



## **COUNTY OF HURON**

## **2023 APPROVED BUDGET**

# County of Huron

## 2023 Budget

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**COUNTY OF HURON**  
**2023 BUDGET**

**Consolidated**

**CORPORATION OF THE COUNTY OF HURON  
TREASURY  
FINANCE**

TO: Warden and Members of County Council  
FROM: Michael Blumhagen, Treasurer  
DATE: March 22, 2023  
SUBJECT: 2023 Draft Budget Commentary

**DRAFT 2023 BUDGET COMMENTS:**

Staff are currently proposing a levy increase of \$4,038,411 or 8.78% year over year to a total of \$50,052,161.

The 2023 returned roll for property assessment value has increased by \$196,898,669, therefore, if the County were to maintain the same tax rates as 2022, it would support a 2.29% increase in the levy, or an increase of \$986,808. To fund the proposed 2022 draft budget increase of 8.87%, the County would see a tax rate increase of 6.49%. This growth helps to mitigate the 2023 levy increases for existing assessment.

The average impact of the draft 2023 budget increase on the median residential property for Huron County valued at \$220,000, the proposed increase in 2023 is \$67.19. The overall average property impact for the residential class is \$84. The average per \$100,000 residential assessment is an increase of \$30.54. For farmland, the increase on the median farm property valued at \$1,051,700 is \$80.30. For the class as a whole, the average increase per farm property is \$81. The average per \$100,000 is \$7.63.

It is important to note that the tax roll for 2023 is based on the same current value assessment roll as 2022, so any changes in the assessment roll is based strictly on new net growth. There will not be any significant tax shifts in 2023 for the farm class as we have seen in the last two reassessment cycles.

The operational details for the Health Unit have been removed from the detailed schedules, and only their budget request of \$1,301,289 has been included in the Consolidation. A significant increase in the Health Unit budget is expected going into 2024.

Included in the budget package are a number of schedules:

- Consolidated Net Levy
- Assessment and tax rate calculations
- Capital Budgets
- Departmental Budgets
- Reserve Schedule

**Key Budget Considerations for 2023:**

- Non-union salary increases have been included in the budget at 3% for 2023, with a total impact to overall salary and benefits of \$657,770. Staff will strive that future union settlements will fall in-line within this amount. Union salaries

continue to cause pressures as many settlements are based on arbitrated settlements. The non-union salaries were increased at 1.5% annually from 2017-2021 at 1.5% in an effort to mitigate overall budget increases, and 2% in 2022.

- The only grants currently included in the budget to be funded from the levy is for the Huron County Food Bank Distribution Centre - \$66,000. The grant to the Goderich Hospital - \$150,000 annually through to 2023 are funded from reserves. There is no additional funding included in the budget for any additional grants.
- Funding from Gas Tax in 2023 is as follows: 2023 allocation of \$1,897,532, plus a carryforward from prior year funding of \$1,765,724 that is allocated to a carry forward capital project – Blyth intersection improvements.
- The funding for the Ontario Community Infrastructure Fund (OCIF) funding included in 2023 is as follows: Prior year carryforwards of \$2,643,347, and \$1,805,531 from the 2023 allocation. The total 2023 allocation is \$5,055,607 which is an increase from 2022 - \$4,396,180. Not all of the OCIF funding is being utilized and will be carried into 2024 for future projects in the amount of \$3,250,076. Starting in 2023 there will be a strong link between the municipality's asset management plan and future OCIF funding. It will be vital that sufficient staff resources are allocated to support asset management planning in the future.
- Debenture financing costs – principal and interest payments have been included at \$305,492 to support the \$4,000,000 in debenture financing received in 2021 to support two key 2021 bridge projects.
- Additional financing costs are being included in the budget for the housing development in Goderich. Assuming a fall completion, \$205,500 is being included for debenture and interest costs if completed late in the fall. The initial cost is expected to be \$20.5 million, with \$2.5 million funded from reserves, and \$18 million being financed. For a 20 year term, full year financing costs are estimated at \$1,706,000. \$900,000 in annual principal payment, with the balance in interest - \$806,000. This will be an automatic increase for 2024 Budget.
- The Public Works Wingham Yard proposal is being also being included in the budget, with \$115,000 in principal and interest payments with assuming an early fall completion. The initial cost for Phase 1 is \$5.4 million for 2023, and Phase 2 to be completed in 2024 is estimated at \$8.5 million. For 2023, it is proposed that \$1.5 million be funded from the Public Works capital reserve, with the balance to be funded by a debenture over a 20 year term. The full annual cost to support the debenture is estimated at \$369,500, \$195,000 in principal payments and \$174,500 in interest. This will be an automatic increase for the 2024 Budget.
- For 2024, an automatic increase in the levy of \$1,755,000 will be required to support this new debt for both facilities. Total debt financing is estimated at \$2.38 million, with our annual repayment limit set by the Province being estimated at \$14 million.
- Some additional staff are being recommended for 2023 with additional details included in the respective departmental budget commentaries, including: a HRIS analyst being proposed at full time from modernization funded contract, a Housing/OW Supervisor, a Homes Administrator position, some additional Cook hours at Huronview, and a Museum Education & Programs Coordinator.

Additional positions are being included that are fully or partially funded as contracts, including – RED and Digital Main Street in Economic Development, and a Digitization position in Cultural Services.

- The SWIFT Plus contributions required for the additional broadband projects in the amount of \$2,786,418, has been included in the corporate budget, along with a transfer from reserves to cover the contributions. As these projects are completed, the County will contribute the approved funding. As the work in underway in 2022, payments are expected to be made in 2023.
- New small-scale on farm business subclass threshold– a new optional second small scale on farm business subclass has been introduced by the Province in 2022. This second farm class allows municipalities to increase the threshold of eligible assessments to which a reduced tax rate applies from \$50,000 to \$100,000. The Province has indicated they will apply a reduced education tax rate to these additional properties. The County had previously adopted the small scale on farm subclass of up to \$50,000. The impact is minimal if adopted at the County with \$217,400 in assessment being currently deemed eligible, with an impact of \$448 being shifted onto the Resident property class. Staff are recommending proceeding with this optional subclass.

## **ONGOING BUDGET PRESSURES**

With the County only eligible for the Transitional Assistance (a non-core grant) of the OMPF, it is expected that the OMPF for the County will be eliminated within the next several years. This assumption is based on the recent trend in reallocating the non-core transitional assistance to the core grants. For 2023, the decrease was \$135,300 to a total of \$767,200.

Labour represents a significant portion of the County budget with approximately \$56,626,000 in total labour costs (salary and benefits). This figure excludes the amalgamated Huron Perth Health Unit. Staff have included 3% in the budget for non-union and Council per diems. Union increases are based on existing agreements or estimated settlements. Grid movements and job evaluation results are also to be factored in.

Total salary and benefit increases for 2023 are estimated to be \$6,120,000. A significant portion of this increase is fully/partially provincially funded with respect to the EMS Community Care Team - \$463,000 – fully funded, and the required increase in direct resident care at the Homes - \$1,693,000 expected to be fully funded. Some additional labour pressures include additional winter maintenance salary costs - \$322,000, and the full year impact of the upstaffing in the Goderich base for EMS - \$250,000.

Extended benefit rates are also increasing significantly with a 12% increase in Health and 5% in Dental. These costs have been kept artificially low in previous years with reliance on the reserve held with the provider however, this reserve is reaching minimum threshold recommended to be held. The impact in 2023 is \$266,000.

Additional pressures continue in our budget as we see the provincial funding increases falling short of the required increases in collective agreements, particularly within the Homes for the Aged. Additionally, EMS salary increases are only 50/50

funded with an 18 month lag in funding to support the current year increase, so there is an increase annually to be covered by levy.

For 2023, staff have included \$1,902,505 of estimated 2022 operating surplus into the budget in an effort to reduce and mitigate the overall 2023 estimated levy increase. Staff had previously estimated that we would be in an overall surplus position for 2022, final quarter events in various departments have reduced previous estimates but until year-end adjustments are finalized, the final year end surplus will not be known.

Prepared by:

Michael Blumhagen  
Treasurer

Approved by:

Meighan Wark  
Chief Administrative Officer



County of Huron  
**CONSOLIDATED APPROVED BUDGET**  
**Funding Requirements**  
For the year ending December 31, 2023

Department	2022 Levy	Operating (less Depreciation)	Capital Expenditures	Unused Dep'n raised*	Transfer to/(From) Reserves	Debt/ure Financing	2023 Levy	Change YoY \$	Change YoY %	% Impact on Levy
<b>TAXATION REVENUE</b>										
Total Taxation	46,013,750	37,615,199	34,248,435	450,485	(18,830,043)	(3,431,916)	50,052,161	4,038,411	8.78%	
<b>TOTAL TAXATION</b>	<b>46,013,750</b>	<b>37,615,199</b>	<b>34,248,435</b>	<b>450,485</b>	<b>(18,830,043)</b>	<b>(3,431,916)</b>	<b>50,052,161</b>	<b>4,038,411</b>	<b>8.78%</b>	<b>8.78%</b>
Supplementary Taxes	550,000	600,000					600,000	50,000	9.09%	(0.11)%
Payments-in-lieu	320,000	320,000					320,000	-	0.00%	0.00%
<b>Total Other Taxes</b>	<b>870,000</b>	<b>920,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>920,000</b>	<b>50,000</b>	<b>5.75%</b>	<b>(0.11)%</b>
<b>TOTAL TAXATION</b>	<b>46,883,750</b>	<b>38,535,199</b>	<b>34,248,435</b>	<b>450,485</b>	<b>(18,830,043)</b>	<b>(3,431,916)</b>	<b>50,972,161</b>	<b>4,088,411</b>	<b>8.72%</b>	<b>8.89%</b>
<b>NET EXPENDITURES</b>										
Public Works - Operating	12,430,718	12,947,624			(503,912)		12,443,712	12,994	0.10%	0.03%
Public Works - Capital	4,096,499	(8,463,896)	22,328,754		(5,658,076)	(3,637,416)	4,569,366	472,867	11.54%	1.03%
Waste Management	151,000	151,000					151,000	-	0.00%	0.00%
Fleet	-	(1,380,823)	3,877,000		(2,496,177)		-	-	-	0.00%
<b>Total Public Works</b>	<b>16,678,217</b>	<b>3,253,906</b>	<b>26,205,754</b>	<b>-</b>	<b>(8,658,166)</b>	<b>(3,637,416)</b>	<b>17,164,078</b>	<b>485,861</b>	<b>2.91%</b>	<b>1.06%</b>
Huronview	2,662,552	2,820,939	728,851	173,988	(207,094)		3,516,684	854,131	32.08%	1.86%
Huronlea	1,739,988	2,051,194	1,013,173		(582,318)		2,482,049	742,061	42.65%	1.61%
<b>Homes for the Aged</b>	<b>4,402,540</b>	<b>4,872,133</b>	<b>1,742,024</b>	<b>173,988</b>	<b>(789,412)</b>	<b>-</b>	<b>5,998,733</b>	<b>1,596,192</b>	<b>36.26%</b>	<b>3.47%</b>
Library Services	3,469,503	3,154,296	428,871	21,109	(97,421)		3,506,855	37,352	1.08%	0.08%
Museum and Cultural Services	1,432,204	1,566,840	24,602	11,550	(70,838)		1,532,154	99,950	6.98%	0.22%
<b>Total Library &amp; Cultural Services</b>	<b>4,901,707</b>	<b>4,721,136</b>	<b>453,473</b>	<b>32,659</b>	<b>(168,259)</b>	<b>-</b>	<b>5,039,009</b>	<b>137,302</b>	<b>2.80%</b>	<b>0.30%</b>
Health Unit	1,291,259	1,301,289					1,301,289	10,030	0.78%	0.02%
<b>Total Health Unit</b>	<b>1,291,259</b>	<b>1,301,289</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,301,289</b>	<b>10,030</b>	<b>0.78%</b>	<b>0.02%</b>
Planning & Development	1,453,905	1,467,947	3,000		(12,000)		1,458,947	5,042	0.35%	0.01%
Water Source Protection	518,710	515,710					515,710	(3,000)	-0.58%	(0.01)%
Forest Conservation	291,441	300,411	8,500		(5,000)		303,911	12,470	4.28%	0.03%
<b>Total Planning</b>	<b>2,264,056</b>	<b>2,284,068</b>	<b>11,500</b>	<b>-</b>	<b>(17,000)</b>	<b>-</b>	<b>2,278,568</b>	<b>14,512</b>	<b>0.64%</b>	<b>0.03%</b>
Social Services	950,333	970,387					970,387	20,054	2.11%	0.04%
Social Housing	3,296,019	3,475,748	2,333,889		(2,306,645)		3,502,992	206,973	6.28%	0.45%
Housing Development						205,500	205,500	205,500	0.00%	0.45%
Children Services/Early Years	569,481	581,722	-	7,023			588,745	19,264	3.38%	0.04%
Property Services	921,001	465,222	1,148,359	191,967	(634,974)		1,170,574	249,572	27.10%	0.54%
<b>Total Social and Property Services</b>	<b>5,736,834</b>	<b>5,493,079</b>	<b>3,482,248</b>	<b>198,990</b>	<b>(2,941,619)</b>	<b>205,500</b>	<b>6,438,197</b>	<b>701,363</b>	<b>12.23%</b>	<b>1.52%</b>
Ambulance	7,108,664	7,665,326	396,500		(118,500)		7,943,326	834,662	11.74%	1.81%
Emergency Management	140,792	135,147					135,147	(5,645)	-4.01%	(0.01)%
Community Care Team/Special	(0)	(48,636)	48,636				0	1	-134.15%	0.00%
EMS Fleet	212,834	(349,332)	1,384,410		(683,410)		351,668	138,834	65.23%	0.30%
<b>Huron County EMS</b>	<b>7,462,290</b>	<b>7,402,505</b>	<b>1,829,546</b>	<b>-</b>	<b>(801,910)</b>	<b>-</b>	<b>8,430,141</b>	<b>967,852</b>	<b>12.97%</b>	<b>2.10%</b>
Economic Development	1,168,361	1,315,922		12,097	(60,000)		1,268,019	99,658	8.53%	0.22%
<b>Total Economic Development</b>	<b>1,168,361</b>	<b>1,315,922</b>	<b>-</b>	<b>12,097</b>	<b>(60,000)</b>	<b>-</b>	<b>1,268,019</b>	<b>99,658</b>	<b>8.53%</b>	<b>0.22%</b>

County of Huron  
**CONSOLIDATED APPROVED BUDGET**  
**Funding Requirements**  
**For the year ending December 31, 2023**

Department	2022 Levy	Operating (less Depreciation)	Capital Expenditures	Unused Dep'n raised*	Transfer to/(From) Reserves	Debt/ure Financing	2023 Levy	Change YoY \$	Change YoY %	% Impact on Levy
Council	636,426	696,870					696,870	60,444	9.50%	0.13%
Accessibility Committee	71,010	93,700			(60,000)		33,700	(37,310)	-52.54%	(0.08)%
CAO/Clerk/Corp Records	914,977	1,002,836	19,390		(3,890)		1,018,336	103,359	11.30%	0.22%
Human Resources	683,847	936,254	25,484		(110,505)		851,233	167,386	24.48%	0.36%
Treasury	925,720	991,936	5,000	437	(20,000)		977,373	51,653	5.58%	0.11%
Business Technology Solutions	2,352,576	2,295,766	332,057	31,807	(56,400)		2,603,230	250,654	10.65%	0.54%
Huron County Court Services (POA)	(263,920)	(272,507)	1,959	508	(1,959)		(271,999)	(8,079)	3.06%	(0.02)%
Corporate	(2,342,150)	2,146,306	140,000		(5,140,923)		(2,854,617)	(512,467)	21.88%	(1.11)%
<b>Total Administration</b>	<b>2,978,486</b>	<b>7,891,161</b>	<b>523,890</b>	<b>32,752</b>	<b>(5,393,677)</b>	<b>-</b>	<b>3,054,126</b>	<b>75,640</b>	<b>2.54%</b>	<b>0.16%</b>
<b>Total Net Expenditures</b>	<b>46,883,750</b>	<b>38,535,199</b>	<b>34,248,435</b>	<b>450,485</b>	<b>(18,830,043)</b>	<b>(3,431,916)</b>	<b>50,972,161</b>	<b>4,088,411</b>	<b>8.72%</b>	<b>8.89%</b>
<b>SURPLUS (DEFICIT)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>		

\* Note - Depreciation that is levied above actual capital expenditures as per Ontario Regulation 284/09 made under the Municipal Act, 2001

County of Huron  
**Asset Management Plan - Funding**  
**For the year ending December 31, 2023**

This funding ties into the items currently identified in the current AMP Funding Strategies

Department	2022 Levy	Capital Expenditures	Minor Capital (operating)	Other/Excess Depreciation	Debt/Financing	External Funding	Transfer to/(From) Reserves	2023 Levy	Change YoY \$	Change YoY %	% Impact on Levy
Public Works - Capital	4,096,499	22,328,754		-	(3,479,508)	(8,621,804)	(5,658,076)	4,569,366	472,867	11.54%	1.03%
Homes for the Aged	959,899	1,742,024	190,251	173,988		(153,363)	(789,412)	1,163,488	203,588	21.21%	0.44%
Social Housing	719,653	2,333,889	857,356				(2,306,645)	884,600	164,947	22.92%	0.36%
Property Services	848,304	1,148,359	218,235	321,071		(32,712)	(764,078)	890,875	42,571	5.02%	0.09%
EMS	943,334	1,829,546					(801,910)	1,027,636	84,302	8.94%	0.18%
<b>Total Asset Management Plan Funding</b>	<b>7,567,689</b>	<b>29,382,572</b>	<b>1,265,842</b>	<b>495,058</b>	<b>(3,479,508)</b>	<b>(8,807,879)</b>	<b>(10,320,121)</b>	<b>8,535,964</b>	<b>968,275</b>	<b>12.79%</b>	<b>2.10%</b>

**County of Huron**  
**2023 Budget**  
**Future Sustainability**

<b>Description</b>	<b>Amount</b>
Ambulance Base Reserves	\$ 129,104
<b>Total</b>	<b>\$ 129,104</b>

County of Huron  
2023 Gross Operating Costs (Excluding Reserves and Capital)

	2023 Revenue (\$)	Fed/Prov Funding	2023 Salary Benefits	2023 Operating Expenditures (\$)	Intra County Expenses	Adjusted Expenses	% of Total Expense
Public Works	181,000		5,153,938	21,320,659	3,204,335	18,116,324	16.38%
Fleet	2,877,000		446,612	2,805,965		2,805,965	2.54%
Waste Management	35,000			186,000		186,000	0.17%
Homes for the Aged	19,199,034	14,136,549	19,942,930	24,986,944	197,944	24,789,000	22.41%
Library	243,435	208,490	2,721,950	3,727,790	13,017	3,714,773	3.36%
Museum and Cultural Services	281,040	149,810	1,071,136	1,864,830	493,074	1,371,756	1.24%
Planning	600,705	1,000	2,039,527	2,892,742	32,051	2,860,691	2.59%
BTS			1,391,161	2,306,809		2,306,809	2.09%
GIS/911			677,705	939,176	1,283	937,893	0.85%
Social Services/Housing/Childr	20,298,022	18,171,081	4,672,836	26,170,671		26,170,671	23.66%
Property Services	1,543,400		783,981	2,609,089	36,160	2,572,929	2.33%
EMS - Paramedic Services	6,696,735	6,609,985	11,485,289	14,979,506	1,136,672	13,842,834	12.52%
Other EMS programs	1,797,368	1,448,036	1,352,258	1,534,547		1,534,547	1.39%
Economic Development			1,220,760	2,264,695	53,904	2,210,791	2.00%
Corporate				2,233,463		2,233,463	2.02%
HR			828,727	1,094,888	1,257	1,093,631	0.99%
Treasury			1,019,330	1,196,402		1,196,402	1.08%
CAO/Clerk			1,023,480	1,188,566		1,188,566	1.07%
HCAAC			18,300	93,700		93,700	0.08%
Council			505,100	696,870		696,870	0.63%
POA	950,000		268,846	678,001		678,001	0.61%
Health Unit						-	0.00%
<b>Total</b>	<b>54,702,739</b>	<b>40,724,951</b>	<b>56,623,866</b>	<b>115,771,314</b>	<b>5,169,697</b>	<b>110,601,617</b>	

County of Huron  
2023 Budget  
Total Full Time Equivalents

Department	2022	2023	Change	Levy Cost	Comments
CAO / Clerk / Corporate Records	6.00	6.00	-	\$ -	No change overall
Communications	2.00	2.00	-	\$ -	No change overall
Accessibility	0.60	-	(0.60)	\$ -	Combined this contract into HR EDI position
Treasury	9.00	9.00	-	\$ -	No change overall
BTS - (IT/GIS/911)	18.40	18.40	-	\$ -	No change overall
POA	2.50	2.50	-	\$ -	No change overall
Human Resources	7.00	7.00	-	\$ 102,000	HRIS Analyst - 2022 funded from Modernization and Levy in 2023, and Equity Diversity Inclusion Specialist (Contract) - 2023 funded from reserves.
Public Works/Fleet	52.85	53.02	0.17	\$ -	Winter Maintenance backfill hours
EMS - CORE	89.18	89.18	-	\$ -	No change overall
EMS - Community Care Team/HISH	5.84	8.53	2.69	\$ -	100% Funded FUNDING EXTENTION(HISH)
Library	32.32	32.32	-	\$ -	No change overall
Cultural Services	12.29	14.01	1.72	\$ 30,000	Education & Programmes Coordinator 1.0 FTE - \$51,200, offset by savings of a summer student, net cost \$30,000. Digitization 0.72 FTE (fully funded)
Planning	17.20	17.53	0.33	\$ 17,250	Forestry Student - \$17,250
Economic Development	9.91	13.54	3.63	\$ 45,045	1.54 FTE RED partially funded positions - \$48,627 in funding \$45,045 in County levy, DMS - 1.47 FTE fully funded - \$116,584. Net 0.62 SBEC added in 2022 funded by Levy increase in 2023
Homes for the Aged	194.75	215.46	20.71	\$ 390,515	4 hours per week for Cook time at Huronview - \$9,000 levy. New Administrator position - \$165,615 Levy. Direct Care hour increase - net cost of \$215,900 based on agency costs and mid range of provincial funding estimates
Social and Property Services	55.00	55.80	0.80	\$ 79,924	Housing Supervisor Position 1.0 FTE (30% partially funded \$31,112) \$79,924 County Levy ), 0.6 missed in 2022 budget in error, reduction of 0.2FTE EY PT adjustment
<b>TOTAL</b>	<b>514.84</b>	<b>544.29</b>	<b>29.45</b>	<b>\$ 664,734</b>	

County of Huron  
Total Capital and Asset Management Program  
For the year ending December 31, 2023

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOTAL LIBRARY	\$ 428,871	\$ 308,950	\$ -	\$ 54,500	\$ -	\$ 65,421	\$ -
TOTAL MUSEUM	\$ 24,602	\$ 5,400	\$ -	\$ 7,000	\$ -	\$ 12,202	\$ -
TOTAL EMS	\$ 1,829,546	\$ 617,445	\$ 361,555	\$ 48,636	\$ -	\$ 801,910	\$ -
TOTAL PUBLIC WORKS	\$ 22,328,754	\$ 4,148,874	\$ -	\$ 8,621,804	\$ 3,900,000	\$ 5,798,988	\$ 399,480
TOTAL FLEET	\$ 3,877,000	\$ 892,253	\$ -	\$ -	\$ -	\$ 2,984,747	\$ -
TOTAL HOMES FOR THE AGED	\$ 1,742,024	\$ 741,790	\$ 118,010	\$ 153,363	\$ -	\$ 774,412	\$ 190,251
TOTAL HUMAN RESOURCES	\$ 25,484	\$ -	\$ -	\$ -	\$ -	\$ 25,484	\$ -
TOTAL INFORMATION TECHNOLOGY	\$ 332,057	\$ 285,657	\$ -	\$ -	\$ -	\$ 67,557	
TOTAL PLANNING	\$ 11,500	\$ 7,969	\$ 3,531	\$ -	\$ -	\$ -	\$ -
TOTAL SOCIAL SERVICES	\$ 2,333,889	\$ 837,769	\$ -	\$ -	\$ -	\$ 2,261,645	\$ 857,356
TOTAL PROPERTY SERVICES	\$ 1,148,359	\$ 408,500	\$ -	\$ 18,704	\$ 32,712	\$ 764,078	\$ 218,235
TOTAL TREASURY	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -
TOTAL PROVINCIAL OFFENCES	\$ 1,959	\$ -	\$ -	\$ -	\$ -	\$ 1,959	\$ -
TOTAL CAO	\$ 19,390	\$ 6,850	\$ 8,650	\$ -	\$ -	\$ 3,890	\$ -
TOTAL CORPORATE	\$ 140,000	\$ -	\$ -	\$ 80,000	\$ -	\$ 60,000	\$ -
TOTAL ECONOMIC DEVELOPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES	\$ 34,248,435	\$ 8,261,457	\$ 491,746	\$ 8,984,007	\$ 3,932,712	\$ 13,627,293	\$ 1,665,322

**County of Huron**  
**Total Capital and Asset Management Program**  
**For the year ending December 31, 2023**

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
<b>LIBRARY</b>							
Books and Materials	\$ 261,000	\$ 261,000					
eBooks	\$ 15,000	\$ 15,000					
Clinton Circulation Desk	\$ 10,000	\$ 10,000					
Administration Refresh	\$ 5,000	\$ 5,000					
Desk Dividers	\$ 2,200	\$ 2,200					
Computer Replacement	\$ 4,100	\$ 4,100					
iPad Armadillo stands	\$ 1,450	\$ 1,450					
Howick book drop cart	\$ 1,000	\$ 1,000					
Exeter Indoor Book Drop	\$ 1,200	\$ 1,200					
Kids Activity Table	\$ 1,500			\$ 1,500			
POS Terminals	\$ 5,000	\$ 5,000					
Kirkton Table	\$ 1,000	\$ 1,000					
Exeter Desk	\$ 2,000	\$ 2,000					
<b>Carry Forward</b>							
Clinton Library	\$ 55,000					\$ 55,000	
Exeter Refresh	\$ 8,463					\$ 8,463	
Goderich Refresh	\$ 1,958					\$ 1,958	
Lending Lockers	\$ 53,000			\$ 53,000			
<b>TOTAL LIBRARY</b>	<b>\$ 428,871</b>	<b>\$ 308,950</b>	<b>\$ -</b>	<b>\$ 54,500</b>	<b>\$ -</b>	<b>\$ 65,421</b>	<b>\$ -</b>
<b>MUSEUM</b>							
Large Format digitization scanner	\$ 10,000	\$ 3,000		\$ 7,000			
Table for scanner	\$ 1,000	\$ 1,000					
Square POS	\$ 1,400	\$ 1,400					
<b>Carry Over</b>							
Office Furnishings	\$ 4,702					\$ 4,702	
Permanent Gallery Cases	\$ 7,500					\$ 7,500	
<b>TOTAL MUSEUM</b>	<b>\$ 24,602</b>	<b>\$ 5,400</b>	<b>\$ -</b>	<b>\$ 7,000</b>	<b>\$ -</b>	<b>\$ 12,202</b>	<b>\$ -</b>
<b>EMS and Paramedic Services</b>							
Ambulance w/Power Load and Power Stretcher (2023 - 1)	\$ 288,000	\$ 288,000					
Ambulance w/Power Load and Power Stretcher (2023 - 2)	\$ 288,000	\$ 288,000					
Ambulance w/Power Load and Power Stretcher (2023 - 3)	\$ 288,000					\$ 288,000	
Rapid Response Unit (2023)	\$ 110,000	\$ 41,445	\$ 68,555				
Stairchairs	\$ 12,000		\$ 12,000				
Paramedic Defibrillators (4 units)	\$ 133,000		\$ 133,000				
Paramedic Auto-pulse (4 Units)	\$ 82,000		\$ 82,000				
Paramedic Safety Helmets	\$ 15,000		\$ 15,000				
Medical Bags	\$ 9,000		\$ 9,000				
PreHos iPad Replacements	\$ 5,000		\$ 5,000				
Paramedic Base Furniture	\$ 8,000		\$ 8,000				
Public Access Defibrillators	\$ 14,000		\$ 14,000				
<b>Carry Forward</b>							
Ambulance (2022 - 1)	\$ 118,351					\$ 118,351	
Ambulance (2022 - 2)	\$ 118,351					\$ 118,351	
Power Load & Power Stretcher (2022 - 1)	\$ 68,250					\$ 68,250	



**County of Huron**  
**Total Capital and Asset Management Program**  
**For the year ending December 31, 2023**

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Power Load & Power Stretcher (2022 - 2)	\$ 68,250					\$ 68,250	
Response Unit (2022)	\$ 37,208		\$ 15,000			\$ 22,208	
Stairchairs	\$ 8,500					\$ 8,500	
Paramedic Full Face Respirator Masks	\$ 30,000					\$ 30,000	
iStat Machines (3 for CPLTC)	\$ 30,000			\$ 30,000			
Future Base Allocation	\$ 80,000					\$ 80,000	
Community Paramedicine Vehicle 2022 Chevrolet Equinox (2022-3)	\$ 18,636			\$ 18,636			
<b>TOTAL EMS</b>	<b>\$ 1,829,546</b>	<b>\$ 617,445</b>	<b>\$ 361,555</b>	<b>\$ 48,636</b>	<b>\$ -</b>	<b>\$ 801,910</b>	<b>\$ -</b>
<b>PUBLIC WORKS</b>							
Office Equip Pooled	\$15,000.00	\$ 10,000				\$ 5,000	
Operational Small Tools / Equipment Pooled							\$ 30,000
Small Tools / Shop Equipment Pooled (more than a year)	\$30,000.00	\$ 30,000					
Dash Camera	\$12,000.00	\$ 12,000					
Asset Management Systems						\$ 29,912	\$ 29,912
Asset Management/GIS System						\$ 36,000	\$ 36,000
Electronic Door Access Controls - WIngham/Auburn/Zurich						\$ 25,000	\$ 25,000
Security cameras for Auburn, Wroxeter, Zurich						\$ 25,000	\$ 25,000
Waste oil handling system replacement						\$ 15,000	\$ 15,000
St Joseph Drainage and Outlet Replacement/Lining	\$195,000.00	\$ -				\$ 195,000	
New Pedestrian Tunnel Culvert 25-20.8	\$509,669.96	\$ -		\$ 509,670			
Rehabilitation of Trick's Creek Bridge (13-09.7)	\$423,855.00	\$ 417,848				\$ 6,007	
Rehabilitation of Bob Edgar Bridge (15-03.6)	\$898,941.00	\$ -		\$ 873,822		\$ 25,119	
Rehabilitation of Cunningham Bridge (16-20.0)	\$321,365.00	\$ 309,992				\$ 11,373	
Rehabilitation of Donnybrook Bridge (22-06.4)	\$817,441.00	\$ -		\$ 772,400		\$ 45,041	
Rehabilitation of Forester's Bridge (31-26.6)	\$1,024,100.00	\$ 200,000				\$ 824,100	
Replacement of Boundary Bridge 23	\$550,964.00	\$ -		\$ 500,000		\$ 50,964	
Replacement of Culvert 15-22.1	\$485,652.00	\$ 450,000				\$ 35,652	
Replacement of Culvert 86-02.4	\$520,826.00	\$ 500,000				\$ 20,826	
CR 03 - Culvert Replacements and geotech ahead of future	\$190,000.00	\$ -				\$ 190,000	
CR 04 / CR 25 - Intersection Upgrade	\$2,402,546.00	\$ 242,163		\$ 1,765,724		\$ 394,659	
RD04RD86 22	\$430,000.00	\$ 349,705				\$ 80,295	
CR7 - Culvert Replacements and geotech ahead of future	\$275,000.00	\$ 200,000				\$ 75,000	
CR 18 Ditch renewal, brushing, and guiderail installation	\$160,232.00	\$ 35,000				\$ 125,232	
Donnybrook Line at Amberley Road, Granular Base	\$160,000.00	\$ 160,000					
Slope Stability Improvements east of Benmiller							\$ 160,000
CR 83 - Urban Renewal from Highway 4 to western urban limit	\$100,000.00	\$ -				\$ 100,000	
CR 83 - Geotech and paving in 2023 from Dashwood East Limits Easterly to 275m West of Airport Line	\$2,476,106.00	\$ 418,574		\$ 1,897,532		\$ 160,000	
CR 83 - Geotech and paving in 2023 from Highway 21 Easterly to Dashwood West Limits	\$1,978,076.00	\$ 72,801		\$ 1,905,275			
CR 83 - paving shoulders in 2023 Exeter east limit easterly for 275m (to greenhouse)	\$419,672.00	\$ 22,291		\$ 397,381			
CR 83 / Airport Line Intersection Upgrade	\$156,822.00	\$ 48,000				\$ 108,822	
CR 83 Dashwood Reconstruct	\$267,857.00	\$ 25,000				\$ 242,857	
County Road 84 - Hensall Urban Reconstruct	\$336,653.00	\$ -				\$ 336,653	
County Road 84 - Zurich Urban Reconstruct	\$502,000.00	\$ 5,500				\$ 496,500	
Review of all speed zones and school areas							\$ 68,568
Cycling Master Plan						\$ 10,000	\$ 10,000
Wingham Facility Replacement	\$5,651,471.00	\$ -			\$ 3,900,000	\$ 1,751,471	
Zurich Yard Drainage Improvements	\$20,000.00	\$ 20,000					
Wroxeter Yard Covered Storage Addition	\$60,000.00	\$ 60,000					
Replacement of doors at the Auburn shop	\$40,000.00	\$ 40,000					
Rehabilitation of Boundary Bridge 11 (BB11) CONSULTING FEES	\$25,000.00	\$ 25,000					
Rehabilitation of Boundary Bridge 14 (BB14) CONSULTING FEES	\$25,000.00	\$ 25,000					

**County of Huron**  
**Total Capital and Asset Management Program**  
**For the year ending December 31, 2023**

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Rehabilitation of Bannockburn Bridge (03-10.4) CONSULTING FEES	\$130,000.00	\$ 130,000					
Rehabilitation of Lower Maitland Bridge (07-00.9) - Bridge Crew CONSULTING FEES	\$50,000.00	\$ 50,000					
Rehabilitation of Fitch's Bridge (07-04.8)CONSULTING FEES	\$60,000.00	\$ 60,000					
Rehabilitation of Wroxeter Bridge (87-07.4) - Bridge Crew CONSULTING FEES	\$50,000.00	\$ 50,000					
2023 Guiderail Replacements	\$180,000.00	\$ 180,000					
Guiderail Replacements	\$ 113,916	\$ -				\$ 113,916	
Clinton Urban Renewal - Construction Phase	\$ 263,589	\$ -				\$ 263,589	
<b>TOTAL PUBLIC WORKS</b>	<b>\$ 22,328,754</b>	<b>\$ 4,148,874</b>	<b>\$ -</b>	<b>\$ 8,621,804</b>	<b>\$ 3,900,000</b>	<b>\$ 5,798,988</b>	<b>\$ 399,480</b>
<b>FLEET</b>							
101E -21 Roadside Mower	\$ 24,000	\$ 24,000					
102E -21 Roadside Mower	\$ 24,000	\$ 24,000					
103E -21 Roadside Mower	\$ 24,000	\$ 24,000					
111E 13 Rotary Mounted Broom	\$ 25,000	\$ 25,000					
111E 13 Rotary Mounted Broom	\$ 25,000	\$ 25,000					
111E 13 Rotary Mounted Broom	\$ 25,000	\$ 25,000					
17E -16 Ford 1/2 ton pickup	\$ 68,000	\$ 68,000					
35E Volvo Backhoe	\$ 195,000	\$ 195,000					
37E Remote Control Flagman	\$ 70,000	\$ 70,000					
52E-13 Roadside Tractor	\$ 185,000	\$ 185,000					
53E-13 Roadside Tractor	\$ 185,000	\$ 185,000					
54E-13 Roadside Tractor	\$ 185,000	\$ 42,253				\$ 142,747	
HPS-03-16 1/2 ton Pickup	\$ 64,000					\$ 64,000	
Vehicle Lift 16,000 lb	\$ 40,000					\$ 40,000	
Vacuum Trailer	\$ 295,000					\$ 295,000	
<b>Carry Over</b>							
Deck-over dump trailer	\$ 20,000					\$ 20,000	
07E-19 Ford 1/2 ton pickup (2019)	\$ 44,000					\$ 44,000	
23E-19 - Ford 1/2 ton pickup (2019)	\$ 44,000					\$ 44,000	
29E-19 - Ford 1/2 ton pickup (2019)	\$ 44,000					\$ 44,000	
32E Welder/Generator (1990)	\$ 60,000					\$ 60,000	
36E Wood Chipper (2007)	\$ 100,000					\$ 100,000	
47E JohnDeere Pay Loader (2005)	\$ 600,000					\$ 600,000	
78E John Deere Loader Huron Property Services	\$ 80,000					\$ 80,000	
HPS-01-15 Gmc Pickup 2500	\$ 56,000					\$ 56,000	
HPS-02-15 plow for Pickup	\$ 10,000					\$ 10,000	
HV-02-12 Homes Accessible Van (2012)	\$ 185,000					\$ 185,000	
Tandem Plow Truck	\$ 400,000					\$ 400,000	
Tandem Plow Truck	\$ 400,000					\$ 400,000	
Tandem Plow Truck	\$ 400,000					\$ 400,000	
<b>TOTAL FLEET</b>	<b>\$ 3,877,000</b>	<b>\$ 892,253</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,984,747</b>	<b>\$ -</b>
<b>HOMES FOR THE AGED</b>							
<b>HURONVIEW</b>							
<b>Nursing Equipment</b>							
Nursing Equipment (general)	\$ 15,000	\$ 15,000					
Resident room mechanical lifts	\$ 100,000	\$ 100,000					

**County of Huron**  
**Total Capital and Asset Management Program**  
**For the year ending December 31, 2023**

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
<b>Programs</b>							
Organ	\$ 1,500	\$ 1,500					
<b>Dietary Equipment</b>							
Dietary Equipment	\$ 20,000	\$ 20,000					
Servery Cabinetry	\$ 25,000	\$ 25,000					
<b>Business Administration</b>							
Office Furniture	\$ 3,250	\$ 2,800				\$ 450	
<b>Building and Property</b>							
Professional/ Engineering Fees	\$ 30,000	\$ 30,000					
Insulation and vent attic - Phase 1	\$ 120,000	\$ 100,000				\$ 20,000	
Insulation and vent attic - Phase 2							
Intergra upgrade	\$ 10,000	\$ 10,000					
Siemens Program	\$ 27,000	\$ 27,000					
Eaves repair	\$ 50,000	\$ 50,000					
Handrails and Flooring	\$ 145,000	\$ -				\$ 145,000	
<b>Apartments</b>							
Kitchen cabinet and bathroom vanity replacement	\$ 23,107	\$ 20,000				\$ 3,107	
<b>Minor Capital:</b>							
Programs							
Behaviour Support Supplies - Operational not MC							\$ 2,000
Large group games - Operating, not MC							\$ 1,000
Chapel Doors							\$ 5,000
Business Administration							
Batteries for phones - Operating - not MC							\$ 2,750
ELPAS system supplies						\$ 1,529	\$ 5,529
Spectralink warranty - Operating not MC						\$ 1,800	\$ 3,000
Building and Property							
Resident room repair							\$ 30,000
Ceiling repairs							\$ 15,000
AODA Compliance							\$ 20,000
<b>CARRY FORWARD CAPITAL</b>							
Galvanized pipe removal	\$ 153,363			\$ 153,363			
Smart TVs	\$ 3,631					\$ 3,631	
Nursing Station Redesign Engineering Fees	\$ 2,000					\$ 2,000	
<b>Minor Capital:</b>							
Insulate kitchen refrigeration line						\$ 10,000	\$ 10,000
Swipe access at staff entrance						\$ 7,000	\$ 7,000
Exterior brick work						\$ 12,577	\$ 12,577
<b>TOTAL HURONVIEW</b>	<b>\$ 728,851</b>						
<b>HURONLEA</b>							
<b>Nursing Equipment</b>							
Nursing equipment (general)	\$ 10,000	\$ 10,000					
Nurse Call Bell system	\$ 300,000	\$ -				\$ 300,000	
Mechanical lifts and beds	\$ 50,000	\$ 50,000					

**County of Huron**  
**Total Capital and Asset Management Program**  
**For the year ending December 31, 2023**

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
<b>Business Administration</b>							
IT equipment							
Spare phones	\$ 3,000	\$ 3,000					
<b>Apartments</b>							
Kitchen cabinet and bathroom vanity replacement	\$ 20,000	\$ 20,000					
<b>Dietary Equipment</b>							
Servery Cabinetry	\$ 8,500	\$ 8,500					
Dietary Equipment	\$ 20,000	\$ 20,000					
<b>Building and Property</b>							
Insulation and vent attic - Phase 1	\$ 100,000	\$ 100,000					
Insulation and vent attic - Phase 2							
Eaves	\$ 50,000	\$ 50,000					
Roof	\$ 95,000	\$ 78,990	\$ 16,010				
Professional/Engineering Fees	\$ 15,000		\$ 15,000				
200 Court yard project	\$ 60,000	\$ -				\$ 60,000	
IPAC upgrades	\$ 100,000	\$ -				\$ 100,000	
<b>Minor Capital:</b>							
<b>Program and Services</b>							
Behavioural Supports Supplies Operating not MC							\$ 1,000
Large Group Games - Move to Operating (not M/C)							\$ 1,000
Chapel Doors							\$ 5,000
<b>Business Administration</b>							
Batteries for phones Operating not MC						\$ 616	\$ 3,366
ELPAS system supplies						\$ 1,529	\$ 5,529
<b>Building and Property</b>							
ADDA compliance							\$ 20,000
Ceiling Repair							\$ 10,000
Resident room repair							\$ 20,000
<b>CARRY FORWARD CAPITAL</b>							
Resident Room Mechanical Lifts	\$ 24,524					\$ 24,524	
Smart TV	\$ 1,816					\$ 1,816	
Office Furniture	\$ 5,000					\$ 5,000	
Mixing valve/water heater upgrade	\$ 140,333		\$ 87,000			\$ 53,333	
Nursing Station redesign Engineering Fees	\$ 10,000					\$ 10,000	
<b>Minor Capital:</b>							
Swipe card access at entrance doors						\$ 10,500	\$ 10,500
<b>TOTAL HURONLEA</b>	<b>\$ 1,013,173</b>						
<b>TOTAL HOMES FOR THE AGED</b>	<b>\$ 1,742,024</b>	<b>\$ 741,790</b>	<b>\$ 118,010</b>	<b>\$ 153,363</b>	<b>\$ -</b>	<b>\$ 774,412</b>	<b>\$ 190,251</b>
<b>HUMAN RESOURCES</b>							
HRIS	25,484					\$ 25,484	
<b>TOTAL HUMAN RESOURCES</b>	<b>\$ 25,484</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,484</b>	<b>\$ -</b>
<b>INFORMATION TECHNOLOGY</b>							
IT							

**County of Huron**  
**Total Capital and Asset Management Program**  
**For the year ending December 31, 2023**

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Network Infrastructure Devices	50,889	\$ 50,889				\$ 16,889	
Network Infrastructure Hardware	61,792	\$ 61,792				\$ 1,292	
<b>GIS Capital</b>							
Plotter Replacement	\$ 15,000	\$ 15,000					
<b>IT FLEET</b>							
Computer replacement	\$ 125,000	\$ 125,000					
Computer perhiperal equipment replacement - pooled assets	\$ 32,976	\$ 32,976				\$ 2,976	
<b>CARRY FORWARD:</b>							
Furniture	\$ 25,400					\$ 25,400	
Enterprise Phone System	\$ 1,000					\$ 1,000	
Multi-Factor Authentication (MFA) Tokens	\$ 2,000					\$ 2,000	
SIEM or NAC Security Solution	\$ 18,000					\$ 18,000	
<b>TOTAL INFORMATION TECHNOLOGY</b>	<b>\$ 332,057</b>	<b>\$ 285,657</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 67,557</b>	
<b>PLANNING</b>							
Office Furniture	\$ 3,000	\$ 3,000					
Forestry Equipment	\$ 8,500	\$ 4,969	\$ 3,531				
<b>TOTAL PLANNING</b>	<b>\$ 11,500</b>	<b>\$ 7,969</b>	<b>\$ 3,531</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>SOCIAL SERVICES</b>							
Replace failed heat exchanger	\$ 16,000	\$ 16,000					
Install security cameras	\$ 63,000	\$ 63,000					
Ergonomic fridge cart	\$ 6,200	\$ 6,200					
Laundry Machine upgrades	\$ 10,000	\$ 10,000					
Emergency Replacement Appliances	\$ 12,000	\$ 12,000					
Parking lot Asphalt Replacement	\$ 68,000	\$ 68,000					
Copper pipe crimp tool	\$ 4,500	\$ 4,500					
Professional Fees for Grants	\$ 6,500	\$ 6,500					
<b>Minor Capital:</b>							
Install mop sinks		\$ 9,000					\$ 9,000
Replace recirculation domestic water lines		\$ 18,000					\$ 18,000
Replace uneven sidewalk		\$ 7,500					\$ 7,500
Pull station and heat detector replacements		\$ 7,500					\$ 7,500
Install FOBS at Main Entrance Doors		\$ 9,000					\$ 9,000
Replace Exterior Doors		\$ 43,000					\$ 43,000
Designated Substance Surveys		\$ 18,000					\$ 18,000
Sprinkler system upgrades		\$ 3,400					\$ 3,400
Remove trip hazards from balconies		\$ 81,000					\$ 81,000
Upgrade Enterphone systems		\$ 35,000					\$ 35,000
Supply fire rated apartment doors		\$ 25,000					\$ 25,000
Replace sewers to road		\$ 61,000					\$ 61,000
Corridor & lounge update		\$ 222,169					\$ 272,000
Replace exterior doors							\$ 42,000
<b>Carry Forward:</b>							
New Triplex Builds @33 & 47 Bennett St, Goderich A02E	\$ 1,418,460					\$ 1,418,460	
Installation of Generator @85 West St, Goderich A21C	\$ 308,737					\$ 308,737	

**County of Huron**  
**Total Capital and Asset Management Program**  
**For the year ending December 31, 2023**

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Professional Fees for Grants	\$ 7,932					\$ 7,932	
3 Lounges	\$ 28,000					\$ 28,000	
Installation of Generator	\$ -						
Accessible Front Vestibule \$54,545	\$ 166,545	\$ 112,000				\$ 54,545	
Upgrade Exterior Cladding/Insulation \$144,224	\$ 147,073					\$ 147,073	
Flooring Replacement \$56,100	\$ 41,953					\$ 41,953	
Installation of Generator \$91,285 @52 Bristol	\$ 28,989					\$ 28,989	
<b>Minor Capital:</b>							
Communication Monitor Install Prototype						\$ 3,500	\$ 3,500
Replace Fire Exit Sidewalk						\$ 15,000	\$ 15,000
Upgrade Phone Service/Replace Enterphone						\$ 19,040	\$ 19,040
Building Condition Assessments (BCA) \$95,000						\$ 95,000	\$ 95,000
Energy Audits \$61,700						\$ 58,856	\$ 58,856
Prototype Accessible Patios \$12,900						\$ 4,907	\$ 4,907
Building Condition Assessments (BCA)						\$ 29,653	\$ 29,653
<b>TOTAL SOCIAL SERVICES</b>	<b>\$ 2,333,889</b>	<b>\$ 837,769</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,261,645</b>	<b>\$ 857,356</b>
<b>PROPERTY SERVICES</b>							
20% of Natural Infrastructure Fund	\$ 40,000	\$ 40,000					
Replace York Air Conditioner	\$ 47,000	\$ 47,000					
Front entrance pillar replacement/repairs	\$ 38,000	\$ 38,000					
AxiomV software upgrade to AxiomXA	\$ 13,000	\$ 13,000					
Create Accessible Parking area St	\$ 70,000	\$ 70,000					
Construct a receiving vestibule	\$ 25,000	\$ 25,000					
<b>Minor Capital:</b>							
Roof Repairs							\$ 7,500
Repair watermain/upgrade backflows							\$ 16,000
Replace overhead door operators and door cables							\$ 48,000
Chiller repairs							\$ 4,600
Install swipe card access							\$ 8,500
Exterior Step repairs (OPP entrance)							\$ 7,500
Caulk windows							\$ 26,000
Install overhead door operators							\$ 4,500
Steel on underside of ceiling							\$ 20,000
<b>Carry Forward:</b>							
Accessible/Safety Improvements to Main Entrance	\$ 261,438					\$ 261,438	
Replace Boilers for Building Heat	\$ 101,524					\$ 101,524	
Renovate NorthWest Exhibit Gallery	\$ 62,606					\$ 62,606	
Auditorium Accessibility	\$ 81,845					\$ 81,845	
Upgrade Asphalt Driveway	\$ 27,000					\$ 27,000	
IT Department Renovation	\$ 197,482	\$ 150,000				\$ 47,482	
Boardroom Accessibility	\$ 30,000					\$ 30,000	
Courtyard Refurbishment	\$ 25,273					\$ 25,273	
Upgrades to Building Automation Systems (BAS)	\$ 50,268	\$ 19,000				\$ 31,268	
Uninterrupted Power Supply Replacement	\$ 10,000					\$ 10,000	
Accessible Gazebo	\$ 32,712				\$ 32,712		
Professional Fees for Grants	\$ 16,507	\$ 6,500				\$ 10,007	
Council Chambers VC	\$ 18,704			\$ 18,704			
<b>Minor Capital:</b>							
Building Condition Assessments (BCA)						\$ 47,154	\$ 47,154
Repair Roof Drain						\$ 8,000	\$ 8,000
Energy Audits						\$ 20,481	\$ 20,481

County of Huron  
Total Capital and Asset Management Program  
For the year ending December 31, 2023

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
<b>TOTAL PROPERTY SERVICES</b>	\$ 1,148,359	\$ 408,500	\$ -	\$ 18,704	\$ 32,712	\$ 764,078	\$ 218,235
<b>TREASURY</b>							
Furniture/Chairs	\$ 5,000					\$ 5,000	
<b>TOTAL TREASURY</b>	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -
<b>PROVINCIAL OFFENCES</b>							
Receipt Printer/Server costs	1,959					\$ 1,959	
<b>TOTAL PROVINCIAL OFFENCES</b>	\$ 1,959	\$ -	\$ -	\$ -	\$ -	\$ 1,959	\$ -
<b>CAO/Clerk</b>							
Furniture/Chairs	\$ 3,890					\$ 3,890	
Office Renovation	15,500	\$ 6,850	\$ 8,650				
<b>TOTAL CAO</b>	\$ 19,390	\$ 6,850	\$ 8,650	\$ -	\$ -	\$ 3,890	\$ -
<b>CORPORATE</b>							
Asset Management Software	\$ 60,000					\$ 60,000	
Remote Access Platform	\$ 80,000			\$ 80,000			
<b>TOTAL CORPORATE</b>	\$ 140,000	\$ -	\$ -	\$ 80,000	\$ -	\$ 60,000	\$ -
<b>ECONOMIC DEVELOPMENT</b>							
NIL							
<b>TOTAL ECONOMIC DEVELOPMENT</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL CAPITAL EXPENDITURES</b>	\$ 34,248,435	\$ 8,261,457	\$ 491,746	\$ 8,984,007	\$ 3,932,712	\$ 13,627,293	\$ 1,665,322

**County of Huron**  
**Total Capital and Asset Management Program**  
**For the year ending December 31, 2023**

Multi Year Capital - Only design/engineering Costs  
 2023 Budget does not include construction costs for 2024/2025

<b>Capital Expense</b>	<b>CAPITAL COST</b>
<b>Public Works</b>	
CR 83 Dashwood Reconstruct	\$ 252,000
Wingham Facility Replacement	\$ 251,471
Rehabilitation of Boundary Bridge 11 (BB11) CONSULTING FEES	\$ 25,000
Rehabilitation of Boundary Bridge 14 (BB14) CONSULTING FEES	\$ 25,000
Rehabilitation of Bannockburn Bridge (03-10.4) CONSULTING FEES	\$ 130,000
Rehabilitation of Lower Maitland Bridge (07-00.9) - Bridge Crew CONSULTING FEES	\$ 50,000
Rehabilitation of Fitch's Bridge (07- 04.8)CONSULTING FEES	\$ 60,000
Rehabilitation of Wroxeter Bridge (87-07.4) - Bridge Crew CONSULTING FEES	\$ 50,000
CR 83 / Airport Line Intersection Upgrade	\$ 159,959
<b>Multi Year Capital Costs - Engineering/Design only</b>	<b>\$ 1,003,430</b>
(Does not include 2024/2025 construction costs)	

<b>Financing Costs for 2024</b>	
Wingham Patrol Yard	\$ 369,461
Housing Build	\$ 1,706,000
Total Financing Cost in 2024	\$ 2,075,461
Financing Costs built into 2023	\$ 320,500
<b>Estimated Increase in 2024 Levy</b>	<b>\$ 1,754,961</b>



**CORPORATION OF THE COUNTY OF HURON**  
**at December 31, 2023**  
**Estimated Reserve Balances**

<b>RESERVE</b>	<b>2021 Balance</b>	<b>Projected 2022 Balance</b>	<b>Projected 2023 Balance</b>	<b>Change 2023/2022</b>
Winter Maintenance Reserve Fund	\$ 1,400,000	\$ 1,400,000	\$ 1,037,000	\$ (363,000)
Highways Reserve Fund	\$ 19,345,954	\$ 19,345,954	\$ 17,845,954	\$ (1,500,000)
Fleet Reserve Fund	\$ 6,359,793	\$ 6,021,247	\$ 3,525,070	\$ (2,496,177)
EMS Fleet Reserve Fund	\$ 714,857	\$ 953,295	\$ 665,295	\$ (288,000)
General Liability Insurance Reserve	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -
General Capital Reserve	\$ 6,178,627	\$ 6,710,329	\$ 6,753,874	\$ 43,544
Facilities Capital Reserve	\$ 1,186,694	\$ 1,186,694	\$ 1,186,694	\$ -
Ambulance Station Capital Reserve Fund	\$ 2,129,528	\$ 2,129,528	\$ 2,258,632	\$ 129,104
Huronview (Homes) Reserve Fund	\$ 2,455,924	\$ 2,455,924	\$ 1,875,924	\$ (580,000)
Social Housing Capital Reserve Fund	\$ 3,729,026	\$ 3,729,026	\$ 3,315,944	\$ (413,082)
Waste Management Reserve	\$ 500,000	\$ 500,000	\$ 500,000	\$ -
Water Source Protection Reserve	\$ 781,676	\$ 781,676	\$ 781,676	\$ -
Library Book Reserve Fund	\$ 89,848	\$ 89,848	\$ 89,848	\$ -
Library Cap Fund	\$ 59,805	\$ 59,805	\$ 59,805	\$ -
Corporate IT Reserve Fund	\$ 372,313	\$ 401,313	\$ 401,313	\$ -
Reserve Fund for Workers Safety & Insurance	\$ 200,000	\$ 200,000	\$ 200,000	\$ -
Forestry Reserve Fund	\$ 218,406	\$ 218,406	\$ 213,406	\$ (5,000)
Sustainable Huron	\$ 75,000	\$ 75,000	\$ 75,000	\$ -
Economic Development Reserve Fund	\$ 1,234,513	\$ 1,234,513	\$ 1,194,513	\$ (40,000)
General Reserve for Contingencies	\$ 12,434,261	\$ 11,320,373	\$ 6,131,293	\$ (5,189,080)
Capital Project Carryforward	\$ 6,065,011	\$ 6,999,396	\$ 0	\$ (6,999,395)
Operating Project Carryforward	\$ 729,388	\$ 688,875	\$ 10,404	\$ (678,471)
<b>Total Reserves Funds</b>	<b>\$ 67,260,625</b>	<b>\$ 67,501,202</b>	<b>\$ 49,121,645</b>	<b>\$ (18,379,557)</b>
<b>TOTAL</b>	<b>\$ 67,260,625</b>	<b>\$ 67,501,202</b>	<b>\$ 49,121,645</b>	<b>\$ (18,379,557)</b>

**Excluding Committed Carryforwards**                    **\$ 60,466,225**   **\$ 59,812,931**   **\$ 49,111,240**   **\$ (10,701,691)**

CORPORATION OF THE COUNTY OF HURON																
at December 31, 2023																
FORECAST OF RESTRICTED ACCUMULATED SURPLUS AND UNRESTRICTED ACCUMULATED SURPLUS and COMMITTED FUNDS																
Department	Description	Winter Maintenance Reserve Fund	Highways Reserve Fund	Fleet Reserve Fund	EMS Fleet Reserve Fund	General Liability Insurance Reserve	General Capital Reserve	Facilities Capital Reserve	Ambulance Station Capital Reserve Fund	Huronview (Homes) Reserve Fund	Social Housing Capital Reserve Fund	Waste Management Reserve	Water Source Protection Reserve	Library Book Reserve Fund	Library Cap Fund	Corporate IT Reserve Fund
<b>2021 Actuals</b>		1,400,000	19,345,954	6,359,793	714,857	1,000,000	6,178,627	1,186,694	2,129,528	2,455,924	3,729,026	500,000	781,676	89,848	59,805	372,313
<b>2022 Estimated Reserve Activity</b>																
Corporate	Estimated Reserve Usage															
	Corporate Kaizen															
	Asset Management Plan Software															
	Goderich Hospital															
Accessibility	Operating Carryforward															
Treasury	Capital/Operating Carryforward															
Economic Development	Board Reserve Usage															
	Capital/Operating Carryforward															
CAO/Clerk																
HR	HRIS															
	Kaizen reserve funding															
IT	Capital/Operating Carryforward															29,000
POA	Capital/Operating Carryforward															
Public Works	Future Sustainability															
	Capital Carryforwards/Surplus CF															
Fleet	Capital Carryforwards			(1,231,361)												
	Reserve Usage			(1,243,185)												
Homes for the Aged	Capital/Operating Carryforward															
Library	Clinton Branch Project															
	Capital/Operating Carryforward															
	Digitization project - prior year															
	Depreciation Adjustment - E Resources						(14,400)									
Museum	Capital Carryforwards															
	Digitization project - prior year															
Planning	Climate Change - net costs															
Social Services	Capital/Operating Carryforward															
	Tri Plex Build															
Property Services	Capital/Operating Carryforward															
	Ambulance Base Reserve				129,104											
EMS	Capital/Operating Carryforward				109,334											
	General Capital Carryforwards (TR/POA)															
Interest							450,000									
	Interest - draw from reserves for interest rate decline															
Excess Depreciation							96,102									
	SWIFT - additional County Contributions															
	Capital and Operating Carryforwards			2,136,000												
	2022 Estimated Surplus															
<b>2022 Estimated Reserve Balance</b>		1,400,000	19,345,954	6,021,247	953,295	1,000,000	6,710,329	1,186,694	2,129,528	2,455,924	3,729,026	500,000	781,676	89,848	59,805	401,313

CORPORATION OF THE COUNTY OF HURON																
at December 31, 2023																
FORECAST OF RESTRICTED ACCUMULATED SURPLUS AND UNRESTRICTED ACCUMULATED SURPLUS and COMMITTED FUNDS																
Department	Description	Winter Maintenance Reserve Fund	Highways Reserve Fund	Fleet Reserve Fund	EMS Fleet Reserve Fund	General Liability Insurance Reserve	General Capital Reserve	Facilities Capital Reserve	Ambulance Station Capital Reserve Fund	Huronview (Homes) Reserve Fund	Social Housing Capital Reserve Fund	Waste Management Reserve	Water Source Protection Reserve	Library Book Reserve Fund	Library Cap Fund	Corporate IT Reserve Fund
<b>2023 Estimated Reserve Activity</b>																
Corporate	Estimated Reserve Usage															
	Corporate Kaizen															
	Capital/Operating Carryforward															
	Goderich Hospital															
	EMS Upstaffing for 2023 Prov Share															
	Gapping for 2 new positions (July 1 Hire, Full year budget)															
Accessibility	Washroom project															
Treasury	Capital/Operating Carryforward															
Economic Development	Board Reserve Usage															
	Capital/Operating Carryforward															
CAO/Clerk																
HR	HRIS															
	Kaizen reserve funding															
IT	Capital/Operating Carryforward															
POA	Capital/Operating Carryforward															
Public Works	Reserve Usage	(363,000)	(1,500,000)													
	Capital Carryforwards/Surplus CF															
Fleet	Capital Carryforwards				(2,136,000)											
	Reserve Usage				(360,177)											
Homes for the Aged	Capital/Operating Carryforward									(580,000)						
Library	Clinton Branch Project															
	Capital/Operating Carryforward															
	Digitization project - prior year															
	Depreciation Adjustment - E Resources															
Museum	Capital/Operating Carryforward															
	Digitization project - prior year															
Planning	Capital/Operating Carryforward															
	Forestry Sales/usage															
Social Services	Capital/Operating Carryforward															
	Tri Plex Build						(406,941)				(413,082)					
Property Services	Capital/Operating Carryforward															
	Ambulance Base Reserve								129,104							
EMS	Capital/Operating Carryforward															
	Ambulance Vehicle from Reserve				(288,000)											
Interest																
Excess Depreciation							450,485									
SWIFT - additional County Contributions																
<b>2023 Estimated Reserve Balance</b>		<b>1,037,000</b>	<b>17,845,954</b>	<b>3,525,070</b>	<b>665,295</b>	<b>1,000,000</b>	<b>6,753,874</b>	<b>1,186,694</b>	<b>2,258,632</b>	<b>1,875,924</b>	<b>3,315,944</b>	<b>500,000</b>	<b>781,676</b>	<b>89,848</b>	<b>59,805</b>	<b>401,313</b>

CORPORATION OF THE COUNTY OF HURON											
at December 31, 2023											
FORECAST OF RESTRICTED ACCUMULATED SURPLUS											
Department	Description	Reserve Fund for Workers Safety & Insurance	Forestry Reserve Fund	Sustainable Huron	Economic Development Reserve Fund	General Reserve for Contingencies	Capital Project Carryforward	Operating Project Carryforward	Committed Reserves Funds	Add Back unspent Committed Funds	TOTAL
<b>2021 Actuals</b>		<b>200,000</b>	<b>218,406</b>	<b>75,000</b>	<b>1,234,513</b>	<b>12,434,261</b>	<b>6,065,011</b>	<b>729,388</b>	<b>67,260,625</b>	<b>-</b>	<b>67,260,625</b>
<b>2022 Estimated Reserve Activity</b>											
Corporate	Estimated Reserve Usage					(2,476,000)			(2,476,000)		(2,476,000)
	Corporate Kaizen					(25,200)			(25,200)		(25,200)
	Asset Management Plan Software						(60,000)		(60,000)		(60,000)
	Goderich Hospital					(150,000)			(150,000)		(150,000)
Accessibility	Operating Carryforward								0		-
Treasury	Capital/Operating Carryforward								0		-
Economic Development	Board Reserve Usage				(50,000)				(50,000)		(50,000)
	Capital/Operating Carryforward							(156,500)	(156,500)		(156,500)
CAO/Clerk									0		-
HR	HRIS						(38,000)		(38,000)		(38,000)
	Kaizen reserve funding					(91,000)			(91,000)		(91,000)
IT	Capital/Operating Carryforward						(93,113)	(40,000)	(104,113)		(104,113)
POA	Capital/Operating Carryforward								0		-
Public Works	Future Sustainability						(4,488,345)		(4,488,345)		(4,488,345)
	Capital Carryforwards/Surplus CF								0		-
Fleet	Capital Carryforwards								(1,231,361)		(1,231,361)
	Reserve Usage								(1,243,185)		(1,243,185)
Homes for the Aged	Capital/Operating Carryforward						(91,772)	(27,027)	(118,799)		(118,799)
									0		-
Library	Clinton Branch Project						(55,000)		(55,000)		(55,000)
	Capital/Operating Carryforward					(15,000)	(13,099)		(28,099)		(28,099)
	Digitization project - prior year					(13,938)			(13,938)		(13,938)
	Depreciation Adjustment - E Resourc								(14,400)		(14,400)
Museum	Capital Carryforwards						(11,000)	(55,410)	(66,410)		(66,410)
	Digitization project - prior year					(7,255)			(7,255)		(7,255)
Planning	Climate Change - net costs								0		-
Social Services	Capital/Operating Carryforward						(547,077)	(201,844)	(748,921)		(748,921)
	Tri Plex Build								0		-
Property Services	Capital/Operating Carryforward						(313,961)	(86,374)	(400,335)		(400,335)
	Ambulance Base Reserve								129,104		129,104
EMS	Capital/Operating Carryforward						(324,691)		(215,357)		(215,357)
	General Capital Carryforwards (TR/POA)						(28,953)		(28,953)		(28,953)
Interest									450,000		450,000
Interest - draw from reserves for interest rate decline									0		-
Excess Depreciation									96,102		96,102
SWIFT - additional County Contributions									0		-
Capital and Operating Carryforwards					50,000	12,000	6,999,395	526,642	9,724,037		9,724,037
2022 Estimated Surplus						1,652,505			1,652,505		1,652,505
<b>2022 Estimated Reserve Balance</b>		<b>200,000</b>	<b>218,406</b>	<b>75,000</b>	<b>1,234,513</b>	<b>11,320,373</b>	<b>6,999,396</b>	<b>688,875</b>	<b>67,501,202</b>	<b>-</b>	<b>67,501,202</b>

CORPORATION OF THE COUNTY OF HURON											
at December 31, 2023											
FORECAST OF RESTRICTED ACCUMULATED SURPLUS											
Department	Description	Reserve Fund for Workers Safety & Insurance	Forestry Reserve Fund	Sustainable Huron	Economic Development Reserve Fund	General Reserve for Contingencies	Capital Project Carryforward	Operating Project Carryforward	Committed Reserves Funds	Add Back unspent Committed Funds	TOTAL
<b>2023 Estimated Reserve Activity</b>											
Corporate	Estimated Reserve Usage					(1,652,505)			(1,652,505)		(1,652,505)
	Corporate Kaizen								0		-
	Capital/Operating Carryforward						(60,000)		(60,000)		(60,000)
	Goderich Hospital					(150,000)			(150,000)		(150,000)
	EMS Upstaffing for 2023 Prov Share					(119,500)			(119,500)		(119,500)
	Gapping for 2 new positions (July 1 to					(122,500)			(122,500)		(122,500)
Accessibility	Washroom project							(60,000)	(60,000)		(60,000)
Treasury	Capital/Operating Carryforward						(5,000)	(15,000)	(20,000)		(20,000)
Economic Development	Board Reserve Usage				(40,000)			(20,000)	(60,000)		(60,000)
	Capital/Operating Carryforward								0		
CAO/Clerk							(3,890)		(3,890)		(3,890)
HR	HRIS						(25,484)		(25,484)		(25,484)
	Kaizen reserve funding					(85,021)			(85,021)		(85,021)
IT	Capital/Operating Carryforward						(46,400)	(10,000)	(56,400)		(56,400)
POA	Capital/Operating Carryforward						(1,959)		(1,959)		(1,959)
Public Works	Reserve Usage								(1,863,000)		(1,863,000)
	Capital Carryforwards/Surplus CF					(250,000)	(4,298,988)		(4,548,988)		(4,548,988)
Fleet	Capital Carryforwards								(2,136,000)		(2,136,000)
	Reserve Usage								(360,177)		(360,177)
Homes for the Aged	Capital/Operating Carryforward						(163,861)	(45,551)	(789,412)		(789,412)
									0		
Library	Clinton Branch Project						(55,000)		(55,000)		(55,000)
	Capital/Operating Carryforward						(10,421)	(32,000)	(42,421)		(42,421)
	Digitization project - prior year								0		-
	Depreciation Adjustment - E Resourc								0		-
Museum	Capital/Operating Carryforward						(12,202)	(35,500)	(47,702)		(47,702)
	Digitization project - prior year					(23,136)			(23,136)		(23,136)
Planning	Capital/Operating Carryforward							(12,000)	(12,000)		(12,000)
	Forestry Sales/usage		(5,000)						(5,000)		(5,000)
Social Services	Capital/Operating Carryforward						(617,229)	(270,956)	(888,185)		(888,185)
	Tri Plex Build						(496,608)	(101,829)	(1,418,460)		(1,418,460)
Property Services	Capital/Operating Carryforward						(688,443)	(75,635)	(764,078)		(764,078)
	Ambulance Base Reserve								129,104		129,104
EMS	Capital/Operating Carryforward						(513,910)		(513,910)		(513,910)
	Ambulance Vehicle from Reserve								(288,000)		(288,000)
									0		-
Interest									0		-
Excess Depreciation									450,485		450,485
SWIFT - additional County Contributions						(2,786,418)			(2,786,418)		(2,786,418)
<b>2023 Estimated Reserve Balance</b>		<b>200,000</b>	<b>213,406</b>	<b>75,000</b>	<b>1,194,513</b>	<b>6,131,293</b>	<b>0</b>	<b>10,404</b>	<b>49,121,645</b>	<b>-</b>	<b>49,121,645</b>

2023 TAX RATE CALCULATIONS

Column 1	Column 2	Column 3	Column 4	Column 5	Column 6	Column 7				
		Net Levy required =		\$	50,052,161					
Description	Returned Assessment for	Transition Ratio	Tax Reductions	Weighted Ratios	Weighted Assessments	2023 Tax Rate	Proof of Tax	2022 Tax Rate	Change in Tax Rates	Tax Rate % Change
		<i>Published Transition Ratios by Class (excludes railways and hydro right-of-ways)</i>	<i>(Section 368.1 of the Municipal Act or as prescribed or set by by-law)</i>	<i>(Col. 3 x (1 - Col. 4))</i>	<i>(Col. 2 x Col. 5)</i>	<i>Residential and farm tax rate (calculated below) x Col. 5</i>	<i>(Col. 2 x Col. 7)</i>			
res/farm (RT)	6,967,802,221	1.000000	0.00%	1.000000	6,967,802,221	0.00500913	34,902,639	0.00470373	0.0003054	6.49%
multi-res (MT)/ New multi res (NT)	108,525,200	1.100000	0.00%	1.100000	119,377,720	0.00551004	597,979	0.00517411	0.0003359	
new multi-residential (NT)			0.00%	-	-	-	-	0.00000000		
farmlands (FT)	7,979,897,038	0.250000	0.00%	0.250000	1,994,974,260	0.00125228	9,993,089	0.00117593	0.0000763	
commercial (CT) + (ST) + (CH) + (DH) + (XT)	594,821,197	1.100000	0.00%	1.100000	654,303,317	0.00551004	3,277,491	0.00517411	0.0003359	
industrial (IT) + (LT) + (IH) + (JT)	172,940,300	1.100000	0.00%	1.100000	190,234,330	0.00551004	952,909	0.00517411	0.0003359	
pipeline (PT)	44,565,300	0.700000	0.00%	0.700000	31,195,710	0.00350639	156,263	0.00329261	0.0002138	
managed forests (TT)	37,000,000	0.250000	0.00%	0.250000	9,250,000	0.00125228	46,334	0.00117593	0.0000763	
other class (OT)			0.00%	-	-	-	-	0.00000000		
utility and distribution (UT)			0.00%	-	-	-	-	0.00000000		
	<b>15,905,551,256</b>				<b>9,967,137,557</b>		<b>49,926,704</b>			
res/farm farmland class I (R1)	4,862,800	1.000000	75.00%	0.250000	1,215,700	0.00125228	6,090	0.00117593	0.0000763	
res/farm farmland class II (R4)		1.000000	0.00%	1.000000	-	0.00500913	-	0.00470373	0.0003054	
res/farm farmland class III (R7)		1.000000	0.00%	1.000000	-	0.00500913	-	0.00470373	0.0003054	
multi-res. Farmland class I (M1)		1.000000	75.00%	0.250000	-	0.00125228	-	0.00117593	0.0000763	
multi-res. Farmland class II (M4)		1.100000	0.00%	1.100000	-	0.00551004	-	0.00517411	0.0003359	
multi-res. Farmland class III (M7)		1.100000	0.00%	1.100000	-	0.00551004	-	0.00517411	0.0003359	
commercial excess/vacant unit (CU) + (SU)	6,136,971	1.100000	0.00%	1.100000	6,750,668	0.00551004	33,815	0.00517411	0.0003359	
commercial vacant land (CJ & CX)	10,236,900	1.100000	0.00%	1.100000	11,260,590	0.00551004	56,406	0.00517411	0.0003359	
commercial farmland class I (C1)		1.000000	75.00%	0.250000	-	0.00125228	-	0.00117593	0.0000763	
commercial farmland class II (C4)		1.100000	0.00%	1.100000	-	0.00551004	-	0.00517411	0.0003359	
commercial farmland class III (C7)		1.100000	0.00%	1.100000	-	0.00551004	-	0.00517411	0.0003359	
industrial excess/vacant unit (IU) + (LU) + (IK) + (JU)	1,442,600	1.100000	0.00%	1.100000	1,586,860	0.00551004	7,949	0.00517411	0.0003359	
industrial vacant land (IX) + (IJ)	3,630,900	1.100000	0.00%	1.100000	3,993,990	0.00551004	20,006	0.00517411	0.0003359	
industrial farmland class I (I1)	281,000	1.000000	75.00%	0.250000	70,250	0.00125228	352	0.00117593	0.0000763	
industrial farmland class II (I4)		1.100000	0.00%	1.100000	-	0.00551004	-	0.00517411	0.0003359	
industrial farmland class III (I7)		1.100000	0.00%	1.100000	-	0.00551004	-	0.00517411	0.0003359	
Commercial/Industrial - Small Farm (up to \$100,000)	609,100	1.100000	75.00%	0.275000	167,503	0.00137751	839	0.00129353	0.0000840	
	<b>27,200,271</b>				<b>25,045,561</b>		<b>125,457</b>			
<b>Total Returned Assessments</b>	<b>15,932,751,527</b>				<b>9,992,183,118</b>		<b>50,052,161</b>			
Levy requirements										
Net levy	50,052,161									
<b>TOTAL MUNICIPAL</b>	<b>50,052,161</b>	divided by	<i>(Col. 6 Total)</i> <b>9,992,183,118</b>	equals	<b>Res/Farm Tax Rate</b>	<b>0.00500913</b>				

County of Huron  
2023 Tax Rate Summary

Property Tax Class	Current Value Assessment	Transition Ratio	Tax Reductions	Weighted Ratios	Weighted Assessments	2023 Tax Rate	Levy Amount	2022 Tax Rate	Change in Tax Rate
Residential Taxable: Full	\$ 6,967,802,221	1.00	0%	1.00	\$ 6,967,802,221	0.00500913	\$ 34,902,639	0.00470373	6.49%
Multi-Residential Taxable: Full	\$ 108,525,200	1.10	0%	1.10	\$ 119,377,720	0.00551004	\$ 597,979	0.00517411	6.49%
Farm Taxable: Full	\$ 7,979,897,038	0.25	0%	0.25	\$ 1,994,974,260	0.00125228	\$ 9,993,089	0.00117593	6.49%
Commercial Taxable: Full	\$ 594,821,197	1.10	0%	1.10	\$ 654,303,317	0.00551004	\$ 3,277,491	0.00517411	6.49%
Industrial Taxable: Full	\$ 172,940,300	1.10	0%	1.10	\$ 190,234,330	0.00551004	\$ 952,909	0.00517411	6.49%
Pipeline Taxable: Full	\$ 44,565,300	0.70	0%	0.70	\$ 31,195,710	0.00350639	\$ 156,263	0.00329261	6.49%
Managed Forest Taxable: Full	\$ 37,000,000	0.25	0%	0.25	\$ 9,250,000	0.00125228	\$ 46,334	0.00117593	6.49%
Residential Taxable: Farmland I	\$ 4,862,800	1.00	75%	0.25	\$ 1,215,700	0.00125228	\$ 6,090	0.00117593	6.49%
Commercial Taxable: Excess Land	\$ 6,136,971	1.10	0%	1.10	\$ 6,750,668	0.00551004	\$ 33,815	0.00517411	6.49%
Commercial Taxable: Vacant Land	\$ 10,236,900	1.10	0%	1.10	\$ 11,260,590	0.00551004	\$ 56,406	0.00517411	6.49%
Industrial Taxable: Excess Land	\$ 1,442,600	1.10	0%	1.10	\$ 1,586,860	0.00551004	\$ 7,949	0.00517411	6.49%
Industrial Taxable: Vacant Land	\$ 3,630,900	1.10	0%	1.10	\$ 3,993,990	0.00551004	\$ 20,006	0.00517411	6.49%
Industrial Taxable: Farmland I	\$ 281,000	1.00	75%	0.25	\$ 70,250	0.00125228	\$ 352	0.00117593	6.49%
Commercial/Industrial - Small Farm (up to \$100,000)	\$ 609,100	1.100	75%	0.275	\$ 167,503	0.00137751	\$ 839	0.00129353	
<b>TOTAL</b>	<b>\$ 15,932,751,527</b>				<b>\$ 9,992,183,118</b>		<b>\$ 50,052,161</b>		

County of Huron

2023 Budget

Impact of Upper Tier Levy Increase to Taxation per \$100,000 (Excluding new assessment)

Tax Class	2022 Assessment	2023 Assessment	2022 Tax Rate	2023 Tax Rate	% Tax Rate Change	2022 County Taxes	2023 County Taxes	% Cty Tax Change	Change Inc(Dec) \$
<b>RESIDENTIAL</b>	\$ 100,000	\$ 100,000	0.00470373	0.00500913	6.49%	\$ 470	\$ 501	6.49%	\$30.54
<b>FARMLANDS</b>	\$ 100,000	\$ 100,000	0.001175933	0.00125228	6.49%	\$ 118	\$ 125	6.49%	\$7.63
<b>MULTI-RESIDENTIAL</b>	\$ 100,000	\$ 100,000	0.005174106	0.00551004	6.49%	\$ 517	\$ 551	6.49%	\$33.59
<b>COMMERCIAL</b>	\$ 100,000	\$ 100,000	0.005174106	0.00551004	6.49%	\$ 517	\$ 551	6.49%	\$33.59
<b>INDUSTRIAL</b>	\$ 100,000	\$ 100,000	0.005174106	0.00551004	6.49%	\$ 517	\$ 551	6.49%	\$33.59
<b>NOTE:</b>	There is no assessment changes in 2021, and new growth was excluded from this calculation								
	It only reflects change in burden for existing assessment base								



**County of Huron  
2023 Budget  
Impact to Properties**

2023 Levy \$ 50,052,161

**Upper Tier Tax impact on Median/Typical Property**

<b>Class</b>	<b>Description</b>	<b>Code</b>	<b>Property Count</b>	<b>2022 CVA</b>	<b>2023 CVA</b>	<b>CVA Change</b>	<b>2022 CVA Taxes</b>	<b>2023 CVA Taxes</b>	<b>\$ Tax Change</b>	<b>% Tax Change</b>
RT	Single Family Home	301	14,696	220,000	220,000	0.00%	\$ 1,035	\$ 1,102	\$ 67.19	6.49%
RT	Farm House	211	3,127	164,700	164,700	0.00%	\$ 775	\$ 825	\$ 50.30	6.49%
FT	Farmland	211	2,987	1,051,700	1,051,700	0.00%	\$ 1,237	\$ 1,317	\$ 80.30	6.49%
MT	Apartment Building	340	79	733,000	733,000	0.00%	\$ 3,793	\$ 4,039	\$ 246.24	6.49%
CT	Small Office Building	400	74	251,000	251,000	0.00%	\$ 1,299	\$ 1,383	\$ 84.32	6.49%
CT	Small Retail Commercial Building	410	172	148,000	148,000	0.00%	\$ 766	\$ 815	\$ 49.72	6.49%
IT	Standard Industrial Property	520	97	270,700	270,700	0.00%	\$ 1,401	\$ 1,492	\$ 90.94	6.49%
The median or typical property in each group represents a property value with an assessed value at or near the midpoint or median for the group and a per cent change in assessment for the year or near the median for the group										

County of Huron  
 2023 Budget  
 Frequency Distribution of Tax Impact by Property

DRAFT LEVY      \$            50,052,161

Residential Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	20,683	\$ 57
100-200	Increase	5,463	\$ 132
200-300	Increase	628	\$ 237
300-500	Increase	228	\$ 376
500-700	Increase	58	\$ 572
700-1,000	Increase	21	\$ 800
1,000-1,500	Increase	8	\$ 1,202
1,500-2,000	Increase	4	\$ 1,852
2,000-3,000	Increase	6	\$ 2,159
3,000 - Over	Increase	9	\$ 8,144
0-100	Decrease	-	\$ -
100-200	Decrease	-	\$ -
200-300	Decrease	-	\$ -
300-500	Decrease	-	\$ -
500-700	Decrease	-	\$ -
700-1,000	Decrease	-	\$ -
1,000-1,500	Decrease	-	\$ -
1,500-2,000	Decrease	-	\$ -
2,000-3,000	Decrease	-	\$ -
3,000 - Over	Decrease	-	\$ -
<b>TOTAL</b>		<b>27,108</b>	<b>\$ 84</b>
Source: OPTA tax tools			

County of Huron  
 2023 Budget  
 Frequency Distribution of Tax Impact by Property

DRAFT LEVY      \$            50,052,161

Farmland Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	5,795	\$ 56
100-200	Increase	2,168	\$ 128
200-300	Increase	185	\$ 231
300-500	Increase	37	\$ 352
500-700	Increase	6	\$ 586
700-1,000	Increase	2	\$ 927.00
1,000-1,500	Increase	-	\$ -
1,500-2,000	Increase	-	\$ -
2,000-3,000	Increase	-	\$ -
3,000 - Over	Increase	-	\$ -
0-100	Decrease	-	\$ -
100-200	Decrease	-	\$ -
200-300	Decrease	-	\$ -
300-500	Decrease	-	\$ -
500-700	Decrease	-	\$ -
700-1,000	Decrease	-	\$ -
1,000-1,500	Decrease	-	\$ -
1,500-2,000	Decrease	-	\$ -
2,000-3,000	Decrease	-	\$ -
3,000 - Over	Decrease	-	\$ -
<b>TOTAL</b>		<b>8,193</b>	<b>\$ 81</b>
Source: OPTA tax tools			

County of Huron  
2023 Assessment Data and Tax Levy

Total of all Local Municipalities

Property Tax Class	2023 Assessment	2022 Assessment	\$ Change Assessment	% Change Assessment	2023 County Taxes	2022 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 6,967,802,221	\$ 6,785,705,459	\$ 182,096,762	2.7%	\$ 34,902,639	\$ 31,918,144	\$ 2,984,495	9.35%
Multi-Residential Taxable: Full	\$ 108,525,200	\$ 99,305,100	\$ 9,220,100	9.3%	\$ 597,979	\$ 513,815	\$ 84,164	16.38%
Farm Taxable: Full	\$ 7,979,897,038	\$ 7,992,558,947	\$ (12,661,909)	-0.2%	\$ 9,993,089	\$ 9,398,715	\$ 594,374	6.32%
Commercial Taxable: Full	\$ 594,821,197	\$ 582,029,327	\$ 12,791,870	2.2%	\$ 3,277,491	\$ 3,011,481	\$ 266,010	8.83%
Industrial Taxable: Full	\$ 172,940,300	\$ 167,974,000	\$ 4,966,300	3.0%	\$ 952,909	\$ 869,115	\$ 83,794	9.64%
Pipeline Taxable: Full	\$ 44,565,300	\$ 44,205,300	\$ 360,000	0.8%	\$ 156,263	\$ 145,551	\$ 10,712	7.36%
Managed Forest Taxable: Full	\$ 37,000,000	\$ 37,399,400	\$ (399,400)	-1.1%	\$ 46,334	\$ 43,979	\$ 2,355	5.36%
Residential Taxable: Farmland I	\$ 4,862,800	\$ 5,664,200	\$ (801,400)	-14.1%	\$ 6,090	\$ 6,661	\$ (571)	-8.57%
Commercial Taxable: Excess Land	\$ 6,136,971	\$ 6,483,225	\$ (346,254)	-5.3%	\$ 33,815	\$ 33,545	\$ 270	0.81%
Commercial Taxable: Vacant Land	\$ 10,236,900	\$ 8,995,100	\$ 1,241,800	13.8%	\$ 56,406	\$ 46,542	\$ 9,864	21.19%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 1,442,600	\$ 1,464,400	\$ (21,800)	-1.5%	\$ 7,949	\$ 7,577	\$ 372	4.91%
Industrial Taxable: Vacant Land	\$ 3,630,900	\$ 3,451,900	\$ 179,000	5.2%	\$ 20,006	\$ 17,860	\$ 2,146	12.01%
Industrial/Commercial: Small Farm S	\$ 609,100	\$ 335,500	\$ 273,600	81.5%	\$ 839	\$ 434	\$ 405	93.34%
Industrial Taxable: Farmland I	\$ 281,000	\$ 281,000	\$ -	0.0%	\$ 352	\$ 330	\$ 21	6.49%
<b>TOTAL</b>	<b>\$ 15,932,751,527</b>	<b>\$ 15,735,852,858</b>	<b>\$ 196,898,669</b>	<b>1.3%</b>	<b>\$ 50,052,161</b>	<b>\$ 46,013,750</b>	<b>\$ 4,038,411</b>	<b>8.78%</b>

County of Huron  
2023 Assessment Data and Tax Levy

Total of all Local Municipalities

Municipality	2023 Assessment	2022 Assessment	\$ Change Assessment	% Change Assessment	2023 County Taxes	2022 County Taxes	\$ Change Tax	% Change Tax
Ashfield, Colborne, Wawanosh	\$ 2,056,244,200	\$ 2,028,631,800	\$ 27,612,400	1.4%	\$ 6,379,004	\$ 5,835,956	\$ 543,048	9.31%
Bluewater	\$ 2,679,823,432	\$ 2,645,819,132	\$ 34,004,300	1.3%	\$ 9,543,192	\$ 8,801,004	\$ 742,188	8.43%
Central Huron	\$ 1,887,602,500	\$ 1,864,247,000	\$ 23,355,500	1.3%	\$ 6,050,771	\$ 5,567,194	\$ 483,577	8.69%
Goderich	\$ 941,943,709	\$ 921,272,909	\$ 20,670,800	2.2%	\$ 4,799,324	\$ 4,407,580	\$ 391,744	8.89%
Howick	\$ 948,176,900	\$ 939,766,417	\$ 8,410,483	0.9%	\$ 2,481,804	\$ 2,285,834	\$ 195,970	8.57%
Huron East	\$ 3,018,429,000	\$ 2,987,454,600	\$ 30,974,400	1.0%	\$ 7,313,222	\$ 6,725,605	\$ 587,617	8.74%
Morris Turnberry	\$ 1,110,660,600	\$ 1,100,492,500	\$ 10,168,100	0.9%	\$ 2,705,278	\$ 2,487,117	\$ 218,161	8.77%
North Huron	\$ 721,449,186	\$ 710,227,300	\$ 11,221,886	1.6%	\$ 2,641,067	\$ 2,412,624	\$ 228,443	9.47%
South Huron	\$ 2,568,422,000	\$ 2,537,941,200	\$ 30,480,800	1.2%	\$ 8,138,499	\$ 7,490,836	\$ 647,663	8.65%
<b>TOTAL</b>	<b>\$ 15,932,751,527</b>	<b>\$ 15,735,852,858</b>	<b>\$ 196,898,669</b>	<b>1.3%</b>	<b>\$ 50,052,161</b>	<b>\$ 46,013,750</b>	<b>\$ 4,038,411</b>	<b>8.78%</b>

County of Huron  
2023 Assessment Data and Tax Levy

Local Municipality: A.C.W (4070)

Property Tax Class	2023 Assessment	2022 Assessment	\$ Change Assessment	% Change Assessment	2023 County Taxes	2022 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 949,763,400	\$ 916,172,000	\$ 33,591,400	3.67%	\$ 4,757,490	\$ 4,309,428	\$ 448,062	10.40%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 1,040,635,300	\$ 1,046,905,700	\$ (6,270,400)	-0.60%	\$ 1,303,170	\$ 1,231,091	\$ 72,079	5.85%
Commercial Taxable: Full	\$ 26,291,129	\$ 25,705,229	\$ 585,900	2.28%	\$ 144,865	\$ 133,002	\$ 11,864	8.92%
Industrial Taxable: Full	\$ 26,561,500	\$ 26,370,000	\$ 191,500	0.73%	\$ 146,355	\$ 136,441	\$ 9,914	7.27%
Pipeline Taxable: Full	\$ 2,489,700	\$ 2,468,700	\$ 21,000	0.85%	\$ 8,730	\$ 8,128	\$ 601	7.40%
Managed Forest Taxable: Full	\$ 7,376,300	\$ 7,301,900	\$ 74,400	1.02%	\$ 9,237	\$ 8,587	\$ 651	7.58%
Residential Taxable: Farmland I	\$ 1,820,100	\$ 2,429,600	\$ (609,500)	-25.09%	\$ 2,279	\$ 2,857	\$ (578)	-20.22%
Commercial Taxable: Excess Land	\$ 1,031,971	\$ 1,031,971	\$ -	0.00%	\$ 5,686	\$ 5,340	\$ 347	6.49%
Commercial Taxable: Vacant Land	\$ 176,700	\$ 176,700	\$ -	0.00%	\$ 974	\$ 914	\$ 59	6.49%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Vacant Land	\$ 20,000	\$ 20,000	\$ -	0.00%	\$ 110	\$ 103	\$ 7	6.49%
Industrial/Commercial: Small Farm S	\$ 78,100	\$ 50,000	\$ 28,100	56.20%	\$ 108	\$ 65	\$ 43	66.34%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
<b>TOTAL</b>	<b>\$ 2,056,244,200</b>	<b>\$ 2,028,631,800</b>	<b>\$ 27,612,400</b>	<b>1.36%</b>	<b>\$ 6,379,004</b>	<b>\$ 5,835,956</b>	<b>\$ 543,048</b>	<b>9.31%</b>
% of Total County	12.9%	12.9%			12.7%	12.7%		

County of Huron  
2023 Assessment Data and Tax Levy

Local Municipality: Bluewater (4020)

Property Tax Class	2023 Assessment	2022 Assessment	\$ Change Assessment	% Change Assessment	2023 County Taxes	2022 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 1,497,280,288	\$ 1,465,616,441	\$ 31,663,847	2.16%	\$ 7,500,074	\$ 6,893,868	\$ 606,206	8.79%
Multi-Residential Taxable: Full	\$ 7,422,600	\$ 7,422,600	\$ -	0.00%	\$ 40,899	\$ 38,405	\$ 2,494	6.49%
Farm Taxable: Full	\$ 1,041,673,591	\$ 1,041,307,178	\$ 366,413	0.04%	\$ 1,304,470	\$ 1,224,508	\$ 79,962	6.53%
Commercial Taxable: Full	\$ 99,973,153	\$ 98,533,713	\$ 1,439,440	1.46%	\$ 550,857	\$ 509,824	\$ 41,033	8.05%
Industrial Taxable: Full	\$ 18,273,500	\$ 18,027,500	\$ 246,000	1.36%	\$ 100,688	\$ 93,276	\$ 7,412	7.95%
Pipeline Taxable: Full	\$ 8,099,000	\$ 8,055,000	\$ 44,000	0.55%	\$ 28,398	\$ 26,522	\$ 1,876	7.07%
Managed Forest Taxable: Full	\$ 3,966,300	\$ 3,966,300	\$ -	0.00%	\$ 4,967	\$ 4,664	\$ 303	6.49%
Residential Taxable: Farmland I	\$ 1,035,400	\$ 1,255,100	\$ (219,700)	-17.50%	\$ 1,297	\$ 1,476	\$ (179)	-12.15%
Commercial Taxable: Excess Land	\$ 308,300	\$ 308,300	\$ -	0.00%	\$ 1,699	\$ 1,595	\$ 104	6.49%
Commercial Taxable: Vacant Land	\$ 874,600	\$ 416,500	\$ 458,100	109.99%	\$ 4,819	\$ 2,155	\$ 2,664	123.62%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 118,600	\$ 118,600	\$ -	0.00%	\$ 653	\$ 614	\$ 40	6.49%
Industrial Taxable: Vacant Land	\$ 791,900	\$ 791,900	\$ -	0.00%	\$ 4,363	\$ 4,097	\$ 266	6.49%
Industrial/Commercial: Small Farm S	\$ 6,200	\$ -	\$ 6,200	0.00%	\$ 9	\$ -	\$ 9	0.00%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
<b>TOTAL</b>	<b>\$ 2,679,823,432</b>	<b>\$ 2,645,819,132</b>	<b>\$ 34,004,300</b>	<b>1.29%</b>	<b>\$ 9,543,192</b>	<b>\$ 8,801,004</b>	<b>\$ 742,188</b>	<b>8.43%</b>
% of Total County	16.8%	16.8%			19.1%	19.1%		

County of Huron  
2023 Assessment Data and Tax Levy

Local Municipality: Central Huron (4030)

Property Tax Class	2023 Assessment	2022 Assessment	\$ Change Assessment	% Change Assessment	2023 County Taxes	2022 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 872,061,300	\$ 850,886,294	\$ 21,175,006	2.49%	\$ 4,368,270	\$ 4,002,342	\$ 365,928	9.14%
Multi-Residential Taxable: Full	\$ 9,027,000	\$ 9,027,000	\$ -	0.00%	\$ 49,739	\$ 46,707	\$ 3,033	6.49%
Farm Taxable: Full	\$ 907,084,800	\$ 908,070,900	\$ (986,100)	-0.11%	\$ 1,135,927	\$ 1,067,831	\$ 68,096	6.38%
Commercial Taxable: Full	\$ 68,729,000	\$ 65,764,906	\$ 2,964,094	4.51%	\$ 378,700	\$ 340,275	\$ 38,425	11.29%
Industrial Taxable: Full	\$ 12,321,100	\$ 12,269,000	\$ 52,100	0.42%	\$ 67,890	\$ 63,481	\$ 4,409	6.94%
Pipeline Taxable: Full	\$ 8,783,000	\$ 8,582,000	\$ 201,000	2.34%	\$ 30,797	\$ 28,257	\$ 2,539	8.99%
Managed Forest Taxable: Full	\$ 7,431,600	\$ 7,653,800	\$ (222,200)	-2.90%	\$ 9,306	\$ 9,000	\$ 306	3.40%
Residential Taxable: Farmland I	\$ 155,700	\$ 155,700	\$ -	0.00%	\$ 195	\$ 183	\$ 12	6.49%
Commercial Taxable: Excess Land	\$ 310,100	\$ 310,100	\$ -	0.00%	\$ 1,709	\$ 1,604	\$ 104	6.49%
Commercial Taxable: Vacant Land	\$ 1,195,100	\$ 1,195,100	\$ -	0.00%	\$ 6,585	\$ 6,184	\$ 401	6.49%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 32,900	\$ 32,900	\$ -	0.00%	\$ 181	\$ 170	\$ 11	6.49%
Industrial Taxable: Vacant Land	\$ 199,300	\$ 199,300	\$ -	0.00%	\$ 1,098	\$ 1,031	\$ 67	6.49%
Industrial/Commercial: Small Farm S	\$ 271,600	\$ 100,000	\$ 171,600	171.60%	\$ 374	\$ 129	\$ 245	189.23%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
<b>TOTAL</b>	<b>\$ 1,887,602,500</b>	<b>\$ 1,864,247,000</b>	<b>\$ 23,355,500</b>	<b>1.25%</b>	<b>\$ 6,050,771</b>	<b>\$ 5,567,194</b>	<b>\$ 483,577</b>	<b>8.69%</b>
% of Total County	11.8%	11.8%			12.1%	12.1%		



County of Huron  
2023 Assessment Data and Tax Levy

Local Municipality: Goderich (4028)

Property Tax Class	2023 Assessment	2022 Assessment	\$ Change Assessment	% Change Assessment	2023 County Taxes	2022 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 757,630,609	\$ 740,139,309	\$ 17,491,300	2.36%	\$ 3,795,071	\$ 3,481,417	\$ 313,654	9.01%
Multi-Residential Taxable: Full	\$ 29,390,100	\$ 28,285,200	\$ 1,104,900	3.91%	\$ 161,941	\$ 146,351	\$ 15,590	10.65%
Farm Taxable: Full	\$ 1,247,100	\$ 1,350,000	\$ (102,900)	-7.62%	\$ 1,562	\$ 1,588	\$ (26)	-1.62%
Commercial Taxable: Full	\$ 126,481,500	\$ 125,596,000	\$ 885,500	0.71%	\$ 696,919	\$ 649,847	\$ 47,072	7.24%
Industrial Taxable: Full	\$ 18,010,200	\$ 17,616,400	\$ 393,800	2.24%	\$ 99,237	\$ 91,149	\$ 8,088	8.87%
Pipeline Taxable: Full	\$ 2,609,000	\$ 2,609,000	\$ -	0.00%	\$ 9,148	\$ 8,590	\$ 558	6.49%
Managed Forest Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Residential Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Commercial Taxable: Excess Land	\$ 944,300	\$ 944,300	\$ -	0.00%	\$ 5,203	\$ 4,886	\$ 317	6.49%
Commercial Taxable: Vacant Land	\$ 3,952,800	\$ 3,283,800	\$ 669,000	20.37%	\$ 21,780	\$ 16,991	\$ 4,789	28.19%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 580,100	\$ 601,900	\$ (21,800)	-3.62%	\$ 3,196	\$ 3,114	\$ 82	2.64%
Industrial Taxable: Vacant Land	\$ 914,000	\$ 663,000	\$ 251,000	37.86%	\$ 5,036	\$ 3,430	\$ 1,606	46.81%
Industrial/Commercial: Small Farm S	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Farmland I	\$ 184,000	\$ 184,000	\$ -	0.00%	\$ 230	\$ 216	\$ 14	6.49%
<b>TOTAL</b>	<b>\$ 941,943,709</b>	<b>\$ 921,272,909</b>	<b>\$ 20,670,800</b>	<b>2.24%</b>	<b>\$ 4,799,324</b>	<b>\$ 4,407,580</b>	<b>\$ 391,744</b>	<b>8.89%</b>
% of Total County	5.9%	5.9%			9.6%	9.6%		

County of Huron  
2023 Assessment Data and Tax Levy

Local Municipality: Howick (4046)

Property Tax Class	2023 Assessment	2022 Assessment	\$ Change Assessment	% Change Assessment	2023 County Taxes	2022 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 321,219,100	\$ 312,057,841	\$ 9,161,259	2.94%	\$ 1,609,029	\$ 1,467,837	\$ 141,192	9.62%
Multi-Residential Taxable: Full	\$ 2,454,000	\$ 2,454,000	\$ -	0.00%	\$ 13,522	\$ 12,697	\$ 824	6.49%
Farm Taxable: Full	\$ 605,144,900	\$ 606,551,176	\$ (1,406,276)	-0.23%	\$ 757,813	\$ 713,264	\$ 44,549	6.25%
Commercial Taxable: Full	\$ 14,440,500	\$ 13,810,800	\$ 629,700	4.56%	\$ 79,568	\$ 71,459	\$ 8,109	11.35%
Industrial Taxable: Full	\$ 3,306,800	\$ 3,324,500	\$ (17,700)	-0.53%	\$ 18,221	\$ 17,201	\$ 1,019	5.93%
Pipeline Taxable: Full	\$ 70,000	\$ 70,000	\$ -	0.00%	\$ 245	\$ 230	\$ 15	6.49%
Managed Forest Taxable: Full	\$ 317,000	\$ 317,000	\$ -	0.00%	\$ 397	\$ 373	\$ 24	6.49%
Residential Taxable: Farmland I	\$ 812,200	\$ 786,400	\$ 25,800	3.28%	\$ 1,017	\$ 925	\$ 92	9.99%
Commercial Taxable: Excess Land	\$ 182,800	\$ 182,800	\$ -	0.00%	\$ 1,007	\$ 946	\$ 61	6.49%
Commercial Taxable: Vacant Land	\$ 148,500	\$ 148,500	\$ -	0.00%	\$ 818	\$ 768	\$ 50	6.49%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Vacant Land	\$ 13,400	\$ 13,400	\$ -	0.00%	\$ 74	\$ 69	\$ 5	6.49%
Industrial/Commercial: Small Farm S	\$ 67,700	\$ 50,000	\$ 17,700	35.40%	\$ 93	\$ 65	\$ 29	44.19%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
<b>TOTAL</b>	<b>\$ 948,176,900</b>	<b>\$ 939,766,417</b>	<b>\$ 8,410,483</b>	<b>0.89%</b>	<b>\$ 2,481,804</b>	<b>\$ 2,285,834</b>	<b>\$ 195,970</b>	<b>8.57%</b>
% of Total County	6.0%	6.0%			5.0%	5.0%		

County of Huron  
2023 Assessment Data and Tax Levy

Local Municipality: Huron East (4040)

Property Tax Class	2023 Assessment	2022 Assessment	\$ Change Assessment	% Change Assessment	2023 County Taxes	2022 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 836,772,661	\$ 813,426,934	\$ 23,345,727	2.87%	\$ 4,191,504	\$ 3,826,143	\$ 365,362	9.55%
Multi-Residential Taxable: Full	\$ 10,418,600	\$ 10,418,600	\$ -	0.00%	\$ 57,407	\$ 53,907	\$ 3,500	6.49%
Farm Taxable: Full	\$ 2,082,865,375	\$ 2,081,206,667	\$ 1,658,708	0.08%	\$ 2,608,337	\$ 2,447,360	\$ 160,977	6.58%
Commercial Taxable: Full	\$ 46,147,364	\$ 44,485,899	\$ 1,661,465	3.73%	\$ 254,274	\$ 230,175	\$ 24,099	10.47%
Industrial Taxable: Full	\$ 29,864,300	\$ 25,800,800	\$ 4,063,500	15.75%	\$ 164,554	\$ 133,496	\$ 31,058	23.26%
Pipeline Taxable: Full	\$ 6,656,000	\$ 6,651,000	\$ 5,000	0.08%	\$ 23,339	\$ 21,899	\$ 1,439	6.57%
Managed Forest Taxable: Full	\$ 3,551,500	\$ 3,374,700	\$ 176,800	5.24%	\$ 4,447	\$ 3,968	\$ 479	12.07%
Residential Taxable: Farmland I	\$ 474,000	\$ 474,000	\$ -	0.00%	\$ 594	\$ 557	\$ 36	6.49%
Commercial Taxable: Excess Land	\$ 518,700	\$ 518,700	\$ -	0.00%	\$ 2,858	\$ 2,684	\$ 174	6.49%
Commercial Taxable: Vacant Land	\$ 481,100	\$ 467,900	\$ 13,200	2.82%	\$ 2,651	\$ 2,421	\$ 230	9.50%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 191,400	\$ 191,400	\$ -	0.00%	\$ 1,055	\$ 990	\$ 64	6.49%
Industrial Taxable: Vacant Land	\$ 371,000	\$ 371,000	\$ -	0.00%	\$ 2,044	\$ 1,920	\$ 125	6.49%
Industrial/Commercial: Small Farm Su	\$ 100,000	\$ 50,000	\$ 50,000	100.00%	\$ 138	\$ 65	\$ 73	112.99%
Industrial Taxable: Farmland I	\$ 17,000	\$ 17,000	\$ -	0.00%	\$ 21	\$ 20	\$ 1	6.49%
<b>TOTAL</b>	<b>\$ 3,018,429,000</b>	<b>\$ 2,987,454,600</b>	<b>\$ 30,974,400</b>	<b>1.04%</b>	<b>\$ 7,313,222</b>	<b>\$ 6,725,605</b>	<b>\$ 587,617</b>	<b>8.74%</b>
% of Total County	18.9%	19.0%			14.6%	14.6%		

County of Huron  
2023 Assessment Data and Tax Levy

Local Municipality: Morris Turnberry (4060)

Property Tax Class	2023 Assessment	2022 Assessment	\$ Change Assessment	% Change Assessment	2023 County Taxes	2022 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 296,839,862	\$ 287,367,762	\$ 9,472,100	3.30%	\$ 1,486,910	\$ 1,351,701	\$ 135,209	10.00%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 760,037,338	\$ 761,127,038	\$ (1,089,700)	-0.14%	\$ 951,782	\$ 895,035	\$ 56,747	6.34%
Commercial Taxable: Full	\$ 30,800,100	\$ 28,578,900	\$ 2,221,200	7.77%	\$ 169,710	\$ 147,870	\$ 21,840	14.77%
Industrial Taxable: Full	\$ 13,036,100	\$ 13,303,100	\$ (267,000)	-2.01%	\$ 71,829	\$ 68,832	\$ 2,998	4.36%
Pipeline Taxable: Full	\$ 2,438,000	\$ 2,420,000	\$ 18,000	0.74%	\$ 8,549	\$ 7,968	\$ 580	7.28%
Managed Forest Taxable: Full	\$ 5,609,400	\$ 5,797,900	\$ (188,500)	-3.25%	\$ 7,025	\$ 6,818	\$ 207	3.03%
Residential Taxable: Farmland I	\$ 188,000	\$ 186,000	\$ 2,000	1.08%	\$ 235	\$ 219	\$ 17	7.64%
Commercial Taxable: Excess Land	\$ 64,900	\$ 64,900	\$ -	0.00%	\$ 358	\$ 336	\$ 22	6.49%
Commercial Taxable: Vacant Land	\$ 483,500	\$ 483,500	\$ -	0.00%	\$ 2,664	\$ 2,502	\$ 162	6.49%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 266,600	\$ 266,600	\$ -	0.00%	\$ 1,469	\$ 1,379	\$ 90	6.49%
Industrial Taxable: Vacant Land	\$ 849,900	\$ 849,900	\$ -	0.00%	\$ 4,683	\$ 4,397	\$ 286	6.49%
Industrial/Commercial: Small Farm Su	\$ 46,900	\$ 46,900	\$ -	0.00%	\$ 65	\$ 61	\$ 4	6.49%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
<b>TOTAL</b>	<b>\$ 1,110,660,600</b>	<b>\$ 1,100,492,500</b>	<b>\$ 10,168,100</b>	<b>0.92%</b>	<b>\$ 2,705,278</b>	<b>\$ 2,487,117</b>	<b>\$ 218,161</b>	<b>8.77%</b>
% of Total County	7.0%	7.0%			5.4%	5.4%		

County of Huron  
2023 Assessment Data and Tax Levy

Local Municipality: North Huron (4050)

Property Tax Class	2023 Assessment	2022 Assessment	\$ Change Assessment	% Change Assessment	2023 County Taxes	2022 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 389,262,752	\$ 374,871,829	\$ 14,390,923	3.84%	\$ 1,949,868	\$ 1,763,297	\$ 186,572	10.58%
Multi-Residential Taxable: Full	\$ 10,355,000	\$ 10,320,000	\$ 35,000	0.34%	\$ 57,057	\$ 53,397	\$ 3,660	6.85%
Farm Taxable: Full	\$ 261,716,334	\$ 265,882,471	\$ (4,166,137)	-1.57%	\$ 327,743	\$ 312,660	\$ 15,083	4.82%
Commercial Taxable: Full	\$ 40,197,100	\$ 39,076,900	\$ 1,120,200	2.87%	\$ 221,488	\$ 202,188	\$ 19,300	9.55%
Industrial Taxable: Full	\$ 10,308,300	\$ 10,283,600	\$ 24,700	0.24%	\$ 56,799	\$ 53,208	\$ 3,591	6.75%
Pipeline Taxable: Full	\$ 4,467,000	\$ 4,430,000	\$ 37,000	0.84%	\$ 15,663	\$ 14,586	\$ 1,077	7.38%
Managed Forest Taxable: Full	\$ 3,697,200	\$ 3,582,000	\$ 115,200	3.22%	\$ 4,630	\$ 4,212	\$ 418	9.92%
Residential Taxable: Farmland I	\$ 10,400	\$ 10,400	\$ -	0.00%	\$ 13	\$ 12	\$ 1	6.49%
Commercial Taxable: Excess Land	\$ 522,900	\$ 716,400	\$ (193,500)	-27.01%	\$ 2,881	\$ 3,707	\$ (826)	-22.27%
Commercial Taxable: Vacant Land	\$ 674,100	\$ 815,600	\$ (141,500)	-17.35%	\$ 3,714	\$ 4,220	\$ (506)	-11.98%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 29,100	\$ 29,100	\$ -	0.00%	\$ 160	\$ 151	\$ 10	6.49%
Industrial Taxable: Vacant Land	\$ 184,500	\$ 184,500	\$ -	0.00%	\$ 1,017	\$ 955	\$ 62	6.49%
Industrial/Commercial: Small Farm S	\$ 24,500	\$ 24,500	\$ -	0.00%	\$ 34	\$ 32	\$ 2	6.49%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
<b>TOTAL</b>	<b>\$ 721,449,186</b>	<b>\$ 710,227,300</b>	<b>\$ 11,221,886</b>	<b>1.58%</b>	<b>\$ 2,641,067</b>	<b>\$ 2,412,624</b>	<b>\$ 228,443</b>	<b>9.47%</b>
% of Total County	4.5%	4.5%			5.3%	5.2%		

County of Huron  
2023 Assessment Data and Tax Levy

Local Municipality: South Huron (4010)

Property Tax Class	2023 Assessment	2022 Assessment	\$ Change Assessment	% Change Assessment	2023 County Taxes	2022 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 1,046,972,249	\$ 1,025,167,049	\$ 21,805,200	2.13%	\$ 5,244,422	\$ 4,822,112	\$ 422,310	8.76%
Multi-Residential Taxable: Full	\$ 39,457,900	\$ 31,377,700	\$ 8,080,200	25.75%	\$ 217,415	\$ 162,352	\$ 55,063	33.92%
Farm Taxable: Full	\$ 1,279,492,300	\$ 1,280,157,817	\$ (665,517)	-0.05%	\$ 1,602,286	\$ 1,505,380	\$ 96,906	6.44%
Commercial Taxable: Full	\$ 141,761,351	\$ 140,476,980	\$ 1,284,371	0.91%	\$ 781,111	\$ 726,843	\$ 54,269	7.47%
Industrial Taxable: Full	\$ 41,258,500	\$ 40,979,100	\$ 279,400	0.68%	\$ 227,336	\$ 212,030	\$ 15,306	7.22%
Pipeline Taxable: Full	\$ 8,953,600	\$ 8,919,600	\$ 34,000	0.38%	\$ 31,395	\$ 29,369	\$ 2,026	6.90%
Managed Forest Taxable: Full	\$ 5,050,700	\$ 5,405,800	\$ (355,100)	-6.57%	\$ 6,325	\$ 6,357	\$ (32)	-0.50%
Residential Taxable: Farmland I	\$ 367,000	\$ 367,000	\$ -	0.00%	\$ 460	\$ 432	\$ 28	6.49%
Commercial Taxable: Excess Land	\$ 2,253,000	\$ 2,405,754	\$ (152,754)	-6.35%	\$ 12,414	\$ 12,448	\$ (33)	-0.27%
Commercial Taxable: Vacant Land	\$ 2,250,500	\$ 2,007,500	\$ 243,000	12.10%	\$ 12,400	\$ 10,387	\$ 2,013	19.38%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 223,900	\$ 223,900	\$ -	0.00%	\$ 1,234	\$ 1,158	\$ 75	6.49%
Industrial Taxable: Vacant Land	\$ 286,900	\$ 358,900	\$ (72,000)	-20.06%	\$ 1,581	\$ 1,857	\$ (276)	-14.87%
Industrial/Commercial: Small Farm S	\$ 14,100	\$ 14,100	\$ -	0.00%	\$ 19	\$ 18	\$ 1	6.49%
Industrial Taxable: Farmland I	\$ 80,000	\$ 80,000	\$ -	0.00%	\$ 100	\$ 94	\$ 6	6.49%
<b>TOTAL</b>	<b>\$ 2,568,422,000</b>	<b>\$ 2,537,941,200</b>	<b>\$ 30,480,800</b>	<b>1.20%</b>	<b>\$ 8,138,499</b>	<b>\$ 7,490,836</b>	<b>\$ 647,663</b>	<b>8.65%</b>
% of Total County	16.1%	16.1%			16.3%	16.3%		



**COUNTY OF HURON**

**2023 BUDGET**

**COUNCIL**

# Corporation of the County of Huron

## County Council

### 2023 Budget

The County Council budget represents those expenditures related to attendance at Council and Committee meetings, board meetings, mileage, conference and convention attendance for all Councillors, the Warden, and all appointed members of the various boards.

County Council provides overall direction for all program responsibilities. Council is accountable to the taxpayers of Huron County.

Section 224 of the Municipal Act states that it is the role of Council:

- (a) to represent the public and to consider the well-being and interests of the municipality;
- (b) to develop and evaluate the policies and programs of the municipality;
- (c) to determine which services the municipality provides;
- (d) to ensure that administrative practices and procedures are in place to implement decisions of council;
- (e) to maintain financial integrity of the municipality; and
- (f) to carry out the duties of council under this or any other Act.

#### **Salaries and Benefits**

Salaries and benefits are calculated based on each councillor and board member. Certain assumptions are made in determining this budget item. It is assumed that all councillors will have 100% attendance at the required meetings such as council and committee meetings and at a full day's rate. This budget includes a total of 15 councillors plus citizen members of the Library Board.

Staff assumes there will be special meetings that councillors will need to attend from time to time as well as strategic planning days and a bus tour.

The budget includes the \$6,018 Councillor annual honorarium, the Warden's honorarium at \$21,964 and conference allowance at \$4,067. Library Board member's conference allowance is \$1,250. Full day per diem is \$352.62 and a half day per diem is \$201.49.

The (4) Board of Health Huron councillors are now to be paid directly from the County, increasing costs by \$16,000

#### **New Equipment**

No new equipment is planned for 2023 as new devices were procured in 2022.



**Purchased Service**

In preparing a budget for Council, staff must make assumptions on the activities in which Council wishes to participate or become involved. One assumption is strategic planning. \$26,000 is being included within the Council budget for such activities. This is an increase of \$11,000 over last year for training for the new Councillors.

**Operational**

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, travel and meals, training, publications, memberships, postage, etc.

The conference budget is based on each councillor utilizing their full conference allowance of \$4,067, with no limit for the Warden. Past experience has shown that many councillors will not utilize their full allowance. Library Board member's conference allowance is \$1,250.

Overall, the operational accounts are reflecting an increase over 2022 of \$21,381, primarily due to increase in conference expenses, assuming a return to more in person conferences.

**Program**

Included in this area are expenses for promotional/public relations and special events such as a council bus tour, the Warden's banquet and reception and other events. There is no change in the program account budget for 2022.

**Summary**

Overall, Council's budget is planned to increase by \$60,444 or 9.50% to a total of \$696,870.

**COUNTY OF HURON**  
**Council**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Councillor's Remuneration	384,419	272,072	434,700	481,300	46,600	10.72%
<b>Total Salaries</b>	<b>384,419</b>	<b>272,072</b>	<b>434,700</b>	<b>481,300</b>	<b>46,600</b>	<b>10.72%</b>
<b>BENEFITS</b>						
Statutory Benefits	19,743	13,694	21,500	23,800	2,300	10.70%
<b>Total Benefits</b>	<b>19,743</b>	<b>13,694</b>	<b>21,500</b>	<b>23,800</b>	<b>2,300</b>	<b>10.70%</b>
<b>Total Salaries and Benefits</b>	<b>404,162</b>	<b>285,766</b>	<b>456,200</b>	<b>505,100</b>	<b>48,900</b>	<b>10.72%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	33	20,944	27,000	2,000	(25,000)	-92.59%
<b>Total Equipment</b>	<b>33</b>	<b>20,944</b>	<b>27,000</b>	<b>2,000</b>	<b>(25,000)</b>	<b>-92.59%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	19,892	-	15,000	26,000	11,000	73.33%
Insurance	16,062	18,937	18,937	23,000	4,063	21.46%
Legal Fees	1,206	-	1,000	1,000	-	0.00%
Printing (External)	252	674	500	500	-	0.00%
<b>Total Purchased Service</b>	<b>37,412</b>	<b>19,611</b>	<b>35,437</b>	<b>50,500</b>	<b>15,063</b>	<b>42.51%</b>
<b>OPERATIONAL</b>						
Advertising	-	925	500	500	-	0.00%
Associations/Memberships	40,756	57,859	44,600	48,800	4,200	9.42%
Conventions/Conferences	4,845	36,176	35,285	50,000	14,715	41.70%
Miscellaneous Admin.	429	779	1,200	1,200	-	0.00%
Office Expense	32	236	-	250	250	0.00%
Rent	9,400	9,400	9,400	9,400	-	0.00%
Staff Training	-	8,141	-	-	-	0.00%
Telecommunications	977	791	1,000	1,000	-	0.00%
Travel/Meals	4,346	4,589	5,554	8,620	3,066	55.20%
Depreciation - Capital Assets	2	-	850	-	(850)	-100.00%
<b>Total Operational</b>	<b>60,786</b>	<b>118,896</b>	<b>98,389</b>	<b>119,770</b>	<b>21,381</b>	<b>21.73%</b>
<b>PROGRAM</b>						
Special Events	8,961	5,767	8,900	9,000	100	1.12%
Promotion/Public Relations	3,392	16,572	10,500	10,500	-	0.00%

**COUNTY OF HURON**  
**Council**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Program</b>	<b>12,353</b>	<b>22,339</b>	<b>19,400</b>	<b>19,500</b>	<b>100</b>	<b>0.52%</b>
<b>TOTAL EXPENDITURES</b>	<b>514,747</b>	<b>467,555</b>	<b>636,426</b>	<b>696,870</b>	<b>60,444</b>	<b>9.50%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>514,747</b>	<b>467,555</b>	<b>636,426</b>	<b>696,870</b>	<b>60,444</b>	<b>9.50%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			-	-	-	0.00%
Add Capital Asset Expenditures			-		-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus Capital					-	0.00%
Less: Transfer from accumulated surplus Operating						
<b>TOTAL COUNTY LEVY</b>	<b>514,747</b>	<b>467,555</b>	<b>636,426</b>	<b>696,870</b>	<b>60,444</b>	<b>9.50%</b>



**COUNTY OF HURON**  
**2023 BUDGET**

**CORPORATE EXPENSE**

# Corporation of the County of Huron

## Corporate Expense

### 2023 Budget

The types of expenditures captured in the Corporate Expense budget are those that cannot be allocated to a specific department or program. These include general legal and consulting fees, Council approved grants to various organizations, provision for unforeseen/contingencies, the County's share of tax write-offs, cost of MPAC, etc.

#### **Purchased Services**

There is \$15,000 budget for general consulting costs in 2022. \$42,000 is also being included in this budget line for the ECM program and Novus Agenda – which is the annual support costs required for ongoing maintenance, upgrades and support of the system. Additionally, the ongoing HRIS costs are being included corporately for 2023 as modernization funding is no longer available. Cost is \$222,000 for licensing costs.

While not booked to corporate, the County's insurance renewal is \$1,134,682, excluding cyber coverage, which is an increase of \$164,062 or 17% over last year. Currently we are unable to secure cyber coverage. Included in the budget is a total of \$1,207,900 anticipating cyber coverage. If no coverage is available, staff are recommending that the savings of 73,200 be included in a reserve if needed for a future cyber event.

#### **Operational**

Depreciation of \$42,375 has been included in corporate for one-time COVID equipment and Children Services leasehold improvements that were fully funded for their purchase, and will not be renewed at end of useful life. These expenses are not being raised in the levy and adjusted accordingly.

#### **Program**

Council has approved the following grants to various organizations:

<b>Recipient</b>	<b>2023</b>
Goderich Hospital	\$150,000
Total	\$150,000

In addition to the above amounts, \$66,000 has been included in the budget for the Huron County Food Bank Distribution Centre. The \$66,000 for the HCFBDC is being funded by the levy, the balance of the grant funding is from reserves.

The SWIFT Broadband contributions were included in the 2023 budget at the approved amount of \$2,786,418. Work is underway, however, no payments in 2022. This is funded from reserves.

MPAC expenses are also decreasing slightly based on actuals to \$1,227,800. MPAC charges the upper tier municipality to provide assessment services to the overall County and its local municipalities.

### **Other Expenditures**

There are no provisions currently built into the budget for any additional 2023 grant requests.

### **Capital**

Asset Management software - \$60,000 has been included in the Corporate budget. The project work on asset management software was initiated in 2018 with the integration between the GIS and Worktech systems. Work will continue into 2023 as time permits.

### **Corporate Reserve Usage**

Reserves are being utilized in order to offset current budget pressures. \$60,000 is being used to cover Asset Management, while a total of \$1,652,505 is being funded from the 2022 estimated annual surplus, \$250,000 for additional Public Works surplus, \$119,500 for EMS provincial share of 2023 Goderich upstaffing, and \$122,500 for expected surplus for the 2 new positions being hired mid-way through 2023, but included in budget at full year.

\$150,000 relates to the funding for the Goderich Hospital which is to be funded from reserves. \$2,786,418 is included for the SWIFT Broadband project.

### **Corporate Special Projects**

Included in the Special Project budget is \$80,000 for a remote access IT solution for County staff. Funding is covered by the Safe Restart funding from the Province.

### **COVID Costs**

Estimated COVID costs are being included in the 2023 budget at \$150,000, funded from the balance of the safe restart funding that will be carried forward from 2022.

### **Revenue**

The 2023 OMPF funding is reduced by \$135,300 to a total of \$767,200. This funding will continue to be phased out for the County. Interest income is estimated to increase by \$1,400,000 based on significant increase in current rates.

**Summary**

Overall, the levy required to support corporate expenses is decreasing by \$512,467 or 21.88% from the 2022 budget. This decrease is due additional reserve adjustments for the Public Works estimated surplus, EMS 2023 provincial share of the upstaffing, and the gapping for two new positions included in the budget for the full year, but will be hired mid- way through the year.

**County of Huron**  
**Corporate**  
**Total Asset Management Planning Requirements**  
**For the year ending December 31, 2023**

<b>Capital Expense</b>	<b>Total Cost</b>	<b>Description</b>	<b>Funded Amount (Other than Levy)</b>	<b>Funding Source</b>
<b>Treasury</b>				
Furniture/Chairs	\$ 5,000		\$ 5,000	Carry Forward
<b>TOTAL TREASURY</b>	<b>\$ 5,000</b>		<b>\$ 5,000</b>	
<b>CAO/Clerk</b>				
Furniture/Chairs	\$ 3,890		\$ 3,890	Carry Forward
Office Renovation	15,500			
<b>TOTAL CAO/CLERK</b>	<b>\$ 19,390</b>		<b>\$ 3,890</b>	
<b>Council</b>				
<b>TOTAL COUNCIL</b>	<b>-</b>		<b>-</b>	
<b>Corporate</b>				
Asset Management Software	\$ 60,000		\$ 60,000	Carry Forward
Remote Access Platform	\$ 80,000		\$ 80,000	Provincial
<b>TOTAL CORPORATE</b>	<b>\$ 140,000</b>		<b>\$ 140,000</b>	
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>\$ 164,390</b>			
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset</b>	164,390			
<b>TOTAL Minor Capital (operating)</b>	-			
<b>Total Carryforward TCA</b>	68,890			
<b>Total Carryforward Minor Capital</b>				
<b>Total Funding</b>	80,000	To be included as Revenue on Budget Input		
<b>LESS: DEPRECIATION</b>	\$ (164,390)			
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>\$ -</b>			



**COUNTY OF HURON**  
**Corporate**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>COUNTY RATES</b>						
County Levy General	44,648,115	46,013,871	-	-	-	0.00%
Payment in Lieu	348,669	348,669	-	-	-	0.00%
Supplementary Taxes	652,627	550,000	-	-	-	0.00%
<b>Total County Rates</b>	<b>45,649,410</b>	<b>46,912,540</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	628	-	-	-	-	0.00%
OMPF	1,061,700	902,500	902,500	767,200	(135,300)	-14.99%
<b>Total Provincial Grants</b>	<b>1,062,328</b>	<b>902,500</b>	<b>902,500</b>	<b>767,200</b>	<b>(135,300)</b>	<b>-14.99%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	258	160	-	-	-	0.00%
Miscellaneous Revenue	0	(2)	-	-	-	0.00%
Investment Income	782,537	1,692,140	800,000	2,200,000	1,400,000	175.00%
Rent/Lease	200	-	-	-	-	0.00%
Third Party Recoveries	16,622	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>799,616</b>	<b>1,692,298</b>	<b>800,000</b>	<b>2,200,000</b>	<b>1,400,000</b>	<b>175.00%</b>
<b>TOTAL REVENUE</b>	<b>47,511,354</b>	<b>49,507,338</b>	<b>1,702,500</b>	<b>2,967,200</b>	<b>1,264,700</b>	<b>74.28%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>BENEFITS</b>						
Statutory Benefits	381,338	15,413	-	-	-	0.00%
Extended Benefits	26,276	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>407,614</b>	<b>15,413</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>407,614</b>	<b>15,413</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	53,532	80,870	55,000	279,000	224,000	407.27%
Insurance	68,320	45,414	-	-	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Legal Fees	12,957	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Corporate**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Purchased Service</b>	<b>134,809</b>	<b>126,284</b>	<b>55,000</b>	<b>279,000</b>	<b>224,000</b>	<b>407.27%</b>
<b>OPERATIONAL</b>						
Bank Charges	4,148	4,633	4,100	4,600	500	12.20%
Conventions/Conferences	153	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Receivable Write Off	9,514	-	-	-	-	0.00%
Rent	-	-	-	-	-	0.00%
Telecommunications	14,556	13,506	17,650	17,650	-	0.00%
Travel/Meals	-	1,334	4,000	4,000	-	0.00%
Depreciation - Capital Assets	63,386	60,087	57,000	42,375	(14,625)	-25.66%
Gain or Loss on disposal of capital assets	1	-	-	-	-	0.00%
<b>Total Operational</b>	<b>93,048</b>	<b>205,199</b>	<b>82,750</b>	<b>68,625</b>	<b>(14,125)</b>	<b>-17.07%</b>
<b>PROGRAM</b>						
Special Events	1,851	(96)	-	-	-	0.00%
Miscellaneous Program	251,000	128,000	3,002,418	3,002,418	-	0.00%
Program Supplies & Costs	5,947	(1,067)	5,000	5,000	-	0.00%
Assessment MPAC	1,239,646	1,231,600	1,231,600	1,227,838	(3,762)	-0.31%
OMERS Admin Fee	2,415	-	3,000	3,000	-	0.00%
<b>Total Program</b>	<b>1,500,858</b>	<b>1,358,437</b>	<b>4,242,018</b>	<b>4,238,256</b>	<b>(3,762)</b>	<b>-0.09%</b>
<b>OTHER EXPENDITURES</b>						
Provision for Unforeseen	-	-	-	-	-	0.00%
Share of Write-offs	921,133	450,000	450,000	650,000	200,000	44.44%
<b>Total Other Expenditures</b>	<b>921,133</b>	<b>450,000</b>	<b>450,000</b>	<b>650,000</b>	<b>200,000</b>	<b>44.44%</b>
<b>TOTAL EXPENDITURES</b>	<b>3,057,463</b>	<b>2,155,333</b>	<b>4,829,768</b>	<b>5,235,881</b>	<b>406,113</b>	<b>8.41%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(44,453,892)</b>	<b>(47,352,006)</b>	<b>3,127,268</b>	<b>2,268,681</b>	<b>(858,587)</b>	<b>-27.45%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(57,000)	(42,375)	14,625	-25.66%
Add Capital Asset Expenditures			60,000	60,000	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus Capital			(5,472,418)	(60,000)	5,412,418	-98.90%
Less: Transfer from accumulated surplus Operating				(5,080,923)	(5,080,923)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(44,453,892)</b>	<b>(47,352,006)</b>	<b>(2,342,150)</b>	<b>(2,854,617)</b>	<b>(512,467)</b>	<b>21.88%</b>

**COUNTY OF HURON**  
**Corporate - COVID Costs**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	380,354	69,473	355,800	150,000	(205,800)	-57.84%
<b>Total Provincial Grants</b>	<b>380,354</b>	<b>69,473</b>	<b>355,800</b>	<b>150,000</b>	<b>(205,800)</b>	<b>-57.84%</b>
<b>TOTAL REVENUE</b>	<b>380,354</b>	<b>69,473</b>	<b>355,800</b>	<b>150,000</b>	<b>(205,800)</b>	<b>-57.84%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	7,248	-	-	-	-	0.00%
Salaries - Part Time	28,144	72,227	20,000	-	(20,000)	-100.00%
<b>Total Salaries</b>	<b>35,392</b>	<b>72,227</b>	<b>20,000</b>	<b>-</b>	<b>(20,000)</b>	<b>-100.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	776	-	-	-	-	0.00%
Extended Benefits	10	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>786</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>36,178</b>	<b>72,227</b>	<b>20,000</b>	<b>-</b>	<b>(20,000)</b>	<b>-100.00%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	8,440	-	5,000	-	(5,000)	-100.00%
Equipment Replacement New (under \$1,000)	3,811	1,923	18,000	-	(18,000)	-100.00%
Small Tools/Equipment	2,235	304	3,600	-	(3,600)	-100.00%
Software	6,166	9,833	3,600	10,000	6,400	177.78%
<b>Total Equipment</b>	<b>20,652</b>	<b>12,059</b>	<b>30,200</b>	<b>10,000</b>	<b>(20,200)</b>	<b>-66.89%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,374	-	-	-	-	0.00%
Consulting/Professional Fees	-	-	5,000	-	(5,000)	-100.00%
Legal Fees	3,285	5,467	1,000	-	(1,000)	-100.00%
Maintenance Contracts	687	-	-	-	-	0.00%
Printing (External)	2,928	-	5,000	-	(5,000)	-100.00%
<b>Total Purchased Service</b>	<b>8,273</b>	<b>5,467</b>	<b>11,000</b>	<b>-</b>	<b>(11,000)</b>	<b>-100.00%</b>

**COUNTY OF HURON**  
**Corporate - COVID Costs**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>OPERATIONAL</b>						
Internet	194	-	-	-	-	0.00%
Miscellaneous Admin.	4,496	4,427	6,000	-	(6,000)	-100.00%
Office Expense	6,364	1,266	6,000	-	(6,000)	-100.00%
Postage/Courier	17,554	7	3,600	-	(3,600)	-100.00%
Publications & Subscriptions	779	-	1,000	-	(1,000)	-100.00%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	18,607	23,477	18,000	20,000	2,000	11.11%
Travel/Meals	203	-	-	-	-	0.00%
Building Capital	3,208	2,448	10,000	-	(10,000)	-100.00%
Janitorial	58,470	33,885	78,000	-	(78,000)	-100.00%
<b>Total Operational</b>	<b>109,875</b>	<b>65,510</b>	<b>122,600</b>	<b>20,000</b>	<b>(102,600)</b>	<b>-83.69%</b>
<b>PROGRAM</b>						
Medical Supplies	-	12,315	10,000	10,000	-	0.00%
Medical Supplies - Non Medical Grade	6,973	496	10,000	10,000	-	0.00%
Miscellaneous Program	168,553	15,018	152,000	100,000	(52,000)	-34.21%
<b>Total Program</b>	<b>175,525</b>	<b>27,829</b>	<b>172,000</b>	<b>120,000</b>	<b>(52,000)</b>	<b>-30.23%</b>
<b>TOTAL EXPENDITURES</b>	<b>350,504</b>	<b>183,093</b>	<b>355,800</b>	<b>150,000</b>	<b>(205,800)</b>	<b>-57.84%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(29,850)</b>	<b>113,620</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus Capital					-	0.00%
Less: Transfer from accumulated surplus Operating						
<b>TOTAL COUNTY LEVY</b>	<b>(29,850)</b>	<b>113,620</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Corporate - Special Projects**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	123,359	-	459,700	80,000	(379,700)	-82.60%
Provincial Project Grants	74,900	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>198,259</b>	<b>-</b>	<b>459,700</b>	<b>80,000</b>	<b>(379,700)</b>	<b>-82.60%</b>
<b>OTHER REVENUE</b>						
Third Party Recoveries	32,452	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>32,452</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>230,711</b>	<b>-</b>	<b>459,700</b>	<b>80,000</b>	<b>(379,700)</b>	<b>-82.60%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	230,711	316,283	404,900	-	(404,900)	-100.00%
<b>Total Purchased Service</b>	<b>230,711</b>	<b>316,283</b>	<b>404,900</b>	<b>-</b>	<b>(404,900)</b>	<b>-100.00%</b>
<b>OPERATIONAL</b>						
Staff Training	-	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Corporate - Special Projects**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Operational</b>	-	-	-	-	-	0.00%
<b>TOTAL EXPENDITURES</b>	<b>230,711</b>	<b>316,283</b>	<b>404,900</b>	<b>-</b>	<b>(404,900)</b>	<b>-100.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	-	<b>316,283</b>	<b>(54,800)</b>	<b>(80,000)</b>	<b>(25,200)</b>	<b>45.99%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures			80,000	80,000	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus Capital			(25,200)		25,200	-100.00%
Less: Transfer from accumulated surplus Operating						
<b>TOTAL COUNTY LEVY</b>	-	<b>316,283</b>	-	-	-	<b>0.00%</b>



**COUNTY OF HURON**  
**2023 BUDGET**

**CAO/ CLERK/ CORPORATE RECORDS /  
ACCESSIBILITY**

# **Corporation of the County of Huron**

## **CAO/Clerk/Corporate Records and Accessibility**

### **2023 Budget**

The CAO/Clerk budget represents the cost of operating the CAO and County Clerk offices.

The Municipal Act, 2001 section 229 states the Chief Administrator position can be expected to be responsible for:

- Exercising general control and management of the affairs of the municipality for the purpose for of ensuring the efficient and effective operation of the municipality
- Performing such other duties as are assigned by the municipality

The Clerk position is mandated and the duties are listed in the Municipal Act, 2001 Section 228 (1).

#### **Salaries and Benefits**

Salaries and benefits are calculated on an employee by employee basis. Each annual grid movement is calculated as is the general wage increase for all non-union employees. All positions in the CAO/Clerk area are non-union. Each statutory deduction, extended benefit, and pension plan deduction is calculated separately on an individual basis.

Overall, total salaries and benefits are increasing by \$89,500 over the previous year's budget due to grid movement and the cost of living increase. No new positions are being added.

#### **Equipment**

There is a small increase being requested in 2023 for some equipment rentals of \$300.

#### **Purchased Service**

Purchased service costs cover insurance and legal fees. \$4,400 increase due to insurance increases and some additional printing costs.

#### **Operational**

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. The budget for these expenditures is increasing on a year over year basis by 9.64% or \$6,800, primarily due to an increase in depreciation costs and conferences.



**Revenue**

There is an increase of \$9,583 in the anticipated recovery from the departments.

**Capital Budget**

\$5,000 is being budget for furniture and equipment, and \$15,500 for office renovations.

**Corporate Records**

The responsibility for the County's corporate records has shifted from Cultural Services over to the CAO/Clerk's department. Overall costs are increasing by \$6,000.

**Accessibility**

The overall budget for Accessibility is decreasing by \$37,300 to a total of \$33,700. A 3<sup>rd</sup> party consultant will no longer be providing the required services for the department and these duties are being rolled into the EDI Officer included in the HR budget.

Total program budget for various accessibility initiatives is set at \$71,000 of which \$60,000 is for an accessible washroom project. \$60,000 for this project is being carried forward from prior year surpluses from HCAAC.

**Existing Staff:**

Chief Administrative Officer  
County Clerk  
Executive Assistant  
Admin Clerk  
Deputy Clerk  
Corporate Records Coordinator  
Communications Coordinator  
Communications Specialist

**Summary**

The overall county levy requirement for the CAO/Clerk's operating budget is increasing by \$110,209 or 12.05%. Accessibility is decreasing by \$37,310.

**County of Huron**  
**Corporate**  
**Total Asset Management Planning Requirements**  
**For the year ending December 31, 2023**

<b>Capital Expense</b>	<b>Total Cost</b>	<b>Description</b>	<b>Funded Amount (Other than Levy)</b>	<b>Funding Source</b>
<b>Treasury</b>				
Furniture/Chairs	\$ 5,000		\$ 5,000	Carry Forward
<b>TOTAL TREASURY</b>	<b>\$ 5,000</b>		<b>\$ 5,000</b>	
<b>CAO/Clerk</b>				
Furniture/Chairs	\$ 3,890		\$ 3,890	Carry Forward
Office Renovation	15,500			
<b>TOTAL CAO/CLERK</b>	<b>\$ 19,390</b>		<b>\$ 3,890</b>	
<b>Council</b>				
<b>TOTAL COUNCIL</b>	<b>-</b>		<b>-</b>	
<b>Corporate</b>				
Asset Management Software	\$ 60,000		\$ 60,000	Carry Forward
Remote Access Platform	\$ 80,000		\$ 80,000	Provincial
<b>TOTAL CORPORATE</b>	<b>\$ 140,000</b>		<b>\$ 140,000</b>	
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>\$ 164,390</b>			
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset</b>	<b>164,390</b>			
<b>TOTAL Minor Capital (operating)</b>	<b>-</b>			
<b>Total Carryforward TCA</b>	<b>68,890</b>			
<b>Total Carryforward Minor Capital</b>				
<b>Total Funding</b>	<b>80,000</b>	To be included as Revenue on Budget Input		
<b>LESS: DEPRECIATION</b>	<b>\$ (164,390)</b>			
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>\$ -</b>			

**COUNTY OF HURON**

CAO - Clerk

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	157,356	169,751	169,297	178,880	9,583	5.66%
<b>Total Other Revenue</b>	<b>157,356</b>	<b>169,751</b>	<b>169,297</b>	<b>178,880</b>	<b>9,583</b>	<b>5.66%</b>
<b>TOTAL REVENUE</b>	<b>157,356</b>	<b>169,751</b>	<b>169,297</b>	<b>178,880</b>	<b>9,583</b>	<b>5.66%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	604,097	640,741	681,362	746,380	65,018	9.54%
Salaries - Part Time	1,636	28,162	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(1,020)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>604,713</b>	<b>668,903</b>	<b>681,362</b>	<b>746,380</b>	<b>65,018</b>	<b>9.54%</b>
<b>BENEFITS</b>						
Statutory Benefits	36,822	45,077	44,600	48,450	3,850	8.63%
Extended Benefits	38,683	37,851	53,900	64,680	10,780	20.00%
OMERS	66,707	72,125	73,600	83,440	9,840	13.37%
<b>Total Benefits</b>	<b>142,212</b>	<b>155,053</b>	<b>172,100</b>	<b>196,570</b>	<b>24,470</b>	<b>14.22%</b>
<b>Total Salaries and Benefits</b>	<b>746,925</b>	<b>823,955</b>	<b>853,462</b>	<b>942,950</b>	<b>89,488</b>	<b>10.49%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	7,990	9,738	9,740	10,036	296	3.04%
Equipment Repairs & Maint.	-	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	711	-	2,700	2,700	-	0.00%
Small Tools/Equipment	-	391	500	500	-	0.00%
<b>Total Equipment</b>	<b>8,700</b>	<b>10,129</b>	<b>13,240</b>	<b>13,536</b>	<b>296</b>	<b>2.24%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	15,000	15,000	-	0.00%
Insurance	8,486	9,884	9,884	12,100	2,216	22.42%
Occupational Accident Insurance	966	1,477	1,000	1,200	200	20.00%
Intra County Purchases	-	1,587	1,760	1,750	(10)	-0.57%
Legal Fees	4,101	68	5,000	5,000	-	0.00%
Maintenance Contracts	-	-	3,500	3,500	-	0.00%
Printing (External)	-	1,822	1,000	3,000	2,000	200.00%

**COUNTY OF HURON**  
**CAO - Clerk**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Services	-	-	600	600	-	0.00%
<b>Total Purchased Service</b>	<b>13,552</b>	<b>14,837</b>	<b>37,744</b>	<b>42,150</b>	<b>4,406</b>	<b>11.67%</b>
<b>OPERATIONAL</b>						
Advertising	-	719	750	750	-	0.00%
Associations/Memberships	2,252	1,554	5,150	5,150	-	0.00%
Conventions/Conferences	3,750	7,077	14,891	19,150	4,259	28.60%
Miscellaneous Admin.	481	2,404	1,700	1,700	-	0.00%
Office Expense	3,282	4,301	7,200	7,200	-	0.00%
Postage/Courier	62	31	800	800	-	0.00%
Publications & Subscriptions	775	2,585	1,300	1,300	-	0.00%
Rent	15,650	15,650	15,650	15,650	-	0.00%
Staff Training	10,901	475	9,700	7,000	(2,700)	-27.84%
Telecommunications	3,203	3,670	4,000	4,000	-	0.00%
Travel/Meals	1,347	4,351	7,104	7,800	696	9.80%
Depreciation - Capital Assets	814	5,098	2,307	6,850	4,543	196.92%
<b>Total Operational</b>	<b>42,518</b>	<b>47,916</b>	<b>70,552</b>	<b>77,350</b>	<b>6,798</b>	<b>9.64%</b>
<b>TOTAL EXPENDITURES</b>	<b>811,696</b>	<b>896,836</b>	<b>974,998</b>	<b>1,075,986</b>	<b>100,988</b>	<b>10.36%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>654,340</b>	<b>727,085</b>	<b>805,701</b>	<b>897,106</b>	<b>91,405</b>	<b>11.34%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(2,307)	(6,850)	(4,543)	196.92%
Add Capital Asset Expenditures			5,000	19,390	14,390	287.80%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus Capital				(3,890)	(3,890)	0.00%
Less: Transfer from accumulated surplus Operating						
<b>TOTAL COUNTY LEVY</b>	<b>654,340</b>	<b>727,085</b>	<b>808,394</b>	<b>905,756</b>	<b>97,362</b>	<b>12.04%</b>

**COUNTY OF HURON**  
**Corporate Records**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	56,942	57,251	57,627	61,550	3,923	6.81%
<b>Total Salaries</b>	<b>56,942</b>	<b>57,251</b>	<b>57,627</b>	<b>61,550</b>	<b>3,923</b>	<b>6.81%</b>
<b>BENEFITS</b>						
Statutory Benefits	4,859	5,266	5,281	5,840	559	10.59%
Extended Benefits	6,245	6,133	6,425	7,600	1,175	18.29%
OMERS	4,921	5,193	5,200	5,540	340	6.54%
<b>Total Benefits</b>	<b>16,025</b>	<b>16,592</b>	<b>16,906</b>	<b>18,980</b>	<b>2,074</b>	<b>12.27%</b>
<b>Total Salaries and Benefits</b>	<b>72,967</b>	<b>73,843</b>	<b>74,533</b>	<b>80,530</b>	<b>5,997</b>	<b>8.05%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	356	475	10,000	10,000	-	0.00%
Intra County Purchases	3,000	3,000	3,000	3,000	-	0.00%
<b>Total Purchased Service</b>	<b>3,356</b>	<b>3,475</b>	<b>13,000</b>	<b>13,000</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Associations/Memberships	714	897	750	750	-	0.00%
Conventions/Conferences	326	-	2,000	2,000	-	0.00%
Office Expense	-	-	850	850	-	0.00%
Rent	-	-	-	-	-	0.00%
Staff Training	-	-	1,500	1,500	-	0.00%
Travel/Meals	-	81	1,200	1,200	-	0.00%
Garbage	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>1,040</b>	<b>978</b>	<b>6,300</b>	<b>6,300</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Winter Clothing and Uniforms	-	-	-	-	-	0.00%
Program Supplies & Costs	4,582	3,481	12,750	12,750	-	0.00%
<b>Total Program</b>	<b>4,582</b>	<b>3,558</b>	<b>12,750</b>	<b>12,750</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>81,945</b>	<b>81,854</b>	<b>106,583</b>	<b>112,580</b>	<b>5,997</b>	<b>5.63%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>81,945</b>	<b>81,854</b>	<b>106,583</b>	<b>112,580</b>	<b>5,997</b>	<b>5.63%</b>

**COUNTY OF HURON**  
**Corporate Records**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus Capital					-	0.00%
Less: Transfer from accumulated surplus Operating						
<b>TOTAL COUNTY LEVY</b>	<b>81,945</b>	<b>81,854</b>	<b>106,583</b>	<b>112,580</b>	<b>5,997</b>	<b>5.63%</b>

**COUNTY OF HURON**  
**Accessibility Advisory Committee**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Councillor's Remuneration	13,757	15,835	17,000	17,500	500	2.94%
<b>Total Salaries</b>	<b>13,757</b>	<b>15,835</b>	<b>17,000</b>	<b>17,500</b>	<b>500</b>	<b>2.94%</b>
<b>BENEFITS</b>						
Statutory Benefits	506	580	-	800	800	0.00%
<b>Total Benefits</b>	<b>506</b>	<b>580</b>	<b>-</b>	<b>800</b>	<b>800</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>14,263</b>	<b>16,415</b>	<b>17,000</b>	<b>18,300</b>	<b>1,300</b>	<b>7.65%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	37,651	25,101	37,000	-	(37,000)	-100.00%
Insurance	1,616	1,910	1,910	2,300	390	20.42%
Printing (External)	-	146	600	600	-	0.00%
Miscellaneous Services	-	853	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>39,267</b>	<b>28,010</b>	<b>39,510</b>	<b>2,900</b>	<b>(36,610)</b>	<b>-92.66%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	139	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Travel/Meals	1,074	246	1,500	1,500	-	0.00%
<b>Total Operational</b>	<b>1,074</b>	<b>386</b>	<b>1,500</b>	<b>1,500</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Miscellaneous Program	2,742	4,048	28,000	71,000	43,000	153.57%
<b>Total Program</b>	<b>2,742</b>	<b>4,048</b>	<b>28,000</b>	<b>71,000</b>	<b>43,000</b>	<b>153.57%</b>
<b>TOTAL EXPENDITURES</b>	<b>57,347</b>	<b>48,859</b>	<b>86,010</b>	<b>93,700</b>	<b>7,690</b>	<b>8.94%</b>

**COUNTY OF HURON**  
**Accessibility Advisory Committee**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>57,347</b>	<b>48,859</b>	<b>86,010</b>	<b>93,700</b>	<b>7,690</b>	<b>8.94%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(15,000)	(60,000)	(45,000)	300.00%
<b>TOTAL COUNTY LEVY</b>	<b>57,347</b>	<b>48,859</b>	<b>71,010</b>	<b>33,700</b>	<b>(37,310)</b>	<b>-52.54%</b>





**COUNTY OF HURON**  
**2023 BUDGET**

**FINANCE**

# Corporation of the County of Huron

## Finance Department

### 2023 Budget

The Treasurer's position is mandated by the Municipal Act, 2001 section 286(1): A municipality shall appoint a treasurer who is responsible for handling all of the financial affairs of the municipality on behalf of and in the manner directed by the council of the municipality.

This position is not able to fulfill this mandate without the team in the Treasury department. The Treasury Department serves both needs of Council and the needs of the other departments within the County.

#### **The Treasury department serves Council by:**

- Assuring the protection of the County's assets by having adequate internal controls in place and that these controls are adhered to.
- Providing Council with information with respect to the financial affairs of the municipality as it requires or requests
- Co-ordinating, analyzing and presenting a consolidated budget that provides the basis to identify the levy requirement and provide Council with a benchmark for the activities in the year
- Ensuring compliance with legislative and regulatory guidelines related to financial controls and reporting
- Achieving an unqualified audit opinion on the County's corporate financial statements each year
- Providing appropriate insurance claims management and risk management to protect the County's assets and personnel

#### **The Treasury department serves the other County departments by:**

- Preparing reports for the various programs to assist in obtaining Ministry grants and funding
- Assisting in interpretation of policy and internal controls
- Ensuring accuracy and reliability in pay and compensation systems
- Providing analysis of the financial information
- Providing assistance in preparing of departments budgets and financial statements
- Ensuring the correct recording of costs and liabilities to ensure the accuracy of the financial system and records

The budget being presented is in full compliance with PSAB. Capital requirements are budgeted separate from the operational costs. Depreciation is budgeted as an operational cost. The levy raised to fund depreciation is used for the cost of replacing and upgrading those capital assets.

### **Third Party Recoveries**

Other departments within the County receive funding from the various Ministries. Most grants allow a portion of the funding be used for overhead or administration piece. Because the financial piece of the County is within the Treasury department, Treasury recover its services from the other departments for the service. There is a small increase of \$2,285 being charged out.

### **Salaries and Benefits**

Salaries and benefits are calculated on an employee by employee basis. Annual grid movements are calculated.

Salaries are increasing by \$44,900 over the previous year, due to grid movements and benefits changes. The 3% non-union increase is included in this figure. There are no FTE changes proposed for 2023.

### **Equipment**

These expenditures consist of rental of office equipment, computers and repairs for computers and replacement of minor equipment. These costs have an increase of \$3,400 due to higher IT fleet leasing costs due to licensing costs for Microsoft.

### **Purchased Services**

These expenditures include audit, insurance and consulting. This group of costs increased by \$1,849, net of \$10,000 in carryforward from 2022. \$10,000 was carried into 2023 to support consulting costs with respect to Asset Retirement Obligations which is expected to start in the spring. Early Retiree and WSIB actuarial assessments will also be updated in 2023.

### **Operational**

Operational expenditures are costs incurred so that the Treasury department can function. This includes office expense, staff travel, training, postage and depreciation etc. Overall, these costs have an increase of \$3,828, attributed to an increase in conference expenses. With the return to in-person attendance, these costs are expected to increase over 2022

### **Capital Budget**

The capital budget request is for office furniture. The total costs are \$5,000, with \$5,000 carried forward from 2022.

### **Summary**

Overall, the net change in the Treasury budget is an increase of \$51,653 or 5.58%.

### **Organization**

Treasurer and Director Corporate Services  
Manager of Financial Services & Deputy Treasurer  
Senior Accountant  
Junior Accountant (3)  
Payroll Administrator

Accounts Payable/Payroll Clerk  
Accounts Receivable Clerk/Receptionist

**County of Huron**  
**Corporate**  
**Total Asset Management Planning Requirements**  
**For the year ending December 31, 2023**

<b>Capital Expense</b>	<b>Total Cost</b>	<b>Description</b>	<b>Funded Amount (Other than Levy)</b>	<b>Funding Source</b>
<b>Treasury</b>				
Furniture/Chairs	\$ 5,000		\$ 5,000	Carry Forward
<b>TOTAL TREASURY</b>	<b>\$ 5,000</b>		<b>\$ 5,000</b>	
<b>CAO/Clerk</b>				
Furniture/Chairs	\$ 3,890		\$ 3,890	Carry Forward
Office Renovation	15,500			
<b>TOTAL CAO/CLERK</b>	<b>\$ 19,390</b>		<b>\$ 3,890</b>	
<b>Council</b>				
<b>TOTAL COUNCIL</b>	<b>-</b>		<b>-</b>	
<b>Corporate</b>				
Asset Management Software	\$ 60,000		\$ 60,000	Carry Forward
Remote Access Platform	\$ 80,000		\$ 80,000	Provincial
<b>TOTAL CORPORATE</b>	<b>\$ 140,000</b>		<b>\$ 140,000</b>	
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>\$ 164,390</b>			
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset</b>	<b>164,390</b>			
<b>TOTAL Minor Capital (operating)</b>	<b>-</b>			
<b>Total Carryforward TCA</b>	<b>68,890</b>			
<b>Total Carryforward Minor Capital</b>				
<b>Total Funding</b>	<b>80,000</b>	To be included as Revenue on Budget Input		
<b>LESS: DEPRECIATION</b>	<b>\$ (164,390)</b>			
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>\$ -</b>			

**COUNTY OF HURON**  
**Treasury**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Fees/Licenses	-	-	-	-	-	0.00%
Intra County Recoveries	198,388	202,216	201,744	204,029	2,285	1.13%
Third Party Recoveries	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>198,388</b>	<b>202,216</b>	<b>201,744</b>	<b>204,029</b>	<b>2,285</b>	<b>1.13%</b>
<b>TOTAL REVENUE</b>	<b>198,388</b>	<b>202,216</b>	<b>201,744</b>	<b>204,029</b>	<b>2,285</b>	<b>1.13%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	673,497	756,223	781,861	810,500	28,639	3.66%
Salaries - Part Time	3,285	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(5,783)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>670,999</b>	<b>756,223</b>	<b>781,861</b>	<b>810,500</b>	<b>28,639</b>	<b>3.66%</b>
<b>BENEFITS</b>						
Statutory Benefits	48,336	61,235	55,400	58,930	3,530	6.37%
Extended Benefits	50,504	53,712	55,500	64,500	9,000	16.22%
OMERS	69,887	79,603	81,700	85,400	3,700	4.53%
<b>Total Benefits</b>	<b>168,727</b>	<b>194,549</b>	<b>192,600</b>	<b>208,830</b>	<b>16,230</b>	<b>8.43%</b>
<b>Total Salaries and Benefits</b>	<b>839,726</b>	<b>950,773</b>	<b>974,461</b>	<b>1,019,330</b>	<b>44,869</b>	<b>4.60%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	9,875	11,097	11,240	14,632	3,392	30.18%
Equipment Repairs & Maint.	-	-	1,500	1,500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>9,875</b>	<b>11,097</b>	<b>12,740</b>	<b>16,132</b>	<b>3,392</b>	<b>26.62%</b>
<b>PURCHASED SERVICE</b>						
Audit	10,990	12,321	15,325	12,690	(2,635)	-17.19%
Consulting/Professional Fees	6,613	8,955	25,500	43,500	18,000	70.59%
Insurance	7,071	8,306	8,306	10,100	1,794	21.60%
Occupational Accident Insurance	948	1,370	1,000	1,200	200	20.00%
Intra County Purchases	120	1,767	1,958	1,948	(10)	-0.51%

**COUNTY OF HURON**  
**Treasury**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Legal Fees	3,435	678	1,500	1,000	(500)	-33.33%
Printing (External)	333	-	1,000	1,000	-	0.00%
<b>Total Purchased Service</b>	<b>29,511</b>	<b>33,397</b>	<b>54,589</b>	<b>71,438</b>	<b>16,849</b>	<b>30.87%</b>
<b>OPERATIONAL</b>						
Advertising	1,007	-	500	500	-	0.00%
Associations/Memberships	3,658	6,011	6,650	6,650	-	0.00%
Bank Charges	112	233	200	200	-	0.00%
Conventions/Conferences	916	1,492	6,390	10,425	4,035	63.15%
Office Expense	4,650	3,344	10,500	12,400	1,900	18.10%
Postage/Courier	5,517	3,651	7,200	5,200	(2,000)	-27.78%
Publications & Subscriptions	1,001	1,200	3,000	3,000	-	0.00%
Rent	36,240	36,240	36,240	36,240	-	0.00%
Staff Training	4,593	6,225	7,000	7,000	-	0.00%
Telecommunications	2,914	3,705	3,500	3,500	-	0.00%
Travel/Meals	-	119	2,938	3,950	1,012	34.45%
Depreciation - Capital Assets	1,207	740	1,556	437	(1,119)	-71.92%
<b>Total Operational</b>	<b>61,814</b>	<b>62,960</b>	<b>85,674</b>	<b>89,502</b>	<b>3,828</b>	<b>4.47%</b>
<b>TOTAL EXPENDITURES</b>	<b>940,926</b>	<b>1,058,227</b>	<b>1,127,464</b>	<b>1,196,402</b>	<b>68,938</b>	<b>6.11%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>742,538</b>	<b>856,011</b>	<b>925,720</b>	<b>992,373</b>	<b>66,653</b>	<b>7.20%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation				-	-	0.00%
Add Capital Asset Expenditures				5,000	5,000	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus Capital				(5,000)	(5,000)	0.00%
Less: Transfer from accumulated surplus Operating				(15,000)	(15,000)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>742,538</b>	<b>856,011</b>	<b>925,720</b>	<b>977,373</b>	<b>51,653</b>	<b>5.58%</b>



**COUNTY OF HURON**  
**2023 BUDGET**

**Business Technology Solutions**



# Corporate Services Department

## Business Technology Solutions (BTS)

### 2023 Budget

#### Background:

The Business Technology Solutions (BTS) budget includes 4 sub-budgets: IT, IT Fleet, GIS (Geographic Information System) and 9-1-1.

BTS uses a modified zero-based budgeting approach where major budget lines are built up from zero based on the expected needs for the coming year. Each budget line item has detailed information supporting the figures, which are available to review upon request.

Business Technology Solutions delivers entire information systems - integrating people, processes, data, and technologies. We provide the infrastructure for the technology and communication needs of all County functions. With over 750 users, 1840 connected devices across more than 51 County locations, BTS helps all staff conduct their work efficiently by providing a system designed to achieve maximum effectiveness. BTS is a corporate service that works to achieve the mission and vision of the whole organization.

Our Vision is to be a trusted partner and advisor in enabling business innovation.

#### 2022 Highlights:

- Configuration and implementation of MS 365 services
- Council Chambers audio visual upgrade
- HRIS project management and technical services for data conversion, security settings, and application integration
- Continued development and support of solutions to enable remote/hybrid work
- Successfully delivered 9 projects to support delivery of business services
  - Zoom Rooms solution for POA hybrid trials
  - New public access workstations in Library's
  - Mapping for Official Plan Reviews
  - New apps for Public Works service delivery
- Completed 13 Information Classification and Privacy Impact Assessments
- Responded to over 2,900 Help Tickets for IT and GIS services
- Continued enhancement and strengthening of information security
- Cyber awareness presentations to staff, management and Council

#### Work Plan

BTS provides specialized business process services, GIS (Geographic Information Systems), project management, programming and development, network infrastructure, communication and information systems, technical operations, tools, practices and governance to ensure that the use of technology is optimized across the corporation with the overall goal of satisfying business and customer needs and expectations.

BTS contributes and guides in the continual development of Corporate Business Systems Maturity, Information Governance, Risk & Compliance, Data Privacy and Security, and Efficient Business Processes.

Planned activities in 2023 include:

- Further implementation of MS 365 applications

- HRIS project support
- Migration of Novus Agenda to a cloud service
- Leveraging GIS for data applications and mapping services
- NG 9-1-1 data preparation
- Continued information security awareness and training for all users
- Ongoing provisioning of strategic solutions for technical services and capacity management including (but not limited to): data integrity, data security, data privacy, database development, network storage, back-up systems, and systems support.

The IT, GIS and 911 operating sub-budgets are funded from the County levy, with intra-County recoveries related to IT fleet, corporate service allocations, and EMS for services delivered.

### Fleet Model

A self-funding IT Fleet model was implemented in 2021, where the computer and computer peripheral purchases were centralized into one budget, with the ongoing cycle replacements scheduled throughout the year on a quarterly basis. This model is funded by an intra county IT fleet lease charge being allocated to each department based on number of devices.

Computers and peripheral purchases are estimated at \$155,000 for 2023, with an annual lease charge of \$328,084 being charged out to departments.

### Digital Transformation and Modernization

The 2023 budget includes funds to further leverage and utilize Cloud services to meet expanding business goals, enable a digital workforce, and provide efficiencies in the overall support of IT infrastructure and business solutions. This includes offsite access to applications and files, file sharing, collaboration solutions, enhanced security reporting and notifications, up-to-date software and reduced time spent on patching and updates.

IT Fleet operating funds in the amount of \$174,777 have been budgeted for Cloud subscription services for staff productivity, collaboration, infrastructure and enhanced security services. Cloud services are annual/monthly subscription-based costs and funded through the IT Fleet – Software budget.

### Staff

BTS staffing includes technical operations and infrastructure, programming, GIS, 911, and business process specialized positions.

Status	Hours	2022 FTE	# Positions	Vacancies	2023 FTE Additions/Reductions	Total 2023 FTE
Regular	Full-time	11 IT/BTS 6 GIS/911 17	17	1 GIS	0.0	17.0
Occasional (students)	Full-time/Part-time	0.4 IT	2	0	0.0	1.4

Status	Hours	2022 FTE	# Positions	Vacancies	2023 FTE Additions/ Reductions	Total 2023 FTE
		<u>1.0</u> GIS 1.4				
<b>Total</b>		<b>18.4</b>	<b>19</b>	<b>1</b>	<b>0.0</b>	<b>18.4</b>

**BUDGET IMPACTS**

Overall costs have been moderated by controlling operating expenses where possible, and introducing an IT Asset Management plan and fleet model. The attached budget accommodates the core functions of the department, shared technology infrastructure services, digital transformation and priority projects for the coming year.

The overall levy increase is \$250,654 which is largely attributed to increased costs for salaries and benefits, 911 signage costs, and technology Cloud services subscription costs.

**County of Huron**  
**Information Technology**  
**Total Asset Management Planning Requirements**  
**For the year ending December 31, 2023**

Capital Expense	Total Cost	Description	Reason for Request	Funded Amount (Other than Levy)	Funding Source
<b>IT</b>					
Network Infrastructure Devices	50,889	Asset refresh - WAPs, Switches	Growth Related Need & Asset Maintenance/Replacement	16,889	Carry Forward
Network Infrastructure Hardware	61,792	Asset refresh - servers, SAN, appliances	Growth Related Need & Asset Maintenance/Replacement	1,292	Carry Forward
<b>911 Capital</b>					
<b>GIS Capital</b>					
Plotter Replacement	15,000	Asset refresh	Asset Maintenance/Replacement		Levy
<b>IT FLEET</b>					
Computer replacement	125,000	Lifecycle Renewal	Asset Maintenance/Replacement		
Computer peripheral equipment replacement - pooled assets	32,976	Lifecycle Renewal (Software, Monitors, Printers, Cables, etc.)	Asset Maintenance/Replacement	2976	Carry Forward
IT10 MC					
COVID-19 Equipment					
<b>CARRY FORWARD:</b>					
Furniture	25,400	CH Renovation - Desks/shelving/cabinets	Growth Related Need & Asset Maintenance/Replacement	25,400	Carry Forward
Enterprise Phone System	1,000	Handsets, additional hardware requirements	Asset Maintenance/Replacement	1,000	Carry Forward
Multi-Factor Authentication (MFA) Tokens	2,000	Authenticate with multifactors and reduce identity fraud risk	Information/Data Security	2,000	Carry Forward
SIEM or NAC Security Solution	18,000	Real-time analysis of security alerts generated by applications and network devices. Security logs and report generation.	Information/Data Security	18,000	Carry Forward
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>332,057</b>			<b>50,668</b>	
<b>TOTAL Tangible Capital Assets (TCA Set up as Ass</b>	<b>332,057</b>				
<b>TOTAL Minor Capital (operating)</b>	<b>-</b>				
<b>Total Carryforward TCA</b>	<b>46,400</b>				
<b>Total Carryforward Minor Capital</b>					
<b>Total Funding</b>		To be included as Revenue on Budget Input			
<b>LESS: DEPRECIATION</b>	<b>(282,681)</b>				
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>2,976</b>				

IT Fleet 157,976

**COUNTY OF HURON**  
**Information Technology - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	241,173	290,761	290,761	307,647	16,886	5.81%
Rent/Lease	249,212	289,000	289,000	328,084	39,084	13.52%
Third Party Recoveries	273	85	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>490,658</b>	<b>579,846</b>	<b>579,761</b>	<b>635,731</b>	<b>55,970</b>	<b>9.65%</b>
<b>TOTAL REVENUE</b>	<b>490,658</b>	<b>579,846</b>	<b>579,761</b>	<b>635,731</b>	<b>55,970</b>	<b>9.65%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,277,625	1,355,682	1,492,366	1,580,164	87,798	5.88%
Salaries - Part Time	1,548	1,037	55,675	58,014	2,339	4.20%
Salaries - Time Off in Lieu Owing	(2,864)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>1,276,309</b>	<b>1,356,719</b>	<b>1,548,041</b>	<b>1,638,178</b>	<b>90,137</b>	<b>5.82%</b>
<b>BENEFITS</b>						
Statutory Benefits	85,741	112,853	110,467	117,971	7,504	6.79%
Extended Benefits	98,806	104,979	125,350	147,686	22,336	17.82%
OMERS	131,866	142,833	153,381	165,031	11,650	7.60%
<b>Total Benefits</b>	<b>316,413</b>	<b>360,665</b>	<b>389,198</b>	<b>430,688</b>	<b>41,490</b>	<b>10.66%</b>
<b>Total Salaries and Benefits</b>	<b>1,592,722</b>	<b>1,717,384</b>	<b>1,937,239</b>	<b>2,068,866</b>	<b>131,627</b>	<b>6.79%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	32,066	24,900	24,900	33,087	8,187	32.88%
Equipment Repairs & Maint.	8,903	34,924	34,520	34,946	426	1.23%
Equipment Replacement New (under \$1,000)	74,161	93,354	73,900	100,577	26,677	36.10%
Small Tools/Equipment	13,560	12,487	33,000	17,000	(16,000)	-48.48%
Software	55,001	81,174	66,025	242,139	176,114	266.74%
<b>Total Equipment</b>	<b>183,692</b>	<b>246,839</b>	<b>232,345</b>	<b>427,749</b>	<b>195,404</b>	<b>84.10%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	39,624	-	69,000	45,500	(23,500)	-34.06%
Insurance	10,809	12,791	12,791	15,600	2,809	21.96%
Intra County Purchases	-	3,626	4,020	3,997	(23)	-0.57%

**COUNTY OF HURON**  
**Information Technology - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Legal Fees	-	-	1,000	1,000	-	0.00%
Maintenance Contracts	111,309	184,560	192,143	195,523	3,380	1.76%
Printing (External)	-	-	200	200	-	0.00%
<b>Total Purchased Service</b>	<b>161,742</b>	<b>200,976</b>	<b>279,154</b>	<b>261,820</b>	<b>(17,334)</b>	<b>-6.21%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	1,779	2,089	1,635	1,912	277	16.94%
Conventions/Conferences	1,662	4,252	7,950	12,500	4,550	57.23%
Internet	87,782	90,075	94,274	96,023	1,749	1.86%
Office Expense	185	194	2,200	2,000	(200)	-9.09%
Postage/Courier	1,372	1,076	1,325	1,525	200	15.09%
Publications & Subscriptions	2,247	8,259	6,004	6,457	453	7.54%
Rent	21,757	28,357	28,357	28,357	-	0.00%
Staff Training	7,713	1,941	14,235	11,853	(2,382)	-16.73%
Telecommunications	5,595	6,383	6,921	6,735	(186)	-2.69%
Travel/Meals	4,708	5,113	4,198	5,700	1,502	35.78%
Depreciation - Capital Assets	350,582	368,546	354,546	314,488	(40,058)	-11.30%
<b>Total Operational</b>	<b>485,382</b>	<b>516,284</b>	<b>521,645</b>	<b>487,550</b>	<b>(34,095)</b>	<b>-6.54%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,423,537</b>	<b>2,681,484</b>	<b>2,970,383</b>	<b>3,245,985</b>	<b>275,602</b>	<b>9.28%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,932,880</b>	<b>2,101,637</b>	<b>2,390,622</b>	<b>2,610,254</b>	<b>219,632</b>	<b>9.19%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(354,546)	(282,681)	71,865	-20.27%
Add Capital Asset Expenditures			373,900	332,057	(41,843)	-11.19%
Add Future Sustainability			29,000	-	(29,000)	-100.00%
Less: Transfer from accumulated surplus Capital			(86,400)	(46,400)	40,000	-46.30%
Less: Transfer from accumulated surplus Operating				(10,000)	(10,000)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,932,880</b>	<b>2,101,637</b>	<b>2,352,576</b>	<b>2,603,230</b>	<b>250,654</b>	<b>10.65%</b>

**COUNTY OF HURON**  
**Information Technology**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	241,173	290,761	290,761	307,647	16,886	5.81%
Corp Service Allocation Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>241,173</b>	<b>290,761</b>	<b>290,761</b>	<b>307,647</b>	<b>16,886</b>	<b>5.81%</b>
<b>TOTAL REVENUE</b>	<b>241,173</b>	<b>290,761</b>	<b>290,761</b>	<b>307,647</b>	<b>16,886</b>	<b>5.81%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	913,953	986,598	1,036,521	1,090,200	53,679	5.18%
Salaries - Part Time	1,548	1,037	12,171	12,671	500	4.11%
Salaries - Time Off in Lieu Owing	(2,864)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>912,637</b>	<b>987,634</b>	<b>1,048,692</b>	<b>1,102,871</b>	<b>54,179</b>	<b>5.17%</b>
<b>BENEFITS</b>						
Statutory Benefits	58,258	79,357	70,900	75,540	4,640	6.54%
Extended Benefits	69,681	74,631	83,200	97,700	14,500	17.43%
OMERS	96,413	106,092	108,200	115,050	6,850	6.33%
<b>Total Benefits</b>	<b>224,352</b>	<b>260,081</b>	<b>262,300</b>	<b>288,290</b>	<b>25,990</b>	<b>9.91%</b>
<b>Total Salaries and Benefits</b>	<b>1,136,988</b>	<b>1,247,715</b>	<b>1,310,992</b>	<b>1,391,161</b>	<b>80,169</b>	<b>6.12%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	25,966	20,500	20,500	26,571	6,071	29.61%
Equipment Repairs & Maint.	8,903	34,924	32,020	32,446	426	1.33%
Equipment Replacement New (under \$1,000)	605	116	3,000	2,000	(1,000)	-33.33%
Small Tools/Equipment	1,063	10,351	3,000	2,000	(1,000)	-33.33%
Software	55,001	57,880	66,025	67,362	1,337	2.02%
<b>Total Equipment</b>	<b>91,539</b>	<b>123,772</b>	<b>124,545</b>	<b>130,379</b>	<b>5,834</b>	<b>4.68%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	3,903	-	54,000	30,500	(23,500)	-43.52%
Insurance	10,809	12,791	12,791	15,600	2,809	21.96%
Intra County Purchases	-	2,462	2,729	2,714	(15)	-0.55%
Legal Fees	-	-	1,000	1,000	-	0.00%

**COUNTY OF HURON**  
**Information Technology**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance Contracts	51,029	70,295	80,869	82,100	1,231	1.52%
Printing (External)	-	-	200	200	-	0.00%
<b>Total Purchased Service</b>	<b>65,742</b>	<b>85,548</b>	<b>151,589</b>	<b>132,114</b>	<b>(19,475)</b>	<b>-12.85%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	454	1,001	650	637	(13)	-2.00%
Conventions/Conferences	1,628	3,785	4,000	5,500	1,500	37.50%
Internet	87,782	90,075	94,274	96,023	1,749	1.86%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	185	194	1,400	1,200	(200)	-14.29%
Postage/Courier	4	6	25	25	-	0.00%
Publications & Subscriptions	2,247	8,259	6,004	6,457	453	7.54%
Rent	15,720	22,320	22,320	22,320	-	0.00%
Staff Training	5,759	1,941	6,035	5,053	(982)	-16.27%
Telecommunications	5,578	6,370	6,861	6,675	(186)	-2.71%
Travel/Meals	4,652	4,895	3,498	5,000	1,502	42.94%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	73,146	72,580	66,645	117,777	51,132	76.72%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>197,155</b>	<b>211,428</b>	<b>211,712</b>	<b>266,667</b>	<b>54,955</b>	<b>25.96%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,491,423</b>	<b>1,668,462</b>	<b>1,798,838</b>	<b>1,920,321</b>	<b>121,483</b>	<b>6.75%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,250,250</b>	<b>1,377,701</b>	<b>1,508,077</b>	<b>1,612,674</b>	<b>104,597</b>	<b>6.94%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(66,645)	(127,681)	(61,036)	91.58%
Add Capital Asset Expenditures			143,900	159,081	15,181	10.55%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(63,400)	(46,400)	17,000	-26.81%
<b>TOTAL COUNTY LEVY</b>	<b>1,250,250</b>	<b>1,377,701</b>	<b>1,521,932</b>	<b>1,597,674</b>	<b>75,742</b>	<b>4.98%</b>



**COUNTY OF HURON**  
**Information Technology - FLEET**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	249,212	289,000	289,000	328,084	39,084	13.52%
<b>Total Other Revenue</b>	<b>249,212</b>	<b>289,000</b>	<b>289,000</b>	<b>328,084</b>	<b>39,084</b>	<b>13.52%</b>
<b>TOTAL REVENUE</b>	<b>249,212</b>	<b>289,000</b>	<b>289,000</b>	<b>328,084</b>	<b>39,084</b>	<b>13.52%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Small Tools/Equipment	12,497	2,136	30,000	15,000	(15,000)	-50.00%
Software	-	23,294	-	174,777	174,777	0.00%
<b>Total Equipment</b>	<b>12,497</b>	<b>25,430</b>	<b>30,000</b>	<b>189,777</b>	<b>159,777</b>	<b>532.59%</b>
<b>OPERATIONAL</b>						
Depreciation - Capital Assets	277,435	295,965	287,901	196,711	(91,190)	-31.67%
<b>Total Operational</b>	<b>277,435</b>	<b>295,965</b>	<b>287,901</b>	<b>196,711</b>	<b>(91,190)</b>	<b>-31.67%</b>
<b>TOTAL EXPENDITURES</b>	<b>289,933</b>	<b>321,395</b>	<b>317,901</b>	<b>386,488</b>	<b>68,587</b>	<b>21.58%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>40,721</b>	<b>32,395</b>	<b>28,901</b>	<b>58,404</b>	<b>29,503</b>	<b>102.08%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(287,901)	(155,000)	132,901	-46.16%
Add Capital Asset Expenditures			230,000	157,976	(72,024)	-31.31%
Add Future Sustainability			29,000		(29,000)	-100.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>40,721</b>	<b>32,395</b>	<b>-</b>	<b>61,380</b>	<b>61,380</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Information Technology - GIS**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	260	85	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>260</b>	<b>85</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>260</b>	<b>85</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	363,672	369,084	383,391	409,871	26,480	6.91%
Salaries - Part Time	-	-	43,504	45,343	1,839	4.23%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>363,672</b>	<b>369,084</b>	<b>426,895</b>	<b>455,214</b>	<b>28,319</b>	<b>6.63%</b>
<b>BENEFITS</b>						
Statutory Benefits	27,483	33,496	33,600	35,998	2,398	7.14%
Extended Benefits	29,125	30,348	35,250	41,714	6,464	18.34%
OMERS	35,453	36,740	38,170	41,967	3,797	9.95%
<b>Total Benefits</b>	<b>92,062</b>	<b>100,585</b>	<b>107,020</b>	<b>119,679</b>	<b>12,659</b>	<b>11.83%</b>
<b>Total Salaries and Benefits</b>	<b>455,734</b>	<b>469,669</b>	<b>533,915</b>	<b>574,893</b>	<b>40,978</b>	<b>7.68%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	6,100	4,400	4,400	6,516	2,116	48.09%
Equipment Repairs & Maint.	-	-	2,500	2,500	-	0.00%
Equipment Replacement New (under \$1,000)	324	-	900	900	-	0.00%
Software	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>6,424</b>	<b>4,400</b>	<b>7,800</b>	<b>9,916</b>	<b>2,116</b>	<b>27.13%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	11,143	-	15,000	15,000	-	0.00%
Intra County Purchases	-	1,164	1,291	1,283	(8)	-0.62%
Maintenance Contracts	60,279	87,550	82,762	82,762	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>71,422</b>	<b>88,714</b>	<b>99,053</b>	<b>99,045</b>	<b>(8)</b>	<b>-0.01%</b>

**COUNTY OF HURON**  
**Information Technology - GIS**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>OPERATIONAL</b>						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	997	902	785	1,070	285	36.31%
Conventions/Conferences	-	326	3,450	6,500	3,050	88.41%
Internet	-	-	-	-	-	0.00%
Office Expense	-	-	800	800	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	1,954	-	8,200	6,800	(1,400)	-17.07%
Telecommunications	17	12	60	60	-	0.00%
Travel/Meals	56	218	500	500	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>9,062</b>	<b>7,495</b>	<b>19,832</b>	<b>21,767</b>	<b>1,935</b>	<b>9.76%</b>
<b>TOTAL EXPENDITURES</b>	<b>542,641</b>	<b>570,278</b>	<b>660,600</b>	<b>705,621</b>	<b>45,021</b>	<b>6.82%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>542,382</b>	<b>570,193</b>	<b>660,600</b>	<b>705,621</b>	<b>45,021</b>	<b>6.82%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			-	-	-	0.00%
Add Capital Asset Expenditures			-	15,000	15,000	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(10,000)	(10,000)	-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>542,382</b>	<b>570,193</b>	<b>650,600</b>	<b>710,621</b>	<b>60,021</b>	<b>9.23%</b>

COUNTY OF HURON

911

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Third Party Recoveries	13	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>13</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>13</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	72,454	80,093	7,639	10.54%
<b>Total Salaries</b>	<b>-</b>	<b>-</b>	<b>72,454</b>	<b>80,093</b>	<b>7,639</b>	<b>10.54%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	5,967	6,433	466	7.81%
Extended Benefits	-	-	6,900	8,272	1,372	19.88%
OMERS	-	-	7,011	8,014	1,003	14.31%
<b>Total Benefits</b>	<b>-</b>	<b>-</b>	<b>19,878</b>	<b>22,719</b>	<b>2,841</b>	<b>14.29%</b>
<b>Total Salaries and Benefits</b>	<b>-</b>	<b>-</b>	<b>92,332</b>	<b>102,812</b>	<b>10,480</b>	<b>11.35%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	73,232	93,238	70,000	97,677	27,677	39.54%
<b>Total Equipment</b>	<b>73,232</b>	<b>93,238</b>	<b>70,000</b>	<b>97,677</b>	<b>27,677</b>	<b>39.54%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	24,578	-	-	-	-	0.00%
Maintenance Contracts	-	26,715	28,512	30,661	2,149	7.54%
<b>Total Purchased Service</b>	<b>24,578</b>	<b>26,715</b>	<b>28,512</b>	<b>30,661</b>	<b>2,149</b>	<b>7.54%</b>
<b>OPERATIONAL</b>						
Associations/Memberships	328	186	200	205	5	2.50%
Conventions/Conferences	34	141	500	500	-	0.00%
Postage/Courier	1,368	1,069	1,300	1,500	200	15.38%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	-	-	200	200	-	0.00%

**COUNTY OF HURON**

911

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Operational</b>	<b>1,730</b>	<b>1,396</b>	<b>2,200</b>	<b>2,405</b>	<b>205</b>	<b>9.32%</b>
<b>TOTAL EXPENDITURES</b>	<b>99,540</b>	<b>121,348</b>	<b>193,044</b>	<b>233,555</b>	<b>40,511</b>	<b>20.99%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>99,527</b>	<b>121,348</b>	<b>193,044</b>	<b>233,555</b>	<b>40,511</b>	<b>20.99%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures			-	-	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>99,527</b>	<b>121,348</b>	<b>193,044</b>	<b>233,555</b>	<b>40,511</b>	<b>20.99%</b>



**COUNTY OF HURON**  
**2023 BUDGET**

**COURT SERVICES - PROVINCIAL**  
**OFFENCES**

## CORPORATION OF THE COUNTY OF HURON

### 2023 BUDGET

#### HURON COUNTY COURT SERVICES – PROVINCIAL OFFENCES

The Provincial Offences budget is comprised of all costs relating to the administration, adjudication, and prosecution of charges laid under Parts I, II, III of the Provincial Offences Act. Acts which fall under POA include some of the following: Highway Traffic Act, Liquor Licence Act, The Cannabis Licence Act, The Cannabis Control Act, Trespass to Property Act and Compulsory Automobile Insurance Act. Other charges under Provincial Offences jurisdiction include contraventions to municipal by-laws and minor federal statutes such as Fish and Game.

#### **2023 Budget Changes**

##### **Salaries and Benefits**

Salaries and Benefits are increasing by \$26,831 or 11.09%, primarily due to a maternity leave top up and the annual cost of living increase.

Total approved Full Time Equivalents –2.5. There are 2.0 full time staff and 1 casual staff for court reporting and office backfill.

##### **Purchased Service**

The bulk of the consulting fees relate to the collection agency commissions being charged for POA collections. The agency charges a 32% commission, however, this cost is passed on to the debtor, and collected along with the fine amount. Therefore, the net impact to the County for collections is 1.76% due to the non-rebate able portion of the HST on the collection agency commission. The collection costs are variable based on the actual level of collection activity.

##### **Operational**

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc.

##### **Program**

The program items relate to non-discretionary expenditures such as monitoring and enforcement fees, prosecution, adjudication and ICON usage. For example, the County must pay \$1.95 for every charge entered in ICON. The Victim Fine Surcharge, Dedicated Fines, and Fines – Other Court Areas relate to monies the County collects on behalf of the province and other municipal courts. Each dollar collected on behalf of another court is reflected as revenue in the County's ledger, with the corresponding expense. The net impact is zero.

With the decrease in charges programming costs are expected to decrease. However, this is a number that we have little control over and is based on the actual volumes, payment activity and court time for 2023.

**Revenue**

POA revenue is difficult to accurately forecast as the County has limited control in the process. Budgets are being adjusted downward based on current results. Some variables impacting fine revenue are the number of charges being issued across the County, court rulings, and the success of the collection agency.

**Capital Budget**

Capital assets being requested in 2023 relate to cycle replacement of technology items.

**Summary**

The net revenue estimate to the County Levy on a year over year by \$8,079 basis predicted to increase for 2023 due to increased fine volumes.



**County of Huron**  
**Provincial Offences**  
**Total Asset Management Plan Requirements**  
**For the year ending December 31, 2023**

Capital Expense	Total Cost	Description	Reason for Request	Priority	Funded Amount (Other than Levy)	Funding Source
<b>Provincial Offences</b>						
Receipt Printer/Server costs	\$ 1,959				\$ 1,959	Carry Forward
<b>TOTAL POA</b>	\$ 1,959					
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>\$ 1,959</b>					
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset)</b>	1,959					
<b>TOTAL Minor Capital (operating)</b>	-					
<b>Total Carryforward TCA</b>	1,959					
<b>Total Carryforward Minor Capital</b>	-					
<b>Total Funding</b>		To be included as Revenue on Budget Input				
<b>LESS: DEPRECIATION</b>	\$ -					
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>\$ 1,959</b>					

**COUNTY OF HURON**  
**Provincial Offences Administration**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Fines	1,060,542	972,422	900,000	950,000	50,000	5.56%
Third Party Recoveries	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>1,060,542</b>	<b>972,422</b>	<b>900,000</b>	<b>950,000</b>	<b>50,000</b>	<b>5.56%</b>
<b>TOTAL REVENUE</b>	<b>1,060,542</b>	<b>972,422</b>	<b>900,000</b>	<b>950,000</b>	<b>50,000</b>	<b>5.56%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	164,532	149,792	166,129	121,248	(44,881)	-27.02%
Salaries - Part Time	10,921	48,854	32,102	103,144	71,042	221.30%
Salaries - Time Off in Lieu Owing	(1,391)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>174,062</b>	<b>198,646</b>	<b>198,231</b>	<b>224,392</b>	<b>26,161</b>	<b>13.20%</b>
<b>BENEFITS</b>						
Statutory Benefits	12,513	16,512	14,537	17,996	3,459	23.79%
Extended Benefits	11,873	10,552	12,122	13,234	1,112	9.17%
OMERS	17,670	17,156	17,125	13,224	(3,901)	-22.78%
<b>Total Benefits</b>	<b>42,056</b>	<b>44,220</b>	<b>43,784</b>	<b>44,454</b>	<b>670</b>	<b>1.53%</b>
<b>Total Salaries and Benefits</b>	<b>216,119</b>	<b>242,866</b>	<b>242,015</b>	<b>268,846</b>	<b>26,831</b>	<b>11.09%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	3,918	5,700	5,700	6,188	488	8.56%
Equipment Repairs & Maint.	-	-	800	800	-	0.00%
Equipment Replacement New (under \$1,000)	-	480	2,500	2,500	-	0.00%
<b>Total Equipment</b>	<b>3,918</b>	<b>6,180</b>	<b>9,000</b>	<b>9,488</b>	<b>488</b>	<b>5.42%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,793	1,701	1,700	1,752	52	3.06%
Consulting/Professional Fees	31,364	42,578	58,500	58,500	-	0.00%
Insurance	3,637	4,236	4,236	5,200	964	22.76%
Occupational Accident Insurance	-	-	550	-	(550)	-100.00%
Intra County Purchases	-	461	511	507	(4)	-0.78%
Legal Fees	31,636	34,089	35,000	40,000	5,000	14.29%
Printing (External)	5,775	9,430	10,000	6,000	(4,000)	-40.00%

**COUNTY OF HURON**  
**Provincial Offences Administration**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Purchased Service</b>	<b>74,204</b>	<b>92,495</b>	<b>110,497</b>	<b>111,959</b>	<b>1,462</b>	<b>1.32%</b>
<b>OPERATIONAL</b>						
Advertising	-	156	-	-	-	0.00%
Associations/Memberships	-	543	1,000	1,000	-	0.00%
Bank Charges	26,740	28,468	18,000	25,000	7,000	38.89%
Conventions/Conferences	-	-	1,911	1,500	(411)	-21.51%
Office Expense	3,440	7,015	4,500	4,500	-	0.00%
Postage/Courier	2,163	1,673	2,500	2,500	-	0.00%
Publications & Subscriptions	999	915	1,200	1,200	-	0.00%
Receivable Write Off	64,005	-	-	-	-	0.00%
Rent	5,200	5,200	5,200	5,200	-	0.00%
Staff Training	-	-	1,200	1,200	-	0.00%
Telecommunications	2,526	2,633	3,200	2,700	(500)	-15.63%
Travel/Meals	-	-	807	500	(307)	-38.04%
Depreciation - Capital Assets	4	508	2,500	508	(1,992)	-79.68%
<b>Total Operational</b>	<b>105,076</b>	<b>47,111</b>	<b>42,018</b>	<b>45,808</b>	<b>3,790</b>	<b>9.02%</b>
<b>PROGRAM</b>						
Adjudication	32,241	60,700	35,000	35,000	-	0.00%
Dedicated Fines	40,023	36,267	25,000	30,000	5,000	20.00%
Fines - Other Court Areas	28,444	33,658	35,000	30,000	(5,000)	-14.29%
ICON Charges	11,548	13,476	10,000	12,000	2,000	20.00%
Provincial Administration Chgs	4,596	4,596	4,800	4,800	-	0.00%
Victim Fine Surcharge	132,974	145,310	125,000	130,000	5,000	4.00%
Witness Fees	-	-	250	100	(150)	-60.00%
<b>Total Program</b>	<b>249,826</b>	<b>294,007</b>	<b>235,050</b>	<b>241,900</b>	<b>6,850</b>	<b>2.91%</b>
<b>TOTAL EXPENDITURES</b>	<b>649,142</b>	<b>682,659</b>	<b>638,580</b>	<b>678,001</b>	<b>39,421</b>	<b>6.17%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(411,400)</b>	<b>(289,763)</b>	<b>(261,420)</b>	<b>(271,999)</b>	<b>(10,579)</b>	<b>4.05%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(2,500)	-	2,500	-100.00%
Add Capital Asset Expenditures			4,500	1,959	(2,541)	-56.47%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus Capital			(4,500)	(1,959)	2,541	-56.47%
Less: Transfer from accumulated surplus Operating					-	
<b>TOTAL COUNTY LEVY</b>	<b>(411,400)</b>	<b>(289,763)</b>	<b>(263,920)</b>	<b>(271,999)</b>	<b>(8,079)</b>	<b>3.06%</b>



**COUNTY OF HURON**  
**2023 BUDGET**

**Human Resources**

# Corporation of the County of Huron

## Proposed Work Plan and 2023 Budget | Human Resources Department

The Human Resources Team supports over 650 full, part-time, casual and seasonal staff across the County’s 13 departments. The Team consists of 6 Human Resources professionals who are responsible for all areas of Human Resources Management including:

- Corporate culture,
- Equity, Diversity and Inclusion
- Recruitment and selection,
- Workforce planning,
- Onboarding,
- Training and development,
- Labour relations,
- Job evaluation,
- Pay equity,
- Compensation to include employee group benefits,
- Organizational development and change management,
- Employee engagement to include employee recognition and years of service awards,
- Wellness Programs,
- Leadership development,
- Retirement services,
- Health and safety to include mental health in the workplace,
- WSIB and return to work programs,
- Human resources information system (HRIS) software,
- And all human resources policies, procedures and practices.

The Human Resources Team also has the responsibility for ensuring that the County of Huron is compliant with all relevant legislation. The Human Resources Team serves to negotiate and administer four collective agreements with accompanying provincial



union representatives as well as all employment policies, salaries and benefits with the non-union employees.

## Human Resources Team

1. Director of Human Resources
2. Senior Manager of Human Resources
3. Safety & Wellness Supervisor
4. Total Rewards Advisor
5. Talent Acquisition Specialist
6. Human Resource Information System (HRIS) Analyst

## Human Resources Mission, Vision and Values

Vision	Mission	Values
<ul style="list-style-type: none"><li>• To be an innovative HR partner that fosters success, professional growth and wellness; establishing the County of Huron as an employer of choice.</li></ul>	<ul style="list-style-type: none"><li>• Deliver HR solutions to attract, engage and retain a high performing and diverse workforce with a culture of putting people first.</li></ul>	<ul style="list-style-type: none"><li>• The Human Resources Team leads with values to include respect, integrity, honesty, inclusiveness, understanding, trust and excellence.</li></ul>

## Strategic Planning

In 2022, Human Resources underwent a comprehensive strategic planning process. Central to the plan is:

- Review and update the Performance Development Program
- Workforce and Succession Planning
- Compensation Strategy – New Non-Union Wage Grid
- Cross County Insured Benefits Program Review
- Corporate Mental Health Strategy
- Equity, Diversity and Inclusion Framework and Action Planning
- Human Resources Information System (HRIS)

Many action items included in the Human Resources 2023 Budget are the result of the Strategic Plan as well as meeting the County of Huron's Strategic Priorities.

## 2022 Achievements

Last year's achievements include those that are outlined in our Strategic Plan as well as serving the demands and workload associated with COVID-19:

- Successful collective bargaining with two of our unions.
- Update of several HR policies to align with changing legislation and to ensure consistent internal practises. This will include the new Bill 27 Working for Workers Act.
- Management & Leadership Fall Session for 85 leaders across the County.
- Roll out of the full compensation review including comparators research, market surveys, compensation surveys and pay equity plans.
- Performance Development and Performance Improvement Plan program refresh to include training, forms and guides.
- EDI work in collaboration with our Communications Team includes a dedicated EDI page on County with resources such as EDI 4-year Framework, Inclusive Meetings, Words Matter, the Land Acknowledgement Users Guide and more.
- Roll out of the enhanced non-union insured benefit program.
- Mental Health First Aid training.
- Completed an additional five Job Demand Analysis to support staff and the return to work program.
- Modernization of Corporate Services – New Human Resources Information System (HRIS) continues with the HRIS Analyst, Leadership, Core Project Team and Department Designates.
- Average of 17 new hires each month, with 50% of those hires at our Homes for the Aged. Compared to 2021 this is approximately 3 additional hires each month in 2022.
- 245 employment contracts issued in 2022 to include new hires, internal movement and contract extensions. This number has doubled since 2017.
- Approximately 21 staff retired from the County in 2022.
- Creation of a peer support handbook for employees who are training in Mental Health First Aid
- COVID - Managed the COVID vaccination policy and testing for unvaccinated employees, updated safety plans
- Support the Homes through 6 outbreaks
- Revised and updated the Attendance Support Plan



## 2023 Work Plans

- Continued work with compensation project to include pay equity.
- Increase youth opportunities to include co-op by developing greater relationships with area colleges and universities.
- Recruitment process to include electronic reference checks to improve on response time.
- Collective Bargaining with three union groups.
- Benchmark Employee Engagement Survey through TalentMap.
- Continued Recruitment Campaign with a greater social media presence to include ads on LinkedIn, Facebook and Indeed.
- Roll out of phase 2 of the enhanced non-union insured benefit program.
- Implementation of new HRIS entering into Phase B.
- Initiating the Equity, Diversity and Inclusion 4-year framework, to include blending the Accessibility Coordinator/EDI position.
- Completion of 5 additional Job Demand Analysis to support the return to work program.
- Launch of the workforce strategy to include succession planning.
- Management and Leadership series continues in spring and fall.
- Work with Communications Team to brand HR forms, guides, booklets and programs. EDI work continues.

## Equity Diversity and Inclusion in 2023

In 2023, the Human Resource Team plans to continue the EDI 4-year framework. Through this work, all staff will have a better sense of belonging and be more engaged at work. Increasing our EDI efforts ensures that we will have a workforce that is more diverse, more creative, more productive, more adaptable and better able to meet our future needs.

1. Fostering an inclusive workplace
2. Increasing engagement in EDI related opportunities and activities
3. Attracting and retaining a diverse workforce
4. Creating barrier-free services and practices.

The business case for equity, diversity and inclusion in the workplace is stronger than ever. Benefits of having a dedicated Accessibility, EDI Specialist on County staff include:

- Reduction in outsourcing costs for EDI reviews and content creation.
- Reduction of disputes and legal fees.
- Attrition management. Currently 28% of County of Huron employees are eligible for retirement by 2025.
- Improved recruitment practices.
- Improved and expanded collaboration opportunities.
- Increased employee engagement leading to increased productivity.
- Increased diverse perspectives leading to improved creativity and innovation.
- Having dedicated Accessibility, EDI staff is becoming a best practice in municipal environments. It's critical for organizations who choose to be leaders in the community.

# 2023 Budget Changes

## Salaries

The Human Resource Information System (HRIS) Analyst is proposed to be included as a permanent full-time position within the Human Resources Department. This position serves all departments across the organization and has been in place since 2021. This role oversees the new Human Resources Information System VIP and serves as a point of contact for assigned functional areas across the organization. Assisting subject matter experts to ensure data integrity, testing of system changes, report writing, and analyzing data flows for process improvement opportunities.

The current Accessibility Coordinator role is being proposed as a combined role with equity, diversity and inclusion position. The 2023 HR Salary and Benefits line has increased, as a result of the proposed HRIS Analyst. While still accounting for HR staff grid movements, and the proposed 3% non-union cost of living increase.

## Purchased Services

These expenditures include consulting, insurance, maintenance contracts and legal fees. Maintenance / Contract fees have increased by \$6,131 as a result of automating recruitment reference checks and an increase in product and licensing fees with Thomas International. Our Employee Engagement survey contributes to an increase of \$12,576 in our consulting fees.

## Operational

Corporate wide Staff Training dollars remains relatively unchanged for 2023. This includes our Management and Leadership series which is fully funded through the HR budget and services all departments county wide. Other training required across the organization are first aid, mental health first aid, WSIB Level 1 and Level 2, and mandated training such as AODA (Accessibility for Ontarians with Disability Act), Respect in the Workplace and other health and safety programs. We are continuing to partner with Thomas International using both recruitment and leadership tools as an additional resource for staff moving through the talent pipeline as well as provide additional resources for any areas of performance improvement. HR professional development includes attendance at Ontario Municipal Human Resources Association (OMHRA) Conference as well as relevant workshops, webinars and courses.

Advertising has increased by \$2,500 for additional recruitment efforts.

## **Program**

The Special Events covers costs within our Employee Recognition and Annual Years of Service Awards Programs. Through the County's Wellness Program, the Corporation invests in a comprehensive workplace health and wellness program that provides awareness, resources and encouragement for County of Huron employees to live well and work well. This budget line remains unchanged for 2023.

## **Summary**

Many items included in the Human Resources 2023 Budget are the result of Human Resources Strategic Plan as well as meeting the County of Huron's Strategic Priorities.

**County of Huron**  
**Human Resources**  
**Total Asset Management Planning Requirements**  
**For the year ending December 31, 2023**

Capital Expense	Total Cost	Description	Reason for Request	Priority	Funded Amount (Other than Levy)	Funding Source
HRIS	25,484.00	Implementation (end 2023)			25,484	Carry Forward
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>25,484</b>					
<b>TOTAL Tangible Capital Assets (TCA Set up as</b>	25,484					
<b>TOTAL Minor Capital (operating)</b>	-					
<b>Total Carryforward TCA</b>	25,484					
<b>Total Carryforward Minor Capital</b>	-					
<b>Total Funding</b>						
<b>LESS: DEPRECIATION</b>	-					
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>25,484</b>					

**COUNTY OF HURON**

**Human Resources**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	50,464	92,300	92,300	-	(92,300)	-100.00%
<b>Total Provincial Grants</b>	<b>50,464</b>	<b>92,300</b>	<b>92,300</b>	<b>-</b>	<b>(92,300)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	123,633	150,994	150,994	156,634	5,640	3.74%
Third Party Recoveries	90	341	2,000	2,000	-	0.00%
<b>Total Other Revenue</b>	<b>123,723</b>	<b>151,335</b>	<b>152,994</b>	<b>158,634</b>	<b>5,640</b>	<b>3.69%</b>
<b>TOTAL REVENUE</b>	<b>174,187</b>	<b>243,635</b>	<b>245,294</b>	<b>158,634</b>	<b>(86,660)</b>	<b>-35.33%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	510,717	551,404	543,799	586,063	42,264	7.77%
Salaries - Part Time	-	208	84,818	78,363	(6,455)	-7.61%
Salaries - Time Off in Lieu Owing	(560)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>510,158</b>	<b>551,612</b>	<b>628,617</b>	<b>664,426</b>	<b>35,809</b>	<b>5.70%</b>
<b>BENEFITS</b>						
Statutory Benefits	34,004	43,642	44,243	47,287	3,044	6.88%
Extended Benefits	45,720	42,786	44,979	53,524	8,545	19.00%
OMERS	55,363	59,299	56,740	63,490	6,750	11.90%
<b>Total Benefits</b>	<b>135,086</b>	<b>145,728</b>	<b>145,962</b>	<b>164,301</b>	<b>18,339</b>	<b>12.56%</b>
<b>Total Salaries and Benefits</b>	<b>645,244</b>	<b>697,340</b>	<b>774,580</b>	<b>828,727</b>	<b>54,147</b>	<b>6.99%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	6,270	7,087	7,086	7,068	(19)	-0.27%
Equipment Repairs & Maint.	99	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	406	445	1,000	1,000	-	0.00%
Small Tools/Equipment	31	-	400	400	-	0.00%

**COUNTY OF HURON**  
**Human Resources**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Equipment</b>	<b>6,806</b>	<b>7,531</b>	<b>8,786</b>	<b>8,768</b>	<b>(19)</b>	<b>-0.21%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	60,829	44,841	57,055	69,631	12,576	22.04%
Insurance	7,071	8,306	8,306	10,100	1,794	21.60%
Occupational Accident Insurance	950	1,370	1,090	1,181	91	8.32%
Intra County Purchases	-	1,140	1,264	1,257	(7)	-0.55%
Legal Fees	40,801	70,366	35,000	35,000	-	0.00%
Maintenance Contracts	1,191	9,024	8,371	14,502	6,131	73.25%
Printing (External)	-	100	1,000	1,000	-	0.00%
Miscellaneous Services	-	-	100	100	-	0.00%
<b>Total Purchased Service</b>	<b>110,841</b>	<b>135,146</b>	<b>112,186</b>	<b>132,771</b>	<b>20,585</b>	<b>18.35%</b>
<b>OPERATIONAL</b>						
Advertising	304	237	500	3,000	2,500	500.00%
Associations/Memberships	2,592	8,096	6,813	6,685	(128)	-1.87%
Conventions/Conferences	1,723	175	5,673	7,884	2,211	38.97%
Miscellaneous Admin.	25	33	100	100	-	0.00%
Office Expense	4,207	3,517	5,500	5,500	-	0.00%
Postage/Courier	154	97	200	200	-	0.00%
Publications & Subscriptions	1,197	570	1,201	950	(251)	-20.92%
Rent	14,400	14,400	14,400	14,400	-	0.00%
Staff Training	58,448	26,804	62,784	59,917	(2,867)	-4.57%
Telecommunications	3,267	4,572	4,119	3,767	(352)	-8.54%
Travel/Meals	743	2,603	8,299	7,219	(1,080)	-13.01%
Depreciation - Capital Assets	10	-	-	-	-	0.00%
<b>Total Operational</b>	<b>87,070</b>	<b>61,105</b>	<b>109,589</b>	<b>109,622</b>	<b>33</b>	<b>0.03%</b>
<b>PROGRAM</b>						
Special Events	10,566	14,105	15,000	15,000	-	0.00%
<b>Total Program</b>	<b>10,566</b>	<b>14,105</b>	<b>15,000</b>	<b>15,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>860,527</b>	<b>915,226</b>	<b>1,020,141</b>	<b>1,094,888</b>	<b>74,747</b>	<b>7.33%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>686,340</b>	<b>671,591</b>	<b>774,847</b>	<b>936,254</b>	<b>161,407</b>	<b>20.83%</b>

**COUNTY OF HURON**

**Human Resources**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			-		-	0.00%
Add Capital Asset Expenditures			38,000	25,484	(12,516)	-32.94%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus Capital			(38,000)	(25,484)	12,516	-32.94%
Less: Transfer from accumulated surplus Operating			(91,000)	(85,021)	5,979	-6.57%
<b>TOTAL COUNTY LEVY</b>	<b>686,340</b>	<b>671,591</b>	<b>683,847</b>	<b>851,233</b>	<b>167,386</b>	<b>24.48%</b>





**COUNTY OF HURON**  
**2023 BUDGET**

**Public Works / Fleet / Hazardous Waste**

# CORPORATION OF THE COUNTY OF HURON 2023 BUDGET

## PUBLIC WORKS / HIGHWAYS DEPARTMENT

### BACKGROUND

The Public Works Department, including Highways and Fleet services, has a combined staff of 53.02 FTE employees to maintain approximately 775 km of County Roads (including 66 km of urban streets), 292 large bridges and culverts, along with thousands of smaller culverts. As well, the Public Works Dept provides administration of Fleet vehicles & equipment and highway facilities owned by the County.

Organizationally, Highways and Fleet is represented by the following table showing the staff complement, paid hours, and expenses:

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Division	Full Time Equivalent (FTE)	Annual Hours	Total Salary & Benefits
Highways	49.21	104,221	\$5,017,368
Fleet	3.81	7,973	\$ 446,612
Total	53.02	112,194	\$5,463,980

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### Summary of Expense Categories

#### **Operations and Maintenance**

The Maintenance/Operations and Administration component of the 2023 Public Works Budget was prepared based a review of 2021 actuals and 2022 forecasted values.

Generally speaking, the summer operations budget numbers remain unchanged from 2022 to 2023. There is an increase from 2022 budgets for the Winter operations budget due labour costs, fleet costs, contractor costs and salt material cost increases. There is also a minor increase to the urban drainage operating budget due to an increased number of urban drainage complaints and flooding issues.

With the introduction of Corporate Attrition Plan a number of full-time equivalent re-allocations and additions have taken place for workload between Fleet, Roads,

Bridges, and Administration. The only thing affecting the FTE adjustment is introducing paid overtime.

### **Rural Road Renewal Program**

A review of the County Road renewal program began in 2017 and has continued through 2023 that re-focuses renewal of roads based on industry best practice of being driven by the current condition of pavement and base and best value investments that manage the road base, shoulder, drainage, and road surface at acceptable levels for the longest period of time at the lowest average annual cost. This approach incorporates the principals of Asset Management full life-cycle planning.

Asphalt recycling has a lower carbon footprint and can provide similar life expectancies to full depth paving if the correct candidate is chosen. In 2023, the Public Works Department is proposing to cold-in-place recycle two (2) sections of CR 83 Highway. Rural road work in 2023 will include the following:

#### **Pavement Preservation**

##### **County Road 83 from Airport Line to East limit Dashwood Cold-in-Place Recycling (9.7 km)**

This road currently has a PCI of 70 with an AADT of 6,500. This is our busiest County Road and major truck route. Last Rehabilitated in 1998 using CIR, CR 83 has narrow to wide transverse and longitudinal cracking, narrow to wide edge cracking, and localized alligator cracking. The County has repaired multiple sections on CR 83 using Hot Mix Asphalt Patching as well as spray patching over the last 2 years. The Public Works Department is proposed to cold-in-place recycle this road and is expecting to get 20+ years before another treatment is required.

##### **County Road 83 from Westerly Limit of Dashwood to Highway 21 (7.9 km) Cold-in-Place Recycling**

This road currently has a PCI of 71 with an AADT of 5,600. This is our busiest County Road and major truck route. Last Rehabilitated in 1998 using CIR. CR 83 has narrow to wide transverse and longitudinal cracking, narrow to wide edge cracking, and localized alligator cracking. The County has replaced any small culverts needing replacement prior to this work. The Public Works Department is proposed to cold-in-place recycle this road and is expecting to get 20+ years before another treatment is required.

##### **County Road 3 from Varna to West Limit of Brucefield (5.1 km) Detailed Investigation and Replacement of Small Culverts for Future Paving**

This road currently has a PCI of 75 with an AADT of 1,400. Last Rehabilitated in 2000 using CIR. County Road 3 has narrow to medium transverse and longitudinal cracking, narrow to medium edge cracking, and localized alligator cracking. Detailed investigations will confirm the extent to which the road base requires remediation (if any), what sub-drainage work may be needed, the suitability of existing asphalt for recycling options, and culvert replacements.

## **County Road 7 from County Road 4 to Fordwich Line (20.14 km) Detailed Investigations for future renewal**

This road currently has a PCI of 65 with an AADT of 700. This road was Pad & Paved in 2004. Slurry Seal was applied in 2019 as a preservation strategy with the aim to delay major rehabilitation by 2 - 5 years. County Road 7 is showing severe transverse cracking throughout as well as localized areas of moderate to severe alligator cracking. Detailed investigations will confirm the extent to which the road base requires remediation (if any), what sub-drainage work may be needed, the suitability of existing asphalt for recycling options, and culvert replacements.

## **County Road 83 and Airport Line Intersection Improvement**

This intersection is currently undergoing a Municipal Class Environmental Assessment for improved intersection controls. This is a carry forward project original budgeted for in 2021. The preliminary consultation is expected to be completed in 2022 with detailed design work awarded by mid-2023 for future construction in 2024 or 2025.

## **Urban Road Renewal Program**

The 2023 road program continues to include some urban work with focus on Zurich construction in 2023 as well as engineering design work for future urban reconstruction projects (sanitary, storm, water). There are also some general improvements in downtown locations being proposed with a focus on pedestrian access and safety in collaboration with local municipalities.

## **County Road 4 Lane Adjustment Design North of County Road 86 (400m)**

This urban section of County Road 4 has experienced significant development in the last 5-10 years. A separate pedestrian study is on-going in this location which is likely to result in the requirement for a pedestrian crossing. This job would result in road corridor improvements to allow for pedestrian access and also lane adjustments due to the increased development and entrances. The County has been working with North Huron who is interested in potentially bringing sidewalks down CR 4 on the west side of the road. This job is for the engineering design work for a capital construction job in 2023.

## **County Road 4 and County Road 25 Intersection Improvement**

This traffic signal project is a carry-over currently being designed, tendered and going for approvals. It is anticipated that construction can proceed in 2023 and Huron County Council has approved budgeting for this project as such.

## **County Road 83 Dashwood Reconstruction**

This urban section of County Road 83 is being pushed forward because Festival Hydro would like to replace their entire pole line. Working with Festival Hydro, Bluewater, and South Huron provides cost saving options to the County. The scope of work for this project includes the replacement of electrical distribution lines, water

main and storm sewers. This job is for engineering design in 2022-2023 with construction planned in 2024.

### **County Road 84 (1.10 km) – Hensall Urban Renewal from 190m west of Elizabeth St to Highway 4 (Combined project with Bluewater)**

This urban section of County Road 84 was last rehabilitated in 2000 using a Mill & Pave (50mm) treatment. Preliminary storm sewer inspections indicate the urban drainage is in fair condition but is undersized and may require some re-configuration. In collaboration with the Municipality of Bluewater, work will begin on the design, public consultation, permit applications, and tender package preparation for the reconstruction planned for 2025. This project will also include water and sanitary system renewals as well other urban streetscape enhancements in collaboration with local businesses. A cost estimate for construction is not yet available as the scope of work is to be finalized.

### **County Road 83 – (700m) Exeter Urban Renewal from Highway 4 to West Urban Limits (Combined Project with South Huron)**

This work involves the planning, design and tender of the reconstruction of County Road 83 from Highway #4 to the railway tracks (GEXR) including storm, sanitary, and water infrastructure in collaboration with South Huron. This is a carry-forward project from 2021.

A cost estimate for construction of this section of CR #83 is not yet available as the scope of work is to be finalized. This work is expected to be completed in 2024/25. County #83 is our busiest highway.

### **Large Culvert and Bridge Program**

The County of Huron Public Works Department is dedicated to maintaining a high quality road network that includes bridges and large culverts. In order to be efficient with capital funding, the County has implemented asset management planning into their everyday roles in order to make the most financially responsible decisions.

For bridge and large culvert projects, the County uses regular maintenance, industry best practices, and asset management planning to prioritize capital funding. In an effort to prevent major structure replacement projects from occurring simultaneously, the County is recommending to complete a greater number of small-scale rehabilitations. At the same time, structures that have deteriorated beyond repair or have been prioritized through asset management planning are being recommended for replacement. By replacing structures before severe deterioration has become critical, the County is able to keep the road network safe and avoid lengthy closures or high engineering fees. Smaller rehabilitations are more cost effective when timed appropriately.

Bridges and large culverts have a recommended expected life of 75 years. The expected life can be extended by regular maintenance and timely rehabilitations. Currently, the County owns 81 bridges and 211 large culverts.

In 2023, the Public Works Department is proposing the following bridge/large culvert projects.

### **RBBB23 – Replace Boundary Bridge 23**

*Rigid Frame, Built = 1961, BCI = 44, Deck Length = 9m, Spans = 1*

This structure is located on Line 183 which is a boundary road between the Municipalities of Huron East and West Perth. The structure has the lowest BCI of any bridge in Huron County and is beyond repair. Huron County owns 50% of the structure with West Perth has confirmed that replacement should go ahead in year 2023. Additionally, once the bridge is replaced, Huron County can download their 50% share to Huron East with no additional payments. The Public Works Department is recommending to replace this structure in partnership with West Perth in 2023 and design work beginning in 2022. West Perth has confirmed their funding for 2022.

### **NC25208 – New Pedestrian Tunnel Culvert (25-20.8)**

This culvert is completely funded by RTO4 and/G2G Trail Inc. The County is working with BM Ross to complete a design for the replacement of a tunnel below County Road 25 west of Blyth. Construction is dependent on funding from RTO4/G2G.

### **RB13097 – Rehabilitation of Trick’s Creek Bridge (13-09.7)**

*Rigid Frame, Built = 1964, BCI = 70, Deck Length = 13.2m, Spans = 1*

This bridge is in fair condition and was last rehabilitated in 2001 (patch, waterproof and pave). New barriers and waterproofing is expected to extend the life of the bridge by 14 years to 2053. The Public Works Department is recommending this project be completed by the County Bridge Crew in 2023 and engineering awarded in 2022.

### **RB16000 – Rehabilitation of Cunningham Bridge (16-00.0)**

*Slab on Concrete Girder bridge, Built = 1993, BCI = 73, Deck Length = 60.0m, Spans = 3*

This bridge is in generally good condition and was last rehabilitated in 2017 when the Bridge Crew patched some of the concrete barrier walls. Prior to 2017 the bridge was waterproofed and paved when the bridge was constructed in 1993. Typically bridges are waterproofed and paved every 25 years. Waterproofing and paving the bridge deck is expected to help maintain the existing expected service life. There is also an opportunity to replace the existing skewed expansion joint which is a special design to account for the skew of the plow. The Public Works Department is recommending this project be completed by the County Bridge Crew in 2023 and engineering awarded in 2022.

### **RB15036 – Rehabilitation of Bob Edgar Bridge (15-03.6)**

*Slab on Concrete Girder bridge, Built = 1989, BCI = 74, Deck Length = 122.0m, Spans = 4*

This bridge is in generally good condition with no history of minor or major rehabilitation. Typically bridges are waterproofed and paved every 25 years so waterproofing and paving the bridge deck is essential to maintain the expected service life. The expansion joints are also showing signs of leakage so a new seal or new joint may be recommended. The Public Works Department is recommending this project be completed in 2023 and engineering awarded in 2022.

### **RB22064 – Rehabilitation of Donnybrook Bridge (22-06.4)**

*Slab on Concrete Girder bridge, Built = 1965, BCI = 69, Deck Length = 86.0m, Spans = 3*

This bridge is in fair condition with a rehabilitation in 1993 and 2006. The entire bridge was waterproofed and paved in 1993 and in 2006 the expansion joints were eliminated at the abutments and piers. Typically bridges are waterproofed and paved every 25 years so waterproofing and paving the bridge deck is essential to maintain the expected service life. The concrete girders are also spalled and delaminated which would also be completed in 2023. The Public Works Department is recommending this project be completed in 2023 and engineering awarded in 2022.

### **RC15221 – Replacement of Culvert 15-22.1**

*Corrugated Steel Pipe, Built = 1975, BCI = 37, Span = 2.6m*

The culvert is in poor condition with severe corrosion and perforations. A new culvert would provide a 75 year life and improved hydraulic capacity. Design is being recommended in 2022 with construction in 2023.

### **RC86024 – Replacement of Culvert 86-02.4**

*\*\*\*\* Joint project with Bruce County\*\*\*\**

*Cast-in-place concrete arch, Built = 1930, BCI = 41, Span = 7.3m*

The culvert is in poor condition with spalls, delaminations, and disintegration. A new culvert or bridge would provide a 75 year life. Design is being recommended in 2022 with construction in 2023. Bruce County has agreed to fund their half of the design fees in 2022.

### **2024 Planned Bridge Projects (Design and Engineering)**

#### **RBBB11 – Rehabilitation of Boundary Bridge 11 on Nile Road**

*Rigid Frame, Built = 1970, BCI = 72, Deck Length = 9.2m, Spans = 1*

This structure is in good condition located on Nile Road, 0.5km west of Heron Line, located in the Municipality of ACW. The structure needs some concrete repairs. Once the bridge is rehabilitated, Huron County can download to ACW with no additional payments. The Public Works Department is recommending to rehabilitate this structure in 2024 with design work beginning in 2023.

## **RBBB14 - Rehabilitation of Boundary Bridge 14**

*Rigid Frame, Built = 1973, BCI = 73, Deck Length = 31.5m, Spans = 1*

This structure is generally in good condition and located on Bannockburn Line .0.8 km south of Bayfield Road which is a boundary bridge between the Municipalities of Central Huron and Bluewater. Huron County owns 100% of the structure. Erosion repairs were carried out 2016. This structure requires concrete curb, deck and handrail repairs, deck drain extensions, and expansion joint replacement. Once the bridge is rehabilitated, Huron County can download to Central Huron and Bluewater with no additional payments. The Public Works Department is recommending to rehabilitate this structure in 2024 with design work beginning in 2023.

## **RB03104 Rehabilitation of Bannockburn Bridge (03- 10.4)**

*Concrete slab on steel girder bridge, Built = 1961, BCI = 61, Deck Length = 49.6m, Spans = 3*

This bridge is in fair condition with a rehabilitation in 2005 including wing wall patching, waterproofed and paved. Typically bridges are waterproofed and paved every 25 years so waterproofing and paving the bridge deck is essential to maintain the expected service life. The concrete curb is also spalled and delaminated along with railing and parapet wall replacement being required, all of which would also be completed in 2024. The Public Works Department is recommending this project be completed in 2024 and engineering awarded in 2023.

## **RB07009 Rehabilitation of Lower Maitland Bridge (07-00.9) - Bridge Crew**

*Rigid Frame Vertical leg bridge, Built = 1963, BCI = 70, Deck Length = 48.0m, Spans = 3*

This bridge is in fair condition with a rehabilitation in 2003 with new deck drains and minor soffit and curb repairs. Typically bridges are waterproofed and paved every 25 years so waterproofing and paving the bridge deck is essential to maintain the expected service life. The concrete curb and railings are also spalled and delaminated which would also be completed in 2024. The Public Works Department is recommending this project be completed in 2024 and engineering awarded in 2023.

## **RB07048 Rehabilitation of Fitch's Bridge (07-04.8)**

*Slab on concrete girder bridge, Built = 1957, BCI = 69, Deck Length = 62.2m, Spans = 3*

This bridge is in fair condition with a rehabilitation in 2003 with new deck drains, expansion joints, deck patch waterproof and pave. Typically bridges are waterproofed and paved every 25 years so waterproofing and paving the bridge deck is essential to maintain the expected service life. The concrete curb and barriers are also spalled and delaminated along with joint replacement and erosion protection being required all of which would also be completed in 2024. The Public Works Department is recommending this project be completed in 2024 and engineering awarded in 2023.



## **RB87074 Rehabilitation of Wroxeter Bridge (87-07.4) - Bridge Crew**

*Rigid Frame Vertical leg bridge, Built = 1953, BCI = 65, Deck Length = 53.5m, Spans = 3*

This bridge is in fair condition with a rehabilitation in 2007 and 2020. The entire top side of the bridge was rehabilitated including new parapet walls, curbs, drains, and deck patch, waterproof and pave. In 2020 the bridge received new pavement when CR 87 was done. Typically bridges are waterproofed and paved every 25 years so waterproofing and paving the bridge deck is essential to maintain the expected service life. Focus on the underside of the bridge and associated repairs are now needed. The concrete curb, railings, soffits and piers are spalled and delaminated along with joint replacement and erosion protection being required all of which would also be completed in 2024. The Public Works Department is recommending this project be completed in 2024 and engineering awarded in 2023.

### **Patrol Yards & Equipment Capital**

There are 12 buildings located in four patrol yards (Auburn, Wroxeter, Wingham and Zurich) which are maintained by the Public Works Department. Expenditures for regular maintenance items and small tool/equipment replacements are included in the capital budget and operating budgets. There is a gradual increase in operating costs associated with these buildings as components are aging and required higher order maintenance and/or replacements. Items include windows, doors, locks, flooring, waste oil handling stations, etc. The KPMG Public works study was completed at the end of 2020. Recommendations and the implementation plan has been presented to Council in 2021 for future budget considerations.

In 2021, Council approved an information report to re-build the Wingham Patrol yard in 2023. Engineering for this was tendered and awarded to RJ Burnside of Wingham in 2022. This project is planned to start construction in 2023 and carrying over into 2024. As part of the long-term vision, the Public Works Department will be looking to the future and possibility staffing the Wingham yard with our own forces and plows. This would eliminate yearly plowing contract estimated to be \$600,000 annually and also eliminate some part-time positions which are difficult to fill.

### **Road Safety Capital**

A number of projects related to highway safety are proposed for 2023 and include:

- Replacement guide rails where they are in need of replacement. This is a carry over project awarded in 2022 due to supply issues caused by COVID-19.
- Additional purchases of radar speed boards to further support traffic calming efforts.
- Replacement of aging traffic counters with current technology.

- Pedestrian safety improvements in the vicinity of CR86/CR4 in Wingham in response to additional recent developments being completed in the area. This is being tied into the design work for lane adjustments in Wingham.
- Maintenance agreements with EXP, AV Utility, and Black and Macdonald for maintenance of our traffic signals and pedestrian crossings.

### **Drainage**

Drainage improvements have been identified in a number of locations including:

- Ditch renewal and vegetation removal along County Road 18 along with installation of guiderail. This is a carry over project. This particular location is significantly grown-in impacting the drainage in this area. This work will be tendered as it requires specialized equipment due to its depth and slope.

### **Road Maintenance**

The County is fortunate to have roads that are very good condition and held to a high standard. Maintaining roads at this level of service provides a safe, reliable transportation network for residents, visitors, and local economy and minimizes risk.

The County road spray patcher has been in service since 2020 and is expected to extend the service life of our roads.

### **Winter Maintenance**

The County has adopted the Provincial Minimum Maintenance Standards (MMS) for winter control and provides staffing to minor and respond to winter weather conditions. The road class is based on speed limits and traffic volumes and are primarily class 2 and class 3 with lower speed limit sections being class 4 and class 5. Winter maintenance is provided by 4 Patrol Yards and 16 plow routes (3 plow routes by contracted services). The 2023 has a significant change in winter maintenance costs due to the increase in plowing contracts, salt hauling, salt and winter sand.

There remains an ongoing challenge in attracting and retaining qualified staff to patrol and plow roads through the winter months with seasonal and temporary staff. Un-filled positions as well as sick time of staff results in the remaining staff and management working overtime to cover patrol and plow routes. Some staff are more frequently working to the limits of provincial regulations (CVOR) in order to meet service levels. Addressing this challenge is expected to place an ongoing pressure on future budgets to enable the County to continue to meet Provincial winter maintenance standards. The County continues to operate and maintain four weather stations throughout the County. These weather stations provide the basis for our winter response and the information is vital to our winter operations.

### **General Administration**

In addition to road and drainage related infrastructure management, the Public Works Department comments on development controls, severances, rezoning, etc. along county roads, issues entrance permits and annual & oversize load permits, all in conformance with adopted County Policies and By-Laws.

The Minimum Maintenance Standards (MMS) for Municipal Highways, Ontario Regulation 239/02 dictates a minimum level of service required for operations. The on-going maintenance and good condition of the County's road-related assets assist in minimizing operational costs.

## **Budget Notes**

### **Revenue**

The County receives Provincial Grants in the form of OCIF (Ontario Community Infrastructure Funding) and allocates this revenue towards Capital projects to support ongoing renewal and replacement of infrastructure. Including the 2023 allocation and prior year carryforwards, an amount of \$4,448,878 allocated in 2023 for projects.

The County receives annual Federal Gas Tax Funding (GTF) and allocates this revenue to eligible capital expenditures. The 2023 recurring allocation is \$1,962,374. Total Gas Tax funding being allocated to 2023 is \$3,663,256. This Total Gas Tax funding includes 2022 allocation of \$1,791,077.

### **Salary**

In 2022, there were a number of delayed hires and adjustments to the current staffing within the department. 2022 Full Time salaries are showing less than budgeted as a result of the following:

- Delayed hired of the Manager of Public Works.
- Delayed hiring of the Engineering Project Manager – Bridges.
- Delayed hiring of the Work Management Technologist.
- Delayed hiring of an open Bridge Worker 2 position.

The 2022 Full Time actuals are less than budgeted because of the reasons outlined above.

The 2023 Salaries Budget has increased due to backfilling for winter maintenance activities. The Public Works Department is increasing the staffing levels from 52.85 FTE to 54.01 FTE to cover off winter operations in order to meet our Minimum Maintenance Standards.

### **Intra-County Purchases (Fleet)**

There is a small change to the Fleet Salaries from 2023. The variations are due to increased fuel prices and rising costs of replacement parts.

Included in the 2023 Fleet Budget is a County Public Works Electric truck (half ton including a level two charger unit in Zurich Patrol) to assist in County spray patching operations and a shared vacuum trailer to clean up storm catch basins and assist with sign and guiderail installation (ie post holes) (for all patrols).

## **Consulting/Professional Fees**

The majority of Consulting Fees are allocated to capital projects providing a wide variety of external specialized professional services such as: site investigations, material sampling, topographic surveying, hydrological surveys and studies, drainage design/review, geometric design, structural review/analysis/design, preparation of tender drawings and specifications, on-site construction supervision and inspection, various permit applications, hosting public information sessions, and validation of invoiced/certificate quantities and invoices. Collectively, these services are commonly referred to as 'Engineering Services'. These professional services are being provided at the direction and supervision of in-house staff.

The 2022 actuals will be significantly less than the budgeted amounts. This is mainly attributed to the large amount of turnover in the department and lack of staff availability to manage the work. Some of these projects are being proposed to carry-over into 2023 along with the capital budget allocated to it. For some projects the budget amount for consulting fees is being reduced based on an updated project scope. The full amount will still be carried forward to offset either the construction cost or other project related costs.

Operating costs in this category are associated with regulated bridge inspections (OSIM) or hazardous waste and a nominal allocation towards re-active specialized consulting needs to address traffic and drainage issues that arise throughout the year.

## **Capital/Maintenance Contracts**

This cost comprises 90% capital expenditures related to construction.

The increase in capital/maintenance contract budget reflects an increase in rural paving compared to 2022 as well as some addition Bridge and Culvert structure rehabilitation into the 2023 capital budget, as approved by Council.

Operations costs within this category vary from year to year and substantially impacted by Municipal Drain works petitioned through the Drainage Act along with an aging network of rural ditches that require re-active repairs. The Public Works Department does its best to maintain a record of on-going drain improvements but these tend to be multi-year jobs so budgeting for these is difficult. The 2023 budget includes an estimate for the outstanding Municipal Drain work that has been completed and not been billed by local municipalities along with construction estimates on municipal drain projects yet to be undertaken.

## **Purchase of Services**

This cost includes both capital and operating expenses in which the capital component fluctuates each year based on the capital projects being undertaken in the current year. The decrease shown in the budget reflects a decrease in the estimated geotechnical investigation work related to capital projects such as paving or urban construction projects.

### **Program Supplies & Costs**

This cost includes both capital and operating expenses in which the capital component fluctuates substantially each year based on the capital projects being undertaken in the current year. In 2023, the operating component includes \$2,617,487 (90%) and is comprised of winter materials such as salt, sand, and de-icing liquids, gravel for shoulder renewals, and pavement marking supplies.

The remainder (10%) is associated with capital projects and minor capital purchases

- detour supplies for creation of signage
- small tools
- office equipment
- shop equipment
- carry over of some one-time equipment replacements related to traffic safety i.e. traffic counters, purchase of radar boards
- Aging equipment replacements at patrol facilities i.e. garage door openers, pressure washer, security cameras.
- Electronic exterior doors

## **Household Hazardous Waste Collection (HHW)**

There is not much change in the 2022 and 2023 HHW budget even in the midst of much change on the solid waste management sector. County PW is responsible for the overall planning for solid waste management for the County local municipalities and HHW collection and disposal currently being handled through the Mid Huron transfer station and an alternating one day event between Wingham and Exeter every year.

## **2023 DEPARTMENT SUMMARY**

The Public Works Department 2023 budget reflects a responsible funding level in order to maintain the required level of service and supports operational changes that address the need for succession planning, mitigating liabilities, and improvement in business continuity.

A good balance of maintenance and reconstruction funding results in the good quality infrastructure that residents and visitors of Huron have come to enjoy and appreciate. This enhances the quality of life, economic return to commerce and overall health of the County.

## **OVERAL BUDGET IMPACTS**

The proposed 2023 Public Works Budget has utilized revenue and funding from several sources to assist the County in reducing the overall levy impact. Multiple years of the Federal Gas Tax and Ontario Community Infrastructure Funding is being applied in 2023.

The Public Works Department will also be budgeting for the payback of our infrastructure debenture from the replacement of two bridges on County Road 83.

The Public Works Department's 2023 budget proposes a year-over-year levy increase of \$485,861 which translates into a 2.94% increase for the County's Public Works budget from 2022.

Steve Lund, County Engineer/Director of Operations

County of Huron  
Public Works  
Total Asset Management Requirements  
For the year ending December 31, 2023

JOB#	DESCRIPTION	Budget	CARRY FORWARD	2023 ASK	Capital	Minor Capital	DESCRIPTION OF WORK
32	Office Equip Pooled	\$15,000.00	\$ 5,000.00	\$10,000.00	\$15,000.00		
33	Operational Small Tools / Equipment Pooled	\$30,000.00	\$ -	\$30,000.00		\$30,000.00	
34	Small Tools / Shop Equipment Pooled (more than a year)	\$30,000.00	\$ -	\$30,000.00	\$30,000.00		
PW23	Dash Camera	\$12,000.00		\$12,000.00	\$12,000.00		dash camera
80-17	Asset Management Systems	\$29,912.00	\$ 29,912.00	\$0.00		\$29,912.00	
81-17	Asset Management/GIS System	\$36,000.00	\$ 36,000.00	\$0.00		\$36,000.00	
BB01-21	Electronic Door Access Controls - WIngham/Auburn/Zurich	\$25,000.00	\$ 25,000.00	\$0.00		\$25,000.00	
BB02-21	Security cameras for Auburn, Wroxeter, Zurich	\$25,000.00	\$ 25,000.00	\$0.00		\$25,000.00	
BB03-20	Waste oil handling system replacement	\$15,000.00	\$ 15,000.00	\$0.00		\$15,000.00	
DP00-18	St Joseph Drainage and Outlet Replacement/Lining	\$195,000.00	\$ 195,000.00	\$0.00	\$195,000.00		Need to line underground storm sewer on easement close to building.
NC25208	New Pedestrian Tunnel Culvert 25-20.8	\$509,669.96	\$ -	\$509,669.96	\$509,669.96		New pedestrian culvert under County Road 25. Fully funded by RT04 and G2G fundraising. Structure is a 3.6m diameter corrugated steel pipe.
RB13097	Rehabilitation of Trick's Creek Bridge (13-09.7)	\$423,855.00	\$ 6,007.00	\$417,848.00	\$423,855.00		Bridge Crew project in 2023. New barrier walls, guiderail, waterproofing and paving.
RB15036	Rehabilitation of Bob Edgar Bridge (15-03.6)	\$898,941.00	\$ 25,119.00	\$873,822.00	\$898,941.00		Contracted bridge job in 2023 but possibly 2024 depending on tender timing. New expansion joints and patch, waterproof and pave the bridge deck.
RB16200	Rehabilitation of Cunningham Bridge (16-20.0)	\$321,365.00	\$ 11,373.00	\$309,992.00	\$321,365.00		Bridge Crew project in 2023. Elimination of expansion joints and patch, waterproof, and pave.
RB22064	Rehabilitation of Donnybrook Bridge (22-06.4)	\$817,441.00	\$ 45,041.00	\$772,400.00	\$817,441.00		Contracted job in 2023. Smooth approach asphalt to bridge and patch girders that are spalled or delaminated.
RB31266-22	Rehabilitation of Forester's Bridge (31-26.6)	\$1,024,100.00	\$ 824,100.00	\$200,000.00	\$1,024,100.00		Contracted job in 2023. Replace expansion joints and patch, waterproof, and pave the bridge deck. Need to reset some bearing pads.
RBBB23-22	Replacement of Boundary Bridge 23	\$550,964.00	\$ 50,964.00	\$500,000.00	\$550,964.00		Replacement of boundary bridge with West Perth before downloading our 50% share to Huron East.
RC15221	Replacement of Culvert 15-22.1	\$485,652.00	\$ 35,652.00	\$450,000.00	\$485,652.00		Replacement of Culvert on County Road 15 south of Kinburn
RC86024 22	Replacement of Culvert 86-02.4	\$520,828.00	\$ 20,828.00	\$500,000.00	\$520,828.00		Lining large culvert on Amberley Road. Shared project with Bruce County.
RD03-20	CR 03 - Culvert Replacements and geotech ahead of future	\$190,000.00	\$ 190,000.00	\$0.00	\$190,000.00		Replacement and liners for culverts on County Road 3 before paving in 2024.
RD04RD25	CR 04 / CR 25 - Intersection Upgrade	\$2,402,546.00	\$ 394,659.36	\$2,007,886.64	\$2,402,546.00		Blyth traffic signal installation.
RD04RD86 22	RD04RD86 22	\$430,000.00	\$ 80,295.00	\$349,705.00	\$430,000.00		Joint project with North Huron to pour some new curbs and add sidewalks with pedestrian crossings on both sides of County Road 4.
RD07-21	CR7 - Culvert Replacements and geotech ahead of future	\$275,000.00	\$ 75,000.00	\$200,000.00	\$275,000.00		Replacement and liners for culverts on County Road 7 before paving in 2024.
RD18-21	CR 18 Ditch renewal, brushing, and guiderail installation	\$160,232.00	\$ 125,232.00	\$35,000.00	\$160,232.00		Project to provide some erosion protection along a roadside ditch classified as a watercourse.
RD22RD86	Donnybrook Line at Amberley Road, Granular Base	\$160,000.00	\$ -	\$160,000.00	\$160,000.00		Pavement rehabilitation and base improvements for intersection of CR 22 and CR 86
RD31BEN	Slope Stability Improvements east of Benmiller	\$160,000.00	\$ -	\$160,000.00		\$160,000.00	Provide slope protection and erosion protection for a steep roadside slope east of Benmiller.
RD83 EXE-24	CR 83 - Urban Renewal from Highway 4 to western urban limit	\$100,000.00	\$ 100,000.00	\$0.00	\$100,000.00		Joint project with South Huron to install turning lanes west of Hwy 4 on CR 83 in Exeter.
RD83-21 A	CR 83 - Geotech and paving in 2023 from Dashwood East Limits Easterly to 275m West of Airport Line	\$2,476,106.00	\$ 160,000.00	\$2,316,106.00	\$2,476,106.00		Paving project in 2023, from Dashwood East Limits Easterly to 275m West of Airport Line
RD83-23 A	CR 83 - Geotech and paving in 2023 from Highway 21 Easterly to Dashwood West Limits	\$1,978,076.00		\$1,978,076.00	\$1,978,076.00		Paving project in 2023, from Highway 21 Easterly to Dashwood West Limits
RD83-23 D	CR 83 - paving shoulders in 2023 Exeter east limit easterly for 275m (to greenhouse)	\$419,672.00		\$419,672.00	\$419,672.00		Pave shoulders from Exeter east limit easterly for 275m (to greenhouse). If work is completed after paving project RD83-21 A completed. Future paved shoulder estimate is \$807,380
RD83AIRPORT	CR 83 / Airport Line Intersection Upgrade	\$156,822.00	\$ 108,822.00	\$48,000.00	\$156,822.00		Continue study and issue RFP for detailed design for roundabout at Airport Line and County Road 83.
RD83Dash-21	CR 83 Dashwood Reconstruct	\$267,857.00	\$ 242,857.00	\$25,000.00	\$267,857.00		Detailed design for 2024/2025 dashwood reconstruction. Joint project with South Huron and Bluewater.
RD84-HEN-23	County Road 84 - Hensall Urban Reconstruct	\$336,653.00	\$ 336,653.00	\$0.00	\$336,653.00		Preliminary and detailed design for Hensall reconstruction and improvements to drainage.
RD84-ZUR-22	County Road 84 - Zurich Urban Reconstruct	\$502,000.00	\$ 496,500.00	\$5,500.00	\$502,000.00		Carry over from 2022. Mostly complete in 2022 but some items will not be completed and must be done in 2023
RDSAFE01 23	Review of all speed zones and school areas	\$68,568.00	\$ -	\$68,568.00		\$68,568.00	County wide evaluation of current speed zones and school areas.
RDSAFE02 22	Cycling Master Plan	\$10,000.00	\$ 10,000.00	\$0.00		\$10,000.00	Carry over project to explore possible bike routes throughout the County.
WIN00 22	Wingham Facility Replacement	\$5,651,471.00	\$ 251,471.00	\$5,400,000.00	\$5,651,471.00		Construction to replace sat/sand storage building and make site improvements. Only stage 1 of project. Stage 2 will be to build new operations/admin building on site. Phase 1 in 2023 - \$6.5 million, Phase 2 in 2024 - \$7.2 million
ZUR00 23	Zurich Yard Drainage Improvements	\$20,000.00	\$ -	\$ 20,000.00	\$ 20,000.00		Improvements to drainage patterns in Zurich so overland flow doesn't go into the shop.
WROX00 23	Wroxeter Yard Covered Storage Addition	\$60,000.00	\$ -	\$60,000.00	\$60,000.00		New lean-to in Wroxeter similar to Auburn for unheated covered storage.
AUB00 23	Replacement of doors at the Auburn shop	\$40,000.00	\$ -	\$40,000.00	\$40,000.00		Replacement of doors at the Auburn shop
RBBB11	Rehabilitation of Boundary Bridge 11 (BB11) CONSULTING FEES	\$25,000.00		\$25,000.00	\$25,000.00		Consultation and design for work to be tendered in 2024
RBBB14	Rehabilitation of Boundary Bridge 14 (BB14) CONSULTING FEES	\$25,000.00		\$25,000.00	\$25,000.00		Consultation and design for work to be tendered in 2024
RB03104	Rehabilitation of Bannockburn Bridge (03-10.4) CONSULTING FEES	\$130,000.00		\$130,000.00	\$130,000.00		Consultation and design for work to be tendered in 2024
RB07009	Rehabilitation of Lower Mailland Bridge (07-00.9) - Bridge Crew CONSULTING FEES	\$50,000.00		\$50,000.00	\$50,000.00		Consultation and design for work to be undertaken by Bridge Crew in 2024
RB07048	Rehabilitation of Fitch's Bridge (07-04.8)CONSULTING FEES	\$60,000.00		\$60,000.00	\$60,000.00		Consultation and design for work to be tendered in 2024
RB87074	Rehabilitation of Wroxeter Bridge (87-07.4) - Bridge Crew CONSULTING FEES	\$50,000.00		\$50,000.00	\$50,000.00		Consultation and design for work to be undertaken by Bridge Crew in 2024
GRREP 23	2023 Guiderail Replacements	\$180,000.00		\$180,000.00	\$180,000.00		Replacement of Guiderail throughout the County

County of Huron  
 Public Works  
 Total Asset Management Requirements  
 For the year ending December 31, 2023

JOB#	DESCRIPTION	Budget	CARRY FORWARD	2023 ASK	Capital	Minor Capital	DESCRIPTION OF WORK
RGREP 20	Guiderail Replacements	\$113,916.00	\$ 113,916.00		\$113,916.00		
RD04-20	Clinton Urban Renewal - Construction Phase	\$263,589.00	\$ 263,589.00		\$263,589.00		
<b>Grand Total</b>		<b>\$22,728,233.96</b>	<b>\$4,298,988.36</b>	<b>\$18,429,245.60</b>	<b>\$22,328,753.96</b>	<b>\$399,480.00</b>	



**COUNTY OF HURON**  
**Public Works - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	21,729	2,206,358	4,555,000	4,448,878	(106,122)	-2.33%
<b>Total Provincial Grants</b>	<b>21,729</b>	<b>2,206,358</b>	<b>4,555,000</b>	<b>4,448,878</b>	<b>(106,122)</b>	<b>-2.33%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	2,509,938	167,403	4,118,500	3,663,256	(455,245)	-11.05%
<b>Total Federal Grants</b>	<b>2,509,938</b>	<b>167,403</b>	<b>4,118,500</b>	<b>3,663,256</b>	<b>(455,245)</b>	<b>-11.05%</b>
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	128,209	-	-	150,000	150,000	0.00%
<b>Total Municipal Grants &amp; Fees</b>	<b>128,209</b>	<b>-</b>	<b>-</b>	<b>150,000</b>	<b>150,000</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	125,763	119,829	-	25,000	25,000	0.00%
Rent/Lease	6,000	6,000	-	6,000	6,000	0.00%
Third Party Recoveries	165,701	57,263	525,000	509,670	(15,330)	-2.92%
<b>Total Other Revenue</b>	<b>297,465</b>	<b>183,093</b>	<b>525,000</b>	<b>540,670</b>	<b>15,670</b>	<b>2.98%</b>
<b>TOTAL REVENUE</b>	<b>2,957,341</b>	<b>2,556,853</b>	<b>9,198,500</b>	<b>8,802,804</b>	<b>(395,697)</b>	<b>-4.30%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	2,813,631	2,860,967	3,319,516	3,567,738	248,222	7.48%
Salaries - Part Time	292,766	410,901	290,255	331,459	41,204	14.20%
Salaries - Time Off in Lieu Owing	(57,960)	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Public Works - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Salaries</b>	<b>3,048,437</b>	<b>3,271,868</b>	<b>3,609,771</b>	<b>3,899,197</b>	<b>289,426</b>	<b>8.02%</b>
<b>BENEFITS</b>						
Statutory Benefits	246,592	304,753	299,414	329,033	29,619	9.89%
Extended Benefits	267,365	257,447	382,312	435,851	53,539	14.00%
OMERS	266,660	271,537	318,433	353,287	34,854	10.95%
<b>Total Benefits</b>	<b>780,616</b>	<b>833,737</b>	<b>1,000,159</b>	<b>1,118,171</b>	<b>118,012</b>	<b>11.80%</b>
<b>Total Salaries and Benefits</b>	<b>3,829,053</b>	<b>4,105,605</b>	<b>4,609,930</b>	<b>5,017,368</b>	<b>407,438</b>	<b>8.84%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	37,091	35,440	91,600	91,600	-	0.00%
Equipment Repairs & Maint.	144	-	1,200	1,200	-	0.00%
<b>Total Equipment</b>	<b>37,235</b>	<b>35,440</b>	<b>92,800</b>	<b>92,800</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Audit	(70,289)	2,835	2,760	2,960	200	7.25%
Consulting/Professional Fees	906,912	289,495	2,628,500	2,218,626	(409,874)	-15.59%
Insurance	267,398	314,200	288,072	383,000	94,928	32.95%
Occupational Accident Insurance	53,034	53,809	60,000	60,000	-	0.00%
Intra County Purchases	2,840,411	3,409,482	3,107,135	3,219,335	112,200	3.61%
Legal Fees	2,249	254	8,000	8,000	-	0.00%
Capital / Maintenance Contracts	10,087,519	1,484,235	14,689,200	20,958,273	6,269,073	42.68%
Printing (External)	1,952	3,326	1,500	1,500	-	0.00%
<b>Total Purchased Service</b>	<b>14,089,184</b>	<b>5,557,636</b>	<b>20,785,167</b>	<b>26,851,694</b>	<b>6,066,527</b>	<b>29.19%</b>
<b>OPERATIONAL</b>						
Advertising	14,747	23,929	18,000	21,000	3,000	16.67%
Associations/Memberships	5,930	15,689	8,000	9,000	1,000	12.50%
Conventions/Conferences	2,028	15,146	11,007	18,000	6,993	63.53%
Miscellaneous Admin.	(1,100)	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Public Works - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Office Expense	5,042	6,915	9,000	9,000	-	0.00%
Postage/Courier	151	676	750	750	-	0.00%
Publications & Subscriptions	2,732	3,446	500	1,500	1,000	200.00%
Rent	32,500	32,500	32,500	32,500	-	0.00%
Staff Training	9,672	60,504	65,000	65,000	-	0.00%
Telecommunications	53,123	60,866	53,000	55,000	2,000	3.77%
Travel/Meals	3,937	16,502	16,145	26,145	10,000	61.94%
Debenture Interest	14,171	83,180	111,030	157,908	46,878	42.22%
Garbage	4,657	4,124	5,000	6,000	1,000	20.00%
Maintenance & Repairs/Building	27,330	15,888	21,000	21,000	-	0.00%
Maintenance & Repairs/Electrical	2,025	3,980	10,000	10,000	-	0.00%
Maintenance & Repairs/HVAC	101	179	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	234	-	5,000	5,000	-	0.00%
Taxes	1,022	1,022	1,200	1,200	-	0.00%
Utilities/Heat	32,080	72,508	43,000	60,000	17,000	39.53%
Utilities/Hydro	30,995	71,789	57,000	98,500	41,500	72.81%
Depreciation - Capital Assets	7,243,330	7,338,105	7,599,757	7,414,625	(185,132)	-2.44%
Gain or Loss on disposal of capital assets	57,777	-	-	-	-	0.00%
<b>Total Operational</b>	<b>7,542,485</b>	<b>7,826,947</b>	<b>8,076,889</b>	<b>8,022,128</b>	<b>(54,761)</b>	<b>-0.68%</b>
<b>PROGRAM</b>						
Purchase of Service	304,615	1,973,418	528,451	398,451	(130,000)	-24.60%
Program Supplies & Costs	2,217,117	2,341,746	2,536,500	2,635,467	98,967	3.90%
<b>Total Program</b>	<b>2,521,732</b>	<b>4,315,164</b>	<b>3,064,951</b>	<b>3,033,918</b>	<b>(31,033)</b>	<b>-1.01%</b>
<b>OTHER EXPENDITURES</b>						
Costs transferred to Assets	(10,248,835)	(4,116,603)	(16,364,262)	(22,316,751)	(5,952,489)	36.37%
<b>Total Other Expenditures</b>	<b>(10,248,835)</b>	<b>(4,116,603)</b>	<b>(16,364,262)</b>	<b>(22,316,751)</b>	<b>(5,952,489)</b>	<b>36.37%</b>
<b>TOTAL EXPENDITURES</b>	<b>17,770,854</b>	<b>17,724,189</b>	<b>20,265,475</b>	<b>20,701,157</b>	<b>435,682</b>	<b>2.15%</b>

**COUNTY OF HURON**  
**Public Works - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>14,813,514</b>	<b>15,167,336</b>	<b>11,066,975</b>	<b>11,898,354</b>	<b>831,379</b>	<b>7.51%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(7,599,757)	(7,414,625)	185,132	-2.44%
Add Capital Asset Expenditures			16,364,262	22,328,754	5,964,492	36.45%
Transfer PW Prior Year Surplus to Budget			(400,446)	-	400,446	
Add Future Sustainability			-	-	-	
Transfer from Operating Reserves				(363,000)	(363,000)	
Transfer from reserves Prior Year			(3,103,900)	(5,798,988)	(2,695,088)	
Debenture Funding			-	(3,900,000)	(3,900,000)	
Debenture Principal Payments			200,084	262,584	62,500	
<b>TOTAL COUNTY LEVY</b>	<b>14,813,514</b>	<b>15,167,336</b>	<b>16,527,217</b>	<b>17,013,078</b>	<b>485,861</b>	<b>2.94%</b>

**COUNTY OF HURON**  
**Public Works - OPERATING Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	128,209	-	-	150,000	150,000	0.00%
<b>Total Municipal Grants &amp; Fees</b>	<b>128,209</b>	<b>-</b>	<b>-</b>	<b>150,000</b>	<b>150,000</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	125,763	119,829	-	25,000	25,000	0.00%
Rent/Lease	6,000	6,000	-	6,000	6,000	0.00%
Third Party Recoveries	162,099	57,263	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>293,862</b>	<b>183,093</b>	<b>-</b>	<b>31,000</b>	<b>31,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>422,071</b>	<b>183,093</b>	<b>-</b>	<b>181,000</b>	<b>181,000</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	2,680,144	2,737,053	3,129,516	3,377,738	248,222	7.93%
Salaries - Part Time	292,766	409,069	290,255	331,459	41,204	14.20%
Salaries - Time Off in Lieu Owing	(57,960)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>2,914,950</b>	<b>3,146,122</b>	<b>3,419,771</b>	<b>3,709,197</b>	<b>289,426</b>	<b>8.46%</b>
<b>BENEFITS</b>						
Statutory Benefits	236,014	293,114	282,922	312,541	29,619	10.47%
Extended Benefits	256,782	251,099	361,964	415,502	53,538	14.79%
OMERS	253,718	259,554	301,011	335,864	34,853	11.58%
<b>Total Benefits</b>	<b>746,513</b>	<b>803,767</b>	<b>945,897</b>	<b>1,063,907</b>	<b>118,010</b>	<b>12.48%</b>
<b>Total Salaries and Benefits</b>	<b>3,661,463</b>	<b>3,949,889</b>	<b>4,365,668</b>	<b>4,773,104</b>	<b>407,436</b>	<b>9.33%</b>
<b>EQUIPMENT</b>						

**COUNTY OF HURON**  
**Public Works - OPERATING Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	30,451	27,422	71,600	76,600	5,000	6.98%
Equipment Repairs & Maint.	144	-	1,200	1,200	-	0.00%
<b>Total Equipment</b>	<b>30,595</b>	<b>27,422</b>	<b>72,800</b>	<b>77,800</b>	<b>5,000</b>	<b>6.87%</b>
<b>PURCHASED SERVICE</b>						
Audit	(70,289)	2,835	2,760	2,960	200	7.25%
Consulting/Professional Fees	103,486	23,297	109,500	109,412	(88)	-0.08%
Insurance	267,398	314,200	288,072	383,000	94,928	32.95%
Occupational Accident Insurance	53,034	53,809	60,000	60,000	-	0.00%
Intra County Purchases	2,606,350	3,201,068	2,767,135	3,004,335	237,200	8.57%
Legal Fees	2,249	254	8,000	8,000	-	0.00%
Capital / Maintenance Contracts	1,080,032	1,022,972	1,829,200	1,765,000	(64,200)	-3.51%
Printing (External)	1,952	3,326	1,500	1,500	-	0.00%
<b>Total Purchased Service</b>	<b>4,044,210</b>	<b>4,621,761</b>	<b>5,066,167</b>	<b>5,334,207</b>	<b>268,040</b>	<b>5.29%</b>
<b>OPERATIONAL</b>						
Advertising	14,747	23,929	18,000	21,000	3,000	16.67%
Associations/Memberships	5,930	15,689	8,000	9,000	1,000	12.50%
Conventions/Conferences	2,028	15,146	11,007	18,000	6,993	63.53%
Miscellaneous Admin.	(1,100)	-	-	-	-	0.00%
Office Expense	5,042	6,915	9,000	9,000	-	0.00%
Postage/Courier	151	676	750	750	-	0.00%
Publications & Subscriptions	2,732	3,446	500	1,500	1,000	200.00%
Rent	32,500	32,500	32,500	32,500	-	0.00%
Staff Training	9,672	60,504	65,000	65,000	-	0.00%
Telecommunications	53,123	60,866	53,000	55,000	2,000	3.77%
Travel/Meals	3,937	16,502	16,145	26,145	10,000	61.94%
Debenture Interest	-	-	111,030	-	(111,030)	-100.00%
Garbage	4,657	4,124	5,000	6,000	1,000	20.00%
Maintenance & Repairs/Building	27,330	15,888	21,000	21,000	-	0.00%
Maintenance & Repairs/Electrical	2,025	3,980	10,000	10,000	-	0.00%
Maintenance & Repairs/HVAC	101	179	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	234	-	5,000	5,000	-	0.00%
Taxes	1,022	1,022	1,200	1,200	-	0.00%
Utilities/Heat	32,080	72,508	43,000	60,000	17,000	39.53%

**COUNTY OF HURON**  
**Public Works - OPERATING Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Hydro	30,995	71,789	57,000	98,500	41,500	72.81%
<b>Total Operational</b>	<b>227,206</b>	<b>405,662</b>	<b>477,132</b>	<b>449,595</b>	<b>(27,537)</b>	<b>-5.77%</b>
<b>PROGRAM</b>						
Purchase of Service	190,095	50,658	168,451	138,451	(30,000)	-17.81%
Program Supplies & Costs	2,110,222	2,122,781	2,280,500	2,355,467	74,967	3.29%
<b>Total Program</b>	<b>2,300,317</b>	<b>2,173,440</b>	<b>2,448,951</b>	<b>2,493,918</b>	<b>44,967</b>	<b>1.84%</b>
<b>OTHER EXPENDITURES</b>						
Costs transferred to Assets	(38,462)	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>(38,462)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>10,225,329</b>	<b>11,178,174</b>	<b>12,430,718</b>	<b>13,128,624</b>	<b>697,906</b>	<b>5.61%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>9,803,257</b>	<b>10,995,081</b>	<b>12,430,718</b>	<b>12,947,624</b>	<b>516,906</b>	<b>4.16%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Transfer PW Prior Year Surplus to Budget					-	
Add Future Sustainability					-	
Transfer from Operating Reserves				(363,000)	(363,000)	
Transfer from reserves Prior Year				(140,912)	(140,912)	
Debenture Funding					-	
Debenture Principal Payments					-	
<b>TOTAL COUNTY LEVY</b>	<b>9,803,257</b>	<b>10,995,081</b>	<b>12,430,718</b>	<b>12,443,712</b>	<b>12,994</b>	<b>0.10%</b>

**COUNTY OF HURON**  
**Public Works - CAPITAL Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	21,729	2,206,358	4,555,000	4,448,878	(106,122)	-2.33%
<b>Total Provincial Grants</b>	<b>21,729</b>	<b>2,206,358</b>	<b>4,555,000</b>	<b>4,448,878</b>	<b>(106,122)</b>	<b>-2.33%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	2,509,938	167,403	4,118,500	3,663,256	(455,245)	-11.05%
Federal Other Grants	-	-	-	-	-	0.00%
<b>Total Federal Grants</b>	<b>2,509,938</b>	<b>167,403</b>	<b>4,118,500</b>	<b>3,663,256</b>	<b>(455,245)</b>	<b>-11.05%</b>
<b>OTHER REVENUE</b>						
Third Party Recoveries	3,602	-	525,000	509,670	(15,330)	-2.92%
<b>Total Other Revenue</b>	<b>3,602</b>	<b>-</b>	<b>525,000</b>	<b>509,670</b>	<b>(15,330)</b>	<b>-2.92%</b>
<b>TOTAL REVENUE</b>	<b>2,535,269</b>	<b>2,373,761</b>	<b>9,198,500</b>	<b>8,621,804</b>	<b>(576,697)</b>	<b>-6.27%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	133,487	123,914	190,000	190,000	-	0.00%
Salaries - Part Time	-	1,832	-	-	-	0.00%
<b>Total Salaries</b>	<b>133,487</b>	<b>125,746</b>	<b>190,000</b>	<b>190,000</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	10,578	11,639	16,492	16,492	(0)	0.00%
Extended Benefits	10,583	6,348	20,348	20,349	1	0.00%
OMERS	12,942	11,983	17,422	17,423	1	0.01%
<b>Total Benefits</b>	<b>34,103</b>	<b>29,970</b>	<b>54,262</b>	<b>54,264</b>	<b>2</b>	<b>0.00%</b>



**COUNTY OF HURON**  
**Public Works - CAPITAL Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Salaries and Benefits</b>	<b>167,590</b>	<b>155,716</b>	<b>244,262</b>	<b>244,264</b>	<b>2</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	6,640	8,018	20,000	15,000	(5,000)	-25.00%
<b>Total Equipment</b>	<b>6,640</b>	<b>8,018</b>	<b>20,000</b>	<b>15,000</b>	<b>(5,000)</b>	<b>-25.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	803,426	266,198	2,519,000	2,109,214	(409,786)	-16.27%
Intra County Purchases	234,061	208,414	340,000	215,000	(125,000)	-36.76%
Capital / Maintenance Contracts	9,007,487	461,263	12,860,000	19,193,273	6,333,273	49.25%
<b>Total Purchased Service</b>	<b>10,044,974</b>	<b>935,875</b>	<b>15,719,000</b>	<b>21,517,487</b>	<b>5,798,487</b>	<b>36.89%</b>
<b>OPERATIONAL</b>						
Debenture Interest	14,171	83,180	-	157,908	157,908	0.00%
Depreciation - Capital Assets	7,243,330	7,338,105	7,599,757	7,414,625	(185,132)	-2.44%
Gain or Loss on disposal of capital assets	57,777	-	-	-	-	0.00%
<b>Total Operational</b>	<b>7,315,279</b>	<b>7,421,286</b>	<b>7,599,757</b>	<b>7,572,533</b>	<b>(27,224)</b>	<b>-0.36%</b>
<b>PROGRAM</b>						
Purchase of Service	114,520	1,922,760	360,000	260,000	(100,000)	-27.78%
Program Supplies & Costs	106,895	218,964	256,000	280,000	24,000	9.38%
<b>Total Program</b>	<b>221,415</b>	<b>2,141,724</b>	<b>616,000</b>	<b>540,000</b>	<b>(76,000)</b>	<b>-12.34%</b>
<b>OTHER EXPENDITURES</b>						
Costs transferred to Assets	(10,210,372)	(4,116,603)	(16,364,262)	(22,316,751)	(5,952,489)	36.37%
<b>Total Other Expenditures</b>	<b>(10,210,372)</b>	<b>(4,116,603)</b>	<b>(16,364,262)</b>	<b>(22,316,751)</b>	<b>(5,952,489)</b>	<b>36.37%</b>
<b>TOTAL EXPENDITURES</b>	<b>7,545,526</b>	<b>6,546,016</b>	<b>7,834,757</b>	<b>7,572,533</b>	<b>(262,224)</b>	<b>-3.35%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>5,010,256</b>	<b>4,172,255</b>	<b>(1,363,743)</b>	<b>(1,049,271)</b>	<b>314,472</b>	<b>-23.06%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(7,599,757)	(7,414,625)	185,132	-2.44%

**COUNTY OF HURON**  
**Public Works - CAPITAL Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Capital Asset Expenditures			16,364,262	22,328,754	5,964,492	36.45%
Transfer PW Prior Year Surplus to Budget			(400,446)		400,446	
Add Future Sustainability			-		-	
Transfer from reserves Prior Year			(3,103,900)	(5,658,076)	(2,554,176)	
Debenture Funding			-	(3,900,000)	(3,900,000)	
Debenture Principal Payments			200,084	262,584	62,500	
<b>TOTAL COUNTY LEVY</b>	<b>5,010,256</b>	<b>4,172,255</b>	<b>4,096,499</b>	<b>4,569,366</b>	<b>472,867</b>	<b>11.54%</b>

**COUNTY OF HURON**  
**Public Works - General**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	128,209	-	-	150,000	150,000	0.00%
<b>Total Municipal Grants &amp; Fees</b>	<b>128,209</b>	<b>-</b>	<b>-</b>	<b>150,000</b>	<b>150,000</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	73,314	70,000	-	-	-	0.00%
Rent/Lease	6,000	6,000	-	6,000	6,000	0.00%
Third Party Recoveries	162,099	57,263	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>241,413</b>	<b>133,263</b>	<b>-</b>	<b>6,000</b>	<b>6,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>369,622</b>	<b>133,263</b>	<b>-</b>	<b>156,000</b>	<b>156,000</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,021,219	1,019,437	1,276,871	1,252,000	(24,871)	-1.95%
Salaries - Part Time	57,448	61,049	25,825	25,825	-	0.00%
Salaries - Time Off in Lieu Owing	(57,960)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>1,020,706</b>	<b>1,080,486</b>	<b>1,302,696</b>	<b>1,277,825</b>	<b>(24,871)</b>	<b>-1.91%</b>
<b>BENEFITS</b>						
Statutory Benefits	82,943	100,823	99,572	110,650	11,078	11.13%
Extended Benefits	115,704	115,896	164,532	180,620	16,088	9.78%
OMERS	93,869	97,333	131,343	114,529	(16,814)	-12.80%
<b>Total Benefits</b>	<b>292,516</b>	<b>314,051</b>	<b>395,447</b>	<b>405,799</b>	<b>10,352</b>	<b>2.62%</b>
<b>Total Salaries and Benefits</b>	<b>1,313,222</b>	<b>1,394,538</b>	<b>1,698,143</b>	<b>1,683,624</b>	<b>(14,519)</b>	<b>-0.85%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	22,553	27,422	27,600	28,800	1,200	4.35%
<b>Total Equipment</b>	<b>22,553</b>	<b>27,422</b>	<b>27,600</b>	<b>28,800</b>	<b>1,200</b>	<b>4.35%</b>
<b>PURCHASED SERVICE</b>						
Audit	(70,289)	2,835	2,760	2,960	200	7.25%
Consulting/Professional Fees	30,876	10,176	37,000	31,912	(5,088)	-13.75%
Insurance	267,398	314,200	288,072	383,000	94,928	32.95%
Occupational Accident Insurance	53,034	53,809	60,000	60,000	-	0.00%

**COUNTY OF HURON**  
**Public Works - General**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	76,049	76,852	91,935	95,835	3,900	4.24%
Legal Fees	2,249	254	8,000	8,000	-	0.00%
Maintenance Contracts	39,276	37,686	81,000	81,000	-	0.00%
Printing (External)	1,952	3,326	1,500	1,500	-	0.00%
<b>Total Purchased Service</b>	<b>400,543</b>	<b>499,138</b>	<b>570,267</b>	<b>664,207</b>	<b>93,940</b>	<b>16.47%</b>
<b>OPERATIONAL</b>						
Advertising	11,930	23,929	12,000	15,000	3,000	25.00%
Associations/Memberships	5,930	15,689	8,000	9,000	1,000	12.50%
Conventions/Conferences	2,028	15,146	11,007	18,000	6,993	63.53%
Miscellaneous Admin.	(1,100)	-	-	-	-	0.00%
Office Expense	5,042	6,915	9,000	9,000	-	0.00%
Postage/Courier	151	676	750	750	-	0.00%
Publications & Subscriptions	2,732	3,446	500	1,500	1,000	200.00%
Rent	32,500	32,500	32,500	32,500	-	0.00%
Staff Training	9,672	60,504	65,000	65,000	-	0.00%
Telecommunications	53,123	60,866	53,000	55,000	2,000	3.77%
Travel/Meals	3,937	16,502	16,145	26,145	10,000	61.94%
Debenture Payments	-	-	111,030	-	(111,030)	-100.00%
Taxes	1,022	1,022	1,200	1,200	-	0.00%
Utilities/Hydro	(23,000)	-	-	-	-	0.00%
Depreciation - Capital Assets	7,243,330	7,338,105	7,599,757	7,414,625	(185,132)	-2.44%
Gain or Loss on disposal of capital assets	57,777	-	-	-	-	0.00%
<b>Total Operational</b>	<b>7,405,074</b>	<b>7,575,301</b>	<b>7,919,889</b>	<b>7,647,720</b>	<b>(272,169)</b>	<b>-3.44%</b>
<b>PROGRAM</b>						
Purchase of Service	376	451	5,451	5,451	0	0.00%
Program Supplies & Costs	102,647	627,475	45,000	55,000	10,000	22.22%
<b>Total Program</b>	<b>103,023</b>	<b>627,926</b>	<b>50,451</b>	<b>60,451</b>	<b>10,000</b>	<b>19.82%</b>
<b>OTHER EXPENDITURES</b>						
Costs transferred to Assets	24,117	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>24,117</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>9,268,532</b>	<b>10,124,325</b>	<b>10,266,350</b>	<b>10,084,802</b>	<b>(181,548)</b>	<b>-1.77%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>8,898,910</b>	<b>9,991,062</b>	<b>10,266,350</b>	<b>9,928,802</b>	<b>(337,548)</b>	<b>-3.29%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%

**COUNTY OF HURON**  
**Public Works - General**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>8,898,910</b>	<b>9,991,062</b>	<b>10,266,350</b>	<b>9,928,802</b>	<b>(337,548)</b>	<b>-3.29%</b>

**COUNTY OF HURON**  
**Public Works - Road Maintenance**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	379,113	202,383	400,000	400,000	-	0.00%
Salaries - Part Time	5,400	4,169	9,500	9,000	(500)	-5.26%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>384,512</b>	<b>206,552</b>	<b>409,500</b>	<b>409,000</b>	<b>(500)</b>	<b>-0.12%</b>
<b>BENEFITS</b>						
Statutory Benefits	30,661	19,241	35,022	35,499	477	1.36%
Extended Benefits	33,120	15,716	41,763	42,838	1,075	2.57%
OMERS	36,649	19,612	36,214	36,678	464	1.28%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>100,431</b>	<b>54,570</b>	<b>112,999</b>	<b>115,015</b>	<b>2,016</b>	<b>1.78%</b>
<b>Total Salaries and Benefits</b>	<b>484,943</b>	<b>261,122</b>	<b>522,499</b>	<b>524,015</b>	<b>1,516</b>	<b>0.29%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	5,086	-	6,000	6,000	-	0.00%
<b>Total Equipment</b>	<b>5,086</b>	<b>-</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	16,893	-	-	-	-	0.00%
Intra County Purchases	607,278	276,035	578,000	594,000	16,000	2.77%
<b>Total Purchased Service</b>	<b>624,170</b>	<b>276,035</b>	<b>578,000</b>	<b>594,000</b>	<b>16,000</b>	<b>2.77%</b>
<b>PROGRAM</b>						
Purchase of Service	-	-	40,000	5,000	(35,000)	-87.50%
Program Supplies & Costs	282,990	53,373	329,500	303,500	(26,000)	-7.89%
<b>Total Program</b>	<b>282,990</b>	<b>53,373</b>	<b>369,500</b>	<b>308,500</b>	<b>(61,000)</b>	<b>-16.51%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,397,190</b>	<b>590,530</b>	<b>1,475,999</b>	<b>1,432,515</b>	<b>(43,484)</b>	<b>-2.95%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,397,190</b>	<b>590,530</b>	<b>1,475,999</b>	<b>1,432,515</b>	<b>(43,484)</b>	<b>-2.95%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%

**COUNTY OF HURON**  
**Public Works - Road Maintenance**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,397,190</b>	<b>590,530</b>	<b>1,475,999</b>	<b>1,432,515</b>	<b>(43,484)</b>	<b>-2.95%</b>

**COUNTY OF HURON**  
**Public Works - Road Capital**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	21,729	2,123,862	3,845,000	2,302,656	(1,542,344)	-40.11%
<b>Total Provincial Grants</b>	<b>21,729</b>	<b>2,123,862</b>	<b>3,845,000</b>	<b>2,302,656</b>	<b>(1,542,344)</b>	<b>-40.11%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	2,509,938	167,403	4,118,500	3,663,256	(455,245)	-11.05%
<b>Total Federal Grants</b>	<b>2,509,938</b>	<b>167,403</b>	<b>4,118,500</b>	<b>3,663,256</b>	<b>(455,245)</b>	<b>-11.05%</b>
<b>TOTAL REVENUE</b>	<b>2,531,667</b>	<b>2,291,265</b>	<b>7,963,500</b>	<b>5,965,912</b>	<b>(1,997,589)</b>	<b>-25.08%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	674	26,875	-	40,000	40,000	0.00%
Salaries - Part Time	-	1,832	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>674</b>	<b>28,707</b>	<b>-</b>	<b>40,000</b>	<b>40,000</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	59	2,636	-	3,472	3,472	0.00%
Extended Benefits	-	(220)	-	4,284	4,284	0.00%
OMERS	64	2,603	-	3,668	3,668	0.00%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>123</b>	<b>5,018</b>	<b>-</b>	<b>11,424</b>	<b>11,424</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>797</b>	<b>33,725</b>	<b>-</b>	<b>51,424</b>	<b>51,424</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	4,316	-	-	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>4,316</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	481,337	104,053	1,450,000	1,113,994	(336,006)	-23.17%
Intra County Purchases	475	66,735	-	35,000	35,000	0.00%
Capital / Maintenance Contracts	3,178,087	189,323	8,930,000	8,897,051	(32,949)	-0.37%
<b>Total Purchased Service</b>	<b>3,659,899</b>	<b>360,112</b>	<b>10,380,000</b>	<b>10,046,045</b>	<b>(333,955)</b>	<b>-3.22%</b>



**COUNTY OF HURON**  
**Public Works - Road Capital**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Purchase of Service	946	1,900,281	270,000	225,000	(45,000)	-16.67%
Program Supplies & Costs	4,890	93,833	5,000	90,000	85,000	1700.00%
<b>Total Program</b>	<b>5,836</b>	<b>1,994,113</b>	<b>275,000</b>	<b>315,000</b>	<b>40,000</b>	<b>14.55%</b>
<b>OTHER EXPENDITURES</b>						
Costs transferred to Assets	(3,528,201)	(3,248,342)	(10,615,000)	(10,412,469)	202,531	-1.91%
<b>Total Other Expenditures</b>	<b>(3,528,201)</b>	<b>(3,248,342)</b>	<b>(10,615,000)</b>	<b>(10,412,469)</b>	<b>202,531</b>	<b>-1.91%</b>
<b>TOTAL EXPENDITURES</b>	<b>138,331</b>	<b>(856,075)</b>	<b>40,000</b>	<b>-</b>	<b>(40,000)</b>	<b>-100.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(2,393,336)</b>	<b>(3,147,341)</b>	<b>(7,923,500)</b>	<b>(5,965,912)</b>	<b>1,957,589</b>	<b>-24.71%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(2,393,336)</b>	<b>(3,147,341)</b>	<b>(7,923,500)</b>	<b>(5,965,912)</b>	<b>1,957,589</b>	<b>-24.71%</b>

**COUNTY OF HURON**  
**Public Works - Roadside Maintenance**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	47,800	49,829	-	25,000	25,000	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>47,800</b>	<b>49,829</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>47,800</b>	<b>49,829</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	211,827	141,659	219,500	224,500	5,000	2.28%
Salaries - Part Time	11,399	7,679	16,050	18,700	2,650	16.51%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>223,225</b>	<b>149,338</b>	<b>235,550</b>	<b>243,200</b>	<b>7,650</b>	<b>3.25%</b>
<b>BENEFITS</b>						
Statutory Benefits	17,727	13,918	20,483	21,109	626	3.06%
Extended Benefits	14,668	9,843	23,507	24,041	534	2.27%
OMERS	20,346	13,411	20,390	20,585	195	0.96%
<b>Total Benefits</b>	<b>52,741</b>	<b>37,172</b>	<b>64,380</b>	<b>65,735</b>	<b>1,355</b>	<b>2.10%</b>
<b>Total Salaries and Benefits</b>	<b>275,966</b>	<b>186,510</b>	<b>299,930</b>	<b>308,935</b>	<b>9,005</b>	<b>3.00%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	15,000	5,000	(10,000)	-66.67%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>5,000</b>	<b>(10,000)</b>	<b>-66.67%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	299,333	175,209	267,500	253,000	(14,500)	-5.42%
Capital / Maintenance Contracts	5,064	-	70,000	71,000	1,000	1.43%
<b>Total Purchased Service</b>	<b>304,397</b>	<b>175,209</b>	<b>337,500</b>	<b>324,000</b>	<b>(13,500)</b>	<b>-4.00%</b>
<b>OPERATIONAL</b>						
Advertising	2,817	-	6,000	6,000	-	0.00%
Garbage	4,657	4,124	5,000	6,000	1,000	20.00%

**COUNTY OF HURON**  
**Public Works - Roadside Maintenance**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Operational</b>	<b>7,474</b>	<b>4,124</b>	<b>11,000</b>	<b>12,000</b>	<b>1,000</b>	<b>9.09%</b>
<b>PROGRAM</b>						
Purchase of Service	106,273	46,178	40,000	40,000	-	0.00%
Program Supplies & Costs	28,864	19,639	42,000	39,217	(2,783)	-6.63%
<b>Total Program</b>	<b>135,138</b>	<b>65,817</b>	<b>82,000</b>	<b>79,217</b>	<b>(2,783)</b>	<b>-3.39%</b>
<b>TOTAL EXPENDITURES</b>	<b>722,975</b>	<b>431,659</b>	<b>745,430</b>	<b>729,152</b>	<b>(16,278)</b>	<b>-2.18%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>675,175</b>	<b>381,830</b>	<b>745,430</b>	<b>704,152</b>	<b>(41,278)</b>	<b>-5.54%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>675,175</b>	<b>381,830</b>	<b>745,430</b>	<b>704,152</b>	<b>(41,278)</b>	<b>-5.54%</b>

**COUNTY OF HURON**  
**Public Works - Bridge Maintenance**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	90,772	88,386	96,000	98,000	2,000	2.08%
Salaries - Part Time	-	2,146	1,000	1,000	-	0.00%
<b>Total Salaries</b>	<b>90,772</b>	<b>90,532</b>	<b>97,000</b>	<b>99,000</b>	<b>2,000</b>	<b>2.06%</b>
<b>BENEFITS</b>						
Statutory Benefits	7,431	8,389	8,419	8,593	174	2.07%
Extended Benefits	7,260	7,350	10,387	10,601	214	2.06%
OMERS	8,732	8,564	8,802	8,985	183	2.08%
<b>Total Benefits</b>	<b>23,424</b>	<b>24,304</b>	<b>27,608</b>	<b>28,179</b>	<b>571</b>	<b>2.07%</b>
<b>Total Salaries and Benefits</b>	<b>114,196</b>	<b>114,836</b>	<b>124,608</b>	<b>127,179</b>	<b>2,571</b>	<b>2.06%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	7,000	7,000	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>7,000</b>	<b>7,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	32,738	-	51,500	51,500	-	0.00%
Intra County Purchases	86,219	83,947	109,000	109,000	-	0.00%
<b>Total Purchased Service</b>	<b>118,957</b>	<b>83,947</b>	<b>160,500</b>	<b>160,500</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Purchase of Service	4,320	-	12,000	12,000	-	0.00%
Program Supplies & Costs	20,613	23,277	46,000	46,000	-	0.00%
<b>Total Program</b>	<b>24,932</b>	<b>23,277</b>	<b>58,000</b>	<b>58,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>258,085</b>	<b>222,060</b>	<b>350,108</b>	<b>352,679</b>	<b>2,571</b>	<b>0.73%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>258,085</b>	<b>222,060</b>	<b>350,108</b>	<b>352,679</b>	<b>2,571</b>	<b>0.73%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

**COUNTY OF HURON**  
**Public Works - Bridge Maintenance**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL COUNTY LEVY</b>	<b>258,085</b>	<b>222,060</b>	<b>350,108</b>	<b>352,679</b>	<b>2,571</b>	<b>0.73%</b>

**COUNTY OF HURON**  
**Public Works - Drainage Maintenance**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	68,158	59,356	94,500	96,000	1,500	1.59%
Salaries - Part Time	3,674	3,946	6,000	6,000	-	0.00%
<b>Total Salaries</b>	<b>71,832</b>	<b>63,303</b>	<b>100,500</b>	<b>102,000</b>	<b>1,500</b>	<b>1.49%</b>
<b>BENEFITS</b>						
Statutory Benefits	5,906	5,805	8,721	8,851	130	1.49%
Extended Benefits	5,798	5,342	10,120	10,277	157	1.55%
OMERS	6,556	5,741	8,665	8,802	137	1.58%
<b>Total Benefits</b>	<b>18,260</b>	<b>16,888</b>	<b>27,506</b>	<b>27,930</b>	<b>424</b>	<b>1.54%</b>
<b>Total Salaries and Benefits</b>	<b>90,092</b>	<b>80,191</b>	<b>128,006</b>	<b>129,930</b>	<b>1,924</b>	<b>1.50%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	2,812	-	16,000	21,000	5,000	31.25%
<b>Total Equipment</b>	<b>2,812</b>	<b>-</b>	<b>16,000</b>	<b>21,000</b>	<b>5,000</b>	<b>31.25%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	4,783	-	11,000	11,000	-	0.00%
Intra County Purchases	86,778	43,450	79,000	79,000	-	0.00%
Capital / Maintenance Contracts	314,538	10,136	820,000	400,000	(420,000)	-51.22%
<b>Total Purchased Service</b>	<b>406,098</b>	<b>53,586</b>	<b>910,000</b>	<b>490,000</b>	<b>(420,000)</b>	<b>-46.15%</b>
<b>PROGRAM</b>						
Purchase of Service	75,569	4,029	65,000	70,000	5,000	7.69%
Program Supplies & Costs	29,519	13,994	36,000	36,000	-	0.00%
<b>Total Program</b>	<b>105,088</b>	<b>18,023</b>	<b>101,000</b>	<b>106,000</b>	<b>5,000</b>	<b>4.95%</b>
<b>TOTAL EXPENDITURES</b>	<b>604,090</b>	<b>151,800</b>	<b>1,155,006</b>	<b>746,930</b>	<b>(408,076)</b>	<b>-35.33%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>604,090</b>	<b>151,800</b>	<b>1,155,006</b>	<b>746,930</b>	<b>(408,076)</b>	<b>-35.33%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%

**COUNTY OF HURON**  
**Public Works - Drainage Maintenance**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>604,090</b>	<b>151,800</b>	<b>1,155,006</b>	<b>746,930</b>	<b>(408,076)</b>	<b>-35.33%</b>

**COUNTY OF HURON**  
**Public Works - Bridge Capital**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	82,495	710,000	2,146,222	1,436,222	202.28%
<b>Total Provincial Grants</b>	<b>-</b>	<b>82,495</b>	<b>710,000</b>	<b>2,146,222</b>	<b>1,436,222</b>	<b>202.28%</b>
<b>OTHER REVENUE</b>						
Third Party Recoveries	3,602	-	525,000	509,670	(15,330)	-2.92%
<b>Total Other Revenue</b>	<b>3,602</b>	<b>-</b>	<b>525,000</b>	<b>509,670</b>	<b>(15,330)</b>	<b>-2.92%</b>
<b>TOTAL REVENUE</b>	<b>3,602</b>	<b>82,495</b>	<b>1,235,000</b>	<b>2,655,892</b>	<b>1,420,892</b>	<b>115.05%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	132,813	97,039	190,000	150,000	(40,000)	-21.05%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>132,813</b>	<b>97,039</b>	<b>190,000</b>	<b>150,000</b>	<b>(40,000)</b>	<b>-21.05%</b>
<b>BENEFITS</b>						
Statutory Benefits	10,519	9,003	16,492	13,020	(3,472)	-21.05%
Extended Benefits	10,583	6,568	20,348	16,065	(4,283)	-21.05%
OMERS	12,878	9,380	17,422	13,755	(3,667)	-21.05%
<b>Total Benefits</b>	<b>33,980</b>	<b>24,951</b>	<b>54,262</b>	<b>42,840</b>	<b>(11,422)</b>	<b>-21.05%</b>
<b>Total Salaries and Benefits</b>	<b>166,793</b>	<b>121,991</b>	<b>244,262</b>	<b>192,840</b>	<b>(51,422)</b>	<b>-21.05%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	6,640	3,702	20,000	15,000	(5,000)	-25.00%
<b>Total Equipment</b>	<b>6,640</b>	<b>3,702</b>	<b>20,000</b>	<b>15,000</b>	<b>(5,000)</b>	<b>-25.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	322,089	162,145	649,000	668,749	19,749	3.04%
Intra County Purchases	233,586	141,679	340,000	180,000	(160,000)	-47.06%
Capital / Maintenance Contracts	5,829,400	271,939	3,930,000	4,891,222	961,222	24.46%
<b>Total Purchased Service</b>	<b>6,385,075</b>	<b>575,763</b>	<b>4,919,000</b>	<b>5,739,971</b>	<b>820,971</b>	<b>16.69%</b>
<b>OPERATIONAL</b>						



**COUNTY OF HURON**  
**Public Works - Bridge Capital**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Debenture Interest	14,171	83,180	-	105,408	105,408	0.00%
<b>Total Operational</b>	<b>14,171</b>	<b>83,180</b>	<b>-</b>	<b>105,408</b>	<b>105,408</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Purchase of Service	113,574	22,479	90,000	35,000	(55,000)	-61.11%
Program Supplies & Costs	59,789	90,571	161,000	105,000	(56,000)	-34.78%
<b>Total Program</b>	<b>173,363</b>	<b>113,050</b>	<b>251,000</b>	<b>140,000</b>	<b>(111,000)</b>	<b>-44.22%</b>
<b>OTHER EXPENDITURES</b>						
Costs transferred to Assets	(6,650,626)	(840,816)	(5,239,262)	(6,087,811)	(848,549)	16.20%
<b>Total Other Expenditures</b>	<b>(6,650,626)</b>	<b>(840,816)</b>	<b>(5,239,262)</b>	<b>(6,087,811)</b>	<b>(848,549)</b>	<b>16.20%</b>
<b>TOTAL EXPENDITURES</b>	<b>95,416</b>	<b>56,870</b>	<b>195,000</b>	<b>105,408</b>	<b>(89,592)</b>	<b>-45.94%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>91,814</b>	<b>(25,625)</b>	<b>(1,040,000)</b>	<b>(2,550,484)</b>	<b>(1,510,484)</b>	<b>145.24%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>91,814</b>	<b>(25,625)</b>	<b>(1,040,000)</b>	<b>(2,550,484)</b>	<b>(1,510,484)</b>	<b>145.24%</b>

**COUNTY OF HURON**  
**Public Works - Traffic Safety**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	242,685	184,782	238,600	275,600	37,000	15.51%
Salaries - Part Time	14,202	3,986	14,500	14,500	-	0.00%
<b>Total Salaries</b>	<b>256,886</b>	<b>188,768</b>	<b>253,100</b>	<b>290,100</b>	<b>37,000</b>	<b>14.62%</b>
<b>BENEFITS</b>						
Statutory Benefits	20,612	17,602	21,965	24,829	2,864	13.04%
Extended Benefits	18,165	13,783	25,551	29,081	3,530	13.82%
OMERS	23,397	17,726	21,876	24,902	3,026	13.83%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>62,175</b>	<b>49,111</b>	<b>69,392</b>	<b>78,812</b>	<b>9,420</b>	<b>13.58%</b>
<b>Total Salaries and Benefits</b>	<b>319,061</b>	<b>237,879</b>	<b>322,492</b>	<b>368,912</b>	<b>46,420</b>	<b>14.39%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	7,632	-	10,000	15,000	5,000	50.00%
Intra County Purchases	181,340	159,055	175,200	208,300	33,100	18.89%
Capital / Maintenance Contracts	14,118	46,752	102,000	252,000	150,000	147.06%
<b>Total Purchased Service</b>	<b>203,090</b>	<b>205,807</b>	<b>287,200</b>	<b>475,300</b>	<b>188,100</b>	<b>65.49%</b>
<b>OPERATIONAL</b>						
Utilities/Hydro	11,466	13,024	15,000	18,500	3,500	23.33%
<b>Total Operational</b>	<b>11,466</b>	<b>13,024</b>	<b>15,000</b>	<b>18,500</b>	<b>3,500</b>	<b>23.33%</b>
<b>PROGRAM</b>						
Purchase of Service	3,557	-	6,000	6,000	-	0.00%
Program Supplies & Costs	339,750	154,865	363,500	469,500	106,000	29.16%
<b>Total Program</b>	<b>343,306</b>	<b>154,865</b>	<b>369,500</b>	<b>475,500</b>	<b>106,000</b>	<b>28.69%</b>
<b>OTHER EXPENDITURES</b>						
Costs transferred to Assets	(62,580)	-	-	-	-	0.00%
<b>Total Other Expenditures</b>	<b>(62,580)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Public Works - Traffic Safety**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL EXPENDITURES</b>	<b>814,344</b>	<b>611,574</b>	<b>994,192</b>	<b>1,338,212</b>	<b>344,020</b>	<b>34.60%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>814,344</b>	<b>611,574</b>	<b>994,192</b>	<b>1,338,212</b>	<b>344,020</b>	<b>34.60%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>814,344</b>	<b>611,574</b>	<b>994,192</b>	<b>1,338,212</b>	<b>344,020</b>	<b>34.60%</b>

**COUNTY OF HURON**  
**Public Works - Winter Maintenance**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	4,649	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>4,649</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>4,649</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	590,911	978,388	725,045	922,638	197,593	27.25%
Salaries - Part Time	190,426	314,301	204,380	243,434	39,054	19.11%
<b>Total Salaries</b>	<b>781,337</b>	<b>1,292,689</b>	<b>929,425</b>	<b>1,166,072</b>	<b>236,647</b>	<b>25.46%</b>
<b>BENEFITS</b>						
Statutory Benefits	63,954	120,524	80,755	92,421	11,666	14.45%
Extended Benefits	55,977	77,792	77,644	106,371	28,727	37.00%
OMERS	56,891	91,293	66,477	111,388	44,911	67.56%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>176,822</b>	<b>289,609</b>	<b>224,876</b>	<b>310,180</b>	<b>85,304</b>	<b>37.93%</b>
<b>Total Salaries and Benefits</b>	<b>958,159</b>	<b>1,582,298</b>	<b>1,154,301</b>	<b>1,476,252</b>	<b>321,951</b>	<b>27.89%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	8,800	8,800	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,800</b>	<b>8,800</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	1,254,781	2,375,790	1,454,500	1,633,200	178,700	12.29%
Capital / Maintenance Contracts	704,594	924,979	730,200	935,000	204,800	28.05%
<b>Total Purchased Service</b>	<b>1,959,374</b>	<b>3,300,769</b>	<b>2,184,700</b>	<b>2,568,200</b>	<b>383,500</b>	<b>17.55%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	1,200,338	1,185,552	1,300,500	1,313,250	12,750	0.98%
<b>Total Program</b>	<b>1,200,338</b>	<b>1,185,552</b>	<b>1,300,500</b>	<b>1,313,250</b>	<b>12,750</b>	<b>0.98%</b>

**COUNTY OF HURON**  
**Public Works - Winter Maintenance**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL EXPENDITURES</b>	<b>4,117,871</b>	<b>6,068,619</b>	<b>4,639,501</b>	<b>5,366,502</b>	<b>727,001</b>	<b>15.67%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>4,113,222</b>	<b>6,068,619</b>	<b>4,639,501</b>	<b>5,366,502</b>	<b>727,001</b>	<b>15.67%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>4,113,222</b>	<b>6,068,619</b>	<b>4,639,501</b>	<b>5,366,502</b>	<b>727,001</b>	<b>15.67%</b>

**COUNTY OF HURON**  
**Public Works - Facility Maintenance**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	75,461	62,661	79,000	109,000	30,000	37.97%
Salaries - Part Time	10,218	11,794	13,000	13,000	-	0.00%
<b>Total Salaries</b>	<b>85,679</b>	<b>74,455</b>	<b>92,000</b>	<b>122,000</b>	<b>30,000</b>	<b>32.61%</b>
<b>BENEFITS</b>						
Statutory Benefits	6,780	6,812	7,985	10,589	2,604	32.61%
Extended Benefits	6,090	5,376	8,460	11,673	3,213	37.98%
OMERS	7,275	5,874	7,244	9,995	2,751	37.98%
<b>Total Benefits</b>	<b>20,146</b>	<b>18,062</b>	<b>23,689</b>	<b>32,257</b>	<b>8,568</b>	<b>36.17%</b>
<b>Total Salaries and Benefits</b>	<b>105,825</b>	<b>92,517</b>	<b>115,689</b>	<b>154,257</b>	<b>38,568</b>	<b>33.34%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	144	-	1,200	1,200	-	0.00%
<b>Total Equipment</b>	<b>144</b>	<b>-</b>	<b>1,200</b>	<b>1,200</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	10,564	13,121	-	-	-	0.00%
Intra County Purchases	14,574	10,730	12,000	32,000	20,000	166.67%
Capital / Maintenance Contracts	2,442	3,419	26,000	26,000	-	0.00%
<b>Total Purchased Service</b>	<b>27,580</b>	<b>27,270</b>	<b>38,000</b>	<b>58,000</b>	<b>20,000</b>	<b>52.63%</b>
<b>OPERATIONAL</b>						
Maintenance & Repairs/Building	27,330	15,888	21,000	21,000	-	0.00%
Maintenance & Repairs/Electrical	2,025	3,980	10,000	10,000	-	0.00%
Maintenance & Repairs/HVAC	101	179	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	234	-	5,000	5,000	-	0.00%
Utilities/Heat	32,080	72,508	43,000	60,000	17,000	39.53%
Utilities/Hydro	42,529	58,764	42,000	80,000	38,000	90.48%
<b>Total Operational</b>	<b>104,299</b>	<b>151,318</b>	<b>131,000</b>	<b>186,000</b>	<b>55,000</b>	<b>41.98%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	105,502	44,605	118,000	93,000	(25,000)	-21.19%
<b>Total Program</b>	<b>105,502</b>	<b>44,605</b>	<b>118,000</b>	<b>93,000</b>	<b>(25,000)</b>	<b>-21.19%</b>
<b>TOTAL EXPENDITURES</b>	<b>343,350</b>	<b>315,710</b>	<b>403,889</b>	<b>492,457</b>	<b>88,568</b>	<b>21.93%</b>

**COUNTY OF HURON**  
**Public Works - Facility Maintenance**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>343,350</b>	<b>315,710</b>	<b>403,889</b>	<b>492,457</b>	<b>88,568</b>	<b>21.93%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>343,350</b>	<b>315,710</b>	<b>403,889</b>	<b>492,457</b>	<b>88,568</b>	<b>21.93%</b>

**COUNTY OF HURON**  
**Public Works - Facilities Capital**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	-	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	-	-	-	-	-	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	-	-	-	-	-	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	-	-	-	-	-	<b>0.00%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
<b>Total Equipment</b>	-	-	-	-	-	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	420,000	326,471	(93,529)	-22.27%
Intra County Purchases	-	-	-	-	-	0.00%
Capital / Maintenance Contracts	-	-	-	5,405,000	5,405,000	0.00%
<b>Total Purchased Service</b>	-	-	<b>420,000</b>	<b>5,731,471</b>	<b>5,311,471</b>	<b>1264.64%</b>
<b>OPERATIONAL</b>						
Debenture Interest	-	-	-	52,500	52,500	0.00%
<b>Total Operational</b>	-	-	-	<b>52,500</b>	<b>52,500</b>	<b>0.00%</b>
<b>PROGRAM</b>						



**COUNTY OF HURON**  
**Public Works - Facilities Capital**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	42,216	34,561	90,000	85,000	(5,000)	-5.56%
<b>Total Program</b>	<b>42,216</b>	<b>34,561</b>	<b>90,000</b>	<b>85,000</b>	<b>(5,000)</b>	<b>-5.56%</b>
<b>OTHER EXPENDITURES</b>						
Costs transferred to Assets	(31,545)	(27,446)	(510,000)	(5,816,471)	(5,306,471)	1040.48%
<b>Total Other Expenditures</b>	<b>(31,545)</b>	<b>(27,446)</b>	<b>(510,000)</b>	<b>(5,816,471)</b>	<b>(5,306,471)</b>	<b>1040.48%</b>
<b>TOTAL EXPENDITURES</b>	<b>10,671</b>	<b>7,115</b>	<b>-</b>	<b>52,500</b>	<b>52,500</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>10,671</b>	<b>7,115</b>	<b>-</b>	<b>52,500</b>	<b>52,500</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Transfer PW Prior Year Surplus to Budget					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
Transfer from reserves (Urban Renewal)					-	0.00%
Transfer from reserves Prior Year					-	0.00%
Debenture Funding					-	0.00%
Debenture Principal Payments					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>10,671</b>	<b>7,115</b>	<b>-</b>	<b>52,500</b>	<b>52,500</b>	<b>0.00%</b>

County of Huron  
FLEET  
Total Asset Management Plan Requirements  
For the year ending December 31, 2023

Capital Expense	Total Cost	Carry Forward	2023 ask	Description	Reason for Request	Funded Amount (Other than Levy)	Funding Source
101E -21 Roadside Mower	\$ 24,000		\$ 24,000	Roadside Disc Mower	Age & condition	\$ 24,000	
102E -21 Roadside Mower	\$ 24,000		\$ 24,000	Roadside Disc Mower	Age & condition	\$ 24,000	
103E -21 Roadside Mower	\$ 24,000		\$ 24,000	Roadside Disc Mower	Age & condition	\$ 24,000	
111E 13 Rotary Mounted Broom	\$ 25,000		\$ 25,000	2013 Rotary Mounted Broom	Age & condition	\$ 25,000	
111E 13 Rotary Mounted Broom	\$ 25,000		\$ 25,000	2013 Rotary Mounted Broom	Age & condition	\$ 25,000	
111E 13 Rotary Mounted Broom	\$ 25,000		\$ 25,000	2013 Rotary Mounted Broom	Age & condition	\$ 25,000	
17E -16 Ford 1/2 ton pickup	\$ 68,000		\$ 68,000	2016 Ford F150 Pickup Truck	Age & condition	\$ 100,000	
35E Volvo Backhoe	\$ 195,000		\$ 195,000	2005 Volvo Backhoe	Age & condition	\$ 195,000	
37E Remote Control Flagman	\$ 70,000		\$ 70,000	2011 Remote Control Flagman	Age & condition	\$ 70,000	
52E-13 Roadside Tractor	\$ 185,000		\$ 185,000	2013 New Holland Roadside Tractor	Age & condition	\$ 185,000	
53E-13 Roadside Tractor	\$ 185,000		\$ 185,000	2013 New Holland Roadside Tractor	Age & condition	\$ 185,000	
54E-13 Roadside Tractor	\$ 185,000		\$ 185,000	2013 New Holland Roadside Tractor	Age & condition	\$ 185,000	
HPS-03-16 1/2 ton Pickup	\$ 64,000		\$ 64,000	2016 Dodge ram 1/2 ton pickup	Age & condition	\$ 64,000	
Vehicle Lift 16,000 lb	\$ 40,000		\$ 40,000	2 post stationary vehicle lift (Replace current-not wide enough)	Age & condition	40,000	
Vacuum Trailer	\$ 295,000		\$ 295,000	2022/2023 Vacuum Trailer	New	285,000	
	\$ -				New		
<b>Carry Over</b>							
Deck-over dump trailer	\$ 20,000	\$ 20,000	\$ -	deck over dump trailer for material/equipment transport for bridge crew	trailer needed for bridge crew - repairs and maintenance activities	\$ 20,000	Carry Forward
07E-19 Ford 1/2 ton pickup (2019)	\$ 44,000	\$ 44,000		ordered	Age & condition	\$ 44,000	Carry Forward
23E-19 - Ford 1/2 ton pickup (2019)	\$ 44,000	\$ 44,000		ordered	Age & condition	\$ 44,000	Carry Forward
29E-19 - Ford 1/2 ton pickup (2019)	\$ 44,000	\$ 44,000		ordered	Age & condition	\$ 44,000	Carry Forward
32E Welder/Generator (1990)	\$ 60,000	\$ 55,000	\$ 5,000		Age & condition	\$ 55,000	Carry Forward
36E Wood Chipper (2007)	\$ 100,000	\$ 100,000		ordered	Age & condition	\$ 100,000	Carry Forward
47E JohnDeere Pay Loader (2005)	\$ 600,000	\$ 495,000	\$ 105,000		Age & condition	\$ 495,000	Carry Forward
78E John Deere Loader Huron Property Services	\$ 80,000	\$ 80,000		Tractor/Loader/Mower completed	Age & condition	\$ 80,000	Carry Forward
HPS-01-15 Gmc Pickup 2500	\$ 56,000	\$ 56,000		ordered	Age & condition	\$ 56,000	Carry Forward
HPS-02-15 plow for Pickup	\$ 10,000	\$ 8,000	\$ 2,000		Age & condition	\$ 8,000	Carry Forward
HV-02-12 Homes Accessible Van (2012)	\$ 185,000	\$ 140,000	\$ 45,000		Age & condition	\$ 140,000	Carry Forward
Tandem Plow Truck	\$ 400,000	\$ 350,000	\$ 50,000			\$ 350,000	Carry Forward
Tandem Plow Truck	\$ 400,000	\$ 350,000	\$ 50,000			\$ 350,000	Carry Forward
Tandem Plow Truck	\$ 400,000	\$ 350,000	\$ 50,000			\$ 350,000	Carry Forward
<b>TOTAL FUNDING REQUEST</b>	<b>\$ 3,877,000</b>	<b>\$ 2,136,000</b>	<b>\$ 1,741,000</b>				
Total Tangible Capital Assets (TCA set up as Asset)	\$ 3,877,000.00						
Total Minor Capital/Operating							
Total Carry Forward Capital	\$ (2,136,000.00)						
Total Transfer from Reserves	\$ (890,747)						
Total Carry Forward Operating	\$ -						
<b>LESS: DEPRECIATION</b>	<b>\$ (892,253)</b>	<b>\$ (892,253)</b>					
Total Funding						\$ 2,136,000	
<b>LEVY CAPITAL FUNDING REQUIREMENTS</b>	<b>\$ (42,000)</b>						

**COUNTY OF HURON**  
**FLEET**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	2,878,463	3,359,289	2,558,260	3,167,535	609,275	23.82%
Rent/Lease	139,531	119,270	127,000	127,000	-	0.00%
Third Party Recoveries	-	-	89,800	-	(89,800)	-100.00%
<b>Total Other Revenue</b>	<b>3,017,995</b>	<b>3,478,559</b>	<b>2,775,060</b>	<b>3,294,535</b>	<b>519,475</b>	<b>18.72%</b>
<b>TOTAL REVENUE</b>	<b>3,017,995</b>	<b>3,478,559</b>	<b>2,775,060</b>	<b>3,294,535</b>	<b>519,475</b>	<b>18.72%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	322,571	290,534	333,006	346,437	13,431	4.03%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>322,571</b>	<b>290,534</b>	<b>333,006</b>	<b>346,437</b>	<b>13,431</b>	<b>4.03%</b>
<b>BENEFITS</b>						
Statutory Benefits	19,485	25,836	24,672	25,789	1,117	4.53%
Extended Benefits	27,737	26,633	28,495	38,399	9,904	34.76%
OMERS	32,089	30,722	34,992	35,987	995	2.84%
<b>Total Benefits</b>	<b>79,311</b>	<b>83,190</b>	<b>88,159</b>	<b>100,175</b>	<b>12,016</b>	<b>13.63%</b>
<b>Total Salaries and Benefits</b>	<b>401,882</b>	<b>373,724</b>	<b>421,165</b>	<b>446,612</b>	<b>25,447</b>	<b>6.04%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	984,581	1,368,799	1,098,685	1,300,000	201,315	18.32%
Small Tools/Equipment	6,158	603	8,000	8,000	-	0.00%
<b>Total Equipment</b>	<b>990,739</b>	<b>1,369,402</b>	<b>1,106,685</b>	<b>1,308,000</b>	<b>201,315</b>	<b>18.19%</b>
<b>PURCHASED SERVICE</b>						
Insurance	129,187	129,077	154,200	156,100	1,900	1.23%
Intra County Purchases	118,053	106,592	70,000	-	(70,000)	-100.00%

**COUNTY OF HURON**  
**FLEET**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>Total Purchased Service</b>	<b>247,240</b>	<b>235,669</b>	<b>224,200</b>	<b>156,100</b>	<b>(68,100)</b>	<b>-30.37%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	1,100	1,847	-	-	-	0.00%
Office Expense	650	-	1,200	-	(1,200)	-100.00%
Postage/Courier	200	-	200	-	(200)	-100.00%
Telecommunications	121	-	-	-	-	0.00%
Utilities/Hydro	23,000	-	23,000	-	(23,000)	-100.00%
Depreciation - Capital Assets	747,473	821,148	842,744	892,253	49,509	5.87%
Gain or Loss on disposal of capital assets	(79,481)	-	-	-	-	0.00%
<b>Total Operational</b>	<b>693,062</b>	<b>822,995</b>	<b>867,144</b>	<b>892,253</b>	<b>25,109</b>	<b>2.90%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	5,049	8,996	1,000	3,000	2,000	200.00%
<b>Total Program</b>	<b>5,049</b>	<b>8,996</b>	<b>1,000</b>	<b>3,000</b>	<b>2,000</b>	<b>200.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,337,973</b>	<b>2,810,787</b>	<b>2,620,194</b>	<b>2,805,965</b>	<b>185,771</b>	<b>7.09%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(680,022)</b>	<b>(667,772)</b>	<b>(154,866)</b>	<b>(488,570)</b>	<b>(333,704)</b>	<b>215.48%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(842,744)	(892,253)	(49,509)	5.87%
Add Capital Asset Expenditures			3,472,156	3,877,000	404,844	11.66%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus Capital			(2,474,546)	(2,136,000)	338,546	-13.68%
Less: Transfer from accumulated surplus Operating					-	0.00%
Less: Transfer from Reserves				(360,177)	(360,177)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(680,022)</b>	<b>(667,772)</b>	<b>(0)</b>	<b>-</b>	<b>0</b>	

**COUNTY OF HURON**  
**PUBLIC WORKS - WASTE MANAGEMENT**  
Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	28,183	38,101	35,000	35,000	-	0.00%
<b>Total Provincial Grants</b>	<b>28,183</b>	<b>38,101</b>	<b>35,000</b>	<b>35,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>28,183</b>	<b>38,101</b>	<b>35,000</b>	<b>35,000</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	10,000	10,000	-	0.00%
Maintenance Contracts	176,592	183,191	118,000	173,000	55,000	46.61%
<b>Total Purchased Service</b>	<b>176,592</b>	<b>183,191</b>	<b>128,000</b>	<b>183,000</b>	<b>55,000</b>	<b>42.97%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	2,000	2,000	-	0.00%
Hazardous Waste Collection	-	-	55,000	-	(55,000)	-100.00%
<b>Total Operational</b>	<b>-</b>	<b>-</b>	<b>57,000</b>	<b>2,000</b>	<b>(55,000)</b>	<b>-96.49%</b>
<b>TOTAL EXPENDITURES</b>	<b>176,592</b>	<b>183,191</b>	<b>186,000</b>	<b>186,000</b>	<b>-</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>148,409</b>	<b>145,089</b>	<b>151,000</b>	<b>151,000</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>148,409</b>	<b>145,089</b>	<b>151,000</b>	<b>151,000</b>	<b>-</b>	<b>0.00%</b>



**COUNTY OF HURON**  
**2023 BUDGET**

**Emergency Management Services**

# CORPORATION OF THE COUNTY OF HURON

## 2023 - Huron County Emergency Services Consolidated Budget Narrative

### **PREAMBLE:**

The Huron County Emergency Services Department is comprised of four programs, each with a budget developed. The various programs consist of the Paramedic Services (HCPS), Paramedic Fleet, Emergency Management (EM), and Community Paramedicine (CP).

The Paramedic Program is a cost shared program with the Province of Ontario at a rate of 50:50. At this time, there has been no formal indication from the Province of Ontario regarding any potential changes regarding the current funding mechanism of 50 percent for the calendar year 2023.

The Community Paramedicine Program is currently funded 100% by the Province of Ontario. This has been funded in this manner since September 2020. There are currently two specific funding programs, Community Paramedic Long Term Care (CPLTC) which is guaranteed funding until March 31, 2024 and CP Expanded (formally called HISH) which is funded until March 31, 2023.

The Emergency Management Program is funded 100% by the County Levy.

The **Huron County Paramedic Services** (HCPS) and the **Emergency Management** (EM) programs are legislated entities within the Emergency Services Department.

The Ambulance Act, the various regulations and standards arising from this Act, govern the actions of Paramedic Services and establishes the province's legal basis and framework for the provision of ambulance service in the Province of Ontario. The Public Access Defibrillation (PAD) program is included in the Paramedic Services section for budgeting purposes. Fleet is an indirect requirement that is not specifically referenced within the Act, however, the types of vehicles, design, construction and specifications are documented under Ambulance and Emergency Response Vehicle Standards and procurement and decommissioning are controlled within the standards.

2023 is likely to see continued changes and oversight with relation to new and/or updated legislation for Paramedic Services. The Ambulance Act had not been updated or revised in over twenty (20) years, however, the Act was revised in 2018 and further changes were seen in 2020 and 2021. More changes are expected to come in 2023. Some of these changes will have a direct impact on Paramedic operations. Patients will be transported to alternative treatment facilities if the Emergency Department is not appropriate, Ambulance Communications Center's will be improved to better triage patients to allow for appropriate resources to be sent, Paramedics will be able to treat patients in the homes and "release or refer" thereby not requiring transport to the Emergency for all clients, and finally an increase in care in the home (first 72 hours, palliative care plans, etc.) which will require an increase in the Community Paramedicine Program. Some of these proposed changes were originally scheduled or expected to occur in 2020,

however, with COVID-19 the majority were placed on hold, or launched on a delayed pace. Several of the changes are currently in trials in parts of Ontario and expected to be launched Provincially once the trial locations conclude their studies.

As hospitals continue to reorganize for specialized care, our Paramedics will be required to transport patients further to allow for the patient to receive the right care, at the right time, in the right place. This currently includes by-pass protocols such as Stroke by-pass, STEMI by-pass (Heart Attack), and Trauma by-pass however, additional alternate destination protocols such as mental health, obstetrics, hospice centres, orthopedic injuries and others may be implemented. Although this is the best care for the patient it taxes our resources as more patients are being transferred directly to the specialized hospital instead of the local Emergency Department.

The Supporting Ontario's First Responders Act was launched a few years ago and is a definite step forward in helping our Paramedics seek treatment and support when dealing with workplace post-traumatic stress disorder and other occupational stress disorder illnesses. It has, however, significantly increased the back-fill component of Paramedic staffing. This continues to increase the amount of PTSD claims and our WSIB costs related to PTSD and Mental Health. As a result, our total costs for treating these injuries and backfilling of Paramedics continues to increase at a corresponding level.

Huron County, and Ontario in general, has an aging population which is living in their own homes for longer periods. As this population trend continues it will add increased pressure to Paramedic Services and the associated call volumes. Increasing call volumes coupled with specialized by-pass requirements, and alternate transport destinations will continue to put added pressure on our Paramedic resources. We are currently seeing an approximate year over year call volume increase of roughly 3% - 5% (5.8% predicted for 2022). Careful planning, as outlined in the 2020 ORH report, for additional required resources in the future will be a necessity to ensure Paramedic Services are positioned appropriately for future growth. As indicated in this budget, increased staffing occurred in July 2022 at the Goderich Paramedic base to help offset the increased call volumes being recognized in the Goderich and southwest area of Huron County. As noted in the budget, the 50/50 funding for this increase will not be completely realized for approximately 18 months.

**Emergency Management** is governed by the Emergency Management and Civil Protection Act (2009) and this legislation establishes the province's legal basis and framework for managing emergencies in the Province of Ontario. In 2017 the County of Huron started to provide shared Emergency Management services with eight (8) of the nine (9) Huron County member municipalities. The County Emergency Management Coordinator (CEMC) acts as the Emergency Management Coordinator for these member municipalities as well as ensures their Emergency Management Program achieves the requirements required under the Act.

The **Community Paramedicine** program is not legislated under the Ambulance Act, however, it is expected that the current Provincial Government will continue to concentrate on providing better community health programming to help citizens live in their homes safely for as long as possible. The Provincial Government continues to indicated that Community Paramedicine is a priority for the Province, especially with relation to COVID-19, Long Term Care waitlists, and High-Risk patients within the community.



The Community Paramedicine Program provides care for residents in Huron County in their homes ensuring that we minimize hospital visits, admissions, and calls for Paramedic resources.

Currently the Huron County CP Program is funded through two different funding envelopes. CP Expanded (formally known as HISH) is a program that is funded from April 1, 2022 – March 31, 2023 with a possibility of extensions. This funding is through Ontario Health and is to specifically treat & manage clients that are high risk and high intensity within our community. Clients that are frequent users of Paramedic Services and Hospital visits that could be treated appropriately in their own home. Some of these clients will be people with chronic medical conditions that require help managing their condition, such as diabetes and breathing problems, clients that are discharged from hospital that may require follow up care and/or support for the first 72 hours until community nursing can be put in place, and finally other high-risk individuals such as homelessness.

The second envelope is Community Paramedics in Long Term Care (CPLTC) which is funded by the Ministry of Long-Term Care and guaranteed until March 31, 2024. The expectation of this program is to help residents manage their chronic medical conditions in a manner that will avoid crisis visits to hospitals and ensure that they can remain in their homes until LTC beds become available, to help individuals who are currently waiting for LTC or who expect to be placed on a LTC wait list in the near future, with managing their conditions and providing care that will help ensure they can remain in home and avoid hospital admissions until LTC beds are available for them.

Other CP programs such as patient referrals to Community Care Services, Community Wellness Clinics, Flu Immunization clinics, COVID testing, immunization, and treatment as well as Project Lifesaver will also continue. The CP program will continue to play an active role in the medical well-being of our homeless population including working at the Out of the Cold shelter and any warming centres.

The Emergency Services staffing compliment is broken down into three sections: Paramedic Services, Emergency Management, and Community Paramedicine and is shown in the following chart.

Position	2023 Hours	2023 FTE Addition/Reduction	2023 Total FTE
<b>Paramedic Services</b> (50% funded by MOHLTC)			
Admin Staff	10,920	0	5.50
Paramedic Superintendents (FT) & (PT)	10,920	-0.60	5.00
PCP (FT)	126,672	0	58.00
PCP (PT)	42,981	+0.38	19.68
<b>Sub – Total</b>	<b>191,493</b>	<b>-0.22</b>	<b>88.18</b>
<b>Community Paramedicine</b> (100% MLTC funded)			
Superintendent Community Programs	2080	0	1.0
PCP (FT)	8,736	0	4.0
PCP (PT)	2,256	-0.17	1.03
<b>Sub-Total</b>	<b>13,072</b>	<b>-0.17</b>	<b>6.03</b>
<b>Community Paramedicine (Expanded)</b> (100% Provincial funded)			
PCP (FT)	0	0	0.0
PCP (PT)	5,460	+2.5	2.5
<b>Sub-Total</b>	<b>5,460</b>	<b>+ 2.5</b>	<b>2.5</b>
<b>Emergency Management</b> (100% County Funded)			
CEMC	2080	0	1.0
<b>Sub-Total</b>	<b>2080</b>	<b>0</b>	<b>1.0</b>
<b>TOTAL</b>	<b>211,231</b>	<b>2.11</b>	<b>97.71</b>

The breakdown for the Paramedic Services Administration staff listed above includes: Half (0.5) Director of Operations, one (1) Chief Emergency Services, one (1) Deputy Chief Operations, one (1) Deputy Chief Professional Standards, two (2) Administrative Assistants.

The call volume for Huron County Paramedic Services from January 1 – November 30, 2022 is detailed below and is based on the data collected by the Province of Ontario Ambulance Dispatch Reporting System (ADRS).

The projected call volume for 2022 is 8,452 calls for service which would represent an approximate call volume increase of 5.8% over the 2021 year.

<b>Year</b>	<b>Code 1 Non-Urgent</b>	<b>Code 2 Scheduled</b>	<b>Code 3 Urgent</b>	<b>Code 4 Threat to Life/Limb</b>	<b>Totals</b>
2015	350	90	2,124	3,302	5,866
2016	418	96	2,200	3,437	6,151
2017	365	50	2,390	3,589	6,394
2018	318	66	2,588	3,804	6,776
2019	297	75	2,549	4,049	6,970
2020	369	63	2,867	3,847	7,146
2021	466	81	3,186	4,258	7,991
2022	366	67	2,968	4,347	7,748

All four programs noted above are reflected in the Emergency Services Consolidated Budget narrative and the consolidated budget will address major variances that have been identified in these programs.

#### **BUDGET:**

The MOHLTC cost shares the Paramedic Services budget increases and decreases at the 50% subsidy level which are realized in the following budget year. The Community Paramedicine program budget is 100% funded by the Ministry of Long-Term Care and Ontario Health.

#### **Salaries and Benefits**

There is a proposed increase for CUPE and a non-union salary increase included within the budget. There is an increase in the part time salaries due to an increase in backfill hours for extended WSIB, Long Term Disability claims, Short Term Disability and increase vacation coverage. There is also an increase for the additional upstaff in the Goderich Paramedic Base that started on July 2, 2022. With the Ministry's funding formula, we will only recover 50% of the total costing for 2022 (Goderich Base upstaffing) in 2023 and will not realize the full 50/50 cost sharing until 2024. These adjustments result in an overall increase of \$917,448 to the salary line.

Statutory Benefits, Extended Benefits and OMERS have increased with a net change of \$245,877. This increase is as a result of the additional employees added to the department plus cost of living increase in the salaries which causes the corresponding increase in benefits. Overall, the result is an increase in the Salaries and Benefits of approximately \$1,063,325 or 9.96%.

## **Equipment**

**Paramedic Services** – There is an increase of \$4,373 in the equipment rentals/leases line represents Paramedic Services portion of the Business Technology leasing costs for computer equipment. There is a significant decrease of \$18,718 in the vehicle lease and operation section of the equipment budget. This is due to a decrease in the leasing costs charged to Paramedic Services for the Paramedic vehicles. This is occurring because we have yet to receive the 2022 vehicles and it is expected that the 2023 vehicles will not arrive until late in the 2023 year or into 2024. Therefore, the leasing costs for these vehicles cannot begin until the vehicles are received. There is an \$8,000 increase to the equipment repair and maintenance section. These changes result in a \$9,370 or 1.11% decrease to the equipment portion of the Paramedic operations budget.

**Community Paramedicine (CPLTC)** – There is \$19,021 decrease in equipment costs in 2023 mainly because 2022 was the start-up year for this program and there was a significant portion of this budget that was for equipment purchase and leasing costs in 2022.

**Community Paramedicine (Expanded)** – There is \$19,500 in the equipment budget, which is for leasing, operational, and maintenance costs for the Community Paramedicine vehicle.

**Emergency Management** – There is no change expected for 2023.

Overall, the result is a net decrease for equipment of \$8,891 or 1.00% in the consolidate budget.

## **Purchased Service**

**Paramedic Services** - There are increases of \$20,394 for Insurance, \$10,850 for Maintenance Contracts, and \$33,443 for Intra County Purchases. There is also a significant increase of \$90,000 in the Occupational Accident Insurance based on projected 2022 actuals. This large increase can be attributed to the increasing payments for treatments and administration costs to the County for long term claims such as PTSD and Occupational Mental Stress Injuries.

**Community Paramedicine (CPLTC)** – There is \$72,000 decrease in the Intra-county purchases as the CP vehicles under this program were purchased outright in 2022 instead of being leased back to the CP program as originally planned.

**Community Paramedicine (Expanded)** – Intra-County purchases amount for \$10,000 of the \$12,000 in this portion of the CP Expanded budget. The Intra-County purchases are for the program reporting and support that will be provided from various other departments, such as Human Resources, Business Technology, and Finance.

**Emergency Management** – There is no expected change for 2023.

Overall, the result is a net increase for Purchased Service of \$91,704 or 8.21% in the consolidate budget.

## **Operational**

**Paramedic Services** – There are small increases in the advertising, association memberships and postage sections of the Operational budget. There are additional increases of \$5,316 to the conference section as well as \$6,813 to the travel/meals portion. These increases are attributed to the increase of in-person meetings and conferences as we exit the COVID Pandemic. There is an increase of \$8,050 to the staff training budget as we return to in person learning and the expectation of additional skills/medications proposed by the Province in 2023. There is also an increase in rent of \$4,845 based on the lease agreements currently in place.

The depreciation on Capital Assets has increased by \$22,769.

**Community Paramedicine (CPLTC)** – The operational portion of the CPLTC budget includes very minimal increases in rent and telecommunications with over decreases in all other areas. The larger decrease in staff training of \$17,885 is due to the large amount of up-front training that was required in the first year of the program. Although there is on-going training required, the number of individuals requiring the initial training is estimated to be significantly lower.

**Community Paramedicine (Expanded)** – Staff training accounts for \$14,000 of the total \$21,850 operational budget. This portion

**Emergency Management** – There is no significant change for 2023.

Overall, the result is a net increase in the Operational budget of \$90,122 or 8.58% in the consolidate budget.

## **Program**

**Paramedic Services** – There are increases of \$38,000 in medical supplies, which is a result of a combination of increasing call volume and significant increases to product pricing due to the inflationary pressures. There is also an increase of \$21,482 in the uniform budget due to the same inflationary pricing increases. The increase in the purchase of service budget of \$15,500 is due to the requirement to purchase a new program to allow our Paramedic Defibrillators to download information to our Electronic Patient Charting software. The program currently being used is no longer supported by the vendor and must be upgraded to allow for continued use.

**Community Paramedicine (CPLTC)** – There are decreases of \$4,800 to Medical Supplies, \$5,000 to uniforms, \$24,000 to Purchase of Service mainly due to the redistribution of these costs between both CP funding sources.

**Community Paramedicine (Expanded)** – The program budget for CP Expanded consists of \$7,983 for medical supplies, \$4,00 for uniforms, and \$11,000 for Purchase of Service.

**Emergency Management** – There is no significant increases to the Program budget in 2023.

Overall the result is a net increase in the program budget of \$71,765 or 19.12% in the consolidate budget.

## **Capital Assets**

Those assets that are over \$1000 and are a single purchase that have been included in the capital assets section as follows:

### **Paramedic Services**

#### **Ambulances**

The Huron County Paramedic Services (HCPS) is on a sixty (60) month replacement of vehicles with the vehicle being purchased in the sixth year. For 2023 we are recommending the replacement of three (3) conventional ambulances. Two of these units will be scheduled for their normal replacement during the 2023 year and the third is to replace the vehicle that was not retired in 2022 due to the Goderich Station upstaff that started in July. In addition, we have included a carry-over of funds from the 2022 year for two (2) ambulances still on order but have not been received due to supply shortages.

The cost to replace these 2023 vehicles would be approximately \$288,000 each which includes the purchase of the vehicle, power load & power stretcher, shipping, electrical safety certification, vehicle identification, and licensing. Supply issues identified by all Ontario licensed manufactures of Ambulances have indicated an approximate 15 - 20% increase in costing.

#### **Response Unit**

One of the current Rapid Response Units is due for normal replacement in 2023. The cost for this vehicle is budgeted at \$110,000 which includes the purchase of the chassis, required conversion, vehicle identification and licensing.

In addition, we have included a carryover of funds from the 2022 year for the 2022 Rapid Response Unit replacement. Due to a shortage of chassis' during the COVID-19 the vehicle for replacement in 2022 was not delivered until December 2022. The conversion of this vehicle is not expected to be completed until March 2023 and therefore the funds for conversion have been carried forward to 2023.

#### **Stair chair**

A stair chair is a piece of equipment to move patients safely up and down stairs. This piece of equipment is used frequently and is required to be maintained properly to ensure the safety of both the patient and the Paramedic. We have currently budgeted to replace three (3) stair chairs for an approximate price of \$12,000. Replacing three (3) stair chairs in 2023 follows the requirement outlined in Asset Management Plan for Paramedic Services.

### Paramedic Defibrillators

We have budgeted to replace four (4) Paramedic Defibrillators in 2023. These replacements are for units that are outside of warranty (extended warranty is four years from time of purchase). The budget to replace four (4) Paramedic Defibrillators is \$133,000.

### Medical Bags

Medical equipment bags have a lifespan of five (5) to six (6) years. The current supply of medical bags that we are looking to replace are at that age. We are looking to replace three (3) sets of medical bags this year. The approximate cost for replacement of three sets of medical bags is \$9,000.

### PreHos iPad Replacements

We are requesting \$5,000 to add additional PreHos iPads to the Superintendent vehicle and in the Administrative offices to allow for direct access to the program for light duty and administrative staff.

### Base Furnishings

A few bases require replacement of individual pieces of aging furniture. The budgeted amount for base furnishings requested is \$8,000.

### Paramedic Helmets

Paramedic helmets are covered under the CSA standard for a period of 10 years. We are currently experiencing Paramedic staff helmets that are approaching the ten year mark. Under both the Health & Safety legislation as well as the Ambulance Equipment Standards Regulation helmets are required to be issued and meet CSA legislation. We are requesting to purchase approximately 10 - 12 new helmets at an estimated cost of \$15,000.

### Paramedic Full Face Respirator Mask

There are several models of a full-face respirator mask on the market that would eliminate the need for Paramedics to wear N-95 mask, goggles (eye protections), and a face shield all at the same time. The respirator mask has a breathing port that filters air coming into the mask and the air that the Paramedic is exhaling. Similar to a fire fighters SCBA mask, this Paramedic mask is not hooked up directly to a breathing apparatus but rather uses a high-level filter.

Currently Paramedics wearing an N-95, goggle, and face shield, as required, find it cumbersome and often times find that they cannot complete their medical task properly because they can't see properly, are sweating profusely, or even having trouble breathing.

Whatever model of full-face respirator is purchased, will be required to meet the MOHLTC equipment standards and will be able to be utilized post COVID for other outbreaks (Influenza), or situations that might occur.

Due to several factors, including supply and demand issues, and the Provincial Equipment Standards, these respirator masks were not purchased in 2022.

We are asking that this item be carried over from 2022 to allow for further research and purchase should the need be required.

### Auto-pulse Replacement

The Zoll Auto-pulse machine is used in cases of cardiac arrest. The patient is placed on the Auto-pulse unit which provides mechanical CPR. The benefit of mechanical CPR is that the rate and depth of compressions is accurate to 92% of the time compared to roughly 10% accuracy for manual CPR conducted by a Paramedic. In addition, when the Auto-pulse is in place and the patient is placed in the ambulance the Paramedic can now be seated and belted in place as they will not be required to stand freely to complete manual CPR. This is a health and safety improvement for our staff.

We currently have an Auto-pulse in each of our units, however, several of the units were manufactured and purchased in 2011 - 2014. These units have reached the end of their life cycle and we are seeing an increase in repairs and maintenance required.

We are requesting to continue replacing the units a few at a time, starting with the oldest units. The request for this year is that we replace four (4) units. This would be an approximate cost of \$82,000.

### Public Access Defibrillators

Approximately seven (7) of our total 86 Public Access Defibrillators (PAD) within Huron County are ten years old or older. The warranty on that model of PAD is five (5) years. We are requesting \$14,000 which will replace approximately seven (7) additional units that have reached their recommended end of life.

### iStat Machines

iStat machines are a handheld blood analyzer that delivers lab-quality, diagnostic results in minutes. Together, they create the i-STAT System — a point-of-care-testing platform that will provide our Community Paramedics with the diagnostic information when and where it's needed. We were proposing to purchase three (3) machines at a cost of \$30,000 total in 2022, however the purchase was not completed as additional training and medical directives are required. We are asking that this item be carried over to the 2023 budget. The funding for these machines will be covered 100% by the Community Paramedicine budget.



### Future Base Allocation

The amount of \$80,000 is carried over from the 2022 Capital Budget. These funds were allocated to a base renovation that will no longer be completed in the near future, and as such, we are requesting that these funds be used in the future towards one of our planned Paramedic Bases, such as the Brussels or Seaforth bases as recommended in the 2020 ORH Report.

**Emergency Management** – There are no capital requests for Emergency Management.

### **2023 DEPARTMENT SUMMARY**

The Emergency Services Department 2023 budget reflects a responsible funding level in order to maintain the required level of service and supports operational changes that address the need for succession planning, mitigating liabilities, and improvement in business continuity.

A good balance of maintenance and reconstruction funding results in the good quality infrastructure that residents and visitors of Huron have come to enjoy and appreciate. This enhances the quality of life, economic return to commerce and overall health of the County.

### **OVERAL BUDGET IMPACTS**

The proposed 2023 Emergency Service Budget has utilized revenue and funding from several sources to assist the County in reducing the overall levy impact. Generally funding lags one year from the Ministry due to historical systemic funding mechanisms.

The Emergency Services Department's 2023 budget proposes a year-over-year levy increase of \$967,852 which translates into a 12.97% from 2022 budget.

Steve Lund, County Engineer/Director of Operations

**County of Huron**  
**Emergency Services**  
**Total Asset Management Requirements**  
**For the year ending December 31, 2023**

<b>Capital Expense</b>	<b>Total Cost</b>	<b>Description</b>	<b>Reason for Request</b>	<b>Funded Amount (Other than Levy)</b>	<b>Funding Source</b>
Ambulance w/Power Load and Power Stretcher (2023 - 1)	288,000	Fleet	Replacement		
Ambulance w/Power Load and Power Stretcher (2023 - 2)	288,000	Fleet	Replacement		
Ambulance w/Power Load and Power Stretcher (2023 - 3)	288,000	Fleet	Replacement		
Rapid Response Unit (2023)	110,000	Fleet	Replacement		
Stairchairs	12,000	Equipment	Replacement		
Paramedic Defibrillators (4 units)	133,000	Equipment	Replacement		
Paramedic Auto-pulse (4 Units)	82,000	Equipment	Replacement		
Paramedic Safety Helmets	15,000	Equipment	Replacement		
Medical Bags	9,000	Equipment	Replacement		
PreHos iPad Replacements	5,000	Equipment	Replacement		
Paramedic Base Furniture	8,000	Furniture	Replacement		
Public Access Defibrillators	14,000	Equipment	Replacement		
<b>Carry Forward</b>					
Ambulance (2022 - 1)	118,351	Fleet	Normal Replacement	118,351	Carry Forward
Ambulance (2022 - 2)	118,351	Fleet	Normal Replacement	118,351	Carry Forward
Power Load & Power Stretcher (2022 - 1)	68,250	Fleet	Normal Replacement	68,250	Carry Forward
Power Load & Power Stretcher (2022 - 2)	68,250	Fleet	Normal Replacement	68,250	Carry Forward
Response Unit (2022)	37,208	Fleet	Normal Replacement	22,208	Carry Forward
Stairchairs	8,500		Normal Replacement	8,500	Carry Forward
Paramedic Full Face Respirator Masks	30,000		Health & Safety	30,000	Carry Forward
iStat Machines (3 for CPLTC)	30,000	Funded by CPLTC	Initial Purchase	30,000	Provincial
Future Base Allocation	80,000			80,000	Carry Forward
Community Paramedicine Vehicle 2022 Chevrolet Equinox (2022-3)	18,636	Funded by CPLTC		18,636	Provincial
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>1,829,546</b>			<b>562,546</b>	
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset)</b>	1,829,546				
<b>TOTAL Minor Capital (operating)</b>	-				
<b>Total Carryforward TCA (less funding)</b>	513,910				
<b>Total Carryforward Minor Capital</b>	-				
<b>Total Funding</b>	48,636	Included in revenue			
<b>LESS: DEPRECIATION</b>	(617,445)				
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>1,212,101</b>				

**COUNTY OF HURON**  
**Emergency Services - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	6,660,364	6,917,615	6,445,271	6,609,985	164,714	2.56%
Provincial Project Grants	410,090	807,489	1,012,042	1,448,036	435,994	43.08%
<b>Total Provincial Grants</b>	<b>7,070,454</b>	<b>7,725,104</b>	<b>7,457,313</b>	<b>8,058,021</b>	<b>600,708</b>	<b>8.06%</b>
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	63,198	-	74,000	65,000	(9,000)	-12.16%
<b>Total Municipal Grants &amp; Fees</b>	<b>63,198</b>	<b>-</b>	<b>74,000</b>	<b>65,000</b>	<b>(9,000)</b>	<b>-12.16%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	-	-	-	-	-	0.00%
Intra County Recoveries	117,950	-	82,000	20,000	(62,000)	-75.61%
Rent/Lease	398,583	420,400	418,000	349,332	(68,668)	-16.43%
Third Party Recoveries	111,502	17,743	1,750	1,750	-	0.00%
<b>Total Other Revenue</b>	<b>628,035</b>	<b>438,143</b>	<b>501,750</b>	<b>371,082</b>	<b>(130,668)</b>	<b>-26.04%</b>
<b>TOTAL REVENUE</b>	<b>7,761,687</b>	<b>8,163,247</b>	<b>8,033,063</b>	<b>8,494,103</b>	<b>461,040</b>	<b>5.74%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	6,576,742	6,746,299	7,161,026	7,741,182	580,156	8.10%
Salaries - Part Time	2,695,803	2,848,694	2,286,423	2,623,715	337,292	14.75%
Salaries - Time Off in Lieu Owing	(30,368)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>9,242,177</b>	<b>9,594,993</b>	<b>9,447,450</b>	<b>10,364,898</b>	<b>917,448</b>	<b>9.71%</b>
<b>BENEFITS</b>						
Statutory Benefits	615,881	807,345	666,456	733,940	67,484	10.13%
Extended Benefits	509,815	490,741	623,223	723,825	100,602	16.14%
OMERS	799,642	797,083	937,093	1,014,884	77,792	8.30%
<b>Total Benefits</b>	<b>1,925,338</b>	<b>2,095,169</b>	<b>2,226,772</b>	<b>2,472,649</b>	<b>245,877</b>	<b>11.04%</b>
<b>Total Salaries and Benefits</b>	<b>11,167,515</b>	<b>11,690,161</b>	<b>11,674,222</b>	<b>12,837,547</b>	<b>1,163,325</b>	<b>9.96%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	15,449	17,743	39,521	21,873	(17,648)	-44.65%
Equipment Repairs & Maint.	169,100	192,264	197,500	207,000	9,500	4.81%

**COUNTY OF HURON**  
**Emergency Services - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	15,670	41,926	39,125	33,600	(5,525)	-14.12%
Vehicle Lease & Operation	585,005	659,317	610,500	616,782	6,282	1.03%
Small Tools/Equipment	489	495	3,000	1,500	(1,500)	-50.00%
<b>Total Equipment</b>	<b>785,713</b>	<b>911,746</b>	<b>889,646</b>	<b>880,755</b>	<b>(8,891)</b>	<b>-1.00%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,471	2,347	2,350	2,417	67	2.85%
Consulting/Professional Fees	-	895	3,000	3,000	-	0.00%
Insurance	79,199	93,105	93,106	113,500	20,394	21.90%
Occupational Accident Insurance	143,755	229,692	140,000	230,000	90,000	64.29%
Intra County Purchases	742,321	721,865	804,310	775,753	(28,557)	-3.55%
Legal Fees	4,340	5,517	35,000	35,000	-	0.00%
Maintenance Contracts	27,877	34,120	35,100	45,400	10,300	29.34%
Printing (External)	1,222	-	2,000	2,500	500	25.00%
Miscellaneous Services	-	-	1,500	500	(1,000)	-66.67%
<b>Total Purchased Service</b>	<b>1,001,186</b>	<b>1,087,542</b>	<b>1,116,366</b>	<b>1,208,070</b>	<b>91,704</b>	<b>8.21%</b>
<b>OPERATIONAL</b>						
Advertising	515	1,016	1,575	1,800	225	14.29%
Associations/Memberships	3,717	4,019	4,000	4,625	625	15.63%
Conventions/Conferences	1,374	6,151	8,784	14,100	5,316	60.52%
Internet	-	-	625	400	(225)	-36.00%
Miscellaneous Admin.	241	379	2,500	500	(2,000)	-80.00%
Office Expense	5,726	5,415	9,250	7,900	(1,350)	-14.59%
Postage/Courier	809	1,240	1,950	1,850	(100)	-5.13%
Publications & Subscriptions	387	488	400	425	25	6.25%
Rent	379,004	375,402	376,074	386,919	10,845	2.88%
Staff Training	28,858	39,387	43,185	47,500	4,315	9.99%
Telecommunications	14,793	20,094	23,375	24,800	1,425	6.10%
Travel/Meals	1,369	5,866	17,437	25,023	7,586	43.50%
Janitorial	810	385	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	625	-	5,000	5,000	-	0.00%
Depreciation - Capital Assets	605,117	532,067	554,010	617,445	63,435	11.45%
Gain or Loss on disposal of capital assets	(15,908)	-	-	-	-	0.00%
<b>Total Operational</b>	<b>1,027,438</b>	<b>991,910</b>	<b>1,050,365</b>	<b>1,140,487</b>	<b>90,122</b>	<b>8.58%</b>
<b>PROGRAM</b>						
Medical Supplies	133,570	184,965	132,484	173,667	41,183	31.09%
Replenish Bed/Linen	18,687	21,466	18,500	23,500	5,000	27.03%
Winter Clothing and Uniforms	88,322	98,714	98,946	119,428	20,482	20.70%
Purchase of Service	61,723	71,758	99,000	101,500	2,500	2.53%
Cross Border Payment	-	-	3,000	3,000	-	0.00%

**COUNTY OF HURON**  
**Emergency Services - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Program	535	691	1,000	1,000	-	0.00%
Program Supplies & Costs	7,946	7,880	14,000	16,100	2,100	15.00%
Promotion/Public Relations	7,680	6,054	8,500	9,000	500	5.88%
<b>Total Program</b>	<b>318,464</b>	<b>391,528</b>	<b>375,430</b>	<b>447,195</b>	<b>71,765</b>	<b>19.12%</b>
<b>TOTAL EXPENDITURES</b>	<b>14,300,316</b>	<b>15,072,888</b>	<b>15,106,029</b>	<b>16,514,053</b>	<b>1,408,025</b>	<b>9.32%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>6,538,628</b>	<b>6,909,641</b>	<b>7,072,966</b>	<b>8,019,950</b>	<b>946,985</b>	<b>13.39%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	(554,010)	(617,445)	(63,435)	11.45%
Add Capital Asset Expenditures	-	-	1,519,000	1,829,546	310,546	20.44%
Add Future Sustainability	-	-	109,334	-	(109,334)	-100.00%
Less: Transfer from accumulated surplus Capital	-	-	(685,000)	(801,910)	(116,910)	17.07%
Less: Transfer from accumulated surplus Operating						
<b>TOTAL COUNTY LEVY</b>	<b>6,538,628</b>	<b>6,909,641</b>	<b>7,462,290</b>	<b>8,430,141</b>	<b>967,852</b>	<b>12.97%</b>

**COUNTY OF HURON**  
**Emergency Medical Services**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	6,224,039	6,850,287	6,445,271	6,609,985	164,714	2.56%
<b>Total Provincial Grants</b>	<b>6,224,039</b>	<b>6,850,287</b>	<b>6,445,271</b>	<b>6,609,985</b>	<b>164,714</b>	<b>2.56%</b>
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	63,198	-	74,000	65,000	(9,000)	-12.16%
<b>Total Municipal Grants &amp; Fees</b>	<b>63,198</b>	<b>-</b>	<b>74,000</b>	<b>65,000</b>	<b>(9,000)</b>	<b>-12.16%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	117,950	-	82,000	20,000	(62,000)	-75.61%
Third Party Recoveries	4,710	16,996	1,750	1,750	-	0.00%
<b>Total Other Revenue</b>	<b>122,660</b>	<b>16,996</b>	<b>83,750</b>	<b>21,750</b>	<b>(62,000)</b>	<b>-74.03%</b>
<b>TOTAL REVENUE</b>	<b>6,409,897</b>	<b>6,867,283</b>	<b>6,603,021</b>	<b>6,696,735</b>	<b>93,714</b>	<b>1.42%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	6,175,551	6,167,777	6,574,475	7,043,725	469,250	7.14%
Salaries - Part Time	2,345,835	2,696,957	2,150,155	2,235,200	85,045	3.96%
Salaries - Time Off in Lieu Owing	(30,368)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>8,491,018</b>	<b>8,864,733</b>	<b>8,724,630</b>	<b>9,278,925</b>	<b>554,295</b>	<b>6.35%</b>
<b>BENEFITS</b>						
Statutory Benefits	561,554	747,231	616,815	657,321	40,506	6.57%
Extended Benefits	480,150	452,810	575,504	652,354	76,850	13.35%
OMERS	713,419	735,352	858,329	896,689	38,360	4.47%
<b>Total Benefits</b>	<b>1,755,123</b>	<b>1,935,393</b>	<b>2,050,649</b>	<b>2,206,364</b>	<b>155,715</b>	<b>7.59%</b>
<b>Total Salaries and Benefits</b>	<b>10,246,141</b>	<b>10,800,126</b>	<b>10,775,279</b>	<b>11,485,289</b>	<b>710,010</b>	<b>6.59%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	15,449	17,743	17,500	21,873	4,373	24.99%
Equipment Repairs & Maint.	169,100	192,104	180,000	188,000	8,000	4.44%
Equipment Replacement New (under \$1,000)	15,181	6,512	32,125	29,100	(3,025)	-9.42%
Vehicle Lease & Operation	560,255	634,817	610,500	591,782	(18,718)	-3.07%

**COUNTY OF HURON**  
**Emergency Medical Services**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Small Tools/Equipment	489	495	1,500	1,500	-	0.00%
<b>Total Equipment</b>	<b>760,473</b>	<b>851,672</b>	<b>841,625</b>	<b>832,255</b>	<b>(9,370)</b>	<b>-1.11%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,471	2,347	2,350	2,417	67	2.85%
Consulting/Professional Fees	-	895	3,000	3,000	-	0.00%
Insurance	79,199	93,105	93,106	113,500	20,394	21.90%
Occupational Accident Insurance	143,755	229,692	140,000	230,000	90,000	64.29%
Intra County Purchases	636,621	721,865	722,310	755,753	33,443	4.63%
Legal Fees	4,340	5,517	35,000	35,000	-	0.00%
Maintenance Contracts	27,877	34,120	32,100	42,950	10,850	33.80%
Printing (External)	1,222	-	1,000	1,000	-	0.00%
Miscellaneous Services	-	-	500	500	-	0.00%
<b>Total Purchased Service</b>	<b>895,486</b>	<b>1,087,542</b>	<b>1,029,366</b>	<b>1,184,120</b>	<b>154,754</b>	<b>15.03%</b>
<b>OPERATIONAL</b>						
Advertising	515	1,016	575	800	225	39.13%
Associations/Memberships	3,217	3,853	3,400	4,000	600	17.65%
Conventions/Conferences	1,374	6,151	4,784	10,100	5,316	111.12%
Internet	-	-	625	400	(225)	-36.00%
Miscellaneous Admin.	241	166	500	500	-	0.00%
Office Expense	5,161	4,332	6,000	6,000	-	0.00%
Postage/Courier	809	1,240	450	1,200	750	166.67%
Publications & Subscriptions	387	488	400	425	25	6.25%
Rent	379,004	375,402	376,074	380,919	4,845	1.29%
Staff Training	16,647	22,438	16,050	24,100	8,050	50.16%
Telecommunications	9,203	12,328	12,900	12,900	-	0.00%
Travel/Meals	431	5,721	13,012	19,825	6,813	52.36%
Janitorial	810	385	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	625	-	5,000	5,000	-	0.00%
Depreciation - Capital Assets	206,533	220,999	245,344	268,113	22,769	9.28%
<b>Total Operational</b>	<b>624,957</b>	<b>654,520</b>	<b>687,314</b>	<b>736,482</b>	<b>49,168</b>	<b>7.15%</b>
<b>PROGRAM</b>						
Medical Supplies	120,459	150,750	117,000	155,000	38,000	32.48%
Replenish Bed/Linen	18,687	21,466	18,500	23,500	5,000	27.03%
Winter Clothing and Uniforms	88,322	98,714	90,946	112,428	21,482	23.62%
Purchase of Service	49,543	56,824	60,000	75,500	15,500	25.83%
Cross Border Payment	-	-	3,000	3,000	-	0.00%
Miscellaneous Program	535	691	1,000	1,000	-	0.00%
Program Supplies & Costs	7,946	7,049	14,000	15,100	1,100	7.86%
Promotion/Public Relations	7,234	3,269	6,500	6,500	-	0.00%

**COUNTY OF HURON**  
**Emergency Medical Services**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Program</b>	<b>292,726</b>	<b>338,762</b>	<b>310,946</b>	<b>392,028</b>	<b>81,082</b>	<b>26.08%</b>
<b>TOTAL EXPENDITURES</b>	<b>12,819,783</b>	<b>13,732,622</b>	<b>13,644,530</b>	<b>14,630,174</b>	<b>985,644</b>	<b>7.22%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>6,409,885</b>	<b>6,865,339</b>	<b>7,041,508</b>	<b>7,933,439</b>	<b>891,931</b>	<b>12.67%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation				(268,113)	(268,113)	0.00%
Add Capital Asset Expenditures				396,500	396,500	0.00%
Add Future Sustainability				-	-	0.00%
Less: Transfer from accumulated surplus				(118,500)	(118,500)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>6,409,885</b>	<b>6,865,339</b>	<b>7,041,508</b>	<b>7,943,326</b>	<b>901,818</b>	<b>12.81%</b>



**COUNTY OF HURON**

**Emergency Medical Services - Special Projects**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Other Revenue	-	-	-	-	-	0.00%
Third Party Recoveries	1,092	747	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>1,092</b>	<b>747</b>	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>1,092</b>	<b>747</b>	-	-	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	-	-	-	-	-	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	-	-	-	-	-	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	-	-	-	-	-	<b>0.00%</b>
<b>PROGRAM</b>						
Medical Supplies	-	-	-	-	-	0.00%
Purchase of Service	856	-	-	-	-	0.00%
<b>Total Program</b>	<b>856</b>	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,092</b>	<b>206</b>	-	-	-	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	-	<b>(540)</b>	-	-	-	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						

**COUNTY OF HURON**

**Emergency Medical Services - Special Projects**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	-	(540)	-	-	-	<b>0.00%</b>

**COUNTY OF HURON**  
**Emergency Medical Services - Community Paramedic**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	410,090	807,489	1,012,042	1,048,636	36,594	3.62%
<b>Total Provincial Grants</b>	<b>410,090</b>	<b>807,489</b>	<b>1,012,042</b>	<b>1,048,636</b>	<b>36,594</b>	<b>3.62%</b>
<b>OTHER REVENUE</b>						
Third Party Recoveries	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>410,090</b>	<b>807,489</b>	<b>1,012,042</b>	<b>1,048,636</b>	<b>36,594</b>	<b>3.62%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	183,595	432,748	485,734	606,755	121,021	24.92%
Salaries - Part Time	112,120	124,609	136,269	113,594	(22,675)	-16.64%
<b>Total Salaries</b>	<b>295,714</b>	<b>557,357</b>	<b>622,003</b>	<b>720,349</b>	<b>98,346</b>	<b>15.81%</b>
<b>BENEFITS</b>						
Statutory Benefits	20,477	47,584	42,839	55,116	12,277	28.66%
Extended Benefits	13,912	32,282	40,271	62,700	22,429	55.69%
OMERS	30,054	43,201	67,739	75,252	7,513	11.09%
<b>Total Benefits</b>	<b>64,443</b>	<b>123,066</b>	<b>150,849</b>	<b>193,067</b>	<b>42,218</b>	<b>27.99%</b>
<b>Total Salaries and Benefits</b>	<b>360,157</b>	<b>680,424</b>	<b>772,852</b>	<b>913,416</b>	<b>140,565</b>	<b>18.19%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	22,021	-	(22,021)	-100.00%
Equipment Repairs & Maint.	-	160	17,500	11,000	(6,500)	-37.14%
Equipment Replacement New (under \$1,000)	254	35,208	7,000	3,000	(4,000)	-57.14%
Vehicle Lease & Operation	24,750	24,500	-	15,000	15,000	0.00%
Small Tools/Equipment	-	-	1,500	-	(1,500)	-100.00%
<b>Total Equipment</b>	<b>25,004</b>	<b>59,868</b>	<b>48,021</b>	<b>29,000</b>	<b>(19,021)</b>	<b>-39.61%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	-	-	82,000	10,000	(72,000)	-87.80%
Legal Fees	-	-	-	-	-	0.00%
Maintenance Contracts	-	-	3,000	1,450	(1,550)	-51.67%

**COUNTY OF HURON**  
**Emergency Medical Services - Community Paramedic**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Printing (External)	-	-	1,000	500	(500)	-50.00%
Miscellaneous Services	-	-	1,000	-	(1,000)	-100.00%
<b>Total Purchased Service</b>	<b>-</b>	<b>-</b>	<b>87,000</b>	<b>11,950</b>	<b>(75,050)</b>	<b>-86.26%</b>
<b>OPERATIONAL</b>						
Conventions/Conferences	-	-	3,000	1,000	(2,000)	-66.67%
Miscellaneous Admin.	-	212	2,000	-	(2,000)	-100.00%
Office Expense	-	920	2,500	400	(2,100)	-84.00%
Postage/Courier	-	-	1,500	400	(1,100)	-73.33%
Rent	-	-	-	2,000	2,000	0.00%
Staff Training	12,211	16,949	25,885	8,000	(17,885)	-69.09%
Telecommunications	586	1,168	3,300	4,400	1,100	33.33%
Travel/Meals	-	145	2,500	750	(1,750)	-70.00%
<b>Total Operational</b>	<b>12,797</b>	<b>19,394</b>	<b>40,685</b>	<b>16,950</b>	<b>(23,735)</b>	<b>-58.34%</b>
<b>PROGRAM</b>						
Medical Supplies	807	32,869	15,484	10,684	(4,800)	-31.00%
Winter Clothing and Uniforms	-	-	8,000	3,000	(5,000)	-62.50%
Purchase of Service	11,324	14,935	39,000	15,000	(24,000)	-61.54%
Promotion/Public Relations	-	-	1,000	-	(1,000)	-100.00%
<b>Total Program</b>	<b>12,132</b>	<b>47,804</b>	<b>63,484</b>	<b>28,684</b>	<b>(34,800)</b>	<b>-54.82%</b>
<b>TOTAL EXPENDITURES</b>	<b>410,090</b>	<b>807,489</b>	<b>1,012,042</b>	<b>1,000,000</b>	<b>(12,041)</b>	<b>-1.19%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>(48,636)</b>	<b>(48,635)</b>	<b>9863901.99%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures				48,636	48,636	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>0</b>	<b>1</b>	<b>-103.94%</b>

**COUNTY OF HURON**  
**Emergency Medical Services - Community Paramedic**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	88,727	-	399,400	399,400	0.00%
<b>Total Provincial Grants</b>	-	<b>88,727</b>	-	<b>399,400</b>	<b>399,400</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	<b>88,727</b>	-	<b>399,400</b>	<b>399,400</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	61,140	-	274,922	274,922	0.00%
<b>Total Salaries</b>	-	<b>61,140</b>	-	<b>274,922</b>	<b>274,922</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	4,865	-	14,691	14,691	0.00%
Extended Benefits	-	25	-	75	75	0.00%
OMERS	-	3,116	-	33,380	33,380	0.00%
<b>Total Benefits</b>	-	<b>8,006</b>	-	<b>48,145</b>	<b>48,145</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	-	<b>69,146</b>	-	<b>323,067</b>	<b>323,067</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	-	-	8,000	8,000	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	1,500	1,500	0.00%
Vehicle Lease & Operation	-	8,167	-	10,000	10,000	0.00%
<b>Total Equipment</b>	-	<b>8,167</b>	-	<b>19,500</b>	<b>19,500</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	-	-	-	10,000	10,000	0.00%
Maintenance Contracts	-	-	-	1,000	1,000	0.00%
Printing (External)	-	-	-	1,000	1,000	0.00%
<b>Total Purchased Service</b>	-	-	-	<b>12,000</b>	<b>12,000</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Conventions/Conferences	-	-	-	1,000	1,000	0.00%
Office Expense	-	-	-	500	500	0.00%
Postage/Courier	-	-	-	250	250	0.00%

**COUNTY OF HURON**  
**Emergency Medical Services - Community Paramedic**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Rent	-	-	-	4,000	4,000	0.00%
Staff Training	-	9,196	-	14,000	14,000	0.00%
Telecommunications	-	-	-	900	900	0.00%
Travel/Meals	-	-	-	1,200	1,200	0.00%
<b>Total Operational</b>	-	<b>9,196</b>	-	<b>21,850</b>	<b>21,850</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Medical Supplies	-	1,336	-	7,983	7,983	0.00%
Winter Clothing and Uniforms	-	-	-	4,000	4,000	0.00%
Purchase of Service	-	882	-	11,000	11,000	0.00%
<b>Total Program</b>	-	<b>2,218</b>	-	<b>22,983</b>	<b>22,983</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	-	<b>88,727</b>	-	<b>399,400</b>	<b>399,400</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	-	-	-	<b>0</b>	<b>0</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	-	-	-	<b>0</b>	<b>0</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Emergency Medical Services - Fleet**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	398,583	420,400	418,000	349,332	(68,668)	-16.43%
<b>Total Other Revenue</b>	<b>398,583</b>	<b>420,400</b>	<b>418,000</b>	<b>349,332</b>	<b>(68,668)</b>	<b>-16.43%</b>
<b>TOTAL REVENUE</b>	<b>398,583</b>	<b>420,400</b>	<b>418,000</b>	<b>349,332</b>	<b>(68,668)</b>	<b>-16.43%</b>
<b>EXPENDITURES</b>						
<b>OPERATIONAL</b>						
Depreciation - Capital Assets	398,583	311,068	308,666	349,332	40,666	13.17%
Gain or Loss on disposal of capital assets	(15,908)	-	-	-	-	0.00%
<b>Total Operational</b>	<b>382,675</b>	<b>311,068</b>	<b>308,666</b>	<b>349,332</b>	<b>40,666</b>	<b>13.17%</b>
<b>TOTAL EXPENDITURES</b>	<b>382,675</b>	<b>311,068</b>	<b>308,666</b>	<b>349,332</b>	<b>40,666</b>	<b>13.17%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(15,908)</b>	<b>(109,332)</b>	<b>(109,334)</b>	<b>-</b>	<b>109,334</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(308,666)	(349,332)	(40,666)	13.17%
Add Capital Asset Expenditures			1,104,500	1,384,410	279,910	25.34%
Add Future Sustainability			109,334		(109,334)	-100.00%
Less: Transfer from accumulated surplus			(583,000)	(683,410)	(100,410)	17.22%
<b>TOTAL COUNTY LEVY</b>	<b>(15,908)</b>	<b>(109,332)</b>	<b>212,834</b>	<b>351,668</b>	<b>138,834</b>	<b>65.23%</b>

**COUNTY OF HURON**  
**Emergency Management**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	115,119	119,643	100,818	90,702	(10,116)	-10.03%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>115,119</b>	<b>119,643</b>	<b>100,818</b>	<b>90,702</b>	<b>(10,116)</b>	<b>-10.03%</b>
<b>BENEFITS</b>						
Statutory Benefits	6,177	8,269	6,802	6,813	11	0.16%
Extended Benefits	4,846	3,298	7,448	8,697	1,249	16.76%
OMERS	11,054	11,074	11,024	9,563	(1,461)	-13.25%
<b>Total Benefits</b>	<b>22,077</b>	<b>22,641</b>	<b>25,274</b>	<b>25,073</b>	<b>(201)</b>	<b>-0.80%</b>
<b>Total Salaries and Benefits</b>	<b>137,196</b>	<b>142,284</b>	<b>126,092</b>	<b>115,775</b>	<b>(10,317)</b>	<b>-8.18%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	1,000	1,000	-	0.00%
Associations/Memberships	500	167	600	625	25	4.17%
Conventions/Conferences	-	-	1,000	2,000	1,000	100.00%
Office Expense	565	163	750	1,000	250	33.33%
Staff Training	-	-	1,250	1,400	150	12.00%
Telecommunications	5,005	6,599	7,175	6,600	(575)	-8.01%
Travel/Meals	939	-	1,925	3,248	1,323	68.70%
<b>Total Operational</b>	<b>7,009</b>	<b>6,928</b>	<b>13,700</b>	<b>15,873</b>	<b>2,173</b>	<b>15.86%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	-	831	-	1,000	1,000	0.00%
Promotion/Public Relations	446	2,785	1,000	2,500	1,500	150.00%
<b>Total Program</b>	<b>446</b>	<b>3,616</b>	<b>1,000</b>	<b>3,500</b>	<b>2,500</b>	<b>250.00%</b>



**COUNTY OF HURON**  
**Emergency Management**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL EXPENDITURES</b>	<b>144,651</b>	<b>152,828</b>	<b>140,792</b>	<b>135,147</b>	<b>(5,645)</b>	<b>-4.01%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>144,651</b>	<b>152,828</b>	<b>140,792</b>	<b>135,147</b>	<b>(5,645)</b>	<b>-4.01%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>144,651</b>	<b>152,828</b>	<b>140,792</b>	<b>135,147</b>	<b>(5,645)</b>	<b>-4.01%</b>



**COUNTY OF HURON**  
**2023 BUDGET**

**LIBRARY SERVICES**

# Huron County Library Budget 2023

## **Vision Statement**

Huron County Library is an inclusive and vibrant community hub. It builds community, enriches lives and fosters creativity by providing access to information, skills and ideas.

## **Mission Statement**

Huron County Library provides the community with inviting and accessible facilities, engaging virtual spaces, comprehensive collections and user-friendly technology. Welcoming and knowledgeable staff and volunteers provide innovative services and programs that contribute to community vitality.

## **Huron County Library**

In 2017, the Huron County Library Board developed and received a new strategic plan with new vision, mission and value statements and strategic priorities for the library system to follow over the next five years. The strategic priorities outlined in the strategic plan are:

1. Deliver services, programs and collections that meet community needs;
2. Deliver innovative and reliable technology that supports and enhances library services and programs to meet community needs;
3. Promote and strengthen partnerships with community members and organizations in order to better understand and respond to community needs and initiatives;
4. Build relationships with funding sources to maintain and improve practices and services;
5. Promote and strengthen library culture of teamwork and collaboration;
6. Create dynamic spaces that are accessible, welcoming and safe for patrons.

In order to realize these goals over the indicated time periods, the strategic action plan is reflected in the 2023 budget.

Huron County Library, both now and in the future, provides library services to all residents of Huron County in the following manner:

- Service points at 12 library branches - Bayfield, Blyth, Brussels, Clinton, Exeter, Goderich, Hensall, Howick, Kirkton, Seaforth, Wingham, Zurich;
- Over 225,000 books and other items, computer software, ebooks and audiobooks, and 545,888 special collections items including digitized files of historic newspapers;
- 16 full-time and 35 part-time staff, plus numerous volunteers;
- Safe and free community space for all ages to meet and socialize;
- Access to quality electronic services – free public access to computers and wireless networks as well as electronic resources downloadable from within the library or from home and hubs for loan to provide home Internet;
- Programs to support enjoyment of reading and lifelong learning.

Huron County Library's Strategic Plan places increased attention and focus on engaging with our communities and enhancing service through partnerships with other local organizations.

The 12 library branches share administrative resources which allows for an efficient use of the resources outlined below.

- Centralized administration, ordering, processing, cataloguing new materials;
- Shared professional and program staff;
- Distribution and shared rotation of library materials;
- Van delivery to library branches multiple times per week;
- Integrated library information system with online access for patrons;
- Interlibrary loan.

Every year, the Library engages in a week long annual survey as mandated by the Ontario Ministry Tourism, Culture and Sport. Combining our regular statistics, and data gleaned during the survey week in 2021, the residents of Huron County:

- Had 17,211 current library memberships;
- attended 273 library programs (with a total attendance of 4,102);
- asked 4,650\* reference questions; 650\* electronic reference questions; 3,000\* reader's advisory; and 3,600\* technology questions;
- received services, equipment or materials for accessible purposes (for patrons with physical or print challenges) 350\* times;
- used 23,200\* newspapers, reference and other materials in the library;
- visited their libraries 48,050\* times in person and 79,924\* times virtually;
- used library computer workstations 3,750\* times (mainly for Internet access);

- used wireless 6,100\* times to connect to the Internet using their own devices;
- electronic databases were accessed 597,792 times;
- patrons received 487 items through interlibrary loan; 685 items were loaned to other libraries;
- downloaded 102,620 audio, music, film and e-books;
- and borrowed 180,780 items (physical materials).

\*annual statistics projected from results of the Annual Survey Week (November 2019) by Provincial formula = weekly count x 50 weeks or 52 weeks for online services.

#### Highlights from 2022:

- Elimination of overdue library fines;
- Successful Library Re-Accreditation;
- New user-friendly library catalogue launched;
- New library hours developed;
- New Library branding rolled out across items such as promotional materials, library cards and new Library van wrap;
- Continuation of virtual programs as well as re-introduction of in-person programming such as story hours, books clubs, author talks, Spanish language circle, Summer Reading, Spice Club, Craft swaps, Writers Group, PD Day programming and more;
- Partnered with Economic Development on Huron Hygge programming and In Your Backyard program;
- Implemented online program registration;
- Department won accessibility award for adaptations such as virtual programming and curbside service;
- Non-traditional collections include a seed library, internet hubs, STEM activity kits, telescope, recreation equipment, recreation area passes and games;
- Respectful Subject Headings project begun;
- Goderich Branch refresh completed;
- Exeter Branch refresh started;
- Large scale public access computer replacement;
- Newspaper digitization surpassed 500,000 pages;
- Provincial award received for digitization project;
- Celebration of diverse communities through displays, book lists and programming: Black History Month, Pride Month, Ramadan, Indigenous Peoples Day, Welcoming Week and more;
- Supported the Huron Multicultural Festival and the Alice Munro Festival of the Short Story;
- Library spaces utilized by various support organizations including: Ontario Works, EarlyON, tax clinics, community associations, social groups, etc.;
- New Microfilm reader/updates at four library branches.

## **Background to the 2023 Budget**

The Library continues to use a zero-based budget where each budget line is built on the expected needs for the coming year.

The following sections are used in the Library's Budget:

- Administration – for overall administrative expenses and the operation of the Library Administrative office which handles the selection, ordering, cataloguing, processing, and exchanging of library materials to the branches, interlibrary loan, electronic services, payroll, accounts, supplies, supervision, and other administrative functions.
- Branch Services – includes wages and benefits for the staff working at the twelve library branches, books and materials, maintenance grants for host municipalities, non-capital furniture and equipment for library branches, and programming supplies.
- Special Projects – was previously digitization.
- Summer Reading Program – encourages literacy skills in elementary school-age children. Students are hired to develop and deliver weekly programs at all branch libraries during the summer. Usually successful in obtaining student grants for this program.

## **2023 Budget**

This budget aligns with changes to the provision of library service in Huron County as set out in the Strategic Plan.

Resources first raised in 2015 in hope of a renovation project in Clinton are once more being brought forward to 2023.

Collection initiatives include the continued investment in significant numbers of e-resources to provide online access to more e-books, music, movies, television shows, magazines and comic books online. As much as possible, funds are continuing to be transitioned from traditional materials to online and innovative materials rather than requesting additional funds. Following the pandemic, the importance of virtual offerings continues to be high.

As a response to Community Hub work, county-wide programming and enhanced branch programming is reflected in the budget for 2023. We continue to focus on working collaboratively with other agencies and organizations to increase capacity.

## Revenue

Most of the funding for the Library comes from the Corporation of the County of Huron. The Province provides a fixed operating and pay equity grant.

Provincial Safe Restart funding will be utilized to provide contactless item retrieval by way of a book locker. These funds were allocated in the 2022 budget and will be carried forward into the 2023 budget.

As in past years, application will be made for Young Canada Works in Heritage Organizations and Canada Summer Jobs (CSJ) grants to assist with summer student wages.

Donations and Third Party Recoveries reflect purchases made with donated funds, Friends of the Library sponsorship, community partner grants and recoveries from photocopy fees, coffee donations and other fees.

## Expenditures

### Staffing

Core Library staff and non-project based students participate in the County of Huron's non-union employee group, of which the wage rates and cost of living increases are established by the County of Huron. A 3 % increase has been included in the budget numbers for wage increases in 2023.

### Library Core Staff Component

	<b>2022 FTE</b>	<b>2023 FTE</b>
Administrative office	8.56	8.56
5 Branch Managers	5.0	5.0
25 Branch Assistants, 10 student pages, 8 relief staff (approx.)	18.14	18.15
2 Summer Programming Staff	0.62	0.62
	<b>32.32</b>	<b>32.33</b>

The Library will undergo a strategic planning process in 2023. As the plan is being created internally, additional staff resources are required contributing to a small .01 FTE increase for this year only.

In 2022, Human Resources completed a comprehensive review of the salary program for Non-Union staff. As a result, movement through the grid has not been linear.

The part-time salaries budget line is experiencing a decrease due to the above as well as an error in the 2022 calculation and new hires starting at the base of the salary grid.

Additionally, in mid-2022, digitization work transitioned to the Museum to focus on archival materials and is no longer reflected in the Library budget. Grant funding will continue to provide support for special projects such as summer programming with contract workers, usually students.

### **Other Projects**

As previously mentioned, over the course of 2023, development of a new Library Strategic Plan is proposed. This will be completed in-house and will include a planning team comprised of Library Board members and Library Staff. The Library will once again be going out in the community to complete *Libraries Transforming Communities* work. The information gathered through this process will be invaluable to not only the Strategic Plan but also other departments and agencies across Huron County.

As computer use shifts toward personal devices, the Library will add only two new public access computers in 2023 and monitor usage trends. There will continue to be an investment in lending portable devices as well as providing strong Wi-Fi at all library branches.

To enhance staff safety, panic alarms will be added to all branches (previously provided only at single staff branches). As a result of poor service and high maintenance costs, the Library will be switching service providers of panic alarms.

Upgrades to staff workspaces will be prioritized in 2023. This includes a new circulation desk for Clinton Library branch, staff workspace in Kirkton and Exeter as well as sound baffles and materials processing space at Library Administration.

The budget reflects plans to make payments (for fees, donations, etc.) easier for library patrons and supporters. This includes the ability to sell Library swag at outreach events.

Several Library book drops will be replaced or upgraded in 2023. This includes addressing a Health and Safety concern in Howick, an in-branch solution for Exeter as well as a new book drop for Blyth to coincide with façade work being completed by the landlord.

The budget includes a proposed pilot project offering free menstrual products in Library branches. This is in response to a request from County Council. Fixed infrastructure to offer this free service requires proprietary products to be used.



As such, phase one of the pilot will follow the lead of other rural Ontario libraries and begin with a more simplified approach. This will also allow the project to be offered in all branches from the beginning.

The Library will continue to participate in the Ontario Library Consortium (OLC) for Integrated Library System (ILS) software and online catalogue and other group software costs covered under Maintenance Contracts.

### **Capital Expenditures**

Traditional collections plus new computers and equipment meeting the specified threshold are contained in the Library's capital budget. Through ongoing replacement requirements, computers will be purchased this year with guidance from the IT Department fleet model. Other priorities will be the addition of new creative collection materials and updates to interior library spaces to reflect outcomes of community hub work.

In 2023, the Library continues to reallocate resources from the purchase of traditional print materials in order to further the inclusion of unique and innovative collection materials, the digitization of historic newspapers and electronic materials.

### **Summary**

The goals and strategies of the Huron County Library's Strategic Plan and the strategic priorities of the County of Huron have been used to focus budget priorities. Key priorities to roll out in 2023 include: engagement with community through Libraries Transforming Communities (LTC) process, development of a new Strategic Plan, enhancement of patron services, marketing of services and branding of library assets, and update of library spaces to meet community needs. In addition, Health & Safety is a priority in every budget line. This is reflected in the training, equipment and security budget lines.

**Beth Rumble**  
**County Librarian**

**County of Huron**  
**LIBRARY SERVICES**  
**Total Asset Management Requirements**  
**For the year ending December 31, 2023**

<b>Capital Expense</b>	<b>Total Cost</b>	<b>Description</b>	<b>Reason for Request</b>	<b>Funded Amount (Other than Levy)</b>	<b>Funding Source</b>
Books and Materials	\$ 261,000.00	New Lending Books and Materials	New		
eBooks	\$ 15,000.00	New Lending Electronic Resources	New		
Clinton Circulation Desk	\$ 10,000.00		Replacement		
Administration Refresh	\$ 5,000.00	New work surface	New		
Desk Dividers	\$ 2,200.00	Pooled	New		
Computer Replacement	\$ 4,100.00	New Literacy Stations, CPUs	New		
iPad Armadillo stands	\$ 1,450.00	For Early Literacy Stations (3) Exe/How; pooled equipment	New		
Howick book drop cart	\$ 1,000.00	Pooled equipment	Replacement		
Exeter Indoor Book Drop	\$ 1,200.00	Pooled equipment - Stand alone - not attached to wall	New		
Kids Activity Table	\$ 1,500.00	Bayfield	New	\$ 1,500.00	Third Party
POS Terminals	\$ 5,000.00	Square scanner for 12 branches	New		
Kirkton Table	\$ 1,000.00	Smaller improve accessibility in Kirkton branch	New		
Exeter Desk	\$ 2,000.00	Office desk for Exeter to improve ergonomics	New		
Lending Lockers	\$ 8,000.00	Safe Restart	New	\$ 8,000.00	Provincial
<b>Carry Forward</b>					
Clinton Library	\$ 55,000.00	Clinton Shelving Units		\$ 55,000.00	Carry Forward
Exeter Refresh	\$ 8,463.00			\$ 8,463.00	Carry Forward
Goderich Refresh	\$ 1,958.00			\$ 1,958.00	Carry Forward
Lending Lockers	\$ 45,000.00	Safe Restart		\$ 45,000.00	Provincial
<b>TOTAL FUNDING REQUEST</b>	<b>\$ 428,871.00</b>				
Total Tangible Capital Assets (TCA set up as Asset)	\$ 428,871.00				
Total Minor Capital/Operating	\$ -				
Total Carry Forward Capital	\$ (65,421.00)			\$ 110,421.00	
Total Carry Forward Operating	\$ -				
Total Funding	\$ (54,500.00)	To be included in Revenue			
<b>LESS: DEPRECIATION</b>	<b>(308,950.00)</b>				
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>\$ 54,500.00</b>				

**COUNTY OF HURON**  
**LIBRARY SERVICES**  
Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	150,913	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	-	-	45,000	53,000	8,000	17.78%
<b>Total Provincial Grants</b>	<b>150,913</b>	<b>146,390</b>	<b>191,390</b>	<b>199,390</b>	<b>8,000</b>	<b>4.18%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	10,398	9,898	6,000	9,100	3,100	51.67%
<b>Total Federal Grants</b>	<b>10,398</b>	<b>9,898</b>	<b>6,000</b>	<b>9,100</b>	<b>3,100</b>	<b>51.67%</b>
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	10,720	10,828	10,828	11,045	217	2.00%
<b>Total Municipal Grants &amp; Fees</b>	<b>10,720</b>	<b>10,828</b>	<b>10,828</b>	<b>11,045</b>	<b>217</b>	<b>2.00%</b>
<b>OTHER REVENUE</b>						
Donations	15,694	9,236	17,325	10,900	(6,425)	-37.09%
Fines	1,845	-	-	-	-	0.00%
Intra County Recoveries	1,000	1,440	-	-	-	0.00%
Third Party Recoveries	8,879	9,776	13,000	13,000	-	0.00%
<b>Total Other Revenue</b>	<b>27,418</b>	<b>20,452</b>	<b>30,325</b>	<b>23,900</b>	<b>(6,425)</b>	<b>-21.19%</b>
<b>TOTAL REVENUE</b>	<b>199,448</b>	<b>187,568</b>	<b>238,543</b>	<b>243,435</b>	<b>4,892</b>	<b>2.05%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,002,583	1,077,039	1,115,559	1,132,246	16,687	1.50%
Salaries - Part Time	814,874	936,686	1,164,525	1,110,784	(53,741)	-4.61%
<b>Total Salaries</b>	<b>1,814,075</b>	<b>2,013,726</b>	<b>2,280,084</b>	<b>2,243,030</b>	<b>(37,054)</b>	<b>-1.63%</b>
<b>BENEFITS</b>						
Statutory Benefits	148,074	173,953	198,282	197,926	(356)	-0.18%

**COUNTY OF HURON**  
**LIBRARY SERVICES**  
Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Extended Benefits	80,544	83,887	101,011	107,869	6,858	6.79%
OMERS	151,550	146,451	166,637	173,125	6,488	3.89%
<b>Total Benefits</b>	<b>380,167</b>	<b>404,290</b>	<b>465,930</b>	<b>478,920</b>	<b>12,990</b>	<b>2.79%</b>
<b>Total Salaries and Benefits</b>	<b>2,194,242</b>	<b>2,418,016</b>	<b>2,746,014</b>	<b>2,721,950</b>	<b>(24,064)</b>	<b>-0.88%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	45,958	59,855	56,700	46,114	(10,586)	-18.67%
Equipment Repairs & Maint.	2,354	2,400	2,700	1,300	(1,400)	-51.85%
Equipment Replacement New (under \$1,000)	4,567	1,598	5,815	14,570	8,755	150.56%
Vehicle Lease & Operation	13,125	16,122	14,350	18,000	3,650	25.44%
Small Tools/Equipment	34	-	15,000	15,000	-	0.00%
Software	14,240	11,989	34,810	23,000	(11,810)	-33.93%
<b>Total Equipment</b>	<b>80,278</b>	<b>91,964</b>	<b>129,375</b>	<b>117,984</b>	<b>(11,391)</b>	<b>-8.80%</b>
<b>PURCHASED SERVICE</b>						
Audit	4,062	3,800	3,800	3,900	100	2.63%
Insurance	22,729	26,661	26,661	32,500	5,839	21.90%
Occupational Accident Insurance	1,896	2,739	2,000	2,400	400	20.00%
Intra County Purchases	9,638	12,495	13,048	13,017	(31)	-0.24%
Legal Fees	-	-	500	2,000	1,500	300.00%
Maintenance Contracts	23,547	23,500	25,356	24,310	(1,046)	-4.13%
Printing (External)	9,817	4,201	6,800	8,400	1,600	23.53%
Security	2,564	2,400	2,700	27,600	24,900	922.22%
<b>Total Purchased Service</b>	<b>74,254</b>	<b>75,796</b>	<b>80,865</b>	<b>114,127</b>	<b>33,262</b>	<b>41.13%</b>
<b>OPERATIONAL</b>						
Advertising	1,936	4,112	2,400	2,400	-	0.00%
Associations/Memberships	929	1,377	1,765	2,215	450	25.50%
Conventions/Conferences	1,938	3,002	4,800	8,000	3,200	66.67%
Internet	21,387	21,739	24,600	26,860	2,260	9.19%
Office Expense	25,646	21,266	26,400	26,400	-	0.00%
Postage/Courier	1,338	723	2,500	2,500	-	0.00%
Rent	-	-	-	29,200	29,200	0.00%
Staff Training	12,774	11,015	14,735	14,800	65	0.44%
Telecommunications	10,291	11,612	12,700	12,700	-	0.00%

**COUNTY OF HURON**  
**LIBRARY SERVICES**  
Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Travel/Meals	21,983	27,865	24,300	30,500	6,200	25.51%
Depreciation - Capital Assets	328,467	327,365	326,125	330,059	3,934	1.21%
<b>Total Operational</b>	<b>426,689</b>	<b>430,075</b>	<b>440,325</b>	<b>485,634</b>	<b>45,309</b>	<b>10.29%</b>
<b>PROGRAM</b>						
Newspapers & Magazines	7,276	15,042	30,000	30,000	-	0.00%
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Electronic Resources	75,040	83,000	83,050	87,400	4,350	5.24%
Special Events	-	-	-	500	500	0.00%
Winter Clothing and Uniforms	90	-	250	250	-	0.00%
Program Supplies & Costs	6,612	8,500	10,475	18,410	7,935	75.75%
Promotion/Public Relations	534	85	1,330	535	(795)	-59.77%
<b>Total Program</b>	<b>240,552</b>	<b>257,627</b>	<b>276,105</b>	<b>288,095</b>	<b>11,990</b>	<b>4.34%</b>
<b>TOTAL EXPENDITURES</b>	<b>3,016,015</b>	<b>3,273,479</b>	<b>3,672,684</b>	<b>3,727,790</b>	<b>55,106</b>	<b>1.50%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>2,816,567</b>	<b>3,085,910</b>	<b>3,434,141</b>	<b>3,484,355</b>	<b>50,214</b>	<b>1.46%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	(326,125)	(308,950)	17,175	-5.27%
Add Capital Asset Expenditures	-	-	472,924	428,871	(44,053)	-9.32%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus Capital	-	-	(111,437)	(65,421)	46,016	-41.29%
Less: Transfer from accumulated surplus Operating	-	-	-	(32,000)	(32,000)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>2,816,567</b>	<b>3,085,910</b>	<b>3,469,503</b>	<b>3,506,855</b>	<b>37,352</b>	<b>1.08%</b>

**COUNTY OF HURON**  
**LIBRARY - ADMINISTRATION**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	150,913	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	-	-	45,000	53,000	8,000	17.78%
<b>Total Provincial Grants</b>	<b>150,913</b>	<b>146,390</b>	<b>191,390</b>	<b>199,390</b>	<b>8,000</b>	<b>4.18%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	-	-	-	2,000	2,000	0.00%
<b>Total Federal Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>0.00%</b>
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	10,720	10,828	10,828	11,045	217	2.00%
<b>Total Municipal Grants &amp; Fees</b>	<b>10,720</b>	<b>10,828</b>	<b>10,828</b>	<b>11,045</b>	<b>217</b>	<b>2.00%</b>
<b>OTHER REVENUE</b>						
Fines	1,845	-	-	-	-	0.00%
Intra County Recoveries	1,000	-	-	-	-	0.00%
Third Party Recoveries	8,240	7,109	13,000	13,000	-	0.00%
<b>Total Other Revenue</b>	<b>11,085</b>	<b>7,109</b>	<b>13,000</b>	<b>13,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>172,717</b>	<b>164,327</b>	<b>215,218</b>	<b>225,435</b>	<b>10,217</b>	<b>4.75%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	515,840	546,862	560,336	556,071	(4,265)	-0.76%
Salaries - Part Time	41,299	73,463	50,382	48,510	(1,872)	-3.72%
Salaries - Time Off in Lieu Owing	(3,383)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>553,756</b>	<b>620,324</b>	<b>610,718</b>	<b>604,581</b>	<b>(6,137)</b>	<b>-1.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	42,644	51,772	48,363	48,133	(230)	-0.48%
Extended Benefits	40,209	40,107	51,126	48,641	(2,485)	-4.86%
OMERS	58,229	57,160	56,203	59,408	3,205	5.70%
<b>Total Benefits</b>	<b>141,082</b>	<b>149,039</b>	<b>155,692</b>	<b>156,182</b>	<b>490</b>	<b>0.31%</b>
<b>Total Salaries and Benefits</b>	<b>694,838</b>	<b>769,363</b>	<b>766,410</b>	<b>760,763</b>	<b>(5,647)</b>	<b>-0.74%</b>

**COUNTY OF HURON**  
**LIBRARY - ADMINISTRATION**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	2,635	5,855	2,700	2,700	-	0.00%
Equipment Repairs & Maint.	294	-	200	200	-	0.00%
Equipment Replacement New (under \$1,000)	590	481	1,100	6,000	4,900	445.45%
Vehicle Lease & Operation	13,125	16,122	14,350	18,000	3,650	25.44%
<b>Total Equipment</b>	<b>16,644</b>	<b>22,459</b>	<b>18,350</b>	<b>26,900</b>	<b>8,550</b>	<b>46.59%</b>
<b>PURCHASED SERVICE</b>						
Audit	4,062	3,800	3,800	3,900	100	2.63%
Insurance	22,729	26,661	26,661	32,500	5,839	21.90%
Occupational Accident Insurance	1,896	2,739	2,000	2,400	400	20.00%
Intra County Purchases	7,448	12,495	13,048	13,017	(31)	-0.24%
Legal Fees	-	-	500	2,000	1,500	300.00%
Maintenance Contracts	23,547	23,500	25,356	24,310	(1,046)	-4.13%
Printing (External)	9,817	4,201	6,800	8,400	1,600	23.53%
<b>Total Purchased Service</b>	<b>69,500</b>	<b>73,396</b>	<b>78,165</b>	<b>86,527</b>	<b>8,362</b>	<b>10.70%</b>
<b>OPERATIONAL</b>						
Advertising	1,936	4,112	2,400	2,400	-	0.00%
Associations/Memberships	929	1,377	1,765	2,215	450	25.50%
Conventions/Conferences	1,938	3,002	4,800	8,000	3,200	66.67%
Internet	11,258	11,438	15,400	15,610	210	1.36%
Office Expense	25,646	20,842	26,000	26,000	-	0.00%
Postage/Courier	1,338	673	2,500	2,500	-	0.00%
Rent	-	-	-	29,200	29,200	0.00%
Staff Training	12,774	11,015	14,735	14,800	65	0.44%
Telecommunications	10,291	11,612	12,700	12,700	-	0.00%
Travel/Meals	21,983	27,865	22,000	28,000	6,000	27.27%
Depreciation - Capital Assets	-	-	326,125	330,059	3,934	1.21%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>88,093</b>	<b>91,936</b>	<b>428,425</b>	<b>471,484</b>	<b>43,059</b>	<b>10.05%</b>
<b>PROGRAM</b>						
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Special Events	-	-	-	500	500	0.00%
Winter Clothing and Uniforms	90	-	250	250	-	0.00%
Promotion/Public Relations	534	85	1,330	535	(795)	-59.77%
<b>Total Program</b>	<b>151,624</b>	<b>151,085</b>	<b>152,580</b>	<b>152,285</b>	<b>(295)</b>	<b>-0.19%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,020,698</b>	<b>1,108,240</b>	<b>1,443,930</b>	<b>1,497,959</b>	<b>54,029</b>	<b>3.74%</b>

**COUNTY OF HURON**  
**LIBRARY - ADMINISTRATION**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>847,981</b>	<b>943,912</b>	<b>1,228,712</b>	<b>1,272,524</b>	<b>43,812</b>	<b>3.57%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>847,981</b>	<b>943,912</b>	<b>1,228,712</b>	<b>1,272,524</b>	<b>43,812</b>	<b>3.57%</b>



**COUNTY OF HURON**  
**LIBRARY - ONE TIME FUNDING**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Donations	7,721	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>7,721</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>7,721</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Part Time	13,816	15,077	12,778	-	(12,778)	-100.00%
<b>Total Salaries</b>	<b>13,816</b>	<b>15,077</b>	<b>12,778</b>	<b>-</b>	<b>(12,778)</b>	<b>-100.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,165	1,307	1,160	-	(1,160)	-100.00%
<b>Total Benefits</b>	<b>1,165</b>	<b>1,307</b>	<b>1,160</b>	<b>-</b>	<b>(1,160)</b>	<b>-100.00%</b>
<b>Total Salaries and Benefits</b>	<b>14,981</b>	<b>16,384</b>	<b>13,938</b>	<b>-</b>	<b>(13,938)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>14,981</b>	<b>16,384</b>	<b>13,938</b>	<b>-</b>	<b>(13,938)</b>	<b>-100.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>7,259</b>	<b>16,384</b>	<b>13,938</b>	<b>-</b>	<b>(13,938)</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from Reserves					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>7,259</b>	<b>16,384</b>	<b>13,938</b>	<b>-</b>	<b>(13,938)</b>	<b>-100.00%</b>

**COUNTY OF HURON**  
**LIBRARY - BRANCHES**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Donations	7,973	9,236	17,325	10,900	(6,425)	-37.09%
Intra County Recoveries	-	1,440	-	-	-	0.00%
Third Party Recoveries	639	2,667	-	-	-	0.00%
Prior Year Surplus	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>8,612</b>	<b>13,343</b>	<b>17,325</b>	<b>10,900</b>	<b>(6,425)</b>	<b>-37.09%</b>
<b>TOTAL REVENUE</b>	<b>8,612</b>	<b>13,343</b>	<b>17,325</b>	<b>10,900</b>	<b>(6,425)</b>	<b>-37.09%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	486,743	530,178	555,223	576,175	20,952	3.77%
Salaries - Part Time	744,129	828,995	1,079,916	1,040,400	(39,516)	-3.66%
<b>Total Salaries</b>	<b>1,230,872</b>	<b>1,359,173</b>	<b>1,635,139</b>	<b>1,616,575</b>	<b>(18,564)</b>	<b>-1.14%</b>
<b>BENEFITS</b>						
Statutory Benefits	102,865	119,073	146,766	147,701	935	0.64%
Extended Benefits	40,311	43,754	49,810	59,153	9,343	18.76%
OMERS	93,320	89,291	110,434	113,717	3,283	2.97%
<b>Total Benefits</b>	<b>236,496</b>	<b>252,118</b>	<b>307,010</b>	<b>320,571</b>	<b>13,561</b>	<b>4.42%</b>
<b>Total Salaries and Benefits</b>	<b>1,467,368</b>	<b>1,611,290</b>	<b>1,942,149</b>	<b>1,937,146</b>	<b>(5,003)</b>	<b>-0.26%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	43,323	54,000	54,000	43,414	(10,586)	-19.60%
Equipment Repairs & Maint.	2,060	2,400	2,500	1,100	(1,400)	-56.00%
Equipment Replacement New (under \$1,000)	3,978	1,117	4,715	8,570	3,855	81.76%
Small Tools/Equipment	34	-	15,000	15,000	-	0.00%
Software	14,240	11,989	34,810	23,000	(11,810)	-33.93%
<b>Total Equipment</b>	<b>63,634</b>	<b>69,506</b>	<b>111,025</b>	<b>91,084</b>	<b>(19,941)</b>	<b>-17.96%</b>
<b>PURCHASED SERVICE</b>						

**COUNTY OF HURON**  
**LIBRARY - BRANCHES**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	2,190	-	-	-	-	0.00%
Security	2,564	2,400	2,700	27,600	24,900	922.22%
<b>Total Purchased Service</b>	<b>4,755</b>	<b>2,400</b>	<b>2,700</b>	<b>27,600</b>	<b>24,900</b>	<b>922.22%</b>
<b>OPERATIONAL</b>						
Internet	10,129	10,301	9,200	11,250	2,050	22.28%
Depreciation - Capital Assets	328,467	327,365	-	-	-	0.00%
<b>Total Operational</b>	<b>338,596</b>	<b>337,715</b>	<b>9,200</b>	<b>11,250</b>	<b>2,050</b>	<b>22.28%</b>
<b>PROGRAM</b>						
Non Capital Collections	7,276	15,042	30,000	30,000	-	0.00%
Electronic Resources	75,040	83,000	83,050	87,400	4,350	5.24%
Program Supplies & Costs	6,612	8,500	10,475	18,410	7,935	75.75%
<b>Total Program</b>	<b>88,928</b>	<b>106,542</b>	<b>123,525</b>	<b>135,810</b>	<b>12,285</b>	<b>9.95%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,963,281</b>	<b>2,127,453</b>	<b>2,188,599</b>	<b>2,202,890</b>	<b>14,291</b>	<b>0.65%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,954,669</b>	<b>2,114,110</b>	<b>2,171,274</b>	<b>2,191,990</b>	<b>20,716</b>	<b>0.95%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus				(32,000)	(32,000)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,954,669</b>	<b>2,114,110</b>	<b>2,171,274</b>	<b>2,159,990</b>	<b>(11,284)</b>	<b>-0.52%</b>

**COUNTY OF HURON**  
**LIBRARY - SUMMER READING**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>FEDERAL GRANTS</b>						
Federal Project Grants	10,398	9,898	6,000	7,100	1,100	18.33%
<b>Total Federal Grants</b>	<b>10,398</b>	<b>9,898</b>	<b>6,000</b>	<b>7,100</b>	<b>1,100</b>	<b>18.33%</b>
<b>TOTAL REVENUE</b>	<b>10,398</b>	<b>9,898</b>	<b>6,000</b>	<b>7,100</b>	<b>1,100</b>	<b>18.33%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Part Time	15,631	19,151	21,449	21,874	425	1.98%
<b>Total Salaries</b>	<b>15,631</b>	<b>19,151</b>	<b>21,449</b>	<b>21,874</b>	<b>425</b>	<b>1.98%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,400	1,801	1,993	2,092	99	4.97%
Extended Benefits	25	26	75	75	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>1,425</b>	<b>1,827</b>	<b>2,068</b>	<b>2,167</b>	<b>99</b>	<b>4.79%</b>
<b>Total Salaries and Benefits</b>	<b>17,055</b>	<b>20,978</b>	<b>23,517</b>	<b>24,041</b>	<b>524</b>	<b>2.23%</b>
<b>OPERATIONAL</b>						
Office Expense	-	424	400	400	-	0.00%
Travel/Meals	-	-	2,300	2,500	200	8.70%
<b>Total Operational</b>	<b>-</b>	<b>424</b>	<b>2,700</b>	<b>2,900</b>	<b>200</b>	<b>7.41%</b>
<b>TOTAL EXPENDITURES</b>	<b>17,055</b>	<b>21,402</b>	<b>26,217</b>	<b>26,941</b>	<b>724</b>	<b>2.76%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>6,658</b>	<b>11,504</b>	<b>20,217</b>	<b>19,841</b>	<b>(376)</b>	<b>-1.86%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

**COUNTY OF HURON**  
**LIBRARY - SUMMER READING**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL COUNTY LEVY</b>	6,658	11,504	20,217	19,841	(376)	-1.86%



**COUNTY OF HURON**  
**2023 BUDGET**

**CULTURAL SERVICES**

# Huron County Cultural Services Department Budget 2023

## Background to the 2023 Budget

The Huron County Cultural Services Department has responsibility for the Huron County Library, Museum, Historic Gaol, County Archives, Heritage Fund, Art Bank, and Cultural Program. This budget relates to all non-Library related functions of the Department.

## 2023 Budget

The Cultural Services Department uses a zero-based budgeting approach, where each budget line is built on the expected needs for the coming year. To align with the way in which the Department functions, various programs of the Department are broken down in the separate sections of this budget narrative.

## Huron County Museum & Historic Gaol (including Archives)

Mission & Vision Statements:

**Vision:**

The vision of the Huron County Museum & Historic Gaol is to nurture and inspire heritage and culture.

**Mission:**

The Huron County Museum & Historic Gaol engage our community in preserving, sharing, and fostering Huron County Culture.

The core business of the Museum is to operate a year-round museum, meeting all of the Ministry of Tourism, Culture & Sport standards, as well as the Huron Historic Gaol, a National Historic Site for six months of the year, plus special events and exhibits, Huron County Archives, and Tiger Dunlop Tomb. Outreach programs and exhibits associated with the Museum travel to locations and functions across the County of Huron throughout the year.

The physical plants of the Museum building and Historic Gaol are managed by the County Property Services, and the Museum and Gaol pay rent for space to the County.

In 2019, the Huron County Museum and Historic Gaol underwent a comprehensive strategic planning process. Central to the plan is:

- Engaging with more people
- Long-term sustainability
- Diversity and Inclusion
- Flexibility

Highlights from 2022:

- Welcomed back near normal number of visitors to sites;
- Return of summer day camps;
- Canuckstorians project. Stories of Hometown Hero's written and narrated by local students with added animation;
- Temporary exhibits included: Forgotten, Ripple Effect, The Hope and Healing Project (Tracey-Mae Chambers), Ribbon Skirts (in partnership with Ms. Kettle and Stony Point Jr.), Ankosé (in partnership with Celtic Festival), Ticks, Speaking of Democracy, Huron County Art Show, Remembrance Day Poppies, and Community Curators;
- Forgotten exhibit programming focused on Huron County photographers, dating photos, photo preservation best practices and more;
- Outreach occurred across the County at events such as: Fairs, Reunions and Festivals;
- Traveling exhibits on display at Huron County Long Term Care Homes and Libraries;
- Support provided to the Huron County Multicultural Festival;
- Compass Minerals continued to support the educational programming covering the costs of transportation between schools and the Museum or the cost of a school virtual program;
- Sold Out Ghost Tours;
- Partnered with Public Works on maintenance at Tiger Dunlop Tomb;
- Presentation to Council on the History of Salt in Huron County;
- Industry Gallery exhibit design completed;
- National Day for Truth and Reconciliation film screening;
- Department received Accessibility Award for virtual programming and exhibits developed during COVID;
- Provided training/expertise to other Museums in areas such as digitization and collections management systems;
- Deaccessioned and sold multiple large artifacts from collection;
- Huron Heritage Fund allocated \$25,000 to a variety of heritage preservation projects;



Specific action items included in the Museum & Gaol's 2023 Budget are the result the Museum and Gaol's Strategic Plan as well as the County of Huron's Strategic Priorities Chart.

## Revenue

The majority of the funding for the Huron County Museum and Historic Gaol comes from the Corporation of the County of Huron. The Province of Ontario provides the Community Museum Operating Grant (CMOG) subject to conditions and standards being met. This CMOG funding received annually is \$63,226 for the purpose of enhancing the heritage activities of the Museum.

In 2022, the department was successful in securing grant funding through the Department of Canadian Heritage to complete digitization work on select materials from the Archives. These funds will continue until March 31, 2024. This funding covers 70% of project costs.

Federal and provincial staffing and project grants are utilized when available, in particular Young Canada Works in Heritage Institutions and Young Canada Works Building Careers in Heritage Internships.

Museum and Gaol admissions have been increased with the expectation of a near normal year.

Educational Programs revenue have been increased in anticipation of an additional programming staff which will allow a greater number of opportunities to interact with students and youth.

Diversifying revenue through Sponsorships & Donations continues to be a priority for the Museum and Gaol in 2023. Specifically, a formal sponsorship package has been created to assist in the solicitation of funds for the upcoming Industry Gallery exhibit redevelopment. Outreach has begun and at least \$10,000 has already been raised. Further to sponsorship opportunities, two fundraising events will be held at the Gaol and Museum in 2023 to support the exhibit redevelopment.

## Expenditures

### Salaries and Benefits

Museum employees participate in the County of Huron's non-union employee group.

Museum Core Staff Component (Including Gaol)

Position	2022 FTE	2023 FTE
Director	.3	.3
Senior Curator	1	1
Curator of Engagement & Dialogue	1	1
Registrar	1	1.08

Archivist	1	1
Administrative Assistant	1	1
Marketing & Branding Coordinator	1	1
Museum Technician	1	1
Museum Technician Assistant	.5	.5
Digitization Coordinator		1
*New* Programming Coordinator		1
	<b>7.8</b>	<b>9.88</b>

The student and part-time staff component varies each year in response to grants received. Students participate in the non-union employee grid as directed by County Administration. Funding will be sought to offset costs for summer student positions through Young Canada Works and other grant programs as available.

The addition of a student assistant has been added this year. This position would focus on Indigenous Truth and Reconciliation, including developing relationships with the Indigenous community and supporting their strategic directions where applicable. Young Canada Works offers six month internships that run October to March. This would cover 60%-75% of the cost. The position would not be filled if grant funding is not successful.

The primary drivers of the increase in the part-time budget is the addition of the contract digitization staff person as well as the proposed Programming Coordinator. In anticipation of a planned retirement in 2023, minor overlap of staff to ensure knowledge transfer and continuity of service has also been added to the full-time budget.

#### Proposed Position – Museum Programming Coordinator

The 2023 budget includes the proposal to add an additional full-time staff member on a one year contract. The proposed Museum Programming Coordinator position would focus on education programs for the Museum and Gaol. This is in alignment with the Council Strategic Priorities of *Engaged Community* and *Service Excellence*.

Without support, the position currently responsible for programming has to divert focus to either public programs/group tours/outreach or educational programming. There is not the capacity for one FTE to achieve both. This new position would directly contribute to the Museum’s strategic goal to *engage and inspire the next generation of Huron County*. Throughout the development of the Museum’s strategic plan, it was heard repeatedly that there were concerns about appreciation and understanding of our heritage being lost in younger generations. A stronger tether to Huron County also contributes to greater youth retention.

Time to create relevant and engaging programming goes beyond just the delivery of the program. Rejuvenation of programming is critical to continuing to tell the variety of stories that make up Huron County’s diverse history. Standards of Museums require

dynamic storytelling to enhance static exhibits. Engaging storytelling is vital and requires much research, writing and planning. Museums are at the forefront of sharing the diverse stories of our history, not just one perspective.

Feedback from summer camps run in 2022 revealed an overwhelming request for more weeks of summer camps as well as drop off programming throughout the year.

Programs run by this position (class visits, day camps, PA days) are revenue generating. The addition of this position would mean a temporary summer position would no longer be required, further offsetting the costs of this position. The budget impact in 2023 for this position would be approximately \$30,000.

Finding adequate student staffing is becoming increasingly challenging. Should a longer-term qualified candidate be found, there would be justification to increase fees for programs, such as Day Camps, which are currently approximately 20% below industry standard.

The potential of complementary Educational Programming in coordination with the Huron Waves Gaia installation is a large opportunity. Additional staffing would be critical to suitable execution of supportive programming.

### **Purchased Service**

To support the increasingly diverse range of visitors, a printed guide of the Gaol will be created in multiple languages to complement the English language audio guides.

### **Exhibits**

Exhibit priorities for 2023 focus on a complete redesign of the Industry Gallery. A presentation outlining the scope of the redesign was presented to County Council in May 2022. Updates to this gallery space support Council priorities of *Engaged Community* and *Service Excellence*. The redesign will allow for a greater breadth of Huron County Industries to be highlighted including: Natural Resources, Food and Drink, Industrial Diversity (Furniture, Textiles, Machinery, etc), Salt and the Lake and Harbour Industries.

Property Services has begun initial site preparation work. Exhibit installation will be spread over two years to mitigate budget impacts. Work in 2023 will focus on research and initial exhibit installation. Only a portion of the exhibit will be constructed while fundraising will continue to raise additional funds. Year Two will expend fundraised dollars and a County contribution to complete the exhibit and add in AV to enhance the visitor experience. To offset the expense of this project, a sponsorship campaign is underway with a goal to raise \$50,000. To date \$10,000 has been raised. Additionally, an existing bequest will be used for this project. Total costs of the exhibit are expected to be approximately \$130,000.

Temporary Exhibits in 2023 will be minimal as staff will focus on the large Industry Gallery project. One small temporary exhibit will be put in place in 2023.

## **Programming**

The Museum will continue to pursue partnerships in order to deliver new and exciting programs to the residents of Huron County. Through the assistance of sponsorship funding, school visits (in-person and virtual) have been increasing. This dual channel of reaching classrooms will continue to be pursued in 2023.

Programs planned for 2023 include speaker series, day camps, Behind the Bars as well as other special events such as Family Day, Historic Places Day and a holiday open house. The volume of programs to be executed will be dependent on the level of staffing.

## **Operational**

In 2023, upgrades will continue at the Dunlop Tomb site. This includes updating text on interpretive panels to better meet accessibility standards as well as moving signage.

The Huron County Museum and Historic Gaol will continue to undertake its re-organization of artifacts and storage areas in order to maximize space available, focusing on Museum Main Storage. Work in 2023 will see the completion of a new Collections Plan and further research of artifact provenance and potential deaccessions according to the Museum Deaccessioning Policy.

The Collections Committee will continue to serve as a collections and advisory committee. Further work to develop an Education Advisory Committee will be considered pending staffing levels.

## **Huron Heritage Fund**

In 2022 a variety of heritage projects received funding from the Huron Heritage Fund to enhance the variety of heritage projects ongoing in the County. Examples of these projects included multiple heritage building restorations, a podcast series, historical public art and more. All \$25,000 in funds were allocated by the Huron Heritage Fund. In 2023, the Committee will continue to assess applications for the grant in May and November.

## **Cultural Program**

The County of Huron's Strategic Plan articulates that "a vibrant cultural sector" is a key characteristic of Huron County. A cultural component to the Cultural Services Department in Huron County has been in place since 2011. A new Cultural Plan was developed in early 2020.

The Cultural Services department will return its attention to the Cultural Plan after progress has been impacted due to the pandemic. Ongoing initiatives such as the Alice Munro Festival of the Short Story and the Huron Multicultural Festival will be a focus. As well as the return of the Cultural Summit, Indigenous public art and a cookbook project are planned for 2023.

## Cultural Services Staff Component

<b>Position</b>	<b>2022 FTE</b>	<b>2023 FTE</b>
Cultural Development Officer	1	1

## Capital Expenditures

A larger format scanner is required to advance the digitization of archival documents, many of which are too valuable, rare and/or fragile to be sent out for digitization. A larger workspace will also need to be purchased to store the scanner. The digitization of these documents is included in the grant funded work. The grant will cover 70% of the scanner cost.

The addition of the new POS system will allow for upgrades to a severely outdated system as well as the ability to offer contactless payment for offsite events.

<b>2023 Capital Expenditures</b>	<b>Amount</b>
Permanent Gallery Cases (carryover)	\$7,500
Art Room Furnishings (carryover)	\$4,702
Large Format Scanner	\$10,000
Scanner Table	\$1,000
POS system	\$1,400

**Beth Rumble**  
**Director of Cultural Services**

**County of Huron**  
**Museum and Cultural Services**  
**Total Asset Management Requirements**  
**For the year ending December 31, 2023**

<b>Capital Expense</b>	<b>Total Cost</b>	<b>Description</b>	<b>Reason for Request</b>	<b>Funded Amount (Other than Levy)</b>	<b>Funding Source</b>
Large Format digitization scanner	\$ 10,000	Digital MAP - For digitization grant also for Archive	New	\$ 7,000.00	Federal
Table for scanner	\$ 1,000	Digital MAP - For digitization scanner to sit on	New		
Square POS	\$ 1,400	Cash register kit and contactless pmt device for	New		
<b>Carry Over</b>					
Office Furnishings	\$ 4,702	Art Room		\$ 4,702.00	Carry Forward
Permanent Gallery Cases	\$ 7,500			\$ 7,500.00	Carry Forward
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>24,602</b>			<b>\$ 19,202.00</b>	
Total Tangible Capital Assets (TCA set up as	\$ 24,602.00				
Total Minor Capital/Operating	\$ -				
Total Carry Forward Capital	\$ 12,202.00				
Total Carry Forward Operating	\$ -				
Total Funding	\$ 7,000.00	To be included on Budget Input			
<b>LESS: DEPRECIATION</b>	(5,400)				
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>19,202</b>				

**COUNTY OF HURON**  
**MUSEUM AND CULTURAL SERVICES**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	64,006	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	40,961	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>104,967</b>	<b>63,226</b>	<b>63,226</b>	<b>63,226</b>	<b>-</b>	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	134,624	56,750	119,447	86,584	(32,863)	-27.51%
<b>Total Federal Grants</b>	<b>134,624</b>	<b>56,750</b>	<b>119,447</b>	<b>86,584</b>	<b>(32,863)</b>	<b>-27.51%</b>
<b>OTHER REVENUE</b>						
Admissions	34,221	93,232	40,000	55,000	15,000	37.50%
Donations	2,664	8,460	16,500	29,500	13,000	78.79%
Memberships	360	560	2,000	2,000	-	0.00%
Programs	606	391	-	-	-	0.00%
Intra County Recoveries	5,238	3,000	3,000	3,000	-	0.00%
Rent/Lease	451	1,345	6,500	6,500	-	0.00%
Sales	12,648	21,524	9,000	11,500	2,500	27.78%
Third Party Recoveries	4,728	146	-	1,230	1,230	0.00%
Education Programs	5,629	24,037	11,000	19,500	8,500	77.27%
Reading Room Fees	140	352	1,000	1,000	-	0.00%
Archival Fees	601	190	2,000	2,000	-	0.00%
<b>Total Other Revenue</b>	<b>67,286</b>	<b>153,238</b>	<b>91,000</b>	<b>131,230</b>	<b>40,230</b>	<b>44.21%</b>
<b>TOTAL REVENUE</b>	<b>306,878</b>	<b>273,214</b>	<b>273,673</b>	<b>281,040</b>	<b>7,367</b>	<b>2.69%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	545,900	559,359	610,300	633,979	23,679	3.88%
Salaries - Part Time	154,318	116,031	180,797	244,414	63,617	35.19%
Salaries - Time Off in Lieu Owing	(4,342)	-	-	-	-	0.00%

**COUNTY OF HURON**  
**MUSEUM AND CULTURAL SERVICES**  
Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Salaries</b>	<b>695,877</b>	<b>675,390</b>	<b>791,097</b>	<b>878,393</b>	<b>87,296</b>	<b>11.03%</b>
<b>BENEFITS</b>						
Statutory Benefits	54,567	58,465	62,153	77,609	15,456	24.87%
Extended Benefits	47,284	44,858	42,600	51,877	9,277	21.78%
OMERS	54,425	56,528	60,753	63,257	2,504	4.12%
<b>Total Benefits</b>	<b>156,276</b>	<b>159,851</b>	<b>165,506</b>	<b>192,743</b>	<b>27,237</b>	<b>16.46%</b>
<b>Total Salaries and Benefits</b>	<b>852,153</b>	<b>835,241</b>	<b>956,603</b>	<b>1,071,136</b>	<b>114,533</b>	<b>11.97%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	13,905	13,825	15,100	21,784	6,684	44.26%
Equipment Replacement New (under \$1,000)	838	1,291	1,825	2,575	750	41.10%
Vehicle Lease & Operation	5,641	2,734	2,200	2,200	-	0.00%
<b>Total Equipment</b>	<b>20,384</b>	<b>17,850</b>	<b>19,125</b>	<b>26,559</b>	<b>7,434</b>	<b>38.87%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,612	1,525	1,525	1,571	46	3.02%
Consulting/Professional Fees	22,441	11,203	37,800	23,860	(13,940)	-36.88%
Insurance	5,859	6,811	6,811	8,400	1,589	23.33%
Occupational Accident Insurance	1,896	2,739	1,865	1,865	-	0.00%
Intra County Purchases	2,992	1,722	4,408	4,398	(10)	-0.23%
Legal Fees	-	-	-	3,000	3,000	0.00%
Maintenance Contracts	3,117	3,930	3,140	3,420	280	8.92%
Printing (External)	2,846	2,055	9,000	9,000	-	0.00%
Security	-	-	415	400	(15)	-3.61%
<b>Total Purchased Service</b>	<b>40,764</b>	<b>29,984</b>	<b>64,964</b>	<b>55,914</b>	<b>(9,050)</b>	<b>-13.93%</b>
<b>OPERATIONAL</b>						
Advertising	4,916	10,174	14,500	14,500	-	0.00%
Associations/Memberships	2,787	3,591	3,475	3,510	35	1.01%
Bank Charges	3,717	5,192	3,000	4,000	1,000	33.33%
Conventions/Conferences	977	928	2,752	3,150	398	14.46%
Office Expense	4,382	2,518	6,750	5,750	(1,000)	-14.81%
Postage/Courier	948	170	1,100	1,000	(100)	-9.09%



**COUNTY OF HURON**  
**MUSEUM AND CULTURAL SERVICES**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Publications & Subscriptions	5,927	6,281	8,000	6,200	(1,800)	-22.50%
Rent	488,376	488,376	488,676	488,676	-	0.00%
Staff Training	1,816	3,214	2,850	4,950	2,100	73.68%
Telecommunications	5,201	6,262	6,000	7,400	1,400	23.33%
Travel/Meals	741	1,852	4,004	4,400	396	9.89%
Grounds Maintenance	-	-	200	200	-	0.00%
Maintenance & Repairs/Building	-	-	9,500	8,500	(1,000)	-10.53%
Depreciation - Capital Assets	16,033	18,096	19,013	16,950	(2,063)	-10.85%
<b>Total Operational</b>	<b>535,821</b>	<b>546,654</b>	<b>569,820</b>	<b>569,186</b>	<b>(634)</b>	<b>-0.11%</b>
<b>PROGRAM</b>						
Purchases from Fundraising	-	2,374	5,000	5,000	-	0.00%
Curatorial Supples	4,814	1,452	5,450	5,600	150	2.75%
Exhibits	4,476	3,143	27,350	33,850	6,500	23.77%
Giftware	3,682	10,820	8,000	8,500	500	6.25%
Special Events	5,828	1,746	5,000	5,550	550	11.00%
Winter Clothing and Uniforms	187	703	1,500	1,750	250	16.67%
Program Supplies & Costs	2,821	34,920	57,450	48,400	(9,050)	-15.75%
Promotion/Public Relations	36,474	8,569	49,500	32,285	(17,215)	-34.78%
Tiger Dunlop	102	136	1,100	1,100	-	0.00%
<b>Total Program</b>	<b>58,385</b>	<b>63,863</b>	<b>163,150</b>	<b>142,035</b>	<b>(21,115)</b>	<b>-12.94%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,507,507</b>	<b>1,493,592</b>	<b>1,773,662</b>	<b>1,864,830</b>	<b>91,168</b>	<b>5.14%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,200,630</b>	<b>1,220,377</b>	<b>1,499,989</b>	<b>1,583,790</b>	<b>83,801</b>	<b>5.59%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	(15,400)	(5,400)	10,000	-64.94%
Add Capital Asset Expenditures	-	-	26,400	24,602	(1,798)	-6.81%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus Capital	-	-	(78,785)	(12,202)	66,583	-84.51%
Less: Transfer from accumulated surplus Operating	-	-	-	(58,636)	(58,636)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,200,630</b>	<b>1,220,377</b>	<b>1,432,204</b>	<b>1,532,154</b>	<b>99,950</b>	<b>6.98%</b>

**COUNTY OF HURON**  
**MUSEUM**  
Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	64,006	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	18,505	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>82,511</b>	<b>63,226</b>	<b>63,226</b>	<b>63,226</b>	<b>-</b>	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	75,685	21,717	45,294	32,100	(13,194)	-29.13%
<b>Total Federal Grants</b>	<b>75,685</b>	<b>21,717</b>	<b>45,294</b>	<b>32,100</b>	<b>(13,194)</b>	<b>-29.13%</b>
<b>OTHER REVENUE</b>						
Admissions	15,976	32,603	15,000	20,000	5,000	33.33%
Donations	2,124	6,093	15,000	28,000	13,000	86.67%
Memberships	360	560	2,000	2,000	-	0.00%
Intra County Recoveries	5,238	3,000	3,000	3,000	-	0.00%
Rent/Lease	451	1,345	5,000	5,000	-	0.00%
Sales	9,667	15,134	5,500	8,000	2,500	45.45%
Third Party Recoveries	4,728	146	-	-	-	0.00%
Education Programs	3,142	15,030	4,500	10,000	5,500	122.22%
Reading Room Fees	140	352	1,000	1,000	-	0.00%
Archival Fees	601	190	2,000	2,000	-	0.00%
<b>Total Other Revenue</b>	<b>43,033</b>	<b>74,844</b>	<b>53,000</b>	<b>79,000</b>	<b>26,000</b>	<b>49.06%</b>
<b>TOTAL REVENUE</b>	<b>201,229</b>	<b>159,787</b>	<b>161,520</b>	<b>174,326</b>	<b>12,806</b>	<b>7.93%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	460,035	508,917	531,858	563,923	32,065	6.03%
Salaries - Part Time	132,169	84,089	135,916	163,759	27,843	20.49%
Salaries - Time Off in Lieu Owing	(4,342)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>587,862</b>	<b>593,006</b>	<b>667,774</b>	<b>727,682</b>	<b>59,908</b>	<b>8.97%</b>
<b>BENEFITS</b>						
Statutory Benefits	46,872	50,962	51,849	63,558	11,709	22.58%
Extended Benefits	40,200	41,259	38,567	47,720	9,153	23.73%
OMERS	45,438	51,578	52,935	55,188	2,253	4.26%
<b>Total Benefits</b>	<b>132,509</b>	<b>143,799</b>	<b>143,351</b>	<b>166,466</b>	<b>23,115</b>	<b>16.12%</b>

**COUNTY OF HURON**  
**MUSEUM**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Salaries and Benefits</b>	<b>720,371</b>	<b>736,805</b>	<b>811,125</b>	<b>894,148</b>	<b>83,023</b>	<b>10.24%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	11,692	13,025	14,200	18,253	4,053	28.54%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	729	600	1,675	1,675	-	0.00%
Vehicle Lease & Operation	5,641	2,734	2,200	2,200	-	0.00%
<b>Total Equipment</b>	<b>18,061</b>	<b>16,359</b>	<b>18,075</b>	<b>22,128</b>	<b>4,053</b>	<b>22.42%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,241	1,174	1,175	1,209	34	2.89%
Consulting/Professional Fees	22,441	3,007	29,800	20,300	(9,500)	-31.88%
Insurance	3,637	4,236	4,236	5,200	964	22.76%
Occupational Accident Insurance	1,896	2,739	1,865	1,865	-	0.00%
Intra County Purchases	2,992	1,722	4,408	4,398	(10)	-0.23%
Maintenance Contracts	635	687	700	980	280	40.00%
Printing (External)	1,480	1,705	5,000	4,000	(1,000)	-20.00%
<b>Total Purchased Service</b>	<b>34,322</b>	<b>15,270</b>	<b>47,184</b>	<b>37,952</b>	<b>(9,232)</b>	<b>-19.57%</b>
<b>OPERATIONAL</b>						
Advertising	4,551	9,094	13,000	13,000	-	0.00%
Associations/Memberships	2,787	3,591	3,475	3,510	35	1.01%
Bank Charges	3,717	5,192	3,000	4,000	1,000	33.33%
Conventions/Conferences	977	928	2,752	3,150	398	14.46%
Office Expense	4,382	2,464	6,250	5,500	(750)	-12.00%
Postage/Courier	948	170	1,000	1,000	-	0.00%
Publications & Subscriptions	5,927	6,281	8,000	6,200	(1,800)	-22.50%
Rent	365,184	365,184	365,184	365,184	-	0.00%
Staff Training	1,816	2,235	2,850	2,950	100	3.51%
Telecommunications	3,878	4,663	4,000	5,200	1,200	30.00%
Travel/Meals	741	1,581	1,900	1,900	-	0.00%
Maintenance & Repairs/Building	-	-	7,500	7,500	-	0.00%
Depreciation - Capital Assets	16,033	18,096	19,013	16,950	(2,063)	-10.85%
<b>Total Operational</b>	<b>410,941</b>	<b>419,480</b>	<b>437,924</b>	<b>436,044</b>	<b>(1,880)</b>	<b>-0.43%</b>
<b>PROGRAM</b>						
Purchases from Fundraising	-	2,374	5,000	5,000	-	0.00%
Curatorial Supplies	4,311	1,452	4,950	5,100	150	3.03%
Exhibits	4,476	3,069	25,250	32,250	7,000	27.72%
Giftware	3,357	9,419	7,000	7,500	500	7.14%
Latimer Estate	-	-	2,800	-	(2,800)	-100.00%

**COUNTY OF HURON**  
**MUSEUM**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Special Events	5,828	1,746	4,500	5,250	750	16.67%
Winter Clothing and Uniforms	187	703	1,500	1,750	250	16.67%
Program Supplies & Costs	1,025	1,568	7,850	7,000	(850)	-10.83%
Promotion/Public Relations	4,346	112	6,500	6,585	85	1.31%
Tiger Dunlop	102	136	1,100	1,100	-	0.00%
<b>Total Program</b>	<b>23,632</b>	<b>20,580</b>	<b>66,450</b>	<b>71,535</b>	<b>5,085</b>	<b>7.65%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,207,328</b>	<b>1,208,494</b>	<b>1,380,758</b>	<b>1,461,807</b>	<b>81,049</b>	<b>5.87%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,006,099</b>	<b>1,048,707</b>	<b>1,219,238</b>	<b>1,287,481</b>	<b>68,243</b>	<b>5.60%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(19,013)		19,013	-100.00%
Add Capital Asset Expenditures			26,400		(26,400)	-100.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(30,500)	(25,000)	5,500	-18.03%
<b>TOTAL COUNTY LEVY</b>	<b>1,006,099</b>	<b>1,048,707</b>	<b>1,196,125</b>	<b>1,262,481</b>	<b>66,356</b>	<b>5.55%</b>

**COUNTY OF HURON**  
**MUSEUM - SPECIAL PROJECTS**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>FEDERAL GRANTS</b>						
Federal Project Grants	-	13,317	16,653	46,984	30,331	182.14%
<b>Total Federal Grants</b>	-	<b>13,317</b>	<b>16,653</b>	<b>46,984</b>	<b>30,331</b>	<b>182.14%</b>
<b>TOTAL REVENUE</b>	-	<b>13,317</b>	<b>16,653</b>	<b>46,984</b>	<b>30,331</b>	<b>182.14%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Part Time	-	9,968	14,744	50,680	35,936	243.73%
<b>Total Salaries</b>	-	<b>9,968</b>	<b>14,744</b>	<b>50,680</b>	<b>35,936</b>	<b>243.73%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	940	1,339	4,940	3,601	268.93%
<b>Total Benefits</b>	-	<b>940</b>	<b>1,339</b>	<b>4,940</b>	<b>3,601</b>	<b>268.93%</b>
<b>Total Salaries and Benefits</b>	-	<b>10,908</b>	<b>16,083</b>	<b>55,620</b>	<b>39,537</b>	<b>245.83%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	8,116	8,000	1,500	(6,500)	-81.25%
Legal Fees	-	-	-	3,000	3,000	0.00%
<b>Total Purchased Service</b>	-	<b>8,116</b>	<b>8,000</b>	<b>4,500</b>	<b>(3,500)</b>	<b>-43.75%</b>
<b>OPERATIONAL</b>						
Postage/Courier	-	-	100	-	(100)	-100.00%
<b>Total Operational</b>	-	-	<b>100</b>	-	<b>(100)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	-	<b>19,024</b>	<b>24,183</b>	<b>60,120</b>	<b>35,937</b>	<b>148.60%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	-	<b>5,707</b>	<b>7,530</b>	<b>13,136</b>	<b>5,606</b>	<b>74.45%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures				11,000	11,000	0.00%
Add Future Sustainability					-	0.00%

**COUNTY OF HURON**  
**MUSEUM - SPECIAL PROJECTS**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less: Transfer from Reserves			(7,255)		7,255	-100.00%
Less: Transfer from accumulated surplus				(23,136)	(23,136)	0.00%
<b>TOTAL COUNTY LEVY</b>	-	5,707	275	1,000	725	263.64%

**COUNTY OF HURON**  
**GAOL**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>FEDERAL GRANTS</b>						
Federal Project Grants	58,939	21,717	20,000	7,500	(12,500)	-62.50%
<b>Total Federal Grants</b>	<b>58,939</b>	<b>21,717</b>	<b>20,000</b>	<b>7,500</b>	<b>(12,500)</b>	<b>-62.50%</b>
<b>OTHER REVENUE</b>						
Admissions	18,246	60,629	25,000	35,000	10,000	40.00%
Donations	540	2,368	1,500	1,500	-	0.00%
Rent/Lease	-	-	1,500	1,500	-	0.00%
Sales	2,981	6,390	3,500	3,500	-	0.00%
Education Programs	2,487	9,006	6,500	9,500	3,000	46.15%
<b>Total Other Revenue</b>	<b>24,253</b>	<b>78,394</b>	<b>38,000</b>	<b>51,000</b>	<b>13,000</b>	<b>34.21%</b>
<b>TOTAL REVENUE</b>	<b>83,193</b>	<b>100,110</b>	<b>58,000</b>	<b>58,500</b>	<b>500</b>	<b>0.86%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	385	170	-	-	-	0.00%
Salaries - Part Time	22,149	21,974	30,137	29,975	(162)	-0.54%
<b>Total Salaries</b>	<b>22,534</b>	<b>22,144</b>	<b>30,137</b>	<b>29,975</b>	<b>(162)</b>	<b>-0.54%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,951	1,916	2,811	2,874	63	2.24%
Extended Benefits	28	30	-	-	-	0.00%
OMERS	1,110	-	-	1,520	1,520	0.00%
<b>Total Benefits</b>	<b>3,089</b>	<b>1,946</b>	<b>2,811</b>	<b>4,394</b>	<b>1,583</b>	<b>56.31%</b>
<b>Total Salaries and Benefits</b>	<b>25,623</b>	<b>24,089</b>	<b>32,948</b>	<b>34,369</b>	<b>1,421</b>	<b>4.31%</b>
<b>EQUIPMENT</b>						
Equipment Replacement New (under \$1,000)	109	691	-	900	900	0.00%
<b>Total Equipment</b>	<b>109</b>	<b>691</b>	<b>900</b>	<b>900</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Audit	372	351	350	362	12	3.43%
Consulting/Professional Fees	-	-	-	1,500	1,500	0.00%
Insurance	2,222	2,575	2,575	3,200	625	24.27%

**COUNTY OF HURON**  
**GAOL**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance Contracts	2,482	3,243	2,440	2,440	-	0.00%
Printing (External)	1,366	350	4,000	5,000	1,000	25.00%
Security	-	-	415	400	(15)	-3.61%
<b>Total Purchased Service</b>	<b>6,442</b>	<b>6,518</b>	<b>9,780</b>	<b>12,902</b>	<b>3,122</b>	<b>31.92%</b>
<b>OPERATIONAL</b>						
Advertising	365	1,079	1,500	1,500	-	0.00%
Rent	123,192	123,192	123,192	123,192	-	0.00%
Telecommunications	1,323	1,499	1,400	1,600	200	14.29%
Grounds Maintenance	-	-	200	200	-	0.00%
Maintenance & Repairs/Building	-	-	2,000	1,000	(1,000)	-50.00%
<b>Total Operational</b>	<b>124,880</b>	<b>125,770</b>	<b>128,292</b>	<b>127,492</b>	<b>(800)</b>	<b>-0.62%</b>
<b>PROGRAM</b>						
Curatorial Supplies	504	-	500	500	-	0.00%
Exhibits	-	73	2,100	1,600	(500)	-23.81%
Giftware	325	1,401	1,000	1,000	-	0.00%
Special Events	-	-	500	300	(200)	-40.00%
Program Supplies & Costs	1,843	3,352	4,600	5,900	1,300	28.26%
Promotion/Public Relations	611	-	7,500	1,500	(6,000)	-80.00%
<b>Total Program</b>	<b>3,282</b>	<b>4,827</b>	<b>16,200</b>	<b>10,800</b>	<b>(5,400)</b>	<b>-33.33%</b>
<b>TOTAL EXPENDITURES</b>	<b>160,336</b>	<b>161,895</b>	<b>188,120</b>	<b>186,463</b>	<b>(1,657)</b>	<b>-0.88%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>77,144</b>	<b>61,784</b>	<b>130,120</b>	<b>127,963</b>	<b>(2,157)</b>	<b>-1.66%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>77,144</b>	<b>61,784</b>	<b>130,120</b>	<b>127,963</b>	<b>(2,157)</b>	<b>-1.66%</b>



**COUNTY OF HURON**  
**Heritage Projects**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>PROGRAM</b>						
Program Supplies & Costs	(47)	30,000	45,000	35,500	(9,500)	-21.11%
<b>Total Program</b>	<b>(47)</b>	<b>30,000</b>	<b>45,000</b>	<b>35,500</b>	<b>(9,500)</b>	<b>-21.11%</b>
<b>TOTAL EXPENDITURES</b>	<b>(47)</b>	<b>30,000</b>	<b>45,000</b>	<b>35,500</b>	<b>(9,500)</b>	<b>-21.11%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(47)</b>	<b>30,000</b>	<b>45,000</b>	<b>35,500</b>	<b>(9,500)</b>	<b>-21.11%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(20,000)	(10,500)	9,500	-47.50%
<b>TOTAL COUNTY LEVY</b>	<b>(47)</b>	<b>30,000</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Cultural Programs**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	22,456	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>22,456</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	-	-	37,500	-	(37,500)	-100.00%
Federal Other Grants	-	-	-	-	-	0.00%
<b>Total Federal Grants</b>	<b>-</b>	<b>-</b>	<b>37,500</b>	<b>-</b>	<b>(37,500)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Donations	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,230</b>	<b>1,230</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>22,456</b>	<b>-</b>	<b>37,500</b>	<b>1,230</b>	<b>(36,270)</b>	<b>-96.72%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	85,481	50,273	78,442	70,056	(8,386)	-10.69%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>85,481</b>	<b>50,273</b>	<b>78,442</b>	<b>70,056</b>	<b>(8,386)</b>	<b>-10.69%</b>
<b>BENEFITS</b>						
Statutory Benefits	5,745	4,647	6,154	6,237	83	1.35%
Extended Benefits	7,057	3,569	4,033	4,157	124	3.07%
OMERS	7,877	4,950	7,818	6,549	(1,269)	-16.23%
<b>Total Benefits</b>	<b>20,679</b>	<b>13,166</b>	<b>18,005</b>	<b>16,943</b>	<b>(1,062)</b>	<b>-5.90%</b>
<b>Total Salaries and Benefits</b>	<b>106,159</b>	<b>63,438</b>	<b>96,447</b>	<b>86,999</b>	<b>(9,448)</b>	<b>-9.80%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	2,213	800	-	3,531	3,531	0.00%
Equipment Replacement New (under \$1,000)	-	-	150	-	(150)	-100.00%
<b>Total Equipment</b>	<b>2,213</b>	<b>800</b>	<b>150</b>	<b>3,531</b>	<b>3,381</b>	<b>2254.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	80	-	560	560	0.00%

**COUNTY OF HURON**  
**Cultural Programs**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Purchased Service</b>	-	80	-	560	560	0.00%
<b>OPERATIONAL</b>						
Office Expense	-	54	500	250	(250)	-50.00%
Rent	-	-	300	300	-	0.00%
Staff Training	-	980	-	2,000	2,000	0.00%
Telecommunications	-	100	600	600	-	0.00%
Travel/Meals	-	270	2,104	2,500	396	18.82%
<b>Total Operational</b>	-	1,404	3,504	5,650	2,146	61.24%
<b>PROGRAM</b>						
Promotion/Public Relations	31,518	8,457	35,500	24,200	(11,300)	-31.83%
<b>Total Program</b>	31,518	8,457	35,500	24,200	(11,300)	-31.83%
<b>TOTAL EXPENDITURES</b>	139,890	74,179	135,601	120,940	(14,661)	-10.81%
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	117,434	74,179	98,101	119,710	21,609	22.03%
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(13,500)		13,500	-100.00%
<b>TOTAL COUNTY LEVY</b>	117,434	74,179	84,601	119,710	35,109	41.50%



**COUNTY OF HURON**  
**2023 BUDGET**

**PLANNING and DEVELOPMENT**

**CORPORATION OF THE COUNTY OF HURON**

**Planning and Development Department**

**To:** Warden and Members of County Council – Day 2  
**From:** Sandra Weber, Director  
**Date:** December 21, 2022  
**Subject:** **Planning and Development  
Proposed Work Plan and Budget for 2023**

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**BACKGROUND**

The Planning and Development Department provides a range of services including land use planning, sustainable community planning, forest conservation, environmental stewardship, climate change and energy. There are 3 sub-budgets including planning, water protection, forestry and stewardship. The budget accommodates the core functions of the Department and priority projects for the coming year.

**COMMENTS**

**2022 Highlights**

Under last year's work plan, the following achievements are noted:

Planning

- Processed 290 development applications under the Planning Act within legislated timelines (110 of those were severance applications);
- Final approval of 7 Plans of Subdivision (Goderich (2), ACW, North Huron, Bluewater, and Huron East and South Huron) and draft approval of 4 Plans of Subdivision (ACW, Morris-Turnberry, Huron East and South Huron) and one Condominium (Bluewater);
- Completed 5 Year Reviews of the Ashfield-Colborne-Wawanosh and North Huron Official Plans and initiated the Goderich 5 Year Review;
- Housing Friendly Review workshops with local municipalities and implemented in a number of planning documents across the County;
- Co-ordinated training for municipal staff on Nitrate Studies and Accessibility;
- Led the Housing Renewal Plan project in collaboration with multiple County Departments. Assisted Housing and Property Services with identifying options for housing development on County owned properties, assisted with funding applications and planning applications to advance these projects;
- Hosted 3 themed meetings of the Sustainable Huron Steering Committee on Business Retention and Expansion – Collaborative Action Planning, Are We Ready? – Demographic Shifts, Changing Communities and Community Resilience, and Forest Health Trends;
- Worked jointly with Economic Development on a Cycling Master Plan for Huron County which is nearing completion.

Water Protection

- Coordinated 4 meetings of the Water Protection Steering Committee including Cover Cropping in Huron County, Water Resources and Local Initiatives, County Forests and Farm Demonstration Field Day, and Forest Health Trends;
- Have allocated \$450,000 in Clean Water Project funding this year to date (additional cover crop applications expected to reach the \$500,000 budget allocation);

- Created incentives for landowners to restore and improve woodlands impacted by Emerald Ash-borer through Huron Clean Water Project category funding.
- Targeted outreach activities to locations in Huron County where Clean Water Projects are not often completed, in an effort to better spread funding and water quality benefits geographically.

#### Forestry and Stewardship

- Monitored forest harvest activities from 140 Notices of Intent filed under the Forest Conservation By-law;
- Completed White Pine salvage harvest in O'Connor Tract contributing \$50K to the Forest Conservation Reserve;
- With assistance from Public Works and Canada Conservation Corps, installed dual purpose parking areas and log landings in Redmond, Rodger, Collins, Adams and Taylor Tracts and graded several kilometres of logging roads and trails;
- Completed boardwalk trail connections in Sheppardton Tract, accessible boardwalk and trail in Hays Tract;
- Celebrated 75th County forest anniversary with new interpretive trail and Forests Ontario billboard sign at Stevenson Tract;
- Dec.2022 - anticipate 10K+ in sales of salvaged logs/lumber from trail maintenance operations via GovDeals.ca;
- In partnership with the Huron Stewardship Council, continued administration of \$223,795 for the protection of species at risk and land stewardship; created 2 local jobs (1 seasonal position and long term contract position);
- Continued partnership with the Canada Conservation Corps program providing seasonal employment for 4 youth to assist with forestry and stewardship work at no cost to the County (and an estimated in-kind value of \$36,000);
- Hosted the Annual Turtle Release in collaboration with Ausable Bayfield Conservation Authority, which was attended by approximately 500 individuals and raised \$1000 for turtle and wetland conservation work in Huron County.

#### Climate Change and Energy

- Implementation of the Corporate Climate Change Adaptation Plan actions with multiple County Departments;
- Continued to use EnergyCAP to track utility data, energy usage, greenhouse gas emissions, and determine energy savings and identify inefficiencies;
- Created onboarding materials for new employees to showcase the County's corporate commitment to climate change mitigation and adaptation;
- Installation of 22 Level 2 electric vehicle charging ports across Huron County;
- Completion of a feasibility study for implementing a Regional Electric Vehicle Charging Network and initiating implementation alongside Bruce, Dufferin, Grey and Perth Counties;
- Creation of an Enriching the Rural Roadside pilot to enhance aesthetics of county roads, promote pollinator species and reduce GHG emissions from mowing;
- Completed annual energy reporting for the County's facilities, as mandated by Ontario Regulation 507/18;
- Updated the County's Carbon Footprint Strategy for the Carbon Footprint Initiative partnership;
- Joined the PIEVC Program Advisory Committee to provide advice and guidance on developing their climate risk assessment protocol for municipal use;
- Presented the County's climate change actions at the Rural Talks to Rural Conference in Blyth;
- Continue to create Corporate Sustainability Blogs on CountyNet, which is used by the Conservation & Climate Change Committee to raise awareness about environmental issues and share sustainability success stories across Departments;
- Worked with the County's Conservation and Climate Change Committee to support the implementation of the County's Conservation and Demand Management Plan, Single-Use Item Reduction Strategy, and Corporate Climate Change Adaptation Plan;
- Continuing to explore funding and partnership opportunities to assist with implementation.

## Budget Summary

Notable changes in the budget for the coming year include:

Staffing: One 4 month Summer Student position has been added to the budget at a cost of \$15,695 to be dedicated to the Forestry program. The student would assist the Forest Conservation Officer with required regular inspection and maintenance of the public trails in the 14 County forests for risk mitigation, as well as invasive species monitoring and control.

Planning: Planning Application Fees: Projected revenue from Planning Application Fees has been increased by 2% (\$10,000) which reflects the annual increase in planning fees approved by County Council and local municipal Councils effective January 1, 2023. An additional \$63,000 was added to revenue based on 2021 and 2022 year end actual results.

Planning Projects: The Consulting budget has been increased by \$25,000 to allow for detailed Population, Household and Employment projections to be completed in 2023. The total cost of this project is in the range of \$70,000 with the remainder of the funds being budgeted in Economic Development, Social Services and Public Works/EMS budgets. Updated projections will help to inform the work of multiple County Departments and the local municipalities.

In addition, \$12,000 is being carried forward in the Consulting budget line to implement the recommendations of the Cycling Master Plan which is currently being developed and will be presented to Council early in 2023.

Clean Water Project: The Clean Water Project will continue to be offered and the County allocates \$500,000 to that project each year.

Climate Change and Energy Implementation: Costs associated with implementation of the Climate Change Adaptation Plan are proposed to be covered through individual Department budgets, the Forest Conservation reserve and the Sustainable Huron Reserve funds. The draft budget includes \$20,000 to come from the Forestry Reserve for a Rural Roadside Strategy pilot project in partnership with Public Works. The project will focus on the creation of pollinator habitat and the removal of invasive species within and adjacent to County road right of ways. The two sites proposed for this pilot project are in front of the Stevenson and Adams Tract County Forest properties. This is one of the actions for implementation in the approved County Climate Change Adaptation Plan.

## Work Plan

The Department's core functions include land use planning, water protection, forestry and stewardship, and climate change and energy reduction. Each division develops a detailed work plan for the year.

Work for the coming year will include:

- Housing initiatives (Continued implementation of Housing Friendly Lens Review into planning documents, pre-zoning and housing development ready sites);
- Updating Population, Household and Employment projections to inform work in multiple County Departments that would also benefit local municipalities;
- Review of the Huron County Aggregate Strategy;
- Implementation of the County Climate Change Adaptation Plan;
- Continuing with process improvements in Planning, including the follow-up survey to applicants who have completed a planning application;
- Local Official Plan and Zoning By-law updates;
- Sustainable Huron, including implementing the Cycling Strategy through a Cycling Master Plan that is being developed;
- Water Protection Steering Committee, including the Clean Water Program;

- Forest Conservation and Stewardship, including maintenance and improvements to trails in County Forests for public use;

**Funding Sources**

The operating budgets for each of the program areas are funded as follows.

Program	County Levy	User Fees	External Grants
Planning	76.5%	23.4%	0.1%
Water Protection	100%	-	-
Forest Conservation & Stewardship	79%	21%	-
Climate Change and Energy	100%	-	-

**Staff**

Staffing levels in the Department remains the same as in 2022, with the exception of the addition of a 4 month Summer Student position for the Forestry program.

Status	Hours	2022 FTE	# Positions	2023 FTE Additions/Reductions	Total 2023 FTE
Regular	Full-time	16.0	16	0	16.0
Regular	Part-time	0.2	1	0	0.2
Occasional (students)	Full-time/Part-time	1.0	2	0.33 (addition of a 4 month Forestry Summer Student position)	1.33
<b>Total</b>		<b>17.2</b>	<b>19</b>	<b>0.33</b>	<b>17.53</b>

FTE = Full Time Equivalents

**OTHERS CONSULTED** – Planning Manager, Senior Planners; Department program staff; Treasury staff; CAO Warl.

**BUDGET IMPACTS**

Overall costs have been moderated by controlling operating expenses, and by securing external funding where possible. The attached budget would accommodate the core functions of the Department, plus priority projects for the coming year.

Original Signed by

Sandra Weber  
Director

Original Signed by

Meighan Wark  
CAO



**County of Huron**  
**Planning and Development**  
**Total Asset Management Planning Requirements**  
**For the year ending December 31, 2022**

<b>Capital Expense</b>	<b>Total Cost</b>	<b>Description</b>	<b>Reason for Request</b>	<b>Funded Amount (Other than Levy)</b>	<b>Funding Source</b>
Office Furniture	3,000	Chairs, table	New		
Forestry Equipment	8,500	Quick attach pallet fork (\$1500+hst) and log skidding winch (\$6000+hst) for Kubota tractor	New		
<b>TOTAL CAPITAL FUNDING REQUEST</b>	<b>11,500</b>				
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset)</b>	<b>11,500</b>				
<b>TOTAL Minor Capital (operating)</b>	<b>-</b>				
<b>Total Carryforward TCA</b>					
<b>Total Carryforward Minor Capital</b>					
<b>Total Funding</b>					
<b>LESS: DEPRECIATION</b>	<b>(7,969)</b>				
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>3,531</b>				

**COUNTY OF HURON**  
**PLANNING - CONSOLIDATED**  
Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	1,000	1,000	-	0.00%
<b>Total Provincial Grants</b>	-	-	<b>1,000</b>	<b>1,000</b>	-	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	7,840	2,800	-	-	-	0.00%
<b>Total Federal Grants</b>	<b>7,840</b>	<b>2,800</b>	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	477,852	466,365	365,000	438,000	73,000	20.00%
Intra County Recoveries	-	82,000	87,585	86,705	(880)	-1.00%
Sales	38,689	70,194	15,000	40,000	25,000	166.67%
Third Party Recoveries	57,609	8,557	35,000	35,000	-	0.00%
<b>Total Other Revenue</b>	<b>574,150</b>	<b>627,116</b>	<b>502,585</b>	<b>599,705</b>	<b>97,120</b>	<b>19.32%</b>
<b>TOTAL REVENUE</b>	<b>581,990</b>	<b>629,916</b>	<b>503,585</b>	<b>600,705</b>	<b>97,120</b>	<b>19.29%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,187,385	1,365,401	1,410,522	1,377,868	(32,654)	-2.32%
Salaries - Part Time	229,222	145,052	152,332	240,269	87,937	57.73%
Salaries - Time Off in Lieu Owing	(8,596)	-	-	-	-	0.00%
Councillor's Remuneration	-	6,044	13,000	11,000	(2,000)	-15.38%
<b>Total Salaries</b>	<b>1,408,011</b>	<b>1,516,497</b>	<b>1,575,854</b>	<b>1,629,137</b>	<b>53,283</b>	<b>3.38%</b>
<b>BENEFITS</b>						
Statutory Benefits	97,528	126,219	112,268	120,989	8,721	7.77%
Extended Benefits	98,558	103,767	115,270	124,808	9,538	8.27%
OMERS	132,481	162,602	154,457	164,593	10,136	6.56%
<b>Total Benefits</b>	<b>328,567</b>	<b>392,588</b>	<b>381,995</b>	<b>410,390</b>	<b>28,395</b>	<b>7.43%</b>
<b>Total Salaries and Benefits</b>	<b>1,736,578</b>	<b>1,909,085</b>	<b>1,957,849</b>	<b>2,039,527</b>	<b>81,678</b>	<b>4.17%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	14,885	19,123	19,200	25,831	6,631	34.54%
Equipment Repairs & Maint.	121	1,102	4,000	4,000	-	0.00%

**COUNTY OF HURON**  
**PLANNING - CONSOLIDATED**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	2,484	401	3,000	3,000	-	0.00%
Vehicle Lease & Operation	8,623	7,263	4,800	8,500	3,700	77.08%
<b>Total Equipment</b>	<b>26,112</b>	<b>27,888</b>	<b>31,000</b>	<b>41,331</b>	<b>10,331</b>	<b>33.33%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	27,032	18,030	35,000	55,000	20,000	57.14%
Insurance	5,051	5,897	5,897	7,200	1,303	22.10%
Occupational Accident Insurance	3,793	5,478	3,730	3,730	-	0.00%
Intra County Purchases	53,351	89,295	37,051	32,051	(5,000)	-13.49%
Legal Fees	24,157	31,827	25,000	22,000	(3,000)	-12.00%
Printing (External)	3,279	2,523	5,750	4,750	(1,000)	-17.39%
<b>Total Purchased Service</b>	<b>116,664</b>	<b>153,050</b>	<b>112,428</b>	<b>124,731</b>	<b>12,303</b>	<b>10.94%</b>
<b>OPERATIONAL</b>						
Advertising	6,615	360	3,250	2,250	(1,000)	-30.77%
Associations/Memberships	7,103	9,436	8,500	8,500	-	0.00%
Bank Charges	25	33	50	50	-	0.00%
Conventions/Conferences	3,494	11,862	13,123	18,460	5,337	40.67%
Miscellaneous Admin.	2,208	-	-	-	-	0.00%
Office Expense	1,975	2,798	3,500	3,500	-	0.00%
Postage/Courier	4,121	2,621	6,100	5,100	(1,000)	-16.39%
Publications & Subscriptions	4,047	2,634	2,100	2,100	-	0.00%
Rent	36,224	36,224	36,224	36,224	-	0.00%
Staff Training	6,157	13,820	11,000	9,500	(1,500)	-13.64%
Telecommunications	6,753	9,321	7,800	7,800	-	0.00%
Travel/Meals	9,746	13,210	11,560	13,000	1,440	12.46%
Taxes	34,321	45,773	35,000	35,000	-	0.00%
Depreciation - Capital Assets	10,699	9,372	9,457	7,969	(1,488)	-15.73%
<b>Total Operational</b>	<b>133,489</b>	<b>157,462</b>	<b>147,664</b>	<b>149,453</b>	<b>1,789</b>	<b>1.21%</b>
<b>PROGRAM</b>						
Special Events	2,433	1,333	4,000	3,000	(1,000)	-25.00%
Program Supplies & Costs	381,196	387,961	512,500	532,500	20,000	3.90%
Promotion/Public Relations	43	-	2,200	2,200	-	0.00%
<b>Total Program</b>	<b>383,672</b>	<b>389,294</b>	<b>518,700</b>	<b>537,700</b>	<b>19,000</b>	<b>3.66%</b>
<b>TOTAL EXPENDITURES</b>	<b>2,396,514</b>	<b>2,636,779</b>	<b>2,767,641</b>	<b>2,892,742</b>	<b>125,101</b>	<b>4.52%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,814,524</b>	<b>2,006,864</b>	<b>2,264,056</b>	<b>2,292,037</b>	<b>27,981</b>	<b>1.24%</b>
<b>LEVY BASED ADJUSTMENTS</b>						

**COUNTY OF HURON**  
**PLANNING - CONSOLIDATED**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less Depreciation	-	-	(4,500)	(7,969)	(3,469)	77.09%
Add Capital Asset Expenditures	-	-	4,500	11,500	7,000	155.56%
Add Future Sustainability	-	-	-	15,000	15,000	0.00%
Less: Transfer from accumulated surplus Capital	-	-	-	-	-	-
Less: Transfer from accumulated surplus Operating	-	-	-	(32,000)	(32,000)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,814,524</b>	<b>2,006,864</b>	<b>2,264,056</b>	<b>2,278,568</b>	<b>14,512</b>	<b>0.64%</b>

**COUNTY OF HURON**  
**PLANNING SERVICES**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	1,000	1,000	-	0.00%
<b>Total Provincial Grants</b>	-	-	<b>1,000</b>	<b>1,000</b>	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	466,613	462,617	355,000	428,000	73,000	20.56%
Intra County Recoveries	-	82,000	87,585	86,705	(880)	-1.00%
Third Party Recoveries	(1,978)	1,810	10,000	10,000	-	0.00%
<b>Total Other Revenue</b>	<b>464,635</b>	<b>546,427</b>	<b>452,585</b>	<b>524,705</b>	<b>72,120</b>	<b>15.94%</b>
<b>TOTAL REVENUE</b>	<b>472,475</b>	<b>549,227</b>	<b>453,585</b>	<b>525,705</b>	<b>72,120</b>	<b>15.90%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,018,432	1,190,526	1,238,065	1,203,148	(34,917)	-2.82%
Salaries - Part Time	156,778	145,052	152,332	224,574	72,242	47.42%
Salaries - Time Off in Lieu Owing	(8,596)	-	-	-	-	0.00%
Councillor's Remuneration	-	3,488	6,000	6,000	-	0.00%
<b>Total Salaries</b>	<b>1,166,614</b>	<b>1,339,066</b>	<b>1,396,397</b>	<b>1,433,722</b>	<b>37,325</b>	<b>2.67%</b>
<b>BENEFITS</b>						
Statutory Benefits	79,873	110,857	99,666	106,313	6,647	6.67%
Extended Benefits	83,987	89,583	100,529	108,268	7,739	7.70%
OMERS	115,034	144,154	136,503	146,300	9,797	7.18%
<b>Total Benefits</b>	<b>278,894</b>	<b>344,593</b>	<b>336,698</b>	<b>360,881</b>	<b>24,183</b>	<b>7.18%</b>
<b>Total Salaries and Benefits</b>	<b>1,445,507</b>	<b>1,683,659</b>	<b>1,733,095</b>	<b>1,794,603</b>	<b>61,508</b>	<b>3.55%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	14,885	19,123	19,200	25,831	6,631	34.54%
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	1,881	401	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>16,766</b>	<b>19,524</b>	<b>21,700</b>	<b>28,331</b>	<b>6,631</b>	<b>30.56%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	18,941	17,539	24,000	47,000	23,000	95.83%

**COUNTY OF HURON**  
**PLANNING SERVICES**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Insurance	5,051	5,897	5,897	7,200	1,303	22.10%
Occupational Accident Insurance	3,793	5,478	3,730	3,730	-	0.00%
Intra County Purchases	7,051	10,351	7,051	7,051	-	0.00%
Legal Fees	11,237	18,278	10,000	10,000	-	0.00%
Printing (External)	3,279	2,523	5,000	4,000	(1,000)	-20.00%
<b>Total Purchased Service</b>	<b>49,353</b>	<b>60,066</b>	<b>55,678</b>	<b>78,981</b>	<b>23,303</b>	<b>41.85%</b>
<b>OPERATIONAL</b>						
Advertising	6,447	136	3,000	2,000	(1,000)	-33.33%
Associations/Memberships	6,029	8,610	7,000	7,000	-	0.00%
Bank Charges	25	33	50	50	-	0.00%
Conventions/Conferences	3,494	11,782	9,663	15,000	5,337	55.23%
Office Expense	1,689	2,563	3,000	3,000	-	0.00%
Postage/Courier	4,110	2,605	6,000	5,000	(1,000)	-16.67%
Publications & Subscriptions	4,029	2,634	2,000	2,000	-	0.00%
Rent	30,187	36,224	30,187	30,187	-	0.00%
Staff Training	3,032	13,540	10,000	8,500	(1,500)	-15.00%
Telecommunications	6,209	8,714	7,000	7,000	-	0.00%
Travel/Meals	7,497	10,286	6,660	9,000	2,340	35.14%
Depreciation - Capital Assets	10,699	9,372	9,457	7,969	(1,488)	-15.73%
<b>Total Operational</b>	<b>85,654</b>	<b>106,500</b>	<b>94,017</b>	<b>96,706</b>	<b>2,689</b>	<b>2.86%</b>
<b>PROGRAM</b>						
Special Events	2,433	1,333	1,000	1,000	-	0.00%
Promotion/Public Relations	43	-	2,000	2,000	-	0.00%
<b>Total Program</b>	<b>2,476</b>	<b>1,333</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,599,755</b>	<b>1,871,082</b>	<b>1,907,490</b>	<b>2,001,621</b>	<b>94,131</b>	<b>4.93%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,127,281</b>	<b>1,321,855</b>	<b>1,453,905</b>	<b>1,475,916</b>	<b>22,011</b>	<b>1.51%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	(7,969)	(7,969)	0.00%
Add Capital Asset Expenditures	-	-	-	11,500	11,500	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	(12,000)	(12,000)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,127,281</b>	<b>1,321,855</b>	<b>1,453,905</b>	<b>1,467,447</b>	<b>13,542</b>	<b>0.93%</b>

**COUNTY OF HURON**  
**PLANNING SERVICES: Climate Change**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	27,704	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>27,704</b>	-	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>27,704</b>	-	-	-	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	200	-	-	-	-	0.00%
Salaries - Part Time	72,445	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>72,645</b>	-	-	-	-	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	5,932	-	-	-	-	0.00%
Extended Benefits	39	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>5,971</b>	-	-	-	-	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>78,615</b>	-	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>78,615</b>	-	-	-	-	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>50,911</b>	-	-	-	-	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%

**COUNTY OF HURON**  
**PLANNING SERVICES: Climate Change**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less: Transfer from accumulated surplus	-	-		-	-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>50,911</b>	-	-	-	-	<b>0.00%</b>



**COUNTY OF HURON**  
**PLANNING - WATER SOURCE PROTECTION**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Councillor's Remuneration	-	2,556	7,000	5,000	(2,000)	-28.57%
<b>Total Salaries</b>	-	<b>2,556</b>	<b>7,000</b>	<b>5,000</b>	<b>(2,000)</b>	<b>-28.57%</b>
<b>Total Salaries and Benefits</b>	-	<b>2,556</b>	<b>7,000</b>	<b>5,000</b>	<b>(2,000)</b>	<b>-28.57%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	8,091	-	8,000	7,000	(1,000)	-12.50%
Printing (External)	-	-	500	500	-	0.00%
<b>Total Purchased Service</b>	<b>8,091</b>	-	<b>8,500</b>	<b>7,500</b>	<b>(1,000)</b>	<b>-11.76%</b>
<b>OPERATIONAL</b>						
Conventions/Conferences	-	-	1,710	1,710	-	0.00%
Travel/Meals	766	387	1,000	1,000	-	0.00%
<b>Total Operational</b>	<b>766</b>	<b>387</b>	<b>2,710</b>	<b>2,710</b>	-	<b>0.00%</b>
<b>PROGRAM</b>						
Special Events	-	-	500	500	-	0.00%
Program Supplies & Costs	356,787	359,452	500,000	500,000	-	0.00%
<b>Total Program</b>	<b>356,787</b>	<b>359,452</b>	<b>500,500</b>	<b>500,500</b>	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>365,644</b>	<b>362,395</b>	<b>518,710</b>	<b>515,710</b>	<b>(3,000)</b>	<b>-0.58%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>365,644</b>	<b>362,395</b>	<b>518,710</b>	<b>515,710</b>	<b>(3,000)</b>	<b>-0.58%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>365,644</b>	<b>362,395</b>	<b>518,710</b>	<b>515,710</b>	<b>(3,000)</b>	<b>-0.58%</b>

**COUNTY OF HURON**  
**PLANNING - FOREST CONSERVATION**  
 Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Fees/Licenses	11,239	3,748	10,000	10,000	-	0.00%
Sales	38,689	70,194	15,000	40,000	25,000	166.67%
Third Party Recoveries	31,883	6,747	25,000	25,000	-	0.00%
<b>Total Other Revenue</b>	<b>81,811</b>	<b>80,689</b>	<b>50,000</b>	<b>75,000</b>	<b>25,000</b>	<b>50.00%</b>
<b>TOTAL REVENUE</b>	<b>81,811</b>	<b>80,689</b>	<b>50,000</b>	<b>75,000</b>	<b>25,000</b>	<b>50.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	168,753	174,875	172,457	174,720	2,263	1.31%
Salaries - Part Time	-	-	-	15,695	15,695	0.00%
<b>Total Salaries</b>	<b>168,753</b>	<b>174,875</b>	<b>172,457</b>	<b>190,415</b>	<b>17,958</b>	<b>10.41%</b>
<b>BENEFITS</b>						
Statutory Benefits	11,724	15,363	12,602	14,676	2,074	16.46%
Extended Benefits	14,532	14,184	14,741	16,540	1,799	12.20%
OMERS	17,447	18,448	17,954	18,293	339	1.89%
<b>Total Benefits</b>	<b>43,702</b>	<b>47,995</b>	<b>45,297</b>	<b>49,509</b>	<b>4,212</b>	<b>9.30%</b>
<b>Total Salaries and Benefits</b>	<b>212,455</b>	<b>222,870</b>	<b>217,754</b>	<b>239,924</b>	<b>22,170</b>	<b>10.18%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	121	1,102	3,500	3,500	-	0.00%
Equipment Replacement New (under \$1,000)	602	-	1,000	1,000	-	0.00%
Vehicle Lease & Operation	8,623	7,263	4,800	8,500	3,700	77.08%
<b>Total Equipment</b>	<b>9,346</b>	<b>8,364</b>	<b>9,300</b>	<b>13,000</b>	<b>3,700</b>	<b>39.78%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	491	3,000	1,000	(2,000)	-66.67%
Intra County Purchases	46,300	78,944	30,000	25,000	(5,000)	-16.67%
Legal Fees	12,920	13,549	15,000	12,000	(3,000)	-20.00%
Printing (External)	-	-	250	250	-	0.00%
<b>Total Purchased Service</b>	<b>59,220</b>	<b>92,983</b>	<b>48,250</b>	<b>38,250</b>	<b>(10,000)</b>	<b>-20.73%</b>
<b>OPERATIONAL</b>						

**COUNTY OF HURON**  
**PLANNING - FOREST CONSERVATION**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Advertising	168	224	250	250	-	0.00%
Associations/Memberships	1,074	826	1,500	1,500	-	0.00%
Conventions/Conferences	-	80	1,750	1,750	-	0.00%
Office Expense	287	235	500	500	-	0.00%
Postage/Courier	11	16	100	100	-	0.00%
Publications & Subscriptions	18	-	100	100	-	0.00%
Rent	6,037	-	6,037	6,037	-	0.00%
Staff Training	3,125	280	1,000	1,000	-	0.00%
Telecommunications	544	606	800	800	-	0.00%
Travel/Meals	1,484	2,536	3,900	3,000	(900)	-23.08%
Taxes	34,321	45,773	35,000	35,000	-	0.00%
<b>Total Operational</b>	<b>47,069</b>	<b>50,576</b>	<b>50,937</b>	<b>50,037</b>	<b>(900)</b>	<b>-1.77%</b>
<b>PROGRAM</b>						
Special Events	-	-	2,500	1,500	(1,000)	-40.00%
Program Supplies & Costs	24,409	28,510	12,500	32,500	20,000	160.00%
Promotion/Public Relations	-	-	200	200	-	0.00%
<b>Total Program</b>	<b>24,409</b>	<b>28,510</b>	<b>15,200</b>	<b>34,200</b>	<b>19,000</b>	<b>125.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>352,499</b>	<b>403,303</b>	<b>341,441</b>	<b>375,411</b>	<b>33,970</b>	<b>9.95%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>270,688</b>	<b>322,614</b>	<b>291,441</b>	<b>300,411</b>	<b>8,970</b>	<b>3.08%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	15,000	15,000	0.00%
Less: Transfer from accumulated surplus	-	-	-	(20,000)	(20,000)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>270,688</b>	<b>322,614</b>	<b>291,441</b>	<b>295,411</b>	<b>3,970</b>	<b>1.36%</b>



**COUNTY OF HURON**  
**2023 BUDGET**

**Economic Development**

# CORPORATION OF THE COUNTY OF HURON

## Planning and Development Department

**To:** Warden and Members of County Council – Day 2  
**From:** Vicki Lass, Director  
**Date:** December 21, 2022  
**Subject:** **Economic Development  
Proposed Action Plan and Budget for 2023**

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### BACKGROUND

The following budget report provides the Economic Development Department achievements for 2022 and the proposed budget and action plan for 2023. The Department's areas of focus include:

- The Small Business Enterprise Centre, which supports businesses along the life cycle from startup to succession planning;
- Investment attraction and sector support, which includes agriculture, clean energy, and workforce development;
- Tourism, including the Ontario's West Coast and Taste of Huron brands;
- Local Immigration Partnership.

The budget accommodates the core functions of the Department and priority projects for the coming year.

### COMMENTS

#### 2022 Highlights

Under last year's work plan, the following achievements are noted:

#### Economic Development

- The Huron County Economic Development 5 year strategic plan, operational plan and attrition management plan were all completed. This provides foundational strategic guidance to the department and all of its brands and lines of business.
- Over \$1.5 million in grants were acquired to apply to the department's mandate from Provincial and Federal funding programs to support tourism recovery, small business and immigration.
- Business Coaches assisted individual Huron County businesses with funding applications, resulting in individual businesses receiving over \$2 million between Trillium funds and Digital Service Transformation Grants.
- In addition, approximately \$6 million was invested into the local economy through business start-up and coached clients during 2022.

- Investment attraction consultations increased with over \$400 million in investments being explored in 2022.
- An inventory of available commercial and industrial properties is in development to support investment enquiries.
- Taste of Huron App and updated website launched during Oktoberfest celebrations which saw over 1000 people taking in food, beer, wine and concert events. In a year where many community members and visitors were still cautious about attending in person events, this level of participation is excellent.
- Funds were allocated under the 2022 SLED program with 9 applications being approved for grants totaling \$87,500. For the first time, Community Futures Huron partnered with Economic Development contributing funds to enable SLED to offer \$100K in funding to the community.
- The Housing Renewal project, a collaboration between Planning, Social Services and Economic Development was completed with a commitment of \$20 million made by Council to build housing based on recommendations in the study.
- A new 3-year contract was signed with MEDJCT to support the Small Business Enterprise Center (SBEC).
- The County-led BR&E won an International Economic Development Council award for the adaptations created by The County of Huron's BR&E team during COVID.
- Huron Hygge, our winter local tourism campaign, won the Economic Developers Association of Canada (EDAC) Marketing Canada Award for its Glow, Savour and Delight Boxes.

## **By the Numbers**

### Federal and Provincial Grants

In 2022, the Department leveraged its levy funds to obtain both federal and provincial grants. As a result, the Department's programs and projects are approximately 50% externally funded. These included:

- \$750k Federal (Tourism Relief Recovery Fund, including the Mural Project, Taste of Huron events, website, app, etc.)
- \$102k Provincial (Digital Main Street grant, Digital Service Squad)
- \$203,186 Federal (Immigration Partnership grants and funding agreement)
- \$55K Provincial (Regional Tourism Organization 4, Cycling Master Plan)
- \$136,900 Provincial (Small Business Enterprise Centre)
- \$55k Provincial (BR+E project)
- \$150k Provincial (RED Workforce project, amortized to 2023)

### Business Activity – Small Business Enterprise Centre Metrics

- Over 300 businesses coached through DSS and SBEC
- 50 Huron County Businesses successfully received \$2,500 Digital Transformation Grants (total \$125,000 invested to the local community)
- 69 jobs were created by business owners

- Over 80% of nominees at 2 recent Chamber of Commerce awards ceremonies were past clients of Huron SBEC

#### Investment Attraction Inquiries 2022

- \$400 million in investment inquiries are currently being managed by Department staff. These are **prospective** investors and may take time to come to fruition.

#### Material Outputs

- Events:
  - o 1000 attendees at Taste of Huron events (Oktoberfest, Huron Harvest Table, etc.), leading to an influx of spending between \$80-\$300k (day tripper \$80/day and overnight stay \$300 spent per person)
  - o 4,500 attendees at Welcoming Week events, held to foster a sense of belonging among newcomers to the community including new immigrants
- Taste of Huron website and app created
- 30k Huron Holiday Guides distributed
- 10k Ontario's West Coast Visitor Guides distributed
- 5 video tool resources to assist individuals with supporting newcomers to Canada
- Social Connector Training to support newcomers was conducted (32 completions)
- Creation of Huron Newcomer Fund in partnership with Goderich Lion's Club (\$2,800 distributed to newcomers)

#### Budget Summary

Revenue and Expenditures in 2023 will be focused on;

- Department stability and cohesion
- Agriculture sector supports
- Investment attraction - Clean Energy, Film Industry
- Tourism sector development
- Workforce development
- Community development – LIP and Youth
- Entrepreneur/business support along the business lifecycle

#### Revenue

We expect the County will receive Provincial and Federal grants (32% of the proposed budget, up 8% over 2022) to deliver the Small Business Enterprise Centre, Starter Company Plus, Summer Company, Workforce, and Immigration (LIP) programs. Depending on funding programs on offer in 2023, the department will continue to look for grants to offset expenditures. The following breakdown identifies the external contribution towards these programs.

Program	Total Expense	%External Funded	Funds Total Received
Small Business Centre	\$429,942	38.5%	\$165,803

Digital Main Street	\$116,584	100%	\$116,584
Workforce	\$177,132	70%	\$123,992
Immigration (LIP)	\$264,062	93.5%	\$247,068
<b>Total Grant Funds</b>			<b>\$654,597</b>

The Small Business Enterprise Centre funding agreement with the Province was renewed in March 2022 for two years with a one-year option to further extend. SBEC's across the province are requesting additional funds as demand has increased and funding has not kept pace over the past 5 years.

The Local Immigration Partnership program has a 5 year funding agreement with the Federal Government until 2025. In the 2023 budget, we have requested an increase in funding to offset additional expenses incurred in assisting the unanticipated influx of Ukrainian newcomers. This year, the LIP will be more outward facing in community activities to help newcomers move towards a greater sense of belonging, which will enhance retention.

Digital Main Street funding and RED workforce funding are secured until March of 2024.

## Expenditures

### Department Stabilization

The Department underwent a strategic planning process this year, and it will continue to set foundations for department stability, longevity, and success. The 2023 budget for the Economic Development Department reflect priorities from our Strategic Plan and a new organizational structure.

There is an increase in staffing costs. In 2022, the Department saw a change in leadership and continued staff turnover. A trend which has lessened, yet persisted from the last three years. The Director conducted an analysis of the turnover issue in the department, of which a key finding was that in the last three years, the cost of onboarding County of Huron Economic Development staff ranged on average from \$238k - \$424k annually. The increase in budget is less than the annual cost of turnover to the Corporation.

An Attrition Management Plan was created, from which the following steps were taken:

- New organizational structure as created allowing for advancement within the department.
- Select jobs were reevaluated through the County's Job Evaluation process, to determine wages in keeping with the work being conducted, and to remain competitive in the current job market.
- The Director is focusing on a culture shift in the Department. This includes increasing employee engagement by ensuring meaningful work and empowering staff to lead on initiatives and apply their considerable professional skill to their work.
- Staff training and team development will be prioritized this year
- Consultant costs have been reduced significantly as staff will be able to take over a number of activities that consultants were paid for in the past.



## **Agriculture**

Agriculture is Huron County's most important sector. Our engagement in this sector has revealed that two key ways we can be of support to our valuable agricultural producers are through focusing on mental health supports for farmers, and succession planning. The 2021 BR&E stressed the need for succession planning support. Mental health statistics tell us that we have a sector in crisis. Before a sector can innovate and grow, its business owners must be healthy, thus the department will partner with OFA and other community organizations to promote mental well-being in this sector.

Our reinvigoration of the Taste of Huron brand will highlight local producers along with events such as Feast on the Farm in partnership with the Culinary Tourism Association. We will continue to grow the agriculture and Agri-food sector along the value chain, with a focus on agri-tech, and clean energy to support and complement our agricultural assets.

## **Investment Attraction**

Investment attraction has not historically been pursued by this Department in a coordinated manner. Despite this, our Department is managing inquiries of over \$400 million. Huron is one of the few Counties in Ontario that has available developable lands, and investors are interested in doing business in Huron County. To prepare the County to actively pursue investment inquiries, an Investment Readiness project will be undertaken with our Municipal partners.

## **Clean Energy Frontier**

As 1/3 of the Clean Energy Frontier, Huron County is in the competitive position to leverage our location and assets to attract investment in the clean energy space. Many of these clean tech opportunities complement and support activity in the agricultural sector.

## **Tourism**

The tourism sector has been shrinking from a high point of 1.2m visitors since 2017. There was a surge in local tourism in 2021. Tourism is not only important to Huron County as a sector but tourism can be viewed as a gateway to residency. Also in the wake of the pandemic tourism assets, events and festivals give locals options for an enhanced quality of life. To that end, we want to drive business to our tourism, hospitality assets. One way to do that without overtaxing our natural environmental tourism attractions is to build out the shoulder season.

## **Film Office**

Engaging in the Film Industry is one way to drive business to tourism assets and infrastructure. The majority of film shoots takes place between November and April making it a perfect fit with our shoulder seasons. Local residents, Brad Turner and Jessica Petelle, both of whom are respected Directors and Producers and part of the international film industry will coach the development of a Huron County Film Office including a workforce development element through offering opportunities to our seasonal live theatre workers. These industry experts will help to promote Huron as a viable site with their counterparts in the USA.

Ontario's film and TV industry had a record-breaking 2021 season, contributing \$2.88 billion to Ontario's economy in 2021, which represents an increase of 92% over the previous year. Moreover, film and TV production in Ontario contributed more than 48,000 high value, full-time equivalent, direct and spin off jobs for Ontarians. There is no longer the real estate or capacity for the number of new film productions predicted for the next 5 years in Ontario. Production companies are now going further afield from GTA for their film and television productions. Getting more communities in Ontario 'film-ready' is a strategic priority for the sector. Mr. Turner and Ms. Petelle's film Trigger Point was partially filmed in Bayfield and other parts of Huron County and they are returning to Huron County to shoot a film in spring 2023.

### **Workforce**

Workforce challenges were the number one barrier facing business retention and expansion in Huron County, as per the results of our 2021 BR+E survey. We will be implementing the Workforce Action plan with 70% funds from the Rural Economic Development Program, and the other 30% from the County. This was approved in March 2022, and will begin in January 2023.

### **Community Development**

A community development approach will be taken by LIP, by being out in the community more and coordinating events that move residents towards being more welcoming. At the same time LIP will be leading activities to help newcomers (and also youth) have an increased sense of belonging.

### **Entrepreneurship**

In 2023, the Small Business Enterprise Centre will be more active in the public. The *Coach is In* program will ensure business coaching services are available in every municipality on a rotating basis. In the 2021 BR&E, it showed that 92% percent of Huron County businesses are locally owned and operated with 89% of those having fewer than 19 employees, demonstrating the entrepreneurial spirit of Huron County. Good economic development practice is to grow what you have. The Economic Development Department through the work of the SBEC will be focusing on entrepreneur development along the business lifecycle including coaching to stabilize local businesses in a recession and succession planning. This is an expansion of our programming, as it is designed to meet the needs of our clientele and the results of our BR&E.

**OTHERS CONSULTED** – Economic Development staff; Treasury staff; CAO.

### **BUDGET IMPACTS**

Overall costs have been moderated by controlling operating expenses, and by securing external funding where possible. The attached budget would accommodate the core functions of the Department, plus priority projects for the coming year.

Original Signed by

Original Signed by

Vicki Lass  
Director

Meighan Wark  
CAO

**COUNTY OF HURON**

**Economic Development - Summary of ALL Sub-Depts.**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	88,400	78,581	88,400	83,400	(5,000)	-5.66%
Provincial Project Grants	219,209	129,033	113,500	434,496	320,996	282.82%
<b>Total Provincial Grants</b>	<b>307,609</b>	<b>207,614</b>	<b>201,900</b>	<b>517,896</b>	<b>315,996</b>	<b>156.51%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	182,028	228,120	216,191	389,068	172,877	79.96%
Federal Other Grants	-	-	-	-	-	0.00%
<b>Total Federal Grants</b>	<b>182,028</b>	<b>228,120</b>	<b>216,191</b>	<b>389,068</b>	<b>172,877</b>	<b>79.96%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	-	-	10,000	-	(10,000)	-100.00%
Intra County Recoveries	9,995	10,514	-	9,712	9,712	0.00%
Third Party Recoveries	30,828	64,931	75,000	20,000	(55,000)	-73.33%
<b>Total Other Revenue</b>	<b>40,823</b>	<b>75,446</b>	<b>85,000</b>	<b>29,712</b>	<b>(55,288)</b>	<b>-65.04%</b>
<b>TOTAL REVENUE</b>	<b>530,460</b>	<b>511,180</b>	<b>503,091</b>	<b>936,676</b>	<b>433,585</b>	<b>86.18%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	454,603	409,358	465,998	778,800	312,802	67.13%
Salaries - Part Time	300,248	248,254	277,074	183,966	(93,108)	-33.60%
Salaries - Time Off in Lieu Owing	(7,257)	-	-	-	-	0.00%
Councillor's Remuneration	14,384	14,140	7,500	20,000	12,500	166.67%
	<b>761,977</b>	<b>671,751</b>	<b>750,572</b>	<b>982,766</b>	<b>232,194</b>	<b>30.94%</b>
<b>BENEFITS</b>						
Statutory Benefits	64,305	66,641	63,386	77,481	14,095	22.24%
Extended Benefits	39,281	41,298	47,310	81,044	33,734	71.30%
OMERS	48,069	39,091	50,589	79,469	28,880	57.09%
<b>Total Benefits</b>	<b>151,656</b>	<b>147,030</b>	<b>161,285</b>	<b>237,994</b>	<b>76,709</b>	<b>47.56%</b>
<b>Total Salaries and Benefits</b>	<b>913,633</b>	<b>818,781</b>	<b>911,857</b>	<b>1,220,760</b>	<b>308,903</b>	<b>33.88%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	9,107	11,088	11,892	11,369	(523)	-4.40%

**COUNTY OF HURON**

**Economic Development - Summary of ALL Sub-Depts.**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Repairs & Maint.	-	-	500	-	(500)	-100.00%
Equipment Replacement New (under	-	-	500	-	(500)	-100.00%
<b>Total Equipment</b>	<b>9,107</b>	<b>11,088</b>	<b>12,892</b>	<b>11,369</b>	<b>(1,523)</b>	<b>-11.81%</b>
<b>PURCHASED SERVICE</b>						
Audit	205	-	-	-	-	0.00%
Consulting/Professional Fees	168,532	286,471	215,272	111,098	(104,174)	-48.39%
Insurance	4,041	4,734	4,734	5,800	1,066	22.52%
Intra County Purchases	12,546	14,301	4,941	11,643	6,702	135.64%
Maintenance Contracts	384	2,374	4,539	4,539	-	0.00%
Printing (External)	17,475	16,064	38,000	10,000	(28,000)	-73.68%
<b>Total Purchased Service</b>	<b>203,183</b>	<b>323,944</b>	<b>267,486</b>	<b>143,080</b>	<b>(124,406)</b>	<b>-46.51%</b>
<b>OPERATIONAL</b>						
Advertising	24,238	29,524	48,500	36,103	(12,397)	-25.56%
Associations/Memberships	2,897	4,762	3,940	2,000	(1,940)	-49.24%
Bank Charges	25	33	-	100	100	0.00%
Conventions/Conferences	774	8,249	6,727	5,000	(1,727)	-25.67%
Internet	582	265	750	1,000	250	33.33%
Office Expense	3,111	1,865	7,000	4,800	(2,200)	-31.43%
Postage/Courier	3,500	332	10,500	500	(10,000)	-95.24%
Publications & Subscriptions	12,741	5,836	11,700	4,712	(6,988)	-59.73%
Rent	42,291	40,261	42,261	42,261	-	0.00%
Staff Training	17,881	18,701	10,250	18,674	8,424	82.19%
Telecommunications	7,318	7,814	8,000	14,205	6,205	77.56%
Travel/Meals	8,575	9,723	27,315	34,230	6,915	25.32%
Depreciation - Capital Assets	14,348	8,408	8,117	12,097	3,980	49.03%
<b>Total Operational</b>	<b>138,281</b>	<b>135,773</b>	<b>185,060</b>	<b>175,682</b>	<b>(9,378)</b>	<b>-5.07%</b>
<b>PROGRAM</b>						
Special Events	-	22,181	23,500	68,860	45,360	193.02%
County Events	264	-	15,000	8,000	(7,000)	-46.67%
Miscellaneous Program	19,145	10,000	28,150	157,514	129,364	459.55%
Program Supplies & Costs	185,945	222,424	432,007	448,480	16,473	3.81%
Promotion/Public Relations	1,314	-	2,000	17,000	15,000	750.00%
<b>Total Program</b>	<b>206,668</b>	<b>254,605</b>	<b>500,657</b>	<b>713,804</b>	<b>213,147</b>	<b>42.57%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,470,871</b>	<b>1,544,191</b>	<b>1,877,952</b>	<b>2,264,695</b>	<b>386,743</b>	<b>20.59%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>940,411</b>	<b>1,033,011</b>	<b>1,374,861</b>	<b>1,328,019</b>	<b>(46,842)</b>	<b>-3.41%</b>

**COUNTY OF HURON**

**Economic Development - Summary of ALL Sub-Depts.**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	(6,000)	-	6,000	-100.00%
Add Capital Asset Expenditures	-	-	6,000	-	(6,000)	-100.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surp	-	-	(206,500)	-	206,500	-100.00%
Less: Transfer from accumulated surplus Operating				(60,000)	(60,000)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>940,411</b>	<b>1,033,011</b>	<b>1,168,361</b>	<b>1,268,019</b>	<b>99,658</b>	<b>8.53%</b>

**COUNTY OF HURON**  
**Economic Development - Board**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>OTHER REVENUE</b>						
Third Party Recoveries	-	2,644	-	10,000	10,000	0.00%
<b>Total Other Revenue</b>	-	<b>2,644</b>	-	<b>10,000</b>	<b>10,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	<b>2,644</b>	-	<b>10,000</b>	<b>10,000</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Councillor's Remuneration	14,384	14,140	7,500	20,000	12,500	166.67%
<b>Total Salaries</b>	<b>14,384</b>	<b>14,140</b>	<b>7,500</b>	<b>20,000</b>	<b>12,500</b>	<b>166.67%</b>
<b>BENEFITS</b>						
Statutory Benefits	514	568	-	1,000	1,000	0.00%
<b>Total Benefits</b>	<b>514</b>	<b>568</b>	-	<b>1,000</b>	<b>1,000</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>14,898</b>	<b>14,708</b>	<b>7,500</b>	<b>21,000</b>	<b>13,500</b>	<b>180.00%</b>
<b>OPERATIONAL</b>						
Conventions/Conferences	-	-	1,529	-	(1,529)	-100.00%
Travel/Meals	231	542	646	600	(46)	-7.12%
<b>Total Operational</b>	<b>231</b>	<b>542</b>	<b>2,175</b>	<b>600</b>	<b>(1,575)</b>	<b>-72.41%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	38,097	118	140,000	130,000	(10,000)	-7.14%
<b>Total Program</b>	<b>38,097</b>	<b>118</b>	<b>140,000</b>	<b>130,000</b>	<b>(10,000)</b>	<b>-7.14%</b>
<b>TOTAL EXPENDITURES</b>	<b>53,225</b>	<b>15,367</b>	<b>149,675</b>	<b>151,600</b>	<b>1,925</b>	<b>1.29%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>53,225</b>	<b>12,723</b>	<b>149,675</b>	<b>141,600</b>	<b>(8,075)</b>	<b>-5.40%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(50,000)	(40,000)	10,000	-20.00%

**COUNTY OF HURON**  
**Economic Development - Board**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL COUNTY LEVY</b>	<b>53,225</b>	<b>12,723</b>	<b>99,675</b>	<b>101,600</b>	<b>1,925</b>	<b>1.93%</b>



**COUNTY OF HURON**  
**Economic Development - (3400-0000)**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	34,272	11,881	20,000	150,509	130,509	652.55%
<b>Total Provincial Grants</b>	<b>34,272</b>	<b>11,881</b>	<b>20,000</b>	<b>150,509</b>	<b>130,509</b>	<b>652.55%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	9,995	10,514	-	9,712	9,712	0.00%
Third Party Recoveries	30,078	62,287	75,000	-	(75,000)	-100.00%
<b>Total Other Revenue</b>	<b>40,073</b>	<b>72,802</b>	<b>85,000</b>	<b>9,712</b>	<b>(75,288)</b>	<b>-88.57%</b>
<b>TOTAL REVENUE</b>	<b>74,345</b>	<b>106,276</b>	<b>105,000</b>	<b>160,221</b>	<b>55,221</b>	<b>52.59%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	341,408	341,579	359,678	288,505	(71,173)	-19.79%
Salaries - Part Time	72,808	59,794	96,257	82,607	(13,650)	-14.18%
<b>Total Salaries</b>	<b>406,960</b>	<b>401,372</b>	<b>455,935</b>	<b>371,112</b>	<b>(84,823)</b>	<b>-18.60%</b>
<b>BENEFITS</b>						
Statutory Benefits	33,750	32,072	36,823	27,821	(9,002)	-24.45%
Extended Benefits	28,593	31,024	34,512	26,538	(7,974)	-23.11%
OMERS	37,427	34,313	38,447	31,787	(6,660)	-17.32%
<b>Total Benefits</b>	<b>99,770</b>	<b>97,408</b>	<b>109,782</b>	<b>86,146</b>	<b>(23,636)</b>	<b>-21.53%</b>
<b>Total Salaries and Benefits</b>	<b>506,730</b>	<b>498,781</b>	<b>565,717</b>	<b>457,258</b>	<b>(108,459)</b>	<b>-19.17%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	9,107	11,088	11,892	11,369	(523)	-4.40%
Equipment Repairs & Maint.	-	-	500	-	(500)	-100.00%
Equipment Replacement New (under \$1,000)	-	-	500	-	(500)	-100.00%
<b>Total Equipment</b>	<b>9,107</b>	<b>11,088</b>	<b>12,892</b>	<b>11,369</b>	<b>(1,523)</b>	<b>-11.81%</b>
<b>PURCHASED SERVICE</b>						
Audit	288	-	-	-	-	0.00%
Consulting/Professional Fees	76,701	210,108	135,000	35,000	(100,000)	-74.07%
Insurance	4,041	4,734	4,734	5,800	1,066	22.52%
Intra County Purchases	1,551	1,751	4,941	1,931	(3,010)	-60.92%

**COUNTY OF HURON**  
**Economic Development - (3400-0000)**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance Contracts	384	2,374	4,539	4,539	-	0.00%
Printing (External)	17,475	16,064	38,000	10,000	(28,000)	-73.68%
<b>Total Purchased Service</b>	<b>100,439</b>	<b>235,031</b>	<b>187,214</b>	<b>57,270</b>	<b>(129,944)</b>	<b>-69.41%</b>
<b>OPERATIONAL</b>						
Advertising	11,137	23,753	28,500	10,000	(18,500)	-64.91%
Associations/Memberships	2,897	4,762	3,940	2,000	(1,940)	-49.24%
Conventions/Conferences	774	7,889	4,586	5,000	414	9.03%
Internet	582	265	750	1,000	250	33.33%
Office Expense	2,704	1,768	2,500	3,000	500	20.00%
Postage/Courier	3,500	332	10,500	500	(10,000)	-95.24%
Publications & Subscriptions	12,741	5,421	11,700	2,600	(9,100)	-77.78%
Rent	13,791	13,761	13,761	13,761	-	0.00%
Staff Training	17,016	8,893	6,000	9,000	3,000	50.00%
Telecommunications	4,569	6,382	6,000	6,000	-	0.00%
Travel/Meals	586	3,089	6,458	10,000	3,542	54.85%
Depreciation - Capital Assets	14,348	8,408	8,117	12,097	3,980	49.03%
<b>Total Operational</b>	<b>84,668</b>	<b>84,754</b>	<b>102,812</b>	<b>75,058</b>	<b>(27,754)</b>	<b>-26.99%</b>
<b>PROGRAM</b>						
Special Events	-	22,181	22,000	30,000	8,000	36.36%
Program Supplies & Costs	97,954	176,944	216,500	125,000	(91,500)	-42.26%
Promotion/Public Relations	814	-	2,000	17,000	15,000	750.00%
<b>Total Program</b>	<b>98,768</b>	<b>199,126</b>	<b>240,500</b>	<b>172,000</b>	<b>(68,500)</b>	<b>-28.48%</b>
<b>TOTAL EXPENDITURES</b>	<b>799,712</b>	<b>1,028,779</b>	<b>1,109,135</b>	<b>772,955</b>	<b>(336,180)</b>	<b>-30.31%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>725,367</b>	<b>922,503</b>	<b>1,004,135</b>	<b>612,734</b>	<b>(391,401)</b>	<b>-38.98%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>725,367</b>	<b>922,503</b>	<b>1,004,135</b>	<b>612,734</b>	<b>(391,401)</b>	<b>-38.98%</b>

**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre - SUMMARY ALL SBEC**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	88,400	78,581	88,400	83,400	(5,000)	-5.66%
Provincial Project Grants	74,164	20,874	48,500	72,403	23,903	49.28%
<b>Total Provincial Grants</b>	<b>162,564</b>	<b>99,455</b>	<b>136,900</b>	<b>155,803</b>	<b>18,903</b>	<b>13.81%</b>
<b>OTHER REVENUE</b>						
Third Party Recoveries	750	-	-	10,000	10,000	0.00%
<b>Total Other Revenue</b>	<b>750</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>163,314</b>	<b>99,455</b>	<b>136,900</b>	<b>165,803</b>	<b>28,903</b>	<b>21.11%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	104,692	59,171	99,439	227,227	127,788	128.51%
Salaries - Part Time	48,550	95,217	38,014	-	(38,014)	-100.00%
<b>Total Salaries</b>	<b>153,243</b>	<b>154,388</b>	<b>137,453</b>	<b>227,227</b>	<b>89,774</b>	<b>65.31%</b>
<b>BENEFITS</b>						
Statutory Benefits	12,920	17,290	12,503	19,001	6,498	51.97%
Extended Benefits	10,559	10,154	12,460	24,012	11,552	92.71%
OMERS	10,642	4,778	11,523	22,223	10,700	92.86%
<b>Total Benefits</b>	<b>34,121</b>	<b>32,222</b>	<b>36,486</b>	<b>65,236</b>	<b>28,750</b>	<b>78.80%</b>
<b>Total Salaries and Benefits</b>	<b>187,364</b>	<b>186,610</b>	<b>173,939</b>	<b>292,463</b>	<b>118,524</b>	<b>68.14%</b>
<b>PURCHASED SERVICE</b>						
Audit	(83)	-	-	-	-	0.00%
Consulting/Professional Fees	43,279	12,967	26,000	17,100	(8,900)	-34.23%
<b>Total Purchased Service</b>	<b>43,195</b>	<b>12,967</b>	<b>26,000</b>	<b>17,100</b>	<b>(8,900)</b>	<b>-34.23%</b>
<b>OPERATIONAL</b>						
Advertising	9,961	5,771	20,000	26,103	6,103	30.52%
Conventions/Conferences	-	360	612	-	(612)	-100.00%
Office Expense	143	98	4,500	1,800	(2,700)	-60.00%
Rent	22,500	22,500	22,500	22,500	-	0.00%
Staff Training	283	9,498	3,500	-	(3,500)	-100.00%

**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre - SUMMARY ALL SBEC**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Telecommunications	1,609	1,433	2,000	8,205	6,205	310.25%
Travel/Meals	1,377	5,273	2,906	13,200	10,294	354.23%
<b>Total Operational</b>	<b>35,872</b>	<b>45,347</b>	<b>56,018</b>	<b>73,920</b>	<b>17,902</b>	<b>31.96%</b>
<b>PROGRAM</b>						
County Events	264	-	15,000	8,000	(7,000)	-46.67%
Miscellaneous Program	18,000	10,000	15,000	15,000	-	0.00%
Program Supplies & Costs	39,938	25,445	55,000	45,300	(9,700)	-17.64%
Promotion/Public Relations	500	-	-	-	-	0.00%
<b>Total Program</b>	<b>58,702</b>	<b>35,445</b>	<b>85,000</b>	<b>68,300</b>	<b>(16,700)</b>	<b>-19.65%</b>
<b>TOTAL EXPENDITURES</b>	<b>325,134</b>	<b>280,369</b>	<b>340,957</b>	<b>451,783</b>	<b>110,826</b>	<b>32.50%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>161,820</b>	<b>180,914</b>	<b>204,057</b>	<b>285,980</b>	<b>81,923</b>	<b>40.15%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>161,820</b>	<b>180,914</b>	<b>204,057</b>	<b>285,980</b>	<b>81,923</b>	<b>40.15%</b>

**COUNTY OF HURON**

Economic Development - Immigration (LIP) 3400-3410

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>FEDERAL GRANTS</b>						
Federal Project Grants	177,204	174,406	156,312	247,068	90,756	58.06%
<b>Total Federal Grants</b>	<b>177,204</b>	<b>174,406</b>	<b>156,312</b>	<b>247,068</b>	<b>90,756</b>	<b>58.06%</b>
<b>TOTAL REVENUE</b>	<b>177,204</b>	<b>174,406</b>	<b>156,312</b>	<b>247,068</b>	<b>90,756</b>	<b>58.06%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	2,931	3,481	6,881	119,470	112,589	1636.23%
Salaries - Part Time	93,017	93,243	115,852	-	(115,852)	-100.00%
<b>Total Salaries</b>	<b>95,948</b>	<b>96,724</b>	<b>122,733</b>	<b>119,470</b>	<b>(3,263)</b>	<b>-2.66%</b>
<b>BENEFITS</b>						
Statutory Benefits	8,655	9,095	11,433	10,714	(719)	-6.29%
Extended Benefits	68	57	284	14,744	14,460	5091.55%
OMERS	-	-	619	11,127	10,508	1697.58%
<b>Total Benefits</b>	<b>8,723</b>	<b>9,151</b>	<b>12,336</b>	<b>36,585</b>	<b>24,249</b>	<b>196.57%</b>
<b>Total Salaries and Benefits</b>	<b>104,670</b>	<b>105,875</b>	<b>135,069</b>	<b>156,055</b>	<b>20,986</b>	<b>15.54%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	43,679	24,709	13,600	28,998	15,398	113.22%
Intra County Purchases	10,995	12,550	-	9,712	9,712	0.00%
<b>Total Purchased Service</b>	<b>54,674</b>	<b>37,259</b>	<b>13,600</b>	<b>38,710</b>	<b>25,110</b>	<b>184.63%</b>
<b>OPERATIONAL</b>						
Rent	6,000	4,000	6,000	6,000	-	0.00%
Staff Training	583	311	750	2,454	1,704	227.20%
Travel/Meals	174	684	1,937	7,430	5,493	283.58%
<b>Total Operational</b>	<b>6,758</b>	<b>4,995</b>	<b>8,687</b>	<b>15,884</b>	<b>7,197</b>	<b>82.85%</b>
<b>PROGRAM</b>						
Special Events	-	-	1,500	20,860	19,360	1290.67%
Purchase of Service	-	-	-	8,850	8,850	0.00%
Miscellaneous Program	1,145	-	4,350	2,514	(1,836)	-42.21%

**COUNTY OF HURON**

**Economic Development - Immigration (LIP) 3400-3410**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Program Supplies & Costs	9,957	14,878	10,100	12,180	2,080	20.59%
<b>Total Program</b>	<b>11,102</b>	<b>14,878</b>	<b>15,950</b>	<b>44,404</b>	<b>28,454</b>	<b>178.39%</b>
<b>TOTAL EXPENDITURES</b>	<b>177,204</b>	<b>163,007</b>	<b>173,306</b>	<b>255,053</b>	<b>81,747</b>	<b>47.17%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>(11,399)</b>	<b>16,994</b>	<b>7,985</b>	<b>(9,009)</b>	<b>-53.01%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>-</b>	<b>(11,399)</b>	<b>16,994</b>	<b>7,985</b>	<b>(9,009)</b>	<b>-53.01%</b>

**COUNTY OF HURON**

**Economic Development - TOURISM NEW (3400-3415)**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	-	-	-	-	0.00%
Provincial Project Grants	-	-	-	95,000	95,000	0.00%
<b>Total Provincial Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>95,000</b>	<b>95,000</b>	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	-	-	-	142,000	142,000	0.00%
Federal Other Grants	-	-	-	-	-	0.00%
<b>Total Federal Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>142,000</b>	<b>142,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>237,000</b>	<b>237,000</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	143,598	143,598	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>143,598</b>	<b>143,598</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	11,634	11,634	0.00%
Extended Benefits	-	-	-	15,696	15,696	0.00%
OMERS	-	-	-	14,332	14,332	0.00%
<b>Total Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>41,662</b>	<b>41,662</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>185,260</b>	<b>185,260</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	30,000	30,000	0.00%
Printing (External)	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>30,000</b>	<b>30,000</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Staff Training	-	-	-	7,220	7,220	0.00%
Travel/Meals	-	-	-	3,000	3,000	0.00%
<b>Total Operational</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,220</b>	<b>10,220</b>	<b>0.00%</b>

**COUNTY OF HURON**

**Economic Development - TOURISM NEW (3400-3415)**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Special Events	-	-	-	18,000	18,000	0.00%
Purchase of Service	-	-	-	5,100	5,100	0.00%
Miscellaneous Program	-	-	-	140,000	140,000	0.00%
Program Supplies & Costs	-	-	-	136,000	136,000	0.00%
<b>Total Program</b>	-	-	-	<b>299,100</b>	<b>299,100</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	-	<b>524,580</b>	<b>524,580</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	-	-	-	<b>287,580</b>	<b>287,580</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			-	(20,000)	(20,000)	0.00%
<b>TOTAL COUNTY LEVY</b>	-	-	-	<b>267,580</b>	<b>267,580</b>	<b>0.00%</b>



**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre Core Program (3300-0000)**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	88,400	78,581	88,400	83,400	(5,000)	-5.66%
Provincial Project Grants	-	-	-	6,403	6,403	0.00%
<b>Total Provincial Grants</b>	<b>88,400</b>	<b>78,581</b>	<b>88,400</b>	<b>89,803</b>	<b>1,403</b>	<b>1.59%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	750	-	-	10,000	10,000	0.00%
<b>Total Other Revenue</b>	<b>750</b>	<b>-</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>89,150</b>	<b>78,581</b>	<b>88,400</b>	<b>99,803</b>	<b>11,403</b>	<b>12.90%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	57,266	59,171	51,901	155,027	103,126	198.70%
Salaries - Part Time	30,800	60,279	38,014	-	(38,014)	-100.00%
<b>Total Salaries</b>	<b>88,066</b>	<b>119,450</b>	<b>89,915</b>	<b>155,027</b>	<b>65,112</b>	<b>72.42%</b>
<b>BENEFITS</b>						
Statutory Benefits	7,080	10,824	8,165	12,709	4,544	55.65%
Extended Benefits	6,952	10,106	6,330	16,148	9,818	155.10%
OMERS	6,496	4,778	7,245	15,361	8,116	112.02%
<b>Total Benefits</b>	<b>20,528</b>	<b>25,708</b>	<b>21,740</b>	<b>44,218</b>	<b>22,478</b>	<b>103.39%</b>
<b>Total Salaries and Benefits</b>	<b>108,594</b>	<b>145,158</b>	<b>111,655</b>	<b>199,245</b>	<b>87,590</b>	<b>78.45%</b>
<b>PURCHASED SERVICE</b>						
Audit	(83)	-	-	-	-	0.00%
Consulting/Professional Fees	25,780	10,931	22,500	13,600	(8,900)	-39.56%
<b>Total Purchased Service</b>	<b>25,697</b>	<b>10,931</b>	<b>22,500</b>	<b>13,600</b>	<b>(8,900)</b>	<b>-39.56%</b>
<b>OPERATIONAL</b>						
Advertising	7,590	5,771	15,000	16,453	1,453	9.69%
Conventions/Conferences	-	360	612	-	(612)	-100.00%
Office Expense	108	98	3,500	1,800	(1,700)	-48.57%
Publications & Subscriptions	-	415	-	2,112	2,112	0.00%

**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre Core Program (3300-0000)**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Rent	22,500	22,500	22,500	22,500	-	0.00%
Staff Training	283	9,498	3,000	-	(3,000)	-100.00%
Telecommunications	1,609	1,433	2,000	8,205	6,205	310.25%
Travel/Meals	1,377	2,828	406	11,400	10,994	2707.88%
<b>Total Operational</b>	<b>33,466</b>	<b>42,902</b>	<b>47,018</b>	<b>62,470</b>	<b>15,452</b>	<b>32.86%</b>
<b>PROGRAM</b>						
County Events	264	-	15,000	8,000	(7,000)	-46.67%
Program Supplies & Costs	14,938	7,279	25,000	7,800	(17,200)	-68.80%
Promotion/Public Relations	500	-	-	-	-	0.00%
<b>Total Program</b>	<b>15,702</b>	<b>7,279</b>	<b>40,000</b>	<b>15,800</b>	<b>(24,200)</b>	<b>-60.50%</b>
<b>TOTAL EXPENDITURES</b>	<b>183,459</b>	<b>206,271</b>	<b>221,173</b>	<b>291,115</b>	<b>69,942</b>	<b>31.62%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>94,309</b>	<b>127,689</b>	<b>132,773</b>	<b>191,312</b>	<b>58,539</b>	<b>44.09%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>94,309</b>	<b>127,689</b>	<b>132,773</b>	<b>191,312</b>	<b>58,539</b>	<b>44.09%</b>

**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre - Starter Plus (3300-3315)**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	21,000	11,707	21,000	38,500	17,500	83.33%
<b>Total Provincial Grants</b>	<b>21,000</b>	<b>11,707</b>	<b>21,000</b>	<b>38,500</b>	<b>17,500</b>	<b>83.33%</b>
<b>TOTAL REVENUE</b>	<b>21,000</b>	<b>11,707</b>	<b>21,000</b>	<b>38,500</b>	<b>17,500</b>	<b>83.33%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	25,102	-	23,769	36,100	12,331	51.88%
Salaries - Part Time	-	34,938	-	-	-	0.00%
<b>Total Salaries</b>	<b>25,102</b>	<b>34,938</b>	<b>23,769</b>	<b>36,100</b>	<b>12,331</b>	<b>51.88%</b>
<b>BENEFITS</b>						
Statutory Benefits	2,134	3,184	2,169	3,146	977	45.04%
Extended Benefits	1,652	24	3,065	3,932	867	28.29%
OMERS	2,073	-	2,139	3,431	1,292	60.40%
<b>Total Benefits</b>	<b>5,859</b>	<b>3,208</b>	<b>7,373</b>	<b>10,509</b>	<b>3,136</b>	<b>42.53%</b>
<b>Total Salaries and Benefits</b>	<b>30,961</b>	<b>38,146</b>	<b>31,142</b>	<b>46,609</b>	<b>15,467</b>	<b>49.67%</b>
<b>PURCHASED SERVICE</b>						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	2,951	2,035	2,000	2,100	100	5.00%
Intra County Purchases	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>2,951</b>	<b>2,035</b>	<b>2,000</b>	<b>2,100</b>	<b>100</b>	<b>5.00%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	-	2,850	2,850	0.00%
Office Expense	35	-	-	-	-	0.00%
Travel/Meals	-	985	1,000	1,000	-	0.00%
<b>Total Operational</b>	<b>35</b>	<b>985</b>	<b>1,000</b>	<b>3,850</b>	<b>2,850</b>	<b>285.00%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	25,000	18,167	30,000	37,500	7,500	25.00%
<b>Total Program</b>	<b>25,000</b>	<b>18,167</b>	<b>30,000</b>	<b>37,500</b>	<b>7,500</b>	<b>25.00%</b>

**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre - Starter Plus (3300-3315)**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL EXPENDITURES</b>	<b>58,947</b>	<b>59,332</b>	<b>64,142</b>	<b>90,059</b>	<b>25,917</b>	<b>40.41%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>37,947</b>	<b>47,626</b>	<b>43,142</b>	<b>51,559</b>	<b>8,417</b>	<b>19.51%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>37,947</b>	<b>47,626</b>	<b>43,142</b>	<b>51,559</b>	<b>8,417</b>	<b>19.51%</b>

**COUNTY OF HURON**

**Economic Development - Small Business Enterprise Centre - Summer Company (3300-3320)**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	21,164	9,167	27,500	27,500	-	0.00%
<b>Total Provincial Grants</b>	<b>21,164</b>	<b>9,167</b>	<b>27,500</b>	<b>27,500</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>21,164</b>	<b>9,167</b>	<b>27,500</b>	<b>27,500</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	22,325	-	23,769	36,100	12,331	51.88%
Salaries - Part Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>22,325</b>	<b>-</b>	<b>23,769</b>	<b>36,100</b>	<b>12,331</b>	<b>51.88%</b>
<b>BENEFITS</b>						
Statutory Benefits	2,134	3,282	2,169	3,146	977	45.04%
Extended Benefits	1,943	24	3,065	3,932	867	28.29%
OMERS	2,073	-	2,139	3,431	1,292	60.40%
<b>Total Benefits</b>	<b>6,150</b>	<b>3,306</b>	<b>7,373</b>	<b>10,509</b>	<b>3,136</b>	<b>42.53%</b>
<b>Total Salaries and Benefits</b>	<b>28,475</b>	<b>3,306</b>	<b>31,142</b>	<b>46,609</b>	<b>15,467</b>	<b>49.67%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	1,882	-	1,500	1,400	(100)	-6.67%
<b>Total Purchased Service</b>	<b>1,882</b>	<b>-</b>	<b>1,500</b>	<b>1,400</b>	<b>(100)</b>	<b>-6.67%</b>
<b>OPERATIONAL</b>						
Advertising	2,371	-	5,000	6,800	1,800	36.00%
Office Expense	-	-	1,000	-	(1,000)	-100.00%
Staff Training	-	-	500	-	(500)	-100.00%
Travel/Meals	-	1,460	1,500	800	(700)	-46.67%
<b>Total Operational</b>	<b>2,371</b>	<b>1,460</b>	<b>8,000</b>	<b>7,600</b>	<b>(400)</b>	<b>-5.00%</b>
<b>PROGRAM</b>						
Miscellaneous Program	18,000	10,000	15,000	15,000	-	0.00%
<b>Total Program</b>	<b>18,000</b>	<b>10,000</b>	<b>15,000</b>	<b>15,000</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**

Economic Development - Small Business Enterprise Centre - Summer Company (3300-3320)

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL EXPENDITURES</b>	<b>50,728</b>	<b>14,766</b>	<b>55,642</b>	<b>70,609</b>	<b>14,967</b>	<b>26.90%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>29,564</b>	<b>5,599</b>	<b>28,142</b>	<b>43,109</b>	<b>14,967</b>	<b>53.18%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>29,564</b>	<b>5,599</b>	<b>28,142</b>	<b>43,109</b>	<b>14,967</b>	<b>53.18%</b>

**COUNTY OF HURON**  
**Economic Development - DIGITAL MAINSTREET (3300-3310)**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	110,773	96,278	45,000	116,584	71,584	159.08%
<b>Total Provincial Grants</b>	<b>110,773</b>	<b>96,278</b>	<b>45,000</b>	<b>116,584</b>	<b>71,584</b>	<b>159.08%</b>
<b>TOTAL REVENUE</b>	<b>110,773</b>	<b>96,278</b>	<b>45,000</b>	<b>116,584</b>	<b>71,584</b>	<b>159.08%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	5,571	5,127	-	-	-	0.00%
Salaries - Part Time	85,872	-	26,951	101,359	74,408	276.09%
<b>Total Salaries</b>	<b>91,444</b>	<b>5,127</b>	<b>26,951</b>	<b>101,359</b>	<b>74,408</b>	<b>276.09%</b>
<b>BENEFITS</b>						
Statutory Benefits	8,466	7,616	2,627	7,311	4,684	178.30%
Extended Benefits	61	63	54	54	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>8,528</b>	<b>7,680</b>	<b>2,681</b>	<b>7,365</b>	<b>4,684</b>	<b>174.71%</b>
<b>Total Salaries and Benefits</b>	<b>99,971</b>	<b>12,807</b>	<b>29,632</b>	<b>108,724</b>	<b>79,092</b>	<b>266.91%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	50	954	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>50</b>	<b>954</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Advertising	3,140	-	-	-	-	0.00%
Office Expense	265	-	-	-	-	0.00%
Telecommunications	1,141	-	-	-	-	0.00%
Travel/Meals	6,206	136	15,368	-	(15,368)	-100.00%
<b>Total Operational</b>	<b>10,751</b>	<b>136</b>	<b>15,368</b>	<b>-</b>	<b>(15,368)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>110,773</b>	<b>13,897</b>	<b>45,000</b>	<b>108,724</b>	<b>63,724</b>	<b>141.61%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>(82,381)</b>	<b>-</b>	<b>(7,860)</b>	<b>(7,860)</b>	<b>0.00%</b>

**COUNTY OF HURON**

**Economic Development - DIGITAL MAINSTREET (3300-3310)**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	-	(82,381)	-	(7,860)	(7,860)	0.00%





**COUNTY OF HURON**  
**2023 BUDGET**

**Homes for the Aged**

# Huron County Homes for the Aged – Budget Proposal for 2023

## Huronview and Huronlea Homes for the Aged Heartland and Highland Apartments

### Executive Summary

The Homes for the Aged 2023 budget proposes the same core services to the long term care residents of Huronview and Huronlea as in 2022. Management of the COVID-19 pandemic continues to be our main priority. It is anticipated, but not guaranteed that the province will continue to fund Long Term Care Homes for pandemic costs, as seen in 2020-2022. Unforeseen expenses related to COVID-19 will be addressed as they occur.

### Revenues

The County contribution to operate the two homes and apartments in 2023 is projected to be \$5,998,733.

76% of the Homes' revenue are from sources other than the County contribution which consists of provincial grants, resident revenue, rental income and miscellaneous revenue.

For 2023, the Homes provincial operating grant revenue is anticipated to increase \$2,443,789 or 21.1% from 2022. This includes increases in direct care funding and general per diem increases.

In the total provincial funding, the Ministry is COVID relief funding of \$1,045,912 is also being included to offset additional staffing lines, PSW Wage Enhancements and additional COVID expenditures being added to support resident care and services. Additionally, \$2,450,114 is included in total funding to support the required increase in resident care requirements for both Direct Care staff and Allied Health Professionals.

Revenue from both Heartland Apartments in Clinton and Highland Apartments in Brussels has been decreased to compensate for empty apartments that are being used to temporarily store pandemic PPE (Personal Protective Equipment) and for agency staff accommodations.

### Expenditures

Overall expenditures are proposed to increase by \$3,751,562 from 2022. This includes 18.64% for salaries and benefits, 4.47% for equipment repairs and replacement, 32.06% for program supplies, and 8.90% for operating expenses and 3.30% for purchased services (professional fees and insurance).

### New Staffing Proposals

The following are staffing increase proposals:

- 1) Increasing the hours by 4 hours per week at Huronview for the cooks to support grocery orders and baking – Cost = \$9,000
- 2) New Administrator at Huronview - \$165,615

### General notes

Salaries and benefits are the largest expenditures at the Homes as the delivery of long term care services to complex care residents requires a skilled workforce. More today than in past; the Homes and provincial long term care sector as a whole are seeing a rise in resident acuity. This has resulted in increasing care needs in the resident population of today, which comes at a higher cost to LTC operators. The past year of employee recruitment and retention have proven to be the most challenging in the Homes' history. These staffing challenges are directly tied to pandemic trends of staff leaving the LTC sector, ever-changing ministry directives related to LTC employees, and an increasing provincial short staffing trend for LTC positions-primarily in Nursing and Food Services. The Homes have seen a significant increase in the use of Nursing agency staff to support staffing needs of the Homes in 2022, with this trend to continue into 2023.

The Province has provided additional funding to enhance the direct care available to LTC residents. This is for both direct care – RN's, RPN's and PSW's, and Allied Health Professionals – physiotherapists, social workers, resident recreational and support staff, infection control etc. The previous requirements for care are 2 hours and 45 minutes for daily direct care, and 30 minutes for daily allied health care.

The time spent per day is required to increase to 3 hours/ 33 minutes for Jan – Mar 2022 and to 3.25 hours/36 minutes by Jan-Mar 2023. Additional increases are expected through 2025. For 2023, Homes staff have included these required increases in the salary budgets, expected to be almost fully funded, with a small cost to the levy of \$215,900. Total expenses are estimated at \$2,666,014 and funding is estimated at \$2,450,114 for 2023.

Wage rates for the Homes are governed by collective agreements with the following labour groups: ONA, SEIU and IUOE. Administrative staff and leadership staff follow the County's non-union wage grids. 80% of the Homes expenditures are allocated for salaries and benefits.

2022 saw a decrease in the number of Homes staff as pandemic related leave of absence and impacts of LTC sector resignations and staffing recruitment challenges occurred. Reliance on agency staff continues to increase, particularly as the direct hours are required to increase. Agency staff cost approx. 40-50% more than County staff, causing significant cost pressures.

The County completed contract negotiations with ONA and IUOE in 2021; with 2021 SEIU negotiations finalized in the fall of 2022, but without current contract.

There is an anticipated increase of in program supplies due to the cost of raw food. County costs to support resident meals is now \$103,793 over provincial funding.

Apartment cleaning costs have increased by \$124,920 with outsourcing to a contractor, as internal Housekeeping staff have been required to be redeployed to support additional IPAC requirements within the Long Term Care Home.

### **Strategic Plan, Key Projects & Priorities**

The departmental managers set and achieve annual goals which are incorporated into a Homes' Strategic Plan. This plan is presented to Council for information purposes including progress reports throughout the year. This plan is based on the four major pillars of: Resident Safety & Quality, Excellent People and Learning, Operational Resources and Capital & Partnerships and Governance. There is potential for planned budget impacts related to initiatives within the strategic plan.

### **Ministry of Health Funding**

The Homes have seen various new funding initiatives coming from Ministry of Long Term Care to LTC operators for the coming 2023 budget year. These include: Increase to Direct Care, Medication Safety Technology, LTC Minor Capital, and Infection Prevention and Control (IPAC) Minor Capital, COVID

Prevention and Containment, and PSW Permanent Wage Enhancement, among others. The Homes' leadership will partner with Huron County Treasury team as we look to operationalize this funding at the Homes in 2023.

In 2019, the Ministry of Health and Long Term Care terminated the Structural Compliance Premium. In 2020 this was changed to Minor Capital Funding. Both Homes are now receiving less funding under this program, with estimated decreases in funding of \$12,879 for Huronview and \$4,533 for Huronlea in 2023.

### **Huronview Budget Highlights**

#### **Salaries and Benefits – Increase of 17.35% from 2022**

Staffing changes have been previously noted in this report.

#### **Equipment – Increase of 7.2% from 2022**

Repairs & Maintenance: Increase reflects an increase in actual costs.

#### **Purchased Services – Increase of 9.51% from 2022**

This is reflective of an increase in WSIB insurance costs.

#### **Operational – Increase of 12.37% from 2022**

Maintenance cost increases and utilities are increasing for 2023. Depreciation has increased due to the completion of the significant sprinkler project at the Homes.

#### **Program Supplies – Increase of 25.28% from 2022**

The cost of raw food and increase in basic needs are increasing due to inflationary pressures.

#### **Capital - \$729,000**

Some of the key projects for 2023 include: Lifts - \$100,000, insulation and vent attic - \$120,000, handrails and flooring - \$120,000. The galvanized pipe project is also outstanding and to be completed.

#### **Summary**

Overall Expenditures for 2023 are projected to increase by 16.94% which includes salaries and benefits. It is projected that the Huronview total County Levy portion will increase by \$854,131 or 32.08% from 2022.

The Homes resident van has reached the end of its useful life in August 2022 and is due to be replaced. \$185,000 is being included in the Fleet capital budget, with the lease costs included in the Homes annual budgets. The replacement cost of the van has increased significantly, almost doubling in cost, thus if we are to continue providing this as a service to our Homes residents, it will require an increase in the annual leasing cost back to Fleet. With this being a non-Ministry mandated service, a service review for the Resident van will have to be conducted with a report back to Council.

### **Huronlea Budget Highlights**

#### **Salaries and Benefits – Increase of 21.01% from 2022**

Staffing changes have been previously noted in this report.

**Equipment – Increase of 0.98% from 2022**

Some minor adjustments for equipment repairs.

**Purchased Services – Decrease of 6.46% from 2022**

This is reflective of a decrease in intra county charges for the Apartments due to cleaning.

**Operational – Increase of 3.70% from 2022**

Depreciation has increased due to the completion of the significant sprinkler project at the Homes.

**Program Supplies – Increase of 43.66% from 2022**

This budget area has seen an overall increase from 2022. The increase relates to the High Needs budget line, cost of raw food, and the cleaning contract for the Apartments

**Capital - \$1,013,000**

Some of the key projects for 2022 include: Lifts - \$70,000, medication storage cabinets – \$22,000 with provincial funding of \$16,800, water heater upgrade - \$65,000 and Synergy on Demand of \$13,000.

**Summary**

Overall Expenditures for 2023 are projected to increase by \$1,452,518 or 18.96% which is inclusive of Salaries and Benefits. It is projected that the Huronlea total County Levy portion will increase by \$742,061 or 42.65% from 2022.

County of Huron  
Homes for the Aged  
Total Asset Management Plan Requirements  
For the year ending December 31, 2023

Capital Expense	Total Cost	Carry Forward	2023 Ask	Description	Funded Amount (Other than Levy)	Funding Source
<b>HURONVIEW 2023</b>						
<b>Nursing Equipment</b>						
Nursing Equipment (general)	\$ 15,000		\$ 15,000			
Resident room mechanical lifts	\$ 100,000		\$ 100,000	Replacement of beds, lifts, sit to stands		
Wound Care App on PCC	\$ -					
<b>Programs</b>						
Organ	\$ 1,500		\$ 1,500	Pooled furniture		
<b>Dietary Equipment</b>						
Dietary Equipment	\$ 20,000		\$ 20,000	Garburator, Blixar, etc		
Servery Cabinetry	\$ 25,000		\$ 25,000	Stationary?		
<b>Business Administration</b>						
IT equipment	\$ -					
keyboard and monitor IT09 23	\$ -			covered by IT lease		
Office Furniture	\$ 3,250	450		Elaine Office chair, Kathie filing cabinets	450	Carry Forward
<b>Building and Property</b>						
Professional/ Engineering Fees	\$ 30,000		\$ 30,000	To be put towards a future approved job re: Generator redesign, Air Handling Unit (AHU) redesign, Heating Boilers upgrade		
Insulation and vent attic - Phase 1	\$ 120,000	\$ 20,000	\$ 100,000	Insulation is currently R10 and needs to be upgraded to R50. There are no existing vents, so they are being added.	\$ 20,000	Carry Forward
Insulation and vent attic - Phase 2						
Intergra upgrade	\$ 10,000		\$ 10,000	to AxiomXa current system not holding up		
Siemens Program	\$ 27,000		\$ 27,000	current system not holding up		
Eaves repair	\$ 50,000		\$ 50,000	Due to inefficient insulation and venting in attic, icicles form and tear off existing eaves		
Handrails and Flooring	\$ 145,000	25,000	\$ 120,000	IPAC - Handrails approx. \$80,000 and continue with flooring	120,000 25,000	Reserves Carry Forward
<b>Apartments</b>						
Kitchen cabinet and bathroom vanity replacement	\$ 23,107	3,107	\$ 20,000		3,107	Carry Forward
<b>Minor Capital:</b>						
<b>Programs</b>						
Behaviour Support Supplies - Operational not MC	\$ 2,000		\$ 2,000	Move to Operating - Not MC		
Large group games - Operating, not MC	\$ 1,000		\$ 1,000	Move to Operating - Not MC		
Chapel Doors	\$ 5,000		5,000			
<b>Business Administration</b>						
Batteries for phones - Operating - not MC	\$ 2,750		\$ 2,750	Move to Operating - Not MC	-	Carry Forward
ELPAS system supplies	\$ 5,529	\$ 1,529	\$ 4,000	Move to Operating - Not MC	1,529	Carry Forward
Spectralink warranty - Operating not MC	\$ 3,000	1,800	1,200	Annual cost, how long is the warranty? - Operating	1,800	Carry Forward
<b>Building and Property</b>						
Resident room repair	\$ 30,000		30,000			
Ceiling repairs	\$ 15,000		\$ 15,000	As a result of Sprinkler project		
AODA Compliance	\$ 20,000		\$ 20,000	Bigger doors, Renovate shower / Tub rooms HL is more Urgent		
<b>CARRY FORWARD CAPITAL</b>						
Galvanized pipe removal	\$ 153,363	\$ 153,363		Legacy Deferred Revenue	153,363	Provincial
Smart TVs	\$ 3,631				3,631	Carry Forward
Nursing Station Redesign Engineering Fees	\$ 2,000	\$ 2,000		To be added to a future Job	\$ 2,000	Carry Forward
<b>Minor Capital:</b>						
Insulate kitchen refrigeration line	\$ 10,000	\$ 10,000			\$ 10,000	Carry Forward
Swipe access at staff entrance	\$ 7,000	\$ 7,000			\$ 7,000	Carry Forward
Exterior brick work	\$ 12,577	\$ 12,577			\$ 12,577	Carry Forward
<b>TOTAL HURONVIEW</b>	<b>\$ 842,707</b>				<b>360,457</b>	

County of Huron  
Homes for the Aged  
Total Asset Management Plan Requirements  
For the year ending December 31, 2023

Capital Expense	Total Cost	Carry Forward	2023 Ask	Description	Funded Amount (Other than Levy)	Funding Source
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset)</b>	728,851					
<b>TOTAL Minor Capital (operating)</b>	113,856			Linked to 10-7100-7060		
<b>Total Carryforward/Reserve TCA</b>	(174,188)					
<b>Total Carryforward Minor Capital</b>	(32,906)				210,725	
<b>Total Funding</b>						
<b>LESS: DEPRECIATION</b>	\$ (401,300)					
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	\$ 267,219					
<b>HURONLEA 2023</b>						
<b>Nursing Equipment</b>						
Nursing equipment (general)	\$ 10,000		\$ 10,000			
Nurse Call Bell system	\$ 300,000		\$ 300,000		300,000	Reserves
Mechanical lifts and beds	\$ 50,000		\$ 50,000			
Wound Care App on PCC	\$ -					
<b>Business Administration</b>						
IT equipment	\$ -					
Spare phones	\$ 3,000		\$ 3,000	Pooled equipment		
<b>Apartments</b>						
Kitchen cabinet and bathroom vanity replacement	\$ 20,000		\$ 20,000	Furniture		
<b>Dietary Equipment</b>						
Servery Cabinetry	\$ 8,500		\$ 8,500	Stationary		
Dietary Equipment	\$ 20,000		\$ 20,000	Garburator, Blixar - pooled		
<b>Building and Property</b>						
Insulation and vent attic - Phase 1	\$ 100,000		\$ 100,000	Insulation is currently R10 and needs to be upgraded to R55. There are no existing vents, so they are being added.		
Insulation and vent attic - Phase 2						
Eaves	\$ 50,000		\$ 50,000	Due to inefficient insulation and venting in attic, icicles form and tear off existing eaves		
Roof	\$ 95,000		\$ 95,000	To finish the remaining section - 25 year shingles		
Professional/Engineering Fees	\$ 15,000		\$ 15,000	To be applied to a future approved job - re: Generator redesign, Air Handling Unit (AHU) redesign, Heating Boilers upgrade		
200 Court yard project	\$ 60,000		\$ 60,000	Remove gazebo, concrete, railing, and fence. Pour bigger concrete pad, replacing gazebo and fence for more resident friendly environment	\$ 60,000.00	Reserves
IPAC upgrades	\$ 100,000	\$ 15,000	\$ 85,000	IPAC - Handrails and Flooring	\$ 100,000.00	Reserves
					\$ 15,000.00	Carry Forward
<b>Minor Capital:</b>						
<b>Program and Services</b>						
Behavioural Supports Supplies Operating not MC	\$ 1,000		\$ 1,000	Move to Operating - Not MC		
Large Group Games - Move to Operating (not M/C)	\$ 1,000		\$ 1,000	Move to Operating - Not MC		
Chapel Doors	\$ 5,000		\$ 5,000			
<b>Business Administration</b>						
Batteries for phones Operating not MC	\$ 3,366	\$ 616	\$ 2,750	Move to Operating - Not MC	\$ 616.00	Carry Forward
ELPAS system supplies	\$ 5,529	\$ 1,529	\$ 4,000	Move to Operating - Not MC	\$ 1,529.00	Carry Forward
<b>Building and Property</b>						
ADOA compliance	\$ 20,000		\$ 20,000	Accessibility Compliance - Bigger doorways renovate shower and tub rooms		
Ceiling Repair	\$ 10,000		\$ 10,000	Related to sprinkler project		
Resident room repair	\$ 20,000		\$ 20,000			
<b>CARRY FORWARD CAPITAL</b>						

County of Huron  
Homes for the Aged  
Total Asset Management Plan Requirements  
For the year ending December 31, 2023

Capital Expense	Total Cost	Carry Forward	2023 Ask	Description	Funded Amount (Other than Levy)	Funding Source
Resident Room Mechanical Lifts	\$ 24,524	\$ 24,524			\$ 24,524.00	Carry Forward
Smart TV	\$ 1,816	\$ 1,816			\$ 1,816.00	Carry Forward
Office Furniture	\$ 5,000	\$ 5,000			\$ 5,000.00	Carry Forward
Mixing valve/water heater upgrade	\$ 140,333	\$ 53,333	\$ 87,000		\$ 53,333.00	Carry Forward
Nursing Station redesign Engineering Fees	\$ 10,000	\$ 10,000		To be applied to future applied job	\$ 10,000.00	Carry Forward
<b>Minor Capital:</b>	\$ -					
Swipe card access at entrance doors	\$ 10,500	\$ 10,500			\$ 10,500.00	Carry Forward
<b>TOTAL HURONLEA</b>	<b>\$ 1,089,568</b>				<b>\$ 282,318</b>	
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset)</b>	<b>1,013,173</b>					
<b>TOTAL Minor Capital (operating)</b>	<b>76,395</b>			Linked to 10-7300-7060		
<b>Total Carryforward TCA</b>	<b>(569,673)</b>					
<b>Total Carryforward Minor Capital</b>	<b>(12,645)</b>					
<b>Total Funding</b>						
<b>LESS: DEPRECIATION</b>	<b>\$ (340,490)</b>					
<b>NET CAPITAL FUNDING REQUIREMENTS</b>	<b>\$ 103,010</b>					
<b>TOTAL DEPRECIATION 2023 HOMES FOR THE AGED</b>	<b>\$ (741,790)</b>					
<b>TOTAL CAPITAL FUNDING REQUIREMENTS 2023 HOMES FOR THE AGED</b>	<b>\$ 370,229</b>					



**COUNTY OF HURON**  
**Homes for the Aged - Consolidated**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	12,212,747	10,775,822	11,539,397	13,983,186	2,443,789	21.18%
Provincial Prior Year Grants	-	-	-	153,363	153,363	0.00%
<b>Total Provincial Grants</b>	<b>12,212,747</b>	<b>10,775,822</b>	<b>11,539,397</b>	<b>14,136,549</b>	<b>2,597,152</b>	<b>22.51%</b>
<b>OTHER REVENUE</b>						
Parking	1,165	1,400	1,371	1,371	-	0.00%
Resident - Basic	1,289,171	1,297,209	1,290,000	1,298,000	8,000	0.62%
Resident - Basic - Private	1,855,050	1,747,579	1,840,000	1,749,000	(91,000)	-4.95%
Resident - Basic - SemiPrivate	545,276	590,221	530,000	591,000	61,000	11.51%
Resident - Preferred - Private	762,992	692,663	766,000	693,000	(73,000)	-9.53%
Resident - Pref. Semi-Private	107,638	109,949	107,000	111,000	4,000	3.74%
Resident - Vet.Prior.AccessBe	-	3,931	-	-	-	0.00%
Miscellaneous Revenue	86,660	94,424	103,554	110,022	6,468	6.25%
Intra County Recoveries	112,572	148,863	247,732	159,232	(88,500)	-35.72%
Rent/Lease	333,022	321,369	407,788	349,860	(57,928)	-14.21%
<b>Total Other Revenue</b>	<b>5,093,546</b>	<b>5,007,608</b>	<b>5,293,445</b>	<b>5,062,485</b>	<b>(230,960)</b>	<b>-4.36%</b>
<b>TOTAL REVENUE</b>	<b>17,306,293</b>	<b>15,783,430</b>	<b>16,832,842</b>	<b>19,199,034</b>	<b>2,366,192</b>	<b>14.06%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	6,641,152	6,778,657	6,645,685	7,586,169	940,484	14.15%
Salaries - Part Time	6,485,167	6,735,968	7,430,322	8,474,274	1,043,952	14.05%
Salaries - Time Off in Lieu Owing	(22,834)	-	-	-	-	0.00%
Agency Costs	-	1,905,000	-	579,000	579,000	0.00%
<b>Total Salaries</b>	<b>13,103,486</b>	<b>15,419,624</b>	<b>14,076,007</b>	<b>16,639,443</b>	<b>2,563,436</b>	<b>18.21%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,141,170	1,261,216	1,173,000	1,401,185	228,185	19.45%
Extended Benefits	644,236	592,418	689,500	950,956	261,456	37.92%
OMERS	818,612	771,468	870,428	951,346	80,918	9.30%
<b>Total Benefits</b>	<b>2,604,018</b>	<b>2,625,103</b>	<b>2,732,928</b>	<b>3,303,487</b>	<b>570,559</b>	<b>20.88%</b>
<b>Total Salaries and Benefits</b>	<b>15,707,503</b>	<b>18,044,727</b>	<b>16,808,935</b>	<b>19,942,930</b>	<b>3,133,995</b>	<b>18.64%</b>

**COUNTY OF HURON**  
**Homes for the Aged - Consolidated**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	49,424	56,697	59,260	59,377	117	0.20%
Equipment Repairs & Maint.	137,490	159,258	143,475	153,239	9,764	6.81%
Equipment Replacement New (under \$1,000)	27,730	46,137	16,019	19,359	3,340	20.85%
Vehicle Lease & Operation	19,927	16,200	19,900	17,350	(2,550)	-12.81%
<b>Total Equipment</b>	<b>234,570</b>	<b>278,292</b>	<b>238,654</b>	<b>249,325</b>	<b>10,671</b>	<b>4.47%</b>
<b>PURCHASED SERVICE</b>						
Audit	3,700	3,800	3,800	4,600	800	21.05%
Consulting/Professional Fees	1,278,826	381,792	371,827	401,650	29,823	8.02%
Insurance	88,190	103,404	103,405	126,100	22,695	21.95%
Occupational Accident Insurance	161,672	371,639	148,000	189,000	41,000	27.70%
Intra County Purchases	141,043	184,663	286,304	197,944	(88,360)	-30.86%
Legal Fees	68,988	17,111	43,400	43,400	-	0.00%
Maintenance Contracts	1,374	-	11,600	5,500	(6,100)	-52.59%
Printing (External)	3,178	4,518	4,900	4,900	-	0.00%
Snow Removal Contract	64,389	78,959	52,000	86,020	34,020	65.42%
<b>Total Purchased Service</b>	<b>1,811,360</b>	<b>1,145,886</b>	<b>1,025,236</b>	<b>1,059,114</b>	<b>33,878</b>	<b>3.30%</b>
<b>OPERATIONAL</b>						
Advertising	6,724	5,131	6,010	6,000	(10)	-0.17%
Associations/Memberships	-	27,701	19,000	19,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	7,098	2,067	10,400	10,400	-	0.00%
Office Expense	21,516	12,866	12,550	14,250	1,700	13.55%
Postage/Courier	5,377	1,959	5,520	4,298	(1,222)	-22.14%
Rent	1,680	1,680	1,680	1,680	-	0.00%
Staff Training	20,850	14,523	58,847	56,500	(2,347)	-3.99%
Telecommunications	21,022	27,833	32,400	27,200	(5,200)	-16.05%
Travel/Meals	12,368	24,110	16,856	24,100	7,244	42.98%
Building Capital (minor)	162,444	23,584	105,500	190,251	84,751	80.33%
Garbage	13,043	16,108	17,339	17,339	-	0.00%
Grounds Maintenance	15,953	25,015	14,008	17,598	3,590	25.63%
Maintenance & Repairs/Building	83,559	62,979	77,500	78,000	500	0.65%
Maintenance & Repairs/Electrical	28,852	43,170	39,000	39,000	-	0.00%
Maintenance & Repairs/Plumbing	29,427	36,518	36,980	37,000	20	0.05%
Taxes	26,441	28,095	32,000	32,000	-	0.00%
Utilities/Heat	119,501	145,255	128,088	147,000	18,912	14.76%
Utilities/Hydro	298,439	316,045	325,000	325,000	-	0.00%
Utilities/Water & Sewer	100,970	95,575	110,156	110,160	4	0.00%
Depreciation - Capital Assets	666,969	794,594	854,399	915,777	61,378	7.18%
<b>Total Operational</b>	<b>2,018,484</b>	<b>1,704,809</b>	<b>1,903,233</b>	<b>2,072,553</b>	<b>169,320</b>	<b>8.90%</b>

**COUNTY OF HURON**  
**Homes for the Aged - Consolidated**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Basic Needs Program	116,681	154,426	113,100	144,000	30,900	27.32%
Med Dir Reg Fee	57,123	50,758	59,300	59,300	-	0.00%
Medical Supplies	175,417	109,226	174,900	174,900	-	0.00%
High Needs	8,891	5,767	43,600	44,330	730	1.67%
Recreation & Entertainment	2,246	2,287	5,300	5,300	-	0.00%
Replenish Bed/Linen	11,920	6,921	10,400	10,400	-	0.00%
Replenish Dishes/Cutlery	7,199	3,124	5,500	5,500	-	0.00%
Employee Related Expense	(211)	(357)	-	-	-	0.00%
Program Supplies & Costs	976,625	1,110,382	866,928	1,093,940	227,012	26.19%
Supplies and Costs - COVID	497,603	649,719	57,496	202,252	144,756	251.77%
Less Income	(3,827)	(4,227)	-	-	-	0.00%
Less Reimbursements	(111,583)	(147,435)	(77,200)	(76,900)	300	-0.39%
Recovery (Apt)	(5,613)	(10,801)	-	-	-	0.00%
<b>Total Program</b>	<b>1,732,471</b>	<b>1,929,790</b>	<b>1,259,324</b>	<b>1,663,022</b>	<b>403,698</b>	<b>32.06%</b>
<b>TOTAL EXPENDITURES</b>	<b>21,504,388</b>	<b>23,103,504</b>	<b>21,235,382</b>	<b>24,986,944</b>	<b>3,751,562</b>	<b>17.67%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>4,198,094</b>	<b>7,320,074</b>	<b>4,402,540</b>	<b>5,787,910</b>	<b>1,385,370</b>	<b>31.47%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	(770,540)	(741,790)	28,750	-3.73%
Add Capital Asset Expenditures	-	-	837,866	1,742,024	904,158	107.91%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus Capital	-	-	(67,326)	(743,861)	(676,535)	1004.86%
Less: Transfer from accumulated surplus Operating	-	-	-	(45,551)	(45,551)	0.00%
Less: Transfer from Reserves	-	-	-	-	-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>4,198,094</b>	<b>7,320,074</b>	<b>4,402,540</b>	<b>5,998,733</b>	<b>1,596,192</b>	<b>36.26%</b>

**COUNTY OF HURON**  
**Homes for the Aged - Huronview**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	7,748,603	6,975,259	7,445,046	9,075,016	1,629,970	21.89%
Provincial Prior Year Grants	-	-	-	153,363	153,363	0.00%
<b>Total Provincial Grants</b>	<b>7,748,603</b>	<b>6,975,259</b>	<b>7,445,046</b>	<b>9,228,379</b>	<b>1,783,333</b>	<b>23.95%</b>
<b>OTHER REVENUE</b>						
Parking	440	640	581	581	-	0.00%
Resident - Basic	868,319	849,458	871,000	850,000	(21,000)	-2.41%
Resident - Basic - Private	1,303,206	1,225,261	1,295,000	1,226,000	(69,000)	-5.33%
Resident - Basic - SemiPrivate	278,456	297,513	270,000	298,000	28,000	10.37%
Resident - Preferred - Private	540,888	503,811	540,000	504,000	(36,000)	-6.67%
Resident - Pref. Semi-Private	55,565	55,300	55,000	56,000	1,000	1.82%
Miscellaneous Revenue	30,650	49,116	51,804	55,022	3,218	6.21%
Intra County Recoveries	56,286	74,431	123,866	79,616	(44,250)	-35.72%
Rent/Lease	160,445	158,109	203,894	180,020	(23,874)	-11.71%
<b>Total Other Revenue</b>	<b>3,294,255</b>	<b>3,213,639</b>	<b>3,411,145</b>	<b>3,249,239</b>	<b>(161,906)</b>	<b>-4.75%</b>
<b>TOTAL REVENUE</b>	<b>11,042,858</b>	<b>10,188,898</b>	<b>10,856,191</b>	<b>12,477,618</b>	<b>1,621,427</b>	<b>14.94%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	4,442,944	4,535,160	4,328,770	5,016,301	687,531	15.88%
Salaries - Part Time	4,194,174	4,215,116	4,757,005	5,191,597	434,592	9.14%
Salaries - Time Off in Lieu Owing	(8,895)	-	-	-	-	0.00%
Agency Cost	-	1,025,000	-	349,000	349,000	0.00%
<b>Total Salaries</b>	<b>8,628,223</b>	<b>9,775,276</b>	<b>9,085,775</b>	<b>10,556,898</b>	<b>1,471,123</b>	<b>16.19%</b>
<b>BENEFITS</b>						
Statutory Benefits	737,775	791,898	753,200	907,033	153,833	20.42%
Extended Benefits	431,500	392,060	460,050	655,796	195,746	42.55%
OMERS	547,472	509,340	579,361	646,406	67,045	11.57%
<b>Total Benefits</b>	<b>1,716,746</b>	<b>1,693,297</b>	<b>1,792,611</b>	<b>2,209,235</b>	<b>416,624</b>	<b>23.24%</b>
<b>Total Salaries and Benefits</b>	<b>10,344,970</b>	<b>11,468,573</b>	<b>10,878,386</b>	<b>12,766,133</b>	<b>1,887,747</b>	<b>17.35%</b>
<b>EQUIPMENT</b>						

**COUNTY OF HURON**  
**Homes for the Aged - Huronview**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	35,484	37,166	36,963	39,165	2,202	5.96%
Equipment Repairs & Maint.	77,934	95,021	73,740	81,889	8,149	11.05%
Equipment Replacement New (under \$1,000)	8,191	35,170	10,110	11,960	1,850	18.30%
Vehicle Lease & Operation	13,179	9,910	13,300	10,750	(2,550)	-19.17%
<b>Total Equipment</b>	<b>134,788</b>	<b>177,267</b>	<b>134,113</b>	<b>143,764</b>	<b>9,651</b>	<b>7.20%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,850	1,900	1,900	2,650	750	39.47%
Consulting/Professional Fees	604,799	187,010	243,908	261,450	17,542	7.19%
Insurance	53,742	63,039	63,040	76,900	13,860	21.99%
Occupational Accident Insurance	130,381	371,639	99,000	140,000	41,000	41.41%
Intra County Purchases	73,772	101,731	149,104	105,054	(44,050)	-29.54%
Legal Fees	31,852	9,746	34,400	34,400	-	0.00%
Maintenance Contracts	814	-	7,000	3,500	(3,500)	-50.00%
Printing (External)	2,589	3,279	2,400	2,400	-	0.00%
Snow Removal Contract	42,048	59,795	25,980	60,000	34,020	130.95%
<b>Total Purchased Service</b>	<b>941,846</b>	<b>798,140</b>	<b>626,732</b>	<b>686,354</b>	<b>59,622</b>	<b>9.51%</b>
<b>OPERATIONAL</b>						
Advertising	3,546	2,737	4,010	4,000	(10)	-0.25%
Associations/Memberships	-	16,399	11,000	11,000	-	0.00%
Miscellaneous Admin.	5,337	2,384	7,300	7,300	-	0.00%
Office Expense	17,107	8,223	9,250	9,250	-	0.00%
Postage/Courier	5,099	1,687	5,000	4,000	(1,000)	-20.00%
Rent	840	840	840	840	-	0.00%
Staff Training	14,025	6,678	33,726	28,400	(5,326)	-15.79%
Telecommunications	15,381	20,087	19,200	19,200	-	0.00%
Travel/Meals	11,269	18,133	11,560	17,900	6,340	54.84%
Building Capital (minor)	82,002	21,973	32,750	113,856	81,106	247.65%
Garbage	7,774	9,603	10,610	10,610	-	0.00%
Grounds Maintenance	9,281	13,392	8,500	10,000	1,500	17.65%
Maintenance & Repairs/Building	46,626	26,594	49,500	50,000	500	1.01%
Maintenance & Repairs/Electrical	19,881	30,030	28,000	28,000	-	0.00%
Maintenance & Repairs/Plumbing	20,820	24,852	25,980	26,000	20	0.08%
Taxes	12,270	8,377	18,300	18,300	-	0.00%
Utilities/Heat	68,426	96,512	76,088	95,000	18,912	24.86%
Utilities/Hydro	186,550	198,492	200,000	200,000	-	0.00%
Utilities/Water & Sewer	44,299	47,096	52,990	52,990	-	0.00%
Depreciation - Capital Assets	420,872	513,240	536,186	575,288	39,101	7.29%
Gain or Loss on disposal of capital assets	206,338	-	-	-	-	0.00%
<b>Total Operational</b>	<b>1,197,740</b>	<b>1,067,328</b>	<b>1,140,790</b>	<b>1,281,934</b>	<b>141,143</b>	<b>12.37%</b>

**COUNTY OF HURON**  
**Homes for the Aged - Huronview**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Basic Needs Program	79,161	104,584	79,000	99,000	20,000	25.32%
Med Dir Reg Fee	32,850	28,999	33,300	33,300	-	0.00%
Medical Supplies	107,677	51,020	107,500	107,500	-	0.00%
High Needs	4,900	1,640	28,400	28,910	510	1.80%
Recreation & Entertainment	1,844	1,587	3,000	3,000	-	0.00%
Replenish Bed/Linen	7,787	6,134	7,400	7,400	-	0.00%
Replenish Dishes/Cutlery	5,078	2,578	3,000	3,000	-	0.00%
Employee Related Expense	(211)	(357)	-	-	-	0.00%
Program Supplies & Costs	615,899	664,645	551,261	657,770	106,509	19.32%
Supplies and Costs - COVID	273,839	447,113	32,818	109,680	76,862	234.21%
Less Reimbursements	(73,435)	(94,958)	(50,900)	(53,900)	(3,000)	5.89%
Recovery (Apt)	(1,713)	(4,557)	-	-	-	0.00%
<b>Total Program</b>	<b>1,053,677</b>	<b>1,208,428</b>	<b>794,779</b>	<b>995,660</b>	<b>200,881</b>	<b>25.28%</b>
<b>TOTAL EXPENDITURES</b>	<b>13,673,021</b>	<b>14,719,736</b>	<b>13,574,800</b>	<b>15,873,845</b>	<b>2,299,044</b>	<b>16.94%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>2,630,163</b>	<b>4,530,838</b>	<b>2,718,609</b>	<b>3,396,227</b>	<b>677,617</b>	<b>24.93%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	(452,327)	(401,300)	51,027	-11.28%
Add Capital Asset Expenditures	-	-	434,347	728,851	294,504	67.80%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus Capital	-	-	(38,077)	(174,188)	(136,111)	357.46%
Less: Transfer from accumulated surplus Operating				(32,906)	(32,906)	0.00%
Less: Transfer from Reserves					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>2,630,163</b>	<b>4,530,838</b>	<b>2,662,552</b>	<b>3,516,684</b>	<b>854,131</b>	<b>32.08%</b>

**COUNTY OF HURON**

Huronview - Nursing and Personal Care Direct  
Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	4,856,964	4,617,755	5,438,134	6,250,743	812,609	14.94%
<b>Total Provincial Grants</b>	<b>4,856,964</b>	<b>4,617,755</b>	<b>5,438,134</b>	<b>6,250,743</b>	<b>812,609</b>	<b>14.94%</b>
<b>TOTAL REVENUE</b>	<b>4,856,964</b>	<b>4,617,755</b>	<b>5,438,134</b>	<b>6,250,743</b>	<b>812,609</b>	<b>14.94%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	2,632,445	2,807,477	2,258,993	2,820,588	561,595	24.86%
Salaries - Part Time	2,856,542	2,735,748	3,566,436	3,775,669	209,233	5.87%
Salaries - Time Off in Lieu Owing	(8,186)	-	-	-	-	0.00%
Agency Cost	-	1,025,000	-	349,000	349,000	0.00%
<b>Total Salaries</b>	<b>5,480,801</b>	<b>6,568,225</b>	<b>5,825,429</b>	<b>6,945,257</b>	<b>1,119,828</b>	<b>19.22%</b>
<b>BENEFITS</b>						
Statutory Benefits	470,901	507,979	489,100	598,654	109,554	22.40%
Extended Benefits	232,719	220,464	234,300	384,148	149,848	63.96%
OMERS	326,634	304,005	344,848	391,154	46,306	13.43%
<b>Total Benefits</b>	<b>1,030,253</b>	<b>1,032,449</b>	<b>1,068,248</b>	<b>1,373,956</b>	<b>305,708</b>	<b>28.62%</b>
<b>Total Salaries and Benefits</b>	<b>6,511,055</b>	<b>7,600,674</b>	<b>6,893,677</b>	<b>8,319,213</b>	<b>1,425,536</b>	<b>20.68%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	368,030	85,724	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>368,030</b>	<b>85,724</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Less Reimbursements	(6,891)	(3,536)	-	-	-	0.00%
<b>Total Program</b>	<b>(6,891)</b>	<b>(3,536)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>6,872,194</b>	<b>7,682,861</b>	<b>6,893,677</b>	<b>8,319,213</b>	<b>1,425,536</b>	<b>20.68%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>2,015,230</b>	<b>3,065,106</b>	<b>1,455,543</b>	<b>2,068,470</b>	<b>612,927</b>	<b>42.11%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%

**COUNTY OF HURON**

**Huronview - Nursing and Personal Care Direct**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>2,015,230</b>	<b>3,065,106</b>	<b>1,455,543</b>	<b>2,068,470</b>	<b>612,927</b>	<b>42.11%</b>



**COUNTY OF HURON**

**Huronview - Nursing and Personal Care Administration**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	409,439	378,462	452,452	563,471	111,019	24.54%
<b>Total Provincial Grants</b>	<b>409,439</b>	<b>378,462</b>	<b>452,452</b>	<b>563,471</b>	<b>111,019</b>	<b>24.54%</b>
<b>TOTAL REVENUE</b>	<b>409,439</b>	<b>378,462</b>	<b>452,452</b>	<b>563,471</b>	<b>111,019</b>	<b>24.54%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	147,304	115,572	304,200	290,532	(13,668)	-4.49%
Salaries - Part Time	33,084	89,918	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(3)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>180,384</b>	<b>205,490</b>	<b>304,200</b>	<b>290,532</b>	<b>(13,668)</b>	<b>-4.49%</b>
<b>BENEFITS</b>						
Statutory Benefits	13,195	18,169	20,700	19,896	(804)	-3.88%
Extended Benefits	11,812	7,925	27,350	25,558	(1,792)	-6.55%
OMERS	17,097	10,453	29,396	20,961	(8,435)	-28.69%
<b>Total Benefits</b>	<b>42,104</b>	<b>36,547</b>	<b>77,446</b>	<b>66,415</b>	<b>(11,031)</b>	<b>-14.24%</b>
<b>Total Salaries and Benefits</b>	<b>222,489</b>	<b>242,038</b>	<b>381,646</b>	<b>356,947</b>	<b>(24,699)</b>	<b>-6.47%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	41,284	47,119	40,900	40,900	-	0.00%
Equipment Replacement New (under \$1,000)	2,037	20,202	3,500	5,000	1,500	42.86%
<b>Total Equipment</b>	<b>43,321</b>	<b>67,321</b>	<b>44,400</b>	<b>45,900</b>	<b>1,500</b>	<b>3.38%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	14,924	29,544	16,750	30,750	14,000	83.58%
<b>Total Purchased Service</b>	<b>14,924</b>	<b>29,544</b>	<b>16,750</b>	<b>30,750</b>	<b>14,000</b>	<b>83.58%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	2,047	1,611	1,000	1,000	-	0.00%
Staff Training	4,999	-	23,726	18,400	(5,326)	-22.45%
<b>Total Operational</b>	<b>7,045</b>	<b>1,611</b>	<b>24,726</b>	<b>19,400</b>	<b>(5,326)</b>	<b>-21.54%</b>

**COUNTY OF HURON**

**Huronview - Nursing and Personal Care Administration**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Basic Needs Program	79,161	104,584	79,000	99,000	20,000	25.32%
Med Dir Reg Fee	32,850	28,999	33,300	33,300	-	0.00%
Medical Supplies	107,677	51,020	107,500	107,500	-	0.00%
High Needs	4,900	1,640	28,400	28,910	510	1.80%
Supplies and Costs - COVID	66,164	16,751	32,818	50,400	17,582	53.57%
Less Reimbursements	(24,624)	(22,396)	(19,200)	(19,200)	-	0.00%
<b>Total Program</b>	<b>266,128</b>	<b>180,598</b>	<b>261,818</b>	<b>299,910</b>	<b>38,092</b>	<b>14.55%</b>
<b>TOTAL EXPENDITURES</b>	<b>553,907</b>	<b>521,112</b>	<b>729,340</b>	<b>752,907</b>	<b>23,567</b>	<b>3.23%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>144,468</b>	<b>142,650</b>	<b>276,888</b>	<b>189,436</b>	<b>(87,452)</b>	<b>-31.58%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>144,468</b>	<b>142,650</b>	<b>276,888</b>	<b>189,436</b>	<b>(87,452)</b>	<b>-31.58%</b>

**COUNTY OF HURON**  
**Huronview - Program and Social Support**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	551,163	522,085	709,240	743,786	34,546	4.87%
<b>Total Provincial Grants</b>	<b>551,163</b>	<b>522,085</b>	<b>709,240</b>	<b>743,786</b>	<b>34,546</b>	<b>4.87%</b>
<b>TOTAL REVENUE</b>	<b>551,163</b>	<b>522,085</b>	<b>709,240</b>	<b>743,786</b>	<b>34,546</b>	<b>4.87%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	212,643	237,333	484,819	290,858	(193,961)	-40.01%
Salaries - Part Time	169,830	181,200	129,480	197,600	68,120	52.61%
Salaries - Time Off in Lieu Owing	(580)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>381,892</b>	<b>418,533</b>	<b>614,299</b>	<b>488,458</b>	<b>(125,841)</b>	<b>-20.49%</b>
<b>BENEFITS</b>						
Statutory Benefits	34,405	38,920	40,700	44,906	4,206	10.33%
Extended Benefits	30,963	29,554	36,100	37,755	1,655	4.58%
OMERS	24,878	22,489	31,252	35,478	4,226	13.52%
<b>Total Benefits</b>	<b>90,247</b>	<b>90,963</b>	<b>108,052</b>	<b>118,139</b>	<b>10,087</b>	<b>9.34%</b>
<b>Total Salaries and Benefits</b>	<b>472,139</b>	<b>509,496</b>	<b>722,351</b>	<b>606,597</b>	<b>(115,754)</b>	<b>-16.02%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	383	68	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	563	10,867	400	400	-	0.00%
<b>Total Equipment</b>	<b>945</b>	<b>10,935</b>	<b>700</b>	<b>700</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	133,997	7,526	138,600	138,500	(100)	-0.07%
<b>Total Purchased Service</b>	<b>133,997</b>	<b>7,526</b>	<b>138,600</b>	<b>138,500</b>	<b>(100)</b>	<b>-0.07%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	210	238	300	300	-	0.00%
Staff Training	-	-	2,600	2,600	-	0.00%
Travel/Meals	28	1,989	2,000	2,000	-	0.00%
<b>Total Operational</b>	<b>237</b>	<b>2,228</b>	<b>4,900</b>	<b>4,900</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Huronview - Program and Social Support**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Recreation & Entertainment	1,844	1,587	3,000	3,000	-	0.00%
Program Supplies & Costs	3,993	2,773	5,000	5,000	-	0.00%
Less Reimbursements	(2,454)	(9,080)	-	(3,000)	(3,000)	0.00%
<b>Total Program</b>	<b>3,384</b>	<b>(4,720)</b>	<b>8,000</b>	<b>5,000</b>	<b>(3,000)</b>	<b>-37.50%</b>
<b>TOTAL EXPENDITURES</b>	<b>610,703</b>	<b>525,466</b>	<b>874,551</b>	<b>755,697</b>	<b>(118,854)</b>	<b>-13.59%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>59,540</b>	<b>3,381</b>	<b>165,311</b>	<b>11,911</b>	<b>(153,400)</b>	<b>-92.79%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>59,540</b>	<b>3,381</b>	<b>165,311</b>	<b>11,911</b>	<b>(153,400)</b>	<b>-92.79%</b>

**COUNTY OF HURON**  
**Huronview - Raw Food**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	417,843	435,128	417,852	490,232	72,380	17.32%
<b>Total Provincial Grants</b>	<b>417,843</b>	<b>435,128</b>	<b>417,852</b>	<b>490,232</b>	<b>72,380</b>	<b>17.32%</b>
<b>TOTAL REVENUE</b>	<b>417,843</b>	<b>435,128</b>	<b>417,852</b>	<b>490,232</b>	<b>72,380</b>	<b>17.32%</b>
<b>EXPENDITURES</b>						
<b>PROGRAM</b>						
Program Supplies & Costs	499,685	528,796	431,670	525,000	93,330	21.62%
Less Reimbursements	(558)	(1,519)	(11,700)	(11,700)	-	0.00%
<b>Total Program</b>	<b>499,128</b>	<b>527,277</b>	<b>419,970</b>	<b>513,300</b>	<b>93,330</b>	<b>22.22%</b>
<b>TOTAL EXPENDITURES</b>	<b>499,128</b>	<b>527,277</b>	<b>419,970</b>	<b>513,300</b>	<b>93,330</b>	<b>22.22%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>81,285</b>	<b>92,149</b>	<b>2,118</b>	<b>23,068</b>	<b>20,950</b>	<b>989.14%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>81,285</b>	<b>92,149</b>	<b>2,118</b>	<b>23,068</b>	<b>20,950</b>	<b>989.14%</b>

**COUNTY OF HURON**  
**Huronview - Housekeeping**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	-	44,250	-	(44,250)	-100.00%
<b>Total Other Revenue</b>	-	-	<b>44,250</b>	-	<b>(44,250)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE</b>	-	-	<b>44,250</b>	-	<b>(44,250)</b>	<b>-100.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	243,692	238,807	218,420	228,222	9,802	4.49%
Salaries - Part Time	289,207	321,330	328,073	337,453	9,380	2.86%
<b>Total Salaries</b>	<b>532,899</b>	<b>560,138</b>	<b>546,493</b>	<b>565,675</b>	<b>19,182</b>	<b>3.51%</b>
<b>BENEFITS</b>						
Statutory Benefits	51,441	52,869	50,200	52,250	2,050	4.08%
Extended Benefits	41,545	33,290	41,400	30,560	(10,840)	-26.18%
OMERS	42,570	40,809	40,212	38,985	(1,227)	-3.05%
<b>Total Benefits</b>	<b>135,556</b>	<b>126,968</b>	<b>131,812</b>	<b>121,795</b>	<b>(10,017)</b>	<b>-7.60%</b>
<b>Total Salaries and Benefits</b>	<b>668,454</b>	<b>687,106</b>	<b>678,305</b>	<b>687,470</b>	<b>9,165</b>	<b>1.35%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	57	284	400	400	-	0.00%
Equipment Replacement New (under \$1,000)	671	922	800	800	-	0.00%
<b>Total Equipment</b>	<b>728</b>	<b>1,206</b>	<b>1,200</b>	<b>1,200</b>	-	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Maintenance Contracts	814	-	7,000	3,500	(3,500)	-50.00%
<b>Total Purchased Service</b>	<b>814</b>	-	<b>7,000</b>	<b>3,500</b>	<b>(3,500)</b>	<b>-50.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	-	600	600	-	0.00%
Staff Training	-	-	300	300	-	0.00%
<b>Total Operational</b>	-	-	<b>900</b>	<b>900</b>	-	<b>0.00%</b>

**COUNTY OF HURON**  
**Huronview - Housekeeping**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Program Supplies & Costs	57,894	72,817	50,000	60,000	10,000	20.00%
Supplies and Costs - COVID	65,484	262,099	-	-	-	0.00%
<b>Total Program</b>	<b>123,378</b>	<b>334,916</b>	<b>50,000</b>	<b>60,000</b>	<b>10,000</b>	<b>20.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>793,375</b>	<b>1,023,228</b>	<b>737,405</b>	<b>753,070</b>	<b>15,665</b>	<b>2.12%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>793,375</b>	<b>1,023,228</b>	<b>693,155</b>	<b>753,070</b>	<b>59,915</b>	<b>8.64%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>793,375</b>	<b>1,023,228</b>	<b>693,155</b>	<b>753,070</b>	<b>59,915</b>	<b>8.64%</b>

**COUNTY OF HURON**  
**Huronview - Building**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	33,456	33,456	33,456	33,456	-	0.00%
<b>Total Other Revenue</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	250,045	248,941	255,299	302,805	47,506	18.61%
Salaries - Part Time	-	-	8,759	16,582	7,823	89.31%
Salaries - Time Off in Lieu Owing	(89)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>249,955</b>	<b>248,941</b>	<b>264,058</b>	<b>319,387</b>	<b>55,329</b>	<b>20.95%</b>
<b>BENEFITS</b>						
Statutory Benefits	19,725	22,702	22,900	28,083	5,183	22.63%
Extended Benefits	19,490	18,745	23,900	28,806	4,906	20.53%
OMERS	22,657	22,753	24,676	30,132	5,456	22.11%
<b>Total Benefits</b>	<b>61,872</b>	<b>64,201</b>	<b>71,476</b>	<b>87,021</b>	<b>15,545</b>	<b>21.75%</b>
<b>Total Salaries and Benefits</b>	<b>311,827</b>	<b>313,141</b>	<b>335,534</b>	<b>406,408</b>	<b>70,874</b>	<b>21.12%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	15,847	26,774	13,360	17,710	4,350	32.56%
Equipment Replacement New (under \$1,000)	2,561	(288)	2,160	2,310	150	6.94%
<b>Total Equipment</b>	<b>18,408</b>	<b>26,486</b>	<b>15,520</b>	<b>20,020</b>	<b>4,500</b>	<b>28.99%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	26,671	31,487	31,570	34,650	3,080	9.76%
Intra County Purchases	2,233	(253)	850	1,100	250	29.41%
Snow Removal Contract	36,068	53,815	20,000	46,200	26,200	131.00%
<b>Total Purchased Service</b>	<b>64,972</b>	<b>85,049</b>	<b>52,420</b>	<b>81,950</b>	<b>29,530</b>	<b>56.33%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	35	-	300	300	-	0.00%
Staff Training	-	1,951	-	-	-	0.00%



**COUNTY OF HURON**  
**Huronview - Building**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Building Capital (minor)	82,002	21,973	32,750	113,856	81,106	247.65%
Grounds Maintenance	7,326	11,437	6,545	7,700	1,155	17.65%
Maintenance & Repairs/Building	35,206	15,209	38,115	38,500	385	1.01%
Maintenance & Repairs/Electrical	13,441	23,590	21,560	21,560	-	0.00%
Maintenance & Repairs/Plumbing	14,840	18,872	20,000	20,020	20	0.10%
Depreciation - Capital Assets	221,429	357,971	259,030	283,846	24,816	9.58%
Gain or Loss on disposal of capital assets	206,338	-	-	-	-	0.00%
<b>Total Operational</b>	<b>580,616</b>	<b>451,002</b>	<b>378,300</b>	<b>485,782</b>	<b>107,482</b>	<b>28.41%</b>
<b>PROGRAM</b>						
Supplies and Costs - COVID	65,870	97,740	-	-	-	0.00%
Less Reimbursements	(364)	(243)	-	-	-	0.00%
<b>Total Program</b>	<b>65,506</b>	<b>97,497</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,041,328</b>	<b>973,176</b>	<b>781,774</b>	<b>994,160</b>	<b>212,386</b>	<b>27.17%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,007,872</b>	<b>939,720</b>	<b>748,318</b>	<b>960,704</b>	<b>212,386</b>	<b>28.38%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,007,872</b>	<b>939,720</b>	<b>748,318</b>	<b>960,704</b>	<b>212,386</b>	<b>28.38%</b>

**COUNTY OF HURON**  
**Huronview - Dietary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	18,145	23,330	23,330	-	0.00%
<b>Total Other Revenue</b>	-	<b>18,145</b>	<b>23,330</b>	<b>23,330</b>	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	<b>18,145</b>	<b>23,330</b>	<b>23,330</b>	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	393,264	383,004	364,517	379,989	15,472	4.24%
Salaries - Part Time	507,560	525,688	544,625	571,219	26,594	4.88%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>900,824</b>	<b>908,693</b>	<b>909,142</b>	<b>951,208</b>	<b>42,066</b>	<b>4.63%</b>
<b>BENEFITS</b>						
Statutory Benefits	80,478	80,073	81,100	85,265	4,165	5.14%
Extended Benefits	48,603	43,322	50,650	57,997	7,347	14.51%
OMERS	56,397	56,934	55,581	56,577	996	1.79%
<b>Total Benefits</b>	<b>185,478</b>	<b>180,329</b>	<b>187,331</b>	<b>199,839</b>	<b>12,508</b>	<b>6.68%</b>
<b>Total Salaries and Benefits</b>	<b>1,086,302</b>	<b>1,089,021</b>	<b>1,096,473</b>	<b>1,151,047</b>	<b>54,574</b>	<b>4.98%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	12,233	13,753	7,500	10,000	2,500	33.33%
Equipment Replacement New (under \$1,000)	312	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>12,545</b>	<b>13,753</b>	<b>7,500</b>	<b>10,000</b>	<b>2,500</b>	<b>33.33%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	33,716	7,589	28,950	28,950	-	0.00%
<b>Total Purchased Service</b>	<b>33,716</b>	<b>7,589</b>	<b>28,950</b>	<b>28,950</b>	-	<b>0.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	108	-	300	300	-	0.00%
Staff Training	-	-	1,000	1,000	-	0.00%
<b>Total Operational</b>	<b>108</b>	-	<b>1,300</b>	<b>1,300</b>	-	<b>0.00%</b>

**COUNTY OF HURON**

Huronview - Dietary

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Replenish Dishes/Cutlery	5,078	2,578	3,000	3,000	-	0.00%
Program Supplies & Costs	39,219	33,600	27,000	27,000	-	0.00%
Supplies and Costs - COVID	3,902	2,475	-	-	-	0.00%
Recovery (Apt)	(1,673)	(4,557)	-	-	-	0.00%
<b>Total Program</b>	<b>46,526</b>	<b>34,096</b>	<b>30,000</b>	<b>30,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,179,196</b>	<b>1,144,458</b>	<b>1,164,223</b>	<b>1,221,297</b>	<b>57,074</b>	<b>4.90%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,179,196</b>	<b>1,126,313</b>	<b>1,140,893</b>	<b>1,197,967</b>	<b>57,074</b>	<b>5.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,179,196</b>	<b>1,126,313</b>	<b>1,140,893</b>	<b>1,197,967</b>	<b>57,074</b>	<b>5.00%</b>

**COUNTY OF HURON**  
**Huronview - Laundry**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	128,386	112,403	107,846	113,141	5,295	4.91%
Salaries - Part Time	109,243	122,076	131,758	134,952	3,194	2.42%
<b>Total Salaries</b>	<b>237,629</b>	<b>234,479</b>	<b>239,604</b>	<b>248,093</b>	<b>8,489</b>	<b>3.54%</b>
<b>BENEFITS</b>						
Statutory Benefits	21,313	21,924	21,100	21,467	367	1.74%
Extended Benefits	13,612	10,956	14,300	12,198	(2,102)	-14.70%
OMERS	15,063	15,556	19,324	17,784	(1,540)	-7.97%
<b>Total Benefits</b>	<b>49,988</b>	<b>48,435</b>	<b>54,724</b>	<b>51,449</b>	<b>(3,275)</b>	<b>-5.98%</b>
<b>Total Salaries and Benefits</b>	<b>287,617</b>	<b>282,914</b>	<b>294,328</b>	<b>299,542</b>	<b>5,214</b>	<b>1.77%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	628	-	3,000	3,000	-	0.00%
Equipment Replacement New (under \$1,000)	379	-	400	400	-	0.00%
<b>Total Equipment</b>	<b>1,007</b>	<b>-</b>	<b>3,400</b>	<b>3,400</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	27	300	300	-	0.00%
Staff Training	-	-	1,000	1,000	-	0.00%
<b>Total Operational</b>	<b>-</b>	<b>27</b>	<b>1,300</b>	<b>1,300</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Replenish Bed/Linen	7,787	6,134	7,400	7,400	-	0.00%
Program Supplies & Costs	10,169	10,255	13,000	13,000	-	0.00%
Supplies and Costs - COVID	540	-	-	-	-	0.00%
<b>Total Program</b>	<b>18,497</b>	<b>16,389</b>	<b>20,400</b>	<b>20,400</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>307,121</b>	<b>299,330</b>	<b>319,428</b>	<b>324,642</b>	<b>5,214</b>	<b>1.63%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>307,121</b>	<b>299,330</b>	<b>319,428</b>	<b>324,642</b>	<b>5,214</b>	<b>1.63%</b>
<b>LEVY BASED ADJUSTMENTS</b>						

**COUNTY OF HURON**

Huronview - Laundry

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>307,121</b>	<b>299,330</b>	<b>319,428</b>	<b>324,642</b>	<b>5,214</b>	<b>1.63%</b>

**COUNTY OF HURON**  
**Huronview - General and Administration**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	1,513,194	1,021,830	427,368	1,026,784	599,416	140.26%
<b>Total Provincial Grants</b>	<b>1,513,194</b>	<b>1,021,830</b>	<b>427,368</b>	<b>1,180,147</b>	<b>752,779</b>	<b>176.14%</b>
<b>OTHER REVENUE</b>						
Parking	-	-	-	-	-	0.00%
Resident - Basic	868,319	849,458	871,000	850,000	(21,000)	-2.41%
Resident - Basic - Private	1,303,206	1,225,261	1,295,000	1,226,000	(69,000)	-5.33%
Resident - Basic - SemiPrivate	278,456	297,513	270,000	298,000	28,000	10.37%
Resident - Preferred - Private	540,888	503,811	540,000	504,000	(36,000)	-6.67%
Resident - Pref. Semi-Private	55,565	55,300	55,000	56,000	1,000	1.82%
Miscellaneous Revenue	(17,917)	-	-	-	-	0.00%
Intra County Recoveries	22,830	22,830	22,830	22,830	-	0.00%
Rent/Lease	840	840	840	1,020	180	21.43%
<b>Total Other Revenue</b>	<b>3,052,187</b>	<b>2,955,012</b>	<b>3,054,670</b>	<b>2,957,850</b>	<b>(96,820)</b>	<b>-3.17%</b>
<b>TOTAL REVENUE</b>	<b>4,565,381</b>	<b>3,976,842</b>	<b>3,482,038</b>	<b>4,137,997</b>	<b>655,959</b>	<b>18.84%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	435,165	391,623	334,676	590,166	255,490	76.34%
Salaries - Part Time	228,709	239,155	47,874	158,122	110,248	230.29%
Salaries - Time Off in Lieu Owing	(36)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>663,838</b>	<b>630,777</b>	<b>382,550</b>	<b>748,288</b>	<b>365,738</b>	<b>95.61%</b>
<b>BENEFITS</b>						
Statutory Benefits	46,316	49,261	27,400	56,512	29,112	106.25%
Extended Benefits	32,756	27,803	32,050	78,774	46,724	145.78%
OMERS	42,177	36,340	34,072	55,335	21,263	62.41%
<b>Total Benefits</b>	<b>121,248</b>	<b>113,405</b>	<b>93,522</b>	<b>190,621</b>	<b>97,099</b>	<b>103.82%</b>
<b>Total Salaries and Benefits</b>	<b>785,086</b>	<b>744,183</b>	<b>476,072</b>	<b>938,909</b>	<b>462,837</b>	<b>97.22%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	34,334	36,508	36,305	37,350	1,045	2.88%
Equipment Repairs & Maint.	2,522	2,043	3,300	3,300	-	0.00%

**COUNTY OF HURON**  
**Huronview - General and Administration**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	519	2,316	1,700	1,700	-	0.00%
Vehicle Lease & Operation	13,179	9,910	13,300	10,750	(2,550)	-19.17%
<b>Total Equipment</b>	<b>50,554</b>	<b>50,778</b>	<b>54,605</b>	<b>53,100</b>	<b>(1,505)</b>	<b>-2.76%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,850	1,900	1,900	2,650	750	39.47%
Consulting/Professional Fees	15,415	13,103	16,000	15,700	(300)	-1.88%
Occupational Accident Insurance	130,381	371,639	99,000	140,000	41,000	41.41%
Intra County Purchases	10,800	23,100	22,035	21,985	(50)	-0.23%
Legal Fees	31,852	9,746	34,400	34,400	-	0.00%
Printing (External)	2,589	3,279	2,400	2,400	-	0.00%
<b>Total Purchased Service</b>	<b>192,886</b>	<b>422,767</b>	<b>175,735</b>	<b>217,135</b>	<b>41,400</b>	<b>23.56%</b>
<b>OPERATIONAL</b>						
Advertising	3,070	2,177	3,450	3,440	(10)	-0.29%
Associations/Memberships	-	16,399	11,000	11,000	-	0.00%
Miscellaneous Admin.	2,938	507	4,500	4,500	-	0.00%
Office Expense	16,607	7,436	8,750	8,750	-	0.00%
Postage/Courier	5,099	1,687	5,000	4,000	(1,000)	-20.00%
Staff Training	9,027	4,727	5,100	5,100	-	0.00%
Travel/Meals	10,241	15,143	8,560	14,900	6,340	74.07%
Depreciation - Capital Assets	126,579	155,270	171,813	177,725	5,912	3.44%
<b>Total Operational</b>	<b>173,560</b>	<b>203,346</b>	<b>218,173</b>	<b>229,415</b>	<b>11,242</b>	<b>5.15%</b>
<b>PROGRAM</b>						
Employee Related Expense	(211)	(357)	-	-	-	0.00%
Supplies and Costs - COVID	2,869	2,573	-	-	-	0.00%
Less Reimbursements	(38,545)	(58,185)	(20,000)	(20,000)	-	0.00%
<b>Total Program</b>	<b>(35,886)</b>	<b>(55,968)</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,166,200</b>	<b>1,365,106</b>	<b>904,585</b>	<b>1,418,559</b>	<b>513,974</b>	<b>56.82%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(3,399,181)</b>	<b>(2,611,736)</b>	<b>(2,577,453)</b>	<b>(2,719,438)</b>	<b>(141,985)</b>	<b>5.51%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(3,399,181)</b>	<b>(2,611,736)</b>	<b>(2,577,453)</b>	<b>(2,719,438)</b>	<b>(141,985)</b>	<b>5.51%</b>

**COUNTY OF HURON**

**Huronview - Facilities**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>PURCHASED SERVICE</b>						
Insurance	48,893	57,392	57,392	70,000	12,608	21.97%
Intra County Purchases	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>48,893</b>	<b>57,392</b>	<b>57,392</b>	<b>70,000</b>	<b>12,608</b>	<b>21.97%</b>
<b>OPERATIONAL</b>						
Telecommunications	10,965	15,671	14,784	14,784	-	0.00%
Garbage	5,314	7,143	8,150	8,150	-	0.00%
Utilities/Heat	50,938	79,024	58,600	73,150	14,550	24.83%
Utilities/Hydro	140,550	152,492	154,000	154,000	-	0.00%
Utilities/Water & Sewer	32,109	34,906	40,800	40,800	-	0.00%
<b>Total Operational</b>	<b>239,875</b>	<b>289,236</b>	<b>276,334</b>	<b>290,884</b>	<b>14,550</b>	<b>5.27%</b>
<b>TOTAL EXPENDITURES</b>	<b>288,768</b>	<b>346,627</b>	<b>333,726</b>	<b>360,884</b>	<b>27,158</b>	<b>8.14%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>288,768</b>	<b>346,627</b>	<b>333,726</b>	<b>360,884</b>	<b>27,158</b>	<b>8.14%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>288,768</b>	<b>346,627</b>	<b>333,726</b>	<b>360,884</b>	<b>27,158</b>	<b>8.14%</b>



**COUNTY OF HURON**  
**Huronview - Heartland Apartments**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Parking	440	640	581	581	-	0.00%
Miscellaneous Revenue	48,567	49,116	51,804	55,022	3,218	6.21%
Rent/Lease	159,605	157,269	203,054	179,000	(24,054)	-11.85%
<b>Total Other Revenue</b>	<b>208,612</b>	<b>207,025</b>	<b>255,439</b>	<b>234,603</b>	<b>(20,836)</b>	<b>-8.16%</b>
<b>TOTAL REVENUE</b>	<b>208,612</b>	<b>207,025</b>	<b>255,439</b>	<b>234,603</b>	<b>(20,836)</b>	<b>-8.16%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	1,150	658	658	1,815	1,157	175.84%
Equipment Repairs & Maint.	4,980	4,980	4,980	6,279	1,299	26.08%
Equipment Replacement New (under \$1,000)	1,150	1,150	1,150	1,350	200	17.39%
<b>Total Equipment</b>	<b>7,280</b>	<b>6,788</b>	<b>6,788</b>	<b>9,444</b>	<b>2,656</b>	<b>39.13%</b>
<b>PURCHASED SERVICE</b>						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	12,047	12,038	12,038	12,900	862	7.16%
Insurance	4,849	5,648	5,648	6,900	1,252	22.17%
Intra County Purchases	60,739	78,884	126,219	81,969	(44,250)	-35.06%
Snow Removal Contract	5,980	5,980	5,980	13,800	7,820	130.77%
<b>Total Purchased Service</b>	<b>83,615</b>	<b>102,550</b>	<b>149,885</b>	<b>115,569</b>	<b>(34,316)</b>	<b>-22.89%</b>
<b>OPERATIONAL</b>						
Advertising	476	560	560	560	-	0.00%
Office Expense	500	788	500	500	-	0.00%
Rent	840	840	840	840	-	0.00%
Telecommunications	4,416	4,416	4,416	4,416	-	0.00%
Travel/Meals	1,000	1,000	1,000	1,000	-	0.00%
Garbage	2,460	2,460	2,460	2,460	-	0.00%
Grounds Maintenance	1,955	1,955	1,955	2,300	345	17.65%
Maintenance & Repairs/Building	11,421	11,385	11,385	11,500	115	1.01%
Maintenance & Repairs/Electrical	6,440	6,440	6,440	6,440	-	0.00%
Maintenance & Repairs/Plumbing	5,980	5,980	5,980	5,980	-	0.00%
Taxes	12,270	8,377	18,300	18,300	-	0.00%
Utilities/Heat	17,488	17,488	17,488	21,850	4,362	24.94%
Utilities/Hydro	46,000	46,000	46,000	46,000	-	0.00%
Utilities/Water & Sewer	12,190	12,190	12,190	12,190	-	0.00%

**COUNTY OF HURON**  
**Huronview - Heartland Apartments**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Depreciation - Capital Assets	72,863	-	105,343	113,717	8,374	7.95%
<b>Total Operational</b>	<b>196,299</b>	<b>119,878</b>	<b>234,857</b>	<b>248,053</b>	<b>13,196</b>	<b>5.62%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	4,939	16,404	24,591	27,770	3,179	12.93%
Supplies and Costs - COVID	69,010	65,475	-	59,280	59,280	0.00%
Recovery (Apt)	(40)	-	-	-	-	0.00%
<b>Total Program</b>	<b>73,909</b>	<b>81,880</b>	<b>24,591</b>	<b>87,050</b>	<b>62,459</b>	<b>253.99%</b>
<b>TOTAL EXPENDITURES</b>	<b>361,102</b>	<b>311,095</b>	<b>416,121</b>	<b>460,116</b>	<b>43,995</b>	<b>10.57%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>152,490</b>	<b>104,070</b>	<b>160,682</b>	<b>225,513</b>	<b>64,831</b>	<b>40.35%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>152,490</b>	<b>104,070</b>	<b>160,682</b>	<b>225,513</b>	<b>64,831</b>	<b>40.35%</b>

**COUNTY OF HURON**  
**Homes for the Aged - Huronlea**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	4,464,144	3,800,562	4,094,351	4,908,170	813,819	19.88%
<b>Total Provincial Grants</b>	<b>4,464,144</b>	<b>3,800,562</b>	<b>4,094,351</b>	<b>4,908,170</b>	<b>813,819</b>	<b>19.88%</b>
<b>OTHER REVENUE</b>						
Parking	725	760	790	790	-	0.00%
Resident - Basic	420,852	447,751	419,000	448,000	29,000	6.92%
Resident - Basic - Private	551,844	522,318	545,000	523,000	(22,000)	-4.04%
Resident - Basic - SemiPrivate	266,820	292,708	260,000	293,000	33,000	12.69%
Resident - Preferred - Private	222,104	188,853	226,000	189,000	(37,000)	-16.37%
Resident - Pref. Semi-Private	52,073	54,649	52,000	55,000	3,000	5.77%
Resident - Vet.Prior.AccessBe	-	3,931	-	-	-	0.00%
Miscellaneous Revenue	56,010	45,308	51,750	55,000	3,250	6.28%
Intra County Recoveries	56,286	74,431	123,866	79,616	(44,250)	-35.72%
Rent/Lease	172,577	163,260	203,894	169,840	(34,054)	-16.70%
<b>Total Other Revenue</b>	<b>1,799,291</b>	<b>1,793,969</b>	<b>1,882,300</b>	<b>1,813,246</b>	<b>(69,054)</b>	<b>-3.67%</b>
<b>TOTAL REVENUE</b>	<b>6,263,435</b>	<b>5,594,532</b>	<b>5,976,651</b>	<b>6,721,416</b>	<b>744,765</b>	<b>12.46%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	2,198,208	2,243,497	2,316,915	2,569,868	252,953	10.92%
Salaries - Part Time	2,290,994	2,520,851	2,673,317	3,282,677	609,360	22.79%
Salaries - Time Off in Lieu Owing	(13,939)	-	-	-	-	0.00%
Agency Cost	-	880,000	-	230,000	230,000	0.00%
<b>Total Salaries</b>	<b>4,475,263</b>	<b>5,644,348</b>	<b>4,990,232</b>	<b>6,082,545</b>	<b>1,092,313</b>	<b>21.89%</b>
<b>BENEFITS</b>						
Statutory Benefits	403,395	469,319	419,800	494,152	74,352	17.71%
Extended Benefits	212,736	200,358	229,450	295,160	65,710	28.64%
OMERS	271,140	262,129	291,067	304,940	13,873	4.77%
<b>Total Benefits</b>	<b>887,271</b>	<b>931,806</b>	<b>940,317</b>	<b>1,094,252</b>	<b>153,935</b>	<b>16.37%</b>
<b>Total Salaries and Benefits</b>	<b>5,362,534</b>	<b>6,576,153</b>	<b>5,930,549</b>	<b>7,176,797</b>	<b>1,246,248</b>	<b>21.01%</b>
<b>EQUIPMENT</b>						

**COUNTY OF HURON**  
**Homes for the Aged - Huronlea**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	13,940	19,530	22,297	20,212	(2,085)	-9.35%
Equipment Repairs & Maint.	59,556	64,237	69,735	71,350	1,615	2.32%
Equipment Replacement New (under \$1,000)	19,539	10,968	5,909	7,399	1,490	25.22%
Vehicle Lease & Operation	6,747	6,290	6,600	6,600	-	0.00%
<b>Total Equipment</b>	<b>99,782</b>	<b>101,025</b>	<b>104,541</b>	<b>105,561</b>	<b>1,020</b>	<b>0.98%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,850	1,900	1,900	1,950	50	2.63%
Consulting/Professional Fees	674,028	194,782	127,919	140,200	12,281	9.60%
Insurance	34,447	40,365	40,365	49,200	8,835	21.89%
Occupational Accident Insurance	31,291	-	49,000	49,000	-	0.00%
Intra County Purchases	67,272	82,931	137,200	92,890	(44,310)	-32.30%
Legal Fees	37,136	7,365	9,000	9,000	-	0.00%
Maintenance Contracts	560	-	4,600	2,000	(2,600)	-56.52%
Printing (External)	589	1,238	2,500	2,500	-	0.00%
Snow Removal Contract	22,341	19,165	26,020	26,020	-	0.00%
<b>Total Purchased Service</b>	<b>869,514</b>	<b>347,747</b>	<b>398,504</b>	<b>372,760</b>	<b>(25,744)</b>	<b>-6.46%</b>
<b>OPERATIONAL</b>						
Advertising	3,178	2,394	2,000	2,000	-	0.00%
Associations/Memberships	-	11,302	8,000	8,000	-	0.00%
Miscellaneous Admin.	1,761	(317)	3,100	3,100	-	0.00%
Office Expense	4,409	4,642	3,300	5,000	1,700	51.52%
Postage/Courier	278	273	520	298	(222)	-42.69%
Rent	840	840	840	840	-	0.00%
Staff Training	6,825	7,845	25,121	28,100	2,979	11.86%
Telecommunications	5,641	7,746	13,200	8,000	(5,200)	-39.39%
Travel/Meals	1,099	5,977	5,296	6,200	904	17.07%
Building Capital (minor)	80,442	1,612	72,750	76,395	3,645	5.01%
Garbage	5,268	6,505	6,729	6,729	-	0.00%
Grounds Maintenance	6,672	11,623	5,508	7,598	2,090	37.94%
Maintenance & Repairs/Building	36,933	36,385	28,000	28,000	-	0.00%
Maintenance & Repairs/Electrical	8,971	13,140	11,000	11,000	-	0.00%
Maintenance & Repairs/Plumbing	8,606	11,666	11,000	11,000	-	0.00%
Taxes	14,171	19,718	13,700	13,700	-	0.00%
Utilities/Heat	51,076	48,743	52,000	52,000	-	0.00%
Utilities/Hydro	111,889	117,554	125,000	125,000	-	0.00%
Utilities/Water & Sewer	56,671	48,479	57,166	57,170	4	0.01%
Depreciation - Capital Assets	246,097	281,354	318,213	340,490	22,277	7.00%
<b>Total Operational</b>	<b>820,743</b>	<b>637,481</b>	<b>762,443</b>	<b>790,620</b>	<b>28,177</b>	<b>3.70%</b>
<b>PROGRAM</b>						

**COUNTY OF HURON**  
**Homes for the Aged - Huronlea**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Basic Needs Program	37,519	49,841	34,100	45,000	10,900	31.96%
Med Dir Reg Fee	24,273	21,759	26,000	26,000	-	0.00%
Medical Supplies	67,740	58,207	67,400	67,400	-	0.00%
High Needs	3,991	4,127	15,200	15,420	220	1.45%
Recreation & Entertainment	401	700	2,300	2,300	-	0.00%
Replenish Bed/Linen	4,133	787	3,000	3,000	-	0.00%
Replenish Dishes/Cutlery	2,121	546	2,500	2,500	-	0.00%
Program Supplies & Costs	360,726	445,737	315,667	436,170	120,503	38.17%
Supplies and Costs - COVID	223,764	202,606	24,678	92,572	67,894	275.12%
Less Income	(3,827)	(4,227)	-	-	-	0.00%
Less Reimbursements	(38,148)	(52,477)	(26,300)	(23,000)	3,300	-12.55%
Recovery (Apt)	(3,901)	(6,244)	-	-	-	0.00%
<b>Total Program</b>	<b>678,794</b>	<b>721,363</b>	<b>464,545</b>	<b>667,362</b>	<b>202,817</b>	<b>43.66%</b>
<b>TOTAL EXPENDITURES</b>	<b>7,831,367</b>	<b>8,383,768</b>	<b>7,660,582</b>	<b>9,113,100</b>	<b>1,452,518</b>	<b>18.96%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,567,932</b>	<b>2,789,237</b>	<b>1,683,931</b>	<b>2,391,684</b>	<b>707,753</b>	<b>42.03%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation	-	-	(318,213)	(340,490)	(22,277)	7.00%
Add Capital Asset Expenditures	-	-	403,519	1,013,173	609,654	151.08%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus Capital	-	-	(29,249)	(569,673)	(540,424)	1847.67%
Less: Transfer from accumulated surplus Operating				(12,645)	(12,645)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,567,932</b>	<b>2,789,237</b>	<b>1,739,988</b>	<b>2,482,049</b>	<b>742,061</b>	<b>42.65%</b>

**COUNTY OF HURON**

**Huronlea - Nursing and Personal Care Direct**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	2,602,714	2,528,003	2,929,869	3,365,295	435,426	14.86%
<b>Total Provincial Grants</b>	<b>2,602,714</b>	<b>2,528,003</b>	<b>2,929,869</b>	<b>3,365,295</b>	<b>435,426</b>	<b>14.86%</b>
<b>TOTAL REVENUE</b>	<b>2,602,714</b>	<b>2,528,003</b>	<b>2,929,869</b>	<b>3,365,295</b>	<b>435,426</b>	<b>14.86%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,314,462	1,300,382	1,150,194	1,580,801	430,607	37.44%
Salaries - Part Time	1,325,979	1,626,689	1,816,827	2,156,665	339,838	18.71%
Salaries - Time Off in Lieu Owing	(11,562)	-	-	-	-	0.00%
Agency Cost	-	880,000	-	230,000	230,000	0.00%
<b>Total Salaries</b>	<b>2,628,879</b>	<b>3,807,072</b>	<b>2,967,021</b>	<b>3,967,466</b>	<b>1,000,445</b>	<b>33.72%</b>
<b>BENEFITS</b>						
Statutory Benefits	236,457	302,958	256,400	314,871	58,471	22.80%
Extended Benefits	115,137	111,833	111,150	176,440	65,290	58.74%
OMERS	152,061	142,216	169,619	173,198	3,579	2.11%
<b>Total Benefits</b>	<b>503,655</b>	<b>557,007</b>	<b>537,169</b>	<b>664,509</b>	<b>127,340</b>	<b>23.71%</b>
<b>Total Salaries and Benefits</b>	<b>3,132,534</b>	<b>4,364,079</b>	<b>3,504,190</b>	<b>4,631,975</b>	<b>1,127,785</b>	<b>32.18%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	485,220	62,143	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>485,220</b>	<b>62,143</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Less Reimbursements	(3,827)	(4,227)	-	-	-	0.00%
<b>Total Program</b>	<b>(3,827)</b>	<b>(4,227)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>3,613,927</b>	<b>4,421,995</b>	<b>3,504,190</b>	<b>4,631,975</b>	<b>1,127,785</b>	<b>32.18%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,011,213</b>	<b>1,893,992</b>	<b>574,321</b>	<b>1,266,680</b>	<b>692,359</b>	<b>120.55%</b>
<b>LEVY BASED ADJUSTMENTS</b>						

**COUNTY OF HURON****Huronlea - Nursing and Personal Care Direct****Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,011,213</b>	<b>1,893,992</b>	<b>574,321</b>	<b>1,266,680</b>	<b>692,359</b>	<b>120.55%</b>

**COUNTY OF HURON**

**Huronlea - Nursing and Personal Care Admin**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	237,696	226,970	238,951	312,262	73,311	30.68%
<b>Total Provincial Grants</b>	<b>237,696</b>	<b>226,970</b>	<b>238,951</b>	<b>312,262</b>	<b>73,311</b>	<b>30.68%</b>
<b>TOTAL REVENUE</b>	<b>237,696</b>	<b>226,970</b>	<b>238,951</b>	<b>312,262</b>	<b>73,311</b>	<b>30.68%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	106,244	90,877	209,800	219,999	10,199	4.86%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(10)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>106,234</b>	<b>90,877</b>	<b>209,800</b>	<b>219,999</b>	<b>10,199</b>	<b>4.86%</b>
<b>BENEFITS</b>						
Statutory Benefits	7,658	8,470	14,800	14,062	(738)	-4.99%
Extended Benefits	12,850	8,335	18,700	22,963	4,263	22.80%
OMERS	16,442	9,535	19,819	19,895	76	0.38%
<b>Total Benefits</b>	<b>36,950</b>	<b>26,340</b>	<b>53,319</b>	<b>56,920</b>	<b>3,601</b>	<b>6.75%</b>
<b>Total Salaries and Benefits</b>	<b>143,185</b>	<b>117,217</b>	<b>263,119</b>	<b>276,919</b>	<b>13,800</b>	<b>5.24%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	15,736	30,006	31,450	30,050	(1,400)	-4.45%
Equipment Replacement New (under \$1,000)	13,655	4,687	-	-	-	0.00%
<b>Total Equipment</b>	<b>29,392</b>	<b>34,692</b>	<b>31,450</b>	<b>30,050</b>	<b>(1,400)</b>	<b>-4.45%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	6,613	11,818	9,400	16,700	7,300	77.66%
<b>Total Purchased Service</b>	<b>6,613</b>	<b>11,818</b>	<b>9,400</b>	<b>16,700</b>	<b>7,300</b>	<b>77.66%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	563	103	1,500	1,500	-	0.00%
Staff Training	2,102	-	16,821	18,300	1,479	8.79%
<b>Total Operational</b>	<b>2,664</b>	<b>103</b>	<b>18,321</b>	<b>19,800</b>	<b>1,479</b>	<b>8.07%</b>



**COUNTY OF HURON**

Huronlea - Nursing and Personal Care Admin

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Basic Needs Program	37,519	49,841	34,100	45,000	10,900	31.96%
Med Dir Reg Fee	24,273	21,759	26,000	26,000	-	0.00%
Medical Supplies	67,740	58,207	67,400	67,400	-	0.00%
High Needs	3,991	4,127	15,200	15,420	220	1.45%
Supplies and Costs - COVID	43,447	15,819	24,678	26,932	2,254	9.13%
Less Reimbursements	(15,260)	(12,693)	(9,500)	(9,500)	-	0.00%
<b>Total Program</b>	<b>161,711</b>	<b>137,060</b>	<b>157,878</b>	<b>171,252</b>	<b>13,374</b>	<b>8.47%</b>
<b>TOTAL EXPENDITURES</b>	<b>343,564</b>	<b>300,889</b>	<b>480,168</b>	<b>514,721</b>	<b>34,553</b>	<b>7.20%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>105,868</b>	<b>73,919</b>	<b>241,217</b>	<b>202,459</b>	<b>(38,758)</b>	<b>-16.07%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>105,868</b>	<b>73,919</b>	<b>241,217</b>	<b>202,459</b>	<b>(38,758)</b>	<b>-16.07%</b>

**COUNTY OF HURON**  
**Huronlea - Program and Social Support**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	300,270	286,063	383,880	402,303	18,423	4.80%
<b>Total Provincial Grants</b>	<b>300,270</b>	<b>286,063</b>	<b>383,880</b>	<b>402,303</b>	<b>18,423</b>	<b>4.80%</b>
<b>TOTAL REVENUE</b>	<b>300,270</b>	<b>286,063</b>	<b>383,880</b>	<b>402,303</b>	<b>18,423</b>	<b>4.80%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	94,502	76,116	247,361	145,137	(102,224)	-41.33%
Salaries - Part Time	103,784	131,083	90,247	122,082	31,835	35.28%
Salaries - Time Off in Lieu Owing	(4)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>198,282</b>	<b>207,199</b>	<b>337,608</b>	<b>267,219</b>	<b>(70,389)</b>	<b>-20.85%</b>
<b>BENEFITS</b>						
Statutory Benefits	18,641	18,858	22,700	24,188	1,488	6.56%
Extended Benefits	16,769	12,069	19,900	21,431	1,531	7.69%
OMERS	11,557	14,749	12,808	18,755	5,947	46.43%
<b>Total Benefits</b>	<b>46,967</b>	<b>45,676</b>	<b>55,408</b>	<b>64,374</b>	<b>8,966</b>	<b>16.18%</b>
<b>Total Salaries and Benefits</b>	<b>245,249</b>	<b>252,875</b>	<b>393,016</b>	<b>331,593</b>	<b>(61,423)</b>	<b>-15.63%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	68	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	413	272	400	400	-	0.00%
<b>Total Equipment</b>	<b>413</b>	<b>340</b>	<b>700</b>	<b>700</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	88,353	73,128	76,000	77,000	1,000	1.32%
<b>Total Purchased Service</b>	<b>88,353</b>	<b>73,128</b>	<b>76,000</b>	<b>77,000</b>	<b>1,000</b>	<b>1.32%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	38	58	150	150	-	0.00%
Staff Training	-	-	1,200	1,200	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	21	-	200	200	-	0.00%

**COUNTY OF HURON**  
**Huronlea - Program and Social Support**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Operational</b>	<b>59</b>	<b>58</b>	<b>1,550</b>	<b>1,550</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Recreation & Entertainment	401	700	2,300	2,300	-	0.00%
Program Supplies & Costs	1,306	1,350	2,500	2,500	-	0.00%
Less Reimbursements	(675)	(96)	-	(500)	(500)	0.00%
<b>Total Program</b>	<b>1,033</b>	<b>1,954</b>	<b>4,800</b>	<b>4,300</b>	<b>(500)</b>	<b>-10.42%</b>
<b>TOTAL EXPENDITURES</b>	<b>335,107</b>	<b>328,354</b>	<b>476,066</b>	<b>415,143</b>	<b>(60,923)</b>	<b>-12.80%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>34,837</b>	<b>42,291</b>	<b>92,186</b>	<b>12,840</b>	<b>(79,346)</b>	<b>-86.07%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>34,837</b>	<b>42,291</b>	<b>92,186</b>	<b>12,840</b>	<b>(79,346)</b>	<b>-86.07%</b>

**COUNTY OF HURON**

Huronlea - Raw Food

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	222,849	233,717	222,854	261,457	38,603	17.32%
<b>Total Provincial Grants</b>	<b>222,849</b>	<b>233,717</b>	<b>222,854</b>	<b>261,457</b>	<b>38,603</b>	<b>17.32%</b>
<b>FEDERAL GRANTS</b>						
<b>Total Federal Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>MUNICIPAL GRANTS &amp; FEES</b>						
<b>Total Municipal Grants &amp; Fees</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OTHER REVENUE</b>						
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>222,849</b>	<b>233,717</b>	<b>222,854</b>	<b>261,457</b>	<b>38,603</b>	<b>17.32%</b>
<b>EXPENDITURES</b>						
<b>PROGRAM</b>						
Program Supplies & Costs	287,772	370,149	232,354	350,000	117,646	50.63%
Less Reimbursements	(1,300)	(2,081)	(6,800)	(3,000)	3,800	-55.88%
<b>Total Program</b>	<b>286,472</b>	<b>368,068</b>	<b>225,554</b>	<b>347,000</b>	<b>121,446</b>	<b>53.84%</b>
<b>TOTAL EXPENDITURES</b>	<b>286,472</b>	<b>368,068</b>	<b>225,554</b>	<b>347,000</b>	<b>121,446</b>	<b>53.84%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>63,622</b>	<b>134,351</b>	<b>2,700</b>	<b>85,543</b>	<b>82,843</b>	<b>3068.26%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>63,622</b>	<b>134,351</b>	<b>2,700</b>	<b>85,543</b>	<b>82,843</b>	<b>3068.26%</b>

**COUNTY OF HURON**  
**Huronlea - Housekeeping**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	-	44,250	-	(44,250)	-100.00%
<b>Total Other Revenue</b>	-	-	<b>44,250</b>	-	<b>(44,250)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE</b>	-	-	<b>44,250</b>	-	<b>(44,250)</b>	<b>-100.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	131,490	123,543	164,089	172,061	7,972	4.86%
Salaries - Part Time	239,409	233,696	194,627	250,232	55,605	28.57%
<b>Total Salaries</b>	<b>370,898</b>	<b>357,239</b>	<b>358,716</b>	<b>422,293</b>	<b>63,577</b>	<b>17.72%</b>
<b>BENEFITS</b>						
Statutory Benefits	36,606	36,453	32,700	39,411	6,711	20.52%
Extended Benefits	14,765	15,387	24,500	22,885	(1,615)	-6.59%
OMERS	20,856	27,581	23,430	28,866	5,436	23.20%
<b>Total Benefits</b>	<b>72,228</b>	<b>79,421</b>	<b>80,630</b>	<b>91,162</b>	<b>10,532</b>	<b>13.06%</b>
<b>Total Salaries and Benefits</b>	<b>443,126</b>	<b>436,660</b>	<b>439,346</b>	<b>513,455</b>	<b>74,109</b>	<b>16.87%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	1,057	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	261	2,023	800	800	-	0.00%
<b>Total Equipment</b>	<b>261</b>	<b>3,080</b>	<b>1,800</b>	<b>1,800</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Maintenance Contracts	560	-	4,600	2,000	(2,600)	-56.52%
<b>Total Purchased Service</b>	<b>560</b>	<b>-</b>	<b>4,600</b>	<b>2,000</b>	<b>(2,600)</b>	<b>-56.52%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	-	200	200	-	0.00%
Staff Training	-	-	300	300	-	0.00%
<b>Total Operational</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						

**COUNTY OF HURON**  
**Huronlea - Housekeeping**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Program Supplies & Costs	26,842	29,660	29,000	31,900	2,900	10.00%
Supplies and Costs - COVID	36,764	45,868	-	-	-	0.00%
<b>Total Program</b>	<b>63,606</b>	<b>75,528</b>	<b>29,000</b>	<b>31,900</b>	<b>2,900</b>	<b>10.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>507,553</b>	<b>515,268</b>	<b>475,246</b>	<b>549,655</b>	<b>74,409</b>	<b>15.66%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>507,553</b>	<b>515,268</b>	<b>430,996</b>	<b>549,655</b>	<b>118,659</b>	<b>27.53%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>507,553</b>	<b>515,268</b>	<b>430,996</b>	<b>549,655</b>	<b>118,659</b>	<b>27.53%</b>

**COUNTY OF HURON**  
**Huronlea - Building**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	33,456	33,456	33,456	33,456	-	0.00%
<b>Total Other Revenue</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>33,456</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	147,168	133,908	151,604	128,019	(23,585)	-15.56%
Salaries - Part Time	5,262	14,802	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(217)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>152,214</b>	<b>148,710</b>	<b>151,604</b>	<b>128,019</b>	<b>(23,585)</b>	<b>-15.56%</b>
<b>BENEFITS</b>						
Statutory Benefits	12,532	13,739	13,450	11,606	(1,844)	-13.71%
Extended Benefits	14,558	12,905	19,750	20,192	442	2.24%
OMERS	13,354	11,881	14,334	11,835	(2,499)	-17.43%
<b>Total Benefits</b>	<b>40,444</b>	<b>38,525</b>	<b>47,534</b>	<b>43,633</b>	<b>(3,901)</b>	<b>-8.21%</b>
<b>Total Salaries and Benefits</b>	<b>192,658</b>	<b>187,235</b>	<b>199,138</b>	<b>171,652</b>	<b>(27,486)</b>	<b>-13.80%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	149	-	-	-	-	0.00%
Equipment Repairs & Maint.	18,002	15,651	16,080	16,080	-	0.00%
Equipment Replacement New (under \$1,000)	1,107	1,189	1,540	1,540	-	0.00%
<b>Total Equipment</b>	<b>19,259</b>	<b>16,840</b>	<b>17,620</b>	<b>17,620</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	7,544	19,415	10,385	12,060	1,675	16.13%
Intra County Purchases	2,387	(99)	200	200	-	0.00%
Snow Removal Contract	13,761	10,585	17,420	17,420	-	0.00%
<b>Total Purchased Service</b>	<b>23,692</b>	<b>29,901</b>	<b>28,005</b>	<b>29,680</b>	<b>1,675</b>	<b>5.98%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	37	-	-	-	0.00%

**COUNTY OF HURON**  
**Huronlea - Building**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Staff Training	-	976	-	-	-	0.00%
Building Capital (minor)	80,442	1,612	72,750	76,395	3,645	5.01%
Grounds Maintenance	4,164	9,115	3,000	5,090	2,090	69.67%
Maintenance & Repairs/Building	30,493	29,945	21,560	21,560	-	0.00%
Maintenance & Repairs/Electrical	5,341	9,510	7,370	7,370	-	0.00%
Maintenance & Repairs/HVAC	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	4,976	8,036	7,370	7,370	-	0.00%
Depreciation - Capital Assets	104,692	191,782	148,160	144,415	(3,745)	-2.53%
Gain or Loss on disposal of capital assets	169,914	-	-	-	-	0.00%
<b>Total Operational</b>	<b>400,023</b>	<b>251,013</b>	<b>260,210</b>	<b>262,200</b>	<b>1,990</b>	<b>0.76%</b>
<b>PROGRAM</b>						
Supplies and Costs - COVID	63,954	60,447	-	-	-	0.00%
Less Reimbursements	(469)	(173)	-	-	-	0.00%
<b>Total Program</b>	<b>63,485</b>	<b>60,274</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>699,115</b>	<b>545,263</b>	<b>504,973</b>	<b>481,152</b>	<b>(23,821)</b>	<b>-4.72%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>665,659</b>	<b>511,807</b>	<b>471,517</b>	<b>447,696</b>	<b>(23,821)</b>	<b>-5.05%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>665,659</b>	<b>511,807</b>	<b>471,517</b>	<b>447,696</b>	<b>(23,821)</b>	<b>-5.05%</b>



**COUNTY OF HURON**

Huronlea - Dietary

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	18,145	23,330	23,330	-	0.00%
<b>Total Other Revenue</b>	-	<b>18,145</b>	<b>23,330</b>	<b>23,330</b>	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	<b>18,145</b>	<b>23,330</b>	<b>23,330</b>	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	125,755	171,729	113,877	122,157	8,280	7.27%
Salaries - Part Time	356,109	265,768	474,118	509,314	35,196	7.42%
Salaries - Time Off in Lieu Owing	(2,110)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>479,753</b>	<b>437,497</b>	<b>587,995</b>	<b>631,471</b>	<b>43,476</b>	<b>7.39%</b>
<b>BENEFITS</b>						
Statutory Benefits	47,600	37,677	52,200	55,675	3,475	6.66%
Extended Benefits	10,702	9,947	11,150	13,027	1,877	16.83%
OMERS	24,458	14,424	19,007	22,571	3,564	18.75%
<b>Total Benefits</b>	<b>82,760</b>	<b>62,047</b>	<b>82,357</b>	<b>91,273</b>	<b>8,916</b>	<b>10.83%</b>
<b>Total Salaries and Benefits</b>	<b>562,513</b>	<b>499,544</b>	<b>670,352</b>	<b>722,744</b>	<b>52,392</b>	<b>7.82%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	12,136	7,368	7,000	10,000	3,000	42.86%
Equipment Replacement New (under \$1,000)	1,053	880	-	1,500	1,500	0.00%
<b>Total Equipment</b>	<b>13,189</b>	<b>8,248</b>	<b>7,000</b>	<b>11,500</b>	<b>4,500</b>	<b>64.29%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	70,440	13,782	16,950	17,500	550	3.24%
<b>Total Purchased Service</b>	<b>70,440</b>	<b>13,782</b>	<b>16,950</b>	<b>17,500</b>	<b>550</b>	<b>3.24%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	110	-	300	300	-	0.00%
Staff Training	-	-	3,000	3,000	-	0.00%
<b>Total Operational</b>	<b>110</b>	-	<b>3,300</b>	<b>3,300</b>	-	<b>0.00%</b>

**COUNTY OF HURON**

**Huronlea - Dietary**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Replenish Dishes/Cutlery	2,121	546	2,500	2,500	-	0.00%
Program Supplies & Costs	26,857	15,188	15,500	15,500	-	0.00%
Supplies and Costs - COVID	3,074	4,500	-	-	-	0.00%
Recovery (Apt)	(3,901)	(6,244)	-	-	-	0.00%
<b>Total Program</b>	<b>28,152</b>	<b>13,990</b>	<b>18,000</b>	<b>18,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>674,404</b>	<b>535,565</b>	<b>715,602</b>	<b>773,044</b>	<b>57,442</b>	<b>8.03%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>674,404</b>	<b>517,419</b>	<b>692,272</b>	<b>749,714</b>	<b>57,442</b>	<b>8.30%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>674,404</b>	<b>517,419</b>	<b>692,272</b>	<b>749,714</b>	<b>57,442</b>	<b>8.30%</b>

**COUNTY OF HURON**  
**Huronlea - Laundry**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	58,986	52,110	53,723	56,156	2,433	4.53%
Salaries - Part Time	50,003	51,570	41,274	42,904	1,630	3.95%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>108,989</b>	<b>103,680</b>	<b>94,997</b>	<b>99,060</b>	<b>4,063</b>	<b>4.28%</b>
<b>BENEFITS</b>						
Statutory Benefits	10,037	9,540	7,600	8,095	495	6.51%
Extended Benefits	5,417	5,037	6,800	7,743	943	13.87%
OMERS	7,256	7,556	7,469	7,958	489	6.55%
<b>Total Benefits</b>	<b>22,711</b>	<b>22,132</b>	<b>21,869</b>	<b>23,796</b>	<b>1,927</b>	<b>8.81%</b>
<b>Total Salaries and Benefits</b>	<b>131,700</b>	<b>125,812</b>	<b>116,866</b>	<b>122,856</b>	<b>5,990</b>	<b>5.13%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	1,160	-	1,500	1,500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	400	400	-	0.00%
<b>Total Equipment</b>	<b>1,160</b>	<b>-</b>	<b>1,900</b>	<b>1,900</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Staff Training	-	-	300	300	-	0.00%
<b>Total Operational</b>	<b>-</b>	<b>-</b>	<b>300</b>	<b>300</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Replenish Bed/Linen	4,133	787	3,000	3,000	-	0.00%
Program Supplies & Costs	12,481	10,869	8,500	8,500	-	0.00%
<b>Total Program</b>	<b>16,614</b>	<b>11,656</b>	<b>11,500</b>	<b>11,500</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>149,473</b>	<b>137,469</b>	<b>130,566</b>	<b>136,556</b>	<b>5,990</b>	<b>4.59%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>149,473</b>	<b>137,469</b>	<b>130,566</b>	<b>136,556</b>	<b>5,990</b>	<b>4.59%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%

**COUNTY OF HURON**

Huronlea - Laundry

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>149,473</b>	<b>137,469</b>	<b>130,566</b>	<b>136,556</b>	<b>5,990</b>	<b>4.59%</b>

**COUNTY OF HURON**  
**Huronlea - General and Administration**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	1,100,615	525,809	318,797	566,853	248,056	77.81%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>1,100,615</b>	<b>525,809</b>	<b>318,797</b>	<b>566,853</b>	<b>248,056</b>	<b>77.81%</b>
<b>OTHER REVENUE</b>						
Resident - Basic	420,852	447,751	419,000	448,000	29,000	6.92%
Resident - Basic - Private	551,844	522,318	545,000	523,000	(22,000)	-4.04%
Resident - Basic - SemiPrivate	266,820	292,708	260,000	293,000	33,000	12.69%
Resident - Preferred - Private	222,104	188,853	226,000	189,000	(37,000)	-16.37%
Resident - Pref. Semi-Private	52,073	54,649	52,000	55,000	3,000	5.77%
Miscellaneous Revenue	7,775	-	-	-	-	0.00%
Intra County Recoveries	22,830	22,830	22,830	22,830	-	0.00%
Rent/Lease	840	840	840	840	-	0.00%
<b>Total Other Revenue</b>	<b>1,545,138</b>	<b>1,533,881</b>	<b>1,525,670</b>	<b>1,531,670</b>	<b>6,000</b>	<b>0.39%</b>
<b>TOTAL REVENUE</b>	<b>2,645,753</b>	<b>2,059,690</b>	<b>1,844,467</b>	<b>2,098,523</b>	<b>254,056</b>	<b>13.77%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	219,600	294,831	226,267	145,538	(80,729)	-35.68%
Salaries - Part Time	210,448	197,243	56,224	201,480	145,256	258.35%
<b>Total Salaries</b>	<b>430,013</b>	<b>492,074</b>	<b>282,491</b>	<b>347,018</b>	<b>64,527</b>	<b>22.84%</b>
<b>BENEFITS</b>						
Statutory Benefits	33,864	41,624	19,950	26,244	6,294	31.55%
Extended Benefits	22,538	24,845	17,500	10,479	(7,021)	-40.12%
OMERS	25,155	34,188	24,581	21,862	(2,719)	-11.06%
<b>Total Benefits</b>	<b>81,557</b>	<b>100,657</b>	<b>62,031</b>	<b>58,585</b>	<b>(3,446)</b>	<b>-5.56%</b>
<b>Total Salaries and Benefits</b>	<b>511,570</b>	<b>592,731</b>	<b>344,522</b>	<b>405,603</b>	<b>61,081</b>	<b>17.73%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	11,976	17,715	20,482	18,397	(2,085)	-10.18%
Equipment Repairs & Maint.	3,116	682	3,000	3,015	15	0.50%
Equipment Replacement New (under \$1,000)	1,630	497	1,350	1,340	(10)	-0.74%

**COUNTY OF HURON**  
**Huronlea - General and Administration**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Vehicle Lease & Operation	6,747	6,290	6,600	6,600	-	0.00%
<b>Total Equipment</b>	<b>23,469</b>	<b>25,185</b>	<b>31,432</b>	<b>29,352</b>	<b>(2,080)</b>	<b>-6.62%</b>
<b>PURCHASED SERVICE</b>						
Audit	1,850	1,900	1,900	1,950	50	2.63%
Consulting/Professional Fees	8,324	6,959	7,650	8,360	710	9.28%
Occupational Accident Insurance	31,291	-	49,000	49,000	-	0.00%
Intra County Purchases	3,230	3,230	10,400	10,340	(60)	-0.58%
Legal Fees	37,136	7,365	9,000	9,000	-	0.00%
Printing (External)	589	1,238	2,500	2,500	-	0.00%
<b>Total Purchased Service</b>	<b>82,421</b>	<b>20,693</b>	<b>80,450</b>	<b>81,150</b>	<b>700</b>	<b>0.87%</b>
<b>OPERATIONAL</b>						
Advertising	3,078	2,294	1,900	1,900	-	0.00%
Associations/Memberships	-	11,302	8,000	8,000	-	0.00%
Miscellaneous Admin.	1,050	(515)	950	950	-	0.00%
Office Expense	3,409	3,642	2,800	4,000	1,200	42.86%
Postage/Courier	158	153	400	228	(172)	-43.00%
Staff Training	4,723	6,870	3,500	5,000	1,500	42.86%
Telecommunications	-	25	-	-	-	0.00%
Travel/Meals	579	5,477	4,596	5,500	904	19.67%
Depreciation - Capital Assets	75,284	89,571	73,779	94,958	21,179	28.71%
<b>Total Operational</b>	<b>88,281</b>	<b>118,819</b>	<b>95,925</b>	<b>120,536</b>	<b>24,611</b>	<b>25.66%</b>
<b>PROGRAM</b>						
Supplies and Costs - COVID	3,899	1,593	-	-	-	0.00%
Less Reimbursements	(20,444)	(37,433)	(10,000)	(10,000)	-	0.00%
Recovery (Apt)	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>(16,545)</b>	<b>(35,839)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>689,196</b>	<b>721,590</b>	<b>542,329</b>	<b>626,641</b>	<b>84,312</b>	<b>15.55%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(1,956,557)</b>	<b>(1,338,100)</b>	<b>(1,302,138)</b>	<b>(1,471,882)</b>	<b>(169,744)</b>	<b>13.04%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(1,956,557)</b>	<b>(1,338,100)</b>	<b>(1,302,138)</b>	<b>(1,471,882)</b>	<b>(169,744)</b>	<b>13.04%</b>

**COUNTY OF HURON**

**Huronlea - Facilities**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>PURCHASED SERVICE</b>						
Insurance	29,801	34,966	34,966	42,600	7,634	21.83%
Intra County Purchases	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>29,801</b>	<b>34,966</b>	<b>34,966</b>	<b>42,600</b>	<b>7,634</b>	<b>21.83%</b>
<b>OPERATIONAL</b>						
Telecommunications	3,241	5,321	10,800	5,600	(5,200)	-48.15%
Garbage	3,189	4,426	4,650	4,650	-	0.00%
Utilities/Heat	33,916	31,583	34,840	34,840	-	0.00%
Utilities/Hydro	70,639	76,304	83,750	83,750	-	0.00%
Utilities/Water & Sewer	37,505	29,313	38,000	38,000	-	0.00%
<b>Total Operational</b>	<b>148,490</b>	<b>146,947</b>	<b>172,040</b>	<b>166,840</b>	<b>(5,200)</b>	<b>-3.02%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>178,290</b>	<b>181,914</b>	<b>207,006</b>	<b>209,440</b>	<b>2,434</b>	<b>1.18%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>178,290</b>	<b>181,914</b>	<b>207,006</b>	<b>209,440</b>	<b>2,434</b>	<b>1.18%</b>

**COUNTY OF HURON**  
**Huronlea - Highland Apartments**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Parking	725	760	790	790	-	0.00%
Miscellaneous Revenue	48,235	45,308	51,750	55,000	3,250	6.28%
Rent/Lease	171,737	162,420	203,054	169,000	(34,054)	-16.77%
<b>Total Other Revenue</b>	<b>220,696</b>	<b>208,487</b>	<b>255,594</b>	<b>224,790</b>	<b>(30,804)</b>	<b>-12.05%</b>
<b>TOTAL REVENUE</b>	<b>220,696</b>	<b>208,487</b>	<b>255,594</b>	<b>224,790</b>	<b>(30,804)</b>	<b>-12.05%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	1,815	1,815	1,815	1,815	-	0.00%
Equipment Repairs & Maint.	9,405	9,405	9,405	9,405	-	0.00%
Equipment Replacement New (under \$1,000)	1,419	1,419	1,419	1,419	-	0.00%
<b>Total Equipment</b>	<b>12,639</b>	<b>12,639</b>	<b>12,639</b>	<b>12,639</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	7,535	7,535	7,534	8,580	1,046	13.88%
Insurance	4,647	5,399	5,399	6,600	1,201	22.24%
Intra County Purchases	61,655	79,800	126,600	82,350	(44,250)	-34.95%
Snow Removal Contract	8,580	8,580	8,600	8,600	-	0.00%
<b>Total Purchased Service</b>	<b>82,417</b>	<b>101,314</b>	<b>148,133</b>	<b>106,130</b>	<b>(42,003)</b>	<b>-28.35%</b>
<b>OPERATIONAL</b>						
Advertising	100	100	100	100	-	0.00%
Office Expense	1,000	1,000	500	1,000	500	100.00%
Postage/Courier	120	120	120	70	(50)	-41.67%
Rent	840	840	840	840	-	0.00%
Telecommunications	2,400	2,400	2,400	2,400	-	0.00%
Travel/Meals	500	500	500	500	-	0.00%
Garbage	2,079	2,079	2,079	2,079	-	0.00%
Grounds Maintenance	2,508	2,508	2,508	2,508	-	0.00%
Maintenance & Repairs/Building	6,440	6,440	6,440	6,440	-	0.00%
Maintenance & Repairs/Electrical	3,630	3,630	3,630	3,630	-	0.00%
Maintenance & Repairs/Plumbing	3,630	3,630	3,630	3,630	-	0.00%
Taxes	14,171	19,718	13,700	13,700	-	0.00%
Utilities/Heat	17,160	17,160	17,160	17,160	-	0.00%
Utilities/Hydro	41,250	41,250	41,250	41,250	-	0.00%



**COUNTY OF HURON**  
**Huronlea - Highland Apartments**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Water & Sewer	19,166	19,166	19,166	19,170	4	0.02%
Depreciation - Capital Assets	66,122	-	96,274	101,117	4,843	5.03%
<b>Total Operational</b>	<b>181,116</b>	<b>120,542</b>	<b>210,297</b>	<b>215,594</b>	<b>5,297</b>	<b>2.52%</b>
<b>PROGRAM</b>						
Program Supplies & Costs	5,468	18,521	27,813	27,770	(43)	-0.15%
Supplies and Costs - COVID	72,626	74,378	-	65,640	65,640	0.00%
<b>Total Program</b>	<b>78,094</b>	<b>92,899</b>	<b>27,813</b>	<b>93,410</b>	<b>65,597</b>	<b>235.85%</b>
<b>TOTAL EXPENDITURES</b>	<b>354,266</b>	<b>327,393</b>	<b>398,882</b>	<b>427,773</b>	<b>28,891</b>	<b>7.24%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>133,569</b>	<b>118,906</b>	<b>143,288</b>	<b>202,983</b>	<b>59,695</b>	<b>41.66%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>133,569</b>	<b>118,906</b>	<b>143,288</b>	<b>202,983</b>	<b>59,695</b>	<b>41.66%</b>



**COUNTY OF HURON**  
**2023 BUDGET**

**Social and Property Services**

# County of Huron Social and Property Services 2023 Budget Proposal

The Social and Property Services Department offers programs with a number of services on behalf of the Provincial and Federal governments, and the County of Huron, as follows:

- **Ontario Works:** employment and financial assistance; life stabilization skills; emergency assistance
- **Children’s Services:** EarlyON child and family centres; child care fee subsidy; early learning resource consulting services; home child care; expansion plan; Canada Wide Early Learning and Child Care program.
- **Housing Services:** Community housing; non-profit housing, rent supplement; affordable housing; provincial housing programs such as the Ontario Priorities Housing Initiative; housing development initiatives; homelessness prevention programs and services such as transitional housing, cold-weather emergency shelter, addiction supportive housing, housing stability supports.
- **Property Services:** operational and capital components for the County’s municipal properties.

## **Social Services Summary (Ontario Works, Children’s Services, Housing Services):**

Under revenue, the provincial grants total \$17,561,384 (a 15.46% increase from 2022). The federal grants total \$609,697 (a decrease of 10.84% from 2022). Other revenue from rental and lease income are anticipated in 2022 in the amount of \$2,026,941.

The total Social Services expenditures for 2023 are budgeted at \$26,170,671, which is an increase of 15.76% over 2022.

The County contribution to operate Social Services in 2023 is projected to be \$5,267,624 which is a 9.38% increase over 2022.

Also included in the budget are the ongoing salary grid movements for employees.

The total number of staff delivering all programs is as follows:

<b>Program</b>	<b>Full-Time FTE</b>	<b>Part-Time FTE</b>
Ontario Works	14.35	1.03
Children’s Services	10.9	2.78
Housing	15.8	3.2
Property Services	6.95	.8
<b>Total</b>	<b>48</b>	<b>7.8</b>

## **Ontario Works**

The provincial operating grants budgeted for Ontario Works administrative expenses remains the same for 2023 as it was for 2022 at \$868,700. This is 50/50 cost shared funding which includes staffing and all operational expenses to administer the funding. The County is required to contribute \$868,700 to match the provincial operating grant.

The costs to deliver income subsidy and other benefits directly to clients are 100% provincially funded, and are based on our direct program benefits to clients. The eligibility criteria is set by the province through legislation and covers expenses such as the cost of basic needs, shelter, temporary care allowance (for youth not living with their family), board and lodge allowances, special diet items, personal needs allowances, diabetic supplies, prosthetic appliances, and discretionary benefits. There is a reduction in anticipated expenses in 2023, as the 2023 estimate is based on the average subsidy claim amount for 2022, plus a 2.5% increase. As a result of a strong labour market, and a decreased trend in caseload (15 fewer cases than January 2022 and 30 fewer than January 2021) the overall subsidy claim is decreased.

The 100% provincial funding for employment related expenses has decreased significantly this year from \$431,000 in 2022 to \$215,361 in 2023. This funding is used for expenses related to employment and are issued directly to clients to assist them with their employment goals. With the transformation of employment services, the local Employment Ontario sites, operated through the Ministry of Labour, Immigration, Training and Skills Development will distribute these funds directly to Ontario Works clients.

Telecommunications have increased in the budget as we move to more mobile and community based services. Staffing, rent and insurance show slight increases as costs continue to rise. Some of the flow through funding for various benefits for clients have decreased as a result of a lower caseload, and this has also decreased some of the funds that would be reimbursed to the County with 100% provincial dollars.

With the province's plan to fundamentally change the delivery of Ontario Works through Employment Services Transformation, consideration has been given to maintain flexibility with changes to program delivery over the next year as the Service System Manager model will be implemented effective April 1, 2023. The Provincial funding for Ontario Works will look differently in 2024 but remains relatively stable in 2023, except for the reduction in the employment related expenses.

Provincial funding and Homelessness Prevention Program funding have been utilized to develop the County's Pathways to Self-Sufficiency program. Additionally, funding may flow to community agencies that have mandates of child poverty or homelessness such as Safe Homes for Youth or the YMCA through their Youth Recreation and Sport Program.

## **2. Children's Services**

The County of Huron enters into two Service Agreements with the Ministry of Education to support Child Care and EarlyON services throughout the County. These services are legislated to be provided by each Consolidated Municipal Service Manager (CMSM).

Child care forms the largest part of the Children’s Services 2023 budget, with provincial operating grants totaling \$11,385,681. This is a significant increase over previous years as a result of the Canada Wide Early Learning and Child Care (CWELCC) program funding, with the cash flow projection in 2023 for the CWELCC program estimated to be \$4,479,829 (this amount is included in the provincial operating grants total).

A general operating grant is paid each month to child care providers to be used to support the costs of operating licensed child care programs, to reduce wait times and fees for services, stabilize service levels, to retain staff, and to improve access to high quality affordable early learning and child care services for children and their families. The County supports the licensed child care centres in Huron County and directly operates the Huron County Community Home Child Care program. The majority of expenditures for the child care programs are found under the general operating grants which are issued to the child care providers in the amount of \$2,800,000, which identifies an increase of \$900,000 in 2023 over 2022. As the provincial operating grant will remain relatively the same in 2023 from 2022, the funding that would have been used to cover the costs of fee subsidy for parents will now be used as additional supports to the child care providers to assist with their operating expenses (the parent fees are now significantly reduced due to the implementation of the CWELCC reductions to parent fees).

Purchase of Service includes fee subsidy funds on behalf of financially eligible families, and is paid to the home child care providers and the licensed child care providers in the County to offset the reduced fees paid by eligible families. The amount is budgeted to decrease in 2023 by 35% with the implementation of the CWELCC which will off-set parental fees as the CWELCC decreases continue towards the eventual goal of \$12 per day child care in Ontario. The licensed child care providers include Seaforth Cooperative Children’s Centre, Clinton Cooperative Child Care Centre, West Huron, Relouw, Town of Goderich, Township of North Huron, Municipality of Huron East, Walton Little School, YMCA of South Western Ontario).

In reference to the County’s mandatory contributions, within the Child Care Service Agreement, the County is mandated to contribute a minimum cost sharing allocation of \$556,431. The cost sharr programming includes:

- Core services \$285,935
- Expansion plan \$155,423
- General and expansion plan administration \$100,976
- Wage enhancement grant administration \$14,097

Child care continues to recover from the impacts that the pandemic had with lower enrollment and increased staffing requirements adding pressures for providers. The sector is experiencing a shortage of qualified Early Childhood Educators to staff the centres. As a result, the Ministry of Education issued workforce funding to CMSMs in the amount of \$97,408 in 2023, and \$146,442 has been allocated for the last quarter of the 2022-2023 allocation. These dollars are intended for professional development and to assist with the staffing shortages that the child care sector is experiencing.

Huron County, as the CMSM, receives provincial funding to operate EarlyON across the County. Funding for 2023 increased by 6.4% from the 2022 level, and the 2023 allocation is \$948,983. The County directly operates the program in Clinton, Exeter and Seaforth areas. Huron County Children’s Services has contracts with the Town of Goderich and North Huron for service delivery in each respective area. Our Child and Family Centres, co-located with Avon Maitland District School Board (Goderich and Clinton) and the Royal Oaks location in North Huron are

the hubs for EarlyON programming, with additional outreach programs being delivered and planned in the community including municipal, faith and service club facilities. We have implemented the “KeyON” platform, which allows parents to register for programs online and sign in by a fob at EarlyON events. The additional expense is \$7,000 per year, which is a maintenance fee and subscription cost.

### **3. Housing Services**

The same level of core and legislated services are anticipated to be provided in 2023 as in previous years, along with participation in housing programs and homeless prevention programs funded through the provincial and federal governments.

Under revenues in the 2023 Housing Services budget, the provincial operating grant shows provincial funding in the amount of \$1,553,180 for 2023. Please note that the Ministry of Municipal Affairs and Housing has not released the funding amounts for 2023/24 fiscal year, and the Housing Services budget is based on anticipation of receiving the same funding as the 2022/23 fiscal year. This includes funding for the province’s last quarter funding from 2021/22 (January to March 2023) and the April to December 2023 funding from 2023/24 funding programs. The provincial operating grants in 2023 are anticipated to include:

- Investment in Affordable Housing ongoing funding allocation to support rent supplements and housing allowances in the amount of \$267,100. The funding for the Investment in Affordable Housing each year is decreasing as the Investment in Affordable Housing funding program winds down, with no further funding being received for this program after March 31, 2024;
- Homelessness Prevention Program funding in the amount of \$822,660 which includes the former Community Homelessness Prevention Program (CHPI) funding and the former Strong Communities Rent Supplement funding, now combined into the Homelessness Prevention Program;
- Ontario Priorities Housing Initiative/Canada-Ontario Community Housing Initiative of \$463,420;
- The provincial funding for the Social Services Relief Fund made available during the COVID outbreak ended on December 31, 2022, and no further funding has been announced for 2023.

The federal operating grant is set at \$609,697 for 2023, which includes \$277,476 for public rent-geared-to-income housing and \$332,221 for non-profit/co-op housing providers. This is a decrease of 10.84%. Federal operating grants will continue to decrease over the upcoming years until the operating agreements for all housing providers reach their end of operating date, as per the long-term agreements with the Canada Mortgage and Housing Corporation. The County’s next operating agreement with a housing provider will expire on March 31, 2023, and discussions with the housing provider for a potential new agreement with the County are underway. The discontinuation of funding is an ongoing concern for the County as the Consolidated Municipal Service Manager, as service level standards for rent-geared-to-income units are currently legislated to remain the same, but the federal funding to support the programs is ending.

Under salaries and benefits, the rising costs of 4.46% are due to staff movement through the salary grids, the realignment of pay bands, the 3% anticipated non-union increase and the request for a new position. We continue to offer integration of services across the range of social

services offered within our Department. Integration will offer alignment to all divisions within the Social and Property Services Department that offer supervisor support, and will guide, supervise and direct staff in the daily operations and delivery of integrated social services functions with the County.

Homeless concerns continue to be addressed in the County through the ongoing development of homeless programs. The overnight, emergency shelter program known as “Out of the Cold” will operate from November 15, 2022 to April 15, 2023, and this year it will be directly operated by a partnering agency, Choices for Change. In addition, the County funds year-round housing stability services, through a service agreement with Choices for Change, to support individuals experiencing homelessness through the journey of finding housing, and then offering stability supports to help ensure successful tenancies.

The County has been utilizing the provincial Social Services Relief Fund program dollars towards these homelessness programs, but this funding ended on December 31, 2022. The remaining Social Services Relief Fund (Phase 5) of \$500,000 has been applied to costs for the 2023 emergency shelter and housing stability season of November 1, 2022 to October 31, 2023, as per the service agreement with Choices for Change. Our Homelessness Prevention Program provincial funding will also continue to support homelessness programs and our goal of homelessness prevention initiatives. Costs for the housing stability supports beginning November 1, 2023, and the emergency shelter for the 2023-2024 season, currently do not have any external funding available, and costs for November and December 2023 are shown in the 2023 budget as levy based.

The Mobile Crisis Rapid Response Team (MCRRT) program provides persons in crisis, their families and caregivers with timely and appropriate crisis intervention. Service recipients of MCRRT include individuals presenting with symptoms of mental illness, substance abuse, behavioural disorders, or people in acute crisis situations. The MCRRT attempts to streamline access to mental health crisis supports in emergency situations, helps ensure that the needed level of care is accessible and helps reduce the number of unnecessary referrals to the emergency department. The Nurse-Practitioner program is a unique model that provides quality care to the homeless and those at risk for homelessness, incarceration and unnecessary hospitalization because of serious mental illness. The County’s Social Services Relief Fund allocation previously covered 100% of the costs for a full-time MCRRT position and a part-time Nurse-Practitioner program; however, with the end of the Social Services Relief Fund, these positions will not be able to be funded after March 31, 2023. The loss of these valuable services is a strong concern.

Under Purchased Services, insurance has increased by \$29,216 (20%) as costs continue to rise steeply in the insurance sector, and snow removal is anticipated to increase by approximately \$19,000 (20%). Housing Services sources and participates in energy savings programs with energy management companies for potential cost savings and have received rebate payments for installing energy efficient equipment.

#### **4. Property Services**

Federal grants will decrease in 2023, as we received a lower amount than in 2022 for the Investing in Canada Infrastructure Program – COVID Resilience Fund (ICIP).

The rent and lease revenue consists of internal County Department rents and one external partner, the Ministry of the Attorney General, who rent space within the Huron County Courthouse. Rental and lease revenue will remain fairly consistent from 2022 to 2023, with one increase as rental income for the Library Administration worksite, located in the Huron Perth Public Health building. This rental income has been added to the 2023 rental income budget line, as Property Services staff cleans and maintains the Library Administration work location.

Showing as income under Third Party Recoveries will be the cost that Huron Perth Public Health pays the County for hydro at the Health Unit building. Both the JMB and the Health Unit are supplied by one hydro meter. The County pays the entire monthly invoice which will show up under the Health Unit utilities/hydro and this cost will be offset under third party recoveries from HPPH, and will be approximately \$54,000 in 2023.

Equipment rental/leases is showing to be 66% higher than last year to better reflect actual expenditures of IT fleet.

Under Purchased Services, the Intra County Purchases continue to cover 40% of the salary for the Climate Change and Energy Specialist position. Insurance costs continue to increase within the sector, and are estimated to be 21% higher in 2023 than in 2022. Snow removal costs for 2023 are predicted to rise almost 33% due to rising contractor insurance costs.

Under Operational, facility internet charges will be required in 2023 due to the icloud costs for the electric vehicle (EV) chargers across the County (12 ports at \$295 per year). The first twelve months of this service will be included with the purchase of EV chargers, and the costs are incurred beginning in November 2023. Maintenance Repairs and Building shows an increase as \$26,000 is being budgeted for upgrades to the Treasury area in the Courthouse to include new flooring, paint and blinds.

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COUNTY OF HURON  
Social Services - Asset Management Planning  
Budget for the year ending December 31, 2023

Capital Expense	Location / # Units	Total Cost	Carry Forward	2023 Ask	Description	Reason for Request	Funded Amount (Other than Levy)	Funding Source
Replace failed heat exchanger	9 Jane St	\$ 16,000		\$ 16,000	1 unit	Replacement		
Install security cameras	250 Picton, 659 Edward, 299 Queen St.	\$ 63,000		\$ 63,000	Pooled Equipment	New		
Ergonomic fridge cart	All Housing Apts	\$ 6,200		\$ 6,200	One piece of equipment to be used across all units	New		
Laundry Machine upgrades	All Housing Apts	\$ 10,000		\$ 10,000	Pooled	New		
Emergency Replacement Appliances	All Housing Apts	\$ 12,000		\$ 12,000	Pooled	Replacement		
Parking lot Asphalt Replacement	400 Alexander St	\$ 68,000		\$ 68,000	Building Site	Replacement		
Copper pipe crimp tool	All Housing Apts	\$ 4,500		\$ 4,500	One piece of equipment to be used across all units - Pooled	New		
Professional Fees for Grants	All Housing Apts	\$ 6,500		\$ 6,500	To be applied to future approved jobs	New		
Vehicle Charging Station		\$ -		\$ -	Childcare - Charging Station		\$ 15,000.00	
Electric Van - Children's Services		\$ -		\$ -	Childcare - Electric Van		\$ 85,000.00	
<b>Minor Capital:</b>		\$ -		\$ -				
Install mop sinks	34 John & 135 James St.	\$ 9,000		\$ 9,000		New		
Replace recirculation domestic water lines	299 Queen, 31 Main & 85 West	\$ 18,000		\$ 18,000		Replacement		
Replace uneven sidewalk	299 Queen St	\$ 7,500		\$ 7,500		Refurbishment		
Full station and heat detector replacements	All Housing Apts	\$ 7,500		\$ 7,500		Replacement		
Install FOBS at Main Entrance Doors	134 King & 135 James	\$ 9,000		\$ 9,000		New		
Replace Exterior Doors	134 King, 135 James & 400 Alexander St	\$ 43,000		\$ 43,000		Replacement		
Designated Substance Surveys	North portion of Housing Apts	\$ 18,000		\$ 18,000	South portion completed in 2022	New		
Sprinkler system upgrades	400 Alexander St	\$ 3,400		\$ 3,400		Refurbishment		
Remove trip hazards from balconies	45 Alfred St	\$ 81,000		\$ 81,000	Health & Safety	Refurbishment		
Upgrade Enterphone systems	All Housing Apts	\$ 35,000		\$ 35,000		Replacement		
Supply fire rated apartment doors	All Housing Apts	\$ 25,000		\$ 25,000		New		
Replace sewers to road	Cameron St. Goderich	\$ 61,000		\$ 61,000	9 units in total JK	Replacement		
Soffit/Trough/Siding & insulation	52 Bristol Terrace Family Units	\$ -		\$ -	10 units in total JK - Deferred	Replacement		
Corridor & lounge update	85 West St	\$ 272,000		\$ 272,000	New flooring, new lighting, repair ceiling tiles, paint and flooring on all corridors – this is a four storey housing apt	Refurbishment		
Replace exterior doors	John St Family units, Clinton	\$ 42,000		\$ 42,000	12 units in total JK	Replacement		
<b>Carry Forward:</b>								
New Triplex Builds @33 & 47 Bennett St, Goderich A02E	33 & 47 Bennett St, Goderich A02E		\$ 1,418,460		Funded portion - 407,315 + 290,833, County Sources 1,418,460, Nov 17th to date expenses - 436023, with more spent through Dec 31, consider funded from OPHI/SSRF, all CF is County reserves		1,418,460	
Installation of Generator @85 West St, Goderich A21C	85 West St, Goderich A21C	\$ 308,737	\$ 308,737				308,737	Carry Forward
Professional Fees for Grants		\$ 7,932	\$ 7,932				7,932	Carry Forward
3 Lounges		\$ 28,000	\$ 28,000				28,000	Carry Forward
Installation of Generator	Blyth	\$ -			Have funds been reallocated to cover?			Carry Forward
Accessible Front Vestibule \$54,545	250 Picton	\$ 166,545	\$ 54,545	\$ 112,000			54,545	Carry Forward
Upgrade Exterior Cladding/Insulation \$144,224		\$ 147,073	\$ 147,073				147,073	Carry Forward
Flooring Replacement \$56,100		\$ 41,953	\$ 41,953				41,953	Carry Forward
Installation of Generator \$91,285 @52 Bristol	52 Bristol	\$ 28,989	\$ 28,989		Should be complete by end of year		28,989	Carry Forward
<b>Minor Capital:</b>								
Communication Monitor Install Prototype	A09C, A18C, A10C	\$ 3,500	\$ 3,500				3,500	Carry Forward
Replace Fire Exit Sidewalk	134 King St, Clinton A05C	\$ 15,000	\$ 15,000				15,000	Carry Forward
Upgrade Phone Service/Replace Enterphone		\$ 19,040	\$ 19,040				19,040	Carry Forward
Building Condition Assessments (BCA) \$95,000		\$ 95,000	\$ 95,000				95,000	Carry Forward
Energy Audits \$61,700		\$ 58,856	\$ 58,856				58,856	Carry Forward
Prototype Accessible Patios \$12,900		\$ 4,907	\$ 4,907				4,907	Carry Forward
Building Condition Assessments (BCA)	Non-Profits	\$ 29,653	\$ 29,653				29,653	Carry Forward
<b>TOTAL CAPITAL FUNDING REQUEST</b>		<b>\$ 3,191,245</b>					-	
TOTAL PH Tangible Capital Assets (TCA Set up as Asset)		\$ 2,333,889						
TOTAL CS Tangible Capital Assets (TCA Set up as Asset)		\$ -						
TOTAL Minor Capital (Operating)		\$ 857,356						
Total Carry Forward PH Capital		\$ (2,035,689)						
Total Carry Forward Minor Capital (Operating)		\$ (225,956)						
<b>LESS: DEPRECIATION</b>		<b>\$ (837,769)</b>						
Total PH Funding								
Total CS Funding		\$ -			Child Care Revenue			
<b>LEVY CAPITAL FUNDING REQUIREMENTS</b>		<b>\$ (539,569)</b>						

**COUNTY OF HURON**  
**Social Services - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	13,392,702	9,125,326	15,209,991	17,561,384	2,351,393	15.46%
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>13,392,702</b>	<b>9,125,326</b>	<b>15,209,991</b>	<b>17,561,384</b>	<b>2,351,393</b>	<b>15.46%</b>
<b>FEDERAL GRANTS</b>						
Federal Other Grants	760,745	583,145	683,813	609,697	(74,116)	-10.84%
<b>Total Federal Grants</b>	<b>760,745</b>	<b>583,145</b>	<b>683,813</b>	<b>609,697</b>	<b>(74,116)</b>	<b>-10.84%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	173,432	140,497	175,000	75,000	(100,000)	-57.14%
Miscellaneous Revenue	239,854	240,077	85,000	84,241	(759)	-0.89%
Investment Income	-	965	600	-	(600)	-100.00%
Intra County Recoveries	59,124	59,768	88,067	-	(88,067)	-100.00%
Rent/Lease	1,809,745	1,910,735	1,795,000	1,915,000	120,000	6.69%
Third Party Recoveries	96,118	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>2,389,164</b>	<b>2,352,041</b>	<b>2,169,097</b>	<b>2,126,941</b>	<b>(42,156)</b>	<b>-1.94%</b>
<b>TOTAL REVENUE</b>	<b>16,542,611</b>	<b>12,060,513</b>	<b>18,062,901</b>	<b>20,298,022</b>	<b>2,235,121</b>	<b>12.37%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	2,753,638	2,019,149	2,994,337	3,214,111	219,774	7.34%
Salaries - Part Time	421,693	337,452	529,375	468,199	(61,176)	-11.56%
Salaries - Time Off in Lieu Owing	(2,172)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>3,173,159</b>	<b>2,356,601</b>	<b>3,523,712</b>	<b>3,682,310</b>	<b>158,598</b>	<b>4.50%</b>
<b>BENEFITS</b>						
Statutory Benefits	242,901	215,958	286,326	303,858	17,532	6.12%
Extended Benefits	268,785	191,929	299,939	340,193	40,254	13.42%

**COUNTY OF HURON**  
**Social Services - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
OMERS	296,743	214,124	313,810	346,475	32,665	10.41%
<b>Total Benefits</b>	<b>808,429</b>	<b>622,011</b>	<b>900,075</b>	<b>990,526</b>	<b>90,451</b>	<b>10.05%</b>
<b>Total Salaries and Benefits</b>	<b>3,981,588</b>	<b>2,978,613</b>	<b>4,423,787</b>	<b>4,672,836</b>	<b>249,049</b>	<b>5.63%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	42,206	35,622	74,775	67,085	(7,690)	-10.28%
Equipment Repairs & Maint.	22,705	16,560	37,000	17,000	(20,000)	-54.05%
Equipment Replacement New (under \$1,000)	5,485	2,136	4,500	4,500	-	0.00%
Vehicle Lease & Operation	50,052	47,575	38,000	38,000	-	0.00%
Small Tools/Equipment	1,379	1,354	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>121,827</b>	<b>103,246</b>	<b>156,275</b>	<b>128,585</b>	<b>(27,690)</b>	<b>-17.72%</b>
<b>PURCHASED SERVICE</b>						
Audit	13,345	9,392	12,660	13,051	391	3.09%
Consulting/Professional Fees	35,622	56,658	60,300	8,277	(52,023)	-86.27%
Insurance	169,610	166,461	176,329	212,500	36,171	20.51%
Occupational Accident Insurance	63,706	131,509	68,100	123,100	55,000	80.76%
Intra County Purchases	107,181	100,047	136,292	48,057	(88,235)	-64.74%
Legal Fees	5,652	2,510	3,700	3,800	100	2.70%
Maintenance Contracts	10,109	23,178	19,100	60,616	41,516	217.36%
Life Safety Systems	62,253	59,167	60,500	60,500	-	0.00%
Snow Removal Contract	106,304	145,268	95,000	114,000	19,000	20.00%
Miscellaneous Services	3,618	11,293	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>577,402</b>	<b>705,483</b>	<b>631,981</b>	<b>643,901</b>	<b>11,920</b>	<b>1.89%</b>
<b>OPERATIONAL</b>						
Advertising	1,681	3,803	4,500	4,400	(100)	-2.22%
Associations/Memberships	12,373	19,816	17,600	18,000	400	2.27%
Bank Charges	3,139	3,505	3,000	3,300	300	10.00%
Conventions/Conferences	233	1,676	3,058	3,058	-	0.00%
Miscellaneous Admin.	36,418	57	40,763	151,471	110,708	271.59%
Office Expense	26,891	15,534	30,865	26,400	(4,465)	-14.47%
Postage/Courier	16,195	7,089	16,300	14,300	(2,000)	-12.27%
Publications & Subscriptions	4,563	3,783	3,600	3,715	115	3.19%
Receivable Write Off	25,247	-	25,500	25,500	-	0.00%

**COUNTY OF HURON**  
**Social Services - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Rent	118,403	84,843	121,115	140,588	19,473	16.08%
Staff Training	59,153	54,822	56,000	168,350	112,350	200.63%
Telecommunications	49,348	49,087	71,875	75,200	3,325	4.63%
Travel/Meals	27,036	24,646	36,432	40,222	3,790	10.40%
Minor Capital	278,308	85,767	297,353	857,356	560,003	188.33%
Debenture Payments	255,521	166,597	214,196	90,987	(123,209)	-57.52%
Garbage	27,237	30,440	33,000	33,000	-	0.00%
Grounds Maintenance	58,515	50,710	87,000	87,000	-	0.00%
Janitorial	184,939	159,907	149,400	152,400	3,000	2.01%
Maintenance & Repairs/Building	107,041	110,118	106,500	106,500	-	0.00%
Maintenance & Repairs/Painting	32,295	31,661	65,000	65,000	-	0.00%
Maintenance & Repairs/Electrical	15,533	27,324	16,000	16,000	-	0.00%
Maintenance & Repairs/HVAC	29,005	10,922	14,000	14,000	-	0.00%
Maintenance & Repairs/Plumbing	40,587	54,484	36,500	36,500	-	0.00%
Taxes	431,530	432,415	430,000	430,000	-	0.00%
Utilities/Heat	71,886	90,684	84,500	84,500	-	0.00%
Utilities/Hydro	263,330	274,052	361,100	361,100	-	0.00%
Utilities/Water & Sewer	263,361	250,506	210,500	210,500	-	0.00%
Depreciation - Capital Assets	783,830	800,399	849,461	853,548	4,087	0.48%
<b>Total Operational</b>	<b>3,223,597</b>	<b>2,844,645</b>	<b>3,385,118</b>	<b>4,072,895</b>	<b>687,777</b>	<b>20.32%</b>
<b>PROGRAM</b>						
Evictions	1,028	928	2,000	2,000	-	0.00%
Tribunals	2,076	2,329	3,200	3,200	-	0.00%
Special Events	232,685	143,947	195,096	198,485	3,389	1.74%
Basic Needs Program	3,416,574	2,462,365	4,764,790	3,623,260	(1,141,530)	-23.96%
Personal Needs	505	-	-	-	-	0.00%
Recreation & Entertainment	13,365	-	-	-	-	0.00%
Winter Clothing and Uniforms	2,267	1,761	1,600	1,600	-	0.00%
Transportation	6,080	-	-	-	-	0.00%
CHPI-Emergency Shelter Solutions	444,263	712,781	675,454	464,977	(210,477)	-31.16%
CHPI-Housing w/ Related Supports	224,019	232,430	233,768	245,300	11,532	4.93%
CHPI-Other Services and Supports	150,412	291,276	46,537	40,000	(6,537)	-14.05%
CHPI-Homelessness Prevention	498,531	56,272	102,406	93,000	(9,406)	-9.19%
Provincial Benefits	26,822	6,447	65,000	30,000	(35,000)	-53.85%
Child Care Formal	130,720	79,777	170,000	50,000	(120,000)	-70.59%
Child Care Informal	4,395	-	5,000	5,000	-	0.00%

**COUNTY OF HURON**  
**Social Services - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Community Participation	5,553	-	-	-	-	0.00%
Disability Access	1,040	-	-	-	-	0.00%
Employee Related Expense	190,607	166,782	393,400	215,361	(178,039)	-45.26%
Rental Arrears	40,995	-	-	-	-	0.00%
Utility Arrears	8,401	-	-	-	-	0.00%
Funeral & Burial Expense	(327)	-	-	-	-	0.00%
Medical Transportation	150,253	121,105	225,000	225,000	-	0.00%
Pay Equity	26,998	17,999	26,998	26,998	-	0.00%
Purchase of Service	2,694,711	1,583,563	2,542,452	1,658,176	(884,276)	-34.78%
Rent Supplement Subsidy	1,489,932	1,335,780	1,839,124	1,736,990	(102,134)	-5.55%
Special Diet	25,822	-	-	-	-	0.00%
Special Needs Resources	118,604	84,529	127,599	128,000	401	0.31%
Wage Subsidy - Non-Profit	556,997	465,998	637,045	710,000	72,955	11.45%
Miscellaneous Program	2,512,471	1,400,592	2,466,037	7,577,607	5,111,570	207.28%
Program Overhead	199,134	183,696	71,490	120,000	48,510	67.86%
Program Supplies & Costs	27,466	8,695	26,590	22,500	(4,090)	-15.38%
Supplies and Costs	731	-	-	-	-	0.00%
Supplies and Costs	2,481	-	-	-	-	0.00%
Promotion/Public Relations	21,962	2,899	5,000	15,000	10,000	200.00%
Less Income	(300,036)	(223,334)	(400,000)	(375,000)	25,000	-6.25%
Less Reimbursements	(177,233)	(79,720)	(195,000)	(150,000)	45,000	-23.08%
Less Repayments	(8,959)	(4,053)	(20,000)	(15,000)	5,000	-25.00%
<b>Total Program</b>	<b>12,741,344</b>	<b>9,054,842</b>	<b>14,010,586</b>	<b>16,652,454</b>	<b>2,641,868</b>	<b>18.86%</b>
<b>TOTAL EXPENDITURES</b>	<b>20,645,759</b>	<b>15,686,828</b>	<b>22,607,747</b>	<b>26,170,671</b>	<b>3,562,924</b>	<b>15.76%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>4,103,148</b>	<b>3,626,315</b>	<b>4,544,846</b>	<b>5,872,648</b>	<b>1,327,802</b>	<b>29.22%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(849,461)	(837,769)	11,692	-1.38%
Add Capital Asset Expenditures			2,716,152	2,333,889	(382,263)	-14.07%
Add Future Sustainability			-	-	-	0.00%
Less: Transfer from accumulated surplus Capital			(1,595,704)	(2,035,689)	(439,985)	27.57%
Less: Transfer from accumulated surplus Operating				(270,956)	(270,956)	0.00%
Less: Transfer from Reserves					-	0.00%

**COUNTY OF HURON**  
**Social Services - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Housing Development - Debt financing costs				205,500	205,500	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>4,103,148</b>	<b>3,626,315</b>	<b>4,815,833</b>	<b>5,267,624</b>	<b>451,791</b>	<b>9.38%</b>

**COUNTY OF HURON**  
**Child Care - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	6,809,322	4,099,538	6,667,330	11,285,681	4,618,351	69.27%
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>6,809,322</b>	<b>4,099,538</b>	<b>6,667,330</b>	<b>11,285,681</b>	<b>4,618,351</b>	<b>69.27%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	173,432	140,497	175,000	75,000	(100,000)	-57.14%
<b>Total Other Revenue</b>	<b>173,432</b>	<b>140,497</b>	<b>175,000</b>	<b>75,000</b>	<b>(100,000)</b>	<b>-57.14%</b>
<b>TOTAL REVENUE</b>	<b>6,982,754</b>	<b>4,240,035</b>	<b>6,842,330</b>	<b>11,360,681</b>	<b>4,518,351</b>	<b>66.04%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	779,982	425,577	708,131	798,313	90,182	12.74%
Salaries - Part Time	169,053	140,850	237,228	202,213	(35,015)	-14.76%
<b>Total Salaries</b>	<b>949,035</b>	<b>566,427</b>	<b>945,359</b>	<b>1,000,526</b>	<b>55,167</b>	<b>5.84%</b>
<b>BENEFITS</b>						
Statutory Benefits	74,958	51,237	80,165	86,163	5,998	7.48%
Extended Benefits	71,240	41,367	71,677	83,695	12,018	16.77%
OMERS	83,341	47,395	80,275	94,571	14,296	17.81%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>229,539</b>	<b>139,999</b>	<b>232,117</b>	<b>264,429</b>	<b>32,312</b>	<b>13.92%</b>
<b>Total Salaries and Benefits</b>	<b>1,178,574</b>	<b>706,426</b>	<b>1,177,476</b>	<b>1,264,955</b>	<b>87,479</b>	<b>7.43%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	13,665	11,540	16,875	19,346	2,471	14.64%
Equipment Repairs & Maint.	-	-	20,000	-	(20,000)	-100.00%
<b>Total Equipment</b>	<b>13,665</b>	<b>11,540</b>	<b>36,875</b>	<b>19,346</b>	<b>(17,529)</b>	<b>-47.54%</b>
<b>PURCHASED SERVICE</b>						
Audit	3,382	2,142	3,200	3,309	109	3.41%
Consulting/Professional Fees	24,841	33,618	35,000	-	(35,000)	-100.00%
Insurance	9,496	8,223	11,046	13,600	2,554	23.12%

**COUNTY OF HURON**  
**Child Care - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	4,632	3,088	4,800	4,632	(168)	-3.50%
Legal Fees	636	1,560	700	800	100	14.29%
Maintenance Contracts	-	-	-	34,000	34,000	0.00%
<b>Total Purchased Service</b>	<b>42,987</b>	<b>48,631</b>	<b>54,746</b>	<b>56,341</b>	<b>1,595</b>	<b>2.91%</b>
<b>OPERATIONAL</b>						
Advertising	416	696	2,300	2,300	-	0.00%
Associations/Memberships	4,458	6,172	8,100	10,000	1,900	23.46%
Miscellaneous Admin.	28,193	-	40,763	151,471	110,708	271.59%
Office Expense	5,812	2,082	7,000	3,000	(4,000)	-57.14%
Postage/Courier	2,756	1,031	5,000	3,000	(2,000)	-40.00%
Publications & Subscriptions	203	-	-	-	-	0.00%
Rent	41,300	28,533	41,300	57,952	16,652	40.32%
Staff Training	35,732	38,824	28,500	135,850	107,350	376.67%
Telecommunications	12,033	8,458	13,675	14,000	325	2.38%
Travel/Meals	20,305	14,762	27,197	27,422	225	0.83%
Building Capital	3,351	9,564	30,000	-	(30,000)	-100.00%
Depreciation - Capital Assets	7,046	4,682	7,023	7,023	-	0.00%
<b>Total Operational</b>	<b>161,604</b>	<b>114,805</b>	<b>210,858</b>	<b>412,018</b>	<b>201,160</b>	<b>95.40%</b>
<b>PROGRAM</b>						
Special Events	232,685	143,947	195,096	188,485	(6,611)	-3.39%
Child Care Formal	130,720	79,777	170,000	50,000	(120,000)	-70.59%
Child Care Informal	4,395	-	5,000	5,000	-	0.00%
Pay Equity	26,998	17,999	26,998	26,998	-	0.00%
Purchase of Service	2,498,269	1,414,768	2,508,024	1,618,176	(889,848)	-35.48%
Special Needs Resources	118,604	84,529	127,599	128,000	401	0.31%
Wage Subsidy - Non-Profit	556,997	465,998	637,045	710,000	72,955	11.45%
Miscellaneous Program	2,256,191	1,275,547	2,166,037	7,312,607	5,146,570	237.60%
Program Overhead	199,134	183,696	71,490	120,000	48,510	67.86%
Program Supplies & Costs	26,966	8,695	26,590	22,500	(4,090)	-15.38%
COVID-19 Supplies and Costs	731	-	-	-	-	0.00%
Promotion/Public Relations	21,962	2,899	5,000	15,000	10,000	200.00%
<b>Total Program</b>	<b>6,073,653</b>	<b>3,677,854</b>	<b>5,938,879</b>	<b>10,196,766</b>	<b>4,257,887</b>	<b>71.70%</b>
<b>TOTAL EXPENDITURES</b>	<b>7,470,483</b>	<b>4,559,255</b>	<b>7,418,834</b>	<b>11,949,426</b>	<b>4,530,592</b>	<b>61.07%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>487,729</b>	<b>319,221</b>	<b>576,504</b>	<b>588,745</b>	<b>12,241</b>	<b>2.12%</b>
<b>LEVY BASED ADJUSTMENTS</b>						



**COUNTY OF HURON**

**Child Care - Summary**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less Depreciation	-	-	(7,023)		7,023	-100.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus Capital	-	-	-	-	-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>487,729</b>	<b>319,221</b>	<b>569,481</b>	<b>588,745</b>	<b>19,264</b>	<b>3.38%</b>

**COUNTY OF HURON**

**Housing - Summary**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	2,143,238	1,948,042	2,578,171	1,553,180	(1,024,991)	-39.76%
<b>Total Provincial Grants</b>	<b>2,143,238</b>	<b>1,948,042</b>	<b>2,578,171</b>	<b>1,553,180</b>	<b>(1,024,991)</b>	<b>-39.76%</b>
<b>FEDERAL GRANTS</b>						
Federal Other Grants	760,745	583,145	683,813	609,697	(74,116)	-10.84%
<b>Total Federal Grants</b>	<b>760,745</b>	<b>583,145</b>	<b>683,813</b>	<b>609,697</b>	<b>(74,116)</b>	<b>-10.84%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	103,529	201,011	85,000	84,241	(759)	-0.89%
Investment Income	-	965	600	-	(600)	-100.00%
Rent/Lease	1,809,745	1,910,735	1,795,000	1,915,000	120,000	6.69%
Third Party Recoveries	96,118	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>2,079,406</b>	<b>2,172,478</b>	<b>1,994,097</b>	<b>2,051,941</b>	<b>57,844</b>	<b>2.90%</b>
<b>TOTAL REVENUE</b>	<b>4,983,389</b>	<b>4,703,665</b>	<b>5,256,081</b>	<b>4,214,818</b>	<b>(1,041,263)</b>	<b>-19.81%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	902,401	883,767	1,168,756	1,242,904	74,148	6.34%
Salaries - Part Time	194,831	149,742	218,757	190,105	(28,652)	-13.10%
Salaries - Time Off in Lieu Owing	(1,114)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>1,096,117</b>	<b>1,033,510</b>	<b>1,387,513</b>	<b>1,433,009</b>	<b>45,496</b>	<b>3.28%</b>
<b>BENEFITS</b>						
Statutory Benefits	88,867	95,630	112,965	118,184	5,219	4.62%
Extended Benefits	90,292	80,613	110,175	128,471	18,296	16.61%
OMERS	103,332	92,067	116,887	127,454	10,567	9.04%
<b>Total Benefits</b>	<b>282,491</b>	<b>268,309</b>	<b>340,027</b>	<b>374,109</b>	<b>34,082</b>	<b>10.02%</b>

**COUNTY OF HURON**

**Housing - Summary**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Salaries and Benefits</b>	<b>1,378,609</b>	<b>1,301,819</b>	<b>1,727,540</b>	<b>1,807,118</b>	<b>79,578</b>	<b>4.61%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	8,070	6,283	13,300	13,042	(258)	-1.94%
Equipment Repairs & Maint.	22,705	16,560	17,000	17,000	-	0.00%
Equipment Replacement New (under \$1,000)	5,485	2,136	4,500	4,500	-	0.00%
Vehicle Lease & Operation	50,052	47,575	38,000	38,000	-	0.00%
Small Tools/Equipment	1,379	1,354	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>87,691</b>	<b>73,906</b>	<b>74,800</b>	<b>74,542</b>	<b>(258)</b>	<b>-0.34%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,985	2,835	2,835	2,920	85	3.00%
Consulting/Professional Fees	7,433	3,270	5,300	2,277	(3,023)	-57.04%
Insurance	143,042	144,839	145,184	174,400	29,216	20.12%
Intra County Purchases	83,849	84,493	112,792	24,725	(88,067)	-78.08%
Legal Fees	5,016	950	3,000	3,000	-	0.00%
Maintenance Contracts	10,109	23,178	19,100	26,616	7,516	39.35%
Life Safety Systems	62,253	59,167	60,500	60,500	-	0.00%
Snow Removal Contract	106,304	145,268	95,000	114,000	19,000	20.00%
Miscellaneous Services	3,618	11,293	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>478,009</b>	<b>600,783</b>	<b>498,711</b>	<b>518,438</b>	<b>19,727</b>	<b>3.96%</b>
<b>OPERATIONAL</b>						
Advertising	709	3,107	1,600	1,600	-	0.00%
Associations/Memberships	5,870	10,412	6,500	5,000	(1,500)	-23.08%
Bank Charges	2,612	2,671	2,400	2,400	-	0.00%
Conventions/Conferences	233	1,676	3,058	3,058	-	0.00%
Miscellaneous Admin.	8,225	57	-	-	-	0.00%
Office Expense	7,309	1,541	4,400	4,400	-	0.00%
Postage/Courier	2,309	1,031	2,300	2,300	-	0.00%
Publications & Subscriptions	3,922	3,642	3,500	3,500	-	0.00%
Receivable Write Off	25,247	-	25,500	25,500	-	0.00%
Rent	9,300	9,300	9,300	9,300	-	0.00%
Staff Training	7,219	3,070	7,500	7,500	-	0.00%
Telecommunications	26,162	30,903	48,200	48,200	-	0.00%
Travel/Meals	5,987	7,513	2,777	5,800	3,023	108.86%

**COUNTY OF HURON**

**Housing - Summary**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Building Capital (Minor)	274,957	76,203	267,353	857,356	590,003	220.68%
Debenture Payments	255,521	166,597	214,196	90,987	(123,209)	-57.52%
Garbage	27,237	30,440	33,000	33,000	-	0.00%
Grounds Maintenance	58,515	50,710	87,000	87,000	-	0.00%
Janitorial	184,939	159,907	149,400	152,400	3,000	2.01%
Maintenance & Repairs/Building	107,041	110,118	106,500	106,500	-	0.00%
Maintenance & Repairs/Painting	32,295	31,661	65,000	65,000	-	0.00%
Maintenance & Repairs/Electrical	15,533	27,324	16,000	16,000	-	0.00%
Maintenance & Repairs/HVAC	29,005	10,922	14,000	14,000	-	0.00%
Maintenance & Repairs/Plumbing	40,587	54,484	36,500	36,500	-	0.00%
Taxes	431,530	432,415	430,000	430,000	-	0.00%
Utilities/Heat	71,886	90,684	84,500	84,500	-	0.00%
Utilities/Hydro	263,330	274,052	361,100	361,100	-	0.00%
Utilities/Water & Sewer	263,361	250,506	210,500	210,500	-	0.00%
Depreciation - Capital Assets	770,967	791,871	836,020	837,769	1,749	0.21%
<b>Total Operational</b>	<b>2,931,808</b>	<b>2,632,816</b>	<b>3,028,104</b>	<b>3,501,170</b>	<b>473,066</b>	<b>15.62%</b>
<b>PROGRAM</b>						
Evictions	1,028	928	2,000	2,000	-	0.00%
Tribunals	2,076	2,329	3,200	3,200	-	0.00%
Winter Clothing and Uniforms	2,267	1,761	1,600	1,600	-	0.00%
CHPI-Emergency Shelter Solutions	444,263	712,781	675,454	464,977	(210,477)	-31.16%
CHPI-Housing w/ Related Supports	224,019	232,430	233,768	245,300	11,532	4.93%
CHPI-Other Services and Supports	146,917	291,276	46,537	40,000	(6,537)	-14.05%
CHPI-Homelessness Prevention	498,531	56,272	102,406	93,000	(9,406)	-9.19%
Purchase of Service	124,608	130,086	34,428	40,000	5,572	16.18%
Subsidy for Programs	1,489,932	1,335,780	1,839,124	1,736,990	(102,134)	-5.55%
Miscellaneous Program	28,065	-	-	-	-	0.00%
<b>Total Program</b>	<b>2,961,706</b>	<b>2,763,642</b>	<b>2,938,517</b>	<b>2,627,067</b>	<b>(311,450)</b>	<b>-10.60%</b>
<b>TOTAL EXPENDITURES</b>	<b>7,837,823</b>	<b>7,372,967</b>	<b>8,267,672</b>	<b>8,528,335</b>	<b>260,663</b>	<b>3.15%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>2,854,434</b>	<b>2,669,301</b>	<b>3,011,591</b>	<b>4,313,517</b>	<b>1,301,926</b>	<b>43.23%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(836,020)	(837,769)	(1,749)	0.21%

**COUNTY OF HURON**

**Housing - Summary**

**Budget for the year ending December 31, 2023**

	<b>2021 Actuals</b>	<b>2022 Forecast Actual</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Increase/Decrease - \$</b>	<b>Increase/Decrease - %</b>
Add Capital Asset Expenditures			2,716,152	2,333,889	(382,263)	-14.07%
Add Future Sustainability			-	-	-	0.00%
Less: Transfer from accumulated surplus Capital			(1,595,704)	(2,035,689)	(439,985)	27.57%
Less: Transfer from accumulated surplus Operating Debenture			-	(270,956)	(270,956)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>2,854,434</b>	<b>2,669,301</b>	<b>3,296,019</b>	<b>3,502,992</b>	<b>206,973</b>	<b>6.28%</b>

**COUNTY OF HURON**  
**Social Services - General Welfare**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	4,097,782	2,853,239	5,533,490	4,507,162	(1,026,328)	-18.55%
<b>Total Provincial Grants</b>	<b>4,097,782</b>	<b>2,853,239</b>	<b>5,533,490</b>	<b>4,507,162</b>	<b>(1,026,328)</b>	<b>-18.55%</b>
<b>TOTAL REVENUE</b>	<b>4,097,782</b>	<b>2,853,239</b>	<b>5,533,490</b>	<b>4,507,162</b>	<b>(1,026,328)</b>	<b>-18.55%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	1,071,256	709,804	1,117,450	1,172,894	55,444	4.96%
Salaries - Part Time	57,809	46,860	73,390	75,881	2,491	3.39%
Salaries - Time Off in Lieu Owing	(1,057)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>1,128,007</b>	<b>756,665</b>	<b>1,190,840</b>	<b>1,248,775</b>	<b>57,935</b>	<b>4.87%</b>
<b>BENEFITS</b>						
Statutory Benefits	79,075	69,091	93,196	99,511	6,315	6.78%
Extended Benefits	107,254	69,949	118,087	128,027	9,940	8.42%
OMERS	110,069	74,663	116,648	124,450	7,802	6.69%
<b>Total Benefits</b>	<b>296,398</b>	<b>213,703</b>	<b>327,931</b>	<b>351,988</b>	<b>24,057</b>	<b>7.34%</b>
<b>Total Salaries and Benefits</b>	<b>1,424,405</b>	<b>970,368</b>	<b>1,518,771</b>	<b>1,600,763</b>	<b>81,992</b>	<b>5.40%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	20,471	1,399	7,000	34,697	27,697	395.67%
<b>Total Equipment</b>	<b>20,471</b>	<b>1,399</b>	<b>7,000</b>	<b>34,697</b>	<b>27,697</b>	<b>395.67%</b>
<b>PURCHASED SERVICE</b>						
Audit	6,978	4,416	6,625	6,822	197	2.97%
Consulting/Professional Fees	3,348	19,770	20,000	6,000	(14,000)	-70.00%
Insurance	17,072	13,400	20,099	24,500	4,401	21.90%
Occupational Accident Insurance	10,308	6,017	13,100	13,100	-	0.00%
Intra County Purchases	18,700	12,467	18,700	18,700	-	0.00%
<b>Total Purchased Service</b>	<b>56,405</b>	<b>56,069</b>	<b>78,524</b>	<b>69,122</b>	<b>(9,402)</b>	<b>-11.97%</b>
<b>OPERATIONAL</b>						
Advertising	556	-	600	500	(100)	-16.67%
Associations/Memberships	2,046	2,752	3,000	3,000	-	0.00%

**COUNTY OF HURON**  
**Social Services - General Welfare**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Bank Charges	527	833	600	900	300	50.00%
Office Expense	13,770	11,911	19,465	19,000	(465)	-2.39%
Postage/Courier	11,130	5,027	9,000	9,000	-	0.00%
Publications & Subscriptions	438	141	100	215	115	115.00%
Rent	67,803	47,010	70,515	73,336	2,821	4.00%
Staff Training	16,203	12,928	20,000	25,000	5,000	25.00%
Telecommunications	9,572	7,590	10,000	13,000	3,000	30.00%
Travel/Meals	743	2,371	6,458	7,000	542	8.39%
Depreciation - Capital Assets	5,817	3,847	6,418	8,756	2,338	36.43%
<b>Total Operational</b>	<b>128,604</b>	<b>94,409</b>	<b>146,156</b>	<b>159,707</b>	<b>13,551</b>	<b>9.27%</b>
<b>PROGRAM</b>						
Special Events	-	-	-	10,000	10,000	0.00%
Advanced Age Item	-	-	-	-	-	0.00%
Basic Needs Program	3,327,144	2,348,840	4,664,790	3,523,260	(1,141,530)	-24.47%
Provincial Benefits	26,822	6,447	65,000	30,000	(35,000)	-53.85%
Funeral & Burial Expense	(327)	-	-	-	-	0.00%
Medical Transportation	150,253	121,105	225,000	225,000	-	0.00%
Miscellaneous Program	228,215	125,045	300,000	265,000	(35,000)	-11.67%
Less Income	(300,036)	(223,334)	(400,000)	(375,000)	25,000	-6.25%
Less Reimbursements	(177,233)	(79,720)	(195,000)	(150,000)	45,000	-23.08%
Less Repayments	(8,959)	(4,053)	(20,000)	(15,000)	5,000	-25.00%
<b>Total Program</b>	<b>3,245,878</b>	<b>2,294,329</b>	<b>4,639,790</b>	<b>3,513,260</b>	<b>(1,126,530)</b>	<b>-24.28%</b>
<b>TOTAL EXPENDITURES</b>	<b>4,875,763</b>	<b>3,416,575</b>	<b>6,390,241</b>	<b>5,377,549</b>	<b>(1,012,692)</b>	<b>-15.85%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>777,981</b>	<b>563,335</b>	<b>856,751</b>	<b>870,387</b>	<b>13,636</b>	<b>1.59%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>777,981</b>	<b>563,335</b>	<b>856,751</b>	<b>870,387</b>	<b>13,636</b>	<b>1.59%</b>

**COUNTY OF HURON**

**Social Services - OW Financial COVID Relief**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	136,325	39,067	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>136,325</b>	<b>39,067</b>	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>136,325</b>	<b>39,067</b>	-	-	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>PROGRAM</b>						
Basic Needs Program	28,587	41,068	-	-	-	0.00%
Personal Needs	505	-	-	-	-	0.00%
Recreation & Entertainment	13,365	-	-	-	-	0.00%
Transportation	6,080	-	-	-	-	0.00%
CHPI-Other Services and Supports	3,495	-	-	-	-	0.00%
Community Participation	5,553	-	-	-	-	0.00%
Disability Access	1,040	-	-	-	-	0.00%
Employee Related Expense	-	-	-	-	-	0.00%
Rental Arrears	40,995	-	-	-	-	0.00%
Utilities Arrears	8,401	-	-	-	-	0.00%
Special Diet	25,822	-	-	-	-	0.00%
Supplies and Costs	-	-	-	-	-	0.00%
Supplies and Costs	2,481	-	-	-	-	0.00%
<b>Total Program</b>	<b>136,325</b>	<b>41,068</b>	-	-	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>136,325</b>	<b>41,068</b>	-	-	-	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	-	<b>2,001</b>	-	-	-	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	-	<b>2,001</b>	-	-	-	<b>0.00%</b>



**COUNTY OF HURON**  
**Social Services - ERE**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	342,361	224,507	431,000	215,361	(215,639)	-50.03%
<b>Total Provincial Grants</b>	<b>342,361</b>	<b>224,507</b>	<b>431,000</b>	<b>215,361</b>	<b>(215,639)</b>	<b>-50.03%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>342,361</b>	<b>224,507</b>	<b>431,000</b>	<b>215,361</b>	<b>(215,639)</b>	<b>-50.03%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	16,400	37,600	-	(37,600)	-100.00%
<b>Total Equipment</b>	<b>-</b>	<b>16,400</b>	<b>37,600</b>	<b>-</b>	<b>(37,600)</b>	<b>-100.00%</b>
<b>OPERATIONAL</b>						
Associations/Memberships	-	480	-	-	-	0.00%
Telecommunications	1,581	2,135	-	-	-	0.00%
<b>Total Operational</b>	<b>1,581</b>	<b>2,615</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Employee Related Expense	190,607	166,782	393,400	215,361	(178,039)	-45.26%
Program Supplies & Costs	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>262,440</b>	<b>205,492</b>	<b>393,400</b>	<b>215,361</b>	<b>(178,039)</b>	<b>-45.26%</b>
<b>TOTAL EXPENDITURES</b>	<b>264,021</b>	<b>224,507</b>	<b>431,000</b>	<b>215,361</b>	<b>(215,639)</b>	<b>-50.03%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(78,339)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(78,339)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Social Services - Early Years 8200-0000**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	830,544	496,596	891,885	948,983	57,098	6.40%
Provincial Project Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	<b>830,544</b>	<b>496,596</b>	<b>891,885</b>	<b>948,983</b>	<b>57,098</b>	<b>6.40%</b>
<b>TOTAL REVENUE</b>	<b>830,544</b>	<b>496,596</b>	<b>891,885</b>	<b>948,983</b>	<b>57,098</b>	<b>6.40%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	266,352	146,990	273,244	303,345	30,101	11.02%
Salaries - Part Time	35,897	32,737	85,224	79,919	(5,305)	-6.22%
<b>Total Salaries</b>	<b>302,249</b>	<b>179,727</b>	<b>358,468</b>	<b>383,264</b>	<b>24,796</b>	<b>6.92%</b>
<b>BENEFITS</b>						
Statutory Benefits	24,449	16,398	30,888	33,660	2,772	8.97%
Extended Benefits	25,283	14,797	27,006	33,422	6,416	23.76%
OMERS	23,747	14,896	26,225	36,068	9,843	37.53%
<b>Total Benefits</b>	<b>73,479</b>	<b>46,092</b>	<b>84,119</b>	<b>103,150</b>	<b>19,031</b>	<b>22.62%</b>
<b>Total Salaries and Benefits</b>	<b>375,728</b>	<b>225,819</b>	<b>442,587</b>	<b>486,414</b>	<b>43,827</b>	<b>9.90%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	967	620	575	1,200	625	108.70%
<b>Total Equipment</b>	<b>967</b>	<b>620</b>	<b>20,575</b>	<b>1,200</b>	<b>(19,375)</b>	<b>-94.17%</b>
<b>PURCHASED SERVICE</b>						
Insurance	2,424	1,883	3,400	3,500	100	2.94%
Maintenance Contracts <b>KeyON</b>	-	-	-	7,000	7,000	0.00%
<b>Total Purchased Service</b>	<b>2,424</b>	<b>1,883</b>	<b>3,400</b>	<b>10,500</b>	<b>7,100</b>	<b>208.82%</b>
<b>OPERATIONAL</b>						
Advertising	416	593	500	500	-	0.00%
Associations/Memberships	1,835	2,876	3,500	3,500	-	0.00%
Office Expense	1,570	440	5,000	1,000	(4,000)	-80.00%
Postage/Courier	1,732	516	3,000	1,000	(2,000)	-66.67%

**COUNTY OF HURON**  
**Social Services - Early Years 8200-0000**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Rent	22,000	14,667	22,000	22,000	-	0.00%
Staff Training	4,301	1,967	6,000	6,000	-	0.00%
Telecommunications	5,392	3,760	6,000	6,000	-	0.00%
Travel/Meals	1,293	1,582	5,500	5,000	(500)	-9.09%
Minor Capital	3,351	9,564	30,000	-	(30,000)	-100.00%
<b>Total Operational</b>	<b>41,889</b>	<b>35,965</b>	<b>81,500</b>	<b>45,000</b>	<b>(36,500)</b>	<b>-44.79%</b>
<b>PROGRAM</b>						
Purchase of Service	375,681	211,904	318,733	385,869	67,136	21.06%
Program Supplies & Costs	11,892	8,416	20,090	15,000	(5,090)	-25.34%
Promotion/Public Relations	21,962	2,899	5,000	5,000	-	0.00%
<b>Total Program</b>	<b>409,536</b>	<b>223,220</b>	<b>343,823</b>	<b>405,869</b>	<b>62,046</b>	<b>18.05%</b>
<b>TOTAL EXPENDITURES</b>	<b>830,544</b>	<b>487,506</b>	<b>891,885</b>	<b>948,983</b>	<b>57,098</b>	<b>6.40%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>(9,091)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>-</b>	<b>(9,091)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**

**Social Services - Child Care 8400-0000**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	3,905,847	2,924,008	3,782,083	4,534,605	752,522	19.90%
<b>Total Provincial Grants</b>	<b>3,905,847</b>	<b>2,924,008</b>	<b>3,782,083</b>	<b>4,534,605</b>	<b>752,522</b>	<b>19.90%</b>
<b>TOTAL REVENUE</b>	<b>3,905,847</b>	<b>2,924,008</b>	<b>3,782,083</b>	<b>4,534,605</b>	<b>752,522</b>	<b>19.90%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	311,923	189,984	123,305	364,146	240,841	195.32%
Salaries - Part Time	107,194	72,010	111,613	122,294	10,681	9.57%
<b>Total Salaries</b>	<b>419,117</b>	<b>261,994</b>	<b>234,918</b>	<b>486,440</b>	<b>251,522</b>	<b>107.07%</b>
<b>BENEFITS</b>						
Statutory Benefits	31,216	23,598	21,018	40,432	19,414	92.37%
Extended Benefits	26,152	16,144	13,215	36,542	23,327	176.52%
OMERS	39,662	25,093	21,710	46,538	24,828	114.36%
<b>Total Benefits</b>	<b>97,030</b>	<b>64,835</b>	<b>55,943</b>	<b>123,512</b>	<b>67,569</b>	<b>120.78%</b>
<b>Total Salaries and Benefits</b>	<b>516,147</b>	<b>326,829</b>	<b>290,861</b>	<b>609,952</b>	<b>319,091</b>	<b>109.71%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	12,699	285	-	18,146	18,146	0.00%
<b>Total Equipment</b>	<b>12,699</b>	<b>285</b>	<b>-</b>	<b>18,146</b>	<b>18,146</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Audit	3,382	-	-	3,309	3,309	0.00%
Consulting/Professional Fees	24,841	33,618	35,000	-	(35,000)	-100.00%
Insurance	4,849	-	-	6,900	6,900	0.00%
Intra County Purchases	4,632	-	-	4,632	4,632	0.00%
Legal Fees	636	1,560	-	800	800	0.00%
Maintenance Contracts <b>OneHSN</b>	-	-	-	27,000	27,000	0.00%
<b>Total Purchased Service</b>	<b>38,340</b>	<b>35,178</b>	<b>35,000</b>	<b>42,641</b>	<b>7,641</b>	<b>21.83%</b>
<b>OPERATIONAL</b>						
Advertising	-	103	-	-	-	0.00%

**COUNTY OF HURON**  
**Social Services - Child Care 8400-0000**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Associations/Memberships	2,315	2,897	4,000	6,000	2,000	50.00%
Miscellaneous Admin.	28,193	-	-	28,193	28,193	0.00%
Office Expense	3,779	102	-	2,000	2,000	0.00%
Postage/Courier	1,024	344	-	2,000	2,000	0.00%
Rent	16,300	-	11,800	16,300	4,500	38.14%
Staff Training (capacity buiding in house and CC/HCC)	26,987	7,426	15,000	15,000	-	0.00%
Telecommunications	6,641	4,698	5,375	8,000	2,625	48.84%
Travel/Meals	17,567	10,752	20,000	20,000	-	0.00%
Depreciation - Capital Assets	7,046	4,682	-	7,023	7,023	0.00%
<b>Total Operational</b>	<b>110,054</b>	<b>31,002</b>	<b>56,175</b>	<b>104,516</b>	<b>48,341</b>	<b>86.05%</b>
<b>PROGRAM</b>						
Special Events (H&S, Play Based CCC's)	177,443	104,000	83,000	150,000	67,000	80.72%
Child Care Formal (can use Expansion \$)	80,916	79,777	120,000	50,000	(70,000)	-58.33%
Child Care Informal	4,395	-	5,000	5,000	-	0.00%
Pay Equity	26,998	17,999	26,998	26,998	-	0.00%
*Purchase of Service (Fee Subsidy to CC programs)	991,272	753,630	875,905	547,097	(328,808)	-37.54%
*Special Needs Resources (Program Ass and prog costs)	94,527	79,304	100,000	113,000	13,000	13.00%
Wage Subsidy - Non-Profit (WEG - CC)	507,047	424,545	570,079	650,000	79,921	14.02%
*Miscellaneous Program (General Oper Grant to CC operator)	1,798,732	1,261,700	1,900,000	2,800,000	900,000	47.37%
Program Supplies & Costs	15,074	232	5,000	6,000	1,000	20.00%
<b>Total Program</b>	<b>3,698,049</b>	<b>2,721,185</b>	<b>3,685,982</b>	<b>4,348,095</b>	<b>662,113</b>	<b>17.96%</b>
<b>TOTAL EXPENDITURES</b>	<b>4,375,289</b>	<b>3,114,479</b>	<b>4,068,018</b>	<b>5,123,350</b>	<b>1,055,332</b>	<b>25.94%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>469,443</b>	<b>190,471</b>	<b>285,935</b>	<b>588,745</b>	<b>302,810</b>	<b>105.90%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY (MOE Mandatory contribution)</b>	<b>469,443</b>	<b>190,471</b>	<b>285,935</b>	<b>588,745</b>	<b>302,810</b>	<b>105.90%</b>

**COUNTY OF HURON**  
**Social Services - WORKFORCE 8400-0100**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	131,571	389,632	243,850	(145,782)	-37.42%
<b>Total Provincial Grants</b>	-	<b>131,571</b>	<b>389,632</b>	<b>243,850</b>	<b>(145,782)</b>	<b>-37.42%</b>
<b>TOTAL REVENUE</b>	-	<b>131,571</b>	<b>389,632</b>	<b>243,850</b>	<b>(145,782)</b>	<b>-37.42%</b>
<b>EXPENDITURES</b>						
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	-	38,963	-	(38,963)	-100.00%
Staff Training	-	-	5,000	108,850	103,850	2077.00%
<b>Total Operational</b>	-	-	<b>43,963</b>	<b>108,850</b>	<b>64,887</b>	<b>147.59%</b>
<b>PROGRAM</b>						
Purchase of Service	-	117,724	79,632	-	(79,632)	-100.00%
Miscellaneous Program	-	13,847	266,037	135,000	(131,037)	-49.26%
<b>OTHER EXPENDITURES</b>	-	<b>131,571</b>	<b>345,669</b>	<b>135,000</b>	<b>(210,669)</b>	<b>-60.95%</b>
<b>TOTAL EXPENDITURES</b>	-	<b>131,571</b>	<b>389,632</b>	<b>243,850</b>	<b>(145,782)</b>	<b>-37.42%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	-	-	-	-	-	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	-	-	-	-	-	<b>0.00%</b>

**COUNTY OF HURON**

Social Services - Child Care CWELCC 8400-8420

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	-	-	4,479,829	4,479,829	0.00%
<b>Total Provincial Grants</b>	-	-	-	<b>4,479,829</b>	<b>4,479,829</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	<b>4,479,829</b>	<b>4,479,829</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	-	-	123,278	123,278	0.00%
Rent	-	-	-	16,652	16,652	0.00%
<b>Total Operational</b>	-	-	-	<b>139,930</b>	<b>139,930</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Miscellaneous Program	-	-	-	4,329,899	4,329,899	0.00%
Promotion/Public Relations	-	-	-	10,000	10,000	0.00%
<b>Total Program</b>	-	-	-	<b>4,339,899</b>	<b>4,339,899</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	-	-	-	<b>4,479,829</b>	<b>4,479,829</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	-	-	-	-	-	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	-	-	-	-	-	<b>0.00%</b>

**COUNTY OF HURON**

Social Services - Child Care ELCC 8400-8465

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	331,673	229,085	375,938	474,914	98,976	26.33%
<b>Total Provincial Grants</b>	<b>331,673</b>	<b>229,085</b>	<b>375,938</b>	<b>474,914</b>	<b>98,976</b>	<b>26.33%</b>
<b>TOTAL REVENUE</b>	<b>331,673</b>	<b>229,085</b>	<b>375,938</b>	<b>474,914</b>	<b>98,976</b>	<b>26.33%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	25,962	36,103	-	-	-	0.00%
<b>Total Salaries</b>	<b>25,962</b>	<b>36,103</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	2,402	3,304	-	-	-	0.00%
Extended Benefits	14	22	-	-	-	0.00%
<b>Total Benefits</b>	<b>2,416</b>	<b>3,326</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>28,379</b>	<b>39,429</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
<b>PROGRAM</b>						
Special Events (H&S, Play Based CCC's)	6,000	-	30,000	30,000	-	0.00%
*Purchase of Service (Fee Subsidy to CC programs)	85,943	-	260,849	257,206	(3,643)	-1.40%
*Special Needs Resources (Program Ass)	13,863	5,225	13,599	15,000	1,401	10.30%
*Miscellaneous Program (General Oper Grant to CC operator)	-	-	-	47,708	47,708	0.00%
Program Overhead	197,488	183,696	71,490	120,000	48,510	67.86%
<b>Total Program</b>	<b>303,295</b>	<b>188,921</b>	<b>375,938</b>	<b>469,914</b>	<b>93,976</b>	<b>25.00%</b>
<b>Total Other Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>331,673</b>	<b>229,085</b>	<b>375,938</b>	<b>474,914</b>	<b>98,976</b>	<b>26.33%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>



**COUNTY OF HURON**

**Social Services - Child Care ELCC 8400-8465**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	-	-	-	-	-	<b>0.00%</b>

**COUNTY OF HURON**

Social Services - Home Child 8400-8470

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	288,907	177,626	393,500	603,500	210,000	53.37%
<b>Total Provincial Grants</b>	<b>288,907</b>	<b>177,626</b>	<b>393,500</b>	<b>603,500</b>	<b>210,000</b>	<b>53.37%</b>
<b>OTHER REVENUE</b>						
Fees/Licenses	173,432	140,497	175,000	75,000	(100,000)	-57.14%
<b>Total Other Revenue</b>	<b>173,432</b>	<b>140,497</b>	<b>175,000</b>	<b>75,000</b>	<b>(100,000)</b>	<b>-57.14%</b>
<b>TOTAL REVENUE</b>	<b>462,339</b>	<b>318,123</b>	<b>568,500</b>	<b>678,500</b>	<b>110,000</b>	<b>19.35%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	64,070	44,903	76,712	130,822	54,110	70.54%
Salaries - Part Time	-	-	18,136	-	(18,136)	-100.00%
<b>Total Salaries</b>	<b>64,070</b>	<b>44,903</b>	<b>94,848</b>	<b>130,822</b>	<b>35,974</b>	<b>37.93%</b>
<b>BENEFITS</b>						
Statutory Benefits	5,473	4,025	8,718	12,071	3,353	38.46%
Extended Benefits	7,167	6,014	9,606	13,731	4,125	42.94%
OMERS	5,544	3,780	8,158	11,965	3,807	46.67%
Burden	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>18,184</b>	<b>13,820</b>	<b>26,482</b>	<b>37,767</b>	<b>11,285</b>	<b>42.61%</b>
<b>Total Salaries and Benefits</b>	<b>82,253</b>	<b>58,723</b>	<b>121,330</b>	<b>168,589</b>	<b>47,259</b>	<b>38.95%</b>
<b>PURCHASED SERVICE</b>						
Insurance	2,222	2,575	2,200	3,200	1,000	45.45%
<b>Total Purchased Service</b>	<b>2,222</b>	<b>2,575</b>	<b>2,200</b>	<b>3,200</b>	<b>1,000</b>	<b>45.45%</b>
<b>OPERATIONAL</b>						
Advertising	-	-	1,800	1,800	-	0.00%
Associations/Memberships	309	399	600	500	(100)	-16.67%
Office Expense	463	-	-	-	-	0.00%
Rent	3,000	3,000	3,000	3,000	-	0.00%
Staff Training	122	-	1,000	1,000	-	0.00%
Travel/Meals	1,444	2,429	697	2,422	1,725	247.49%

**COUNTY OF HURON**

**Social Services - Home Child 8400-8470**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>Total Operational</b>	<b>5,338</b>	<b>5,828</b>	<b>7,097</b>	<b>8,722</b>	<b>1,625</b>	<b>22.90%</b>
<b>PROGRAM</b>						
Special Events (H&S/PB)	13,243	7,947	10,000	8,485	(1,515)	-15.15%
Purchase of Service	309,333	307,182	360,000	428,004	68,004	18.89%
Wage Subsidy - Non-Profit	49,950	41,453	66,966	60,000	(6,966)	-10.40%
Program Supplies & Costs	-	47	1,500	1,500	-	0.00%
<b>Total Program</b>	<b>372,525</b>	<b>356,629</b>	<b>438,466</b>	<b>497,989</b>	<b>59,523</b>	<b>13.58%</b>
<b>TOTAL EXPENDITURES</b>	<b>462,339</b>	<b>423,754</b>	<b>569,093</b>	<b>678,500</b>	<b>109,407</b>	<b>19.22%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>105,631</b>	<b>593</b>	<b>-</b>	<b>(593)</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>-</b>	<b>105,631</b>	<b>593</b>	<b>-</b>	<b>(593)</b>	<b>-100.00%</b>

**COUNTY OF HURON**  
**Social Services - Public Housing**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	22,965	6,659	19,978	-	(19,978)	-100.00%
<b>Total Provincial Grants</b>	<b>22,965</b>	<b>6,659</b>	<b>19,978</b>	<b>-</b>	<b>(19,978)</b>	<b>-100.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Other Grants	421,030	281,176	344,097	277,476	(66,621)	-19.36%
<b>Total Federal Grants</b>	<b>421,030</b>	<b>281,176</b>	<b>344,097</b>	<b>277,476</b>	<b>(66,621)</b>	<b>-19.36%</b>
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	47,528	72,435	30,000	45,000	15,000	50.00%
Investment Income	-	965	600	-	(600)	-100.00%
Intra County Recoveries	59,124	59,768	23,067	-	(23,067)	-100.00%
Rent/Lease	1,593,321	1,713,773	1,580,000	1,700,000	120,000	7.59%
Third Party Recoveries	96,118	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>1,796,091</b>	<b>1,846,940</b>	<b>1,633,667</b>	<b>1,745,000</b>	<b>111,333</b>	<b>6.81%</b>
<b>TOTAL REVENUE</b>	<b>2,240,086</b>	<b>2,134,775</b>	<b>1,997,742</b>	<b>2,022,476</b>	<b>24,734</b>	<b>1.24%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	720,597	688,888	896,750	960,198	63,448	7.08%
Salaries - Part Time	46,336	93,494	96,719	59,231	(37,488)	-38.76%
Salaries - Time Off in Lieu Owing	(1,114)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>765,818</b>	<b>782,382</b>	<b>993,469</b>	<b>1,019,429</b>	<b>25,960</b>	<b>2.61%</b>
<b>BENEFITS</b>						
Statutory Benefits	63,956	69,434	80,209	84,912	4,703	5.86%
Extended Benefits	72,530	61,297	85,317	102,100	16,783	19.67%
OMERS	82,212	71,932	89,521	97,768	8,247	9.21%
<b>Total Benefits</b>	<b>218,698</b>	<b>202,663</b>	<b>255,047</b>	<b>284,780</b>	<b>29,733</b>	<b>11.66%</b>
<b>Total Salaries and Benefits</b>	<b>984,516</b>	<b>985,045</b>	<b>1,248,516</b>	<b>1,304,209</b>	<b>55,693</b>	<b>4.46%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	8,070	6,283	13,300	13,042	(258)	-1.94%
Equipment Repairs & Maint.	19,471	14,318	14,000	14,000	-	0.00%

**COUNTY OF HURON**  
**Social Services - Public Housing**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	5,190	2,136	4,500	4,500	-	0.00%
Vehicle Lease & Operation	50,052	47,575	38,000	38,000	-	0.00%
Small Tools/Equipment	1,379	1,354	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>84,163</b>	<b>71,664</b>	<b>71,800</b>	<b>71,542</b>	<b>(258)</b>	<b>-0.36%</b>
<b>PURCHASED SERVICE</b>						
Audit	2,985	2,835	2,835	2,920	85	3.00%
Consulting/Professional Fees	3,821	-	5,300	2,277	(3,023)	-57.04%
Insurance	130,213	129,723	130,068	156,000	25,932	19.94%
Occupational Accident Insurance	53,399	125,492	55,000	110,000	55,000	100.00%
Intra County Purchases	21,769	24,725	21,500	21,500	-	0.00%
Legal Fees	5,016	950	3,000	3,000	-	0.00%
Maintenance Contracts	9,402	21,555	18,000	25,516	7,516	41.76%
Life Safety Systems	57,228	55,418	55,500	55,500	-	0.00%
Snow Removal Contract	81,144	104,819	79,000	92,000	13,000	16.46%
Miscellaneous Services	3,618	11,293	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>368,594</b>	<b>476,809</b>	<b>370,203</b>	<b>468,713</b>	<b>98,510</b>	<b>26.61%</b>
<b>OPERATIONAL</b>						
Advertising	627	3,107	1,600	1,600	-	0.00%
Associations/Memberships	3,312	8,408	4,500	3,000	(1,500)	-33.33%
Bank Charges	2,612	2,671	2,400	2,400	-	0.00%
Conventions/Conferences	233	1,676	3,058	3,058	-	0.00%
Miscellaneous Admin.	286	57	-	-	-	0.00%
Office Expense	2,714	1,037	3,800	3,800	-	0.00%
Postage/Courier	1,851	527	1,800	1,800	-	0.00%
Publications & Subscriptions	3,922	3,642	3,500	3,500	-	0.00%
Receivable Write Off	25,247	-	25,000	25,000	-	0.00%
Rent	6,743	6,504	6,510	6,510	-	0.00%
Staff Training	5,386	1,066	5,500	5,500	-	0.00%
Telecommunications	24,210	28,872	46,000	46,000	-	0.00%
Travel/Meals	5,639	7,213	2,477	5,500	3,023	122.04%
Building Capital (Minor)	272,891	71,592	267,353	857,356	590,003	220.68%
Debt Payments	255,521	166,597	214,196	90,987	(123,209)	-57.52%
Garbage	26,089	29,301	30,000	30,000	-	0.00%
Grounds Maintenance	58,115	50,550	86,000	86,000	-	0.00%
Janitorial	178,011	152,505	145,000	145,000	-	0.00%
Maintenance & Repairs/Building	103,598	102,098	100,000	100,000	-	0.00%
Maintenance & Repairs/Painting	30,871	26,844	62,000	62,000	-	0.00%
Maintenance & Repairs/Electrical	14,422	24,731	15,000	15,000	-	0.00%
Maintenance & Repairs/HVAC	21,913	8,738	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	38,570	50,821	34,000	34,000	-	0.00%

**COUNTY OF HURON**  
**Social Services - Public Housing**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Taxes	431,530	432,415	430,000	430,000	-	0.00%
Utilities/Heat	62,392	78,792	73,500	73,500	-	0.00%
Utilities/Hydro	252,945	262,845	347,600	347,600	-	0.00%
Utilities/Water & Sewer	258,650	245,236	206,000	206,000	-	0.00%
Depreciation - Capital Assets	670,687	691,590	735,742	737,489	1,747	0.24%
<b>Total Operational</b>	<b>2,758,985</b>	<b>2,459,436</b>	<b>2,862,536</b>	<b>3,332,600</b>	<b>470,064</b>	<b>16.42%</b>
<b>PROGRAM</b>						
Evictions	1,028	928	2,000	2,000	-	0.00%
Tribunals	2,076	2,329	3,200	3,200	-	0.00%
Winter Clothing and Uniforms	2,169	1,639	1,600	1,600	-	0.00%
Subsidy for Programs	51,002	30,651	47,000	47,000	-	0.00%
<b>Total Program</b>	<b>56,275</b>	<b>35,547</b>	<b>53,800</b>	<b>53,800</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>4,252,533</b>	<b>4,028,501</b>	<b>4,606,855</b>	<b>5,230,864</b>	<b>624,009</b>	<b>13.55%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>2,012,447</b>	<b>1,893,727</b>	<b>2,609,113</b>	<b>3,208,388</b>	<b>599,275</b>	<b>22.97%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>2,012,447</b>	<b>1,893,727</b>	<b>2,609,113</b>	<b>3,208,388</b>	<b>599,275</b>	<b>22.97%</b>

**COUNTY OF HURON**  
**Social Services - Non Profit Housing**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	-	29,653	-	(29,653)	-100.00%
<b>Total Provincial Grants</b>	-	-	<b>29,653</b>	-	<b>(29,653)</b>	<b>-100.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Other Grants	339,715	301,970	339,716	332,221	(7,495)	-2.21%
<b>Total Federal Grants</b>	<b>339,715</b>	<b>301,970</b>	<b>339,716</b>	<b>332,221</b>	<b>(7,495)</b>	<b>-2.21%</b>
<b>TOTAL REVENUE</b>	<b>339,715</b>	<b>301,970</b>	<b>369,369</b>	<b>332,221</b>	<b>(37,148)</b>	<b>-10.06%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	30,097	47,849	64,915	60,302	(4,613)	-7.11%
Salaries - Part Time	17,605	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>47,702</b>	<b>47,849</b>	<b>64,915</b>	<b>60,302</b>	<b>(4,613)</b>	<b>-7.11%</b>
<b>BENEFITS</b>						
Statutory Benefits	3,567	3,940	5,277	4,586	(691)	-13.09%
Extended Benefits	3,802	3,715	6,194	5,600	(594)	-9.59%
OMERS	2,947	4,904	6,377	6,229	(148)	-2.32%
<b>Total Benefits</b>	<b>10,316</b>	<b>12,558</b>	<b>17,848</b>	<b>16,415</b>	<b>(1,433)</b>	<b>-8.03%</b>
<b>Total Salaries and Benefits</b>	<b>58,018</b>	<b>60,407</b>	<b>82,763</b>	<b>76,717</b>	<b>(6,046)</b>	<b>-7.31%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	2,956	-	3,225	3,225	-	0.00%
<b>Total Purchased Service</b>	<b>2,956</b>	-	<b>3,225</b>	<b>3,225</b>	-	<b>0.00%</b>
<b>OPERATIONAL</b>						
Associations/Memberships	2,558	2,004	2,000	2,000	-	0.00%
Office Expense	458	504	500	500	-	0.00%
Postage/Courier	458	504	500	500	-	0.00%
Rent	2,558	2,796	2,790	2,790	-	0.00%
Staff Training	1,833	2,004	2,000	2,000	-	0.00%
Telecommunications	917	996	1,000	1,000	-	0.00%

**COUNTY OF HURON**  
**Social Services - Non Profit Housing**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Travel/Meals	275	300	300	300	-	0.00%
<b>Total Operational</b>	<b>9,058</b>	<b>9,108</b>	<b>9,090</b>	<b>9,090</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Subsidy for Programs	1,049,009	862,099	1,132,000	1,000,000	(132,000)	-11.66%
<b>Total Program</b>	<b>1,049,009</b>	<b>862,099</b>	<b>1,132,000</b>	<b>1,000,000</b>	<b>(132,000)</b>	<b>-11.66%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,119,041</b>	<b>931,614</b>	<b>1,227,078</b>	<b>1,089,032</b>	<b>(138,046)</b>	<b>-11.25%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>779,326</b>	<b>629,645</b>	<b>857,709</b>	<b>756,811</b>	<b>(100,898)</b>	<b>-11.76%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>779,326</b>	<b>629,645</b>	<b>857,709</b>	<b>756,811</b>	<b>(100,898)</b>	<b>-11.76%</b>



**COUNTY OF HURON**  
**Social Services - Invest in Affordable Housing**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	399,710	389,020	343,108	267,100	(76,008)	-22.15%
<b>Total Provincial Grants</b>	<b>399,710</b>	<b>389,020</b>	<b>343,108</b>	<b>267,100</b>	<b>(76,008)</b>	<b>-22.15%</b>
<b>TOTAL REVENUE</b>	<b>399,710</b>	<b>389,020</b>	<b>343,108</b>	<b>267,100</b>	<b>(76,008)</b>	<b>-22.15%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	45,143	59,813	45,720	14,815	(30,905)	-67.60%
Salaries - Part Time	6,291	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>51,434</b>	<b>59,813</b>	<b>45,720</b>	<b>14,815</b>	<b>(30,905)</b>	<b>-67.60%</b>
<b>BENEFITS</b>						
Statutory Benefits	3,025	4,925	3,343	1,020	(2,323)	-69.49%
Extended Benefits	4,739	4,641	4,004	1,333	(2,671)	-66.71%
OMERS	7,875	6,130	4,782	1,611	(3,171)	-66.31%
<b>Total Benefits</b>	<b>15,639</b>	<b>15,696</b>	<b>12,129</b>	<b>3,964</b>	<b>(8,165)</b>	<b>-67.32%</b>
<b>Total Salaries and Benefits</b>	<b>67,072</b>	<b>75,509</b>	<b>57,849</b>	<b>18,779</b>	<b>(39,070)</b>	<b>-67.54%</b>
<b>EQUIPMENT</b>						
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	3,612	3,168	-	-	-	0.00%
Legal Fees	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>3,612</b>	<b>3,168</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Office Expense	4,137	-	-	-	-	0.00%
<b>Total Operational</b>	<b>4,137</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Subsidy for Programs	389,422	388,686	343,108	267,100	(76,008)	-22.15%
<b>Total Program</b>	<b>389,422</b>	<b>388,686</b>	<b>343,108</b>	<b>267,100</b>	<b>(76,008)</b>	<b>-22.15%</b>

**COUNTY OF HURON**

**Social Services - Invest in Affordable Housing**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL EXPENDITURES</b>	<b>464,243</b>	<b>467,364</b>	<b>400,957</b>	<b>285,879</b>	<b>(115,078)</b>	<b>-28.70%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>64,533</b>	<b>78,344</b>	<b>57,849</b>	<b>18,779</b>	<b>(39,070)</b>	<b>-67.54%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>64,533</b>	<b>78,344</b>	<b>57,849</b>	<b>18,779</b>	<b>(39,070)</b>	<b>-67.54%</b>

**COUNTY OF HURON**  
**Social Services -OPHI**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	38,495	54,343	724,331	463,420	(260,911)	-36.02%
<b>Total Provincial Grants</b>	<b>38,495</b>	<b>54,343</b>	<b>724,331</b>	<b>463,420</b>	<b>(260,911)</b>	<b>-36.02%</b>
<b>TOTAL REVENUE</b>	<b>38,495</b>	<b>54,343</b>	<b>724,331</b>	<b>463,420</b>	<b>(260,911)</b>	<b>-36.02%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	31,031	67,089	36,058	116.20%
Salaries - Part Time	15,716	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>15,716</b>	<b>-</b>	<b>31,031</b>	<b>67,089</b>	<b>36,058</b>	<b>116.20%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,434	-	2,844	5,206	2,362	83.05%
Extended Benefits	10	-	3,253	6,299	3,046	93.64%
OMERS	-	-	2,793	6,852	4,059	145.33%
<b>Total Benefits</b>	<b>1,444</b>	<b>-</b>	<b>8,890</b>	<b>18,357</b>	<b>9,467</b>	<b>106.49%</b>
<b>Total Salaries and Benefits</b>	<b>17,160</b>	<b>-</b>	<b>39,921</b>	<b>85,446</b>	<b>45,525</b>	<b>114.04%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	21,335	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>21,335</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
Subsidy for Programs	500	54,343	317,016	422,890	105,874	33.40%
<b>Total Program</b>	<b>500</b>	<b>54,343</b>	<b>317,016</b>	<b>422,890</b>	<b>105,874</b>	<b>33.40%</b>
<b>TOTAL EXPENDITURES</b>	<b>38,995</b>	<b>54,343</b>	<b>356,937</b>	<b>508,336</b>	<b>151,399</b>	<b>42.42%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>500</b>	<b>-</b>	<b>(367,394)</b>	<b>44,916</b>	<b>412,310</b>	<b>-112.23%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%

**COUNTY OF HURON**  
**Social Services -OPHI**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Add Capital Asset Expenditures			407,315		(407,315)	-100.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>500</b>	<b>-</b>	<b>39,921</b>	<b>44,916</b>	<b>4,995</b>	<b>12.51%</b>

**COUNTY OF HURON**  
**Social Services - Countyview**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	4,925	3,951	5,000	5,000	-	0.00%
Rent/Lease	216,424	196,962	215,000	215,000	-	0.00%
<b>Total Other Revenue</b>	<b>221,349</b>	<b>200,913</b>	<b>220,000</b>	<b>220,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>221,349</b>	<b>200,913</b>	<b>220,000</b>	<b>220,000</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	186	-	9,495	6,781	(2,714)	-28.58%
<b>Total Salaries</b>	<b>191</b>	<b>-</b>	<b>9,495</b>	<b>6,781</b>	<b>(2,714)</b>	<b>-28.58%</b>
<b>BENEFITS</b>						
Statutory Benefits	16	-	863	619	(244)	-28.27%
Extended Benefits	62	-	994	767	(227)	-22.84%
OMERS	16	-	859	622	(237)	-27.59%
<b>Total Benefits</b>	<b>95</b>	<b>-</b>	<b>2,716</b>	<b>2,008</b>	<b>(708)</b>	<b>-26.07%</b>
<b>Total Salaries and Benefits</b>	<b>286</b>	<b>-</b>	<b>12,211</b>	<b>8,789</b>	<b>(3,422)</b>	<b>-28.02%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	3,234	2,242	3,000	3,000	-	0.00%
Equipment Replacement New (under \$1,000)	294	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>3,528</b>	<b>2,242</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	12,829	15,116	15,116	18,400	3,284	21.73%
Maintenance Contracts	708	1,622	1,100	1,100	-	0.00%
Life Safety Systems	5,025	3,749	5,000	5,000	-	0.00%
Snow Removal Contract	25,161	40,449	16,000	22,000	6,000	37.50%
<b>Total Purchased Service</b>	<b>43,723</b>	<b>60,936</b>	<b>37,216</b>	<b>46,500</b>	<b>9,284</b>	<b>24.95%</b>
<b>OPERATIONAL</b>						
Office Expense	-	-	100	100	-	0.00%
Receivable Write Off	-	-	500	500	-	0.00%

**COUNTY OF HURON**  
**Social Services - Countyview**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Telecommunications	1,036	1,035	1,200	1,200	-	0.00%
Travel/Meals	73	-	-	-	-	0.00%
Garbage	1,149	1,138	3,000	3,000	-	0.00%
Grounds Maintenance	400	160	1,000	1,000	-	0.00%
Janitorial	6,928	7,402	4,400	7,400	3,000	68.18%
Maintenance & Repairs/Building	3,443	8,020	6,500	6,500	-	0.00%
Maintenance & Repairs/Painting	1,425	4,817	3,000	3,000	-	0.00%
Maintenance & Repairs/Electrical	1,110	2,593	1,000	1,000	-	0.00%
Maintenance & Repairs/HVAC	7,092	2,184	4,000	4,000	-	0.00%
Maintenance & Repairs/Plumbing	2,017	3,664	2,500	2,500	-	0.00%
Utilities/Heat	9,494	11,891	11,000	11,000	-	0.00%
Utilities/Hydro	10,385	11,206	13,500	13,500	-	0.00%
Utilities/Water & Sewer	4,711	5,271	4,500	4,500	-	0.00%
Depreciation - Capital Assets	100,280	100,280	100,278	100,280	2	0.00%
<b>Total Operational</b>	<b>151,690</b>	<b>164,273</b>	<b>156,478</b>	<b>159,480</b>	<b>3,002</b>	<b>1.92%</b>
<b>PROGRAM</b>						
Winter Clothing and Uniforms	98	122	-	-	-	0.00%
<b>Total Program</b>	<b>98</b>	<b>122</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>199,325</b>	<b>227,573</b>	<b>208,905</b>	<b>217,769</b>	<b>8,864</b>	<b>4.24%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(22,024)</b>	<b>26,660</b>	<b>(11,095)</b>	<b>(2,231)</b>	<b>8,864</b>	<b>-79.89%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(22,024)</b>	<b>26,660</b>	<b>(11,095)</b>	<b>(2,231)</b>	<b>8,864</b>	<b>-79.89%</b>

**COUNTY OF HURON**  
**Homelessness Programs - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	1,682,067	1,498,020	1,461,101	822,660	(638,441)	-43.70%
<b>Total Provincial Grants</b>	<b>1,682,067</b>	<b>1,498,020</b>	<b>1,461,101</b>	<b>822,660</b>	<b>(638,441)</b>	<b>-43.70%</b>
<b>OTHER REVENUE</b>						
Donations	10,891	-	25,430	52,700	27,270	107.24%
Miscellaneous Revenue	51,075	124,625	50,000	34,241	(15,759)	-31.52%
Intra County Recoveries	-	-	65,000	-	(65,000)	-100.00%
<b>Total Other Revenue</b>	<b>61,967</b>	<b>124,625</b>	<b>140,430</b>	<b>86,941</b>	<b>(53,489)</b>	<b>-38.09%</b>
<b>TOTAL REVENUE</b>	<b>1,744,034</b>	<b>1,622,645</b>	<b>1,601,531</b>	<b>909,601</b>	<b>(691,930)</b>	<b>-43.20%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	106,379	87,217	120,845	133,719	12,874	10.65%
Salaries - Part Time	108,877	56,248	122,038	130,874	8,836	7.24%
<b>Total Salaries</b>	<b>215,256</b>	<b>143,465</b>	<b>242,883</b>	<b>264,593</b>	<b>21,710</b>	<b>8.94%</b>
<b>BENEFITS</b>						
Statutory Benefits	16,869	17,331	20,429	21,841	1,412	6.91%
Extended Benefits	9,148	10,960	10,413	12,372	1,959	18.81%
OMERS	10,282	9,101	12,555	14,372	1,817	14.47%
<b>Total Benefits</b>	<b>36,299</b>	<b>37,392</b>	<b>43,397</b>	<b>48,585</b>	<b>5,188</b>	<b>11.95%</b>
<b>Total Salaries and Benefits</b>	<b>251,555</b>	<b>180,857</b>	<b>286,280</b>	<b>313,178</b>	<b>26,898</b>	<b>9.40%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	37,789	59,768	88,067	-	(88,067)	-100.00%
<b>Total Purchased Service</b>	<b>37,789</b>	<b>59,768</b>	<b>88,067</b>	<b>-</b>	<b>(88,067)</b>	<b>-100.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	7,939	-	-	-	-	0.00%
<b>Total Operational</b>	<b>7,939</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Homelessness Programs - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
Emergency Shelter Solutions	444,263	712,781	675,454	464,977	(210,477)	-31.16%
Housing w/ Related Supports	224,019	232,430	233,768	245,300	11,532	4.93%
Other Services and Supports	146,917	291,276	46,537	40,000	(6,537)	-14.05%
Homelessness Prevention	498,531	56,272	102,406	93,000	(9,406)	-9.19%
Purchase of Service	124,608	130,086	34,428	40,000	5,572	16.18%
Miscellaneous Program	28,065	-	-	-	-	0.00%
<b>Total Program</b>	<b>1,466,403</b>	<b>1,422,844</b>	<b>1,092,593</b>	<b>883,277</b>	<b>(209,316)</b>	<b>-19.16%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,763,685</b>	<b>1,663,468</b>	<b>1,466,940</b>	<b>1,196,455</b>	<b>(270,485)</b>	<b>-18.44%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>19,651</b>	<b>40,823</b>	<b>(134,591)</b>	<b>286,854</b>	<b>421,445</b>	<b>-313.13%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>19,651</b>	<b>40,823</b>	<b>(134,591)</b>	<b>286,854</b>	<b>421,445</b>	<b>-313.13%</b>



**COUNTY OF HURON**  
**Social Services - CHPI 8800-8870**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	689,428	463,534	569,298	822,660	253,362	44.50%
<b>Total Provincial Grants</b>	<b>689,428</b>	<b>463,534</b>	<b>569,298</b>	<b>822,660</b>	<b>253,362</b>	<b>44.50%</b>
<b>TOTAL REVENUE</b>	<b>689,428</b>	<b>463,534</b>	<b>569,298</b>	<b>822,660</b>	<b>253,362</b>	<b>44.50%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	69,030	36,884	55,282	55,282	-	0.00%
Salaries - Part Time	50,364	12,267	-	-	-	0.00%
<b>Total Salaries</b>	<b>119,394</b>	<b>49,151</b>	<b>55,282</b>	<b>55,282</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	11,656	4,379	4,553	4,553	-	0.00%
Extended Benefits	7,961	3,086	1,951	1,951	-	0.00%
OMERS	7,257	3,710	3,252	3,252	-	0.00%
<b>Total Benefits</b>	<b>26,874</b>	<b>11,175</b>	<b>9,756</b>	<b>9,756</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>146,268</b>	<b>60,325</b>	<b>65,038</b>	<b>65,038</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	-	31,057	40,000	-	(40,000)	-100.00%
<b>Total Purchased Service</b>	<b>-</b>	<b>31,057</b>	<b>40,000</b>	<b>-</b>	<b>(40,000)</b>	<b>-100.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	4,500	-	-	-	-	0.00%
<b>Total Operational</b>	<b>4,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
CHPI-Emergency Shelter Solutions	142,699	4,000	47,121	353,870	306,749	650.98%
CHPI-Housing w/ Related Supports	208,073	232,430	233,768	245,300	11,532	4.93%
CHPI-Other Services and Supports	30,000	2,167	46,537	40,000	(6,537)	-14.05%
CHPI-Homelessness Prevention	79,611	56,272	102,406	93,000	(9,406)	-9.19%
Purchase of Service	42,683	68,139	34,428	40,000	5,572	16.18%

**COUNTY OF HURON**  
**Social Services - CHPI 8800-8870**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Program	28,065	-	-	-	-	0.00%
<b>Total Program</b>	<b>531,130</b>	<b>363,008</b>	<b>464,260</b>	<b>772,170</b>	<b>307,910</b>	<b>66.32%</b>
<b>TOTAL EXPENDITURES</b>	<b>681,898</b>	<b>454,390</b>	<b>569,298</b>	<b>837,208</b>	<b>267,910</b>	<b>47.06%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(7,530)</b>	<b>(9,144)</b>	<b>-</b>	<b>14,548</b>	<b>14,548</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(7,530)</b>	<b>(9,144)</b>	<b>-</b>	<b>14,548</b>	<b>14,548</b>	<b>0.00%</b>

**COUNTY OF HURON**

Social Services - Out Of The Cold Admin 8800-8871

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	-	-	-	-	-	0.00%
<b>Total Provincial Grants</b>	-	-	-	-	-	<b>0.00%</b>
<b>MUNICIPAL GRANTS &amp; FEES</b>						
Services to Municipalities	-	-	-	-	-	0.00%
<b>Total Municipal Grants &amp; Fees</b>	-	-	-	-	-	<b>0.00%</b>
<b>OTHER REVENUE</b>						
Donations	-	-	25,430	52,700	27,270	107.24%
Miscellaneous Revenue	42,750	62,678	50,000	34,241	(15,759)	-31.52%
<b>Total Other Revenue</b>	<b>42,750</b>	<b>62,678</b>	<b>75,430</b>	<b>86,941</b>	<b>11,511</b>	<b>15.26%</b>
<b>TOTAL REVENUE</b>	<b>42,750</b>	<b>62,678</b>	<b>75,430</b>	<b>86,941</b>	<b>11,511</b>	<b>15.26%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	30,125	18,765	-	-	-	0.00%
<b>Total Salaries</b>	<b>30,125</b>	<b>18,765</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	625	2,243	-	-	-	0.00%
Extended Benefits	-	4	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>625</b>	<b>2,247</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>30,750</b>	<b>21,012</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	-	-	25,000	-	(25,000)	-100.00%
<b>Total Purchased Service</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>-</b>	<b>(25,000)</b>	<b>-100.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**

Social Services - Out Of The Cold Admin 8800-8871

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>PROGRAM</b>						
CHPI-Emergency Shelter Solutions	13,814	80,493	50,430	111,107	60,677	120.32%
CHPI-Housing w/ Related Supports	281	-	-	-	-	0.00%
CHPI-Other Services and Supports	7	219	-	-	-	0.00%
CHPI-Homelessness Prevention	-	-	-	-	-	0.00%
<b>Total Program</b>	<b>14,102</b>	<b>80,712</b>	<b>50,430</b>	<b>111,107</b>	<b>60,677</b>	<b>120.32%</b>
<b>TOTAL EXPENDITURES</b>	<b>44,852</b>	<b>101,724</b>	<b>75,430</b>	<b>111,107</b>	<b>35,677</b>	<b>47.30%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>2,102</b>	<b>39,045</b>	<b>-</b>	<b>24,166</b>	<b>24,166</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>2,102</b>	<b>39,045</b>	<b>-</b>	<b>24,166</b>	<b>24,166</b>	<b>0.00%</b>

**COUNTY OF HURON**

**Social Services - Homelessness Programs 8800-8872**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	-	61,947	-	-	-	0.00%
Intra County Recoveries	-	-	65,000	-	(65,000)	-100.00%
<b>Total Other Revenue</b>	<b>-</b>	<b>61,947</b>	<b>65,000</b>	<b>-</b>	<b>(65,000)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE</b>	<b>54,768</b>	<b>61,947</b>	<b>65,000</b>	<b>-</b>	<b>(65,000)</b>	<b>-100.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	37,349	50,333	65,563	78,437	12,874	19.64%
Salaries - Part Time	-	408	122,038	130,874	8,836	7.24%
<b>Total Salaries</b>	<b>37,349</b>	<b>50,741</b>	<b>187,601</b>	<b>209,311</b>	<b>21,710</b>	<b>11.57%</b>
<b>BENEFITS</b>						
Statutory Benefits	2,063	3,967	15,876	17,288	1,412	8.89%
Extended Benefits	1,168	4,080	8,462	10,421	1,959	23.15%
OMERS	3,025	5,391	9,303	11,120	1,817	19.53%
<b>Total Benefits</b>	<b>6,256</b>	<b>13,438</b>	<b>33,641</b>	<b>38,829</b>	<b>5,188</b>	<b>15.42%</b>
<b>Total Salaries and Benefits</b>	<b>43,606</b>	<b>64,179</b>	<b>221,242</b>	<b>248,140</b>	<b>26,898</b>	<b>12.16%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	1,639	-	-	-	-	0.00%
<b>Total Operational</b>	<b>1,639</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
CHPI-Emergency Shelter Solutions	-	-	-	-	-	0.00%
CHPI-Housing w/ Related Supports	-	-	-	-	-	0.00%
CHPI-Other Services and Supports	99	-	-	-	-	0.00%
CHPI-Homelessness Prevention	-	-	-	-	-	0.00%
Purchase of Service	54,768	61,947	-	-	-	0.00%
<b>Total Program</b>	<b>54,867</b>	<b>61,947</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**

**Social Services - Homelessness Programs 8800-8872**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL EXPENDITURES</b>	<b>100,112</b>	<b>126,126</b>	<b>221,242</b>	<b>248,140</b>	<b>26,898</b>	<b>12.16%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>45,343</b>	<b>64,179</b>	<b>156,242</b>	<b>248,140</b>	<b>91,898</b>	<b>58.82%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>45,343</b>	<b>64,179</b>	<b>156,242</b>	<b>248,140</b>	<b>91,898</b>	<b>58.82%</b>

**COUNTY OF HURON**

**Social Services - Social Service Relief Fund - COVID 8800-8875**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Operating Grants	937,871	1,034,486	891,803	-	(891,803)	-100.00%
<b>Total Provincial Grants</b>	<b>937,871</b>	<b>1,034,486</b>	<b>891,803</b>	<b>-</b>	<b>(891,803)</b>	<b>-100.00%</b>
<b>OTHER REVENUE</b>						
Donations	10,891	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>10,891</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>948,762</b>	<b>1,034,486</b>	<b>891,803</b>	<b>-</b>	<b>(891,803)</b>	<b>-100.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	28,388	24,809	-	-	-	0.00%
<b>Total Salaries</b>	<b>28,388</b>	<b>24,809</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	2,525	6,742	-	-	-	0.00%
Extended Benefits	19	3,790	-	-	-	0.00%
<b>Total Benefits</b>	<b>2,544</b>	<b>10,532</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>30,932</b>	<b>35,341</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Intra County Purchases	37,789	28,711	23,067	-	(23,067)	-100.00%
<b>Total Purchased Service</b>	<b>37,789</b>	<b>28,711</b>	<b>23,067</b>	<b>-</b>	<b>(23,067)</b>	<b>-100.00%</b>
<b>OPERATIONAL</b>						
Miscellaneous Admin.	1,800	-	-	-	-	0.00%
<b>Total Operational</b>	<b>1,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PROGRAM</b>						
CHPI-Emergency Shelter Solutions	287,750	628,287	577,903	-	(577,903)	-100.00%
CHPI-Housing w/ Related Supports	15,666	-	-	-	-	0.00%
CHPI-Other Services and Supports	108,486	288,889	-	-	-	0.00%

**COUNTY OF HURON**

**Social Services - Social Service Relief Fund - COVID 8800-8875**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
CHPI-Homelessness Prevention	418,919	-	-	-	-	0.00%
Purchase of Service	27,157	-	-	-	-	0.00%
<b>Total Program</b>	<b>857,977</b>	<b>917,177</b>	<b>577,903</b>	<b>-</b>	<b>(577,903)</b>	<b>-100.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>928,498</b>	<b>981,229</b>	<b>600,970</b>	<b>-</b>	<b>(600,970)</b>	<b>-100.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(20,264)</b>	<b>(53,257)</b>	<b>(290,833)</b>	<b>-</b>	<b>290,833</b>	<b>-100.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures			290,833		(290,833)	-100.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(20,264)</b>	<b>(53,257)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>



**COUNTY OF HURON**

Social Services - Housing Reaching Home 8800-0100

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Miscellaneous Revenue	8,325	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>8,325</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>8,325</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>PROGRAM</b>						
Reaching Home-Other Services and Supports	8,325	-	-	-	-	0.00%
<b>Total Program</b>	<b>8,325</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>8,325</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**

**Social Services - Integrated Services (Pathways, HKCC, NCBS)**

Budget for the year ending December 31, 2023

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>PROGRAM</b>						
Basic Needs Program	60,843	72,457	100,000	100,000	-	0.00%
Program Supplies & Costs	500	-	-	-	-	0.00%
<b>Total Program</b>	<b>61,343</b>	<b>72,457</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>61,343</b>	<b>72,457</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>61,343</b>	<b>72,457</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>61,343</b>	<b>72,457</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>0.00%</b>

County of Huron  
Property Services  
Total Asset Management Plan Requirements  
For the year ending December 31, 2023

Capital Expense	Location	Total Cost	Carry Forward	2023 Ask	Description	Reason for Request	Funded Amount (Other than Levy)	Funding Source
20% of Natural Infrastructure Fund	Clinton Property	\$40,000		40,000	Natural Infrastructure grant request was for \$200,000			
Warehouse Addition	Clinton Property	\$0		\$0		New		
Replace York Air Conditioner	JMB	\$47,000		\$47,000		Replacement		
Front entrance pillar replacement/repairs	Museum	\$38,000		\$38,000		Refurbishment		
AxiomV software upgrade to AxiomXA	All Facilities	\$13,000		\$13,000		New		
Create Accessible Parking area St	57 Napier St	\$70,000		\$70,000	Building Site	New		
Construct a receiving vestibule	Clinton Warehouse	\$25,000		\$25,000		New		
<b>Minor Capital:</b>								
Roof Repairs	Museum	\$7,500		\$7,500		Refurbishment		
Repair watermain/upgrade backflows	Museum	\$16,000		\$16,000		Refurbishment		
Replace overhead door operators and door cables	All EMS Bases	\$48,000		\$48,000		Replacement		
Chiller repairs	Museum	\$4,600		\$4,600		Refurbishment		
Install swipe card access	All Facilities	\$8,500		\$8,500		New		
Exterior Step repairs (OPP entrance)	Courthouse	\$7,500		\$7,500		Refurbishment		
Caulk windows	Courthouse	\$26,000		\$26,000		Refurbishment		
Install overhead door operators	Clinton Warehouse	\$4,500		\$4,500		New		
Steel on underside of ceiling	Clinton Warehouse - North Bay	\$20,000		\$20,000		New		
<b>Carry Forward:</b>								
Accessible/Safety Improvements to Main Entrance	JMB	\$261,438	\$261,438		\$50k funding no longer being used, so have lowered the Budgeted amount by \$50K.		261,438	Carry Forward
Replace Boilers for Building Heat	Courthouse	\$101,524	\$101,524				101,524	Carry Forward
Renovate NorthWest Exhibit Gallery	Museum	\$62,606	\$62,606				62,606	Carry Forward
Auditorium Accessibility	JMB	\$81,845	\$81,845				81,845	Carry Forward
Upgrade Asphalt Driveway	JMB	\$27,000	\$27,000				27,000	Carry Forward
IT Department Renovation	Courthouse	\$197,482	\$47,482	\$150,000	Top up added in 2023		47,482	Carry Forward
Boardroom Accessibility	57 Napier St	\$30,000	\$30,000				30,000	Carry Forward
Courtyard Refurbishment	Gaol	\$25,273	\$25,273				25,273	Carry Forward
Upgrades to Building Automation Systems (BAS)	CH, JMB, Museum	\$50,268	\$31,268	\$19,000	Top up added in 2023		31,268	Carry Forward
Uninterrupted Power Supply Replacement		\$10,000	\$10,000		Y/E Estimate - Funds are exhausted. Additional amount needed to complete the job.		10,000	Carry Forward
Accessible Gazebo	Homes	\$32,712	\$32,712		ICIP - Federal - Anticipated Completion date - June 2023		32,712	ICIP
Professional Fees for Grants		\$16,507	\$10,007	\$6,500	To be applied to a future job		10,007	Carry Forward
Council Chambers VC	Courthouse	\$18,704	\$18,704		Safe Restart funding		18,704	Provincial
<b>Minor Capital:</b>								
Building Condition Assessments (BCA)	JMB, Museum, CH, 57 Napier	\$47,154	\$47,154				47,154	Carry Forward
Repair Roof Drain	JMB	\$8,000	\$8,000				8,000	Carry Forward
Energy Audits		\$20,481	\$20,481				20,481	Carry Forward

**County of Huron**  
**Property Services**  
**Total Asset Management Plan Requirements**  
**For the year ending December 31, 2023**

Capital Expense	Location	Total Cost	Carry Forward	2023 Ask	Description	Reason for Request	Funded Amount (Other than Levy)	Funding Source
<b>TOTAL CAPITAL FUNDING REQUEST</b>		<b>\$1,366,594</b>						
<b>TOTAL Tangible Capital Assets (TCA Set up as Asset)</b>		<b>\$1,148,359</b>						
<b>TOTAL Minor Capital (operating)</b>		<b>\$218,235</b>			Added to 2023 Budget Input			
<b>Total Carryforward TCA</b>		<b>\$ (688,443.00)</b>						
<b>Total Carryforward Minor Capital</b>		<b>\$ (75,635.21)</b>						
<b>Total Funding</b>		<b>\$ 51,416.00</b>						
<b>LESS: DEPRECIATION</b>		<b>\$ (408,500.00)</b>						
<b>NET CAPITAL FUNDING REQUIREMENTS</b>		<b>\$ -</b>						

**County of Huron**  
**Property Services**  
**Future Sustainability**  
**For the year ending December 31, 2021**

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
Ambulance Base Reserves	129,104	Amount charged to EMS operating for future base reserves
<b>TOTAL FUNDING REQUESTED</b>	<b>129,104</b>	

**COUNTY OF HURON**  
**Property Services - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	162,849	-	18,704	18,704	0.00%
<b>Total Provincial Grants</b>	<b>-</b>	<b>162,849</b>	<b>-</b>	<b>18,704</b>	<b>18,704</b>	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	58,968	-	274,780	32,712	(242,068)	-88.10%
<b>Total Federal Grants</b>	<b>58,968</b>	<b>-</b>	<b>274,780</b>	<b>32,712</b>	<b>(242,068)</b>	<b>-88.10%</b>
<b>OTHER REVENUE</b>						
Rent/Lease	1,395,660	1,388,811	1,406,749	1,437,984	31,235	2.22%
Third Party Recoveries	73,097	50,279	54,000	54,000	-	0.00%
<b>Total Other Revenue</b>	<b>1,468,757</b>	<b>1,439,090</b>	<b>1,460,749</b>	<b>1,491,984</b>	<b>31,235</b>	<b>2.14%</b>
<b>TOTAL REVENUE</b>	<b>1,527,725</b>	<b>1,601,940</b>	<b>1,735,529</b>	<b>1,543,400</b>	<b>(192,129)</b>	<b>-11.07%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	508,271	547,009	481,554	547,649	66,095	13.73%
Salaries - Part Time	79,845	48,042	22,773	54,508	31,735	139.35%
Salaries - Time Off in Lieu Owing	(2,041)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>586,076</b>	<b>595,051</b>	<b>504,327</b>	<b>602,157</b>	<b>97,830</b>	<b>19.40%</b>
<b>BENEFITS</b>						
Statutory Benefits	46,337	52,129	40,384	49,236	8,852	21.92%
Extended Benefits	56,035	54,592	54,079	73,603	19,524	36.10%
OMERS	52,827	58,026	47,273	58,985	11,712	24.78%
<b>Total Benefits</b>	<b>155,199</b>	<b>164,748</b>	<b>141,736</b>	<b>181,824</b>	<b>40,088</b>	<b>28.28%</b>
<b>Total Salaries and Benefits</b>	<b>741,274</b>	<b>759,800</b>	<b>646,063</b>	<b>783,981</b>	<b>137,918</b>	<b>21.35%</b>

**COUNTY OF HURON**  
**Property Services - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	16,336	12,071	6,000	10,000	4,000	66.67%
Equipment Repairs & Maint.	12,282	12,089	14,100	14,100	-	0.00%
Equipment Replacement New (under \$1,000)	1,559	4,179	4,200	4,200	-	0.00%
Vehicle Lease & Operation	46,079	31,297	50,000	50,000	-	0.00%
<b>Total Equipment</b>	<b>76,256</b>	<b>59,636</b>	<b>74,300</b>	<b>78,300</b>	<b>4,000</b>	<b>5.38%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	28,324	-	-	-	0.00%
Insurance	59,298	69,518	69,517	84,400	14,883	21.41%
Occupational Accident Insurance	12,392	17,804	11,275	11,275	-	0.00%
Intra County Purchases	-	32,800	36,760	36,160	(600)	-1.63%
Legal Fees	871	577	2,000	2,000	-	0.00%
Maintenance Contracts	4,461	6,246	10,600	10,600	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Security	2,888	1,511	2,500	2,500	-	0.00%
Life Safety Systems	20,295	14,858	26,000	22,000	(4,000)	-15.38%
Snow Removal Contract	93,464	118,966	68,350	90,850	22,500	32.92%
Miscellaneous Services	3,770	549	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>197,440</b>	<b>291,153</b>	<b>227,002</b>	<b>259,785</b>	<b>32,783</b>	<b>14.44%</b>
<b>OPERATIONAL</b>						
Advertising	161	360	500	500	-	0.00%
Associations/Memberships	171	7,087	250	250	-	0.00%
Conventions/Conferences	-	-	612	612	-	0.00%
Internet	-	-	-	3,540	3,540	0.00%
Miscellaneous Admin.	74	151	-	-	-	0.00%
Office Expense	2,657	1,815	3,700	4,200	500	13.51%
Postage/Courier	1,744	1,031	1,400	1,400	-	0.00%
Publications & Subscriptions	3,615	4,445	3,000	3,000	-	0.00%
Staff Training	803	1,553	4,000	4,000	-	0.00%
Telecommunications	9,013	10,635	9,750	9,750	-	0.00%
Travel/Meals	2,104	1,487	969	969	-	0.00%
Building Minor Capital	143,921	58,665	227,678	218,235	(9,443)	-4.15%

**COUNTY OF HURON**  
**Property Services - Summary**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Waste Removal	7,446	9,439	12,900	12,900	-	0.00%
Grounds Maintenance	19,098	16,702	17,600	17,600	-	0.00%
Janitorial	62,673	54,485	62,100	55,800	(6,300)	-10.14%
Maintenance & Repairs/Building	53,212	46,189	47,800	75,900	28,100	58.79%
Maintenance & Repairs/Electrical	30,133	20,930	25,100	25,200	100	0.40%
Maintenance & Repairs/HVAC	14,429	22,022	39,150	37,150	(2,000)	-5.11%
Maintenance & Repairs/Plumbing	33,158	39,584	20,750	20,750	-	0.00%
Taxes	19,145	21,555	15,600	15,600	-	0.00%
Utilities/Heat	61,098	71,893	90,800	90,800	-	0.00%
Utilities/Hydro	217,994	204,360	203,800	261,600	57,800	28.36%
Utilities/Water & Sewer	12,205	11,057	23,300	23,800	500	2.15%
Depreciation - Capital Assets	597,864	621,436	577,467	600,467	23,000	3.98%
<b>Total Operational</b>	<b>904,079</b>	<b>1,226,882</b>	<b>1,388,226</b>	<b>1,484,023</b>	<b>95,797</b>	<b>6.90%</b>
<b>PROGRAM</b>						
Winter Clothing and Uniforms	2,010	1,695	3,000	3,000	-	0.00%
<b>Total Program</b>	<b>2,010</b>	<b>1,695</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,921,060</b>	<b>2,339,165</b>	<b>2,338,591</b>	<b>2,609,089</b>	<b>270,498</b>	<b>11.57%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>393,336</b>	<b>737,225</b>	<b>603,062</b>	<b>1,065,689</b>	<b>462,626</b>	<b>76.71%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation			(577,467)	(408,500)	168,967	-29.26%
Add Capital Asset Expenditures			1,149,030	1,148,359	(671)	-0.06%
Add Future Sustainability			129,104	129,104	-	0.00%
Less: Transfer from accumulated surplus Capital			(382,728)	(688,443)	(305,715)	79.88%
Less: Transfer from accumulated surplus Operating				(75,635)	(75,635)	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>393,336</b>	<b>737,225</b>	<b>921,001</b>	<b>1,170,574</b>	<b>249,572</b>	<b>27.10%</b>



**COUNTY OF HURON**  
**Property Services - General**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PROVINCIAL GRANTS</b>						
Provincial Project Grants	-	162,849	-	18,704	18,704	0.00%
<b>Total Provincial Grants</b>	-	<b>162,849</b>	-	<b>18,704</b>	<b>18,704</b>	<b>0.00%</b>
<b>FEDERAL GRANTS</b>						
Federal Project Grants	58,968	-	274,780	32,712	(242,068)	-88.10%
<b>Total Federal Grants</b>	<b>58,968</b>	-	<b>274,780</b>	<b>32,712</b>	<b>(242,068)</b>	<b>-88.10%</b>
<b>OTHER REVENUE</b>						
Intra County Recoveries	-	-	-	-	-	0.00%
Rent/Lease	-	-	-	-	-	0.00%
Third Party Recoveries	5,850	-	54,000	-	(54,000)	-100.00%
<b>Total Other Revenue</b>	<b>5,850</b>	-	<b>54,000</b>	-	<b>(54,000)</b>	<b>-100.00%</b>
<b>TOTAL REVENUE</b>	<b>64,818</b>	<b>162,849</b>	<b>328,780</b>	<b>51,416</b>	<b>(277,364)</b>	<b>-84.36%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	490,883	543,395	358,330	418,079	59,749	16.67%
Salaries - Part Time	31,438	6,254	22,773	9,734	(13,039)	-57.26%
Salaries - Time Off in Lieu Owing	(2,041)	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>520,280</b>	<b>549,650</b>	<b>381,103</b>	<b>427,813</b>	<b>46,710</b>	<b>12.26%</b>
<b>BENEFITS</b>						
Statutory Benefits	40,433	48,164	29,182	33,016	3,834	13.14%
Extended Benefits	47,122	49,406	41,169	58,692	17,523	42.56%
OMERS	47,355	54,202	36,142	43,059	6,917	19.14%
<b>Total Benefits</b>	<b>134,910</b>	<b>151,771</b>	<b>106,493</b>	<b>134,767</b>	<b>28,274</b>	<b>26.55%</b>
<b>Total Salaries and Benefits</b>	<b>655,189</b>	<b>701,421</b>	<b>487,596</b>	<b>562,580</b>	<b>74,984</b>	<b>15.38%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	16,336	12,071	6,000	10,000	4,000	66.67%
Equipment Repairs & Maint.	2,227	2,241	2,000	2,000	-	0.00%
Equipment Replacement New (under \$1,000)	301	452	-	-	-	0.00%

**COUNTY OF HURON**  
**Property Services - General**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Vehicle Lease & Operation	46,079	31,297	50,000	50,000	-	0.00%
<b>Total Equipment</b>	<b>64,943</b>	<b>46,061</b>	<b>58,000</b>	<b>62,000</b>	<b>4,000</b>	<b>6.90%</b>
<b>PURCHASED SERVICE</b>						
Insurance	3,031	4,734	4,734	5,700	966	20.41%
Occupational Accident Insurance	12,392	17,804	11,275	11,275	-	0.00%
Intra County Purchases	-	32,800	36,760	36,160	(600)	-1.63%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	871	577	2,000	2,000	-	0.00%
Maintenance Contracts	4,461	6,246	10,600	10,600	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Security	-	992	2,500	2,500	-	0.00%
Life Safety Systems	20,295	14,858	26,000	22,000	(4,000)	-15.38%
Snow Removal Contract	(24)	224	-	-	-	0.00%
Miscellaneous Services	3,136	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>44,161</b>	<b>78,234</b>	<b>93,869</b>	<b>90,235</b>	<b>(3,634)</b>	<b>-3.87%</b>
<b>OPERATIONAL</b>						
Advertising	161	360	500	500	-	0.00%
Associations/Memberships	171	7,087	250	250	-	0.00%
Conventions/Conferences	-	-	612	612	-	0.00%
Internet	-	-	-	3,540	3,540	0.00%
Miscellaneous Admin.	74	151	-	-	-	0.00%
Office Expense	2,207	1,408	3,200	3,200	-	0.00%
Postage/Courier	1,744	1,031	1,400	1,400	-	0.00%
Publications & Subscriptions	3,615	4,445	3,000	3,000	-	0.00%
Staff Training	803	1,553	4,000	4,000	-	0.00%
Telecommunications	8,283	9,885	9,000	9,000	-	0.00%
Travel/Meals	2,075	1,429	969	969	-	0.00%
Building Capital (minor)	103,422	45,251	227,678	218,235	(9,443)	-4.15%
Grounds Maintenance	2,414	2,879	-	-	-	0.00%
Janitorial	67	280	-	-	-	0.00%
Maintenance & Repairs/Building	1,272	994	-	-	-	0.00%
Maintenance & Repairs/Electrical	6,294	101	-	-	-	0.00%
Maintenance & Repairs/HVAC	93	6,815	-	-	-	0.00%
Maintenance & Repairs/Plumbing	15,553	13,114	-	-	-	0.00%
Taxes	6,135	4,188	-	-	-	0.00%
Depreciation - Capital Assets	597,864	621,436	577,467	600,467	23,000	3.98%
Gain or Loss on disposal of capital assets	(388,640)	-	-	-	-	0.00%
<b>Total Operational</b>	<b>367,579</b>	<b>726,860</b>	<b>828,076</b>	<b>845,173</b>	<b>17,097</b>	<b>2.06%</b>
<b>PROGRAM</b>						

**COUNTY OF HURON**  
**Property Services - General**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Winter Clothing and Uniforms	2,010	1,695	3,000	3,000	-	0.00%
<b>Total Program</b>	<b>2,010</b>	<b>1,695</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,133,883</b>	<b>1,554,272</b>	<b>1,470,541</b>	<b>1,562,988</b>	<b>92,447</b>	<b>6.29%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>1,069,064</b>	<b>1,391,422</b>	<b>1,141,761</b>	<b>1,511,572</b>	<b>369,811</b>	<b>32.39%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>1,069,064</b>	<b>1,391,422</b>	<b>1,141,761</b>	<b>1,511,572</b>	<b>369,811</b>	<b>32.39%</b>

**COUNTY OF HURON**  
**Property Services - Courthouse**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	375,974	375,974	375,974	376,474	500	0.13%
Third Party Recoveries	9,299	18,907	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>385,273</b>	<b>394,881</b>	<b>375,974</b>	<b>376,474</b>	<b>500</b>	<b>0.13%</b>
<b>TOTAL REVENUE</b>	<b>385,273</b>	<b>394,881</b>	<b>375,974</b>	<b>376,474</b>	<b>500</b>	<b>0.13%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	696	-	77,257	80,574	3,317	4.29%
<b>Total Salaries</b>	<b>696</b>	<b>-</b>	<b>77,257</b>	<b>80,574</b>	<b>3,317</b>	<b>4.29%</b>
<b>BENEFITS</b>						
Statutory Benefits	61	-	7,070	7,515	445	6.29%
Extended Benefits	952	755	8,218	9,426	1,208	14.70%
OMERS	87	-	6,964	7,319	355	5.10%
<b>Total Benefits</b>	<b>1,101</b>	<b>755</b>	<b>22,252</b>	<b>24,260</b>	<b>2,008</b>	<b>9.02%</b>
<b>Total Salaries and Benefits</b>	<b>1,797</b>	<b>755</b>	<b>99,509</b>	<b>104,834</b>	<b>5,325</b>	<b>5.35%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	3,196	2,758	1,400	1,400	-	0.00%
Equipment Replacement New (under \$1,000)	1,007	1,208	500	500	-	0.00%
<b>Total Equipment</b>	<b>4,204</b>	<b>3,966</b>	<b>1,900</b>	<b>1,900</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	28,324	-	-	-	0.00%
Insurance	8,082	9,468	9,468	11,500	2,032	21.46%
Snow Removal Contract	2,727	2,590	3,500	3,500	-	0.00%
<b>Total Purchased Service</b>	<b>10,809</b>	<b>40,798</b>	<b>12,968</b>	<b>15,000</b>	<b>2,032</b>	<b>15.67%</b>
<b>OPERATIONAL</b>						
Travel/Meals	29	59	-	-	-	0.00%
Garbage	2,582	2,438	3,000	3,000	-	0.00%
Grounds Maintenance	-	566	1,000	1,000	-	0.00%
Janitorial	2,070	4,339	17,600	10,100	(7,500)	-42.61%

**COUNTY OF HURON**  
**Property Services - Courthouse**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Building	16,413	16,436	13,000	41,000	28,000	215.38%
Maintenance & Repairs/Electrical	4,435	3,821	4,000	4,000	-	0.00%
Maintenance & Repairs/HVAC	1,756	3,305	9,000	7,000	(2,000)	-22.22%
Maintenance & Repairs/Plumbing	2,842	6,544	5,000	5,000	-	0.00%
Utilities/Heat	14,554	18,877	30,000	30,000	-	0.00%
Utilities/Hydro	45,055	38,478	55,000	55,000	-	0.00%
Utilities/Water & Sewer	1,619	1,251	4,000	4,000	-	0.00%
<b>Total Operational</b>	<b>100,167</b>	<b>96,920</b>	<b>142,100</b>	<b>160,600</b>	<b>18,500</b>	<b>13.02%</b>
<b>TOTAL EXPENDITURES</b>	<b>116,977</b>	<b>142,439</b>	<b>256,477</b>	<b>282,334</b>	<b>25,857</b>	<b>10.08%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(268,296)</b>	<b>(252,442)</b>	<b>(119,497)</b>	<b>(94,140)</b>	<b>25,357</b>	<b>-21.22%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(268,296)</b>	<b>(252,442)</b>	<b>(119,497)</b>	<b>(94,140)</b>	<b>25,357</b>	<b>-21.22%</b>

**COUNTY OF HURON**  
**Property Services - Health and Library Complex**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	-	-	-	29,200	29,200	0.00%
Third Party Recoveries	55,965	31,373	-	54,000	54,000	0.00%
<b>Total Other Revenue</b>	<b>55,965</b>	<b>31,373</b>	<b>-</b>	<b>83,200</b>	<b>83,200</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>55,965</b>	<b>31,373</b>	<b>-</b>	<b>83,200</b>	<b>83,200</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	12,834	3,614	-	-	-	0.00%
<b>Total Salaries</b>	<b>12,834</b>	<b>3,614</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	1,146	331	-	-	-	0.00%
Extended Benefits	5,066	2,889	-	-	-	0.00%
OMERS	1,163	327	-	-	-	0.00%
<b>Total Benefits</b>	<b>7,374</b>	<b>3,548</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>20,208</b>	<b>7,162</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	1,558	564	-	-	-	0.00%
<b>Total Equipment</b>	<b>1,558</b>	<b>564</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Snow Removal Contract	19,732	24,100	-	20,000	20,000	0.00%
<b>Total Purchased Service</b>	<b>19,732</b>	<b>24,100</b>	<b>-</b>	<b>20,000</b>	<b>20,000</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Garbage	-	47	-	-	-	0.00%
Grounds Maintenance	-	231	-	-	-	0.00%
Janitorial	2,962	1,519	-	1,200	1,200	0.00%
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
Maintenance & Repairs/Electrical	43	172	-	-	-	0.00%
Maintenance & Repairs/Plumbing	12	-	-	-	-	0.00%
Utilities/Heat	3,039	-	-	-	-	0.00%

**COUNTY OF HURON**

**Property Services - Health and Library Complex**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Hydro	52,027	56,688	-	54,000	54,000	0.00%
Utilities/Water & Sewer	-	-	-	-	-	0.00%
<b>Total Operational</b>	<b>58,082</b>	<b>58,656</b>	<b>-</b>	<b>55,200</b>	<b>55,200</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>99,580</b>	<b>90,482</b>	<b>-</b>	<b>75,200</b>	<b>75,200</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>43,614</b>	<b>59,110</b>	<b>-</b>	<b>(8,000)</b>	<b>(8,000)</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>43,614</b>	<b>59,110</b>	<b>-</b>	<b>(8,000)</b>	<b>(8,000)</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Property Services - Jacob Memorial Building**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	127,523	136,835	154,773	156,308	1,535	0.99%
Third Party Recoveries	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>127,523</b>	<b>136,835</b>	<b>154,773</b>	<b>156,308</b>	<b>1,535</b>	<b>0.99%</b>
<b>TOTAL REVENUE</b>	<b>127,523</b>	<b>136,835</b>	<b>154,773</b>	<b>156,308</b>	<b>1,535</b>	<b>0.99%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	848	564	3,000	3,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	204	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>848</b>	<b>767</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	17,072	20,100	20,099	24,500	4,401	21.90%
Snow Removal Contract	5,015	6,557	12,750	7,750	(5,000)	-39.22%
<b>Total Purchased Service</b>	<b>22,087</b>	<b>26,790</b>	<b>32,849</b>	<b>32,250</b>	<b>(599)</b>	<b>-1.82%</b>
<b>OPERATIONAL</b>						
Office Expense	-	292	-	500	500	0.00%
Telecommunications	730	749	750	750	-	0.00%
Garbage	2,139	3,906	4,000	4,000	-	0.00%



**COUNTY OF HURON**  
**Property Services - Jacob Memorial Building**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Grounds Maintenance	-	677	1,000	1,000	-	0.00%
Janitorial	2,254	582	3,500	3,500	-	0.00%
Maintenance & Repairs/Building	9,879	2,554	7,000	7,000	-	0.00%
Maintenance & Repairs/Electrical	2,461	6,693	5,000	5,000	-	0.00%
Maintenance & Repairs/HVAC	2,507	3,475	8,000	8,000	-	0.00%
Maintenance & Repairs/Plumbing	2,394	4,813	3,000	3,000	-	0.00%
Utilities/Heat	13,150	20,538	19,000	19,000	-	0.00%
Utilities/Hydro	28,635	31,201	37,000	37,000	-	0.00%
Utilities/Water & Sewer	1,026	1,864	5,000	5,000	-	0.00%
<b>Total Operational</b>	<b>65,176</b>	<b>77,344</b>	<b>93,250</b>	<b>93,750</b>	<b>500</b>	<b>0.54%</b>
<b>TOTAL EXPENDITURES</b>	<b>88,111</b>	<b>104,901</b>	<b>131,099</b>	<b>131,000</b>	<b>(99)</b>	<b>-0.08%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(39,412)</b>	<b>(31,934)</b>	<b>(23,674)</b>	<b>(25,308)</b>	<b>(1,634)</b>	<b>6.90%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(39,412)</b>	<b>(31,934)</b>	<b>(23,674)</b>	<b>(25,308)</b>	<b>(1,634)</b>	<b>6.90%</b>

**COUNTY OF HURON**  
**Property Services - Clinton Storage**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	3,111	4,519	3,000	3,000	-	0.00%
Equipment Replacement New (under \$1,000)	251	1,833	500	500	-	0.00%
<b>Total Equipment</b>	<b>3,362</b>	<b>6,352</b>	<b>3,500</b>	<b>3,500</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	3,031	3,571	3,571	4,300	729	20.41%
<b>Total Purchased Service</b>	<b>3,031</b>	<b>3,571</b>	<b>3,571</b>	<b>4,300</b>	<b>729</b>	<b>20.41%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	67	690	300	300	-	0.00%
Janitorial	11,528	14,220	200	200	-	0.00%
Maintenance & Repairs/Building	777	2,040	1,000	1,000	-	0.00%
Maintenance & Repairs/Electrical	3,791	1,286	800	800	-	0.00%
Maintenance & Repairs/HVAC	351	339	750	750	-	0.00%
Maintenance & Repairs/Plumbing	98	175	750	750	-	0.00%
<b>Total Operational</b>	<b>16,611</b>	<b>18,750</b>	<b>3,800</b>	<b>3,800</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>23,004</b>	<b>28,673</b>	<b>10,871</b>	<b>11,600</b>	<b>729</b>	<b>6.71%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>23,004</b>	<b>28,673</b>	<b>10,871</b>	<b>11,600</b>	<b>729</b>	<b>6.71%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>23,004</b>	<b>28,673</b>	<b>10,871</b>	<b>11,600</b>	<b>729</b>	<b>6.71%</b>

**COUNTY OF HURON**  
**Property Services - Ambulance Stations**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Rent/Lease	303,104	303,104	303,104	303,104	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>303,104</b>	<b>303,104</b>	<b>303,104</b>	<b>303,104</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>303,104</b>	<b>303,104</b>	<b>303,104</b>	<b>303,104</b>	<b>-</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(302,873)</b>	<b>(303,104)</b>	<b>(277,836)</b>	<b>(276,205)</b>	<b>1,631</b>	<b>-0.59%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(302,873)</b>	<b>(303,104)</b>	<b>(277,836)</b>	<b>(276,205)</b>	<b>1,631</b>	<b>-0.59%</b>

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Goderich**

**Budget for the year ending December 31, 2023**

	2022 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>PURCHASED SERVICE</b>						
Insurance	2,627	3,073	3,073	3,700	627	20.40%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	24,290	29,185	16,000	16,000	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>26,917</b>	<b>32,258</b>	<b>19,073</b>	<b>19,700</b>	<b>627</b>	<b>3.29%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	2,556	1,357	1,800	1,800	-	0.00%
Janitorial	912	952	1,500	1,500	-	0.00%
Maintenance & Repairs/Building	1,463	1,722	2,500	2,500	-	0.00%
Maintenance & Repairs/Electrical	1,588	568	1,000	1,000	-	0.00%
Maintenance & Repairs/HVAC	798	1,255	2,000	2,000	-	0.00%
Maintenance & Repairs/Plumbing	1,798	3,210	1,000	1,000	-	0.00%
Utilities/Heat	1,971	2,247	3,000	3,000	-	0.00%
Utilities/Hydro	2,741	3,268	4,300	4,300	-	0.00%
Utilities/Water & Sewer	1,383	1,182	1,300	1,300	-	0.00%
<b>Total Operational</b>	<b>25,816</b>	<b>15,761</b>	<b>18,400</b>	<b>18,400</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>52,733</b>	<b>48,019</b>	<b>37,473</b>	<b>38,100</b>	<b>627</b>	<b>1.67%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>52,733</b>	<b>48,019</b>	<b>37,473</b>	<b>38,100</b>	<b>627</b>	<b>1.67%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>52,733</b>	<b>48,019</b>	<b>37,473</b>	<b>38,100</b>	<b>627</b>	<b>1.67%</b>

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Exeter**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>PURCHASED SERVICE</b>						
Insurance	2,627	3,073	3,073	3,700	627	20.40%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	3,311	4,371	6,000	6,000	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>5,938</b>	<b>7,444</b>	<b>9,073</b>	<b>9,700</b>	<b>627</b>	<b>6.91%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	2,432	1,829	2,500	2,500	-	0.00%
Janitorial	912	952	1,500	1,500	-	0.00%
Maintenance & Repairs/Building	1,718	742	2,500	2,500	-	0.00%
Maintenance & Repairs/Electrical	827	584	1,500	1,500	-	0.00%
Maintenance & Repairs/HVAC	482	834	1,100	1,100	-	0.00%
Maintenance & Repairs/Plumbing	2,020	2,090	800	800	-	0.00%
Utilities/Heat	1,623	1,910	2,600	2,600	-	0.00%
Utilities/Hydro	3,474	2,977	5,800	5,800	-	0.00%
Utilities/Water & Sewer	1,681	1,905	2,800	2,800	-	0.00%
<b>Total Operational</b>	<b>23,790</b>	<b>13,823</b>	<b>21,100</b>	<b>21,100</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>29,728</b>	<b>21,267</b>	<b>30,173</b>	<b>30,800</b>	<b>627</b>	<b>2.08%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>29,728</b>	<b>21,267</b>	<b>30,173</b>	<b>30,800</b>	<b>627</b>	<b>2.08%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>29,728</b>	<b>21,267</b>	<b>30,173</b>	<b>30,800</b>	<b>627</b>	<b>2.08%</b>

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Tuckersmith**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	1,014	643	1,200	1,200	-	0.00%
<b>Total Equipment</b>	<b>1,014</b>	<b>643</b>	<b>1,200</b>	<b>1,200</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	2,627	3,073	3,073	3,700	627	20.40%
Snow Removal Contract	3,933	7,432	-	7,500	7,500	0.00%
<b>Total Purchased Service</b>	<b>6,560</b>	<b>10,505</b>	<b>3,073</b>	<b>11,200</b>	<b>8,127</b>	<b>264.46%</b>
<b>OPERATIONAL</b>						
Garbage	445	418	500	500	-	0.00%
Grounds Maintenance	1,104	-	1,000	1,000	-	0.00%
Janitorial	912	952	1,500	1,500	-	0.00%
Maintenance & Repairs/Building	1,145	1,175	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	80	1,963	2,000	2,000	-	0.00%
Maintenance & Repairs/HVAC	798	1,419	3,000	3,000	-	0.00%
Maintenance & Repairs/Plumbing	2,535	4,737	2,500	2,500	-	0.00%
Utilities/Heat	1,419	2,133	3,500	3,500	-	0.00%
Utilities/Hydro	4,352	5,550	6,300	6,300	-	0.00%
<b>Total Operational</b>	<b>12,789</b>	<b>18,347</b>	<b>24,300</b>	<b>24,300</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>20,362</b>	<b>29,496</b>	<b>28,573</b>	<b>36,700</b>	<b>8,127</b>	<b>28.44%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>20,362</b>	<b>29,496</b>	<b>28,573</b>	<b>36,700</b>	<b>8,127</b>	<b>28.44%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>20,362</b>	<b>29,496</b>	<b>28,573</b>	<b>36,700</b>	<b>8,127</b>	<b>28.44%</b>

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Wingham**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	-	-	-	-	-	<b>0.00%</b>
<b>TOTAL REVENUE</b>	-	-	-	-	-	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
<b>Total Equipment</b>	-	-	-	-	-	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	2,627	3,073	3,073	3,700	627	20.40%
Snow Removal Contract	7,697	12,377	7,500	7,500	-	0.00%
<b>Total Purchased Service</b>	<b>10,324</b>	<b>15,450</b>	<b>10,573</b>	<b>11,200</b>	<b>627</b>	<b>5.93%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	1,637	760	1,500	1,500	-	0.00%
Janitorial	924	952	1,500	1,500	-	0.00%
Maintenance & Repairs/Building	1,815	6,081	1,800	1,800	-	0.00%
Maintenance & Repairs/Electrical	2,388	1,078	800	800	-	0.00%
Maintenance & Repairs/HVAC	433	769	800	800	-	0.00%
Maintenance & Repairs/Plumbing	581	2,180	1,000	1,000	-	0.00%
Utilities/Heat	1,819	1,952	2,200	2,200	-	0.00%
Utilities/Hydro	2,501	2,105	4,300	4,300	-	0.00%
Utilities/Water & Sewer	1,108	1,266	1,300	1,300	-	0.00%
<b>Total Operational</b>	<b>13,204</b>	<b>17,143</b>	<b>15,200</b>	<b>15,200</b>	-	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>23,528</b>	<b>32,594</b>	<b>25,773</b>	<b>26,400</b>	<b>627</b>	<b>2.43%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>23,528</b>	<b>32,594</b>	<b>25,773</b>	<b>26,400</b>	<b>627</b>	<b>2.43%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

**COUNTY OF HURON**

**Property Services - Ambulance Stations - Wingham**

**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL COUNTY LEVY</b>	<b>23,528</b>	<b>32,594</b>	<b>25,773</b>	<b>26,400</b>	<b>627</b>	<b>2.43%</b>



**COUNTY OF HURON**  
**Property Services - Clinton Pumphouse**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	16,131	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>18,113</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>18,113</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	696	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>696</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>BENEFITS</b>						
Statutory Benefits	61	-	-	-	-	0.00%
Extended Benefits	952	-	-	-	-	0.00%
OMERS	87	-	-	-	-	0.00%
<b>Total Benefits</b>	<b>1,101</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Total Salaries and Benefits</b>	<b>1,797</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	1,010	-	-	-	-	0.00%
<b>Total Purchased Service</b>	<b>1,010</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	-	-	-	-	-	0.00%
Janitorial	5,095	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	-	100	100	0.00%
Maintenance & Repairs/Electrical	-	-	-	100	100	0.00%
Maintenance & Repairs/HVAC	144	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	-	-	-	-	-	0.00%
Utilities/Heat	1,320	-	-	-	-	0.00%

**COUNTY OF HURON**  
**Property Services - Clinton Pumphouse**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Hydro	1,672	-	-	3,800	3,800	0.00%
Utilities/Water & Sewer	1,187	-	-	500	500	0.00%
<b>Total Operational</b>	<b>9,418</b>	<b>-</b>	<b>-</b>	<b>4,500</b>	<b>4,500</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>12,225</b>	<b>-</b>	<b>-</b>	<b>4,500</b>	<b>4,500</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(5,887)</b>	<b>-</b>	<b>-</b>	<b>4,500</b>	<b>4,500</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(5,887)</b>	<b>-</b>	<b>-</b>	<b>4,500</b>	<b>4,500</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Property Services - 57 Napier**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	84,552	84,522	84,522	84,522	-	0.00%
<b>Total Other Revenue</b>	<b>84,552</b>	<b>84,522</b>	<b>84,522</b>	<b>84,522</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>84,552</b>	<b>84,522</b>	<b>84,522</b>	<b>84,522</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	696	-	9,850	10,580	730	7.41%
<b>Total Salaries</b>	<b>696</b>	<b>-</b>	<b>9,850</b>	<b>10,580</b>	<b>730</b>	<b>7.41%</b>
<b>BENEFITS</b>						
Statutory Benefits	61	-	885	937	52	5.88%
Extended Benefits	952	755	1,005	1,167	162	16.12%
OMERS	87	-	893	993	100	11.20%
<b>Total Benefits</b>	<b>1,101</b>	<b>755</b>	<b>2,783</b>	<b>3,097</b>	<b>314</b>	<b>11.28%</b>
<b>Total Salaries and Benefits</b>	<b>1,797</b>	<b>755</b>	<b>12,633</b>	<b>13,677</b>	<b>1,044</b>	<b>8.26%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	-	2,000	2,000	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	5,859	6,811	6,811	8,400	1,589	23.33%
Snow Removal Contract	10,800	12,201	8,000	8,000	-	0.00%
<b>Total Purchased Service</b>	<b>16,659</b>	<b>19,012</b>	<b>14,811</b>	<b>16,400</b>	<b>1,589</b>	<b>10.73%</b>
<b>OPERATIONAL</b>						
Garbage	1,032	1,414	3,000	3,000	-	0.00%
Grounds Maintenance	1,104	950	1,000	1,000	-	0.00%
Janitorial	32,153	28,221	31,800	31,800	-	0.00%
Maintenance & Repairs/Building	4,914	6,067	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	2,910	1,818	2,500	2,500	-	0.00%
Maintenance & Repairs/HVAC	802	674	2,500	2,500	-	0.00%
Maintenance & Repairs/Plumbing	1,678	506	1,200	1,200	-	0.00%

**COUNTY OF HURON**  
**Property Services - 57 Napier**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Taxes	13,009	17,367	15,600	15,600	-	0.00%
Utilities/Heat	3,136	4,822	6,000	6,000	-	0.00%
Utilities/Hydro	9,382	8,298	16,500	16,500	-	0.00%
Utilities/Water & Sewer	1,230	1,040	2,200	2,200	-	0.00%
<b>Total Operational</b>	<b>80,843</b>	<b>83,899</b>	<b>86,300</b>	<b>86,300</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>99,299</b>	<b>103,666</b>	<b>115,744</b>	<b>118,377</b>	<b>2,633</b>	<b>2.27%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>14,747</b>	<b>19,144</b>	<b>31,222</b>	<b>33,855</b>	<b>2,633</b>	<b>8.43%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>14,747</b>	<b>19,144</b>	<b>31,222</b>	<b>33,855</b>	<b>2,633</b>	<b>8.43%</b>

**COUNTY OF HURON**  
**Property Services - Assessment**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	365,184	365,184	365,184	365,184	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
<b>Total Other Revenue</b>	<b>365,184</b>	<b>365,184</b>	<b>365,184</b>	<b>365,184</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>365,184</b>	<b>365,184</b>	<b>365,184</b>	<b>365,184</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
<b>SALARIES</b>						
Salaries - Full Time	2,466	-	16,417	17,633	1,216	7.41%
Salaries - Part Time	48,408	41,788	-	44,774	44,774	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
<b>Total Salaries</b>	<b>50,873</b>	<b>41,788</b>	<b>16,417</b>	<b>62,407</b>	<b>45,990</b>	<b>280.14%</b>
<b>BENEFITS</b>						
Statutory Benefits	4,574	3,634	1,476	5,901	4,425	299.80%
Extended Benefits	990	788	1,676	1,999	323	19.27%
OMERS	4,049	3,497	1,488	5,684	4,196	281.99%
<b>Total Benefits</b>	<b>9,613</b>	<b>7,919</b>	<b>4,640</b>	<b>13,584</b>	<b>8,944</b>	<b>192.76%</b>
<b>Total Salaries and Benefits</b>	<b>60,486</b>	<b>49,707</b>	<b>21,057</b>	<b>75,991</b>	<b>54,934</b>	<b>260.88%</b>
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	328	800	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	482	1,000	1,000	-	0.00%
<b>Total Equipment</b>	<b>328</b>	<b>1,282</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	6,263	7,309	7,309	8,900	1,591	21.77%
Security	2,888	519	-	-	-	0.00%
Snow Removal Contract	15,649	19,930	14,000	14,000	-	0.00%
<b>Total Purchased Service</b>	<b>24,800</b>	<b>27,758</b>	<b>21,309</b>	<b>22,900</b>	<b>1,591</b>	<b>7.47%</b>
<b>OPERATIONAL</b>						
Garbage	1,175	1,189	2,400	2,400	-	0.00%

**COUNTY OF HURON**  
**Property Services - Assessment**  
**Budget for the year ending December 31, 2023**

	2021 Actuals	2022 Forecast Actual	2022 Budget	2023 Budget	Increase/Decrease - \$	Increase/Decrease - %
Grounds Maintenance	3,509	3,065	3,200	3,200	-	0.00%
Janitorial	2,269	1,515	2,500	2,500	-	0.00%
Maintenance & Repairs/Building	8,767	6,983	10,000	10,000	-	0.00%
Maintenance & Repairs/Electrical	3,149	2,204	6,000	6,000	-	0.00%
Maintenance & Repairs/HVAC	5,928	2,196	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	3,289	1,695	4,000	4,000	-	0.00%
Utilities/Heat	17,236	16,698	19,000	19,000	-	0.00%
Utilities/Hydro	61,812	48,573	70,000	70,000	-	0.00%
Utilities/Water & Sewer	1,413	1,167	5,500	5,500	-	0.00%
<b>Total Operational</b>	<b>108,545</b>	<b>85,284</b>	<b>132,600</b>	<b>132,600</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>194,159</b>	<b>164,031</b>	<b>176,966</b>	<b>233,491</b>	<b>56,525</b>	<b>31.94%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(171,025)</b>	<b>(201,153)</b>	<b>(188,218)</b>	<b>(131,693)</b>	<b>56,525</b>	<b>-30.03%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>(171,025)</b>	<b>(201,153)</b>	<b>(188,218)</b>	<b>(131,693)</b>	<b>56,525</b>	<b>-30.03%</b>

**COUNTY OF HURON**  
**Property Services - Assessment**  
**Budget for the year ending December 31, 2023**

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>EXPENDITURES</b>						
<b>PURCHASED SERVICE</b>						
Snow Removal Contract	254	-	300	300	-	0.00%
<b>Total Purchased Service</b>	<b>889</b>	<b>-</b>	<b>300</b>	<b>300</b>	<b>-</b>	<b>0.00%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	2,264	1,764	2,000	2,000	-	0.00%
Utilities/Hydro	701	855	1,100	1,100	-	0.00%
<b>Total Operational</b>	<b>2,965</b>	<b>2,619</b>	<b>3,100</b>	<b>3,100</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>3,854</b>	<b>2,619</b>	<b>3,400</b>	<b>3,400</b>	<b>-</b>	<b>0.00%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>3,854</b>	<b>2,619</b>	<b>3,400</b>	<b>3,400</b>	<b>-</b>	<b>0.00%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
<b>TOTAL COUNTY LEVY</b>	<b>3,854</b>	<b>2,619</b>	<b>3,400</b>	<b>3,400</b>	<b>-</b>	<b>0.00%</b>

**COUNTY OF HURON**  
**Property Services - Gaol**  
**Budget for the year ending December 31, 2023**

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>REVENUE</b>						
<b>OTHER REVENUE</b>						
Rent/Lease	123,192	123,192	123,192	123,192	-	0.00%
<b>Total Other Revenue</b>	<b>123,192</b>	<b>123,192</b>	<b>123,192</b>	<b>123,192</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL REVENUE</b>	<b>123,192</b>	<b>123,192</b>	<b>123,192</b>	<b>123,192</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>						
<b>EQUIPMENT</b>						
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	200	200	-	0.00%
<b>Total Equipment</b>	<b>-</b>	<b>-</b>	<b>700</b>	<b>700</b>	<b>-</b>	<b>0.00%</b>
<b>PURCHASED SERVICE</b>						
Insurance	4,445	5,232	5,233	6,300	1,067	20.39%
<b>Total Purchased Service</b>	<b>4,524</b>	<b>5,232</b>	<b>5,533</b>	<b>6,600</b>	<b>1,067</b>	<b>19.28%</b>
<b>OPERATIONAL</b>						
Grounds Maintenance	2,011	1,936	2,300	2,300	-	0.00%
Janitorial	384	-	500	500	-	0.00%
Maintenance & Repairs/Building	5,051	1,394	2,000	2,000	-	0.00%
Maintenance & Repairs/Electrical	2,168	641	1,500	1,500	-	0.00%
Maintenance & Repairs/HVAC	338	941	2,000	2,000	-	0.00%
Maintenance & Repairs/Plumbing	357	520	1,500	1,500	-	0.00%
Utilities/Heat	1,833	2,716	5,500	5,500	-	0.00%
Utilities/Hydro	2,128	2,341	3,500	3,500	-	0.00%
Utilities/Water & Sewer	1,175	985	1,200	1,200	-	0.00%
<b>Total Operational</b>	<b>18,862</b>	<b>11,474</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL EXPENDITURES</b>	<b>23,386</b>	<b>16,706</b>	<b>26,233</b>	<b>27,300</b>	<b>1,067</b>	<b>4.07%</b>
<b>(SURPLUS)/DEFICIT - ACCRUAL</b>	<b>(99,806)</b>	<b>(106,486)</b>	<b>(96,959)</b>	<b>(95,892)</b>	<b>1,067</b>	<b>-1.10%</b>
<b>LEVY BASED ADJUSTMENTS</b>						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%



**COUNTY OF HURON**  
**Property Services - Gaol**  
**Budget for the year ending December 31, 2023**

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
<b>TOTAL COUNTY LEVY</b>	<b>(99,806)</b>	<b>(106,486)</b>	<b>(96,959)</b>	<b>(95,892)</b>	<b>1,067</b>	<b>-1.10%</b>



## HPPH 2023-2024 Budget Package

## Municipal Budget

While 2022 continued to require a comprehensive COVID response, Huron Perth Health Unit (HPPH) also moved forward with recovering other programs and services in alignment with the Ontario Public Health Standards.

Collective Agreement commitments continue to rise. Operational costs are also increasing due to inflation. Since 2018 HPPH has received a 1% increase to base funding; however as for 2020-2023 the Ministry is flowing mitigation funds to cover the funding formula shift.

For the 2023 year, we are asking for a 2% increase to our budget to maintain public health programs and services going forward.

As we project into 2024 we want you to be aware that we have not been given any indication that mitigation funding will continue beyond 2023. Therefore, the municipal contributions could be significantly higher for 2024 as noted in the forecast below.

Revenue/Funder	2023	2024	2025
Cost Shared MOHLTC	\$9,975,090	\$10,174,592	\$10,378,084
Mitigation Funding MOHLTC	\$1,248,786	\$0.00	\$0.00
Huron County	\$1,301,289	\$1,838,267	\$1,875,032
Perth County	\$847,351	\$1,197,011	\$1,220,951
City of Stratford	\$726,301	\$1,026,010	\$1,046,530
Town of St Marys	\$151,313	\$213,752	\$218,027
Municipal Larvicide	\$3,862	\$3,862	\$3,682
100%Ministry	\$1,364,066	\$1,464,066	\$1,464,066
MCCSS	\$1,505,459	\$1,505,459	\$1,505,459
CPNP	\$67,390	\$67,390	\$67,390
Other Revenue	\$170,000	\$170,000	\$170,000
Municipal reserve	\$0	\$0	\$0.00
<b>Total Revenue</b>	<b>17,360,907</b>	<b>\$17,660,409</b>	<b>\$17,949,221</b>

Expenses	2023	2024	2025
Salary and benefits	\$15,176,154	\$15,279,688	\$15,585,282
Travel/Memberships/Education	\$384,218	\$391,902	\$410,000
Professional Services	\$752,606	\$788,000	\$810,000
Program Supplies	\$495,077	\$495,077	\$505,000
Property Expenses	\$467,206	\$467,206	\$497,000
Administration Expenses and IT	\$577,454	\$577,454	\$607,000
<b>Total Expenses</b>	<b>17,852,715</b>	<b>\$17,999,327</b>	<b>\$18,414,282</b>