits</b>	<b>492,086</b>	<b>463,043</b>	<b>513,455</b>	<b>532,192</b>	<b>18,737</b>	<b>3.65%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	1,138	427	1,000	800	(200)	-20.00%
Equipment Replacement New (under \$1,000)	1,517	529	800	800	-	0.00%
<b>Total Equipment</b>	<b>2,655</b>	<b>956</b>	<b>1,800</b>	<b>1,600</b>	<b>(200)</b>	<b>-11.11%</b>
<b>PURCHASED SERVICE</b>						
Maintenance Contracts	-	1,392	2,000	5,900	3,900	195.00%
<b>Total Purchased Service</b>	-	<b>2,179</b>	<b>2,000</b>	<b>5,900</b>	<b>3,900</b>	<b>195.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	650	200	300	100	50.00%
Staff Training	-	-	300	300	-	0.00%
<b>Total Operational</b>	-	<b>650</b>	<b>500</b>	<b>600</b>	<b>100</b>	<b>20.00%</b>
<b>PROGRAM</b>						



**COUNTY OF HURON**  
**Huronlea - Housekeeping**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Program Supplies & Costs	36,546	70,555	31,900	31,900	-	0.00%
Supplies and Costs - COVID	40,807	-	-	-	-	0.00%
<b>Total Program</b>	<b>77,353</b>	<b>70,555</b>	<b>31,900</b>	<b>31,900</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>572,094</b>	<b>537,383</b>	<b>549,655</b>	<b>572,192</b>	<b>22,537</b>	<b>4.10%</b>
<b>Net Requirement</b>	<b>572,094</b>	<b>537,383</b>	<b>549,655</b>	<b>527,943</b>	<b>(21,712)</b>	<b>-3.95%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>572,094</b>	<b>537,383</b>	<b>549,655</b>	<b>527,943</b>	<b>(21,712)</b>	<b>-3.95%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>572,094</b>	<b>537,383</b>	<b>549,655</b>	<b>527,943</b>	<b>(21,712)</b>	<b>-3.95%</b>

**COUNTY OF HURON**  
**Huronlea - Building**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	33,456	33,456	33,456	33,456	-	0.00%
<b>Total Other Revenue</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	149,669	162,114	128,019	156,173	28,154	21.99%
Salaries - Part Time	12,103	68	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>161,772</b>	<b>162,182</b>	<b>128,019</b>	<b>156,173</b>	<b>28,154</b>	<b>21.99%</b>
<b>BENEFITS</b>						
Statutory Benefits	14,433	16,294	11,606	14,400	2,794	24.07%
Extended Benefits	17,855	25,343	20,192	18,155	(2,037)	-10.09%
OMERS	13,633	13,510	11,835	14,229	2,394	20.23%
<b>Total Benefits</b>	<b>45,921</b>	<b>55,148</b>	<b>43,633</b>	<b>46,784</b>	<b>3,151</b>	<b>7.22%</b>
<b>Total Salaries and Benefits</b>	<b>207,692</b>	<b>217,329</b>	<b>171,652</b>	<b>202,957</b>	<b>31,305</b>	<b>18.24%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	10,206	6,975	16,080	13,400	(2,680)	-16.67%
Equipment Replacement New (under \$1,000)	2,463	3,832	1,540	2,345	805	52.27%
<b>Total Equipment</b>	<b>12,668</b>	<b>10,807</b>	<b>17,620</b>	<b>15,745</b>	<b>(1,875)</b>	<b>-10.64%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	17,134	28,591	12,060	14,740	2,680	22.22%
Intra County Purchases	(99)	(99)	200	201	1	0.50%
Snow Removal Contract	10,620	32,678	17,420	26,800	9,380	53.85%
<b>Total Purchased Service</b>	<b>27,655</b>	<b>61,169</b>	<b>29,680</b>	<b>41,741</b>	<b>12,061</b>	<b>40.64%</b>

**COUNTY OF HURON**  
**Huronlea - Building**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>OPERATIONAL</b>						
Miscellaneous Admin.	352	990	-	-	-	0.00%
Staff Training	732	-	-	-	-	0.00%
Building Capital (minor)	31,827	48,296	76,395	131,307	54,912	71.88%
Grounds Maintenance	9,276	4,475	5,090	5,092	2	0.04%
Maintenance & Repairs/Building	28,307	105,139	21,560	25,410	3,850	17.86%
Maintenance & Repairs/Electrical	7,402	14,727	7,370	8,710	1,340	18.18%
Maintenance & Repairs/HVAC	-	-	-	8,710	8,710	0.00%
Maintenance & Repairs/Plumbing	9,717	15,358	7,370	-	(7,370)	-100.00%
Depreciation - Capital Assets	95,508	103,534	144,415	156,241	11,826	8.19%
Gain or Loss on disposal of capital assets	13,137	-	-	-	-	0.00%
<b>Total Operational</b>	<b>196,259</b>	<b>292,518</b>	<b>262,200</b>	<b>335,470</b>	<b>73,270</b>	<b>27.94%</b>
<b>PROGRAM</b>						
Supplies and Costs - COVID	45,535	-	-	-	-	0.00%
Less Reimbursements	(208)	-	-	-	-	0.00%
<b>Total Program</b>	<b>45,327</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>489,602</b>	<b>581,824</b>	<b>481,152</b>	<b>595,913</b>	<b>114,761</b>	<b>23.85%</b>
<b>Net Requirement</b>	<b>456,145</b>	<b>548,368</b>	<b>447,696</b>	<b>562,457</b>	<b>114,761</b>	<b>25.63%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(95,508)	(103,534)	(144,415)	(156,241)	(11,826)	8.19%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>360,637</b>	<b>444,835</b>	<b>303,281</b>	<b>406,216</b>	<b>102,935</b>	<b>33.94%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation	95,508	103,534	144,415	156,241	11,826	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	

**COUNTY OF HURON**

Huronlea - Building

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Surplus/Deficit per Financial Statement</b>	<b>456,145</b>	<b>548,368</b>	<b>447,696</b>	<b>562,457</b>	<b>126,588</b>	<b>25.63%</b>

**COUNTY OF HURON**

**Huronlea - Dietary**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	19,441	23,330	23,330	23,330	-	0.00%
<b>Total Other Revenue</b>	<b>19,441</b>	<b>23,330</b>	<b>23,330</b>	<b>23,330</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>19,441</b>	<b>23,330</b>	<b>23,330</b>	<b>23,330</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	190,974	157,485	122,157	212,078	89,921	73.61%
Salaries - Part Time	297,406	300,468	509,314	430,481	(78,833)	-15.48%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Agency/Outsourcing	10,695	2,184	-	-	-	0.00%
<b>Total Salaries</b>	<b>499,075</b>	<b>460,137</b>	<b>631,471</b>	<b>642,559</b>	<b>11,088</b>	<b>1.76%</b>
<b>BENEFITS</b>						
Statutory Benefits	35,994	41,456	55,675	58,250	2,575	4.63%
Extended Benefits	10,697	14,264	13,027	26,742	13,715	105.28%
OMERS	14,340	17,099	22,571	25,728	3,157	13.99%
<b>Total Benefits</b>	<b>61,030</b>	<b>72,819</b>	<b>91,273</b>	<b>110,720</b>	<b>19,447</b>	<b>21.31%</b>
<b>Total Salaries and Benefits</b>	<b>560,106</b>	<b>532,956</b>	<b>722,744</b>	<b>753,279</b>	<b>30,535</b>	<b>4.22%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	10,287	14,136	10,000	10,000	-	0.00%
Equipment Replacement New (under \$1,000)	1,605	134	1,500	1,500	-	0.00%
<b>Total Equipment</b>	<b>11,892</b>	<b>14,270</b>	<b>11,500</b>	<b>11,500</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	53,842	(25,704)	17,500	23,100	5,600	32.00%
<b>Total Purchased Service</b>	<b>53,842</b>	<b>(25,704)</b>	<b>17,500</b>	<b>23,100</b>	<b>5,600</b>	<b>32.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	308	-	300	300	-	0.00%
Staff Training	-	-	3,000	3,000	-	0.00%
<b>Total Operational</b>	<b>308</b>	<b>-</b>	<b>3,300</b>	<b>3,300</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**

**Huronlea - Dietary**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Replenish Dishes/Cutlery	1,928	5,189	2,500	3,000	500	20.00%
Program Supplies & Costs	17,260	14,427	15,500	15,500	-	0.00%
Supplies and Costs - COVID	9,167	2,560	-	-	-	0.00%
Recovery (Apt)	(6,398)	(3,990)	-	-	-	0.00%
<b>Total Program</b>	<b>21,957</b>	<b>18,186</b>	<b>18,000</b>	<b>18,500</b>	<b>500</b>	<b>2.78%</b>
<b>TOTAL EXPENDITURES</b>	<b>648,104</b>	<b>539,707</b>	<b>773,044</b>	<b>809,679</b>	<b>36,635</b>	<b>4.74%</b>
<b>Net Requirement</b>	<b>628,663</b>	<b>516,378</b>	<b>749,714</b>	<b>786,349</b>	<b>36,635</b>	<b>4.89%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>628,663</b>	<b>516,378</b>	<b>749,714</b>	<b>786,349</b>	<b>36,635</b>	<b>4.89%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>628,663</b>	<b>516,378</b>	<b>749,714</b>	<b>786,349</b>	<b>36,635</b>	<b>4.89%</b>

**COUNTY OF HURON**  
**Huronlea - Laundry**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	54,256	48,894	56,156	59,053	2,897	5.16%
Salaries - Part Time	49,096	32,847	42,904	45,251	2,347	5.47%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>103,352</b>	<b>81,741</b>	<b>99,060</b>	<b>104,304</b>	<b>5,244</b>	<b>5.29%</b>
<b>BENEFITS</b>						
Statutory Benefits	9,148	7,994	8,095	9,865	1,770	21.87%
Extended Benefits	5,546	5,744	7,743	8,731	988	12.76%
OMERS	8,216	6,264	7,958	8,141	183	2.30%
<b>Total Benefits</b>	<b>22,910</b>	<b>20,002</b>	<b>23,796</b>	<b>26,737</b>	<b>2,941</b>	<b>12.36%</b>
<b>Total Salaries and Benefits</b>	<b>126,262</b>	<b>101,743</b>	<b>122,856</b>	<b>131,041</b>	<b>8,185</b>	<b>6.66%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	1,208	1,500	1,500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	400	400	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>1,208</b>	<b>1,900</b>	<b>1,900</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Staff Training	-	-	300	300	-	0.00%
<b>Total Operational</b>	<b>-</b>	<b>-</b>	<b>300</b>	<b>300</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Replenish Bed/Linen	2,447	5,692	3,000	5,500	2,500	83.33%
Program Supplies & Costs	11,529	19,446	8,500	8,500	-	0.00%
<b>Total Program</b>	<b>13,976</b>	<b>25,139</b>	<b>11,500</b>	<b>14,000</b>	<b>2,500</b>	<b>21.74%</b>
<b>TOTAL EXPENDITURES</b>	<b>140,238</b>	<b>128,090</b>	<b>136,556</b>	<b>147,241</b>	<b>10,685</b>	<b>7.82%</b>
<b>Net Requirement</b>	<b>140,238</b>	<b>128,090</b>	<b>136,556</b>	<b>147,241</b>	<b>10,685</b>	<b>7.82%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%

**COUNTY OF HURON**

Huronlea - Laundry

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>NET OPERATING LEVY REQUIREMENT</b>	140,238	128,090	136,556	147,241	10,685	7.82%
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	140,238	128,090	136,556	147,241	10,685	7.82%



**COUNTY OF HURON**  
**Huronlea - General and Administration**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	1,863,180	180,826	566,853	217,163	(349,690)	-61.69%
Provincial Capital Grant	41,769	-	-	-	-	0.00%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>1,904,949</b>	<b>180,826</b>	<b>566,853</b>	<b>217,163</b>	<b>(349,690)</b>	<b>-61.69%</b>
<b>OTHER REVENUE</b>						
Resident - Basic	416,619	472,039	448,000	472,000	24,000	5.36%
Resident - Basic - Private	485,477	595,732	523,000	596,000	73,000	13.96%
Resident - Basic - SemiPrivate	258,564	292,901	293,000	293,000	-	0.00%
Resident - Preferred - Private	208,587	254,611	189,000	255,000	66,000	34.92%
Resident - Pref. Semi-Private	53,145	60,212	55,000	60,000	5,000	9.09%
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	12,645	17,807	5,162	40.82%
Transfer from Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	22,830	22,830	22,830	22,830	-	0.00%
Rent/Lease	840	840	840	840	-	0.00%
<b>Total Other Revenue</b>	<b>1,449,010</b>	<b>1,700,231</b>	<b>1,544,315</b>	<b>1,717,477</b>	<b>173,162</b>	<b>11.21%</b>
<b>TOTAL REVENUE</b>	<b>3,353,958</b>	<b>1,881,057</b>	<b>2,111,168</b>	<b>1,934,640</b>	<b>(176,528)</b>	<b>-8.36%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	269,540	334,263	145,538	415,473	269,935	185.47%
Salaries - Part Time	198,418	98,386	201,480	-	(201,480)	-100.00%
<b>Total Salaries</b>	<b>467,958</b>	<b>432,649</b>	<b>347,018</b>	<b>415,473</b>	<b>68,455</b>	<b>19.73%</b>
<b>BENEFITS</b>						
Statutory Benefits	38,583	35,154	26,244	30,544	4,300	16.38%
Extended Benefits	20,632	24,717	10,479	61,300	50,821	484.98%
OMERS	32,029	37,769	21,862	45,017	23,155	105.91%
<b>Total Benefits</b>	<b>91,244</b>	<b>97,639</b>	<b>58,585</b>	<b>136,861</b>	<b>78,276</b>	<b>133.61%</b>
<b>Total Salaries and Benefits</b>	<b>559,202</b>	<b>530,288</b>	<b>405,603</b>	<b>552,334</b>	<b>146,731</b>	<b>36.18%</b>
<b>EQUIPMENT</b>						

**COUNTY OF HURON**  
**Huronlea - General and Administration**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	17,566	50,519	18,397	14,162	(4,235)	-23.02%
Equipment Repairs & Maint.	421	3,478	3,015	3,015	-	0.00%
Equipment Replacement New (under \$1,000)	249	1,335	1,340	1,340	-	0.00%
Vehicle Lease & Operation	5,663	3,275	6,600	6,600	-	0.00%
<b>Total Equipment</b>	<b>23,899</b>	<b>58,607</b>	<b>29,352</b>	<b>25,117</b>	<b>(4,235)</b>	<b>-14.43%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,238	1,950	1,950	1,950	-	0.00%
Consulting/Professional Fees	15,671	8,033	8,360	9,725	1,365	16.33%
Occupational Accident Insurance	-	-	49,000	42,600	(6,400)	-13.06%
Intra County Purchases	3,230	3,230	10,340	10,587	247	2.39%
Legal Fees	11,266	30,648	9,000	9,000	-	0.00%
Printing (External)	1,208	1,755	2,500	2,500	-	0.00%
<b>Total Purchased Service</b>	<b>33,613</b>	<b>45,616</b>	<b>81,150</b>	<b>76,362</b>	<b>(4,788)</b>	<b>-5.90%</b>
<b>OPERATIONAL</b>						
Advertising	2,773	2,243	1,900	1,900	-	0.00%
Associations/Memberships	8,477	7,958	8,000	8,000	-	0.00%
Miscellaneous Admin.	(532)	495	950	950	-	0.00%
Office Expense	4,288	2,498	4,000	4,000	-	0.00%
Postage/Courier	85	205	228	228	-	0.00%
Staff Training	7,402	3,147	5,000	5,000	-	0.00%
Telecommunications	19	-	-	-	-	0.00%
Travel/Meals	6,472	7,563	5,500	5,500	-	0.00%
Depreciation - Capital Assets	89,571	69,216	94,958	80,079	(14,879)	-15.67%
<b>Total Operational</b>	<b>148,587</b>	<b>93,325</b>	<b>120,536</b>	<b>105,657</b>	<b>(14,879)</b>	<b>-12.34%</b>
<b>PROGRAM</b>						
Supplies and Costs - COVID	1,262	165	-	-	-	0.00%
Less Reimbursements	(30,799)	(10,035)	(10,000)	-	10,000	-100.00%
Recovery (Apt)	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>(29,537)</b>	<b>(9,870)</b>	<b>(10,000)</b>	<b>-</b>	<b>10,000</b>	<b>-100.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>735,764</b>	<b>717,966</b>	<b>626,641</b>	<b>759,470</b>	<b>132,830</b>	<b>21.20%</b>

**COUNTY OF HURON**  
**Huronlea - General and Administration**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Net Requirement</b>	<b>(2,618,194)</b>	<b>(1,163,092)</b>	<b>(1,484,527)</b>	<b>(1,175,170)</b>	<b>309,358</b>	<b>-20.84%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(89,571)	(69,216)	(94,958)	(80,079)	14,879	-15.67%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(2,707,766)</b>	<b>(1,232,308)</b>	<b>(1,579,485)</b>	<b>(1,255,249)</b>	<b>324,236</b>	<b>-20.53%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	12,645	17,807	5,162	
Add: Depreciation	89,571	69,216	94,958	80,079	(14,879)	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>(2,618,194)</b>	<b>(1,163,092)</b>	<b>(1,471,882)</b>	<b>(1,157,363)</b>	<b>294,479</b>	<b>-21.37%</b>

**COUNTY OF HURON**

**Huronlea - Facilities**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>PURCHASED SERVICE</b>						
Insurance	34,966	38,400	42,600	44,200	1,600	3.76%
Intra County Purchases	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>34,966</b>	<b>38,400</b>	<b>42,600</b>	<b>44,200</b>	<b>1,600</b>	<b>3.76%</b>
<b>OPERATIONAL</b>						
Telecommunications	5,558	5,614	5,600	5,600	-	0.00%
Garbage	5,345	3,817	4,650	4,650	-	0.00%
Utilities/Heat	31,705	46,844	34,840	41,540	6,700	19.23%
Utilities/Hydro	74,480	79,536	83,750	83,750	-	0.00%
Utilities/Water & Sewer	37,970	36,238	38,000	38,000	-	0.00%
<b>Total Operational</b>	<b>155,058</b>	<b>172,050</b>	<b>166,840</b>	<b>173,540</b>	<b>6,700</b>	<b>4.02%</b>
<b>TOTAL EXPENDITURES</b>	<b>190,025</b>	<b>210,450</b>	<b>209,440</b>	<b>217,740</b>	<b>8,300</b>	<b>3.96%</b>
<b>Net Requirement</b>	<b>190,025</b>	<b>210,450</b>	<b>209,440</b>	<b>217,740</b>	<b>8,300</b>	<b>3.96%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>190,025</b>	<b>210,450</b>	<b>209,440</b>	<b>217,740</b>	<b>8,300</b>	<b>3.96%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>190,025</b>	<b>210,450</b>	<b>209,440</b>	<b>217,740</b>	<b>8,300</b>	<b>3.96%</b>

**COUNTY OF HURON**  
**Huronlea - Highland Apartments**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Parking	780	1,280	790	1,250	460	58.23%
Miscellaneous Revenue	45,305	50,782	55,000	68,450	13,450	24.45%
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Rent/Lease	161,778	170,016	169,000	194,388	25,388	15.02%
<b>Total Other Revenue</b>	<b>207,863</b>	<b>222,078</b>	<b>224,790</b>	<b>264,088</b>	<b>39,298</b>	<b>17.48%</b>
<b>TOTAL REVENUE</b>	<b>207,863</b>	<b>222,078</b>	<b>224,790</b>	<b>264,088</b>	<b>39,298</b>	<b>17.48%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	1,815	1,815	1,815	6,975	5,160	284.30%
Equipment Repairs & Maint.	9,405	9,405	9,405	8,085	(1,320)	-14.04%
Equipment Replacement New (under \$1,000)	1,419	1,419	1,419	1,584	165	11.63%
<b>Total Equipment</b>	<b>12,639</b>	<b>12,639</b>	<b>12,639</b>	<b>16,644</b>	<b>4,005</b>	<b>31.69%</b>
<b>PURCHASED SERVICE</b>						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	7,535	8,580	8,580	10,331	1,751	20.41%
Insurance	5,399	6,000	6,600	7,050	450	6.82%
Intra County Purchases	81,097	84,985	82,350	126,599	44,249	53.73%
Snow Removal Contract	8,580	8,580	8,600	9,570	970	11.28%
<b>Total Purchased Service</b>	<b>102,610</b>	<b>108,145</b>	<b>106,130</b>	<b>153,550</b>	<b>47,420</b>	<b>44.68%</b>
<b>OPERATIONAL</b>						
Advertising	100	100	100	100	-	0.00%
Office Expense	1,000	1,000	1,000	500	(500)	-50.00%
Postage/Courier	120	72	70	72	2	2.86%
Rent	840	840	840	840	-	0.00%
Telecommunications	2,400	2,400	2,400	2,400	-	0.00%
Travel/Meals	500	500	500	500	-	0.00%
Garbage	2,079	2,079	2,079	2,079	-	0.00%
Grounds Maintenance	2,508	2,508	2,508	2,508	-	0.00%
Maintenance & Repairs/Building	23,217	6,440	6,440	7,590	1,150	17.86%
Maintenance & Repairs/Electrical	3,630	3,630	3,630	4,290	660	18.18%
Maintenance & Repairs/Plumbing	3,630	3,630	3,630	4,290	660	18.18%

**COUNTY OF HURON**  
**Huronlea - Highland Apartments**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Taxes	14,789	20,696	13,700	13,700	-	0.00%
Utilities/Heat	17,160	17,160	17,160	20,460	3,300	19.23%
Utilities/Hydro	41,250	41,250	41,250	41,250	-	0.00%
Utilities/Water & Sewer	19,166	19,166	19,170	19,166	(4)	-0.02%
Depreciation - Capital Assets	96,274	101,117	101,117	102,242	1,125	1.11%
<b>Total Operational</b>	<b>228,663</b>	<b>222,588</b>	<b>215,594</b>	<b>221,987</b>	<b>6,393</b>	<b>2.97%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	19,844	27,770	27,770	29,440	1,670	6.01%
Supplies and Costs - COVID	72,187	21,872	65,640	-	(65,640)	-100.00%
<b>Total Program</b>	<b>92,031</b>	<b>49,642</b>	<b>93,410</b>	<b>29,440</b>	<b>(63,970)</b>	<b>-68.48%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>435,943</b>	<b>393,013</b>	<b>427,773</b>	<b>421,621</b>	<b>(6,152)</b>	<b>-1.44%</b>
<b>Net Requirement</b>	<b>228,080</b>	<b>170,935</b>	<b>202,983</b>	<b>157,533</b>	<b>(45,450)</b>	<b>-22.39%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(96,274)	(101,117)	(101,117)	(102,242)	(1,125)	1.11%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>131,806</b>	<b>69,818</b>	<b>101,866</b>	<b>55,291</b>	<b>(46,575)</b>	<b>-45.72%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation	96,274	101,117	101,117	102,242	1,125	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>228,080</b>	<b>170,935</b>	<b>202,983</b>	<b>157,533</b>	<b>(44,325)</b>	<b>-22.39%</b>



**COUNTY OF HURON**  
**2024 BUDGET**

**Social Services**

# Corporation of the County of Huron

## 2024 Budget | Social Services

### Program Description

Social and Property Services provides respectful and supportive services to all members of our community.

We offer inclusivity by providing everyone with equal access to opportunities and resources. Understanding client needs and providing efficient and personable services to achieve success.

Staff engage with community members and partners to work towards transformative change. Integration is fostered by enhancing collaboration to improve access to support services.

Quality of service is provided by understanding client needs and delivering efficient and personable service to achieve success.

Innovation continues to be important by developing knowledge, experience and creativity to enhance performance and engagement.

### Strategic Priorities, Goals and Objectives

- Accessibility, Equity, Diversity, and Inclusion: To develop a lens of diversity, equity and inclusion in our Department's education, practices, processes and policies.
- Customer Service Excellence: To review and improve upon current customer service practices using an innovative and hybrid approach for the integration of services.
- Develop a homelessness communication plan and continued growth on the work that has been completed, including posting the prioritization process and the Be Part of the Solution campaign.
- The development of an encampment protocol prepared in collaboration with agency partners, municipal partners and under the advisement of the Affordable Housing and Homelessness Committee.
- Prioritize the Pillars of the Child Care system - High-Quality, Accessibility, Affordability, Inclusive: To provide high-quality services to families and children



- In alignment with the provincial government’s recovery and renewal strategy, we continue to modernize social assistance to make services more responsive and efficient.

## **2024 Workplan and Key Changes**

Key actions will focus on the strategic priorities, goals and objectives identified for the Social Services division, and working in collaboration with the full Social and Property Services Department.

A number of service plans are required to be completed this year by the respective Ministry, and these updates are underway:

- The 10-year affordable housing and homelessness plan is legislated to be completed by year end 2024.
- A 5-year service plan in Children’s Services is legislated to be completed by year end 2024.
- A two-year service plan is legislated to be completed by Ontario Works in 2024.

A landlord engagement strategy is in development through the development of a database, a survey to landlords, recruitment through workshops and a communication tool. A veteran’s engagement strategy is also planned for 2024 through a working group and collaborating with agencies servicing veterans.

Achieve increased standard levels in the By-Name-List methodology and the Coordinated Access process.

The attraction, recruitment and retention strategies within the child care sector to engage with skilled workers and to decrease the number of vacant positions for our child care providers.

The Ministry of Education provided \$243,850 in work force funding in 2023 for the child care sector, and it’s anticipated that 2024 funding will be allocated; however, it has not yet been confirmed.

As part of the province's initiative to allow for more life stabilization support, Ontario Works will continue to implement the employment services transformation strategies.

## 2024 Budget Highlights

### Operating

- Overall operating levy increasing by 4.16% or \$197,290.
- Salaries and Benefits increasing by \$183,593 (or 3.93%) due to COLA and WSIB backfill costs.
- The 50/50 cost share with the Ministry of Children, Community and Social Services for Ontario Works remains at \$868,700 for the County's portion.
- The cost share with the Ministry of Education for Children's Services is required at \$425,242.
- The Ministry of Municipal Affairs and Housing continues to decrease funding for community housing as debentures for community housing reach end dates and end of operating agreements come due for non-profit and co-operative housing. All funding for community housing will expire by the end of 2029. The levy portion of the County's owned community housing will be \$2.9 million in 2024.
- The levy portion of the homelessness programs is identified as \$677,161.

### Capital

- Total Capital expenditures of \$22.8 million, that includes Gibbons Street Housing project at \$13.5 million and completion of Exeter Housing project at \$7.5 million.
- \$13.5 million being used from reserves for Gibbons Street, along with 7 million in provincial funding for the Exeter project
- \$1.8 million in other capital projects
- Renovation of the JMB auditorium and kitchen area to accommodate EarlyON programming. This additional space in the JMB will see EarlyON programming move from the Clinton Co-operative Child Care location and free up space within this building to allow more licensed child care. This project aligns with our child care growth plan. Renovation costs will be covered by provincial funding.
- Renovations to some JMB space to upgrade office flooring from carpet to tile, and upgrades to some desks to accommodate the sit/stand desk model.
- The Housing building at 250 Picton Street will see both energy and accessibility upgrades as new cladding will be installed to reduce heat loss and the front entry will be redesigned to improve accessible access for all.

- A generator will be installed at 85 West Street to ensure safety for all residents of this 54-unit apartment building during power outages, and a generator at the Zurich housing site will be installed for the 20-unit apartment building.
- Smoke detectors and ULC monitoring equipment will have the required life cycle upgrade in 2024.

### Staffing

Current approved staff complement is 48.08 permanent full-time equivalents. The Homelessness Programs Coordinator will remain as a contract (full time hours) in 2024.

In addition, the staffing complement in Housing Services will increase in 2025 when the Gibbons Street project becomes operational. It is recognized that additional maintenance services and operational services (such as cleaning), along with property management services will be required. The change in FTE in 2024 is offset by a net decrease in the Property Services budget of 0.75.

<b>Staff Complement (FTE)</b>	<b>2023</b>	<b>2024</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>
Ontario Works	15.38	14.78	(0.60)	14.78	14.78
Children's Services	13.68	14.07	0.39	14.07	14.07
Housing	19.00	19.75	0.75	21.25	21.25
<b>TOTAL</b>	<b>48.06</b>	<b>48.60</b>	<b>0.54</b>	<b>50.1</b>	<b>50.1</b>

### Summary

The total levy for the Department is projected to increase by \$326,354 to \$5,593,978 for the 2024 budget year, or an increase of 6.2%.

**COUNTY OF HURON**  
**Social Services - BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers	18,171,081	18,247,141	76,060	
Reserves	270,956	105,772	(165,184)	
Other Funding	2,126,941	2,379,424	252,483	
Internal Charges	-	-	-	
<b>Total Operating Revenue</b>	<b>20,568,978</b>	<b>20,732,337</b>	<b>163,359</b>	<b>0.79%</b>
Capital Budget				
Government Transfers	-	7,814,495	7,814,495	
Reserves	2,035,689	14,649,597	12,613,908	
Other Funding	-	-	-	
Debt Financing	-	-	-	
<b>Total Capital Revenue</b>	<b>2,035,689</b>	<b>22,464,092</b>	<b>20,428,403</b>	<b>1003.51%</b>
<b>Total Revenue - BUDGET</b>	<b>22,604,667</b>	<b>43,196,429</b>	<b>20,591,762</b>	<b>91.10%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	4,672,836	4,856,429	183,593	
Equipment	128,585	130,489	1,904	
Purchased Service	595,844	719,735	123,891	
Internal Charges	48,057	51,282	3,225	
Operational	3,219,347	2,939,434	(279,913)	
Program	16,652,454	16,980,403	327,949	
Transfer to Reserves	-	-	-	
<b>Total Operating Budget</b>	<b>25,317,123</b>	<b>25,677,772</b>	<b>360,649</b>	<b>1.42%</b>
Capital Budget				
Capital Expenditures	2,333,889	22,795,592	20,461,703	
Transfer to Reserves	15,780	317,043	301,263	
Debt Repayment	205,500	-	(205,500)	
<b>Total Capital Budget</b>	<b>2,555,169</b>	<b>23,112,635</b>	<b>20,557,466</b>	<b>804.54%</b>
<b>Total Expenditures - BUDGET</b>	<b>27,872,292</b>	<b>48,790,407</b>	<b>20,918,116</b>	<b>75.05%</b>
<b>Total LEVY</b>	<b>5,267,624</b>	<b>5,593,978</b>	<b>326,354</b>	<b>6.20%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	853,548	948,186	94,638	
Debt Financing			-	
Debt Repayments	(205,500)	-	205,500	
Capital Expenditures	(2,333,889)	(22,795,592)	(20,461,703)	
Reserves	2,290,865	14,438,326	12,147,461	
<b>Total Financial Statement Expenditures</b>	<b>5,872,648</b>	<b>(1,815,102)</b>	<b>(7,687,750)</b>	<b>-130.91%</b>

**COUNTY OF HURON**  
**Social Services - CAPITAL SUMMARY**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	-	-	-	-	0.00%
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial Capital Grant	-	-	-	7,814,495	7,814,495	0.00%
<b>Total Provincial Grants</b>	-	-	-	<b>7,814,495</b>	<b>7,814,495</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	2,035,689	669,092	(1,366,597)	-67.13%
Transfer from Reserves	-	-	-	13,980,505	13,980,505	0.00%
Debt Financing	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	<b>2,035,689</b>	<b>14,649,597</b>	<b>12,613,908</b>	<b>619.64%</b>
<b>TOTAL REVENUE</b>	-	-	<b>2,035,689</b>	<b>22,464,092</b>	<b>20,428,403</b>	<b>1003.51%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	-	20,000	20,000	0.00%
<b>Total Equipment</b>	-	-	-	<b>20,000</b>	<b>20,000</b>	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	2,333,889	22,775,592	20,441,703	875.86%
<b>Total Building</b>	-	-	<b>2,333,889</b>	<b>22,775,592</b>	<b>20,441,703</b>	<b>875.86%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	15,780	317,043	301,263	1909.15%
Debenture Principal Payments	-	-	205,500	-	(205,500)	-100.00%
Debenture Interest Payments	-	-	-	-	-	0.00%
<b>Total Other</b>	-	-	<b>221,280</b>	<b>317,043</b>	<b>95,763</b>	<b>43.28%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>2,555,169</b>	<b>23,112,635</b>	<b>20,557,466</b>	<b>804.54%</b>
<b>NET REQUIREMENT</b>	-	-	<b>519,480</b>	<b>648,543</b>	<b>129,063</b>	<b>24.84%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	-	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Social Services - CAPITAL SUMMARY**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>NET LEVY REQUIREMENT</b>	-	-	<b>519,480</b>	<b>648,543</b>	<b>129,063</b>	<b>24.84%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	2,019,909	14,332,554	12,312,645	609.56%
Less: Principal payments	-	-	(205,500)	-	205,500	-100.00%
Less: Capital Expenditures	-	-	(2,333,889)	(22,795,592)	(20,461,703)	876.72%
Add: Debt financing	-	-	-	-	-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	-	-	-	<b>(7,814,495)</b>	<b>(7,814,495)</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Social Services - Housing CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Capital Grant	-	-	-	7,444,495	7,444,495	0.00%
<b>Total Provincial Grants</b>	-	-	-	<b>7,444,495</b>	<b>7,444,495</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	2,035,689	669,092	(1,366,597)	-67.13%
Transfer from Reserves	-	-	-	13,980,505	13,980,505	0.00%
Debt Financing	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	<b>2,035,689</b>	<b>14,649,597</b>	<b>12,613,908</b>	<b>619.64%</b>
<b>TOTAL REVENUE</b>	-	-	<b>2,035,689</b>	<b>22,094,092</b>	<b>20,058,403</b>	<b>985.34%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	-	-	-	0.00%
<b>Total Equipment</b>	-	-	-	-	-	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	2,333,889	22,425,592	20,091,703	860.87%
<b>Total Building</b>	-	-	<b>2,333,889</b>	<b>22,425,592</b>	<b>20,091,703</b>	<b>860.87%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	317,043	317,043	0.00%
Debenture Principal Payments	-	-	205,500	-	(205,500)	-100.00%
Debenture Interest Payments	-	-	-	-	-	0.00%
<b>Total Other</b>	-	-	<b>205,500</b>	<b>317,043</b>	<b>111,543</b>	<b>54.28%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>2,539,389</b>	<b>22,742,635</b>	<b>20,203,246</b>	<b>795.59%</b>
<b>NET REQUIREMENT</b>	-	-	<b>503,700</b>	<b>648,543</b>	<b>144,843</b>	<b>28.76%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	-	-	<b>503,700</b>	<b>648,543</b>	<b>144,843</b>	<b>28.76%</b>

**COUNTY OF HURON**  
**Social Services - Housing CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	2,035,689	14,332,554	12,296,865	604.06%
Add: Depreciation					-	0.00%
Less: Principal payments	-	-	(205,500)	-	205,500	-100.00%
Less: Capital Expenditures	-	-	(2,333,889)	(22,425,592)	(20,091,703)	860.87%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	-	-	-	<b>(7,444,495)</b>	<b>(7,444,495)</b>	<b>0.00%</b>



**COUNTY OF HURON**  
**Social Services - Child Care CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Capital Grant	-	-	-	360,000	360,000	0.00%
<b>Total Provincial Grants</b>	-	-	-	<b>360,000</b>	<b>360,000</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	<b>360,000</b>	<b>360,000</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	-	10,000	10,000	0.00%
<b>Total Equipment</b>	-	-	-	<b>10,000</b>	<b>10,000</b>	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	-	350,000	350,000	0.00%
<b>Total Building</b>	-	-	-	<b>350,000</b>	<b>350,000</b>	<b>0.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	7,023	-	(7,023)	-100.00%
<b>Total Other</b>	-	-	<b>7,023</b>	-	<b>(7,023)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>7,023</b>	<b>360,000</b>	<b>352,977</b>	<b>5026.01%</b>
<b>NET REQUIREMENT</b>	-	-	<b>7,023</b>	-	<b>(7,023)</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	-	-	<b>7,023</b>	-	<b>(7,023)</b>	<b>-100.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	(7,023)	-	7,023	-100.00%
Add: Depreciation					-	0.00%

**COUNTY OF HURON**  
**Social Services - Child Care CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less: Principal payments	-	-	-	-	-	0.00%
Less: Capital Expenditures	-	-	-	(360,000)	(360,000)	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	-	-	-	<b>(360,000)</b>	<b>(360,000)</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Social Services - Ontario Works CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Capital Grant	-	-	-	10,000	10,000	0.00%
<b>Total Provincial Grants</b>	-	-	-	<b>10,000</b>	<b>10,000</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	<b>10,000</b>	<b>10,000</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	-	10,000	10,000	0.00%
<b>Total Equipment</b>	-	-	-	<b>10,000</b>	<b>10,000</b>	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	-	-	-	0.00%
<b>Total Building</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	8,757	-	(8,757)	-100.00%
<b>Total Other</b>	-	-	<b>8,757</b>	-	<b>(8,757)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>8,757</b>	<b>10,000</b>	<b>1,243</b>	<b>14.19%</b>
<b>NET REQUIREMENT</b>	-	-	<b>8,757</b>	-	<b>(8,757)</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	-	-	<b>8,757</b>	-	<b>(8,757)</b>	<b>-100.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	(8,757)	-	8,757	-100.00%

COUNTY OF HURON  
 Social Services - Asset Management Planning  
 Budget for the year ending December 31, 2024

Capital Expense	Location / # Units	Total Budget	Remaining Prior Year Budget (CF)	Current Year Budget	Description	Reason for Request	Funded Amount (Other than Levy)	Funding Source
Renovations to JMB for EarlyON new space	77722D London Road	\$ 350,000	\$ -	\$ 350,000	create spaces for Childcare	New	350,000	Provincial Ministry Funding 2023 and 2024 allocations
Replace Boilers	Countyview	\$ 84,000		\$ 84,000		Replacement	84,000	CMHC - Municipal Repair Portfolio Contribution Agreement
Replace Smoke Detectors	All Apartments	\$ 55,000		\$ 55,000	Scheduled Maintenance for replacement every 10 years	Replacement		CMHC - Municipal Repair Portfolio Contribution Agreement
Replace ULC Monitoring Equipment	All Apartments	\$ 38,500		\$ 38,500	Scheduled replacement of fire alarm monitoring equipment	Replacement		
Generator Install	31 Main St	\$ 148,000		\$ 148,000		New	148,000	CMHC - Municipal Repair Portfolio Contribution Agreement
Pooled Assets	All Ontario Works	\$ 10,000		\$ 10,000	Desks and Furniture	Replacement	10,000	Provincial
Pooled Assets	All Childrens Services	\$ 10,000		\$ 10,000	Desks and Furniture	Replacement	10,000	Provincial
Pooled Assets	All Housing	\$ 48,000		\$ 48,000	Vacuums, Emergency Appliance replacement, 6 year Fire Extinguisher service, Housing Computer, Two Housing desks, DHW tank at 134 King St, AC unit for CV, Mailbox at 50 Alfred St	New		
Garbage/Utility room re purpose	85 West St	\$ 49,000		\$ 49,000		Refurbishment		
Security camera installs	34 John, 9 Jane St	\$ 41,000		\$ 41,000		New		
Install swipe cards	359 Edward, 45 & 50 Alf, 52 BT, Wingham	\$ 45,000		\$ 45,000		New		
Replace Boilers	359 Edward St	\$ 45,000		\$ 45,000		Replacement	45,000	CMHC - Municipal Repair Portfolio Contribution Agreement
<b>Minor Capital</b>								
OW - office upgrades	All Ontario Works	\$ 30,000		\$ 30,000				
Replace main floor patios	45 Alfred St	\$ 12,000		\$ 12,000		Refurbishment		
Repair catch basins	31 Main St, 85 West St	\$ 40,000		\$ 40,000		Refurbishment		
Life Safety Upgrades	All Apartments	\$ 7,500		\$ 7,500		Replacement		
Accessible unit updates	104 - 85 West St	\$ 25,000		\$ 25,000		Refurbishment		
Replace unit thermostats	400 Alex, 50 Market, 34 John, 85 West St	\$ 8,500		\$ 8,500		Refurbishment		
Professional Fees for Grants		\$ 51,000		\$ 51,000	James St, Accessible entrance, Sanders St electrical service upgrades			
Sprinkler repairs	CV, James St, 85 West, 31 Main, 50 Market	\$ 15,000		\$ 15,000		Refurbishment		
<b>CARRYFORWARDS</b>								
Upgrade Exterior Cladding	Picton Street	\$ 315,073	\$ 147,073	\$ 168,000	Windows to be replaced - as well as exterior insulation / cladding	New	168,000	CMHC - Municipal Repair Portfolio Contribution Agreement
Accessible Front Vestibule		\$ 166,545	\$ 166,545					
Laundry Machine upgrades		\$ 10,000	\$ 10,000					
Gibbons St Apartments		\$ 13,500,000		\$ 13,500,000			13,500,000	Reserves and provincial funding (OPHI 157,195, COCH \$41
Rapid Housing Initiative - Phase 3		\$ 7,480,000		\$ 7,480,000			7,480,000	Reserves and Provincial Funding (\$6,424,000)
Installation of Generator	85 West St	\$ 326,086	\$ 271,086	\$ 55,000		New		
Flooring Replacement (PH04 20)		\$ 20,348	\$ 20,348					
Upgrade Phone Service / Replace Enterphone		\$ 54,040	\$ 54,040					
<b>Minor Capital</b>								
Replace Exterior Doors MC		\$ 65,437	\$ 30,937	\$ 34,500		Replacement		
Replace sewers to road MC		\$ 50,335	\$ 50,335					
Communication Monitor Install Prototype A09C, A18C, A10C MC		\$ 3,500	\$ 3,500					
Corridor and Lounge Update (PH19 23MC)		\$ 272,000	\$ 21,000				251,000	COCHI funding
<b>TOTAL CAPITAL FUNDING REQUEST</b>		<b>\$ 23,375,864</b>	<b>\$ 774,864</b>	<b>\$ 21,237,500</b>				
TOTAL PH Tangible Capital Assets (TCA Set up as Asset)		\$ 1,445,592						
TOTAL OW Tangible Capital Assets		\$ 10,000						
TOTAL CS Tangible Capital Assets (TCA Set up as Asset)		\$ 360,000						
TOTAL Minor Capital (Operating) (Housing)		\$ 550,272						
TOTAL Minor Capital (Operating) (Ontario Works)		\$ 30,000						
Total Carry Forward PH Capital		\$ (669,092)						
Total Carry Forward Minor Capital (Operating)		\$ (105,772)						
Housing Builds		\$ 20,980,000						
Housing Reserves for Builds		\$ (13,980,505)						
Provincial Funding for RHI/Gibbons		\$ (6,999,495)						
<b>LESS: DEPRECIATION</b>		<b>\$ (948,186)</b>						
Total OW Funding		\$ (10,000)						
Total PH Funding		\$ (445,000)						
Total CS Funding		\$ (360,000)			Child Care Revenue			
<b>LEVY CAPITAL FUNDING REQUIREMENTS</b>		<b>\$ (616,686)</b>						

**COUNTY OF HURON**  
**Social Services - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	15,613,117	17,247,003	17,561,384	17,688,906	127,522	0.73%
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>15,656,964</b>	<b>17,258,551</b>	<b>17,561,384</b>	<b>17,688,906</b>	<b>127,522</b>	<b>0.73%</b>
<b>FEDERAL GRANTS</b>						
Federal Other Grants	682,812	609,273	609,697	558,235	(51,462)	-8.44%
<b>Total Federal Grants</b>	<b>682,812</b>	<b>609,273</b>	<b>609,697</b>	<b>558,235</b>	<b>(51,462)</b>	<b>-8.44%</b>
<b>OTHER REVENUE</b>						
Donations	-	78,214	52,700	-	(52,700)	-100.00%
Fees/Licenses	189,856	208,504	75,000	175,000	100,000	133.33%
Miscellaneous Revenue	254,433	167,617	84,241	121,000	36,759	43.63%
Transfer from Operating Carryforward	-	-	270,956	105,772	(165,184)	-60.96%
Transfer from Reserves	-	-	-	-	-	0.00%
Investment Income	3,665	9,961	-	5,500	5,500	0.00%
Intra County Recoveries	49,826	16,832	-	-	-	0.00%
Rent/Lease	1,900,908	1,983,578	1,915,000	2,077,924	162,924	8.51%
Third Party Recoveries	5,793	9,853	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>2,404,481</b>	<b>2,474,558</b>	<b>2,397,897</b>	<b>2,485,196</b>	<b>87,299</b>	<b>3.64%</b>
<b>TOTAL REVENUE</b>	<b>18,744,257</b>	<b>20,342,382</b>	<b>20,568,978</b>	<b>20,732,337</b>	<b>163,359</b>	<b>0.79%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	2,793,855	3,019,584	3,214,111	3,377,697	163,586	5.09%
Salaries - Part Time	420,027	330,589	468,199	458,183	(10,016)	-2.14%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>3,213,882</b>	<b>3,350,173</b>	<b>3,682,310</b>	<b>3,835,880</b>	<b>153,570</b>	<b>4.17%</b>

**COUNTY OF HURON**  
**Social Services - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>BENEFITS</b>						
Statutory Benefits	263,603	305,069	303,858	307,503	3,645	1.20%
Extended Benefits	280,057	274,073	340,193	357,783	17,590	5.17%
OMERS	284,214	312,007	346,475	355,263	8,788	2.54%
<b>Total Benefits</b>	<b>827,874</b>	<b>891,149</b>	<b>990,526</b>	<b>1,020,549</b>	<b>30,023</b>	<b>3.03%</b>
<b>Total Salaries and Benefits</b>	<b>4,041,756</b>	<b>4,241,322</b>	<b>4,672,836</b>	<b>4,856,429</b>	<b>183,593</b>	<b>3.93%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	51,947	85,985	67,085	67,489	404	0.60%
Equipment Repairs & Maint.	21,885	16,455	17,000	18,500	1,500	8.82%
Equipment Replacement New (under \$1,000)	2,496	8,518	4,500	4,500	-	0.00%
Vehicle Lease & Operation	58,611	45,672	38,000	38,000	-	0.00%
Small Tools/Equipment	1,040	1,476	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>135,979</b>	<b>158,106</b>	<b>128,585</b>	<b>130,489</b>	<b>1,904</b>	<b>1.48%</b>
<b>PURCHASED SERVICE</b>						
Audit	12,671	13,050	13,051	13,425	374	2.87%
Consulting/Professional Fees	52,001	7,028	8,277	62,277	54,000	652.41%
Insurance	175,985	222,700	212,500	328,570	116,070	54.62%
Occupational Accident Insurance	119,279	35,144	123,100	38,100	(85,000)	-69.05%
Intra County Purchases	97,883	64,889	48,057	51,282	3,225	6.71%
Legal Fees	4,472	18,559	3,800	6,800	3,000	78.95%
Maintenance Contracts	24,677	48,286	60,616	61,250	634	1.05%
Life Safety Systems	64,831	72,125	60,500	68,100	7,600	12.56%
Snow Removal Contract	151,414	84,310	114,000	124,900	10,900	9.56%
Miscellaneous Services	8,470	6,296	-	16,313	16,313	0.00%
<b>Total Purchased Service</b>	<b>711,682</b>	<b>572,386</b>	<b>643,901</b>	<b>771,017</b>	<b>127,116</b>	<b>19.74%</b>
<b>OPERATIONAL</b>						
Advertising	4,255	633	4,400	5,100	700	15.91%
Associations/Memberships	15,745	17,361	18,000	16,920	(1,080)	-6.00%
Bank Charges	4,114	3,492	3,300	3,800	500	15.15%
Conventions/Conferences	1,471	-	3,058	3,058	-	0.00%
Miscellaneous Admin.	32,080	50,820	151,471	137,841	(13,630)	-9.00%
Office Expense	19,886	14,694	26,400	17,450	(8,950)	-33.90%

**COUNTY OF HURON**  
**Social Services - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Postage/Courier	10,709	7,881	14,300	9,150	(5,150)	-36.01%
Publications & Subscriptions	3,405	29,857	3,715	3,750	35	0.94%
Receivable Write Off	21,932	-	25,500	42,500	17,000	66.67%
Rent	121,115	140,587	140,588	140,801	213	0.15%
Staff Training	88,011	214,098	168,350	45,500	(122,850)	-72.97%
Telecommunications	59,318	55,643	75,200	77,000	1,800	2.39%
Travel/Meals	40,352	46,729	40,222	44,800	4,578	11.38%
Minor Capital	186,345	185,457	857,356	580,272	(277,084)	-32.32%
Debenture Payments	214,196	90,987	90,987	63,792	(27,195)	-29.89%
Garbage	34,717	31,387	33,000	34,200	1,200	3.64%
Grounds Maintenance	53,352	60,432	87,000	75,000	(12,000)	-13.79%
Janitorial	180,518	174,052	152,400	181,500	29,100	19.09%
Maintenance & Repairs/Building	117,609	210,380	106,500	187,000	80,500	75.59%
Maintenance & Repairs/Painting	32,410	55,310	65,000	69,700	4,700	7.23%
Maintenance & Repairs/Electrical	31,860	30,482	16,000	28,000	12,000	75.00%
Maintenance & Repairs/HVAC	14,310	24,350	14,000	23,500	9,500	67.86%
Maintenance & Repairs/Plumbing	53,661	63,683	36,500	61,000	24,500	67.12%
Taxes	437,428	448,939	430,000	460,000	30,000	6.98%
Utilities/Heat	84,266	73,741	84,500	90,500	6,000	7.10%
Utilities/Hydro	280,958	279,181	361,100	324,500	(36,600)	-10.14%
Utilities/Water & Sewer	263,401	252,637	210,500	212,800	2,300	1.09%
Depreciation - Capital Assets	804,662	742,363	853,548	948,186	94,638	11.09%
<b>Total Operational</b>	<b>3,259,384</b>	<b>3,305,176</b>	<b>4,072,895</b>	<b>3,887,620</b>	<b>(185,274)</b>	<b>-4.55%</b>
<b>PROGRAM</b>						
Evictions	1,069	1,977	2,000	2,500	500	25.00%
Tribunals	2,677	2,207	3,200	3,700	500	15.63%
Special Events	108,576	140,944	198,485	135,000	(63,485)	-31.98%
Basic Needs Program	3,565,664	3,693,143	3,623,260	3,606,208	(17,052)	-0.47%
Winter Clothing and Uniforms	1,577	2,723	1,600	2,500	900	56.25%
Transportation	-	-	-	-	-	0.00%
CHPI-Emergency Shelter Solutions	1,023,951	333,503	464,977	827,793	362,816	78.03%
CHPI-Housing w/ Related Supports	233,807	226,909	245,300	331,045	85,745	34.96%
CHPI-Other Services and Supports	218,457	119	40,000	70,000	30,000	75.00%
CHPI-Homelessness Prevention	57,142	152,232	93,000	102,000	9,000	9.68%
Provincial Benefits	16,637	18,484	30,000	30,000	-	0.00%
Child Care Formal	131,777	50,469	50,000	50,000	-	0.00%

**COUNTY OF HURON**  
**Social Services - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Child Care Informal	700	180	5,000	4,000	(1,000)	-20.00%
Employee Related Expense	290,447	119,073	215,361	103,500	(111,861)	-51.94%
Rental Arrears	-	-	-	-	-	0.00%
Utility Arrears	-	-	-	-	-	0.00%
Funeral & Burial Expense	-	-	-	-	-	0.00%
Medical Transportation	180,545	149,000	225,000	200,000	(25,000)	-11.11%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
Purchase of Service	2,256,521	1,563,303	1,658,176	1,656,742	(1,434)	-0.09%
Rent Supplement Subsidy	1,330,704	1,424,098	1,736,990	1,720,401	(16,589)	-0.96%
Special Needs Resources	132,014	186,736	128,000	128,000	-	0.00%
Wage Subsidy - Non-Profit	610,124	843,211	710,000	660,000	(50,000)	-7.04%
Miscellaneous Program	4,199,887	7,222,893	7,577,607	7,101,016	(476,591)	-6.29%
Program Overhead	186,922	481,047	120,000	643,500	523,500	436.25%
Program Supplies & Costs	22,154	16,599	22,500	21,500	(1,000)	-4.44%
Promotion/Public Relations	20,416	16,564	15,000	10,000	(5,000)	-33.33%
Less Income	(315,544)	(262,626)	(375,000)	(311,000)	64,000	-17.07%
Less Reimbursements	(111,924)	(133,813)	(150,000)	(130,000)	20,000	-13.33%
Less Repayments	(10,425)	(16,109)	(15,000)	(15,000)	-	0.00%
<b>Total Program</b>	<b>14,197,180</b>	<b>16,269,023</b>	<b>16,652,454</b>	<b>16,980,403</b>	<b>327,949</b>	<b>1.97%</b>
<b>OTHER</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>22,345,982</b>	<b>24,546,013</b>	<b>26,170,671</b>	<b>26,625,958</b>	<b>455,288</b>	<b>1.74%</b>
<b>NET REQUIREMENT</b>	<b>3,601,725</b>	<b>4,203,631</b>	<b>5,601,692</b>	<b>5,893,621</b>	<b>291,929</b>	<b>5.21%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	(804,662)	(742,363)	(853,548)	(948,186)	(94,638)	11.09%
<b>NET LEVY REQUIREMENT</b>	<b>2,797,063</b>	<b>3,461,268</b>	<b>4,748,144</b>	<b>4,945,435</b>	<b>197,290</b>	<b>4.16%</b>
<b>Financial Statement Adjustments</b>						



**COUNTY OF HURON**  
**Social Services - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Transfer To/(From) Reserves	-	-	270,956	105,772	(165,184)	-60.96%
Add: Depreciation	804,662	742,363	853,548	948,186	94,638	11.09%
<b>Surplus/Deficit per Financial Statements</b>	<b>3,601,725</b>	<b>4,203,631</b>	<b>5,872,648</b>	<b>5,999,393</b>	<b>126,745</b>	<b>2.16%</b>

**COUNTY OF HURON**  
**Child Care - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	8,218,723	11,393,359	11,285,681	11,174,885	(110,796)	-0.98%
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>8,226,590</b>	<b>11,404,906</b>	<b>11,285,681</b>	<b>11,174,885</b>	<b>(110,796)</b>	<b>-0.98%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	189,856	208,504	75,000	175,000	100,000	133.33%
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>189,856</b>	<b>208,504</b>	<b>75,000</b>	<b>175,000</b>	<b>100,000</b>	<b>133.33%</b>
<b>TOTAL REVENUE</b>	<b>8,416,445</b>	<b>11,613,410</b>	<b>11,360,681</b>	<b>11,349,885</b>	<b>(10,796)</b>	<b>-0.10%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	730,742	762,876	798,313	839,850	41,537	5.20%
Salaries - Part Time	215,083	199,659	202,213	236,762	34,549	17.09%
<b>Total Salaries</b>	<b>945,825</b>	<b>962,535</b>	<b>1,000,526</b>	<b>1,076,612</b>	<b>76,086</b>	<b>7.60%</b>
<b>BENEFITS</b>						
Statutory Benefits	81,099	88,767	86,163	89,019	2,856	3.31%
Extended Benefits	72,743	72,499	83,695	87,477	3,782	4.52%
OMERS	82,143	88,246	94,571	102,000	7,429	7.86%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>235,984</b>	<b>249,512</b>	<b>264,429</b>	<b>278,496</b>	<b>14,067</b>	<b>5.32%</b>
<b>Total Salaries and Benefits</b>	<b>1,181,810</b>	<b>1,212,047</b>	<b>1,264,955</b>	<b>1,355,108</b>	<b>90,153</b>	<b>7.13%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	18,662	27,573	19,346	20,000	654	3.38%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>18,662</b>	<b>27,573</b>	<b>19,346</b>	<b>20,000</b>	<b>654</b>	<b>3.38%</b>

**COUNTY OF HURON**

**Child Care - Summary**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PURCHASED SERVICE</b>						
Audit	3,213	3,309	3,309	3,405	96	2.90%
Consulting/Professional Fees	25,214	-	-	50,000	50,000	0.00%
Insurance	11,046	12,200	13,600	14,100	500	3.68%
Intra County Purchases	4,632	4,632	4,632	4,632	-	0.00%
Legal Fees	1,603	1,018	800	800	-	0.00%
Maintenance Contracts	6,818	39,957	34,000	33,000	(1,000)	-2.94%
Printing (External)	-	-	-	-	-	0.00%
Security	-	-	-	-	-	0.00%
Life Safety Systems	-	-	-	-	-	0.00%
Snow Removal Contract	-	-	-	-	-	0.00%
Miscellaneous Services	-	6,296	-	16,313	16,313	0.00%
<b>Total Purchased Service</b>	<b>52,525</b>	<b>67,411</b>	<b>56,341</b>	<b>122,250</b>	<b>65,909</b>	<b>116.98%</b>
<b>OPERATIONAL</b>						
Advertising	522	247	2,300	3,500	1,200	52.17%
Associations/Memberships	4,629	6,042	10,000	7,920	(2,080)	-20.80%
Miscellaneous Admin.	31,822	48,082	151,471	82,581	(68,890)	-45.48%
Office Expense	2,344	2,244	3,000	2,750	(250)	-8.33%
Postage/Courier	2,641	2,125	3,000	1,850	(1,150)	-38.33%
Publications & Subscriptions	-	488	-	-	-	0.00%
Rent	41,300	57,952	57,952	55,232	(2,720)	-4.69%
Staff Training	72,053	190,658	135,850	17,500	(118,350)	-87.12%
Telecommunications	13,724	12,191	14,000	14,000	-	0.00%
Travel/Meals	27,073	32,967	27,422	29,000	1,578	5.75%
Minor Capital	29,061	10,959	-	-	-	0.00%
Depreciation - Capital Assets	7,023	7,641	7,023	8,229	1,206	17.18%
<b>Total Operational</b>	<b>232,193</b>	<b>371,597</b>	<b>412,018</b>	<b>222,562</b>	<b>(189,456)</b>	<b>-45.98%</b>
<b>PROGRAM</b>						
Special Events	108,576	140,944	188,485	135,000	(53,485)	-28.38%
Child Care Formal	131,777	50,469	50,000	50,000	-	0.00%
Child Care Informal	700	180	5,000	4,000	(1,000)	-20.00%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
Purchase of Service	2,042,751	1,344,074	1,618,176	1,506,742	(111,434)	-6.89%
Special Needs Resources	132,014	186,736	128,000	128,000	-	0.00%
Wage Subsidy - Non-Profit	610,124	843,211	710,000	660,000	(50,000)	-7.04%
Miscellaneous Program	4,037,880	7,049,945	7,312,607	6,877,696	(434,911)	-5.95%
Program Overhead	186,922	481,047	120,000	643,500	523,500	436.25%
Program Supplies & Costs	21,904	16,266	22,500	21,500	(1,000)	-4.44%
COVID-19 Supplies and Costs	-	-	-	-	-	0.00%
Promotion/Public Relations	20,416	16,564	15,000	10,000	(5,000)	-33.33%

**COUNTY OF HURON**  
**Child Care - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Program</b>	<b>7,324,397</b>	<b>10,159,312</b>	<b>10,196,766</b>	<b>10,063,436</b>	<b>(133,330)</b>	<b>-1.31%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>8,809,586</b>	<b>11,837,939</b>	<b>11,949,426</b>	<b>11,783,356</b>	<b>(166,070)</b>	<b>-1.39%</b>
<b>NET REQUIREMENT</b>	<b>393,141</b>	<b>224,528</b>	<b>588,745</b>	<b>433,471</b>	<b>(155,274)</b>	<b>-26.37%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	(7,023)	(7,641)	(7,023)	(8,229)	(1,206)	17.18%
<b>NET LEVY REQUIREMENT</b>	<b>386,118</b>	<b>216,887</b>	<b>581,722</b>	<b>425,242</b>	<b>(156,480)</b>	<b>-26.90%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	-	-	-	0.00%
Add: Depreciation	7,023	7,641	7,023	8,229	1,206	17.18%
Less: Principal payments	-	-	-	-	-	0.00%
Less: Capital Expenditures	-	-	-	-	-	0.00%
Add: Debt financing	-	-	-	-	-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>393,141</b>	<b>224,528</b>	<b>588,745</b>	<b>433,471</b>	<b>(155,274)</b>	<b>-26.37%</b>

**COUNTY OF HURON**

**Housing - Summary**

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	2,801,167	1,259,450	1,553,180	1,974,282	421,102	27.11%
<b>Total Provincial Grants</b>	<b>2,801,167</b>	<b>1,259,450</b>	<b>1,553,180</b>	<b>1,974,282</b>	<b>421,102</b>	<b>27.11%</b>
<b>FEDERAL GRANTS</b>						
Federal Other Grants	682,812	609,273	609,697	558,235	(51,462)	-8.44%
<b>Total Federal Grants</b>	<b>682,812</b>	<b>609,273</b>	<b>609,697</b>	<b>558,235</b>	<b>(51,462)</b>	<b>-8.44%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	200,482	167,404	84,241	111,000	26,759	31.76%
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	270,956	105,772	(165,184)	-60.96%
Transfer from Reserves	-	-	-	-	-	0.00%
Investment Income	3,665	9,961	-	5,500	5,500	0.00%
Rent/Lease	1,900,908	1,983,578	1,915,000	2,077,924	162,924	8.51%
Third Party Recoveries	5,789	9,853	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>2,160,670</b>	<b>2,265,842</b>	<b>2,322,897</b>	<b>2,300,196</b>	<b>(22,701)</b>	<b>-0.98%</b>
<b>TOTAL REVENUE</b>	<b>5,644,650</b>	<b>4,134,566</b>	<b>4,485,774</b>	<b>4,832,713</b>	<b>346,939</b>	<b>7.73%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	974,711	1,140,177	1,242,904	1,375,484	132,580	10.67%
Salaries - Part Time	134,536	66,107	190,105	196,748	6,643	3.49%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>1,109,247</b>	<b>1,206,284</b>	<b>1,433,009</b>	<b>1,572,232</b>	<b>139,223</b>	<b>9.72%</b>
<b>BENEFITS</b>						
Statutory Benefits	90,031	107,710	118,184	123,563	5,379	4.55%
Extended Benefits	92,811	96,567	128,471	139,006	10,535	8.20%

**COUNTY OF HURON**

**Housing - Summary**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
OMERS	95,893	109,856	127,454	134,701	7,247	5.69%
<b>Total Benefits</b>	<b>278,735</b>	<b>314,133</b>	<b>374,109</b>	<b>397,270</b>	<b>23,161</b>	<b>6.19%</b>
<b>Total Salaries and Benefits</b>	<b>1,387,982</b>	<b>1,520,417</b>	<b>1,807,118</b>	<b>1,969,502</b>	<b>162,384</b>	<b>8.99%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	6,212	17,737	13,042	7,489	(5,553)	-42.58%
Equipment Repairs & Maint.	21,885	16,455	17,000	18,500	1,500	8.82%
Equipment Replacement New (under \$1,000)	2,496	8,518	4,500	4,500	-	0.00%
Vehicle Lease & Operation	58,611	45,672	38,000	38,000	-	0.00%
Small Tools/Equipment	1,040	1,476	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>90,244</b>	<b>89,858</b>	<b>74,542</b>	<b>70,489</b>	<b>(4,053)</b>	<b>-5.44%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,835	2,919	2,920	3,000	80	2.74%
Consulting/Professional Fees	8,949	2,107	2,277	2,277	-	0.00%
Insurance	144,839	188,400	174,400	289,070	114,670	65.75%
Intra County Purchases	74,551	41,557	24,725	27,950	3,225	13.04%
Legal Fees	2,870	12,678	3,000	6,000	3,000	100.00%
Maintenance Contracts	17,859	8,330	26,616	28,250	1,634	6.14%
Life Safety Systems	64,831	72,125	60,500	68,100	7,600	12.56%
Snow Removal Contract	151,414	84,310	114,000	124,900	10,900	9.56%
Miscellaneous Services	8,470	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>591,382</b>	<b>442,156</b>	<b>518,438</b>	<b>574,547</b>	<b>56,109</b>	<b>10.82%</b>
<b>OPERATIONAL</b>						
Advertising	3,733	386	1,600	1,600	-	0.00%
Associations/Memberships	8,692	7,326	5,000	6,000	1,000	20.00%
Bank Charges	2,955	2,783	2,400	2,800	400	16.67%
Conventions/Conferences	1,471	-	3,058	3,058	-	0.00%
Miscellaneous Admin.	258	2,738	-	55,260	55,260	0.00%
Office Expense	2,260	2,690	4,400	3,700	(700)	-15.91%
Postage/Courier	1,320	1,316	2,300	2,300	-	0.00%
Publications & Subscriptions	3,171	29,292	3,500	3,500	-	0.00%
Receivable Write Off	21,932	-	25,500	42,500	17,000	66.67%
Rent	9,300	9,300	9,300	9,300	-	0.00%

**COUNTY OF HURON**

**Housing - Summary**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Staff Training	2,989	8,259	7,500	12,000	4,500	60.00%
Telecommunications	30,775	30,894	48,200	50,000	1,800	3.73%
Travel/Meals	7,257	5,610	5,800	5,800	-	0.00%
Building Capital (Minor)	157,284	174,498	857,356	550,272	(307,084)	-35.82%
Debenture Payments	214,196	90,987	90,987	63,792	(27,195)	-29.89%
Garbage	34,717	31,387	33,000	34,200	1,200	3.64%
Grounds Maintenance	53,352	60,432	87,000	75,000	(12,000)	-13.79%
Janitorial	180,518	174,052	152,400	181,500	29,100	19.09%
Maintenance & Repairs/Building	117,609	210,380	106,500	187,000	80,500	75.59%
Maintenance & Repairs/Painting	32,410	55,310	65,000	69,700	4,700	7.23%
Maintenance & Repairs/Electrical	31,860	30,482	16,000	28,000	12,000	75.00%
Maintenance & Repairs/HVAC	14,310	24,350	14,000	23,500	9,500	67.86%
Maintenance & Repairs/Plumbing	53,661	63,683	36,500	61,000	24,500	67.12%
Taxes	437,428	448,939	430,000	460,000	30,000	6.98%
Utilities/Heat	84,266	73,741	84,500	90,500	6,000	7.10%
Utilities/Hydro	280,958	279,181	361,100	324,500	(36,600)	-10.14%
Utilities/Water & Sewer	263,401	252,637	210,500	212,800	2,300	1.09%
Depreciation - Capital Assets	791,869	726,034	837,769	933,211	95,442	11.39%
<b>Total Operational</b>	<b>2,891,253</b>	<b>2,796,685</b>	<b>3,501,170</b>	<b>3,492,793</b>	<b>(8,377)</b>	<b>-0.24%</b>
<b>PROGRAM</b>						
Evictions	1,069	1,977	2,000	2,500	500	25.00%
Tribunals	2,677	2,207	3,200	3,700	500	15.63%
Winter Clothing and Uniforms	1,577	2,723	1,600	2,500	900	56.25%
CHPI-Emergency Shelter Solutions	1,023,951	333,503	464,977	827,793	362,816	78.03%
CHPI-Housing w/ Related Supports	233,807	226,909	245,300	331,045	85,745	34.96%
CHPI-Other Services and Supports	218,457	119	40,000	70,000	30,000	75.00%
CHPI-Homelessness Prevention	57,142	152,232	93,000	102,000	9,000	9.68%
Purchase of Service	139,431	167,660	40,000	150,000	110,000	275.00%
Subsidy for Programs	1,330,704	1,424,098	1,736,990	1,720,401	(16,589)	-0.96%
Miscellaneous Program	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>3,008,815</b>	<b>2,311,428</b>	<b>2,627,067</b>	<b>3,209,939</b>	<b>582,872</b>	<b>22.19%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%

**COUNTY OF HURON**

**Housing - Summary**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>7,969,676</b>	<b>7,160,544</b>	<b>8,528,335</b>	<b>9,317,270</b>	<b>788,935</b>	<b>9.25%</b>
<b>NET REQUIREMENT</b>	<b>2,325,026</b>	<b>3,025,979</b>	<b>4,042,561</b>	<b>4,484,557</b>	<b>441,996</b>	<b>10.93%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	(791,869)	(726,034)	(837,769)	(933,211)	(95,442)	11.39%
<b>NET LEVY REQUIREMENT</b>	<b>1,533,157</b>	<b>2,299,945</b>	<b>3,204,792</b>	<b>3,551,346</b>	<b>346,554</b>	<b>10.81%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	270,956	105,772	(165,184)	-60.96%
Add: Depreciation	791,869	726,034	837,769	933,211	95,442	11.39%
Less: Principal payments	-	-	-	-	-	0.00%
Less: Capital Expenditures	-	-	-	-	-	0.00%
Add: Debt financing	-	-	-	-	-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>2,325,026</b>	<b>3,025,979</b>	<b>4,313,517</b>	<b>4,590,329</b>	<b>276,812</b>	<b>6.42%</b>



**COUNTY OF HURON**  
**Social Services - General Welfare**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	4,201,359	4,420,344	4,507,162	4,406,239	(100,923)	-2.24%
<b>Total Provincial Grants</b>	<b>4,201,359</b>	<b>4,420,344</b>	<b>4,507,162</b>	<b>4,406,239</b>	<b>(100,923)</b>	<b>-2.24%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	4	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>4,201,363</b>	<b>4,420,344</b>	<b>4,507,162</b>	<b>4,406,239</b>	<b>(100,923)</b>	<b>-2.24%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,088,402	1,116,531	1,172,894	1,162,363	(10,531)	-0.90%
Salaries - Part Time	70,407	64,823	75,881	24,673	(51,208)	-67.48%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>1,158,810</b>	<b>1,181,354</b>	<b>1,248,775</b>	<b>1,187,036</b>	<b>(61,739)</b>	<b>-4.94%</b>
<b>BENEFITS</b>						
Statutory Benefits	92,474	108,592	99,511	94,921	(4,590)	-4.61%
Extended Benefits	114,503	105,007	128,027	131,300	3,273	2.56%
OMERS	106,178	113,906	124,450	118,562	(5,888)	-4.73%
<b>Total Benefits</b>	<b>313,155</b>	<b>327,504</b>	<b>351,988</b>	<b>344,783</b>	<b>(7,205)</b>	<b>-2.05%</b>
<b>Total Salaries and Benefits</b>	<b>1,471,965</b>	<b>1,508,858</b>	<b>1,600,763</b>	<b>1,531,819</b>	<b>(68,944)</b>	<b>-4.31%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	2,473	40,675	34,697	40,000	5,303	15.28%
<b>Total Equipment</b>	<b>2,473</b>	<b>40,675</b>	<b>34,697</b>	<b>40,000</b>	<b>5,303</b>	<b>15.28%</b>
<b>PURCHASED SERVICE</b>						
Audit	6,624	6,822	6,822	7,020	198	2.90%
Consulting/Professional Fees	17,839	4,920	6,000	10,000	4,000	66.67%
Insurance	20,100	22,100	24,500	25,400	900	3.67%

**COUNTY OF HURON**  
**Social Services - General Welfare**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Occupational Accident Insurance	4,513	5,414	13,100	13,100	-	0.00%
Intra County Purchases	18,700	18,700	18,700	18,700	-	0.00%
<b>Total Purchased Service</b>	<b>67,775</b>	<b>62,820</b>	<b>69,122</b>	<b>74,220</b>	<b>5,098</b>	<b>7.38%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	500	-	(500)	-100.00%
Associations/Memberships	2,064	1,996	3,000	3,000	-	0.00%
Bank Charges	1,158	709	900	1,000	100	11.11%
Office Expense	15,282	9,761	19,000	11,000	(8,000)	-42.11%
Postage/Courier	6,747	4,280	9,000	5,000	(4,000)	-44.44%
Publications & Subscriptions	233	77	215	250	35	16.28%
Receivable Write Off	-	-	-	-	-	0.00%
Rent	70,515	73,336	73,336	76,269	2,933	4.00%
Staff Training	12,968	15,051	25,000	16,000	(9,000)	-36.00%
Telecommunications	12,697	11,864	13,000	13,000	-	0.00%
Travel/Meals	6,022	8,152	7,000	10,000	3,000	42.86%
Minor Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	5,770	8,687	8,756	6,746	(2,010)	-22.95%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>133,456</b>	<b>133,913</b>	<b>159,707</b>	<b>142,265</b>	<b>(17,441)</b>	<b>-10.92%</b>
<b>PROGRAM</b>						
Special Events	-	-	10,000	-	(10,000)	-100.00%
Advanced Age Item	-	-	-	-	-	0.00%
Basic Needs Program	3,442,661	3,627,712	3,523,260	3,496,208	(27,052)	-0.77%
Provincial Benefits	16,637	18,484	30,000	30,000	-	0.00%
Funeral & Burial Expense	-	-	-	-	-	0.00%
Medical Transportation	180,545	149,000	225,000	200,000	(25,000)	-11.11%
Miscellaneous Program	162,008	172,947	265,000	223,320	(41,680)	-15.73%
Less Income	(315,544)	(262,626)	(375,000)	(311,000)	64,000	-17.07%
Less Reimbursements	(111,924)	(133,813)	(150,000)	(130,000)	20,000	-13.33%
Less Repayments	(10,425)	(16,109)	(15,000)	(15,000)	-	0.00%
<b>Total Program</b>	<b>3,363,958</b>	<b>3,555,595</b>	<b>3,513,260</b>	<b>3,493,528</b>	<b>(19,732)</b>	<b>-0.56%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>5,039,627</b>	<b>5,301,862</b>	<b>5,377,549</b>	<b>5,281,832</b>	<b>(95,716)</b>	<b>-1.78%</b>

**COUNTY OF HURON**  
**Social Services - General Welfare**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>NET REQUIREMENT</b>	<b>838,264</b>	<b>881,518</b>	<b>870,387</b>	<b>875,593</b>	<b>5,206</b>	<b>0.60%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	(5,770)	(8,687)	(8,756)	(6,746)	2,010	-22.95%
<i>N</i>						
<b>NET LEVY REQUIREMENT</b>	<b>832,494</b>	<b>872,830</b>	<b>861,631</b>	<b>868,847</b>	<b>7,216</b>	<b>0.84%</b>
<i>N</i>						
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation	5,770	8,687	8,756	6,746	(2,010)	-22.95%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>838,264</b>	<b>881,518</b>	<b>870,387</b>	<b>875,593</b>	<b>5,206</b>	<b>0.60%</b>

**COUNTY OF HURON**

**Social Services - OW United Way - Urgent Funds**

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	53,951	13,546	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>53,951</b>	<b>13,546</b>	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>53,951</b>	<b>13,546</b>	-	-	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>PROGRAM</b>						
Basic Needs Program	53,951	13,546	-	-	-	0.00%
Personal Needs	-	-	-	-	-	0.00%
Recreation & Entertainment	-	-	-	-	-	0.00%
Transportation	-	-	-	-	-	0.00%
CHPI-Other Services and Supports	-	-	-	-	-	0.00%
Community Participation	-	-	-	-	-	0.00%
Disability Access	-	-	-	-	-	0.00%
Employee Related Expense	-	-	-	-	-	0.00%
Rental Arrears	-	-	-	-	-	0.00%
Utilities Arrears	-	-	-	-	-	0.00%
Special Diet	-	-	-	-	-	0.00%
Supplies and Costs	-	-	-	-	-	0.00%
Supplies and Costs	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>53,951</b>	<b>13,546</b>	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>53,951</b>	<b>13,546</b>	-	-	-	<b>0.00%</b>
<b>NET REQUIREMENT</b>	-	-	-	-	-	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	-	-	-	-	-	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						

**COUNTY OF HURON**

**Social Services - OW United Way - Urgent Funds**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	-	-	-	-	-	<b>0.00%</b>

**COUNTY OF HURON**  
**Social Services - ERE**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	391,868	173,850	215,361	133,500	(81,861)	-38.01%
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial Capital Grant	35,980	-	-	-	-	0.00%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Provincial ODSP Grant	-	-	-	-	-	0.00%
Community Reinvestment Fund	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>427,848</b>	<b>173,850</b>	<b>215,361</b>	<b>133,500</b>	<b>(81,861)</b>	<b>-38.01%</b>
<b>TOTAL REVENUE</b>	<b>427,848</b>	<b>173,850</b>	<b>215,361</b>	<b>133,500</b>	<b>(81,861)</b>	<b>-38.01%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	24,600	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>24,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Associations/Memberships	360	1,996	-	-	-	0.00%
Minor Capital	-	-	-	30,000	30,000	0.00%
<b>Total Operational</b>	<b>2,482</b>	<b>2,980</b>	<b>-</b>	<b>30,000</b>	<b>30,000</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Employee Related Expense	290,447	119,073	215,361	103,500	(111,861)	-51.94%
Program Supplies & Costs	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>364,786</b>	<b>170,870</b>	<b>215,361</b>	<b>103,500</b>	<b>(111,861)</b>	<b>-51.94%</b>
<b>TOTAL EXPENDITURES</b>	<b>391,868</b>	<b>173,850</b>	<b>215,361</b>	<b>133,500</b>	<b>(81,861)</b>	<b>-38.01%</b>
<b>NET REQUIREMENT</b>	<b>(35,980)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>(35,980)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%

**COUNTY OF HURON**  
**Social Services - ERE**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>(35,980)</b>	-	-	-	-	<b>0.00%</b>

**COUNTY OF HURON**  
**Social Services - Integrated Services (Pathways, HKCC, NCBS)**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	-	(13,333)	-	10,000	10,000	0.00%
<b>Total Other Revenue</b>	-	<b>(13,333)</b>	-	<b>10,000</b>	<b>10,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	<b>(13,333)</b>	-	<b>10,000</b>	<b>10,000</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>PROGRAM</b>						
Basic Needs Program	69,053	51,885	100,000	110,000	10,000	10.00%
Dental Services	8,845	(53)	-	-	-	0.00%
Medical Supplies	3,127	6,107	-	-	-	0.00%
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	250	333	-	-	-	0.00%
<b>Total Program</b>	<b>81,275</b>	<b>58,273</b>	<b>100,000</b>	<b>110,000</b>	<b>10,000</b>	<b>10.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>81,275</b>	<b>58,273</b>	<b>100,000</b>	<b>110,000</b>	<b>10,000</b>	<b>10.00%</b>
<b>NET REQUIREMENT</b>	<b>81,275</b>	<b>71,606</b>	<b>100,000</b>	<b>100,000</b>	-	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>81,275</b>	<b>71,606</b>	<b>100,000</b>	<b>100,000</b>	-	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>81,275</b>	<b>71,606</b>	<b>100,000</b>	<b>100,000</b>	-	<b>0.00%</b>



**COUNTY OF HURON**  
**Social Services - Early Years 8200-0000**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	884,018	876,508	948,983	956,591	7,608	0.80%
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial Capital Grant	7,867	11,548	-	-	-	0.00%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Provincial ODSP Grant	-	-	-	-	-	0.00%
Community Reinvestment Fund	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>891,885</b>	<b>888,056</b>	<b>948,983</b>	<b>956,591</b>	<b>7,608</b>	<b>0.80%</b>
<b>TOTAL REVENUE</b>	<b>891,885</b>	<b>888,056</b>	<b>948,983</b>	<b>956,591</b>	<b>7,608</b>	<b>0.80%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	260,183	264,453	303,345	318,126	14,781	4.87%
Salaries - Part Time	70,143	86,040	79,919	107,425	27,506	34.42%
<b>Total Salaries</b>	<b>330,325</b>	<b>350,493</b>	<b>383,264</b>	<b>425,551</b>	<b>42,287</b>	<b>11.03%</b>
<b>BENEFITS</b>						
Statutory Benefits	29,202	33,539	33,660	35,653	1,993	5.92%
Extended Benefits	26,992	26,868	33,422	36,063	2,641	7.90%
OMERS	27,921	28,774	36,068	40,088	4,020	11.15%
<b>Total Benefits</b>	<b>84,115</b>	<b>89,182</b>	<b>103,150</b>	<b>111,804</b>	<b>8,654</b>	<b>8.39%</b>
<b>Total Salaries and Benefits</b>	<b>414,440</b>	<b>439,675</b>	<b>486,414</b>	<b>537,355</b>	<b>50,941</b>	<b>10.47%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	531	2,066	1,200	-	(1,200)	-100.00%
<b>Total Equipment</b>	<b>531</b>	<b>2,066</b>	<b>1,200</b>	<b>-</b>	<b>(1,200)</b>	<b>-100.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	2,824	3,100	3,500	3,600	100	2.86%
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Corporate Service Allocations	-	-	-	-	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	-	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Social Services - Early Years 8200-0000**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance Contracts <b>KeyON</b>	6,818	5,834	7,000	5,000	(2,000)	-28.57%
Printing (External)	-	-	-	-	-	0.00%
Security	-	-	-	-	-	0.00%
Life Safety Systems	-	-	-	-	-	0.00%
Snow Removal Contract	-	-	-	-	-	0.00%
Miscellaneous Services	-	6,296	-	16,313	16,313	0.00%
<b>Total Purchased Service</b>	<b>9,642</b>	<b>15,230</b>	<b>10,500</b>	<b>24,913</b>	<b>14,413</b>	<b>137.27%</b>
<b>OPERATIONAL</b>						
Advertising	445	247	500	2,000	1,500	300.00%
Associations/Memberships	2,157	2,210	3,500	3,500	-	0.00%
Office Expense	33	753	1,000	1,000	-	0.00%
Postage/Courier	547	1,094	1,000	1,000	-	0.00%
Rent	11,833	22,000	22,000	22,000	-	0.00%
Staff Training	39,601	11,603	6,000	10,000	4,000	66.67%
Telecommunications	1,931	5,474	6,000	6,000	-	0.00%
Travel/Meals	3,694	6,268	5,000	6,500	1,500	30.00%
Minor Capital	29,061	10,959	-	-	-	0.00%
<b>Total Operational</b>	<b>89,302</b>	<b>60,608</b>	<b>45,000</b>	<b>52,000</b>	<b>7,000</b>	<b>15.56%</b>
<b>PROGRAM</b>						
Purchase of Service	335,630	334,202	385,869	317,323	(68,546)	-17.76%
Program Supplies & Costs	14,057	14,223	15,000	15,000	-	0.00%
Promotion/Public Relations	20,416	10,506	5,000	10,000	5,000	100.00%
<b>Total Program</b>	<b>370,103</b>	<b>358,930</b>	<b>405,869</b>	<b>342,323</b>	<b>(63,546)</b>	<b>-15.66%</b>
<b>TOTAL EXPENDITURES</b>	<b>884,018</b>	<b>876,508</b>	<b>948,983</b>	<b>956,591</b>	<b>7,608</b>	<b>0.80%</b>
<b>NET REQUIREMENT</b>	<b>(7,867)</b>	<b>(11,548)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>(7,867)</b>	<b>(11,548)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%

**COUNTY OF HURON**  
**Social Services - Early Years 8200-0000**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Surplus/Deficit per Financial Statements</b>	(7,867)	(11,548)	-	-	-	0.00%

**COUNTY OF HURON**  
**Social Services - Child Care 8400-0000**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	3,965,755	4,759,080	4,534,605	4,430,320	(104,285)	-2.30%
<b>Total Provincial Grants</b>	<b>3,965,755</b>	<b>4,759,080</b>	<b>4,534,605</b>	<b>4,430,320</b>	<b>(104,285)</b>	<b>-2.30%</b>
<b>TOTAL REVENUE</b>	<b>3,965,755</b>	<b>4,759,080</b>	<b>4,534,605</b>	<b>4,430,320</b>	<b>(104,285)</b>	<b>-2.30%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	296,421	401,912	364,146	384,118	19,972	5.48%
Salaries - Part Time	110,024	113,619	122,294	129,337	7,043	5.76%
<b>Total Salaries</b>	<b>406,444</b>	<b>515,531</b>	<b>486,440</b>	<b>513,455</b>	<b>27,015</b>	<b>5.55%</b>
<b>BENEFITS</b>						
Statutory Benefits	33,438	45,918	40,432	40,674	242	0.60%
Extended Benefits	27,384	35,045	36,542	36,765	223	0.61%
OMERS	40,335	50,340	46,538	49,218	2,680	5.76%
<b>Total Benefits</b>	<b>101,157</b>	<b>131,303</b>	<b>123,512</b>	<b>126,657</b>	<b>3,145</b>	<b>2.55%</b>
<b>Total Salaries and Benefits</b>	<b>507,601</b>	<b>646,834</b>	<b>609,952</b>	<b>640,112</b>	<b>30,160</b>	<b>4.94%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	17,286	25,507	18,146	20,000	1,854	10.22%
<b>Total Equipment</b>	<b>17,286</b>	<b>25,507</b>	<b>18,146</b>	<b>20,000</b>	<b>1,854</b>	<b>10.22%</b>
<b>PURCHASED SERVICE</b>						
Audit	3,213	3,309	3,309	3,405	96	2.90%
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	5,648	6,200	6,900	7,200	300	4.35%
Intra County Purchases	4,632	4,632	4,632	4,632	-	0.00%
Legal Fees	1,603	1,018	800	800	-	0.00%
Maintenance Contracts <b>OneHSN</b>	-	-	27,000	-	(27,000)	-100.00%
<b>Total Purchased Service</b>	<b>15,095</b>	<b>15,158</b>	<b>42,641</b>	<b>16,037</b>	<b>(26,604)</b>	<b>-62.39%</b>
<b>OPERATIONAL</b>						
Advertising	77	-	-	-	-	0.00%
Associations/Memberships	2,173	3,434	6,000	4,000	(2,000)	-33.33%

**COUNTY OF HURON**  
**Social Services - Child Care 8400-0000**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Admin.	28,193	37,488	28,193	28,193	-	0.00%
Office Expense	1,587	1,491	2,000	1,750	(250)	-12.50%
Postage/Courier	1,320	1,031	2,000	850	(1,150)	-57.50%
Rent	6,300	16,300	16,300	13,580	(2,720)	-16.69%
Staff Training (capacity buiding in house and CC/HCC)	8,511	6,703	15,000	6,500	(8,500)	-56.67%
Telecommunications	7,809	6,717	8,000	8,000	-	0.00%
Travel/Meals	20,736	23,688	20,000	20,000	-	0.00%
Depreciation - Capital Assets	7,023	7,641	7,023	8,229	1,206	17.18%
<b>Total Operational</b>	<b>83,729</b>	<b>104,981</b>	<b>104,516</b>	<b>91,102</b>	<b>(13,414)</b>	<b>-12.83%</b>
<b>PROGRAM</b>						
Special Events (H&S, Play Based CCC's)	78,000	128,000	150,000	125,000	(25,000)	-16.67%
Child Care Formal (can use Expansion \$)	131,777	50,469	50,000	50,000	-	0.00%
Child Care Informal	700	180	5,000	4,000	(1,000)	-20.00%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
*Purchase of Service (Fee Subsidy to CC programs)	716,210	522,953	547,097	527,000	(20,097)	-3.67%
*Special Needs Resources (Program Ass and prog costs)	107,291	120,165	113,000	78,000	(35,000)	-30.97%
Wage Subsidy - Non-Profit (WEG - CC)	562,264	791,197	650,000	600,000	(50,000)	-7.69%
*Miscellaneous Program (General Oper Grant to CC operator)	2,112,000	2,391,127	2,800,000	2,555,542	(244,458)	-8.73%
Program Overhead	-	166,665	-	125,000	125,000	0.00%
Program Supplies & Costs	7,812	2,043	6,000	5,000	(1,000)	-16.67%
<b>Total Program</b>	<b>3,743,051</b>	<b>4,202,675</b>	<b>4,348,095</b>	<b>4,096,540</b>	<b>(251,555)</b>	<b>-5.79%</b>
<b>TOTAL EXPENDITURES</b>	<b>4,366,763</b>	<b>4,995,156</b>	<b>5,123,350</b>	<b>4,863,791</b>	<b>(259,559)</b>	<b>-5.07%</b>
<b>NET REQUIREMENT</b>	<b>401,008</b>	<b>236,076</b>	<b>588,745</b>	<b>433,471</b>	<b>(155,274)</b>	<b>-26.37%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	(7,023)	(7,641)	(7,023)	(8,229)	(1,206)	17.18%
<b>NET LEVY REQUIREMENT</b>	<b>393,985</b>	<b>228,435</b>	<b>581,722</b>	<b>425,242</b>	<b>(156,480)</b>	<b>-26.90%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation	7,023	7,641	7,023	8,229	1,206	17.18%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>401,008</b>	<b>236,076</b>	<b>588,745</b>	<b>433,471</b>	<b>(155,274)</b>	<b>-26.37%</b>

**COUNTY OF HURON**  
**Social Services - WORKFORCE 8400-0100**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	243,520	282,893	243,850	-	(243,850)	-100.00%
<b>Total Provincial Grants</b>	<b>243,520</b>	<b>282,893</b>	<b>243,850</b>	<b>-</b>	<b>(243,850)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE</b>	<b>243,520</b>	<b>282,893</b>	<b>243,850</b>	<b>-</b>	<b>(243,850)</b>	<b>-100.00%</b>
<b>EXPENDITURES</b>						
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	1,664	172,352	108,850	-	(108,850)	-100.00%
<b>Total Operational</b>	<b>1,664</b>	<b>172,352</b>	<b>108,850</b>	<b>-</b>	<b>(108,850)</b>	<b>-100.00%</b>
<b>PROGRAM</b>						
Purchase of Service	112,710	110,541	-	-	-	0.00%
Miscellaneous Program	129,146	-	135,000	-	(135,000)	-100.00%
<b>OTHER EXPENDITURES</b>	<b>241,856</b>	<b>110,541</b>	<b>135,000</b>	<b>-</b>	<b>(135,000)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>243,520</b>	<b>282,893</b>	<b>243,850</b>	<b>-</b>	<b>(243,850)</b>	<b>-100.00%</b>
<b>NET REQUIREMENT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**

Social Services - Child Care CWELCC 8400-8420

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	1,770,186	4,830,512	4,479,829	4,903,968	424,139	9.47%
<b>Total Provincial Grants</b>	<b>1,770,186</b>	<b>4,830,512</b>	<b>4,479,829</b>	<b>4,903,968</b>	<b>424,139</b>	<b>9.47%</b>
<b>TOTAL REVENUE</b>	<b>1,770,186</b>	<b>4,830,512</b>	<b>4,479,829</b>	<b>4,903,968</b>	<b>424,139</b>	<b>9.47%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	22,629	-	-	-	-	0.00%
Salaries - Part Time	21,973	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>44,603</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	3,527	-	-	-	-	0.00%
Extended Benefits	2,701	-	-	-	-	0.00%
OMERS	2,427	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>8,655</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>53,257</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	844	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>844</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees <small>ONEHSN New '17</small>	25,214	-	-	50,000	50,000	0.00%
Maintenance Contracts	-	34,122	-	28,000	28,000	0.00%
<b>Total Purchased Service</b>	<b>25,214</b>	<b>34,122</b>	<b>-</b>	<b>78,000</b>	<b>78,000</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	3,629	10,594	123,278	54,388	(68,890)	-55.88%
Office Expense	724	-	-	-	-	0.00%
Postage/Courier	773	-	-	-	-	0.00%
Rent	20,167	16,652	16,652	16,652	-	0.00%
Telecommunications	3,985	-	-	-	-	0.00%

**COUNTY OF HURON**

**Social Services - Child Care CWELCC 8400-8420**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Operational</b>	<b>29,278</b>	<b>27,246</b>	<b>139,930</b>	<b>71,040</b>	<b>(68,890)</b>	<b>-49.23%</b>
<b>PROGRAM</b>						
Purchase of Service	23,321	87,219	-	170,037	170,037	0.00%
Miscellaneous Program	1,638,272	4,658,818	4,329,899	4,322,154	(7,745)	-0.18%
Program Overhead	-	17,048	-	262,737	262,737	0.00%
Promotion/Public Relations	-	6,058	10,000	-	(10,000)	-100.00%
<b>Total Program</b>	<b>1,661,593</b>	<b>4,769,143</b>	<b>4,339,899</b>	<b>4,754,928</b>	<b>415,029</b>	<b>9.56%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,770,186</b>	<b>4,830,512</b>	<b>4,479,829</b>	<b>4,903,968</b>	<b>424,139</b>	<b>9.47%</b>
<b>NET REQUIREMENT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>



**COUNTY OF HURON**

**Social Services - Child Care ELCC 8400-8465**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	417,708	363,905	474,914	365,763	(109,151)	-22.98%
<b>Total Provincial Grants</b>	<b>417,708</b>	<b>363,905</b>	<b>474,914</b>	<b>365,763</b>	<b>(109,151)</b>	<b>-22.98%</b>
<b>TOTAL REVENUE</b>	<b>417,708</b>	<b>363,905</b>	<b>474,914</b>	<b>365,763</b>	<b>(109,151)</b>	<b>-22.98%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	12,944	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>12,944</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,181	-	-	-	-	0.00%
Extended Benefits	7	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>1,189</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>14,132</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
<b>PROGRAM</b>						
Special Events (H&S, Play Based CCC's)	-	-	30,000	-	(30,000)	-100.00%
*Purchase of Service (Fee Subsidy to CC programs)	195,938	-	257,206	60,000	(197,206)	-76.67%
*Special Needs Resources (Program Ass)	20,164	66,571	15,000	50,000	35,000	233.33%
*Miscellaneous Program (General Oper Grant to CC operator)	-	-	47,708	-	(47,708)	-100.00%
Program Overhead	186,922	297,334	120,000	255,763	135,763	113.14%
<b>Total Program</b>	<b>403,024</b>	<b>363,905</b>	<b>469,914</b>	<b>365,763</b>	<b>(104,151)</b>	<b>-22.16%</b>
<b>TOTAL EXPENDITURES</b>	<b>417,708</b>	<b>363,905</b>	<b>474,914</b>	<b>365,763</b>	<b>(109,151)</b>	<b>-22.98%</b>
<b>NET REQUIREMENT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%

**COUNTY OF HURON**

**Social Services - Child Care ELCC 8400-8465**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>NET LEVY REQUIREMENT</b>	-	-	-	-	-	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	-	-	-	-	-	<b>0.00%</b>

**COUNTY OF HURON**

Social Services - Home Child 8400-8470

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	274,848	280,460	603,500	518,243	(85,257)	-14.13%
<b>Total Provincial Grants</b>	<b>274,848</b>	<b>280,460</b>	<b>603,500</b>	<b>518,243</b>	<b>(85,257)</b>	<b>-14.13%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	189,856	208,504	75,000	175,000	100,000	133.33%
<b>Total Other Revenue</b>	<b>189,856</b>	<b>208,504</b>	<b>75,000</b>	<b>175,000</b>	<b>100,000</b>	<b>133.33%</b>
<b>TOTAL REVENUE</b>	<b>464,704</b>	<b>488,964</b>	<b>678,500</b>	<b>693,243</b>	<b>14,743</b>	<b>2.17%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	70,820	96,511	130,822	137,606	6,784	5.19%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>70,820</b>	<b>96,511</b>	<b>130,822</b>	<b>137,606</b>	<b>6,784</b>	<b>5.19%</b>
<b>BENEFITS</b>						
Statutory Benefits	6,462	9,309	12,071	12,692	621	5.14%
Extended Benefits	8,223	10,586	13,731	14,649	918	6.69%
OMERS	6,392	9,132	11,965	12,694	729	6.09%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>21,077</b>	<b>29,027</b>	<b>37,767</b>	<b>40,035</b>	<b>2,268</b>	<b>6.01%</b>
<b>Total Salaries and Benefits</b>	<b>91,897</b>	<b>125,538</b>	<b>168,589</b>	<b>177,641</b>	<b>9,052</b>	<b>5.37%</b>
<b>PURCHASED SERVICE</b>						
Insurance	2,575	2,900	3,200	3,300	100	3.13%
<b>Total Purchased Service</b>	<b>2,575</b>	<b>2,900</b>	<b>3,200</b>	<b>3,300</b>	<b>100</b>	<b>3.13%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	1,800	1,500	(300)	-16.67%
Associations/Memberships	299	399	500	420	(80)	-16.00%
Office Expense	-	-	-	-	-	0.00%
Rent	3,000	3,000	3,000	3,000	-	0.00%
Staff Training	204	-	1,000	1,000	-	0.00%
Travel/Meals	2,644	3,011	2,422	2,500	78	3.22%

**COUNTY OF HURON**

**Social Services - Home Child 8400-8470**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Operational</b>	<b>6,146</b>	<b>6,409</b>	<b>8,722</b>	<b>8,420</b>	<b>(302)</b>	<b>-3.46%</b>
<b>PROGRAM</b>						
Special Events (H&S/PB)	6,576	12,944	8,485	10,000	1,515	17.86%
Purchase of Service	305,280	289,160	428,004	432,382	4,378	1.02%
Wage Subsidy - Non-Profit	47,860	52,013	60,000	60,000	-	0.00%
Cross Border Payment	4,335	-	-	-	-	0.00%
Program Supplies & Costs	35	-	1,500	1,500	-	0.00%
<b>Total Program</b>	<b>364,086</b>	<b>354,117</b>	<b>497,989</b>	<b>503,882</b>	<b>5,893</b>	<b>1.18%</b>
<b>TOTAL EXPENDITURES</b>	<b>464,704</b>	<b>488,964</b>	<b>678,500</b>	<b>693,243</b>	<b>14,743</b>	<b>2.17%</b>
<b>NET REQUIREMENT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Social Services - Public Housing**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	4,995	-	-	251,000	251,000	0.00%
<b>Total Provincial Grants</b>	<b>4,995</b>	<b>-</b>	<b>-</b>	<b>251,000</b>	<b>251,000</b>	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Other Grants	343,097	277,376	277,476	231,368	(46,108)	-16.62%
<b>Total Federal Grants</b>	<b>343,097</b>	<b>277,376</b>	<b>277,476</b>	<b>231,368</b>	<b>(46,108)</b>	<b>-16.62%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	70,784	73,789	45,000	55,000	10,000	22.22%
Transfer from Operating Carryforward	-	-	270,956	105,772	(165,184)	-60.96%
Transfer from Reserves	-	-	-	-	-	0.00%
Investment Income	3,665	9,961	-	5,500	5,500	0.00%
Intra County Recoveries	49,826	16,832	-	-	-	0.00%
Rent/Lease	1,695,051	1,757,228	1,700,000	1,750,000	50,000	2.94%
Third Party Recoveries	2,827	9,853	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>1,822,152</b>	<b>1,867,663</b>	<b>2,015,956</b>	<b>1,916,272</b>	<b>(99,684)</b>	<b>-4.94%</b>
<b>TOTAL REVENUE</b>	<b>2,170,244</b>	<b>2,145,039</b>	<b>2,293,432</b>	<b>2,398,640</b>	<b>105,208</b>	<b>4.59%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	732,689	834,427	960,198	1,068,987	108,789	11.33%
Salaries - Part Time	92,350	59,280	59,231	59,392	161	0.27%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>825,040</b>	<b>893,707</b>	<b>1,019,429</b>	<b>1,128,379</b>	<b>108,950</b>	<b>10.69%</b>
<b>BENEFITS</b>						
Statutory Benefits	66,785	81,103	84,912	89,572	4,660	5.49%
Extended Benefits	71,624	75,494	102,100	108,036	5,936	5.81%
OMERS	74,454	79,762	97,768	103,057	5,289	5.41%
<b>Total Benefits</b>	<b>212,863</b>	<b>236,359</b>	<b>284,780</b>	<b>300,665</b>	<b>15,885</b>	<b>5.58%</b>
<b>Total Salaries and Benefits</b>	<b>1,037,903</b>	<b>1,130,066</b>	<b>1,304,209</b>	<b>1,429,044</b>	<b>124,835</b>	<b>9.57%</b>
<b>EQUIPMENT</b>						

**COUNTY OF HURON**  
**Social Services - Public Housing**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	6,212	17,737	13,042	7,489	(5,553)	-42.58%
Equipment Repairs & Maint.	19,804	12,999	14,000	14,000	-	0.00%
Equipment Replacement New (under \$1,000)	2,496	8,518	4,500	4,500	-	0.00%
Vehicle Lease & Operation	58,611	45,672	38,000	38,000	-	0.00%
Small Tools/Equipment	1,040	1,476	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>88,164</b>	<b>86,402</b>	<b>71,542</b>	<b>65,989</b>	<b>(5,553)</b>	<b>-7.76%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,835	2,919	2,920	3,000	80	2.74%
Consulting/Professional Fees	6,496	271	2,277	2,277	-	0.00%
Insurance	129,723	171,800	156,000	264,530	108,530	69.57%
Occupational Accident Insurance	114,766	29,731	110,000	25,000	(85,000)	-77.27%
Intra County Purchases	24,725	21,500	21,500	24,725	3,225	15.00%
Legal Fees	2,870	12,678	3,000	6,000	3,000	100.00%
Maintenance Contracts	16,642	8,330	25,516	28,250	2,734	10.71%
Life Safety Systems	60,859	67,317	55,500	60,500	5,000	9.01%
Snow Removal Contract	111,520	56,219	92,000	92,000	-	0.00%
Miscellaneous Services	8,470	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>478,905</b>	<b>370,764</b>	<b>468,713</b>	<b>506,282</b>	<b>37,569</b>	<b>8.02%</b>
<b>OPERATIONAL</b>						
Advertising	3,733	294	1,600	1,600	-	0.00%
Associations/Memberships	6,692	4,843	3,000	4,000	1,000	33.33%
Bank Charges	2,955	2,783	2,400	2,800	400	16.67%
Conventions/Conferences	1,471	-	3,058	3,058	-	0.00%
Miscellaneous Admin.	198	1,248	-	1,000	1,000	0.00%
Office Expense	1,760	2,190	3,800	2,800	(1,000)	-26.32%
Postage/Courier	820	816	1,800	1,800	-	0.00%
Publications & Subscriptions	3,171	29,292	3,500	3,500	-	0.00%
Receivable Write Off	21,932	-	25,000	40,000	15,000	60.00%
Rent	6,510	3,720	6,510	6,510	-	0.00%
Staff Training	989	4,102	5,500	10,000	4,500	81.82%
Telecommunications	28,736	28,939	46,000	46,000	-	0.00%
Travel/Meals	6,957	5,254	5,500	5,500	-	0.00%
Building Capital (Minor)	153,167	174,498	857,356	550,272	(307,084)	-35.82%
Debenture Payments	214,196	90,987	90,987	63,792	(27,195)	-29.89%
Garbage	33,410	30,303	30,000	30,000	-	0.00%
Grounds Maintenance	53,232	60,405	86,000	71,000	(15,000)	-17.44%
Janitorial	173,670	168,890	145,000	160,000	15,000	10.34%
Maintenance & Repairs/Building	110,432	204,137	100,000	175,000	75,000	75.00%
Maintenance & Repairs/Painting	28,797	55,310	62,000	62,000	-	0.00%
Maintenance & Repairs/Electrical	29,443	30,331	15,000	25,000	10,000	66.67%

**COUNTY OF HURON**  
**Social Services - Public Housing**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/HVAC	12,672	19,197	10,000	17,500	7,500	75.00%
Maintenance & Repairs/Plumbing	50,212	60,508	34,000	56,500	22,500	66.18%
Taxes	437,428	448,939	430,000	430,000	-	0.00%
Utilities/Heat	72,539	54,545	73,500	73,500	-	0.00%
Utilities/Hydro	268,819	267,575	347,600	307,600	(40,000)	-11.51%
Utilities/Water & Sewer	257,665	246,922	206,000	206,000	-	0.00%
Depreciation - Capital Assets	691,589	636,896	737,489	832,931	95,442	12.94%
Gain or Loss on disposal of capital assets	47,300	-	-	-	-	0.00%
<b>Total Operational</b>	<b>2,720,496</b>	<b>2,632,922</b>	<b>3,332,600</b>	<b>3,189,663</b>	<b>(142,937)</b>	<b>-4.29%</b>
<b>PROGRAM</b>						
Evictions	1,069	1,977	2,000	2,000	-	0.00%
Tribunals	2,677	2,207	3,200	3,200	-	0.00%
Winter Clothing and Uniforms	1,486	2,723	1,600	2,500	900	56.25%
Subsidy for Programs	29,660	28,061	47,000	47,000	-	0.00%
<b>Total Program</b>	<b>34,891</b>	<b>34,968</b>	<b>53,800</b>	<b>54,700</b>	<b>900</b>	<b>1.67%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>4,360,359</b>	<b>4,255,122</b>	<b>5,230,864</b>	<b>5,245,678</b>	<b>14,814</b>	<b>0.28%</b>
<b>NET REQUIREMENT</b>	<b>2,190,115</b>	<b>2,110,083</b>	<b>2,937,432</b>	<b>2,847,038</b>	<b>(90,394)</b>	<b>-3.08%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	(691,589)	(636,896)	(737,489)	(832,931)	(95,442)	12.94%
<b>NET LEVY REQUIREMENT</b>	<b>1,498,526</b>	<b>1,473,187</b>	<b>2,199,943</b>	<b>2,014,107</b>	<b>(185,836)</b>	<b>-8.45%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	270,956	105,772	(165,184)	-60.96%
Add: Depreciation	691,589	636,896	737,489	832,931	95,442	12.94%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>2,190,115</b>	<b>2,110,083</b>	<b>3,208,388</b>	<b>2,952,810</b>	<b>(255,578)</b>	<b>-7.97%</b>

**COUNTY OF HURON**  
**Social Services - Non Profit Housing**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	9,333	-	7,000	7,000	0.00%
<b>Total Provincial Grants</b>	<b>-</b>	<b>9,333</b>	<b>-</b>	<b>7,000</b>	<b>7,000</b>	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Other Grants	339,715	331,897	332,221	326,867	(5,354)	-1.61%
<b>Total Federal Grants</b>	<b>339,715</b>	<b>331,897</b>	<b>332,221</b>	<b>326,867</b>	<b>(5,354)</b>	<b>-1.61%</b>
<b>TOTAL REVENUE</b>	<b>339,715</b>	<b>341,230</b>	<b>332,221</b>	<b>333,867</b>	<b>1,646</b>	<b>0.50%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	48,280	50,946	60,302	55,483	(4,819)	-7.99%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>48,280</b>	<b>50,946</b>	<b>60,302</b>	<b>55,483</b>	<b>(4,819)</b>	<b>-7.99%</b>
<b>BENEFITS</b>						
Statutory Benefits	3,698	4,091	4,586	4,325	(261)	-5.69%
Extended Benefits	4,016	4,003	5,600	5,626	26	0.46%
OMERS	4,944	5,250	6,229	5,704	(525)	-8.43%
<b>Total Benefits</b>	<b>12,659</b>	<b>13,344</b>	<b>16,415</b>	<b>15,655</b>	<b>(760)</b>	<b>-4.63%</b>
<b>Total Salaries and Benefits</b>	<b>60,938</b>	<b>64,290</b>	<b>76,717</b>	<b>71,138</b>	<b>(5,579)</b>	<b>-7.27%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	-	3,225	3,225	3,225	-	0.00%
<b>Total Purchased Service</b>	<b>-</b>	<b>3,225</b>	<b>3,225</b>	<b>3,225</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Associations/Memberships	2,000	2,483	2,000	2,000	-	0.00%
Office Expense	500	500	500	500	-	0.00%
Postage/Courier	500	500	500	500	-	0.00%
Rent	2,790	5,580	2,790	2,790	-	0.00%
Staff Training	2,000	4,157	2,000	2,000	-	0.00%



**COUNTY OF HURON**  
**Social Services - Non Profit Housing**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Telecommunications	1,000	1,000	1,000	1,000	-	0.00%
Travel/Meals	300	356	300	300	-	0.00%
<b>Total Operational</b>	<b>9,090</b>	<b>14,576</b>	<b>9,090</b>	<b>9,090</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Subsidy for Programs	878,436	957,934	1,000,000	1,100,000	100,000	10.00%
<b>Total Program</b>	<b>878,436</b>	<b>957,934</b>	<b>1,000,000</b>	<b>1,100,000</b>	<b>100,000</b>	<b>10.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>948,465</b>	<b>1,040,025</b>	<b>1,089,032</b>	<b>1,183,453</b>	<b>94,421</b>	<b>8.67%</b>
<b>NET REQUIREMENT</b>	<b>608,750</b>	<b>698,795</b>	<b>756,811</b>	<b>849,586</b>	<b>92,775</b>	<b>12.26%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>608,750</b>	<b>698,795</b>	<b>756,811</b>	<b>849,586</b>	<b>92,775</b>	<b>12.26%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>608,750</b>	<b>698,795</b>	<b>756,811</b>	<b>849,586</b>	<b>92,775</b>	<b>12.26%</b>

**COUNTY OF HURON**  
**Social Services - Invest in Affordable Housing**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	382,100	301,185	267,100	63,000	(204,100)	-76.41%
<b>Total Provincial Grants</b>	<b>382,100</b>	<b>301,185</b>	<b>267,100</b>	<b>63,000</b>	<b>(204,100)</b>	<b>-76.41%</b>
<b>TOTAL REVENUE</b>	<b>382,100</b>	<b>301,185</b>	<b>267,100</b>	<b>63,000</b>	<b>(204,100)</b>	<b>-76.41%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	54,091	14,820	14,815	14,344	(471)	-3.18%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>54,091</b>	<b>14,820</b>	<b>14,815</b>	<b>14,344</b>	<b>(471)</b>	<b>-3.18%</b>
<b>BENEFITS</b>						
Statutory Benefits	4,623	1,020	1,020	1,066	46	4.51%
Extended Benefits	5,019	1,332	1,333	1,381	48	3.60%
OMERS	2,143	1,608	1,611	1,519	(92)	-5.71%
<b>Total Benefits</b>	<b>11,784</b>	<b>3,960</b>	<b>3,964</b>	<b>3,966</b>	<b>2</b>	<b>0.05%</b>
<b>Total Salaries and Benefits</b>	<b>65,875</b>	<b>18,780</b>	<b>18,779</b>	<b>18,310</b>	<b>(469)</b>	<b>-2.50%</b>
<b>EQUIPMENT</b>						
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	2,376	1,662	-	-	-	0.00%
Legal Fees	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>2,376</b>	<b>1,662</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Office Expense	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Subsidy for Programs	381,850	299,801	267,100	63,000	(204,100)	-76.41%
<b>Total Program</b>	<b>381,850</b>	<b>299,801</b>	<b>267,100</b>	<b>63,000</b>	<b>(204,100)</b>	<b>-76.41%</b>

**COUNTY OF HURON**

**Social Services - Invest in Affordable Housing**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>450,101</b>	<b>320,244</b>	<b>285,879</b>	<b>81,310</b>	<b>(204,569)</b>	<b>-71.56%</b>
<b>NET REQUIREMENT</b>	<b>68,001</b>	<b>19,058</b>	<b>18,779</b>	<b>18,310</b>	<b>(469)</b>	<b>-2.50%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>68,001</b>	<b>19,058</b>	<b>18,779</b>	<b>18,310</b>	<b>(469)</b>	<b>-2.50%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>68,001</b>	<b>19,058</b>	<b>18,779</b>	<b>18,310</b>	<b>(469)</b>	<b>-2.50%</b>

**COUNTY OF HURON**  
**Social Services -COCHI**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	-	-	267,077	267,077	0.00%
<b>Total Provincial Grants</b>	-	-	-	<b>267,077</b>	<b>267,077</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	<b>267,077</b>	<b>267,077</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	-	-	-	-	-	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	-	-	-	-	-	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	-	-	-	-	-	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	76	-	-	-	-	0.00%
Library Strategic Plan	-	-	-	-	-	0.00%
Insurance	-	-	-	-	-	0.00%
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>76</b>	-	-	-	-	<b>0.00%</b>

**COUNTY OF HURON**  
**Social Services -COCHI**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>OPERATIONAL</b>						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
<b>Total Operational</b>	-	-	-	-	-	<b>0.00%</b>
<b>PROGRAM</b>						
Subsidy for Programs	-	-	-	263,233	263,233	0.00%
<b>Total Program</b>	-	-	-	<b>263,233</b>	<b>263,233</b>	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>76</b>	-	-	<b>263,233</b>	<b>263,233</b>	<b>0.00%</b>
<b>NET REQUIREMENT</b>	<b>76</b>	-	-	<b>(3,844)</b>	<b>(3,844)</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>76</b>	-	-	<b>(3,844)</b>	<b>(3,844)</b>	<b>0.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>76</b>	-	-	<b>(3,844)</b>	<b>(3,844)</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Social Services -OPHI**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	693,512	151,634	463,420	260,151	(203,270)	-43.86%
<b>Total Provincial Grants</b>	<b>693,512</b>	<b>151,634</b>	<b>463,420</b>	<b>260,151</b>	<b>(203,270)</b>	<b>-43.86%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>693,512</b>	<b>151,634</b>	<b>463,420</b>	<b>260,151</b>	<b>(203,270)</b>	<b>-43.86%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	10,673	67,092	67,089	55,483	(11,606)	-17.30%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>10,673</b>	<b>67,092</b>	<b>67,089</b>	<b>55,483</b>	<b>(11,606)</b>	<b>-17.30%</b>
<b>BENEFITS</b>						
Statutory Benefits	946	5,208	5,206	4,325	(881)	-16.92%
Extended Benefits	946	6,300	6,299	5,626	(673)	-10.68%
OMERS	946	6,852	6,852	5,704	(1,148)	-16.75%
<b>Total Benefits</b>	<b>2,837</b>	<b>18,360</b>	<b>18,357</b>	<b>15,655</b>	<b>(2,702)</b>	<b>-14.72%</b>
<b>Total Salaries and Benefits</b>	<b>13,510</b>	<b>85,452</b>	<b>85,446</b>	<b>71,138</b>	<b>(14,308)</b>	<b>-16.75%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>-</b>	<b>174</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
CHPI-Emergency Shelter Solutions	-	-	-	-	-	0.00%
CHPI-Housing w/ Related Supports	-	-	-	-	-	0.00%
CHPI-Other Services and Supports	-	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Social Services -OPHI**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Subsidy for Programs	40,757	138,302	422,890	247,168	(175,722)	-41.55%
<b>Total Program</b>	<b>40,757</b>	<b>138,302</b>	<b>422,890</b>	<b>247,168</b>	<b>(175,722)</b>	<b>-41.55%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>54,267</b>	<b>223,982</b>	<b>508,336</b>	<b>318,306</b>	<b>(190,030)</b>	<b>-37.38%</b>
<b>NET REQUIREMENT</b>	<b>(639,245)</b>	<b>72,348</b>	<b>44,916</b>	<b>58,156</b>	<b>13,240</b>	<b>29.48%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>(639,245)</b>	<b>72,348</b>	<b>44,916</b>	<b>58,156</b>	<b>13,240</b>	<b>29.48%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>(639,245)</b>	<b>72,348</b>	<b>44,916</b>	<b>58,156</b>	<b>13,240</b>	<b>29.48%</b>

**COUNTY OF HURON**

**Social Services - Affordable Housing Program**

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	4,363	4,617	5,000	-	(5,000)	-100.00%
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
Rent/Lease	205,858	226,349	215,000	327,924	112,924	52.52%
<b>Total Other Revenue</b>	<b>210,221</b>	<b>230,966</b>	<b>220,000</b>	<b>327,924</b>	<b>107,924</b>	<b>49.06%</b>
<b>TOTAL REVENUE</b>	<b>210,221</b>	<b>230,966</b>	<b>220,000</b>	<b>327,924</b>	<b>107,924</b>	<b>49.06%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	4,520	6,781	42,672	35,891	529.29%
<b>Total Salaries</b>	<b>-</b>	<b>4,520</b>	<b>6,781</b>	<b>42,672</b>	<b>35,891</b>	<b>529.29%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	416	619	4,007	3,388	547.33%
Extended Benefits	-	512	767	5,211	4,444	579.40%
OMERS	-	416	622	3,864	3,242	521.22%
<b>Total Benefits</b>	<b>-</b>	<b>1,344</b>	<b>2,008</b>	<b>13,082</b>	<b>11,074</b>	<b>551.49%</b>
<b>Total Salaries and Benefits</b>	<b>-</b>	<b>5,864</b>	<b>8,789</b>	<b>55,754</b>	<b>46,965</b>	<b>534.36%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	2,080	3,456	3,000	4,500	1,500	50.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>2,080</b>	<b>3,456</b>	<b>3,000</b>	<b>4,500</b>	<b>1,500</b>	<b>50.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	15,116	16,600	18,400	24,540	6,140	33.37%
Maintenance Contracts	1,217	-	1,100	-	(1,100)	-100.00%
Life Safety Systems	3,972	4,808	5,000	7,600	2,600	52.00%
Snow Removal Contract	39,894	28,091	22,000	32,900	10,900	49.55%
<b>Total Purchased Service</b>	<b>60,198</b>	<b>49,499</b>	<b>46,500</b>	<b>65,040</b>	<b>18,540</b>	<b>39.87%</b>



**COUNTY OF HURON**

**Social Services - Affordable Housing Program**

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>OPERATIONAL</b>						
Office Expense	-	-	100	400	300	300.00%
Receivable Write Off	-	-	500	2,500	2,000	400.00%
Telecommunications	1,039	955	1,200	3,000	1,800	150.00%
Travel/Meals	-	-	-	-	-	0.00%
Garbage	1,306	1,085	3,000	4,200	1,200	40.00%
Grounds Maintenance	120	27	1,000	4,000	3,000	300.00%
Janitorial	6,848	5,162	7,400	21,500	14,100	190.54%
Maintenance & Repairs/Building	7,176	6,243	6,500	12,000	5,500	84.62%
Maintenance & Repairs/Painting	3,612	-	3,000	7,700	4,700	156.67%
Maintenance & Repairs/Electrical	2,416	151	1,000	3,000	2,000	200.00%
Maintenance & Repairs/HVAC	1,638	5,153	4,000	6,000	2,000	50.00%
Maintenance & Repairs/Plumbing	3,449	3,175	2,500	4,500	2,000	80.00%
Utilities/Heat	11,728	19,196	11,000	17,000	6,000	54.55%
Utilities/Hydro	12,140	11,606	13,500	16,900	3,400	25.19%
Utilities/Water & Sewer	5,736	5,715	4,500	6,800	2,300	51.11%
Depreciation - Capital Assets	100,280	89,138	100,280	100,280	-	0.00%
<b>Total Operational</b>	<b>161,667</b>	<b>147,698</b>	<b>159,480</b>	<b>239,780</b>	<b>80,300</b>	<b>50.35%</b>
<b>PROGRAM</b>						
Winter Clothing and Uniforms	92	-	-	-	-	0.00%
<b>Total Program</b>	<b>92</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>224,037</b>	<b>206,516</b>	<b>217,769</b>	<b>366,074</b>	<b>148,305</b>	<b>68.10%</b>
<b>NET REQUIREMENT</b>	<b>13,817</b>	<b>(24,450)</b>	<b>(2,231)</b>	<b>38,150</b>	<b>40,381</b>	<b>-1810.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation	(100,280)	(89,138)	(100,280)	(100,280)	-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>(86,464)</b>	<b>(113,588)</b>	<b>(102,511)</b>	<b>(62,130)</b>	<b>40,381</b>	<b>-39.39%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation	100,280	89,138	100,280	100,280	-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>13,817</b>	<b>(24,450)</b>	<b>(2,231)</b>	<b>38,150</b>	<b>40,381</b>	<b>-1810.00%</b>

**COUNTY OF HURON**  
**Homelessness Programs - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	1,720,560	797,298	822,660	1,126,055	303,395	36.88%
<b>Total Provincial Grants</b>	<b>1,720,560</b>	<b>797,298</b>	<b>822,660</b>	<b>1,126,055</b>	<b>303,395</b>	<b>36.88%</b>
<b>OTHER REVENUE</b>						
Donations	-	78,214	52,700	-	(52,700)	-100.00%
Miscellaneous Revenue	125,335	88,998	34,241	56,000	21,759	63.54%
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>128,297</b>	<b>167,213</b>	<b>86,941</b>	<b>56,000</b>	<b>(30,941)</b>	<b>-35.59%</b>
<b>TOTAL REVENUE</b>	<b>1,848,857</b>	<b>964,511</b>	<b>909,601</b>	<b>1,182,055</b>	<b>272,454</b>	<b>29.95%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	128,978	168,372	133,719	138,515	4,796	3.59%
Salaries - Part Time	42,186	6,826	130,874	137,356	6,482	4.95%
<b>Total Salaries</b>	<b>171,164</b>	<b>175,199</b>	<b>264,593</b>	<b>275,871</b>	<b>11,278</b>	<b>4.26%</b>
<b>BENEFITS</b>						
Statutory Benefits	13,980	15,871	21,841	20,268	(1,573)	-7.20%
Extended Benefits	11,206	8,926	12,372	13,126	754	6.09%
OMERS	13,406	15,968	14,372	14,853	481	3.35%
<b>Total Benefits</b>	<b>38,592</b>	<b>40,766</b>	<b>48,585</b>	<b>48,247</b>	<b>(338)</b>	<b>-0.70%</b>
<b>Total Salaries and Benefits</b>	<b>209,756</b>	<b>215,965</b>	<b>313,178</b>	<b>324,118</b>	<b>10,940</b>	<b>3.49%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	49,826	16,832	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>49,826</b>	<b>16,832</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	1,435	-	54,260	54,260	0.00%

**COUNTY OF HURON**  
**Homelessness Programs - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Operational</b>	-	1,435	-	54,260	54,260	0.00%
<b>PROGRAM</b>						
Emergency Shelter Solutions	1,023,951	333,503	464,977	827,793	362,816	78.03%
Housing w/ Related Supports	233,807	226,909	245,300	331,045	85,745	34.96%
Other Services and Supports	218,457	119	40,000	70,000	30,000	75.00%
Homelessness Prevention	57,142	152,232	93,000	102,000	9,000	9.68%
Purchase of Service	139,431	167,660	40,000	150,000	110,000	275.00%
Miscellaneous Program	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>1,672,788</b>	<b>880,423</b>	<b>883,277</b>	<b>1,480,838</b>	<b>597,561</b>	<b>67.65%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,932,370</b>	<b>1,114,655</b>	<b>1,196,455</b>	<b>1,859,216</b>	<b>662,761</b>	<b>55.39%</b>
<b>NET REQUIREMENT</b>	<b>83,512</b>	<b>150,145</b>	<b>286,854</b>	<b>677,161</b>	<b>390,307</b>	<b>136.06%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>83,512</b>	<b>150,145</b>	<b>286,854</b>	<b>677,161</b>	<b>390,307</b>	<b>136.06%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>83,512</b>	<b>150,145</b>	<b>286,854</b>	<b>677,161</b>	<b>390,307</b>	<b>136.06%</b>

**COUNTY OF HURON**

Social Services - HPP 8800-8870

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	454,696	797,298	822,660	1,126,055	303,395	36.88%
<b>Total Provincial Grants</b>	<b>454,696</b>	<b>797,298</b>	<b>822,660</b>	<b>1,126,055</b>	<b>303,395</b>	<b>36.88%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>454,696</b>	<b>797,298</b>	<b>822,660</b>	<b>1,126,055</b>	<b>303,395</b>	<b>36.88%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	46,101	61,237	55,282	-	(55,282)	-100.00%
Salaries - Part Time	9,200	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>55,301</b>	<b>61,237</b>	<b>55,282</b>	<b>-</b>	<b>(55,282)</b>	<b>-100.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	3,790	5,893	4,553	-	(4,553)	-100.00%
Extended Benefits	4,044	4,230	1,951	-	(1,951)	-100.00%
OMERS	4,731	5,515	3,252	-	(3,252)	-100.00%
<b>Total Benefits</b>	<b>12,565</b>	<b>15,639</b>	<b>9,756</b>	<b>-</b>	<b>(9,756)</b>	<b>-100.00%</b>
<b>Total Salaries and Benefits</b>	<b>67,866</b>	<b>76,875</b>	<b>65,038</b>	<b>-</b>	<b>(65,038)</b>	<b>-100.00%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	23,293	16,832	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>23,293</b>	<b>16,832</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	1,298	-	54,260	54,260	0.00%
<b>Total Operational</b>	<b>-</b>	<b>1,298</b>	<b>-</b>	<b>54,260</b>	<b>54,260</b>	<b>0.00%</b>

**COUNTY OF HURON**

**Social Services - HPP 8800-8870**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Emergency Shelter Solutions	3,000	219,511	353,870	418,750	64,880	18.33%
Supportive Housing	233,807	226,909	245,300	331,045	85,745	34.96%
Community Outreach	1,626	119	40,000	70,000	30,000	75.00%
Housing Assistance	57,142	152,232	93,000	102,000	9,000	9.68%
Purchase of Service	61,104	103,522	40,000	150,000	110,000	275.00%
Miscellaneous Program	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>356,679</b>	<b>702,293</b>	<b>772,170</b>	<b>1,071,795</b>	<b>299,625</b>	<b>38.80%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>447,838</b>	<b>797,298</b>	<b>837,208</b>	<b>1,126,055</b>	<b>288,847</b>	<b>34.50%</b>
<b>NET REQUIREMENT</b>	<b>(6,858)</b>	<b>-</b>	<b>14,548</b>	<b>-</b>	<b>(14,548)</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>(6,858)</b>	<b>-</b>	<b>14,548</b>	<b>-</b>	<b>(14,548)</b>	<b>-100.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>(6,858)</b>	<b>-</b>	<b>14,548</b>	<b>-</b>	<b>(14,548)</b>	<b>-100.00%</b>

**COUNTY OF HURON**

Social Services - Out Of The Cold Admin 8800-8871

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	0.00%
<b>OTHER REVENUE</b>						
Donations	-	78,214	52,700	-	(52,700)	-100.00%
Miscellaneous Revenue	47,009	24,222	34,241	-	(34,241)	-100.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	2,962	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>49,971</b>	<b>102,436</b>	<b>86,941</b>	-	<b>(86,941)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE</b>	<b>49,971</b>	<b>102,436</b>	<b>86,941</b>	-	<b>(86,941)</b>	<b>-100.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	14,074	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>14,074</b>	-	-	-	-	0.00%
<b>BENEFITS</b>						
Statutory Benefits	1,682	-	-	-	-	0.00%
Extended Benefits	3	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>1,685</b>	-	-	-	-	0.00%
<b>Total Salaries and Benefits</b>	<b>15,759</b>	-	-	-	-	0.00%
<b>PURCHASED SERVICE</b>						
Intra County Purchases	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	-	-	-	-	-	0.00%
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	-	-	-	-	0.00%
<b>Total Operational</b>	-	-	-	-	-	0.00%
<b>PROGRAM</b>						

**COUNTY OF HURON**

Social Services - Out Of The Cold Admin 8800-8871

Budget for the year ending December 31, 2024

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
CHPI-Emergency Shelter Solutions	64,736	113,992	111,107	-	(111,107)	-100.00%
CHPI-Housing w/ Related Supports	-	-	-	-	-	0.00%
CHPI-Other Services and Supports	164	-	-	-	-	0.00%
CHPI-Homelessness Prevention	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>64,900</b>	<b>113,992</b>	<b>111,107</b>	<b>-</b>	<b>(111,107)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>80,659</b>	<b>113,992</b>	<b>111,107</b>	<b>-</b>	<b>(111,107)</b>	<b>-100.00%</b>
<b>NET REQUIREMENT</b>	<b>30,688</b>	<b>11,556</b>	<b>24,166</b>	<b>-</b>	<b>(24,166)</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>30,688</b>	<b>11,556</b>	<b>24,166</b>	<b>-</b>	<b>(24,166)</b>	<b>-100.00%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>30,688</b>	<b>11,556</b>	<b>24,166</b>	<b>-</b>	<b>(24,166)</b>	<b>-100.00%</b>

**COUNTY OF HURON**

**Social Services - Homelessness Programs 8800-8872**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	78,327	64,777	-	56,000	56,000	0.00%
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	-	-	-	0.00%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>78,327</b>	<b>64,777</b>	<b>-</b>	<b>56,000</b>	<b>56,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>78,327</b>	<b>64,777</b>	<b>-</b>	<b>56,000</b>	<b>56,000</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	46,615	107,135	78,437	138,515	60,078	76.59%
Salaries - Part Time	306	6,826	130,874	137,356	6,482	4.95%
<b>Total Salaries</b>	<b>46,921</b>	<b>113,962</b>	<b>209,311</b>	<b>275,871</b>	<b>66,560</b>	<b>31.80%</b>
<b>BENEFITS</b>						
Statutory Benefits	3,451	9,978	17,288	20,268	2,980	17.24%
Extended Benefits	4,317	4,697	10,421	13,126	2,705	25.96%
OMERS	4,993	10,453	11,120	14,853	3,733	33.57%
<b>Total Benefits</b>	<b>12,761</b>	<b>25,127</b>	<b>38,829</b>	<b>48,247</b>	<b>9,418</b>	<b>24.26%</b>
<b>Total Salaries and Benefits</b>	<b>59,682</b>	<b>139,089</b>	<b>248,140</b>	<b>324,118</b>	<b>75,978</b>	<b>30.62%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	137	-	-	-	0.00%
<b>Total Operational</b>	<b>-</b>	<b>137</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
CHPI-Emergency Shelter Solutions	-	-	-	409,043	409,043	0.00%
CHPI-Housing w/ Related Supports	-	-	-	-	-	0.00%
CHPI-Other Services and Supports	-	-	-	-	-	0.00%
CHPI-Homelessness Prevention	-	-	-	-	-	0.00%
Purchase of Service	78,326	64,138	-	-	-	0.00%
<b>Total Program</b>	<b>78,326</b>	<b>64,138</b>	<b>-</b>	<b>409,043</b>	<b>409,043</b>	<b>0.00%</b>



**COUNTY OF HURON**

**Social Services - Homelessness Programs 8800-8872**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>OTHER EXPENDITURES</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>138,009</b>	<b>203,365</b>	<b>248,140</b>	<b>733,161</b>	<b>485,021</b>	<b>195.46%</b>
<b>NET REQUIREMENT</b>	<b>59,682</b>	<b>138,588</b>	<b>248,140</b>	<b>677,161</b>	<b>429,021</b>	<b>172.89%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less: Depreciation					-	0.00%
<b>NET LEVY REQUIREMENT</b>	<b>59,682</b>	<b>138,588</b>	<b>248,140</b>	<b>677,161</b>	<b>429,021</b>	<b>172.89%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	0.00%
Add: Depreciation					-	0.00%
Less: Principal payments					-	0.00%
Less: Capital Expenditures					-	0.00%
Add: Debt financing					-	0.00%
<b>Surplus/Deficit per Financial Statements</b>	<b>59,682</b>	<b>138,588</b>	<b>248,140</b>	<b>677,161</b>	<b>429,021</b>	<b>172.89%</b>



**COUNTY OF HURON**  
**2024 BUDGET**

**Property Services**

# Corporation of the County of Huron

## 2024 Budget | Property Services

### Program Description

Property Services provides asset management services for the County’s municipal and housing properties in a professional and efficient manner.

This is achieved through operational services including preventative maintenance, cleaning, repairs, renovations, upgrades and unit readiness; and through capital services for both minor and major projects, and the development of affordable housing projects.

Property Services includes 16 apartment buildings, 84 single family homes, 8 municipal buildings and continues to grow with the addition of new affordable housing projects. A strong preventative maintenance program is in place, and Property Services plays a key role in the County’s Asset Management Plan.

### Strategic Priorities, Goals and Objectives

- Accessibility, Equity, Diversity, and Inclusion: To develop a lens of diversity, equity and inclusion in our Department's education, practices, processes and policies.
- Customer Service Excellence: To review and improve upon current customer service practices using an innovative and hybrid approach for the integration of services.
- Capital Project Checklist: Collaborate and identify all project steps to develop a seamless capital project process.
- Remote Inventory System: Identify needs in remote locations, determine inventory and process for tracking and ordering to avoid shortages and maximize cost efficiencies.

### 2024 Workplan and Key Changes

Key actions will focus on the strategic priorities, goals and objectives identified for the Property Services division, and working in collaboration with the full Social and Property Services Department. Property Services and Housing Services are linked together to provide services to our clients and tenants, and staffing is shared amongst these two divisions.

Additional goals have been established for Property Services for work involving the capital projects and the inventory system. The capital projects will have a project checklist developed to ensure all facets of our process are completed and in a timely manner, such as contractor performance evaluation forms. An inventory process will be established throughout the year to help ensure products are readily available at all of our locations to help ensure cost and time efficiencies.

The preventative maintenance program continues to increase in scope. Tasks and projects are identified and logged through a ticket system into the Pearl software system, and these preventative maintenance tasks are then actioned. Preventative maintenance is a key driver in reducing maintenance costs in our business.

## **2024 Budget Highlights**

### **Operating**

- Overall operating decreasing by \$49,439.
- Salaries and Benefits decreasing by \$53,945 due to realignment of distribution of salary disbursements to Housing
- Insurance costs will increase by \$88,000 or 4.27%
- A portion of the Climate Change and Energy Specialist salary continues to be paid by the Property Services budget and will increase by the annual wage increase and the step level increase

### **Capital**

- Total Capital expenditures of \$712,395
- Net levy decrease of \$1,348
- Staff to support construction completion of the 20-unit building on Sanders Street, Exeter
- Staff to support construction that begins for the 40-unit building on Gibbons Street, Goderich
- New boilers at the JMB to regulate building temperature and provide increased energy efficiencies
- Waterproof north west area of the Courthouse basement
- Seal and paint truck bays at EMS bases
- Upgrade public elevator at the Museum

### **Staffing**

Current approved staff complement is 7.0 permanent full time equivalents. The addition of the Sanders Street 20-unit apartment building in summer 2024 will require a realignment of staffing for both maintenance and custodial services. If the additional

work cannot be accommodated by our existing staff complement, it may be a requirement to hire additional staff. It should be noted that we have also added two triplexes to our housing stock, and the addition of the Gibbons Street building in 2025 will require additional staff. Staffing changes in 2024 are offset by an increase in Housing Services.

<b>Staff Complement (FTE)</b>	<b>2023</b>	<b>2024</b>	<b>Change</b>	<b>2025</b>	<b>2026</b>
Property Services	7.75	7.00	(0.75)	7.00	7.00
<b>TOTAL</b>	<b>7.75</b>	<b>7.00</b>	<b>(0.75)</b>	<b>7.00</b>	<b>7.00</b>

### **Summary**

The total levy for the Department is projected to decrease by \$50,787 to \$1,119,787 for the 2024 budget year, or a decrease of 4.34%.

**COUNTY OF HURON  
FACILITIES - BUDGET SUMMARY**

	<b>2023</b>	<b>2024</b>	<b>Change (\$)</b>	<b>Change (%)</b>
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers	51,416	-	(51,416)	
Reserves	75,635	56,000	(19,635)	
Other Funding	1,491,984	1,491,984	-	
Internal Charges			-	
<b>Total Operating Revenue</b>	<b>1,619,035</b>	<b>1,547,984</b>	<b>(71,051)</b>	<b>-4.39%</b>
Capital Budget				
Government Transfers	-	-	-	
Reserves	688,443	130,395	(558,048)	
Other Funding			-	
<b>Total Capital Revenue</b>	<b>688,443</b>	<b>130,395</b>	<b>(558,048)</b>	<b>-81.06%</b>
<b>Total Revenue - BUDGET</b>	<b>2,307,478</b>	<b>1,678,379</b>	<b>(629,099)</b>	<b>-27.26%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits	783,981	730,036	(53,945)	
Equipment	78,300	80,947	2,647	
Purchased Service	223,625	224,725	1,100	
Internal Charges	36,160	38,160	2,000	
Operational Program	883,556	811,264	(72,292)	
Transfer to Reserves	3,000	3,000	-	
Transfer to Reserves	-	-	-	
<b>Total Operating Budget</b>	<b>2,008,622</b>	<b>1,888,132</b>	<b>(120,490)</b>	<b>-6.00%</b>
Capital Budget				
Capital Expenditures	1,148,359	712,395	(435,964)	
Transfer to Reserves	321,071	197,639	(123,432)	
<b>Total Capital Budget</b>	<b>1,469,430</b>	<b>910,034</b>	<b>(559,396)</b>	<b>-38.07%</b>
<b>Total Expenditures - BUDGET</b>	<b>3,478,052</b>	<b>2,798,166</b>	<b>(679,886)</b>	<b>-19.55%</b>
<b>Total LEVY</b>	<b>1,170,574</b>	<b>1,119,787</b>	<b>(50,787)</b>	<b>-4.34%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization	600,467	650,535	50,069	
Capital Expenditures	(1,148,359)	(712,395)	435,964	
Reserves	443,007	(11,244)	(454,251)	
<b>Total Financial Statement Expenditures</b>	<b>1,065,689</b>	<b>1,046,683</b>	<b>(19,005)</b>	<b>-1.78%</b>

**COUNTY OF HURON**  
**Property Services - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Capital Grant	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	688,443	130,395	(558,048)	-81.06%
Transfer from Reserves	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	<b>688,443</b>	<b>130,395</b>	<b>(558,048)</b>	<b>-81.06%</b>
<b>TOTAL REVENUE</b>	-	-	<b>688,443</b>	<b>130,395</b>	<b>(558,048)</b>	<b>-81.06%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New	-	-	-	-	-	0.00%
<b>Total Equipment</b>	-	-	-	-	-	<b>0.00%</b>
<b>BUILDING</b>						
Building Capital	-	-	1,148,359	712,395	(435,964)	-37.96%
<b>Total Building</b>	-	-	<b>1,148,359</b>	<b>712,395</b>	<b>(435,964)</b>	<b>-37.96%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	321,071	197,639	(123,432)	-38.44%
<b>Total Other</b>	-	-	<b>321,071</b>	<b>197,639</b>	<b>(123,432)</b>	<b>-38.44%</b>
<b>TOTAL EXPENDITURES</b>	-	-	<b>1,469,430</b>	<b>910,034</b>	<b>(559,396)</b>	<b>-38.07%</b>
<b>NET REQUIREMENTS</b>	-	-	<b>780,987</b>	<b>779,639</b>	<b>(1,348)</b>	<b>-0.17%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	-	-	<b>780,987</b>	<b>779,639</b>	<b>(1,348)</b>	<b>-0.17%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	367,372	(67,244)	(434,616)	

**COUNTY OF HURON**  
**Property Services - CAPITAL**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures	-	-	(1,148,359)	(712,395)	435,964	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	-	-	-	-	-	<b>0.00%</b>



County of Huron  
Property Services  
Total Asset Management Plan Requirements  
For the year ending December 31, 2024

Capital Expense	Location	Total 2024 Budget	Remaining PY Budget (CF)	2024 Ask	Description
<b>CAPITAL</b>					
Seal and Paint Truck Bays	EMS Bases	\$ 55,000		\$ 55,000	
Replace Boilers	JMB	\$ 194,000		\$ 194,000	
Pooled Equipment	All facilities	\$ 9,000		\$ 9,000	
Ceiling Upgrade	Courtroom 1, Courthouse	\$ 55,000		\$ 55,000	
Replace Sidewalks	JMB, HLC	\$ 33,000		\$ 33,000	
Waterproof NW basement foundation	Courthouse	\$ 61,000		\$ 61,000	
Upgrade public elevator	Museum	\$ 150,000		\$ 150,000	
<b>MINOR CAPITAL</b>					
Asbestos Abatement	JMB	\$ 10,000		\$ 10,000	
Install Door Swipes	All facilities	\$ 25,000		\$ 25,000	
Replace heat exchanger in RTU4	Courthouse	\$ 3,600		\$ 3,600	
Fire Alarm Panel and Monitoring	Warehouse	\$ 5,200		\$ 5,200	
Replace damaged ceramic tiles	Wingham EMS	\$ 4,500		\$ 4,500	
Engineering/Architect Fees	All facilities	\$ 46,500		\$ 46,500	Treasury, Cooling @ Archival stacks, Museum roof,
<b>CARRYFORWARDS</b>					
<b>CAPITAL</b>					
20% of Natural Infrastructure Fund		\$ 40,000	\$ 40,000		
Axiom Software Upgrade to AxiomXA		\$ 13,000	\$ 13,000		
Upgrade to Building Automation Systems (BAS)	JMB, CH, Museum	\$ 75,268	\$ 50,268	\$ 25,000	
Replace York air conditioner		\$ 27,127	\$ 27,127		
<b>MINOR CAPITAL</b>					
Replace Overhead Doors	EMS Bases	\$ 48,000	\$ 48,000		
Repair Roof Drain		\$ 8,000	\$ 8,000		
<b>TOTAL CAPITAL FUNDING REQUEST</b>					
		<b>\$863,195</b>	\$186,395	\$676,800	
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset)</b>					
		\$712,395		\$ 582,000.00	
<b>TOTAL Minor Capital (operating)</b>					
		\$150,800			
<b>Total Carryforward TCA</b>					
		\$ (130,395.00)			
<b>Total Carryforward Minor Capital</b>					
		\$ (56,000.00)			
<b>Total Funding</b>					
<b>LESS: DEPRECIATION</b>					
		\$ (650,535.32)			
<b>NET CAPITAL FUNDING REQUIREMENTS</b>					
		\$ (68,535.32)			

**COUNTY OF HURON**  
**Property Services - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	122,137	-	18,704	-	(18,704)	-100.00%
<b>Total Provincial Grants</b>	<b>144,092</b>	<b>-</b>	<b>18,704</b>	<b>-</b>	<b>(18,704)</b>	<b>-100.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	-	-	32,712	-	(32,712)	-100.00%
<b>Total Federal Grants</b>	<b>-</b>	<b>-</b>	<b>32,712</b>	<b>-</b>	<b>(32,712)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Capital Carryforward	-	-	-	-	-	0.00%
Transfer from Operating Carryforward	-	-	75,635	56,000	(19,635)	-25.96%
Transfer from Reserves	-	-	-	-	-	0.00%
Rent/Lease	1,388,811	1,437,983	1,437,984	1,437,984	-	0.00%
Third Party Recoveries	72,027	35,752	54,000	54,000	-	0.00%
<b>Total Other Revenue</b>	<b>1,460,837</b>	<b>1,473,735</b>	<b>1,567,619</b>	<b>1,547,984</b>	<b>(19,635)</b>	<b>-1.25%</b>
<b>TOTAL REVENUE</b>	<b>1,604,929</b>	<b>1,473,735</b>	<b>1,619,035</b>	<b>1,547,984</b>	<b>(71,051)</b>	<b>-4.39%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	547,360	583,421	547,649	509,675	(37,974)	-6.93%
Salaries - Part Time	46,566	47,382	54,508	55,111	603	1.11%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>593,925</b>	<b>630,803</b>	<b>602,157</b>	<b>564,786</b>	<b>(37,371)</b>	<b>-6.21%</b>
<b>BENEFITS</b>						
Statutory Benefits	48,500	58,302	49,236	44,809	(4,427)	-8.99%
Extended Benefits	60,908	64,262	73,603	64,607	(8,996)	-12.22%
OMERS	57,929	62,261	58,985	55,834	(3,151)	-5.34%

**COUNTY OF HURON**  
**Property Services - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Benefits</b>	<b>167,337</b>	<b>184,826</b>	<b>181,824</b>	<b>165,250</b>	<b>(16,574)</b>	<b>-9.12%</b>
<b>Total Salaries and Benefits</b>	<b>761,262</b>	<b>815,628</b>	<b>783,981</b>	<b>730,036</b>	<b>(53,945)</b>	<b>-6.88%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	12,098	8,962	10,000	12,847	2,847	28.47%
Equipment Repairs & Maint.	14,029	12,345	14,100	13,900	(200)	-1.42%
Equipment Replacement New (under \$1,000)	3,286	1,451	4,200	4,200	-	0.00%
Vehicle Lease & Operation	41,239	48,705	50,000	50,000	-	0.00%
<b>Total Equipment</b>	<b>70,653</b>	<b>71,463</b>	<b>78,300</b>	<b>80,947</b>	<b>2,647</b>	<b>3.38%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	67,577	814	-	-	-	0.00%
Insurance	69,518	76,400	84,400	88,000	3,600	4.27%
Occupational Accident Insurance	13,353	17,595	11,275	11,275	-	0.00%
Intra County Purchases	32,800	36,160	36,160	38,160	2,000	5.53%
Legal Fees	1,094	773	2,000	2,000	-	0.00%
Maintenance Contracts	4,684	13,093	10,600	10,600	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Security	1,612	415	2,500	500	(2,000)	-80.00%
Life Safety Systems	15,205	23,041	22,000	22,000	-	0.00%
Snow Removal Contract	124,536	63,973	90,850	90,350	(500)	-0.55%
Miscellaneous Services	412	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>330,791</b>	<b>232,264</b>	<b>259,785</b>	<b>262,885</b>	<b>3,100</b>	<b>1.19%</b>
<b>OPERATIONAL</b>						
Advertising	270	316	500	500	-	0.00%
Associations/Memberships	5,315	41	250	250	-	0.00%
Conventions/Conferences	-	-	612	612	-	0.00%
Internet	-	-	3,540	-	(3,540)	-100.00%
Miscellaneous Admin.	113	3,889	-	-	-	0.00%
Office Expense	2,488	1,425	4,200	3,200	(1,000)	-23.81%
Postage/Courier	1,320	1,203	1,400	1,400	-	0.00%
Publications & Subscriptions	3,334	121	3,000	2,000	(1,000)	-33.33%
Staff Training	1,419	4,526	4,000	4,000	-	0.00%

**COUNTY OF HURON**  
**Property Services - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Telecommunications	10,594	10,050	9,750	9,750	-	0.00%
Travel/Meals	1,557	1,302	969	1,000	31	3.20%
Building Minor Capital	69,205	154,697	218,235	150,800	(67,435)	-30.90%
Waste Removal	9,601	7,382	12,900	11,900	(1,000)	-7.75%
Grounds Maintenance	23,903	26,090	17,600	23,212	5,612	31.89%
Janitorial	61,023	57,717	55,800	60,800	5,000	8.96%
Maintenance & Repairs/Building	55,635	45,886	75,900	52,100	(23,800)	-31.36%
Maintenance & Repairs/Electrical	22,318	12,024	25,200	24,700	(500)	-1.98%
Maintenance & Repairs/HVAC	24,764	38,200	37,150	40,150	3,000	8.08%
Maintenance & Repairs/Plumbing	33,894	32,258	20,750	23,790	3,040	14.65%
Taxes	22,638	22,706	15,600	26,100	10,500	67.31%
Utilities/Heat	70,747	84,814	90,800	97,200	6,400	7.05%
Utilities/Hydro	202,988	208,211	261,600	253,600	(8,000)	-3.06%
Utilities/Water & Sewer	11,570	11,774	23,800	24,200	400	1.68%
Depreciation - Capital Assets	621,434	541,454	600,467	650,535	50,069	8.34%
<b>Total Operational</b>	<b>1,256,133</b>	<b>1,266,086</b>	<b>1,484,023</b>	<b>1,461,799</b>	<b>(22,223)</b>	<b>-1.50%</b>
<b>PROGRAM</b>						
Winter Clothing and Uniforms	1,877	2,340	3,000	3,000	-	0.00%
<b>Total Program</b>	<b>1,877</b>	<b>2,340</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER</b>						
Transfer to Capital Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,420,715</b>	<b>2,387,781</b>	<b>2,609,089</b>	<b>2,538,667</b>	<b>(70,421)</b>	<b>-2.70%</b>
<b>NET REQUIREMENTS</b>	<b>815,786</b>	<b>914,047</b>	<b>990,054</b>	<b>990,683</b>	<b>630</b>	<b>0.06%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(621,434)	(541,454)	(600,467)	(650,535)	(50,069)	8.34%
					-	0.00%

**COUNTY OF HURON**  
**Property Services - Summary**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>194,352</b>	<b>372,592</b>	<b>389,587</b>	<b>340,148</b>	<b>(49,439)</b>	<b>-12.69%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	75,635	56,000	(19,635)	
Add: Depreciation	621,434	541,454	600,467	650,535	50,069	
Less: Principal payments	-	-	-	-	-	
Less: Capital Expenditures	-	-	-	-	-	
Add: Debt financing	-	-	-	-	-	
<b>Total Surplus/Deficit per Financial Statements</b>	<b>815,786</b>	<b>914,047</b>	<b>1,065,689</b>	<b>1,046,683</b>	<b>50,698</b>	<b>-1.78%</b>

**COUNTY OF HURON**  
**Property Services - General**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	122,137	-	18,704	-	(18,704)	-100.00%
Provincial Capital Grant	21,955	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>144,092</b>	<b>-</b>	<b>18,704</b>	<b>-</b>	<b>(18,704)</b>	<b>-100.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	-	-	32,712	-	(32,712)	-100.00%
<b>Total Federal Grants</b>	<b>-</b>	<b>-</b>	<b>32,712</b>	<b>-</b>	<b>(32,712)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Transfer from Operating Carryforward	-	-	75,635	56,000	(19,635)	-25.96%
Transfer from Reserves	-	-	-	-	-	0.00%
Third Party Recoveries	3,440	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>3,440</b>	<b>-</b>	<b>75,635</b>	<b>56,000</b>	<b>(19,635)</b>	<b>-25.96%</b>
<b>TOTAL REVENUE</b>	<b>147,532</b>	<b>-</b>	<b>127,051</b>	<b>56,000</b>	<b>(71,051)</b>	<b>-55.92%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	544,532	581,392	418,079	391,010	(27,069)	-6.47%
Salaries - Part Time	4,691	2,375	9,734	9,057	(677)	-6.96%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>549,222</b>	<b>583,766</b>	<b>427,813</b>	<b>400,067</b>	<b>(27,746)</b>	<b>-6.49%</b>
<b>BENEFITS</b>						
Statutory Benefits	44,310	53,970	33,016	30,180	(2,836)	-8.59%
Extended Benefits	54,777	59,566	58,692	49,653	(9,039)	-15.40%
OMERS	53,799	58,248	43,059	40,986	(2,073)	-4.81%
<b>Total Benefits</b>	<b>152,886</b>	<b>171,784</b>	<b>134,767</b>	<b>120,819</b>	<b>(13,948)</b>	<b>-10.35%</b>
<b>Total Salaries and Benefits</b>	<b>702,108</b>	<b>755,550</b>	<b>562,580</b>	<b>520,886</b>	<b>(41,694)</b>	<b>-7.41%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	12,098	8,962	10,000	12,847	2,847	28.47%
Equipment Repairs & Maint.	4,119	932	2,000	2,000	-	0.00%
Equipment Replacement New (under \$1,000)	339	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Property Services - General**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Vehicle Lease & Operation	41,239	48,705	50,000	50,000	-	0.00%
<b>Total Equipment</b>	<b>57,795</b>	<b>58,599</b>	<b>62,000</b>	<b>64,847</b>	<b>2,847</b>	<b>4.59%</b>
<b>PURCHASED SERVICE</b>						
Insurance	4,734	5,200	5,700	6,000	300	5.26%
Occupational Accident Insurance	13,353	17,595	11,275	11,275	-	0.00%
Intra County Purchases	32,800	36,160	36,160	38,160	2,000	5.53%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	1,094	773	2,000	2,000	-	0.00%
Maintenance Contracts	4,684	13,093	10,600	10,600	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Security	1,223	136	2,500	500	(2,000)	-80.00%
Life Safety Systems	15,205	23,041	22,000	22,000	-	0.00%
Snow Removal Contract	229	475	-	-	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>115,718</b>	<b>97,287</b>	<b>90,235</b>	<b>90,535</b>	<b>300</b>	<b>0.33%</b>
<b>OPERATIONAL</b>						
Advertising	270	316	500	500	-	0.00%
Associations/Memberships	5,315	41	250	250	-	0.00%
Conventions/Conferences	-	-	612	612	-	0.00%
Internet	-	-	3,540	-	(3,540)	-100.00%
Miscellaneous Admin.	113	-	-	-	-	0.00%
Office Expense	2,183	1,425	3,200	2,200	(1,000)	-31.25%
Postage/Courier	1,320	1,203	1,400	1,400	-	0.00%
Publications & Subscriptions	3,334	121	3,000	2,000	(1,000)	-33.33%
Staff Training	1,419	4,526	4,000	4,000	-	0.00%
Telecommunications	9,829	9,223	9,000	9,000	-	0.00%
Travel/Meals	1,513	1,294	969	1,000	31	3.20%
Building Capital (minor)	58,171	140,719	218,235	150,800	(67,435)	-30.90%
Grounds Maintenance	6,275	3,578	-	2,612	2,612	0.00%
Janitorial	424	-	-	-	-	0.00%
Maintenance & Repairs/Building	1,014	771	-	-	-	0.00%
Maintenance & Repairs/Electrical	247	77	-	-	-	0.00%
Maintenance & Repairs/HVAC	5,634	3,447	-	3,000	3,000	0.00%
Maintenance & Repairs/Plumbing	12,795	3,376	-	2,540	2,540	0.00%
Taxes	9,613	4,692	-	10,500	10,500	0.00%
Depreciation - Capital Assets	621,434	541,454	600,467	650,535	50,069	8.34%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>745,664</b>	<b>718,824</b>	<b>845,173</b>	<b>840,949</b>	<b>(4,223)</b>	<b>-0.50%</b>
<b>PROGRAM</b>						

**COUNTY OF HURON**  
**Property Services - General**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Winter Clothing and Uniforms	1,877	2,340	3,000	3,000	-	0.00%
<b>Total Program</b>	<b>1,877</b>	<b>2,340</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER EXPENDITURES</b>						
Transfer to Operating Carryforward	-	-	-	-	-	0.00%
Transfer to Reserves	-	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,623,163</b>	<b>1,632,599</b>	<b>1,562,988</b>	<b>1,520,217</b>	<b>(42,770)</b>	<b>-2.74%</b>
<b>NET REQUIREMENTS</b>	<b>1,475,631</b>	<b>1,632,599</b>	<b>1,435,937</b>	<b>1,464,217</b>	<b>28,281</b>	<b>1.97%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	(621,434)	(541,454)	(600,467)	(650,535)	(50,069)	8.34%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>854,197</b>	<b>1,091,145</b>	<b>835,470</b>	<b>813,682</b>	<b>(21,788)</b>	<b>-2.61%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves	-	-	75,635	56,000	(19,635)	
Add: Depreciation	621,434	541,454	600,467	650,535	50,069	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>1,475,631</b>	<b>1,632,599</b>	<b>1,511,572</b>	<b>1,520,217</b>	<b>78,349</b>	<b>0.57%</b>



**COUNTY OF HURON**  
**Property Services - Courthouse**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	375,974	376,474	376,474	376,474	-	0.00%
Third Party Recoveries	14,180	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>390,154</b>	<b>376,474</b>	<b>376,474</b>	<b>376,474</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>390,154</b>	<b>376,474</b>	<b>376,474</b>	<b>376,474</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	80,574	80,356	(218)	-0.27%
<b>Total Salaries</b>	<b>-</b>	<b>-</b>	<b>80,574</b>	<b>80,356</b>	<b>(218)</b>	<b>-0.27%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	7,515	7,587	72	0.96%
Extended Benefits	566	-	9,426	10,087	661	7.01%
OMERS	-	-	7,319	7,232	(87)	-1.19%
<b>Total Benefits</b>	<b>566</b>	<b>-</b>	<b>24,260</b>	<b>24,906</b>	<b>646</b>	<b>2.66%</b>
<b>Total Salaries and Benefits</b>	<b>566</b>	<b>-</b>	<b>104,834</b>	<b>105,262</b>	<b>428</b>	<b>0.41%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	2,834	2,226	1,400	1,400	-	0.00%
Equipment Replacement New (under \$1,000)	1,027	131	500	500	-	0.00%
<b>Total Equipment</b>	<b>3,862</b>	<b>2,357</b>	<b>1,900</b>	<b>1,900</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	25,181	-	-	-	-	0.00%
Insurance	9,468	10,400	11,500	11,900	400	3.48%
Snow Removal Contract	3,371	2,442	3,500	3,500	-	0.00%
<b>Total Purchased Service</b>	<b>38,332</b>	<b>12,842</b>	<b>15,000</b>	<b>15,400</b>	<b>400</b>	<b>2.67%</b>
<b>OPERATIONAL</b>						
Travel/Meals	44	8	-	-	-	0.00%
Garbage	2,627	2,387	3,000	3,000	-	0.00%
Grounds Maintenance	2,524	1,879	1,000	2,000	1,000	100.00%
Janitorial	5,649	3,211	10,100	9,100	(1,000)	-9.90%

**COUNTY OF HURON**  
**Property Services - Courthouse**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Building	21,218	20,840	41,000	18,000	(23,000)	-56.10%
Maintenance & Repairs/Electrical	7,479	4,984	4,000	4,000	-	0.00%
Maintenance & Repairs/HVAC	5,658	7,490	7,000	7,000	-	0.00%
Maintenance & Repairs/Plumbing	5,740	3,965	5,000	5,000	-	0.00%
Utilities/Heat	18,945	23,780	30,000	30,000	-	0.00%
Utilities/Hydro	40,227	39,889	55,000	55,000	-	0.00%
Utilities/Water & Sewer	1,595	1,594	4,000	4,000	-	0.00%
<b>Total Operational</b>	<b>112,311</b>	<b>110,705</b>	<b>160,600</b>	<b>137,600</b>	<b>(23,000)</b>	<b>-14.32%</b>
<b>TOTAL EXPENDITURES</b>	<b>155,070</b>	<b>125,904</b>	<b>282,334</b>	<b>260,162</b>	<b>(22,172)</b>	<b>-7.85%</b>
<b>NET REQUIREMENTS</b>	<b>(235,083)</b>	<b>(250,570)</b>	<b>(94,140)</b>	<b>(116,312)</b>	<b>(22,172)</b>	<b>23.55%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(235,083)</b>	<b>(250,570)</b>	<b>(94,140)</b>	<b>(116,312)</b>	<b>(22,172)</b>	<b>23.55%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>(235,083)</b>	<b>(250,570)</b>	<b>(94,140)</b>	<b>(116,312)</b>	<b>(22,172)</b>	<b>23.55%</b>

**COUNTY OF HURON**  
**Property Services - Health and Library Complex**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	-	29,200	29,200	29,200	-	0.00%
Third Party Recoveries	54,406	35,752	54,000	54,000	-	0.00%
<b>Total Other Revenue</b>	<b>54,406</b>	<b>64,952</b>	<b>83,200</b>	<b>83,200</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>54,406</b>	<b>64,952</b>	<b>83,200</b>	<b>83,200</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	2,710	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>2,710</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	249	-	-	-	-	0.00%
Extended Benefits	4,001	3,910	-	-	-	0.00%
OMERS	246	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>4,495</b>	<b>3,910</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>7,206</b>	<b>3,910</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	1,059	2,012	-	-	-	0.00%
<b>Total Equipment</b>	<b>1,059</b>	<b>2,012</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Snow Removal Contract	23,841	11,696	20,000	20,000	-	0.00%
<b>Total Purchased Service</b>	<b>23,841</b>	<b>11,696</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Garbage	35	-	-	-	-	0.00%
Grounds Maintenance	173	-	-	-	-	0.00%
Janitorial	2,247	2,618	1,200	2,200	1,000	83.33%
Maintenance & Repairs/Building	-	56	-	-	-	0.00%
Maintenance & Repairs/Electrical	389	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	-	2,383	-	-	-	0.00%
Utilities/Heat	-	-	-	-	-	0.00%

**COUNTY OF HURON**

**Property Services - Health and Library Complex**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Hydro	53,506	60,722	54,000	54,000	-	0.00%
Utilities/Water & Sewer	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>56,350</b>	<b>65,778</b>	<b>55,200</b>	<b>56,200</b>	<b>1,000</b>	<b>1.81%</b>
<b>TOTAL EXPENDITURES</b>	<b>88,455</b>	<b>83,395</b>	<b>75,200</b>	<b>76,200</b>	<b>1,000</b>	<b>1.33%</b>
<b>NET REQUIREMENTS</b>	<b>34,049</b>	<b>18,444</b>	<b>(8,000)</b>	<b>(7,000)</b>	<b>1,000</b>	<b>-12.50%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>34,049</b>	<b>18,444</b>	<b>(8,000)</b>	<b>(7,000)</b>	<b>1,000</b>	<b>-12.50%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>34,049</b>	<b>18,444</b>	<b>(8,000)</b>	<b>(7,000)</b>	<b>1,000</b>	<b>-12.50%</b>

**COUNTY OF HURON**  
**Property Services - Jacob Memorial Building**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	136,835	156,307	156,308	156,308	-	0.00%
<b>Total Other Revenue</b>	<b>136,835</b>	<b>156,307</b>	<b>156,308</b>	<b>156,308</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>136,835</b>	<b>156,307</b>	<b>156,308</b>	<b>156,308</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	1,048	1,392	3,000	3,000	-	0.00%
Equipment Replacement New (under \$1,000)	153	95	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>1,201</b>	<b>1,486</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	20,100	22,100	24,500	25,400	900	3.67%
Snow Removal Contract	7,173	4,287	7,750	7,750	-	0.00%
<b>Total Purchased Service</b>	<b>27,373</b>	<b>26,388</b>	<b>32,250</b>	<b>33,150</b>	<b>900</b>	<b>2.79%</b>
<b>OPERATIONAL</b>						
Office Expense	219	-	500	500	-	0.00%
Telecommunications	765	827	750	750	-	0.00%
Garbage	3,681	2,239	4,000	3,000	(1,000)	-25.00%
Grounds Maintenance	508	1,987	1,000	2,000	1,000	100.00%

**COUNTY OF HURON**  
**Property Services - Jacob Memorial Building**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Janitorial	1,921	3,114	3,500	3,500	-	0.00%
Maintenance & Repairs/Building	8,140	4,166	7,000	7,000	-	0.00%
Maintenance & Repairs/Electrical	6,094	551	5,000	5,000	-	0.00%
Maintenance & Repairs/HVAC	3,963	12,055	8,000	8,000	-	0.00%
Maintenance & Repairs/Plumbing	3,767	1,246	3,000	3,000	-	0.00%
Utilities/Heat	20,999	19,989	19,000	19,000	-	0.00%
Utilities/Hydro	29,449	33,421	37,000	37,000	-	0.00%
Utilities/Water & Sewer	1,846	1,499	5,000	5,000	-	0.00%
<b>Total Operational</b>	<b>82,325</b>	<b>85,810</b>	<b>93,750</b>	<b>93,750</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>110,898</b>	<b>113,684</b>	<b>131,000</b>	<b>131,900</b>	<b>900</b>	<b>0.69%</b>
<b>NET REQUIREMENTS</b>	<b>(25,937)</b>	<b>(42,624)</b>	<b>(25,308)</b>	<b>(24,408)</b>	<b>900</b>	<b>-3.56%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(25,937)</b>	<b>(42,624)</b>	<b>(25,308)</b>	<b>(24,408)</b>	<b>900</b>	<b>-3.56%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>(25,937)</b>	<b>(42,624)</b>	<b>(25,308)</b>	<b>(24,408)</b>	<b>900</b>	<b>-3.56%</b>

**COUNTY OF HURON**  
**Property Services - Clinton Storage**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	3,887	3,598	3,000	3,000	-	0.00%
Equipment Replacement New (under \$1,000)	1,406	1,187	500	500	-	0.00%
<b>Total Equipment</b>	<b>5,292</b>	<b>4,786</b>	<b>3,500</b>	<b>3,500</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	3,571	3,900	4,300	4,500	200	4.65%
<b>Total Purchased Service</b>	<b>3,571</b>	<b>3,900</b>	<b>4,300</b>	<b>4,500</b>	<b>200</b>	<b>4.65%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	518	190	300	300	-	0.00%
Janitorial	10,665	4,017	200	200	-	0.00%
Maintenance & Repairs/Building	1,971	1,902	1,000	1,000	-	0.00%
Maintenance & Repairs/Electrical	988	46	800	800	-	0.00%
Maintenance & Repairs/HVAC	254	764	750	750	-	0.00%
Maintenance & Repairs/Plumbing	158	68	750	750	-	0.00%
<b>Total Operational</b>	<b>14,554</b>	<b>6,986</b>	<b>3,800</b>	<b>3,800</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>23,418</b>	<b>15,672</b>	<b>11,600</b>	<b>11,800</b>	<b>200</b>	<b>1.72%</b>
<b>NET REQUIREMENTS</b>	<b>23,418</b>	<b>15,672</b>	<b>11,600</b>	<b>11,800</b>	<b>200</b>	<b>1.72%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>23,418</b>	<b>15,672</b>	<b>11,600</b>	<b>11,800</b>	<b>200</b>	<b>1.72%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>23,418</b>	<b>15,672</b>	<b>11,600</b>	<b>11,800</b>	<b>200</b>	<b>1.72%</b>

**COUNTY OF HURON**  
**Property Services - Ambulance Stations**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	303,104	303,104	303,104	303,104	-	0.00%
<b>Total Other Revenue</b>	<b>303,104</b>	<b>303,104</b>	<b>303,104</b>	<b>303,104</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>303,104</b>	<b>303,104</b>	<b>303,104</b>	<b>303,104</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	2,029	20,783	13,474	(7,309)	-35.17%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>-</b>	<b>2,029</b>	<b>20,783</b>	<b>13,474</b>	<b>(7,309)</b>	<b>-35.17%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	218	1,867	1,254	(613)	-32.83%
Extended Benefits	396	755	2,319	1,637	(682)	-29.41%
OMERS	-	193	1,930	1,236	(694)	-35.96%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>396</b>	<b>1,166</b>	<b>6,116</b>	<b>4,127</b>	<b>(1,989)</b>	<b>-32.52%</b>
<b>Total Salaries and Benefits</b>	<b>396</b>	<b>3,195</b>	<b>26,899</b>	<b>17,601</b>	<b>(9,298)</b>	<b>-34.57%</b>
<b>TOTAL EXPENDITURES</b>	<b>396</b>	<b>3,195</b>	<b>26,899</b>	<b>17,601</b>	<b>(9,298)</b>	<b>-34.57%</b>
<b>NET REQUIREMENTS</b>	<b>(302,708)</b>	<b>(299,909)</b>	<b>(276,205)</b>	<b>(285,503)</b>	<b>(9,298)</b>	<b>3.37%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(302,708)</b>	<b>(299,909)</b>	<b>(276,205)</b>	<b>(285,503)</b>	<b>(9,298)</b>	<b>3.37%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	



**COUNTY OF HURON**  
**Property Services - Ambulance Stations**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>(302,708)</b>	<b>(299,909)</b>	<b>(276,205)</b>	<b>(285,503)</b>	<b>(9,298)</b>	<b>3.37%</b>

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Goderich**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	39	-	-	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Software	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>39</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	3,073	3,400	3,700	3,900	200	5.41%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	26,441	8,873	16,000	15,000	(1,000)	-6.25%
Miscellaneous Services	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>29,514</b>	<b>12,273</b>	<b>19,700</b>	<b>18,900</b>	<b>(800)</b>	<b>-4.06%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	1,577	2,412	1,800	1,800	-	0.00%
Janitorial	1,274	2,592	1,500	2,500	1,000	66.67%
Maintenance & Repairs/Building	1,682	2,404	2,500	2,500	-	0.00%
Maintenance & Repairs/Electrical	426	133	1,000	1,000	-	0.00%
Maintenance & Repairs/HVAC	941	1,119	2,000	2,000	-	0.00%
Maintenance & Repairs/Plumbing	2,407	1,295	1,000	1,000	-	0.00%
Utilities/Heat	2,112	2,654	3,000	3,000	-	0.00%
Utilities/Hydro	3,189	3,065	4,300	4,300	-	0.00%
Utilities/Water & Sewer	1,212	1,361	1,300	1,300	-	0.00%
<b>Total Operational</b>	<b>14,823</b>	<b>17,037</b>	<b>18,400</b>	<b>19,400</b>	<b>1,000</b>	<b>5.43%</b>
<b>TOTAL EXPENDITURES</b>	<b>44,337</b>	<b>29,349</b>	<b>38,100</b>	<b>38,300</b>	<b>200</b>	<b>0.52%</b>
<b>NET REQUIREMENTS</b>	<b>44,337</b>	<b>29,349</b>	<b>38,100</b>	<b>38,300</b>	<b>200</b>	<b>0.52%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>44,337</b>	<b>29,349</b>	<b>38,100</b>	<b>38,300</b>	<b>200</b>	<b>0.52%</b>

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Goderich**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statements</b>	<b>44,337</b>	<b>29,349</b>	<b>38,100</b>	<b>38,300</b>	<b>200</b>	<b>0.52%</b>

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Exeter**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>PURCHASED SERVICE</b>						
Insurance	3,073	3,400	3,700	3,900	200	5.41%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	5,297	3,354	6,000	6,000	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>8,370</b>	<b>6,754</b>	<b>9,700</b>	<b>9,900</b>	<b>200</b>	<b>2.06%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	1,800	2,482	2,500	2,500	-	0.00%
Janitorial	1,270	2,592	1,500	2,500	1,000	66.67%
Maintenance & Repairs/Building	947	1,850	2,500	2,500	-	0.00%
Maintenance & Repairs/Electrical	438	339	1,500	1,500	-	0.00%
Maintenance & Repairs/HVAC	626	1,674	1,100	1,100	-	0.00%
Maintenance & Repairs/Plumbing	1,665	1,095	800	800	-	0.00%
Utilities/Heat	2,327	2,555	2,600	2,600	-	0.00%
Utilities/Hydro	3,050	3,586	5,800	4,800	(1,000)	-17.24%
Utilities/Water & Sewer	1,894	2,088	2,800	2,800	-	0.00%
<b>Total Operational</b>	<b>14,018</b>	<b>18,260</b>	<b>21,100</b>	<b>21,100</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>22,388</b>	<b>25,014</b>	<b>30,800</b>	<b>31,000</b>	<b>200</b>	<b>0.65%</b>
<b>NET REQUIREMENTS</b>	<b>22,388</b>	<b>25,014</b>	<b>30,800</b>	<b>31,000</b>	<b>200</b>	<b>0.65%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>22,388</b>	<b>25,014</b>	<b>30,800</b>	<b>31,000</b>	<b>200</b>	<b>0.65%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>22,388</b>	<b>25,014</b>	<b>30,800</b>	<b>31,000</b>	<b>200</b>	<b>0.65%</b>

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Tuckersmith**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	482	-	1,200	-	(1,200)	-100.00%
<b>Total Equipment</b>	<b>482</b>	<b>-</b>	<b>1,200</b>	<b>-</b>	<b>(1,200)</b>	<b>-100.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	3,073	3,400	3,700	3,900	200	5.41%
Snow Removal Contract	10,944	3,565	7,500	7,500	-	0.00%
<b>Total Purchased Service</b>	<b>14,017</b>	<b>6,965</b>	<b>11,200</b>	<b>11,400</b>	<b>200</b>	<b>1.79%</b>
<b>OPERATIONAL</b>						
Garbage	450	365	500	500	-	0.00%
Grounds Maintenance	952	617	1,000	1,000	-	0.00%
Janitorial	1,270	2,592	1,500	2,500	1,000	66.67%
Maintenance & Repairs/Building	1,715	2,201	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	1,664	3,479	2,000	2,200	200	10.00%
Maintenance & Repairs/HVAC	1,064	1,945	3,000	3,000	-	0.00%
Maintenance & Repairs/Plumbing	3,687	2,922	2,500	2,500	-	0.00%
Utilities/Heat	2,457	2,425	3,500	3,500	-	0.00%
Utilities/Hydro	6,199	4,596	6,300	6,300	-	0.00%
<b>Total Operational</b>	<b>19,457</b>	<b>21,143</b>	<b>24,300</b>	<b>25,500</b>	<b>1,200</b>	<b>4.94%</b>
<b>TOTAL EXPENDITURES</b>	<b>33,957</b>	<b>28,108</b>	<b>36,700</b>	<b>36,900</b>	<b>200</b>	<b>0.54%</b>
<b>NET REQUIREMENTS</b>	<b>33,957</b>	<b>28,108</b>	<b>36,700</b>	<b>36,900</b>	<b>200</b>	<b>0.54%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>33,957</b>	<b>28,108</b>	<b>36,700</b>	<b>36,900</b>	<b>200</b>	<b>0.54%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Tuckersmith**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Surplus/Deficit per Financial Statement</b>	<b>33,957</b>	<b>28,108</b>	<b>36,700</b>	<b>36,900</b>	<b>200</b>	<b>0.54%</b>

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Wingham**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	3,073	3,400	3,700	3,900	200	5.41%
Snow Removal Contract	12,494	5,936	7,500	6,500	(1,000)	-13.33%
<b>Total Purchased Service</b>	<b>15,567</b>	<b>9,336</b>	<b>11,200</b>	<b>10,400</b>	<b>(800)</b>	<b>-7.14%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	776	1,689	1,500	1,500	-	0.00%
Janitorial	1,270	2,592	1,500	2,500	1,000	66.67%
Maintenance & Repairs/Building	5,390	2,807	1,800	2,500	700	38.89%
Maintenance & Repairs/Electrical	808	-	800	800	-	0.00%
Maintenance & Repairs/HVAC	577	715	800	800	-	0.00%
Maintenance & Repairs/Plumbing	1,635	1,698	1,000	1,500	500	50.00%
Utilities/Heat	1,901	2,264	2,200	2,600	400	18.18%
Utilities/Hydro	2,320	2,072	4,300	4,300	-	0.00%
Utilities/Water & Sewer	1,147	1,122	1,300	1,700	400	30.77%
<b>Total Operational</b>	<b>15,825</b>	<b>18,848</b>	<b>15,200</b>	<b>18,200</b>	<b>3,000</b>	<b>19.74%</b>
<b>TOTAL EXPENDITURES</b>	<b>31,392</b>	<b>28,184</b>	<b>26,400</b>	<b>28,600</b>	<b>2,200</b>	<b>8.33%</b>
<b>NET REQUIREMENTS</b>	<b>31,392</b>	<b>28,184</b>	<b>26,400</b>	<b>28,600</b>	<b>2,200</b>	<b>8.33%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>31,392</b>	<b>28,184</b>	<b>26,400</b>	<b>28,600</b>	<b>2,200</b>	<b>8.33%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Wingham**

**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Surplus/Deficit per Financial Statement</b>	<b>31,392</b>	<b>28,184</b>	<b>26,400</b>	<b>28,600</b>	<b>2,200</b>	<b>8.33%</b>



**COUNTY OF HURON**  
**Property Services - Clinton Pumphouse**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	-	-	-	-	-	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	-	-	-	-	-	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	-	-	-	-	-	<b>0.00%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	1,440	-	1,000	1,000	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
<b>Total Equipment</b>	-	<b>1,440</b>	-	<b>1,000</b>	<b>1,000</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	-	-	-	-	-	<b>0.00%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	-	-	-	-	-	0.00%
Janitorial	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	100	100	-	0.00%
Maintenance & Repairs/Electrical	-	-	100	100	-	0.00%
Maintenance & Repairs/HVAC	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	-	4,798	-	-	-	0.00%
Utilities/Heat	-	-	-	-	-	0.00%
Utilities/Hydro	-	1,632	3,800	2,800	(1,000)	-26.32%
Utilities/Water & Sewer	-	329	500	500	-	0.00%
<b>Total Operational</b>	-	<b>6,759</b>	<b>4,500</b>	<b>3,500</b>	<b>(1,000)</b>	<b>-22.22%</b>
<b>TOTAL EXPENDITURES</b>	-	<b>8,199</b>	<b>4,500</b>	<b>4,500</b>	-	<b>0.00%</b>
<b>NET REQUIREMENTS</b>	-	<b>8,199</b>	<b>4,500</b>	<b>4,500</b>	-	<b>0.00%</b>

**COUNTY OF HURON**  
**Property Services - Clinton Pumphouse**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	-	8,199	4,500	4,500	-	0.00%
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	-	8,199	4,500	4,500	-	0.00%

**COUNTY OF HURON**  
**Property Services - 57 Napier**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	84,522	84,522	84,522	84,522	-	0.00%
<b>Total Other Revenue</b>	<b>84,522</b>	<b>84,522</b>	<b>84,522</b>	<b>84,522</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>84,522</b>	<b>84,522</b>	<b>84,522</b>	<b>84,522</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	10,580	9,313	(1,267)	-11.98%
<b>Total Salaries</b>	<b>-</b>	<b>-</b>	<b>10,580</b>	<b>9,313</b>	<b>(1,267)</b>	<b>-11.98%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	937	884	(53)	-5.66%
Extended Benefits	566	-	1,167	1,199	32	2.74%
OMERS	-	-	993	838	(155)	-15.61%
<b>Total Benefits</b>	<b>566</b>	<b>-</b>	<b>3,097</b>	<b>2,921</b>	<b>(176)</b>	<b>-5.68%</b>
<b>Total Salaries and Benefits</b>	<b>566</b>	<b>-</b>	<b>13,677</b>	<b>12,234</b>	<b>(1,443)</b>	<b>-10.55%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	-	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	6,811	7,500	8,400	8,700	300	3.57%
Snow Removal Contract	13,592	9,796	8,000	8,000	-	0.00%
<b>Total Purchased Service</b>	<b>20,402</b>	<b>17,296</b>	<b>16,400</b>	<b>16,700</b>	<b>300</b>	<b>1.83%</b>
<b>OPERATIONAL</b>						
Garbage	1,311	1,462	3,000	3,000	-	0.00%
Grounds Maintenance	1,207	2,125	1,000	1,000	-	0.00%
Janitorial	32,814	30,668	31,800	31,800	-	0.00%
Maintenance & Repairs/Building	5,573	5,260	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	1,363	705	2,500	2,500	-	0.00%
Maintenance & Repairs/HVAC	506	1,448	2,500	2,500	-	0.00%
Maintenance & Repairs/Plumbing	380	1,678	1,200	1,200	-	0.00%

**COUNTY OF HURON**  
**Property Services - 57 Napier**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Taxes	13,025	18,014	15,600	15,600	-	0.00%
Utilities/Heat	4,455	4,580	6,000	6,000	-	0.00%
Utilities/Hydro	8,632	10,653	16,500	16,500	-	0.00%
Utilities/Water & Sewer	1,070	1,264	2,200	2,200	-	0.00%
<b>Total Operational</b>	<b>79,878</b>	<b>77,938</b>	<b>86,300</b>	<b>86,300</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>100,847</b>	<b>95,234</b>	<b>118,377</b>	<b>117,234</b>	<b>(1,143)</b>	<b>-0.97%</b>
<b>NET REQUIREMENTS</b>	<b>16,325</b>	<b>10,712</b>	<b>33,855</b>	<b>32,712</b>	<b>(1,143)</b>	<b>-3.38%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>16,325</b>	<b>10,712</b>	<b>33,855</b>	<b>32,712</b>	<b>(1,143)</b>	<b>-3.38%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>16,325</b>	<b>10,712</b>	<b>33,855</b>	<b>32,712</b>	<b>(1,143)</b>	<b>-3.38%</b>

**COUNTY OF HURON**  
**Property Services - Assessment**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	365,184	365,184	365,184	365,184	-	0.00%
<b>Total Other Revenue</b>	<b>365,184</b>	<b>365,184</b>	<b>365,184</b>	<b>365,184</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>365,184</b>	<b>365,184</b>	<b>365,184</b>	<b>365,184</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	118	-	17,633	15,522	(2,111)	-11.97%
Salaries - Part Time	41,875	45,007	44,774	46,054	1,280	2.86%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>41,993</b>	<b>45,007</b>	<b>62,407</b>	<b>61,576</b>	<b>(831)</b>	<b>-1.33%</b>
<b>BENEFITS</b>						
Statutory Benefits	3,941	4,115	5,901	4,904	(997)	-16.90%
Extended Benefits	601	31	1,999	2,031	32	1.60%
OMERS	3,885	3,820	5,684	5,542	(142)	-2.50%
<b>Total Benefits</b>	<b>8,428</b>	<b>7,966</b>	<b>13,584</b>	<b>12,477</b>	<b>(1,107)</b>	<b>-8.15%</b>
<b>Total Salaries and Benefits</b>	<b>50,420</b>	<b>52,974</b>	<b>75,991</b>	<b>74,053</b>	<b>(1,938)</b>	<b>-2.55%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	600	745	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	361	-	1,000	1,000	-	0.00%
<b>Total Equipment</b>	<b>962</b>	<b>745</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	7,309	8,000	8,900	9,300	400	4.49%
Security	389	280	-	-	-	0.00%
Snow Removal Contract	19,617	11,105	14,000	14,000	-	0.00%
<b>Total Purchased Service</b>	<b>27,315</b>	<b>19,385</b>	<b>22,900</b>	<b>23,300</b>	<b>400</b>	<b>1.75%</b>
<b>OPERATIONAL</b>						
Garbage	1,477	902	2,400	2,400	-	0.00%
Grounds Maintenance	3,306	2,534	3,200	3,200	-	0.00%

**COUNTY OF HURON**  
**Property Services - Assessment**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
Janitorial	1,990	3,269	2,500	3,500	1,000	40.00%
Maintenance & Repairs/Building	6,662	2,854	10,000	9,000	(1,000)	-10.00%
Maintenance & Repairs/Electrical	1,940	1,448	6,000	6,000	-	0.00%
Maintenance & Repairs/HVAC	4,835	5,356	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	1,271	6,017	4,000	4,000	-	0.00%
Utilities/Heat	14,700	22,215	19,000	25,000	6,000	31.58%
Utilities/Hydro	48,700	42,751	70,000	64,000	(6,000)	-8.57%
Utilities/Water & Sewer	1,321	1,235	5,500	5,500	-	0.00%
<b>Total Operational</b>	<b>86,201</b>	<b>97,083</b>	<b>132,600</b>	<b>132,600</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>164,899</b>	<b>170,187</b>	<b>233,491</b>	<b>231,953</b>	<b>(1,538)</b>	<b>-0.66%</b>
<b>NET REQUIREMENTS</b>	<b>(200,285)</b>	<b>(194,997)</b>	<b>(131,693)</b>	<b>(133,231)</b>	<b>(1,538)</b>	<b>1.17%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(200,285)</b>	<b>(194,997)</b>	<b>(131,693)</b>	<b>(133,231)</b>	<b>(1,538)</b>	<b>1.17%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>(200,285)</b>	<b>(194,997)</b>	<b>(131,693)</b>	<b>(133,231)</b>	<b>(1,538)</b>	<b>1.17%</b>

**COUNTY OF HURON**  
**Property Services - Airport Storage**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>PURCHASED SERVICE</b>						
Snow Removal Contract	275	733	300	600	300	100.00%
<b>Total Purchased Service</b>	<b>275</b>	<b>733</b>	<b>300</b>	<b>600</b>	<b>300</b>	<b>100.00%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	1,786	3,787	2,000	3,000	1,000	50.00%
Utilities/Hydro	917	850	1,100	1,100	-	0.00%
<b>Total Operational</b>	<b>2,703</b>	<b>4,637</b>	<b>3,100</b>	<b>4,100</b>	<b>1,000</b>	<b>32.26%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,978</b>	<b>5,370</b>	<b>3,400</b>	<b>4,700</b>	<b>1,300</b>	<b>38.24%</b>
<b>NET REQUIREMENTS</b>	<b>2,978</b>	<b>5,370</b>	<b>3,400</b>	<b>4,700</b>	<b>1,300</b>	<b>38.24%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>2,978</b>	<b>5,370</b>	<b>3,400</b>	<b>4,700</b>	<b>1,300</b>	<b>38.24%</b>
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>2,978</b>	<b>5,370</b>	<b>3,400</b>	<b>4,700</b>	<b>1,300</b>	<b>38.24%</b>

**COUNTY OF HURON**  
**Property Services - Gaol**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	123,192	123,192	123,192	123,192	-	0.00%
<b>Total Other Revenue</b>	<b>123,192</b>	<b>123,192</b>	<b>123,192</b>	<b>123,192</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>123,192</b>	<b>123,192</b>	<b>123,192</b>	<b>123,192</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	200	200	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>700</b>	<b>700</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	5,232	5,700	6,300	6,600	300	4.76%
<b>Total Purchased Service</b>	<b>6,495</b>	<b>7,410</b>	<b>6,600</b>	<b>8,100</b>	<b>1,500</b>	<b>22.73%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	2,500	2,810	2,300	2,300	-	0.00%
Janitorial	229	451	500	500	-	0.00%
Maintenance & Repairs/Building	1,323	778	2,000	1,500	(500)	-25.00%
Maintenance & Repairs/Electrical	481	261	1,500	800	(700)	-46.67%
Maintenance & Repairs/HVAC	705	2,186	2,000	2,000	-	0.00%
Maintenance & Repairs/Plumbing	390	1,719	1,500	1,500	-	0.00%
Utilities/Heat	2,852	4,352	5,500	5,500	-	0.00%
Utilities/Hydro	2,535	2,570	3,500	3,500	-	0.00%
Utilities/Water & Sewer	1,010	1,151	1,200	1,200	-	0.00%
<b>Total Operational</b>	<b>12,024</b>	<b>16,279</b>	<b>20,000</b>	<b>18,800</b>	<b>(1,200)</b>	<b>-6.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>18,518</b>	<b>23,688</b>	<b>27,300</b>	<b>27,600</b>	<b>300</b>	<b>1.10%</b>
<b>NET REQUIREMENTS</b>	<b>(104,674)</b>	<b>(99,504)</b>	<b>(95,892)</b>	<b>(95,592)</b>	<b>300</b>	<b>-0.31%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
					-	0.00%
<b>NET OPERATING LEVY REQUIREMENT</b>	<b>(104,674)</b>	<b>(99,504)</b>	<b>(95,892)</b>	<b>(95,592)</b>	<b>300</b>	<b>-0.31%</b>



**COUNTY OF HURON**  
**Property Services - Gaol**  
**Budget for the year ending December 31, 2024**

	2022 Actuals	2023 Forecast Actual	2023 Budget	2024 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Financial Statement Adjustments</b>						
Transfer To/(From) Reserves					-	
Add: Depreciation					-	
Less: Principal payments					-	
Less: Capital Expenditures					-	
Add: Debt financing					-	
<b>Total Surplus/Deficit per Financial Statement</b>	<b>(104,674)</b>	<b>(99,504)</b>	<b>(95,892)</b>	<b>(95,592)</b>	<b>300</b>	<b>-0.31%</b>



**COUNTY OF HURON**  
**2024 BUDGET**

**Huron Perth Public Health**



## HPPH 2024-2025 Budget Package

## Municipal Budget

2023 Huron Perth Public Health (HPPH) received news that there are changes coming to Public Health. For the first time we have been given our projected budget increases for the next 3 years, based on the Ministry Fiscal which runs April 1 to March 31<sup>st</sup>. HPPH will be receiving a 1% increase in the cost shared funding from April 1, 2024-March 31, 2025, an additional 1% from April 1, 2025-March 31, 2026 and a further 1% from April 1, 2026-March 31, 2027. This 1% is on a portion of our budget and does not apply to approximately 16% of our revenue.

Additionally, while 'municipal mitigation' funding will end, there is also a restoration of provincial funding to levels prior to the 2019 announcement of the change in the cost-shared funding formula. This means that municipalities funding HPPH will not be required to fund a portion of 100% provincially-funded programs, and will not be required to increase their cost-share to 30% at this time

Over the last 5 years, Ministry-approved budgets have not kept pace with increased expenses. There has been a growing gap that has been masked by provincial one-time COVID-19 grants. Now that COVID-19 grants will no longer be provided, it was necessary to take additional measures to balance the budget.

The Board has approved the 2024 budget which included the difficult decision to remove FTE from our organizational structure in order to balance the budget. The 2024 budget included the removal of 13.5 FTE from our overall organizational structure; this represents an almost 10% decrease in overall staffing. This decrease included a number of classifications and will impact many programs offered by HPPH.

Part of the news also impacting the Health Unit are the review of the Ontario Public Health Standards. The standards identify the expectations for public health programs and services to be delivered by Ontario's 34 boards of health. The Standards are published by the Minister of Health and Long-Term Care as per Section 7 of the *Health Protection and Promotion Act*. Boards of health are accountable for implementing the Standards including the protocols and guidelines.

The Standards consist of the following sections:

- Defining the work that public health does, which includes the Foundational and Program Standards;
- Strengthened accountability, which includes the Public Health Accountability Framework and Organizational Requirements; and

- Transparency and Demonstrating Impact, which includes the Public Health Indicator Framework for Program Outcomes and Contributions to Population Health Outcomes and Transparency Framework: Disclosure and Reporting Requirements.

We are anticipating that the roll out of the revised Ontario Public Health Standards will be developed in 2024 and implementation is set for January 2025.

The Ministry has further signaled a funding review, it will be communicated spring 2025 and implementation is planned for January 2026.

In alignment with the Ministry direction we are implementing a 1% increase to our budget for revenues to the Municipalities for the 2024 year.

<b>Revenue/Funder</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Cost Shared MOHLTC	\$11,175,680	\$11,287,437	\$11,400,312
Huron County	\$1,307,448	\$1,320,522	\$1,333,727
Perth County	\$851,362	\$859,875	\$868,474
City of Stratford	\$729,739	\$737,036	\$744,406
Town of St Marys	\$152,029	\$153,549	\$155,085
100%Ministry	\$1,092,900	\$1,092,900	\$1,092,900
MCCSS	\$1,505,459	\$1,505,459	\$1,505,459
CPNP	\$67,390	\$67,390	\$67,390
Other Revenue	\$120,000	\$120,000	\$120,000
<b>Total Revenue</b>	<b>\$17,002,006</b>	<b>\$17,144,169</b>	<b>\$17,287,753</b>

Expenses	2024	2025	2026
Salary and benefits	\$14,567,690	\$14,614,508	\$15,002,462
Travel/Memberships/Education	\$424,065	\$432,456	\$441,497
Professional Services	\$818,657	\$835,030	\$851,731
Program Supplies	\$375,662	\$383,175	\$390,839
Property Expenses	\$443,562	\$452,433	\$461,482
Administration Expenses and IT	\$650,834	\$663,851	\$677,128
<b>Total Expenses</b>	<b>\$17,280,460</b>	<b>\$17,381,544</b>	<b>\$17,824,838</b>
<b>Deficit/Surplus</b>	<b>(278,464)</b>		

**COUNTY OF HURON**  
**Health Unit - BUDGET SUMMARY**

	2023	2024	Change (\$)	Change (%)
<b>Revenue Summary</b>				
Operating Budget				
Government Transfers			-	
Reserves			-	
Other Funding			-	
Internal Charges			-	
<b>Total Operating Revenue</b>	-	-	-	0.00%
Capital Budget				
Government Transfers			-	
Reserves			-	
Other Funding			-	
Debt Financing			-	
<b>Total Capital Revenue</b>	-	-	-	0.00%
<b>Total Revenue - BUDGET</b>	-	-	-	<b>0.00%</b>
<b>Expenditure Summary</b>				
Operating Budget				
Salaries and Benefits			-	
Equipment			-	
Purchased Service			-	
Internal Charges			-	
Operational			-	
Program	1,301,289	1,307,448	6,159	
Transfer to Reserves			-	
<b>Total Operating Budget</b>	1,301,289	1,307,448	6,159	0.47%
Capital Budget				
Capital Expenditures			-	
Transfer to Reserves			-	
Debt Repayment			-	
<b>Total Capital Budget</b>	-	-	-	0.00%
<b>Total Expenditures - BUDGET</b>	1,301,289	1,307,448	6,159	<b>0.47%</b>
<b>Total LEVY</b>	1,301,289	1,307,448	6,159	<b>0.47%</b>
<b>Financial Statement Adjustments (PSAB)</b>				
Amortization			-	
Capital Expenditures			-	
Reserves			-	
<b>Total Financial Statement Expenditures</b>	1,301,289	1,307,448	6,159	<b>0.47%</b>