



COUNTY OF HURON

2021 APPROVED BUDGET

(As at March 3, 2021)

County of Huron

2021 Budget

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COUNTY OF HURON
2021 BUDGET

Consolidated

CORPORATION OF THE COUNTY OF HURON
TREASURY
FINANCE

TO: Chair and Members of the Committee of the Whole
FROM: Michael Blumhagen, Treasurer
DATE: March 3, 2021
SUBJECT: 2021 Budget Commentary

2021 BUDGET COMMENTS:

The 2021 County of Huron budget has been approved at a levy increase of \$872,927 or 1.99% year over year to a total of \$44,648,115.

The 2021 returned roll for property assessment value has increased by \$149,429,491, therefore, if the County were to maintain the same tax rates as 2020, it would support a 1.14% on the levy, or an increase of \$498,459. To fund the proposed 2021 draft budget increase of 1.99%, the County would see a tax rate increase of 0.77%.

The average impact of the draft 2021 budget increase on \$100,000 residential assessment is an increase of \$3.54. On the median residential property for Huron County valued at \$208,000, the proposed increase in 2021 is \$7.35. For farmland, the increase per \$100,000 is \$0.88 and on the median farm property valued at \$985,200, the increase is \$8.71.

New net assessment growth in 2021 for the County was \$149,289,256 in total taxable assessment with a tax impact to the County of \$498,459 or approximately 1.14% on the levy. This growth helps to mitigate the 2021 levy increases for existing assessment.

It is important to note that the tax roll for 2021 is based on the same current value assessment roll as 2020, so any changes in the assessment roll is based on new net growth. There will not be any significant tax shifts in 2021 for the farm class as we have seen in the last 8 years.

One change approved for 2021 is the elimination of the 30% tax reduction for the vacant and excess land for industrial and commercial subclasses. The impact for the residential rate results in a reduction of 0.08%, with a shift of \$32,659 in taxes to the vacant and excess land subclasses from the other tax classes, such as residential and farmland. While the overall impact is minor, this brings the vacant and excess land subclasses in line with the changes made by the province for the education rates.

The operational details for the Health Unit have been removed from the detailed schedules, and only their budget request of \$1,192,693 has been included in the Consolidation.

Included in the budget package are a number of schedules:

- Consolidated Net Levy
- Assessment and tax rate calculations

- Capital Budgets
- Departmental Budgets
- Reserve Schedule

Key Budget Considerations for 2021:

- In respect of Council's desire to limit staff salary increases we have set non-union salary increases at 1.5% for 2021. Staff will strive that future union settlements will fall in-line within this amount. Union salaries continue to cause pressures as many settlements are based on arbitrated settlements. The non-union salaries are being kept in-line with 2017-2020 at 1.5% in an effort to mitigate overall budget increases.
- The only grants currently included in the budget to be funded from the levy is for the Huron County Food Bank Distribution Centre - \$66,000. The balance of the grants to REACH - \$20,000, and Goderich Hospital - \$150,000 are funded from reserves. 2020 was the final year for the contribution to the Wingham Hospital, and 2021 will be the final year for REACH. There is no additional funding included in the budget for any grants as there is a current moratorium on grants until it is reviewed by the this term of Council.
- Funding from Gas Tax in 2021 is as follows: 2021 allocation \$1,880,613
- The 2021 Ontario Community Infrastructure Fund (OCIF) allocation of \$2,417,826 is currently not included in 2021 budget and will be parked for future infrastructure projects. Due to the focus on urban road renewals and bridge work, rural paving projects being proposed in 2021 are minimal.
- Two bridge projects are being proposed for 2021, utilizing debentures in the estimated amount of \$4.3 million. There is the option of offsetting some of the proposed debenture financing with the 2021 OCIF allocation.
- Staff are proposing a self funding IT Fleet model, where the computer and computer peripheral purchases are being centralized into one budget, with the ongoing cycle replacements scheduled throughout the year. This model is to be funded by an intra county IT fleet lease charge being allocated to each department based on number of devices. The current IT reserve will also be leveraged where required over the four-year program to fund any current year shortfalls.

ONGOING BUDGET PRESSURES

With the County only eligible for the Transitional Assistance (a non-core grant) of the OMPF, it is expected that the OMPF for the County will be eliminated within the next several years. This assumption is based on the recent trend in reallocating the non-core transitional assistance to the core grants. For 2021, the decrease was \$187,300 to a total of \$1,061,700.

Labour represents a significant portion of the County budget with approximately \$46,656,374 in total labour costs (salary and benefits). This figure excludes the amalgamated Huron Perth Health Unit. Staff have included 1.5% in the budget for non-union and Council per diems. Union increases are based on existing agreements or estimated settlements. Grid movements and job evaluation results are also to be factored in. Total salary and benefit increases are estimated to be \$1,008,000. While some of these salary costs are provincially funded, we are often seeing the provincial funding increases falling short of the increases in collective agreements.

For 2021, staff have included \$2,187,000 of estimated 2020 operating surplus, plus \$1,811,654 in estimated Public Works capital surplus into the budget in an effort to reduce the overall 2021 estimated levy increase. Staff had previously estimated that we would be in an overall surplus position for 2020, final quarter events in various departments have reduced previous estimates but until year-end adjustments are finalized, the final year end surplus will not be known. To reduce the overall budget levy increase, additional reserve adjustments were made to offset the temporary loss in investment income of \$250,000, and a reserve adjustment of \$89,000 in recognition of the potential conference and travel savings across the corporation for 2021.

Insurance represents a significant budget pressure for 2021. The amount included in the 2021 budget is \$416,900 higher than the 2020 budget, or an equivalent of 0.95% on the levy. For 2020, staff did not adjust the budget figure for the large increase seen in the 2020 premium. These costs are reflected throughout the various departmental budgets. The actual premium increase is \$203,000 over 2020.

Prepared by:

Michael Blumhagen
Treasurer

Approved by:

Meighan Wark
Chief Administrative Officer

County of Huron
CONSOLIDATED APPROVED BUDGET
Funding Requirements
For the year ending December 31, 2021

Department	2020 Levy	Operating (less Depreciation)	Capital Expenditures	Unused Dep'n raised*	Transfer to/(From) Reserves	Debenture Financing	2021 Levy	Change YoY \$	Change YoY %	% Impact on Levy
TAXATION REVENUE										
Total Taxation	43,775,188	37,361,787	22,878,307	545,516	(11,837,495)	(4,300,000)	44,648,115	872,927	1.99%	
TOTAL TAXATION	43,775,188	37,361,787	22,878,307	545,516	(11,837,495)	(4,300,000)	44,648,115	872,927	1.99%	1.99%
Supplementary Taxes	550,000	550,000					550,000	-	0.00%	0.00%
Payments-in-lieu	290,000	290,000					290,000	-	0.00%	0.00%
Total Other Taxes	840,000	840,000	-	-	-	-	840,000	-	0.00%	0.00%
TOTAL TAXATION	44,615,188	38,201,787	22,878,307	545,516	(11,837,495)	(4,300,000)	45,488,115	872,927	1.96%	1.99%
NET EXPENDITURES										
Public Works	16,608,266	10,328,461	14,247,452	-	(3,675,198)	(4,300,000)	16,600,715	(7,551)	-0.05%	(0.02)%
Waste Management	100,000	107,000					107,000	7,000	7.00%	0.02%
Fleet	-	(1,026,399)	2,802,859		(1,776,460)		0	0	0.00%	0.00%
Total Public Works	16,708,266	9,409,062	17,050,311	-	(5,451,658)	(4,300,000)	16,707,715	(551)	0.00%	(0.00)%
Huronview	2,374,402	2,180,401	897,659	35,299	(584,344)		2,529,015	154,613	6.51%	0.35%
Huronlea	1,361,891	1,098,699	883,747	60,949	(741,247)		1,302,148	(59,743)	-4.39%	(0.14)%
Homes for the Aged	3,736,293	3,279,100	1,781,406	96,248	(1,325,591)	-	3,831,163	94,870	2.54%	0.22%
Library Services	3,131,837	3,026,125	362,100	46,794	(129,794)		3,305,225	173,388	5.54%	0.40%
Museum and Cultural Services	1,422,013	1,466,046	49,700	-	(104,500)		1,411,246	(10,767)	-0.76%	(0.02)%
Total Library & Cultural Services	4,553,850	4,492,171	411,800	46,794	(234,294)	-	4,716,471	162,621	3.57%	0.37%
Health Unit	1,339,189	1,192,693					1,192,693	(146,496)	-10.94%	(0.33)%
Total Health Unit	1,339,189	1,192,693	-	-	-	-	1,192,693	(146,496)	-10.94%	(0.33)%
Planning & Development	1,423,964	1,407,155	2,500	5,286	(26,000)		1,388,941	(35,023)	-2.46%	(0.08)%
Water Source Protection	423,710	422,710					422,710	(1,000)	-0.24%	(0.00)%
Additional Water Source Protection	-	50,000					50,000	50,000	0.00%	0.11%
Forest Conservation	291,743	294,745	4,000				298,745	7,002	2.40%	0.02%
Total Planning	2,139,417	2,174,610	6,500	5,286	(26,000)	-	2,160,396	20,979	0.98%	0.05%
Social Services	999,869	964,596					964,596	(35,273)	-3.53%	(0.08)%
Social Housing	3,293,759	2,933,976	1,192,454	183,381	(967,054)		3,342,757	48,998	1.49%	0.11%
Children Services/Early Years	565,155	534,181					534,181	(30,974)	-5.48%	(0.07)%
Physical Services	904,253	260,252	899,436	206,730	(423,232)		943,186	38,932	4.31%	0.09%
Total Social Services	5,763,036	4,693,005	2,091,890	390,111	(1,390,286)	-	5,784,720	21,684	0.38%	0.05%
Ambulance	6,669,617	6,668,282	321,000		(105,000)		6,884,282	214,665	3.22%	0.49%
Emergency Management	137,507	138,720					138,720	1,213	0.88%	0.00%
Community Care Team/Special	-	27,957					27,957	27,957	0.00%	0.06%
EMS Fleet	144,808	(418,000)	640,000		(90,000)		132,000	(12,808)	-8.84%	(0.03)%
Huron County EMS	6,951,932	6,416,959	961,000	-	(195,000)	-	7,182,959	231,027	3.32%	0.53%
Economic Development	1,070,242	1,283,705	27,500	6,227	(140,000)		1,177,432	107,190	10.02%	0.24%
Total Economic Development	1,070,242	1,283,705	27,500	6,227	(140,000)	-	1,177,432	107,190	10.02%	0.24%

County of Huron
CONSOLIDATED APPROVED BUDGET
Funding Requirements
For the year ending December 31, 2021

Department	2020 Levy	Operating (less Depreciation)	Capital Expenditures	Unused Dep'n raised*	Transfer to/(From) Reserves	Debtenture Financing	2021 Levy	Change YoY \$	Change YoY %	% Impact on Levy
Council	596,510	612,510		850			613,360	16,850	2.82%	0.04%
Accessibility Committee	66,000	73,700			(7,000)		66,700	700	1.06%	0.00%
CAO/Clerk/Corp Records	703,462	807,584	5,000				812,584	109,122	15.51%	0.25%
Human Resources	657,866	704,279	38,000		(38,000)		704,279	46,412	7.06%	0.11%
Treasury	866,230	868,842	5,000	-	(3,000)		870,842	4,612	0.53%	0.01%
Business Technology Solutions	2,196,448	2,056,124	355,400		(120,666)		2,290,858	94,410	4.30%	0.22%
Huron County Court Services (POA)	(184,382)	(165,106)	4,500				(160,606)	23,776	-12.89%	0.05%
Corporate	(2,549,171)	302,550	140,000	-	(2,906,000)		(2,463,450)	85,721	-3.36%	0.20%
Total Administration	2,352,963	5,260,483	547,900	850	(3,074,666)	-	2,734,567	381,604	16.22%	0.87%
Total Net Expenditures	44,615,188	38,201,787	22,878,307	545,516	(11,837,495)	(4,300,000)	45,488,115	872,927	1.96%	1.99%
SURPLUS (DEFICIT)	-	-	-	-	-	-	-	-		

* Note - Depreciation that is levied above actual capital expenditures as per Ontario Regulation 284/09 made under the Municipal Act, 2001

County of Huron
2021 Budget
Future Sustainability

Description	Amount
Ambulance Base Reserves	\$ 129,104
Road Intersection Improvements	\$ 2,011,382
Total	\$ 2,140,486

2021 Draft Levy Adjustments

2020 Levy	\$ 43,775,188	
Intitial Draft 2021	\$ 1,895,927	
Adjustments		
Homes Funding (COVID)	\$ (128,000)	COVID one time funding to be used for enhancing staff supports
Homes PSW position	\$ (72,000)	Position was included in error
SSRF Funding (Homelessness)	\$ (299,700)	Potential Ministry funding for Homelessness Program
Extra Water Source	\$ 50,000	Council requested additional funding
Debenture Principal payment	\$ 54,000	Missed cost in first draft
Interest - from reserves	\$ (250,000)	Interest rates will increase in the future
Homelessness - from reserves	\$ (233,300)	additional from reserves as long term future of program is not known
Planning Climate Change	\$ (29,000)	Additional estimated funding for climate change
Planning Climate Change	\$ (26,000)	Net Climate Change cost from reserves, program ends at end of 2021
2021 Corporate Savings	\$ (89,000)	Conference/Travel budget - reserve adjustment assuming in-year savings
Total 2021	\$ 44,648,115	
% Increase	1.99%	

County of Huron
 2021 BUDGET
 PUBLIC WORKS - Impact of Debenture Financing

	With Debentures	Without Debentures, Including OCIF
Total Revenue	\$ 2,416,613	\$ 4,705,231
Total Expense	\$ 19,909,662	\$ 19,909,662
Interest (3 months)	\$ 21,000	
Net Operating	\$ 17,514,049	\$ 15,204,431
Capital funding adjustments		
Capital Expenditures	\$ 14,247,452	\$ 14,247,452
Less:		
Depreciation	\$ (7,239,588)	\$ (7,239,588)
Prior Year Capital Surplus	\$ (1,811,654)	\$ (1,811,654)
Project Carryforwards	\$ (3,874,926)	\$ (3,874,926)
Debenture funding	\$ (4,300,000)	\$ -
Add		
Debt Principle Costs	\$ 54,000	\$ -
Net Capital	\$ (2,924,716)	\$ 1,321,284
Future Sustainability	\$ 2,011,382	\$ -
TOTAL LEVY	\$ 16,600,715	\$ 16,525,715
DIFFERENCE IN SCENARIOS		\$ 75,000

County of Huron
2021 Gross Operating Costs (Excluding Reserves and Capital)
(Excludes funding)

	2021 Operating Expenditures (\$)	2020 Operating Expenditures (\$)
Public Works	19,930,662	18,781,482
Fleet (charged to PW's)		
Waste Management	142,000	130,000
Homes for the Aged	19,331,518	18,861,181
Library	3,559,855	3,456,302
Museum and Cultural Services	1,772,032	1,646,756
Planning	2,525,621	2,520,417
BTS	1,740,382	1,697,389
GIS/911	825,905	801,058
BTS (IT FLEET)	288,000	-
Social Services/Housing/Children	22,536,181	21,396,234
Property Services	2,333,734	2,336,237
EMS - Paramedic Services	13,036,504	12,746,658
Other EMS programs	668,549	526,699
Economic Development	1,741,223	1,612,909
Corporate	2,044,250	2,153,323
HR	829,912	776,332
Treasury	1,068,786	1,061,142
CAO/Clerk	967,247	909,029
HCAAC	73,700	66,000
Council	613,360	596,510
POA	619,894	699,279
Health Unit		
Total	96,649,314	92,774,937

County of Huron
2021 BUDGET: Salary and Benefits

Department	2021	2020	Change	Notes
Public Works	\$ 4,383,584	\$ 4,496,005	\$ (112,421)	
Fleet	\$ 412,126	\$ 399,757	\$ 12,369	
Waste Management			\$ -	
Homes for the Aged	\$ 15,175,001	\$ 14,813,933	\$ 361,068	Portion of salary increase is offset by increase in funding. \$150,000 in additional funding, but other operating costs have also increased
Library	\$ 2,636,386	\$ 2,481,293	\$ 155,093	
Museum and Cultural Services	\$ 890,811	\$ 882,367	\$ 8,444	
Planning	\$ 1,734,070	\$ 1,713,982	\$ 20,088	
BTS	\$ 1,273,735	\$ 1,238,142	\$ 35,593	
GIS/911	\$ 602,384	\$ 581,977	\$ 20,407	
Social Services/Housing/Children	\$ 4,268,526	\$ 4,181,632	\$ 86,894	Funding levels: Housing 52%, Early Years 96%, Children Services 90%, General Welfare - 86%. Net increases for Housing offset Property Services. Some Homelessness positions not covered by any increase in
Property Services	\$ 632,029	\$ 675,527	\$ (43,498)	Decrease nets with Housing increase
EMS - Paramedic Services	\$ 10,408,081	\$ 10,200,845	\$ 207,236	2021 Salary increase not covered by corresponding 50% increase in estimated funding. Historically about an 18 month lag when the funding will catch up with the salary increases, however, not fully clear on funding moving forward
Other EMS programs	\$ 234,849	\$ 121,122	\$ 113,727	Increase is Community Care Team - 75% funded
Economic Development	\$ 906,124	\$ 780,589	\$ 125,535	Core not funded, SBEC 39%, Immigration 93%, Some new BRE positions fully funded
Corporate	\$ -	\$ -	\$ -	
HR	\$ 589,999	\$ 570,668	\$ 19,331	Portion of dept OH covered by EMS/SS/Homes Funding
Treasury	\$ 914,100	\$ 914,894	\$ (794)	Portion of dept OH covered by EMS/SS/Homes Funding
CAO/Clerk	\$ 821,400	\$ 785,221	\$ 36,179	Portion of dept OH covered by EMS/SS/Homes Funding
HCAAC	\$ -	\$ -	\$ -	
Council	\$ 448,000	\$ 456,800	\$ (8,800)	
POA	\$ 238,169	\$ 266,043	\$ (27,874)	
Health Unit				
Total	\$ 46,569,374	\$ 45,560,796	\$ 1,008,577	

**County of Huron
2021 Budget
Total Full Time Equivalents**

Department	2020	2021	Change	Cost	Comments
CAO / Clerk / Corporate Records	6.00	6.00	-	\$ -	
Communications	1.00	1.00	-	\$ 71,100	Funded from the levy in 2021, 2020 covered by reserves - \$71,100
Accessibility	0.60	0.60	-	\$ -	Purchase of service
Treasury	9.00	9.00	-	\$ -	
BTS - (IT/GIS/911)	18.40	18.40	-	\$ -	
POA	3.00	2.50	(0.50)	\$ (34,300)	Reduced PT Court Reporter position hours due to declining volumes
Human Resources	5.00	5.00	-	\$ -	
Public Works/Fleet	53.56	51.48	(2.08)	\$ (104,000)	Attrition management plan changes, an a correction in stand-by pay and acting lead hand calculations
EMS	84.90	85.68	0.78	\$ 28,000	Community Care Team (approved in 2020), LHIN has announced funding to support this program
Library	32.24	32.02	(0.22)	\$ -	
Cultural Services	12.40	12.24	(0.16)	\$ -	
Planning	16.20	16.20	-	\$ -	Climate change - extension of contract - Funded from reserves add additional funding
Economic Development	8.50	12.00	3.50	\$ 29,500	2.0FTE DMS and 0.5FTE LIP 100% externally funded, 1FTE BRE 50% externally funded.
Homes for the Aged	181.70	187.34	5.64	\$ 40,000	Social Worker PT to FT, New position Infection Prevention and Control Nurse - offset by some one time Provincial Funding, additional hours in HV HSK, DIET, and HV/HL ACT - extra COVID support - \$128,000 one time funding
Social and Property Services	56.40	57.40	1.00	\$ 90,000	1FTE Contract Housing Advocate , 1FTE funded partially by United Way Homelessness Programs Coordinator. Building custodian, increase from 0.7 FTE to 1.0 FTE
TOTAL	488.90	496.86	7.96	\$ 120,300	

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2021

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOTAL LIBRARY	\$ 379,970	\$ 311,970	\$ -	\$ -	\$ -	\$ 68,000	\$ -
TOTAL MUSEUM	\$ 49,700	\$ 15,040	\$ 160	\$ -	\$ -	\$ 34,500	\$ -
TOTAL EMS	\$ 961,000	\$ 599,600	\$ 166,400	\$ -	\$ -	\$ 195,000	\$ -
TOTAL PUBLIC WORKS	\$ 14,247,452	\$ 4,412,504	\$ -	\$ 1,880,613	\$ 4,300,000	\$ 3,874,926	\$ 1,278,091
TOTAL FLEET	\$ 2,802,859	\$ 764,245	\$ -	\$ -	\$ -	\$ 2,038,614	\$ -
TOTAL HOMES FOR THE AGED	\$ 1,781,406	\$ 579,000	\$ -	\$ -	\$ -	\$ 1,325,591	\$ 256,135
TOTAL HUMAN RESOURCES	\$ 38,000	\$ -	\$ -	\$ -	\$ -	\$ 38,000	\$ -
TOTAL INFORMATION TECHNOLOGY	\$ 355,400	\$ 308,000	\$ 11,722	\$ -	\$ -	\$ 35,678	
TOTAL PLANNING	\$ 6,500	\$ 6,500	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL SOCIAL SERVICES	\$ 1,192,454	\$ 654,400	\$ -	\$ -	\$ -	\$ 733,754	\$ 283,800
TOTAL PROPERTY SERVICES	\$ 899,436	\$ 414,100	\$ -	\$ -	\$ -	\$ 552,336	\$ 227,400
TOTAL TREASURY	\$ 5,000	\$ 1,556	\$ 3,444	\$ -	\$ -	\$ -	\$ -
TOTAL PROVINCIAL OFFENCES	\$ 4,500	\$ -	\$ 4,500	\$ -	\$ -	\$ -	\$ -
TOTAL CAO	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CORPORATE	\$ 140,000	\$ -	\$ -	\$ 80,000	\$ -	\$ 60,000	\$ -
TOTAL ECONOMIC DEVELOPMENT	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES	\$ 22,893,677	\$ 8,096,915	\$ 186,226	\$ 1,960,613	\$ 4,300,000	\$ 8,956,399	\$ 2,045,426

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2021

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
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County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2021

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
LIBRARY							
Books and Materials	\$ 261,000	\$ 261,000					
eBooks	\$ 15,000	\$ 15,000					
Clinton Library	\$ 55,000					\$ 55,000	
Computer and Technology	\$ 21,870	\$ 21,870					
Goderich Refresh	\$ 15,000	\$ 2,000				\$ 13,000	
Cubical Walls for Seaforth	\$ 2,000	\$ 2,000					
Fogger and Accessories	\$ 2,100	\$ 2,100					
Alice Munro Circulation Desk	\$ 8,000	\$ 8,000					
TOTAL LIBRARY	\$ 379,970	\$ 311,970	\$ -	\$ -	\$ -	\$ 68,000	\$ -
MUSEUM							
Office Furnishings update/art room	\$ 13,000					\$ 13,000	
Permanent Gallery Cases	\$ 7,500					\$ 7,500	
Portable Lighting for Events	\$ 4,000					\$ 4,000	
Theatre Seating	\$ 21,000	\$ 13,000				\$ 8,000	
Rental Furnishings	\$ 2,000					\$ 2,000	
Adjustable Width Pallet Truck	\$ 1,000	\$ 1,000					
Collections Camera and Lens	\$ 1,200	\$ 1,040	\$ 160				
TOTAL MUSEUM	\$ 49,700	\$ 15,040	\$ 160	\$ -	\$ -	\$ 34,500	\$ -
EMS and Paramedic Services							
Ambulance (1)	\$ 165,000	\$ 165,000					
Ambulance (2)	\$ 165,000	\$ 165,000					
Power Load & Power Stretcher (1)	\$ 65,000	\$ 65,000					
Power Load & Power Stretcher (2)	\$ 65,000	\$ 65,000					
Response Unit (1)	\$ 90,000					\$ 90,000	
Response Unit (2)	\$ 90,000	\$ 90,000					
Stairchairs	\$ 8,500	\$ 8,500					
Paramedic Defibrillators	\$ 65,000	\$ 41,100	\$ 23,900				
Medical Bag Replacement	\$ 7,500		\$ 7,500				
Paramedic Base Furniture	\$ 8,000		\$ 8,000				
Paramedic Helmets	\$ 10,000		\$ 10,000				
Paramedic Full Face Respirator Masks	\$ 22,000		\$ 22,000				
Autopulse Replacement	\$ 60,000		\$ 60,000				
Public Access Defibrillators	\$ 35,000		\$ 35,000				
Zurich Base Reno	\$ 80,000					\$ 80,000	
Electronic Sign Clinton Administration	\$ 25,000					\$ 25,000	
TOTAL EMS	\$ 961,000	\$ 599,600	\$ 166,400	\$ -	\$ -	\$ 195,000	\$ -
PUBLIC WORKS							

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2021

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
ROAD SAFETY PROGRAM							
Radar Display Boards (5 Units)							\$ 37,500
Replacement of Traffic Counters (15 units)							\$ 90,000
CR 25 / CR 4 Intersection Improvement	\$ 125,000	\$ 125,000					
CR83 / Airport Line Intersection Improvement	\$ 200,000	\$ 200,000					
Pedestrian Safety Review - CR86/CR4 - Wingham							\$ 40,000
Active Transportation - Planning and Design							\$ 50,000
Pedestrian Crossings CR4 - Blyth Events							\$ 10,000
Traffic Signal battery backup							\$ 25,000
POOLED ITEMS							
IT Equipment Pooled	\$ 14,000	\$ 14,000					
Office Equipment Pooled	\$ 15,000	\$ 15,000					
Small Tools Pooled	\$ 30,000	\$ 30,000					
Shop Equipment Pooled	\$ 30,000	\$ 30,000					
PATROL YARDS - FACILITIES							
Electronic Locks for Patrol Buildings	\$ 25,000	\$ 25,000					
Security cameras for Auburn, Wroxeter, Zurich	\$ 25,000	\$ 25,000					
Pressure washer replacement - Auburn	\$ 15,000	\$ 15,000					
Garage door opener replacements - Auburn	\$ 25,000	\$ 25,000					
ROAD RENEWAL PROGRAM							
CR84 - Zurich Urban Renewal	\$ 350,000	\$ 350,000					
CR84 - Hensal Urban Renewal	\$ 350,000	\$ 350,000					
CR83 - Exeter Urban Renewal	\$ 100,000	\$ 100,000					
Pavement Preservation - Microsurfacing	\$ 430,000			\$ 430,000			
CR30 - Geotech and Asphalt Assessment							\$ 200,000
CR7 - Geotech and Asphalt Assessment							\$ 200,000
CR83 - Geotech and Asphalt Assessment							\$ 250,000
Cutline - Culvert Replacement 18-6.4 - Municipal drain petition							\$ 80,000
CR18 - Brushing / ditching / guiderail	\$ 120,000	\$ 120,000					
LARGE STRUCTURE RENEWAL PROGRAM							
Rehabilitation of Forester's Bridge (31-26.6)	\$ 35,000	\$ 35,000					
Rehabilitation of Zetland Bridge (86-32.8)	\$ 85,000	\$ 85,000					
Replacement of Boundary Bridge 23	\$ 80,000	\$ 80,000					
Re-pave approaches to Marnoch Bridge (20-24.6)							\$ 20,000
Re-pave deck - Fordwich Bridge (30-05.9)							\$ 30,000
Re-pave deck - Bridge 30-08.7							\$ 25,000
CARRY OVER ITEMS							
Asset Management Systems						\$ 59,891	\$ 59,891
Asset Management / GIS Integration						\$ 64,000	\$ 64,000

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2021

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Exeter Signal Upgrade						\$ 5,700	\$ 5,700
Rehabilitation of Cooke's Bridge by County Staff	\$ 197,191					\$ 197,191	
Rehabilitation of Brown's Bridge by County Staff	\$ 371,660					\$ 371,660	
Replacement of Black Creek Bridge	\$ 2,082,000	\$ 21,000			\$ 2,000,000	\$ 61,000	
Replacement of Ausable Bridge	\$ 2,407,000	\$ 21,000			\$ 2,300,000	\$ 86,000	
Rehabilitation of Summerhill bridge by contract	\$ 787,500	\$ 705,000				\$ 82,500	
Rehabilitation of Westerhout Bridge by contract	\$ 19,000					\$ 19,000	
Rehabilitation of Wallace Bridge by contract	\$ 19,000					\$ 19,000	
Replacement of Culvert by contract	\$ 437,000	\$ 406,000				\$ 31,000	
Replacement of Culvert by contract	\$ 485,000	\$ 456,000				\$ 29,000	
Replacement of Culvert by contract	\$ 285,000	\$ 250,000				\$ 35,000	
Replacement of Culvert by contract	\$ 410,000	\$ 375,000				\$ 35,000	
Replacement of Culvert by contract (shared with Bruce County)	\$ 248,000	\$ 231,000				\$ 17,000	
St. Joseph Drainage and Outlet Replacement	\$ 174,000					\$ 174,000	
Replace waste oil storage - Zurich						\$ 15,000	\$ 15,000
Wingham Site Plan						\$ 76,000	\$ 76,000
Clinton Urban Renewal - Construction Phase	\$ 1,937,554	\$ 226,941		\$ 1,450,613		\$ 260,000	
Seaforth/Egmondville Urban Renewal	\$ 1,883,547	\$ 96,563				\$ 1,786,984	
County Road 3 - Culvert Replacements, asphalt and geotech prior to road rehabilitation	\$ 175,000					\$ 175,000	
Guide Rail Replacements	\$ 150,000					\$ 150,000	
Pedestrian Crossings - Blyth/Londesborough/Huron Park	\$ 115,000					\$ 115,000	
Dash Camera Implementation	\$ 10,000					\$ 10,000	
TOTAL PUBLIC WORKS	\$ 14,247,452	\$ 4,412,504	\$ -	\$ 1,880,613	\$ 4,300,000	\$ 3,874,926	\$ 1,278,091
FLEET							
Forklift for Zurich	\$ 110,000	\$ 110,000					
Deck-over dump trailer	\$ 20,000	\$ 20,000					
Water tank - box slip-in - replacement of existing unit	\$ 30,000	\$ 30,000					
Paint truck skip system upgrade & adjustable operator seat	\$ 24,000	\$ 24,000					
13 - Chev 1-ton crewcab (2011)	\$ 46,000	\$ 46,000					
21E-13 - Dodge 1/2 ton pickup (2013)	\$ 38,000	\$ 38,000					
22E-13 - Dodge 1/2 ton pickup (2013)	\$ 38,000	\$ 38,000					
59E-13 - Dodge 1/2 ton pickup (2013)	\$ 38,000	\$ 38,000					
65 - Tandem Plow-Sander (2011)	\$ 350,000	\$ 350,000					
66E-12 - Tandem Plow-Sander (2011)	\$ 350,000	\$ 70,245				\$ 279,755	
84 - Tandem Plow-Sander (2011)	\$ 350,000					\$ 350,000	
101E-18 - Disc Mower (2018)	\$ 14,500					\$ 14,500	
102E-18 - Disc Mower (2018)	\$ 14,500					\$ 14,500	
103E-18 - Disc Mower (2018)	\$ 14,500					\$ 14,500	
FA-07 - GMC Pickup - Property Services (2010)	\$ 38,000					\$ 38,000	
FA-09 - Bluewater Dump Trailer (2011)	\$ 17,000					\$ 17,000	

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2021

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
HPS-02-15 - Sander for pickup (2015) - Property Services	\$ 7,000					\$ 7,000	
L-01-15 - Library Van (2014)	\$ 40,000					\$ 40,000	
43 - Backhoe Replacement	\$ 149,333					\$ 149,333	
68 - Tandem Replacement	\$ 313,573					\$ 313,573	
70E-12 CrewCab Replacement	\$ 45,465					\$ 45,465	
71E-12 CrewCab Replacement	\$ 45,465					\$ 45,465	
72E-12 CrewCab Replacement	\$ 45,465					\$ 45,465	
89 - Tandem Replacement	\$ 313,573					\$ 313,573	
97 - Tandem Replacement	\$ 313,573					\$ 313,573	
FA-07 - 1/2 Ton Pickup Replacement	\$ 36,911					\$ 36,911	
TOTAL FLEET	\$ 2,802,859	\$ 764,245	\$ -	\$ -	\$ -	\$ 2,038,614	\$ -
HOMES FOR THE AGED							
HURONVIEW							
Nursing Equipment	\$ 15,000	\$ 15,000					
Resident mechanical lifts	\$ 160,000	\$ 160,000					
Garburator	\$ 4,500	\$ 4,500					
Blixir	\$ 3,000	\$ 3,000					
Dietary equipment	\$ 5,000	\$ 5,000					
Office furniture							\$ 450
Swipe access at Staff entrance	\$ 3,500	\$ 3,500					
ELPAS supplies	\$ 4,000	\$ 4,000					
Computer Equipment	\$ 4,000	\$ 4,000					
Floor cleaner	\$ 20,000	\$ 20,000					
New commercial Washing Machine	\$ 15,000	\$ 15,000					
Grease Trap							\$ 20,000
Holding Tanks	\$ 112,000	\$ 112,000					
HVAC							\$ 15,000
Flooring	\$ 35,000	\$ 35,000					
Exterior Pole Light							\$ 3,500
Exterior Brick Work							\$ 20,000
CARRY FORWARD							
Capital							
Resident room ceiling lifts	\$ 84,000					\$ 84,000	
Nursing Equipment	\$ 14,742					\$ 14,742	
Nursing Equipment sanitizer	\$ 4,958					\$ 4,958	
Servery cabinets	\$ 8,500					\$ 8,500	
Holding Tanks	\$ 98,275					\$ 98,275	
Flooring installation	\$ 52,209					\$ 52,209	
Sprinkler Systems	\$ 253,975					\$ 253,975	

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2021

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Operating / Minor Capital							
Swipe card access at entrance doors						\$ 3,500	\$ 3,500
Interactive Murals, tree mural						\$ 2,600	\$ 2,600
Front Entrance redesign planning						\$ 10,000	\$ 10,000
Windows/caulking						\$ 2,585	\$ 2,585
Resident room repairs						\$ 29,000	\$ 29,000
Fire Safety Systems						\$ 20,000	\$ 20,000
TOTAL HURONVIEW	\$ 897,659						
HURONLEA							
Nursing Equipment	\$ 10,000	\$ 10,000					
Resident Beds	\$ 50,000	\$ 50,000					
Resident Ceiling Lifts	\$ 25,000	\$ 25,000					
Art therapy (start-up equipment)	\$ 1,500	\$ 1,500					
Smart TV (for resident lounge)	\$ 2,000	\$ 2,000					
Office furniture	\$ 14,500	\$ 14,500					
Swipe access at Staff entrance	\$ 3,500	\$ 3,500					
ELPAS supplies	\$ 4,000	\$ 4,000					
Computer Equipment	\$ 4,000	\$ 4,000					
Robo Coupe (blixer)/Blixer accessories	\$ 3,500	\$ 3,500					
Convection oven	\$ 5,000	\$ 5,000					
Centre courtyard	\$ 30,000	\$ 30,000					
Front entrance (cement pillar blocks)							\$ 12,000
Front parking lot (repair crack)							\$ 5,000
Sidewalk/curb repair (library area)							\$ 10,000
Roof	\$ 25,000	\$ 25,000					
Flooring							\$ 20,000
Tuck Shop lighting/blinds							\$ 5,000
LED lighting							\$ 2,000
Tree Removal (rear of property)							\$ 3,000
HVAC							\$ 10,000
Loading dock							\$ 7,000
Floor scrubber	\$ 20,000	\$ 20,000					
2020 Carryforward Capital							
Capital							
Resident Ceiling Lifts	\$ 28,295					\$ 28,295	
Tub Room Lifts with Scales	\$ 28,672					\$ 28,672	
Resident Computer centre	\$ 6,500					\$ 6,500	
Office furniture	\$ 2,000					\$ 2,000	
Servery Cabinets	\$ 4,250					\$ 4,250	

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2021

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Flooring	\$ 35,000					\$ 35,000	
Sprinkler Systems	\$ 581,030					\$ 581,030	
Operating/Minor Capital							
Interactive Murals, tree mural						\$ 2,000	2,000
Swipe card access at entrance doors						\$ 7,000	\$ 7,000
Centre Courtyard						\$ 10,000	\$ 10,000
Centre Courtyard						\$ 1,500	\$ 1,500
Fire Safety Systems						\$ 15,000	\$ 15,000
Exterior lighting (front area)						\$ 20,000	\$ 20,000
TOTAL HURONLEA	\$ 883,747						
TOTAL HOMES FOR THE AGED	\$ 1,781,406	\$ 579,000	\$ -	\$ -	\$ -	\$ 1,325,591	\$ 256,135
HUMAN RESOURCES							
HRIS	38,000					\$ 38,000	
TOTAL HUMAN RESOURCES	\$ 38,000	\$ -	\$ -	\$ -	\$ -	\$ 38,000	\$ -
INFORMATION TECHNOLOGY							
Furniture	\$ 25,400	\$ 21,200				\$ 4,200	
Research & Development	\$ 3,000					\$ 3,000	
Enterprise Phone System	\$ 1,000	\$ 500				\$ 500	
Network Infrastructure Devices	\$ 28,500	\$ 28,500					
Network Infrastructure Hardware	\$ 30,500	\$ 7,800	\$ 11,722			\$ 10,978	
Multi-Factor Authentication (MFA) Tokens	\$ 2,000					\$ 2,000	
SIEM (Security Information and Event Management) Solution	\$ 15,000					\$ 15,000	
Computer replacement	\$ 230,000	\$ 230,000					
Computer peripheral equipment replacement - pooled assets	\$ 20,000	\$ 20,000					
TOTAL INFORMATION TECHNOLOGY	\$ 355,400	\$ 308,000	\$ 11,722	\$ -	\$ -	\$ 35,678	
PLANNING							
Planning - furniture / chairs/signage	\$ 2,500	\$ 2,500					
Trimble GPS Amplifier	\$ 4,000	\$ 4,000					
TOTAL PLANNING	\$ 6,500	\$ 6,500	\$ -	\$ -	\$ -	\$ -	\$ -
SOCIAL SERVICES							
Upgrade Exterior Cladding/Insulation @A17C	\$ 151,500	\$ 151,500					

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2021

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
1st Floor Accessible Unit	\$ 88,000	\$ 88,000					
Shingle Roof Replacement @A02E	\$ 83,000	\$ 83,000					
Installation of Generator/Upgrade Electrical Distribution @	\$ 80,000	\$ 80,000					
Shingle Roof Replacement @A11C	\$ 48,000	\$ 48,000					
Driveway Replacement @Bristol Terrace	\$ 45,000	\$ 45,000					
Shingle Roof Replacement @A06C	\$ 36,000	\$ 36,000					
Usable Internet Port @All Housing apartments	\$ 28,000	\$ 28,000					
Upgrade pole lights to LED @All Housing	\$ 26,000	\$ 26,000					
Camera Installation @A05C	\$ 22,500	\$ 22,500					
Camera Installation @A18C	\$ 22,500	\$ 22,500					
Upgrade Phone Service/Replace Enterphone @A09C	\$ 14,000	\$ 14,000					
Enterphone Replacement @A16C	\$ 8,500	\$ 8,500					
DHW tank Replacement @A15C							\$ 7,600
Vacuums	\$ 1,400	\$ 1,400					
Exterior Door Replacement @A20C*							\$ 17,000
Exterior Door Replacement @A07C*							\$ 17,000
Professional Fees for Grants*							\$ 10,000
Fire Rated Garbage Chute prototype*							\$ 8,000
Emergency Lighting Replacement @A21C*							\$ 7,900
DHW tank Replacement @A14C*							\$ 7,500
Upgrade Water Meters @A09C, A07C, A20C*							\$ 5,600
Climate Control Laundry Room @CountyView*							\$ 4,000
Communication Monitor Install Prototype @A09C, A18C, A10C*							\$ 3,500
Carry Forward from 2020							
Generator/Electrical Distribution @Blyth	\$ 103,910					\$ 103,910	
Generator @Bayfield	\$ 75,818					\$ 75,818	
Building Condition Assessments @All Multiuse						\$ 95,000	\$ 95,000
Energy Audits @All Multiuse						\$ 61,700	\$ 61,700
Accessible Front Vestibule @A17C	\$ 54,545					\$ 54,545	
Flooring Replacement	\$ 56,100					\$ 56,100	
Install Backflow Preventers @All MultiUse	\$ 43,700					\$ 43,700	
Stove Replacement @A21C	\$ 38,200					\$ 38,200	
Parking Lot Improvement @A12C, A16C	\$ 36,000					\$ 36,000	
Furnace Replacements @A04E	\$ 25,000					\$ 25,000	
Fridge & Stove @A07C, A20C, A17C	\$ 9,081					\$ 9,081	
YARDI	\$ 34,000					\$ 34,000	
Designated Substance Surveys						\$ 18,000	\$ 18,000
Prototype Accessible Patios @A08C						\$ 12,900	\$ 12,900
Prototype Family Unit Washroom Refurbishment						\$ 8,100	\$ 8,100
Exterior Common Area Improvements	\$ 33,700					\$ 33,700	
3 Lounges	\$ 28,000					\$ 28,000	
TOTAL SOCIAL SERVICES	\$ 1,192,454	\$ 654,400	\$ -	\$ -	\$ -	\$ 733,754	\$ 283,800

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2021

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
PROPERTY SERVICES							
IT Department Renovation @CH	\$ 70,700	\$ 70,700					
Slate Roof Replacement (Top Up) @Gaol	\$ 58,500	\$ 58,500					
Improve Traffic Flow to Main Entrance @JMB	\$ 54,500	\$ 54,500					
Anti-Slip Resurfacing @EMS	\$ 50,000	\$ 50,000					
Auditorium Accessibility @JMB	\$ 35,000	\$ 35,000					
Upgrade Fire Alarm Audibility (Top Up) @Courthouse	\$ 33,500	\$ 33,500					
Boardroom Accessibility @57 Napier	\$ 30,000	\$ 30,000					
Courtyard Refurbishment @Gaol	\$ 29,000	\$ 29,000					
Consulation to Refurbish South Elevator in 2022 @CH	\$ 28,000	\$ 28,000					
Hot Water Heating Circulation Pumps Replacement	\$ 17,000	\$ 17,000					
Nortec Communication Cards @Museum	\$ 6,500	\$ 6,500					
Vacuum Replacement	\$ 1,400	\$ 1,400					
Building Condition Assessments @Museum, CH, JMB *							\$ 50,000
Upgrade Pole Lights to LED's @EMS, Museum *							\$ 20,800
Upgrade truck bay lights to LED's @EMS*							\$ 20,000
Installation of No Touch Faucets *							\$ 20,800
Door Automation @CH, Museum *							\$ 17,000
North Exterior Door Replacement @57 Napier *							\$ 17,000
Insulate boiler piping @Gaol *							\$ 7,500
Water Bottle Filling Stations @Courthouse*							\$ 4,500
Designated Substance Survey (DSS) @Museum *							\$ 2,800
CARRYFORWARD							
Install Slate Roof @Gaol	\$ 259,400					\$ 259,400	
North Step Replacement @CH	\$ 70,573					\$ 70,573	
Accessible Front Ramp @Museum	\$ 55,886					\$ 55,886	
Upgrade Lighting @Courthouse	\$ 51,600					\$ 51,600	
Upgrade Fire Alarm Audibility @Courthouse	\$ 22,077					\$ 22,077	
Uninterrupted Power Supply @JMB	\$ 25,800					\$ 25,800	
Replace Grease Interceptors @Goderich EMS, Exeter EMS						\$ 23,600	\$ 23,600
Energy Audits @JMB,CH, 57 Napier						\$ 23,000	\$ 23,000
Professional Fees for Grants						\$ 20,400	\$ 20,400
TOTAL PROPERTY SERVICES	\$ 899,436	\$ 414,100	\$ -	\$ -	\$ -	\$ 552,336	\$ 227,400
TREASURY							
Furniture/Chairs	\$ 5,000	\$ 1,556	\$ 3,444				
TOTAL TREASURY	\$ 5,000	\$ 1,556	\$ 3,444	\$ -	\$ -	\$ -	\$ -
PROVINCIAL OFFENCES							

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2021

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Receipt Printer/Server costs	4,500	\$ -	\$ 4,500				
TOTAL PROVINCIAL OFFENCES	\$ 4,500	\$ -	\$ 4,500	\$ -	\$ -	\$ -	\$ -
CAO/Clerk							
Camera for Comms Team	\$ 3,000	\$ 3,000					
Furniture/Chairs	\$ 2,000	\$ 2,000					
TOTAL CAO	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -
CORPORATE							
Asset Management Software	\$ 60,000					\$ 60,000	
Remote Access - new platform license	\$ 80,000			\$ 80,000			
TOTAL CORPORATE	\$ 140,000	\$ -	\$ -	\$ 80,000	\$ -	\$ 60,000	\$ -
ECONOMIC DEVELOPMENT							
Office Furniture	\$ 25,000	\$ 25,000					
TOTAL ECONOMIC DEVELOPMENT	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES	\$ 22,893,677	\$ 8,096,915	\$ 186,226	\$ 1,960,613	\$ 4,300,000	\$ 8,956,399	\$ 2,045,426

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2021

Multi Year Capital - Only design/engineering Costs
 2021 Budget does not include construction costs for 2022

Capital Expense	CAPITAL COST
Public Works	
CR 25 / CR 4 Intersection Improvement - Intersection Improvement: 2020 budget is engineering/permits/public consultation/tender drawings and specs, inspection. Estimate for construction cost in 2021 is \$1.5M + contingency + land acquisition costs with potential construction in 2022 pending budget approvals. Stakeholders of Central Huron, North Huron, and Cowbell are contributing to this phase of the project to ensure alignment with mutual interests in current and future needs of residents, visitors, and patrons.	\$ 125,000
CR83 / Airport Line Intersection Improvement - Intersection Improvement: 2020 budget is engineering/permits/public consultation/tender drawings and specs, inspection. Estimate for construction cost in 2021 is \$1.5M + contingency + land acquisition costs with potential construction in 2022 pending budget approvals.	\$ 200,000
Rehabilitation of Forester's Bridge (31-26.6) - Work needed to proceed in 2021 to proceed to tender/construction in 2022.	\$ 35,000
Rehabilitation of Zetland Bridge (86-32.8) - Work needed to proceed in 2021 to proceed to tender/construction in 2022.	\$ 85,000
Replacement of Boundary Bridge 23 - Work needed to proceed in 2021 to proceed to tender/construction in 2022 or 2023.	\$ 80,000
CR84 - Zurich Urban Renewal - Engineering & Consultation for construction in 2022 / 2023 in collaboration with Bluewater	\$ 350,000
CR84 - Hensal Urban Renewal - Engineering & Consultation for construction in 2022 / 2023 in collaboration with Bluewater	\$ 350,000

CR83 - Exeter Urban Renewal - Engineering & Consultation for construction in 2024 collaboration with South Huron	\$ 100,000
Multi Year Capital Costs - Engineering/Design only	\$ 1,325,000
(Does not include 2022 construction costs)	

CORPORATION OF THE COUNTY OF HURON
at December 31, 2021
Estimated Reserve Balances

RESERVE	2019 Balance	Projected 2020 Balance	Projected 2021 Balance	Change 2021/2020
Winter Maintenance Reserve Fund	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ -
Highways Reserve Fund	\$ 16,337,775	\$ 14,170,643	\$ 14,370,371	\$ 199,728
Fleet Reserve Fund	\$ 5,693,071	\$ 4,759,939	\$ 4,246,838	\$ (513,101)
EMS Fleet Reserve Fund	\$ 683,276	\$ 683,276	\$ 683,276	\$ -
General Liability Insurance Reserve	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -
General Capital Reserve	\$ 3,032,378	\$ 4,775,659	\$ 4,775,659	\$ -
Future Infrastructure Reserve Fund	\$ 2,001,681	\$ -	\$ -	\$ -
Facilities Capital Reserve	\$ 1,118,211	\$ 1,118,211	\$ 1,118,211	\$ -
Ambulance Station Capital Reserve Fund	\$ 1,871,320	\$ 2,000,424	\$ 2,129,528	\$ 129,104
Huronview (Homes) Reserve Fund	\$ 2,218,371	\$ 1,274,987	\$ 1,274,987	\$ -
Social Housing Capital Reserve Fund	\$ 936,090	\$ 514,200	\$ 514,200	\$ -
Waste Management Reserve	\$ 2,239,480	\$ 500,000	\$ 500,000	\$ -
Water Source Protection Reserve	\$ 663,318	\$ 663,318	\$ 663,318	\$ -
Library Book Reserve Fund	\$ 71,554	\$ 71,554	\$ 71,554	\$ -
Library Cap Fund	\$ 58,464	\$ 58,464	\$ 58,464	\$ -
Corporate IT Reserve Fund	\$ 230,221	\$ 253,844	\$ 215,056	\$ (38,788)
Reserve Fund for Workers Safety & Insurance	\$ 200,000	\$ 200,000	\$ 200,000	\$ -
Levy Stabilization Reserve Fund	\$ -	\$ -	\$ -	\$ -
Forestry Reserve Fund	\$ 126,153	\$ 126,153	\$ 126,153	\$ -
GIS Reserve Fund	\$ 23,623	\$ (0)	\$ (0)	\$ -
Sustainable Huron	\$ 75,000	\$ 75,000	\$ 75,000	\$ -
Economic Development Reserve Fund	\$ 1,281,865	\$ 1,096,865	\$ 1,046,865	\$ (50,000)
Huron Heritage Reserve Fund	\$ 14,181	\$ (0)	\$ (0)	\$ -
Accessibility Advisory Committee Reserve	\$ 20,779	\$ (0)	\$ (0)	\$ -
Health Unit General Reserve	\$ 53,778	\$ 53,778	\$ 53,778	\$ -
General Reserve for Contingencies	\$ 9,680,860	\$ 13,721,123	\$ 11,065,823	\$ (2,655,300)
Reserve for Working Funds	\$ 1,200,000	\$ -	\$ -	\$ -
Excess Depreciation	\$ 1,429,626	\$ 2,042,678	\$ 2,541,400	\$ 498,722
Capital Project Carryforward	\$ -	\$ 7,539,668	\$ -	\$ (7,539,668)
Operating Project Carryforward	\$ -	\$ 872,676	\$ (0)	\$ (872,676)
Total Committed Reserves Funds	\$ 53,661,074	\$ 58,972,460	\$ 48,130,480	\$ (10,841,979)
Add Back unspent Committed Funds				
TOTAL	\$ 53,661,074	\$ 58,972,460	\$ 48,130,480	\$ (10,841,979)

CORPORATION OF THE COUNTY OF HURON																				
at December 31, 2021																				
FORECAST OF RESTRICTED ACCUMULATED SURPLUS AND UNRESTRICTED ACCUMULATED SURPLUS and COMMITTED FUNDS																				
Department	Description	Winter Maintenance Reserve Fund	Highways Reserve Fund	Fleet Reserve Fund	EMS Fleet Reserve Fund	General Liability Insurance Reserve	General Capital Reserve	Future Infrastructure Reserve Fund	Facilities Capital Reserve	Ambulance Station Capital Reserve Fund	Huronview (Homes) Reserve Fund	Social Housing Capital Reserve Fund	Waste Management Reserve	Water Source Protection Reserve	Library Book Reserve Fund	Library Cap Fund	Corporate IT Reserve Fund	Reserve Fund for Workers Safety & Insurance	Levy Stabilization Reserve Fund	Forestry Reserve Fund
2019 Actuals		1,400,000	16,337,775	5,693,071	683,276	1,000,000	3,032,378	2,001,681	1,118,211	1,871,320	2,218,371	936,090	2,239,480	663,318	71,554	58,464	230,221	200,000	-	126,153
2020 Estimated Reserve Activity																				
Corporate	Estimated Reserve Usage																			
	Corporate Kaizen																			
	Asset Management Plan Software																			
	REACH - Yr 4																			
	Windham Hospital																			
	Goderich Hospital																			
CAO/Clerks	Communications Position																			
Economic Development	Board Reserve Usage																			
	Operating Project (2019 WIP)																			
HR	HRIS																			
IT	2020 Capital/Operating Carryforward																			
POA																				
Public Works	2020 Capital Carryforwards/Surplus CF		(3,978,786)																	
Fleet				(933,132)																
Homes for the Aged	2020 Capital Carryforwards										(1,144,864)									
Library	Clinton Branch Project																			
	Digitization Project																			
	Depreciation Adjustment - E Resources																			
Museum	2020 Capital Carryforwards						(15,500)													
Planning	2020 Capital Carryforwards																			
	Growth Plan Study																			
Social Services	2020 Capital Carryforwards																			
Property Services	2020 Capital Carryforwards						(175,900)			129,104										
	Ambulance Base Reserve																			
EMS	Zurich Base Reno						(67,000)													
Interest																				
Excess Depreciation																				
2020 Estimated Surplus			1,811,654							201,480										
2020 Project Deferrals (Capital/Operating)																				
Reserve re-alignments as per Council report								2,001,681	(2,001,681)				(1,739,480)				23,623			
2020 Estimated Reserve Balance		1,400,000	14,170,643	4,759,939	683,276	1,000,000	4,775,659	-	1,118,211	2,000,424	1,274,987	514,200	500,000	663,318	71,554	58,464	253,844	200,000	-	126,153
2021 Estimated Reserve Activity																				
Corporate	Estimated Reserve Usage																			
	Corporate Kaizen																			
	Asset Management Plan Software																			
	REACH - Yr 5																			
	Goderich Hospital																			
Accessibility	2021 Operating Carryforward																			
Treasury	2021 Capital/Operating Carryforward																			
Economic Development	Board Reserve Usage																			
	2021 Capital/Operating Carryforward																			
HR	HRIS																			
IT	2021 Capital/Operating Carryforward																			
POA																				
Public Works	Future Sustainability		2,011,382																	
	2021 Capital Carryforwards/Surplus CF		(1,811,654)																	
Fleet	2021 Capital Carryforwards																			
	Reserve Usage			(513,101)																
Homes for the Aged	2021 Capital/Operating Carryforward																			
Library	Clinton Branch Project																			
	2021 Capital/Operating Carryforward																			
	Depreciation Adjustment - E Resources																			
Museum	2021 Capital Carryforwards																			
Planning	Climate Change - net costs																			
Social Services	2021 Capital/Operating Carryforward																			
	Homelessness Program - draw from reserves																			
Property Services	2021 Capital/Operating Carryforward																			
	Ambulance Base Reserve									129,104										
EMS	2021 Capital/Operating Carryforward																			
Interest																				
Interest - draw from reserves for interest rate decline																				
Excess Depreciation																				
2021 Estimated Reserve Balance		1,400,000	14,370,371	4,246,838	683,276	1,000,000	4,775,659	-	1,118,211	2,129,528	1,274,987	514,200	500,000	663,318	71,554	58,464	215,056	200,000	-	126,153

CORPORATION OF THE COUNTY OF HURON															
at December 31, 2021															
FORECAST OF RESTRICTED ACCUMULATED SURPLUS															
Department	Description	GIS Reserve Fund	Sustainable Huron	Economic Development Reserve Fund	Huron Heritage Reserve Fund	Accessibility Advisory Committee Reserve	Health Unit General Reserve	General Reserve for Contingencies	Reserve for Working Funds	Excess Depreciation	Capital Project Carryforward	Operating Project Carryforward	Committed Reserves Funds	Add Back unspent Committed Funds	TOTAL
2019 Actuals		23,623	75,000	1,281,865	14,181	20,779	53,778	9,680,860	1,200,000	1,429,626			53,661,074		53,661,074
2020 Estimated Reserve Activity															
Corporate	Estimated Reserve Usage							(2,170,494)					(2,170,494)		(2,170,494)
	Corporate Kaizen							(150,000)					(150,000)		(150,000)
	Asset Management Plan Software							(60,000)					(60,000)		(60,000)
	REACH - Yr 4							(33,000)					(33,000)		(33,000)
	Windham Hospital							(100,000)					(100,000)		(100,000)
	Soderich Hospital							(150,000)					(150,000)		(150,000)
CAO/Clerks	Communications Position							(71,100)					(71,100)		(71,100)
Economic Development	Board Reserve Usage			(50,000)									(50,000)		(50,000)
	Operating Project (2019 WIP)			(135,000)									(135,000)		(135,000)
													0		0
HR	HRIS							(38,000)					(38,000)		(38,000)
													0		0
IT	2020 Capital/Operating Carryforward							(75,211)					(75,211)		(75,211)
POA													0		0
Public Works	2020 Capital Carryforwards/Surplus C												(3,978,786)		(3,978,786)
													0		0
Fleet													(933,132)		(933,132)
Homes for the Aged	2020 Capital Carryforwards												(1,144,864)		(1,144,864)
													0		0
Library	Clinton Branch Project							(70,000)					(70,000)		(70,000)
	Digitization Project							(39,372)					(39,372)		(39,372)
	Depreciation Adjustment - E Resources									(57,400)			(57,400)		(57,400)
Museum	2020 Capital Carryforwards							(14,000)					(29,500)		(29,500)
Planning	2020 Capital Carryforwards												0		0
	Growth Plan Study							(23,000)					(23,000)		(23,000)
Social Services	2020 Capital Carryforwards												(421,890)		(421,890)
Property Services	2020 Capital Carryforwards												(46,796)		(46,796)
	Ambulance Base Reserve												0		0
EMS	Zurich Base Reno												(67,000)		(67,000)
													0		0
Interest													0		0
Excess Depreciation										670,452			670,452		670,452
2020 Estimated Surplus								4,000,000					6,013,134		6,013,134
2020 Project Deferrals (Capital/Operating)								60,000					8,472,344		8,472,344
Reserve re-alignments as per Council report		(23,623)			(14,181)		(20,779)	2,974,440	(1,200,000)		7,539,668	872,676	0		0
2020 Estimated Reserve Balance		(0)	75,000	1,096,865	(0)	(0)	53,778	13,721,123	-	2,042,678	7,539,668	872,676	58,972,460	-	58,972,460
2021 Estimated Reserve Activity															
Corporate	Estimated Reserve Usage							(2,276,000)					(2,276,000)		(2,276,000)
	Corporate Kaizen							(150,000)					(150,000)		(150,000)
	Asset Management Plan Software										(60,000)		(60,000)		(60,000)
	REACH - Yr 5							(20,000)					(20,000)		(20,000)
	Soderich Hospital							(150,000)					(150,000)		(150,000)
Accessibility	2021 Operating Carryforward											(7,000)	(7,000)		(7,000)
Treasury	2021 Capital/Operating Carryforward										(3,000)		(3,000)		(3,000)
Economic Development	Board Reserve Usage			(50,000)									(50,000)		(50,000)
	2021 Capital/Operating Carryforward											(90,000)	(90,000)		(90,000)
													0		0
HR	HRIS											(38,000)	(38,000)		(38,000)
													0		0
IT	2021 Capital/Operating Carryforward										(35,678)	(46,200)	(120,666)		(120,666)
POA													0		0
Public Works	Future Sustainability												2,011,382		2,011,382
	2021 Capital Carryforwards/Surplus C									(3,654,335)	(220,591)		(5,686,580)		(5,686,580)
Fleet	2021 Capital Carryforwards									(1,263,359)			(1,263,359)		(1,263,359)
	Reserve Usage												(513,101)		(513,101)
Homes for the Aged	2021 Capital/Operating Carryforward										(1,202,406)	(123,185)	(1,325,591)		(1,325,591)
													0		0
Library	Clinton Branch Project										(55,000)	(15,000)	(70,000)		(70,000)
	2021 Capital/Operating Carryforward												(13,000)		(13,000)
	Depreciation Adjustment - E Resources									(46,794)			(46,794)		(46,794)
Museum	2021 Capital Carryforwards										(34,500)	(70,000)	(104,500)		(104,500)
Planning	Climate Change - net costs							(26,000)					(26,000)		(26,000)
Social Services	2021 Capital/Operating Carryforward									(538,054)	(195,700)		(733,754)		(733,754)
	Homelessness Program - draw from s							(233,300)					(233,300)		(233,300)
Property Services	2021 Capital/Operating Carryforward									(485,336)	(67,000)		(552,336)		(552,336)
	Ambulance Base Reserve												129,104		129,104
EMS	2021 Capital/Operating Carryforward										(195,000)		(195,000)		(195,000)
													0		0
Interest								450,000					450,000		450,000
Interest - draw from reserves for interest rate decline								(250,000)					(250,000)		(250,000)
Excess Depreciation										545,516			545,516		545,516
													0		0
2021 Estimated Reserve Balance		(0)	75,000	1,046,865	(0)	(0)	53,778	11,065,823	-	2,541,400	-	(0)	48,130,480	-	48,380,480

2021 TAX RATE CALCULATIONS

Column 1	Column 2	Column 3	Column 4	Column 5	Column 6	Column 7			
		Net Levy required =		\$	44,648,115				
Description	Returned Assessment for	Transition Ratio	Tax Reductions	Weighted Ratios	Weighted Assessments	2021 Tax Rate	Proof of Tax	2020 Tax Rate	Change in Tax Rates
		<i>Published Transition Ratios by Class (excludes railways and hydro right-of-ways)</i>	<i>(Section 368.1 of the Municipal Act or as prescribed or set by by-law)</i>	<i>(Col. 3 x (1 - Col. 4))</i>	<i>(Col. 2 x Col. 5)</i>	<i>Residential and farm tax rate (calculated below) x Col. 5</i>	<i>(Col. 2 x Col. 7)</i>		Tax Rate % Change
res/farm (RT)	6,732,392,247	1.000000	0.00%	1.000000	6,732,392,247	0.00460558	31,006,545	0.00457022	0.0000354
multi-res (MT)/ New multi res (NT)	99,319,800	1.100000	0.00%	1.100000	109,251,780	0.00506613	503,167	0.00502724	0.0000389
new multi-residential (NT)			0.00%	-	-	-	-	0.00000000	
farmlands (FT)	7,896,043,496	0.250000	0.00%	0.250000	1,974,010,874	0.00115139	9,091,457	0.00114256	0.0000088
commercial (CT) + (ST) + (CH) + (DH) + (XT)	576,372,301	1.100000	0.00%	1.100000	634,009,531	0.00506613	2,919,979	0.00502724	0.0000389
industrial (IT) + (LT) + (IH) + (JT)	163,830,049	1.100000	0.00%	1.100000	180,213,054	0.00506613	829,985	0.00502724	0.0000389
pipeline (PT)	43,990,300	0.700000	0.00%	0.700000	30,793,210	0.00322390	141,820	0.00319915	0.0000247
managed forests (TT)	35,799,500	0.250000	0.00%	0.250000	8,949,875	0.00115139	41,219	0.00114256	0.0000088
other class (OT)			0.00%	-	-	-	-	0.00000000	
utility and distribution (UT)			0.00%	-	-	-	-	0.00000000	
	15,547,747,693				9,669,620,571		44,534,174		
res/farm farmland class I (R1)	5,816,100	1.000000	75.00%	0.250000	1,454,025	0.00115139	6,697	0.00114256	0.0000088
res/farm farmland class II (R4)		1.000000	0.00%	1.000000	-	0.00460558	-	0.00457022	0.0000354
res/farm farmland class III (R7)		1.000000	0.00%	1.000000	-	0.00460558	-	0.00457022	0.0000354
multi-res. Farmland class I (M1)		1.000000	75.00%	0.250000	-	0.00115139	-	0.00114256	0.0000088
multi-res. Farmland class II (M4)		1.100000	0.00%	1.100000	-	0.00506613	-	0.00502724	0.0000389
multi-res. Farmland class III (M7)		1.100000	0.00%	1.100000	-	0.00506613	-	0.00502724	0.0000389
commercial excess/vacant unit (CU) + (SU)	6,208,125	1.100000	0.00%	1.100000	6,828,938	0.00506613	31,451	0.00351907	0.0015471
commercial vacant land (CJ & CX)	9,964,900	1.100000	0.00%	1.100000	10,961,390	0.00506613	50,484	0.00351907	0.0015471
commercial farmland class I (C1)		1.000000	75.00%	0.250000	-	0.00115139	-	0.00114256	0.0000088
commercial farmland class II (C4)		1.100000	0.00%	1.100000	-	0.00506613	-	0.00502724	0.0000389
commercial farmland class III (C7)		1.100000	0.00%	1.100000	-	0.00506613	-	0.00502724	0.0000389
industrial excess/vacant unit (IU) + (LU) + (IK) + (JU)	1,457,900	1.100000	0.00%	1.100000	1,603,690	0.00506613	7,386	0.00351907	0.0015471
industrial vacant land (IX) + (IJ)	3,402,900	1.100000	0.00%	1.100000	3,743,190	0.00506613	17,240	0.00351907	0.0015471
industrial farmland class I (I1)	261,000	1.000000	75.00%	0.250000	65,250	0.00115139	301	0.00114256	0.0000088
industrial farmland class II (I4)		1.100000	0.00%	1.100000	-	0.00506613	-	0.00502724	0.0000389
industrial farmland class III (I7)		1.100000	0.00%	1.100000	-	0.00506613	-	0.00502724	0.0000389
Commercial/Industrial - Small Farm (up to \$50,000)	303,200	1.100000	75.00%	0.275000	83,380	0.00126653	384	0.00125681	0.0000097
large theatres (Toronto) (AM)						-	-	0.00000000	
	27,414,125				24,739,863		113,941		
Total Returned Assessments	15,575,161,818				9,694,360,434		44,648,115		
Levy requirements									
Net levy	44,648,115								
TOTAL MUNICIPAL	44,648,115	divided by	<i>(Col. 6 Total)</i> 9,694,360,434	equals	Res/Farm Tax Rate	0.00460558			

County of Huron
2021 Tax Rate Summary

Property Tax Class	Current Value Assessment	Transition Ratio	Tax Reductions	Weighted Ratios	Weighted Assessments	2021 Tax Rate	Levy Amount	2020 Tax Rate	Change in Tax Rate
Residential Taxable: Full	\$ 6,732,392,247	1.00	0%	1.00	\$ 6,732,392,247	0.00460558	\$ 31,006,545	0.00457022	0.77%
Multi-Residential Taxable: Full	\$ 99,319,800	1.10	0%	1.10	\$ 109,251,780	0.00506613	\$ 503,167	0.00502724	0.77%
Farm Taxable: Full	\$ 7,896,043,496	0.25	0%	0.25	\$ 1,974,010,874	0.00115139	\$ 9,091,457	0.00114256	0.77%
Commercial Taxable: Full	\$ 576,372,301	1.10	0%	1.10	\$ 634,009,531	0.00506613	\$ 2,919,979	0.00502724	0.77%
Industrial Taxable: Full	\$ 163,830,049	1.10	0%	1.10	\$ 180,213,054	0.00506613	\$ 829,985	0.00502724	0.77%
Pipeline Taxable: Full	\$ 43,990,300	0.70	0%	0.70	\$ 30,793,210	0.00322390	\$ 141,820	0.00319915	0.77%
Managed Forest Taxable: Full	\$ 35,799,500	0.25	0%	0.25	\$ 8,949,875	0.00115139	\$ 41,219	0.00114256	0.77%
Residential Taxable: Farmland I	\$ 5,816,100	1.00	75%	0.25	\$ 1,454,025	0.00115139	\$ 6,697	0.00114256	0.77%
Commercial Taxable: Excess Land	\$ 6,208,125	1.10	0%	1.10	\$ 6,828,938	0.00506613	\$ 31,451	0.00351907	43.96%
Commercial Taxable: Vacant Land	\$ 9,964,900	1.10	0%	1.10	\$ 10,961,390	0.00506613	\$ 50,484	0.00351907	43.96%
Industrial Taxable: Excess Land	\$ 1,457,900	1.10	0%	1.10	\$ 1,603,690	0.00506613	\$ 7,386	0.00351907	43.96%
Industrial Taxable: Vacant Land	\$ 3,402,900	1.10	0%	1.10	\$ 3,743,190	0.00506613	\$ 17,240	0.00351907	43.96%
Industrial Taxable: Farmland I	\$ 261,000	1.00	75%	0.25	\$ 65,250	0.00115139	\$ 301	0.00114256	0.77%
Commercial/Industrial - Small Farm (up to \$50,000)	\$ 303,200	1.100	75%	0.275	\$ 83,380	0.00126653	\$ 384	0.00125681	
TOTAL	\$ 15,575,161,818				\$ 9,694,360,434		\$ 44,648,115		

County of Huron

2021 Budget

Impact of Upper Tier Levy Increase to Taxation per \$100,000 (Excluding new assessment)

Tax Class	2020 Assessment	2021 Assessment	2020 Tax Rate	2021 Tax Rate	% Tax Rate Change	2020 County Taxes	2021 County Taxes	% Cty Tax Change	Change Inc(Dec) \$
RESIDENTIAL	\$ 100,000	\$ 100,000	0.00457022	0.00460558	0.77%	\$ 457	\$ 461	0.77%	\$3.54
FARMLANDS	\$ 100,000	\$ 100,000	0.001142555	0.00115139	0.77%	\$ 114	\$ 115	0.77%	\$0.88
MULTI-RESIDENTIAL	\$ 100,000	\$ 100,000	0.005027243	0.00506613	0.77%	\$ 503	\$ 507	0.77%	\$3.89
COMMERCIAL	\$ 100,000	\$ 100,000	0.005027243	0.00506613	0.77%	\$ 503	\$ 507	0.77%	\$3.89
INDUSTRIAL	\$ 100,000	\$ 100,000	0.005027243	0.00506613	0.77%	\$ 503	\$ 507	0.77%	\$3.89
NOTE:	There is no assessment changes in 2021, and new growth was excluded from this calculation								
	It only reflects change in burden for existing assessment base								

**County of Huron
2021 Budget
Impact to Properties**

2021 Levy \$ 44,648,115

Upper Tier Tax impact on Median/Typical Property

Class	Description	Code	Property Count	2020 CVA	2021 CVA	CVA Change	2020 CVA Taxes	2021 CVA Taxes	\$ Tax Change	% Tax Change
RT	Single Family Home	301	14,446	208,000	208,000	0.00%	\$ 951	\$ 958	\$ 7.35	0.77%
RT	Farm House	211	3,203	151,200	151,200	0.00%	\$ 691	\$ 696	\$ 5.35	0.77%
FT	Farmland	211	3,012	985,200	985,200	0.00%	\$ 1,126	\$ 1,134	\$ 8.71	0.77%
MT	Apartment Building	340	78	674,000	674,000	0.00%	\$ 3,388	\$ 3,415	\$ 26.21	0.77%
CT	Small Office Building	400	77	200,000	200,000	0.00%	\$ 1,005	\$ 1,013	\$ 7.78	0.77%
CT	Small Retail Commercial Building	410	174	117,000	117,000	0.00%	\$ 588	\$ 593	\$ 4.55	0.77%
IT	Standard Industrial Property	520	97	216,000	216,000	0.00%	\$ 1,086	\$ 1,094	\$ 8.40	0.77%
The median or typical property in each group represents a property value with an assessed value at or near the midpoint or median for the group and a per cent change in assessment for the year or near the median for the group										

County of Huron
 2021 Budget
 Frequency Distribution of Tax Impact by Property

DRAFT LEVY \$ 44,648,115

Residential Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	26,726	\$ 10
100-200	Increase	17	\$ 125
200-300	Increase	10	\$ 234
300-500	Increase	2	\$ 373
500-700	Increase	5	\$ 563
700-1,000	Increase	1	\$ 983
1,000-1,500	Increase	-	\$ -
1,500-2,000	Increase	2	\$ 1,659
2,000-3,000	Increase	-	\$ -
3,000 - Over	Increase	-	\$ -
0-100	Decrease	-	\$ -
100-200	Decrease	-	\$ -
200-300	Decrease	-	\$ -
300-500	Decrease	-	\$ -
500-700	Decrease	-	\$ -
700-1,000	Decrease	-	\$ -
1,000-1,500	Decrease	-	\$ -
1,500-2,000	Decrease	-	\$ -
2,000-3,000	Decrease	-	\$ -
3,000 - Over	Decrease	-	\$ -
TOTAL		26,763	\$ 10
Source: OPTA tax tools			

County of Huron
 2021 Budget
 Frequency Distribution of Tax Impact by Property

DRAFT LEVY \$ 44,648,115

Farmland Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	8,134	\$ 10
100-200	Increase	1	\$ 105
200-300	Increase	-	\$ -
300-500	Increase	-	\$ -
500-700	Increase	-	\$ -
700-1,000	Increase	-	\$ -
1,000-1,500	Increase	-	\$ -
1,500-2,000	Increase	-	\$ -
2,000-3,000	Increase	-	\$ -
3,000 - Over	Increase	-	\$ -
0-100	Decrease	-	\$ -
100-200	Decrease	-	\$ -
200-300	Decrease	-	\$ -
300-500	Decrease	-	\$ -
500-700	Decrease	-	\$ -
700-1,000	Decrease	-	\$ -
1,000-1,500	Decrease	-	\$ -
1,500-2,000	Decrease	-	\$ -
2,000-3,000	Decrease	-	\$ -
3,000 - Over	Decrease	-	\$ -
TOTAL		8,135	\$ 10
Source: OPTA tax tools			

County of Huron
2021 Assessment Data and Tax Levy

Total of all Local Municipalities

Property Tax Class	2021 Assessment	2020 Assessment	\$ Change Assessment	% Change Assessment	2021 County Taxes	2020 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 6,732,392,247	\$ 6,655,195,624	\$ 77,196,623	1.2%	\$ 31,006,545	\$ 30,415,715	\$ 590,830	1.94%
Multi-Residential Taxable: Full	\$ 99,319,800	\$ 100,013,700	\$ (693,900)	-0.7%	\$ 503,167	\$ 502,793	\$ 374	0.07%
Farm Taxable: Full	\$ 7,896,043,496	\$ 7,838,351,251	\$ 57,692,245	0.7%	\$ 9,091,457	\$ 8,955,749	\$ 135,708	1.52%
Commercial Taxable: Full	\$ 576,372,301	\$ 563,950,103	\$ 12,422,198	2.2%	\$ 2,919,979	\$ 2,835,114	\$ 84,865	2.99%
Industrial Taxable: Full	\$ 163,830,049	\$ 159,220,949	\$ 4,609,100	2.9%	\$ 829,985	\$ 800,442	\$ 29,543	3.69%
Pipeline Taxable: Full	\$ 43,990,300	\$ 43,476,300	\$ 514,000	1.2%	\$ 141,820	\$ 139,087	\$ 2,733	1.96%
Managed Forest Taxable: Full	\$ 35,799,500	\$ 36,772,800	\$ (973,300)	-2.6%	\$ 41,219	\$ 42,015	\$ (796)	-1.89%
Residential Taxable: Farmland I	\$ 5,816,100	\$ 6,564,800	\$ (748,700)	-11.4%	\$ 6,697	\$ 7,501	\$ (804)	-10.72%
Commercial Taxable: Excess Land	\$ 6,208,125	\$ 5,854,900	\$ 353,225	6.0%	\$ 31,451	\$ 20,604	\$ 10,847	52.65%
Commercial Taxable: Vacant Land	\$ 9,964,900	\$ 10,564,800	\$ (599,900)	-5.7%	\$ 50,484	\$ 37,178	\$ 13,305	35.79%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 1,457,900	\$ 1,803,700	\$ (345,800)	-19.2%	\$ 7,386	\$ 6,347	\$ 1,039	16.36%
Industrial Taxable: Vacant Land	\$ 3,402,900	\$ 3,399,200	\$ 3,700	0.1%	\$ 17,240	\$ 11,962	\$ 5,278	44.12%
Industrial/Commercial: Small Farm S	\$ 303,200	\$ 303,200	\$ -	0.0%	\$ 384	\$ 381	\$ 3	0.77%
Industrial Taxable: Farmland I	\$ 261,000	\$ 261,000	\$ -	0.0%	\$ 301	\$ 298	\$ 2	0.77%
TOTAL	\$ 15,575,161,818	\$ 15,425,732,327	\$ 149,429,491	1.0%	\$ 44,648,115	\$ 43,775,188	\$ 872,927	1.99%

County of Huron
2021 Assessment Data and Tax Levy

Total of all Local Municipalities

Municipality	2021 Assessment	2020 Assessment	\$ Change Assessment	% Change Assessment	2021 County Taxes	2020 County Taxes	\$ Change Tax	% Change Tax
Ashfield, Colborne, Wawanosh	\$ 1,995,800,000	\$ 1,970,183,200	\$ 25,616,800	1.3%	\$ 5,589,709	\$ 5,432,000	\$ 157,709	2.90%
Bluewater	\$ 2,621,787,909	\$ 2,600,336,309	\$ 21,451,600	0.8%	\$ 8,591,850	\$ 8,441,690	\$ 150,160	1.78%
Central Huron	\$ 1,844,553,100	\$ 1,828,418,700	\$ 16,134,400	0.9%	\$ 5,401,245	\$ 5,297,754	\$ 103,491	1.95%
Goderich	\$ 903,441,709	\$ 889,673,209	\$ 13,768,500	1.5%	\$ 4,233,757	\$ 4,124,115	\$ 109,642	2.66%
Howick	\$ 930,437,800	\$ 920,906,800	\$ 9,531,000	1.0%	\$ 2,251,652	\$ 2,195,715	\$ 55,937	2.55%
Huron East	\$ 2,965,494,800	\$ 2,945,945,100	\$ 19,549,700	0.7%	\$ 6,572,166	\$ 6,473,664	\$ 98,501	1.52%
Morris Turnberry	\$ 1,089,498,100	\$ 1,079,424,809	\$ 10,073,291	0.9%	\$ 2,403,163	\$ 2,356,109	\$ 47,054	2.00%
North Huron	\$ 704,185,500	\$ 694,101,800	\$ 10,083,700	1.5%	\$ 2,331,339	\$ 2,270,432	\$ 60,907	2.68%
South Huron	\$ 2,519,962,900	\$ 2,496,742,400	\$ 23,220,500	0.9%	\$ 7,273,234	\$ 7,183,709	\$ 89,525	1.25%
TOTAL	\$ 15,575,161,818	\$ 15,425,732,327	\$ 149,429,491	1.0%	\$ 44,648,115	\$ 43,775,188	\$ 872,927	1.99%

County of Huron
2021 Assessment Data and Tax Levy

Local Municipality: A.C.W (4070)

Property Tax Class	2021 Assessment	2020 Assessment	\$ Change Assessment	% Change Assessment	2021 County Taxes	2020 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 892,243,900	\$ 867,784,600	\$ 24,459,300	2.82%	\$ 4,109,297	\$ 3,965,967	\$ 143,330	3.61%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 1,039,560,900	\$ 1,038,221,500	\$ 1,339,400	0.13%	\$ 1,196,944	\$ 1,186,225	\$ 10,719	0.90%
Commercial Taxable: Full	\$ 25,204,729	\$ 25,455,600	\$ (250,871)	-0.99%	\$ 127,691	\$ 127,971	\$ (281)	-0.22%
Industrial Taxable: Full	\$ 25,886,200	\$ 25,562,400	\$ 323,800	1.27%	\$ 131,143	\$ 128,508	\$ 2,635	2.05%
Pipeline Taxable: Full	\$ 2,434,700	\$ 2,351,700	\$ 83,000	3.53%	\$ 7,849	\$ 7,523	\$ 326	4.33%
Managed Forest Taxable: Full	\$ 6,783,000	\$ 6,437,800	\$ 345,200	5.36%	\$ 7,810	\$ 7,356	\$ 454	6.18%
Residential Taxable: Farmland I	\$ 2,429,600	\$ 2,867,900	\$ (438,300)	-15.28%	\$ 2,797	\$ 3,277	\$ (479)	-14.63%
Commercial Taxable: Excess Land	\$ 992,071	\$ 1,019,500	\$ (27,429)	-2.69%	\$ 5,026	\$ 3,588	\$ 1,438	40.09%
Commercial Taxable: Vacant Land	\$ 194,900	\$ 194,900	\$ -	0.00%	\$ 987	\$ 686	\$ 302	43.96%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ -	\$ 217,300	\$ (217,300)	-100.00%	\$ -	\$ 765	\$ (765)	-100.00%
Industrial Taxable: Vacant Land	\$ 20,000	\$ 20,000	\$ -	0.00%	\$ 101	\$ 70	\$ 31	43.96%
Industrial/Commercial: Small Farm S	\$ 50,000	\$ 50,000	\$ -	0.00%	\$ 63	\$ 63	\$ 0	0.77%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 1,995,800,000	\$ 1,970,183,200	\$ 25,616,800	1.30%	\$ 5,589,709	\$ 5,432,000	\$ 157,709	2.90%
% of Total County	12.8%	12.8%			12.5%	12.4%		

County of Huron
2021 Assessment Data and Tax Levy

Local Municipality: Bluewater (4020)

Property Tax Class	2021 Assessment	2020 Assessment	\$ Change Assessment	% Change Assessment	2021 County Taxes	2020 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 1,467,520,309	\$ 1,450,811,556	\$ 16,708,753	1.15%	\$ 6,758,777	\$ 6,630,530	\$ 128,247	1.93%
Multi-Residential Taxable: Full	\$ 7,422,600	\$ 7,422,600	\$ -	0.00%	\$ 37,604	\$ 37,315	\$ 289	0.77%
Farm Taxable: Full	\$ 1,016,872,487	\$ 1,012,530,000	\$ 4,342,487	0.43%	\$ 1,170,821	\$ 1,156,871	\$ 13,949	1.21%
Commercial Taxable: Full	\$ 97,132,013	\$ 97,007,053	\$ 124,960	0.13%	\$ 492,084	\$ 487,678	\$ 4,406	0.90%
Industrial Taxable: Full	\$ 18,159,300	\$ 18,375,500	\$ (216,200)	-1.18%	\$ 91,997	\$ 92,378	\$ (381)	-0.41%
Pipeline Taxable: Full	\$ 8,031,000	\$ 7,995,000	\$ 36,000	0.45%	\$ 25,891	\$ 25,577	\$ 314	1.23%
Managed Forest Taxable: Full	\$ 3,549,100	\$ 3,062,100	\$ 487,000	15.90%	\$ 4,086	\$ 3,499	\$ 588	16.80%
Residential Taxable: Farmland I	\$ 1,308,000	\$ 1,338,700	\$ (30,700)	-2.29%	\$ 1,506	\$ 1,530	\$ (24)	-1.54%
Commercial Taxable: Excess Land	\$ 308,100	\$ 308,100	\$ -	0.00%	\$ 1,561	\$ 1,084	\$ 477	43.96%
Commercial Taxable: Vacant Land	\$ 574,500	\$ 576,500	\$ (2,000)	-0.35%	\$ 2,910	\$ 2,029	\$ 882	43.46%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 118,600	\$ 118,600	\$ -	0.00%	\$ 601	\$ 417	\$ 183	43.96%
Industrial Taxable: Vacant Land	\$ 791,900	\$ 790,600	\$ 1,300	0.16%	\$ 4,012	\$ 2,782	\$ 1,230	44.20%
Industrial/Commercial: Small Farm S	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 2,621,787,909	\$ 2,600,336,309	\$ 21,451,600	0.82%	\$ 8,591,850	\$ 8,441,690	\$ 150,160	1.78%
% of Total County	16.8%	16.9%			19.2%	19.3%		

County of Huron
2021 Assessment Data and Tax Levy

Local Municipality: Central Huron (4030)

Property Tax Class	2021 Assessment	2020 Assessment	\$ Change Assessment	% Change Assessment	2021 County Taxes	2020 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 842,933,194	\$ 832,631,800	\$ 10,301,394	1.24%	\$ 3,882,193	\$ 3,805,311	\$ 76,882	2.02%
Multi-Residential Taxable: Full	\$ 9,027,000	\$ 9,027,000	\$ -	0.00%	\$ 45,732	\$ 45,381	\$ 351	0.77%
Farm Taxable: Full	\$ 896,179,500	\$ 892,285,200	\$ 3,894,300	0.44%	\$ 1,031,856	\$ 1,019,485	\$ 12,371	1.21%
Commercial Taxable: Full	\$ 66,240,706	\$ 64,892,200	\$ 1,348,506	2.08%	\$ 335,584	\$ 326,229	\$ 9,355	2.87%
Industrial Taxable: Full	\$ 11,694,900	\$ 11,820,600	\$ (125,700)	-1.06%	\$ 59,248	\$ 59,425	\$ (177)	-0.30%
Pipeline Taxable: Full	\$ 8,559,000	\$ 8,513,000	\$ 46,000	0.54%	\$ 27,593	\$ 27,234	\$ 359	1.32%
Managed Forest Taxable: Full	\$ 7,720,000	\$ 7,030,200	\$ 689,800	9.81%	\$ 8,889	\$ 8,032	\$ 856	10.66%
Residential Taxable: Farmland I	\$ 155,700	\$ 389,500	\$ (233,800)	-60.03%	\$ 179	\$ 445	\$ (266)	-59.72%
Commercial Taxable: Excess Land	\$ 453,800	\$ 456,500	\$ (2,700)	-0.59%	\$ 2,299	\$ 1,606	\$ 693	43.11%
Commercial Taxable: Vacant Land	\$ 1,172,600	\$ 956,000	\$ 216,600	22.66%	\$ 5,941	\$ 3,364	\$ 2,576	76.58%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 47,900	\$ 47,900	\$ -	0.00%	\$ 243	\$ 169	\$ 74	43.96%
Industrial Taxable: Vacant Land	\$ 268,800	\$ 268,800	\$ -	0.00%	\$ 1,362	\$ 946	\$ 416	43.96%
Industrial/Commercial: Small Farm S	\$ 100,000	\$ 100,000	\$ -	0.00%	\$ 127	\$ 126	\$ 1	0.77%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 1,844,553,100	\$ 1,828,418,700	\$ 16,134,400	0.88%	\$ 5,401,245	\$ 5,297,754	\$ 103,491	1.95%
% of Total County	11.8%	11.9%			12.1%	12.1%		

County of Huron
2021 Assessment Data and Tax Levy

Local Municipality: Goderich (4028)

Property Tax Class	2021 Assessment	2020 Assessment	\$ Change Assessment	% Change Assessment	2021 County Taxes	2020 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 723,400,909	\$ 714,963,409	\$ 8,437,500	1.18%	\$ 3,331,678	\$ 3,267,541	\$ 64,137	1.96%
Multi-Residential Taxable: Full	\$ 27,608,300	\$ 28,668,300	\$ (1,060,000)	-3.70%	\$ 139,867	\$ 144,123	\$ (4,255)	-2.95%
Farm Taxable: Full	\$ 1,155,000	\$ 2,059,000	\$ (904,000)	-43.90%	\$ 1,330	\$ 2,353	\$ (1,023)	-43.47%
Commercial Taxable: Full	\$ 126,587,300	\$ 120,712,200	\$ 5,875,100	4.87%	\$ 641,308	\$ 606,850	\$ 34,459	5.68%
Industrial Taxable: Full	\$ 16,813,400	\$ 15,003,500	\$ 1,809,900	12.06%	\$ 85,179	\$ 75,426	\$ 9,753	12.93%
Pipeline Taxable: Full	\$ 2,600,000	\$ 2,597,000	\$ 3,000	0.12%	\$ 8,382	\$ 8,308	\$ 74	0.89%
Managed Forest Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Residential Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Commercial Taxable: Excess Land	\$ 628,400	\$ 708,500	\$ (80,100)	-11.31%	\$ 3,184	\$ 2,493	\$ 690	27.69%
Commercial Taxable: Vacant Land	\$ 3,246,000	\$ 3,569,000	\$ (323,000)	-9.05%	\$ 16,445	\$ 12,560	\$ 3,885	30.93%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 601,900	\$ 591,800	\$ 10,100	1.71%	\$ 3,049	\$ 2,083	\$ 967	46.42%
Industrial Taxable: Vacant Land	\$ 616,500	\$ 616,500	\$ -	0.00%	\$ 3,123	\$ 2,170	\$ 954	43.96%
Industrial/Commercial: Small Farm S	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Farmland I	\$ 184,000	\$ 184,000	\$ -	0.00%	\$ 212	\$ 210	\$ 2	0.77%
TOTAL	\$ 903,441,709	\$ 889,673,209	\$ 13,768,500	1.55%	\$ 4,233,757	\$ 4,124,115	\$ 109,642	2.66%
% of Total County	5.8%	5.8%			9.5%	9.4%		

County of Huron
2021 Assessment Data and Tax Levy

Local Municipality: Howick (4046)

Property Tax Class	2021 Assessment	2020 Assessment	\$ Change Assessment	% Change Assessment	2021 County Taxes	2020 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 318,298,502	\$ 313,232,602	\$ 5,065,900	1.62%	\$ 1,465,948	\$ 1,431,542	\$ 34,406	2.40%
Multi-Residential Taxable: Full	\$ 2,454,000	\$ 1,660,000	\$ 794,000	47.83%	\$ 12,432	\$ 8,345	\$ 4,087	48.97%
Farm Taxable: Full	\$ 590,291,300	\$ 588,296,000	\$ 1,995,300	0.34%	\$ 679,658	\$ 672,161	\$ 7,497	1.12%
Commercial Taxable: Full	\$ 14,531,349	\$ 13,069,749	\$ 1,461,600	11.18%	\$ 73,618	\$ 65,705	\$ 7,913	12.04%
Industrial Taxable: Full	\$ 3,224,549	\$ 2,964,449	\$ 260,100	8.77%	\$ 16,336	\$ 14,903	\$ 1,433	9.62%
Pipeline Taxable: Full	\$ 70,000	\$ 70,000	\$ -	0.00%	\$ 226	\$ 224	\$ 2	0.77%
Managed Forest Taxable: Full	\$ 317,000	\$ 317,000	\$ -	0.00%	\$ 365	\$ 362	\$ 3	0.77%
Residential Taxable: Farmland I	\$ 786,400	\$ 832,300	\$ (45,900)	-5.51%	\$ 905	\$ 951	\$ (45)	-4.78%
Commercial Taxable: Excess Land	\$ 223,800	\$ 223,800	\$ -	0.00%	\$ 1,134	\$ 788	\$ 346	43.96%
Commercial Taxable: Vacant Land	\$ 177,500	\$ 177,500	\$ -	0.00%	\$ 899	\$ 625	\$ 275	43.96%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Vacant Land	\$ 13,400	\$ 13,400	\$ -	0.00%	\$ 68	\$ 47	\$ 21	43.96%
Industrial/Commercial: Small Farm S	\$ 50,000	\$ 50,000	\$ -	0.00%	\$ 63	\$ 63	\$ 0	0.77%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 930,437,800	\$ 920,906,800	\$ 9,531,000	1.03%	\$ 2,251,652	\$ 2,195,715	\$ 55,937	2.55%
% of Total County	6.0%	6.0%			5.0%	5.0%		

County of Huron
2021 Assessment Data and Tax Levy

Local Municipality: Huron East (4040)

Property Tax Class	2021 Assessment	2020 Assessment	\$ Change Assessment	% Change Assessment	2021 County Taxes	2020 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 816,527,745	\$ 813,009,600	\$ 3,518,145	0.43%	\$ 3,760,581	\$ 3,715,634	\$ 44,947	1.21%
Multi-Residential Taxable: Full	\$ 11,558,200	\$ 11,558,200	\$ -	0.00%	\$ 58,555	\$ 58,106	\$ 450	0.77%
Farm Taxable: Full	\$ 2,056,143,300	\$ 2,043,375,100	\$ 12,768,200	0.62%	\$ 2,367,431	\$ 2,334,669	\$ 32,762	1.40%
Commercial Taxable: Full	\$ 44,004,855	\$ 44,366,000	\$ (361,145)	-0.81%	\$ 222,934	\$ 223,039	\$ (104)	-0.05%
Industrial Taxable: Full	\$ 25,498,000	\$ 22,204,100	\$ 3,293,900	14.83%	\$ 129,176	\$ 111,625	\$ 17,551	15.72%
Pipeline Taxable: Full	\$ 6,567,000	\$ 6,435,000	\$ 132,000	2.05%	\$ 21,171	\$ 20,587	\$ 585	2.84%
Managed Forest Taxable: Full	\$ 3,038,200	\$ 2,651,000	\$ 387,200	14.61%	\$ 3,498	\$ 3,029	\$ 469	15.49%
Residential Taxable: Farmland I	\$ 474,000	\$ 474,000	\$ -	0.00%	\$ 546	\$ 542	\$ 4	0.77%
Commercial Taxable: Excess Land	\$ 527,300	\$ 525,300	\$ 2,000	0.38%	\$ 2,671	\$ 1,849	\$ 823	44.51%
Commercial Taxable: Vacant Land	\$ 522,300	\$ 522,300	\$ -	0.00%	\$ 2,646	\$ 1,838	\$ 808	43.96%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 195,900	\$ 418,500	\$ (222,600)	-53.19%	\$ 992	\$ 1,473	\$ (480)	-32.61%
Industrial Taxable: Vacant Land	\$ 371,000	\$ 339,000	\$ 32,000	9.44%	\$ 1,880	\$ 1,193	\$ 687	57.55%
Industrial/Commercial: Small Farm S	\$ 50,000	\$ 50,000	\$ -	0.00%	\$ 63	\$ 63	\$ 0	0.77%
Industrial Taxable: Farmland I	\$ 17,000	\$ 17,000	\$ -	0.00%	\$ 20	\$ 19	\$ 0	0.77%
TOTAL	\$ 2,965,494,800	\$ 2,945,945,100	\$ 19,549,700	0.66%	\$ 6,572,166	\$ 6,473,664	\$ 98,501	1.52%
% of Total County	19.0%	19.1%			14.7%	14.8%		

County of Huron
2021 Assessment Data and Tax Levy

Local Municipality: Morris Turnberry (4060)

Property Tax Class	2021 Assessment	2020 Assessment	\$ Change Assessment	% Change Assessment	2021 County Taxes	2020 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 285,390,362	\$ 282,887,871	\$ 2,502,491	0.88%	\$ 1,314,387	\$ 1,292,860	\$ 21,527	1.67%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 755,732,738	\$ 749,473,638	\$ 6,259,100	0.84%	\$ 870,146	\$ 856,315	\$ 13,831	1.62%
Commercial Taxable: Full	\$ 26,039,200	\$ 24,295,300	\$ 1,743,900	7.18%	\$ 131,918	\$ 122,138	\$ 9,780	8.01%
Industrial Taxable: Full	\$ 12,496,800	\$ 12,847,600	\$ (350,800)	-2.73%	\$ 63,310	\$ 64,588	\$ (1,278)	-1.98%
Pipeline Taxable: Full	\$ 2,410,000	\$ 2,408,000	\$ 2,000	0.08%	\$ 7,770	\$ 7,704	\$ 66	0.86%
Managed Forest Taxable: Full	\$ 5,396,000	\$ 5,638,400	\$ (242,400)	-4.30%	\$ 6,213	\$ 6,442	\$ (229)	-3.56%
Residential Taxable: Farmland I	\$ 186,000	\$ 186,000	\$ -	0.00%	\$ 214	\$ 213	\$ 2	0.77%
Commercial Taxable: Excess Land	\$ 64,900	\$ 169,800	\$ (104,900)	-61.78%	\$ 329	\$ 598	\$ (269)	-44.98%
Commercial Taxable: Vacant Land	\$ 625,500	\$ 449,000	\$ 176,500	39.31%	\$ 3,169	\$ 1,580	\$ 1,589	100.55%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 266,600	\$ 182,600	\$ 84,000	46.00%	\$ 1,351	\$ 643	\$ 708	110.19%
Industrial Taxable: Vacant Land	\$ 849,900	\$ 846,500	\$ 3,400	0.40%	\$ 4,306	\$ 2,979	\$ 1,327	44.54%
Industrial/Commercial: Small Farm S	\$ 40,100	\$ 40,100	\$ -	0.00%	\$ 51	\$ 50	\$ 0	0.77%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 1,089,498,100	\$ 1,079,424,809	\$ 10,073,291	0.93%	\$ 2,403,163	\$ 2,356,109	\$ 47,054	2.00%
% of Total County	7.0%	7.0%			5.4%	5.4%		

County of Huron
2021 Assessment Data and Tax Levy

Local Municipality: North Huron (4050)

Property Tax Class	2021 Assessment	2020 Assessment	\$ Change Assessment	% Change Assessment	2021 County Taxes	2020 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 369,512,729	\$ 362,811,495	\$ 6,701,234	1.85%	\$ 1,701,819	\$ 1,658,129	\$ 43,690	2.63%
Multi-Residential Taxable: Full	\$ 10,267,000	\$ 10,694,700	\$ (427,700)	-4.00%	\$ 52,014	\$ 53,765	\$ (1,751)	-3.26%
Farm Taxable: Full	\$ 266,622,271	\$ 264,877,571	\$ 1,744,700	0.66%	\$ 306,987	\$ 302,637	\$ 4,350	1.44%
Commercial Taxable: Full	\$ 37,845,900	\$ 35,657,734	\$ 2,188,166	6.14%	\$ 191,732	\$ 179,260	\$ 12,472	6.96%
Industrial Taxable: Full	\$ 10,283,600	\$ 10,513,100	\$ (229,500)	-2.18%	\$ 52,098	\$ 52,852	\$ (754)	-1.43%
Pipeline Taxable: Full	\$ 4,428,000	\$ 4,395,000	\$ 33,000	0.75%	\$ 14,275	\$ 14,060	\$ 215	1.53%
Managed Forest Taxable: Full	\$ 3,582,000	\$ 3,525,200	\$ 56,800	1.61%	\$ 4,124	\$ 4,028	\$ 97	2.40%
Residential Taxable: Farmland I	\$ 10,400	\$ 10,400	\$ -	0.00%	\$ 12	\$ 12	\$ 0	0.77%
Commercial Taxable: Excess Land	\$ 507,900	\$ 399,900	\$ 108,000	27.01%	\$ 2,573	\$ 1,407	\$ 1,166	82.84%
Commercial Taxable: Vacant Land	\$ 912,100	\$ 1,003,100	\$ (91,000)	-9.07%	\$ 4,621	\$ 3,530	\$ 1,091	30.90%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 29,100	\$ 29,100	\$ -	0.00%	\$ 147	\$ 102	\$ 45	43.96%
Industrial Taxable: Vacant Land	\$ 184,500	\$ 184,500	\$ -	0.00%	\$ 935	\$ 649	\$ 285	43.96%
Industrial/Commercial: Small Farm S	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 704,185,500	\$ 694,101,800	\$ 10,083,700	1.45%	\$ 2,331,339	\$ 2,270,432	\$ 60,907	2.68%
% of Total County	4.5%	4.5%			5.2%	5.2%		

County of Huron
2021 Assessment Data and Tax Levy

Local Municipality: South Huron (4010)

Property Tax Class	2021 Assessment	2020 Assessment	\$ Change Assessment	% Change Assessment	2021 County Taxes	2020 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 1,016,564,597	\$ 1,017,062,691	\$ (498,094)	-0.05%	\$ 4,681,866	\$ 4,648,201	\$ 33,664	0.72%
Multi-Residential Taxable: Full	\$ 30,982,700	\$ 30,982,900	\$ (200)	0.00%	\$ 156,963	\$ 155,759	\$ 1,204	0.77%
Farm Taxable: Full	\$ 1,273,486,000	\$ 1,247,233,242	\$ 26,252,758	2.10%	\$ 1,466,284	\$ 1,425,033	\$ 41,251	2.89%
Commercial Taxable: Full	\$ 138,786,249	\$ 138,494,267	\$ 291,982	0.21%	\$ 703,110	\$ 696,244	\$ 6,865	0.99%
Industrial Taxable: Full	\$ 39,773,300	\$ 39,929,700	\$ (156,400)	-0.39%	\$ 201,497	\$ 200,736	\$ 761	0.38%
Pipeline Taxable: Full	\$ 8,890,600	\$ 8,711,600	\$ 179,000	2.05%	\$ 28,662	\$ 27,870	\$ 793	2.84%
Managed Forest Taxable: Full	\$ 5,414,200	\$ 8,111,100	\$ (2,696,900)	-33.25%	\$ 6,234	\$ 9,267	\$ (3,034)	-32.73%
Residential Taxable: Farmland I	\$ 466,000	\$ 466,000	\$ -	0.00%	\$ 537	\$ 532	\$ 4	0.77%
Commercial Taxable: Excess Land	\$ 2,501,854	\$ 2,043,500	\$ 458,354	22.43%	\$ 12,675	\$ 7,191	\$ 5,484	76.25%
Commercial Taxable: Vacant Land	\$ 2,539,500	\$ 3,116,500	\$ (577,000)	-18.51%	\$ 12,865	\$ 10,967	\$ 1,898	17.31%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 197,900	\$ 197,900	\$ -	0.00%	\$ 1,003	\$ 696	\$ 306	43.96%
Industrial Taxable: Vacant Land	\$ 286,900	\$ 319,900	\$ (33,000)	-10.32%	\$ 1,453	\$ 1,126	\$ 328	29.11%
Industrial/Commercial: Small Farm S	\$ 13,100	\$ 13,100	\$ -	0.00%	\$ 17	\$ 16	\$ 0	0.77%
Industrial Taxable: Farmland I	\$ 60,000	\$ 60,000	\$ -	0.00%	\$ 69	\$ 69	\$ 1	0.77%
TOTAL	\$ 2,519,962,900	\$ 2,496,742,400	\$ 23,220,500	0.93%	\$ 7,273,234	\$ 7,183,709	\$ 89,525	1.25%
% of Total County	16.2%	16.2%			16.3%	16.4%		



COUNTY OF HURON

2021 BUDGET

COUNCIL

Corporation of the County of Huron

County Council

2021 Budget

The County Council budget represents those expenditures related to attendance at Council and Committee meetings, board meetings, mileage, conference and convention attendance for all Councillors, the Warden, and all appointed members of the various boards.

County Council provides overall direction for all program responsibilities. Council is accountable to the taxpayers of Huron County.

Section 224 of the Municipal Act states that it is the role of Council:

- (a) to represent the public and to consider the well-being and interests of the municipality;
- (b) to develop and evaluate the policies and programs of the municipality;
- (c) to determine which services the municipality provides;
- (d) to ensure that administrative practices and procedures are in place to implement decisions of council;
- (e) to maintain financial integrity of the municipality; and
- (f) to carry out the duties of council under this or any other Act.

Salaries and Benefits

Salaries and benefits are calculated based on each councillor and board member. Certain assumptions are made in determining this budget item. It is assumed that all councillors will have 100% attendance at the required meetings such as council and committee meetings and at a full day's rate. This budget includes a total of 15 councillors plus citizen members of the Library Board.

Staff assumes there will be special meetings that councillors will need to attend from time to time as well as strategic planning days and two bus trips.

The budget includes the \$5,728 Councillor annual honorarium, the Warden's honorarium at \$20,906 and conference allowance at \$3,871. Library Board member's conference allowance is \$1,250. Full day per diem is \$335.64 and a half day per diem is \$191.78.

The (4) Board of Health Huron councillors are now to be paid directly from the County, increasing costs by \$16,000

New Equipment

There are no anticipated equipment purchases for 2021, however, a small amount is being included for unexpected costs.

Purchased Service

In preparing a budget for Council, staff must make assumptions on the activities in which Council wishes to participate or become involved. One assumption is strategic planning. \$10,000 is being included within the Council budget for such activities.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, travel and meals, training, publications, memberships, postage, etc.

The conference budget is based on each councillor utilizing their full conference allowance of \$3,871, with no limit for the Warden. Past experience has shown that many councillors will not utilize their full allowance. Library Board member's conference allowance is \$1,250.

Overall, the operational accounts are reflecting an increase over 2021 of \$4,150.

Program

Included in this area are expenses for promotional/public relations and special events such as a council bus tour, the Warden's banquet and reception and other events. There is no change in the program account budget for 2021.

Summary

Overall, Council's budget is planned to increase by \$16,850 or 2.82% to a total of \$613,360.

COUNTY OF HURON
Council
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Third Party Recoveries	6,250	-	-	-	-	0.00%
Total Other Revenue	6,250	-	-	-	-	0.00%
TOTAL REVENUE	6,250	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Councillor's Remuneration	401,407	267,826	421,700	426,900	5,200	1.23%
Total Salaries	401,407	267,826	421,700	426,900	5,200	1.23%
BENEFITS						
Statutory Benefits	21,685	14,290	20,100	21,100	1,000	4.98%
Total Benefits	21,685	14,290	20,100	21,100	1,000	4.98%
Total Salaries and Benefits	423,092	282,116	441,800	448,000	6,200	1.40%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	618	-	2,000	2,000	-	0.00%
Total Equipment	618	-	2,000	2,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	19,438	-	10,000	10,000	-	0.00%
Insurance	7,872	9,400	9,400	15,900	6,500	69.15%
Legal Fees	-	-	1,000	1,000	-	0.00%
Printing (External)	878	-	500	500	-	0.00%
Total Purchased Service	28,189	9,400	20,900	27,400	6,500	31.10%
OPERATIONAL						
Advertising	1,884	363	500	500	-	0.00%
Associations/Memberships	34,568	41,320	35,200	38,100	2,900	8.24%
Conventions/Conferences	49,321	29,363	55,500	57,000	1,500	2.70%
Miscellaneous Admin.	1,215	225	1,200	1,200	-	0.00%
Office Expense	120	-	250	250	-	0.00%
Rent	9,400	9,400	9,400	9,400	-	0.00%
Staff Training	-	-	-	-	-	0.00%

COUNTY OF HURON
Council
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Telecommunications	684	534	660	660	-	0.00%
Travel/Meals	9,562	334	8,600	8,600	-	0.00%
Depreciation - Capital Assets	1,094	1,094	1,100	850	(250)	-22.73%
Total Operational	107,847	82,634	112,410	116,560	4,150	3.69%
PROGRAM						
Special Events	9,111	-	8,900	8,900	-	0.00%
Promotion/Public Relations	7,949	-	10,500	10,500	-	0.00%
Total Program	17,060	-	19,400	19,400	-	0.00%
TOTAL EXPENDITURES	576,806	374,149	596,510	613,360	16,850	2.82%
(SURPLUS)/DEFICIT - ACCRUAL	570,556	374,149	596,510	613,360	16,850	2.82%
LEVY BASED ADJUSTMENTS						
Less Depreciation			-	-	-	0.00%
Add Capital Asset Expenditures			-		-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	570,556	374,149	596,510	613,360	16,850	2.82%



COUNTY OF HURON
2021 BUDGET

CORPORATE EXPENSE

Corporation of the County of Huron

Corporate Expense

2021 Budget

The types of expenditures captured in the Corporate Expense budget are those that cannot be allocated to a specific department or program. These include general legal and consulting fees, Council approved grants to various organizations, provision for unforeseen/contingencies, the County's share of tax write-offs, cost of MPAC, etc.

Purchased Services

There is \$15,000 budget for general consulting costs in 2021. \$39,000 is also being included in this budget line for the ECM program and Novus Agenda – which is the annual support costs required for ongoing maintenance, upgrades and support of the system.

Operational

There are no changes in 2021 for the operational expenses.

Program

Council has approved the following grants to various organizations:

Recipient	2021	2022	2023
REACH	\$20,000		
Goderich Hospital	\$150,000	\$150,000	\$150,000
Total	\$170,000	\$150,000	\$150,000

In addition to the above amounts, \$66,000 has been included in the budget for the Huron County Food Bank Distribution Centre. The \$66,000 for the HCFBDC is being funded by the levy, the balance of the grant funding is from reserves.

MPAC expenses are also increasing by 2% to \$1,271,230. MPAC charges the upper tier municipality to provide assessment services to the overall County and its local municipalities.

Other Expenditures

There are no provisions currently built into the budget for any additional 2021 grant requests.

Capital

Asset Management software - \$60,000 has been included in the Corporate budget. The project work on asset management software was initiated in 2018 with the integration between the GIS and Worktech systems. Work will continue into 2021.

Reserve Usage

Reserves are being utilized in order to offset current budget pressures. \$60,000 is being used to cover Asset Management, while a total of \$2,187,000 is being funded from the 2020 estimated annual surplus. Additionally, \$250,000 of reserves is being used to cover the short term shortfall of interest income, and \$89,000 is being used to offset estimated savings in conference and travel expenses across the corporation.

\$170,000 relates to the funding for the REACH and Goderich Hospital which is to be funded from reserves. \$150,000 is for the Corporate Kaizen project.

Corporate Special Projects

\$150,000 is being budget for the Corporate Kaizen project, to be funded from reserves. The one-time Efficiency funding from the Province is proposed to be used for the following: Human Resource Information System estimated at \$300,000, and \$80,000 for a remote access IT solution for County staff. A total of \$380,000 of the one time finding is being allocated in the 2020 budget.

COVID Costs

Estimated COVID costs are being included in the 2021 budget at \$344,200, funded from the balance of the safe restart funding that will be carried forward from 2020.

Revenue

The 2021 OMPF funding is reduced by \$187,300 to a total of \$1,061,700. Interest income decreased by \$250,000 based on current rates.

Summary

Overall, the levy required to support corporate expenses is increasing by \$85,721 or 3.36% from the 2020 budget. This increase is due to the estimated the loss in OMPF.

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Computers (2)							
Furniture/Chairs					\$ 5,000	3,000	Carryforward
TOTAL TREASURY					\$ 5,000		
CAO/Clerk							
Computers (3)							
Camera for Comms Team					3,000		
Furniture/Chairs					\$ 2,000		
TOTAL CAO/CLERK					\$ 5,000		
Council							
Corporate							
Asset Management Software					\$ 60,000	60,000	Reserve Carryforward
Remote Access Platform					\$ 80,000		
TOTAL CAPITAL FUNDING REQUEST					\$ 152,000		
LESS: DEPRECIATION					\$ (3,863)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 148,137		

COUNTY OF HURON
Corporate
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
COUNTY RATES						
County Levy General	41,690,656	43,775,188	-	-	-	0.00%
Payment in Lieu	316,345	290,000	-	-	-	0.00%
Supplementary Taxes	426,453	550,000	-	-	-	0.00%
Total County Rates	42,433,454	44,615,188	-	-	-	0.00%
PROVINCIAL GRANTS						
OMPF	1,469,300	1,249,000	1,249,000	1,061,700	(187,300)	-15.00%
Total Provincial Grants	1,469,300	1,249,000	1,249,000	1,061,700	(187,300)	-15.00%
OTHER REVENUE						
Fees/Licenses	389	200	-	-	-	0.00%
Miscellaneous Revenue	1,016	(0)	-	-	-	0.00%
Investment Income	1,066,212	794,448	1,000,000	750,000	(250,000)	-25.00%
Rent/Lease	1,500	480	-	-	-	0.00%
Third Party Recoveries	152,705	(836)	-	-	-	0.00%
Total Other Revenue	1,221,821	794,292	1,000,000	750,000	(250,000)	-25.00%
TOTAL REVENUE	45,124,575	46,658,480	2,249,000	1,811,700	(437,300)	-19.44%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	114,001	-	-	-	-	0.00%
Extended Benefits	172,757	272	-	-	-	0.00%
OMERS	(1,733)	-	-	-	-	0.00%
Total Benefits	285,026	272	-	-	-	0.00%
Total Salaries and Benefits	285,026	272	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	65,804	55,062	54,000	54,000	-	0.00%
Insurance	78,813	122,209	-	-	-	0.00%

COUNTY OF HURON
Corporate
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	144,824	177,271	54,000	54,000	-	0.00%
OPERATIONAL						
Bank Charges	3,096	3,454	3,400	3,400	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Telecommunications	12,783	17,162	17,650	17,650	-	0.00%
Travel/Meals	4,610	-	4,000	4,000	-	0.00%
Depreciation - Capital Assets	50,788	41,381	24,273	-	(24,273)	-100.00%
Total Operational	71,278	61,996	49,323	25,050	(24,273)	-49.21%
PROGRAM						
Special Events	-	900	-	-	-	0.00%
Miscellaneous Program	497,945	118,800	349,000	236,000	(113,000)	-32.38%
Program Supplies & Costs	1,837	4,496	5,000	5,000	-	0.00%
Assessment MPAC	1,219,819	1,243,000	1,243,000	1,271,200	28,200	2.27%
OMERS Admin Fee	2,666	3,282	3,000	3,000	-	0.00%
Total Program	1,722,267	1,370,479	1,600,000	1,515,200	(84,800)	-5.30%
OTHER EXPENDITURES						
Provision for Unforeseen	-	-	-	-	-	0.00%
Share of Write-offs	514,063	450,000	450,000	450,000	-	0.00%
Total Other Expenditures	514,063	450,000	450,000	450,000	-	0.00%
TOTAL EXPENDITURES	2,737,458	2,060,018	2,153,323	2,044,250	(109,073)	-5.07%
(SURPLUS)/DEFICIT - ACCRUAL	(42,387,117)	(44,598,462)	(95,677)	232,550	328,227	-343.06%
LEVY BASED ADJUSTMENTS						
Less Depreciation			-	-	-	0.00%
Add Capital Asset Expenditures			60,000	60,000	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(2,513,494)	(2,756,000)	(242,506)	9.65%
TOTAL COUNTY LEVY	(42,387,117)	(44,598,462)	(2,549,171)	(2,463,450)	85,721	-3.36%

COUNTY OF HURON
Corporate - COVID Costs
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	344,200	344,200	0.00%
Total Provincial Grants	-	-	-	344,200	344,200	0.00%
TOTAL REVENUE	-	-	-	344,200	344,200	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	-	118	-	-	-	0.00%
Equipment Repairs & Maint.	-	1,559	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	170,348	-	36,000	36,000	0.00%
Small Tools/Equipment	-	9,706	-	3,600	3,600	0.00%
Software	-	11,852	-	3,600	3,600	0.00%
Total Equipment	-	193,583	-	43,200	43,200	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	14,365	-	10,000	10,000	0.00%
Legal Fees	-	9,135	-	3,000	3,000	0.00%
Printing (External)	-	20,997	-	10,000	10,000	0.00%
Total Purchased Service	-	44,497	-	23,000	23,000	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	10,717	-	6,000	6,000	0.00%
Office Expense	-	6,483	-	6,000	6,000	0.00%
Postage/Courier	-	2,316	-	3,600	3,600	0.00%
Publications & Subscriptions	-	2,874	-	2,400	2,400	0.00%
Staff Training	-	916	-	-	-	0.00%
Telecommunications	-	10,497	-	18,000	18,000	0.00%
Travel/Meals	-	2,315	-	-	-	0.00%
Building Capital	-	29,945	-	20,000	20,000	0.00%

COUNTY OF HURON
Corporate - COVID Costs
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Janitorial	-	52,335	-	78,000	78,000	0.00%
Total Operational	-	118,398	-	134,000	134,000	0.00%
PROGRAM						
Medical Supplies	-	99,748	-	120,000	120,000	0.00%
Medical Supplies - Non Medical Grade	-	10,166	-	12,000	12,000	0.00%
Miscellaneous Program	-	23,381	-	12,000	12,000	0.00%
Total Program	-	133,294	-	144,000	144,000	0.00%
TOTAL EXPENDITURES	-	489,772	-	344,200	344,200	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	489,772	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	489,772	-	-	-	0.00%

COUNTY OF HURON
Corporate - Special Projects
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	25,949	560,000	380,000	(180,000)	-32.14%
Total Provincial Grants	-	25,949	560,000	380,000	(180,000)	-32.14%
TOTAL REVENUE	-	25,949	560,000	380,000	(180,000)	-32.14%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	6,718	123,837	710,000	450,000	(260,000)	-36.62%
Total Purchased Service	6,718	123,837	710,000	450,000	(260,000)	-36.62%
OPERATIONAL						
Staff Training	-	-	-	-	-	0.00%
Total Operational	-	34,649	-	-	-	0.00%
TOTAL EXPENDITURES	6,718	158,486	710,000	450,000	(260,000)	-36.62%

COUNTY OF HURON
Corporate - Special Projects
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	6,718	132,537	150,000	70,000	(80,000)	-53.33%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures				80,000	80,000	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(150,000)	(150,000)	-	0.00%
TOTAL COUNTY LEVY	6,718	132,537	-	-	-	0.00%



COUNTY OF HURON
2021 BUDGET

**CAO/ CLERK/ CORPORATE RECORDS /
ACCESSIBILITY**

Corporation of the County of Huron

CAO/Clerk/Corporate Records and Accessibility

2021 Budget

The CAO/Clerk budget represents the cost of operating the CAO and County Clerk offices.

The Municipal Act, 2001 section 229 states the Chief Administrator position can be expected to be responsible for:

- Exercising general control and management of the affairs of the municipality for the purpose for of ensuring the efficient and effective operation of the municipality
- Performing such other duties as are assigned by the municipality

The Clerk position is mandated and the duties are listed in the Municipal Act, 2001 Section 228 (1).

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Each annual grid movement is calculated as is the general wage increase for all non-union employees. All positions in the CAO/Clerk area are non-union. Each statutory deduction, extended benefit, and pension plan deduction is calculated separately on an individual basis.

Overall, total salaries and benefits are increasing by \$32,870 over the previous year's budget. There are no changes in the FTE's.

The Communications Coordinator position was funded in 2020 from reserves as a pilot project, and for 2021 is proposed to be funded by the levy.

Equipment

There are no proposed changes in equipment expenditures for 2021.

Purchased Service

Purchased service costs cover insurance and legal fees. The changes in 2021 relate to additional consulting, printing and software licensing for the communications team, and the increase in insurance costs.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. The budget for these

expenditures is increasing on a year over year basis by 3.23% or \$2,489, primarily due to an increase in staff training expenditures.

Revenue

There is an increase of \$18,157 in the anticipated recovery from the departments.

Capital Budget

\$5,000 is being budget for office furniture, and a camera for the communications team

Corporate Records

The responsibility for the County's corporate records has shifted from Cultural Services over to the CAO/Clerk's department. Overall costs are increasing by \$3,309.

Accessibility

The overall budget for Accessibility is increasing by \$700 to a total of \$66,700. Currently, a 3rd party consultant is providing the required services for the department. Total program budget for various accessibility initiatives is set at \$11,000, plus an additional \$7,000 one-time carryforward in unused 2020 project funding, for a total of \$18,000. Fees for the consultant services are \$37,000.

Existing Staff:

Chief Administrative Officer
County Clerk
Executive Assistant
Admin Clerk
Deputy Clerk
Corporate Records Coordinator
Communications Coordinator

Summary

The overall county levy requirement for the CAO/Clerk's operating budget is increasing by \$109,122 or 15.51%. This increase is primarily due to one-time reserve usage in 2020.

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Computers (2)							
Furniture/Chairs					\$ 5,000	3,000	Carryforward
TOTAL TREASURY					\$ 5,000		
CAO/Clerk							
Computers (3)							
Camera for Comms Team					3,000		
Furniture/Chairs					\$ 2,000		
TOTAL CAO/CLERK					\$ 5,000		
Council							
Corporate							
Asset Management Software					\$ 60,000	60,000	Reserve Carryforward
Remote Access Platform					\$ 80,000		
TOTAL CAPITAL FUNDING REQUEST					\$ 152,000		
LESS: DEPRECIATION					\$ (3,863)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 148,137		

COUNTY OF HURON

CAO - Clerk

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Intra County Recoveries	129,650	139,199	139,199	157,356	18,157	13.04%
Total Other Revenue	129,650	139,199	139,199	157,356	18,157	13.04%
TOTAL REVENUE	129,650	139,199	139,199	157,356	18,157	13.04%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	505,946	553,900	574,149	601,700	27,551	4.80%
Salaries - Part Time	145	1,641	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(43)	-	-	-	-	0.00%
Total Salaries	506,048	555,541	574,149	601,700	27,551	4.80%
BENEFITS						
Statutory Benefits	28,690	34,575	35,804	36,600	796	2.22%
Extended Benefits	31,240	34,464	44,452	45,300	848	1.91%
OMERS	57,723	63,638	64,225	67,900	3,675	5.72%
Total Benefits	117,654	132,677	144,481	149,800	5,319	3.68%
Total Salaries and Benefits	623,702	688,217	718,630	751,500	32,870	4.57%
EQUIPMENT						
Equipment Rentals/Leases	1,438	1,438	1,440	1,440	-	0.00%
Equipment Repairs & Maint.	-	11	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	1,047	10	1,000	1,000	-	0.00%
Small Tools/Equipment	-	232	500	500	-	0.00%
Total Equipment	2,485	1,691	3,240	3,240	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	5,000	5,000	0.00%
Insurance	4,133	4,900	4,900	8,400	3,500	71.43%
Occupational Accident Insurance	929	872	900	900	-	0.00%

COUNTY OF HURON

CAO - Clerk

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	-	-	-	6,550	6,550	0.00%
Legal Fees	9,024	2,167	5,000	5,000	-	0.00%
Maintenance Contracts	-	-	-	3,500	3,500	0.00%
Printing (External)	-	-	-	1,000	1,000	0.00%
Miscellaneous Services	-	-	600	600	-	0.00%
Total Purchased Service	14,086	7,940	11,400	30,950	19,550	171.49%
OPERATIONAL						
Advertising	64	-	750	750	-	0.00%
Associations/Memberships	2,170	5,358	3,550	4,050	500	14.08%
Conventions/Conferences	17,554	6,980	24,350	24,350	-	0.00%
Miscellaneous Admin.	1,610	436	1,200	1,200	-	0.00%
Office Expense	6,324	5,641	7,200	7,200	-	0.00%
Postage/Courier	201	70	800	800	-	0.00%
Publications & Subscriptions	766	488	1,300	1,300	-	0.00%
Rent	15,650	15,650	15,650	15,650	-	0.00%
Staff Training	7,690	1,339	4,000	7,000	3,000	75.00%
Telecommunications	3,966	3,007	4,000	4,000	-	0.00%
Travel/Meals	8,107	1,743	11,050	11,000	(50)	-0.45%
Depreciation - Capital Assets	3,100	3,632	3,268	2,307	(961)	-29.41%
Total Operational	67,202	44,344	77,118	79,607	2,489	3.23%
TOTAL EXPENDITURES	707,474	742,193	810,388	865,297	54,909	6.78%
(SURPLUS)/DEFICIT - ACCRUAL	577,824	602,994	671,189	707,941	36,752	5.48%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(3,268)	(2,307)	961	-29.41%
Add Capital Asset Expenditures			8,000	5,000	(3,000)	-37.50%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(71,100)		71,100	-100.00%
TOTAL COUNTY LEVY	577,824	602,994	604,821	710,634	105,813	17.49%

COUNTY OF HURON
Corporate Records
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	48,190	52,143	51,360	54,100	2,740	5.33%
Total Salaries	48,190	52,143	51,360	54,100	2,740	5.33%
BENEFITS						
Statutory Benefits	4,093	4,562	4,669	4,900	231	4.95%
Extended Benefits	3,607	5,957	5,940	6,000	60	1.01%
OMERS	4,292	4,720	4,622	4,900	278	6.01%
Total Benefits	11,992	15,239	15,231	15,800	569	3.74%
Total Salaries and Benefits	60,181	67,382	66,591	69,900	3,309	4.97%
PURCHASED SERVICE						
Consulting/Professional Fees	7,858	427	10,000	10,000	-	0.00%
Intra County Purchases	2,000	-	3,000	3,000	-	0.00%
Total Purchased Service	9,858	427	13,000	13,000	-	0.00%
OPERATIONAL						
Associations/Memberships	273	876	750	750	-	0.00%
Conventions/Conferences	1,674	-	2,000	2,000	-	0.00%
Office Expense	786	-	850	850	-	0.00%
Rent	661	-	-	-	-	0.00%
Staff Training	548	-	1,500	1,500	-	0.00%
Travel/Meals	1,160	237	1,200	1,200	-	0.00%
Garbage	2,548	-	-	-	-	0.00%
Total Operational	7,650	1,112	6,300	6,300	-	0.00%
PROGRAM						
Winter Clothing and Uniforms	275	-	-	-	-	0.00%
Program Supplies & Costs	-	1,994	12,750	12,750	-	0.00%
Total Program	275	1,994	12,750	12,750	-	0.00%
TOTAL EXPENDITURES	78,243	70,915	98,641	101,950	3,309	3.35%
(SURPLUS)/DEFICIT - ACCRUAL	78,243	70,915	98,641	101,950	3,309	3.35%

COUNTY OF HURON

Corporate Records

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	78,243	70,915	98,641	101,950	3,309	3.35%

COUNTY OF HURON
Accessibility Advisory Committee
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Councillor's Remuneration	18,143	5,212	15,000	15,000	-	0.00%
Total Salaries	18,143	5,212	15,000	15,000	-	0.00%
BENEFITS						
Statutory Benefits	547	154	-	-	-	0.00%
Total Benefits	547	154	-	-	-	0.00%
Total Salaries and Benefits	18,689	5,366	15,000	15,000	-	0.00%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	3,048	-	-	-	-	0.00%
Total Equipment	3,048	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	10,854	29,816	37,000	37,000	-	0.00%
Insurance	787	900	900	1,600	700	77.78%
Printing (External)	-	-	600	600	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	11,642	30,716	38,500	39,200	700	1.82%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	209	-	-	-	-	0.00%
Office Expense	375	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Travel/Meals	953	-	1,500	1,500	-	0.00%
Total Operational	1,537	-	1,500	1,500	-	0.00%
PROGRAM						
Miscellaneous Program	-	3,149	11,000	18,000	7,000	63.64%
Total Program	-	3,149	11,000	18,000	7,000	63.64%
TOTAL EXPENDITURES	34,915	39,231	66,000	73,700	7,700	11.67%

COUNTY OF HURON
Accessibility Advisory Committee
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	34,915	39,231	66,000	73,700	7,700	11.67%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus				(7,000)	(7,000)	0.00%
TOTAL COUNTY LEVY	34,915	39,231	66,000	66,700	700	1.06%



COUNTY OF HURON
2021 BUDGET

FINANCE

Corporation of the County of Huron

Finance Department

2021 Budget

The Treasurer's position is mandated by the Municipal Act, 2001 section 286(1): A municipality shall appoint a treasurer who is responsible for handling all of the financial affairs of the municipality on behalf of and in the manner directed by the council of the municipality.

This position is not able to fulfill this mandate without the team in the Treasury department. The Treasury Department serves both needs of Council and the needs of the other departments within the County.

The Treasury department serves Council by:

- Assuring the protection of the County's assets by having adequate internal controls in place and that these controls are adhered to.
- Providing Council with information with respect to the financial affairs of the municipality as it requires or requests
- Co-ordinating, analyzing and presenting a consolidated budget that provides the basis to identify the levy requirement and provide Council with a benchmark for the activities in the year
- Ensuring compliance with legislative and regulatory guidelines related to financial controls and reporting
- Achieving an unqualified audit opinion on the County's corporate financial statements each year
- Providing appropriate insurance claims management and risk management to protect the County's assets and personnel

The Treasury department serves the other County departments by:

- Preparing reports for the various programs to assist in obtaining Ministry grants and funding
- Assisting in interpretation of policy and internal controls
- Ensuring accuracy and reliability in pay and compensation systems
- Providing analysis of the financial information
- Providing assistance in preparing of departments budgets and financial statements
- Ensuring the correct recording of costs and liabilities to ensure the accuracy of the financial system and records

The budget being presented is in full compliance with PSAB. Capital requirements are budgeted separate from the operational costs. Depreciation is budgeted as an operational cost. The levy raised to fund depreciation is used for the cost of replacing and upgrading those capital assets.

Third Party Recoveries

Other departments within the County receive funding from the various Ministries. Most grants allow a portion of the funding be used for overhead or administration piece. Because the financial piece of the County is within the Treasury department, Treasury recover its services from the other departments for the service. There is a small increase of \$2,549 being charged out.

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Annual grid movements are calculated.

Salaries are slightly lower by \$794 than the previous year, due to maternity leave costs in 2020. The maternity leave savings are offset by the 1.5% Non-union pay increase for 2021 and staff grid movements. There are no FTE changes proposed for 2021, however, the current accounts payable position is being redesigned to provide ongoing payroll support and ensure succession planning for a key payroll position.

Equipment

These expenditures consist of rental of office equipment and repairs for computers and replacement of minor equipment. These costs are consistent with 2020.

Purchased Services

These expenditures include audit, insurance and consulting. This group of costs increased by \$12,930.

Operational

Operational expenditures are costs incurred so that the Treasury department can function. This includes office expense, staff travel, training, postage and depreciation etc. There is a decrease in the budget of \$4,492 for 2021. This is due to a decrease in depreciation, which is offset in purchased services by intra county IT fleet costs.

Capital Budget

The capital budget request is for office furniture. The total costs are \$5,000, with \$3,000 carried forward from 2020.

Summary

Overall, the net change in the Treasury budget is an increase of \$4,612 or 0.53%.

Organization

Treasurer and Director Corporate Services
Manager of Financial Services & Deputy Treasurer
Senior Accountant
Junior Accountant (2)
Payroll Administrator
Accounts Payable/(Payroll) Clerk

Accounts Receivable Clerk/Receptionist
Finance and Payroll Clerk

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Computers (2)							
Furniture/Chairs					\$ 5,000	3,000	Carryforward
TOTAL TREASURY					\$ 5,000		
CAO/Clerk							
Computers (3)							
Camera for Comms Team					3,000		
Furniture/Chairs					\$ 2,000		
TOTAL CAO/CLERK					\$ 5,000		
Council							
Corporate							
Asset Management Software					\$ 60,000	60,000	Reserve Carryforward
Remote Access Platform					\$ 80,000		
TOTAL CAPITAL FUNDING REQUEST					\$ 152,000		
LESS: DEPRECIATION					\$ (3,863)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 148,137		

COUNTY OF HURON

Treasury

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fees/Licenses	-	-	-	-	-	0.00%
Intra County Recoveries	229,342	195,839	195,839	198,388	2,549	1.30%
Third Party Recoveries	(319)	-	-	-	-	0.00%
Total Other Revenue	229,023	195,839	195,839	198,388	2,549	1.30%
TOTAL REVENUE	229,023	195,839	195,839	198,388	2,549	1.30%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	642,036	625,458	690,411	733,000	42,589	6.17%
Salaries - Part Time	38,399	53,001	43,750	-	(43,750)	-100.00%
Salaries - Time Off in Lieu Owing	1,506	-	-	-	-	0.00%
Total Salaries	681,941	678,459	734,161	733,000	(1,161)	-0.16%
BENEFITS						
Statutory Benefits	44,375	47,004	51,915	50,900	(1,015)	-1.96%
Extended Benefits	47,040	45,234	50,642	52,400	1,758	3.47%
OMERS	67,223	68,584	78,176	77,800	(376)	-0.48%
Total Benefits	158,637	160,821	180,733	181,100	367	0.20%
Total Salaries and Benefits	840,578	839,280	914,894	914,100	(794)	-0.09%
EQUIPMENT						
Equipment Rentals/Leases	4,182	4,914	5,040	5,040	-	0.00%
Equipment Repairs & Maint.	-	-	1,500	1,500	-	0.00%
Equipment Replacement New (under \$1,000)	653	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Total Equipment	4,835	4,914	6,540	6,540	-	0.00%
PURCHASED SERVICE						
Audit	8,715	8,414	10,150	15,500	5,350	52.71%
Consulting/Professional Fees	9,515	8,828	25,500	25,500	-	0.00%
Insurance	3,444	4,100	4,100	7,000	2,900	70.73%
Occupational Accident Insurance	1,805	809	2,000	1,000	(1,000)	-50.00%
Intra County Purchases	120	120	120	5,800	5,680	4733.33%

COUNTY OF HURON

Treasury

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Legal Fees	712	92	1,000	1,000	-	0.00%
Printing (External)	273	327	1,000	1,000	-	0.00%
Total Purchased Service	24,584	22,690	43,870	56,800	12,930	29.47%
OPERATIONAL						
Advertising	-	-	500	500	-	0.00%
Associations/Memberships	3,868	5,451	6,650	6,650	-	0.00%
Bank Charges	25	102	200	200	-	0.00%
Conventions/Conferences	5,083	1,219	10,425	10,450	25	0.24%
Office Expense	10,084	7,434	10,500	10,500	-	0.00%
Postage/Courier	1,808	3,359	7,200	7,200	-	0.00%
Publications & Subscriptions	1,795	1,044	3,000	3,000	-	0.00%
Rent	36,240	36,240	36,240	36,240	-	0.00%
Staff Training	3,636	5,288	7,000	7,000	-	0.00%
Telecommunications	3,099	2,978	3,500	3,500	-	0.00%
Travel/Meals	2,708	160	4,550	4,550	-	0.00%
Depreciation - Capital Assets	6,247	5,759	6,073	1,556	(4,517)	-74.38%
Total Operational	74,593	69,034	95,838	91,346	(4,492)	-4.69%
TOTAL EXPENDITURES	944,591	935,919	1,061,142	1,068,786	7,644	0.72%
(SURPLUS)/DEFICIT - ACCRUAL	715,567	740,080	865,303	870,398	5,095	0.59%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(6,073)	(1,556)	4,517	-74.38%
Add Capital Asset Expenditures			7,000	5,000	(2,000)	-28.57%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus				(3,000)	(3,000)	0.00%
TOTAL COUNTY LEVY	715,567	740,080	866,230	870,842	4,612	0.53%



COUNTY OF HURON
2021 BUDGET

Business Technology Solutions

**Corporation of the County of Huron
Corporate Services Department
(BTS) Business Technology Solutions
2021 Budget**

Background:

The Business Technology Solutions (BTS) budget includes 3 sub-budgets: IT, GIS (Geographic Information System), and 9-1-1.

BTS uses a modified zero-based budgeting approach where major budget lines are built up from zero based on the expected needs for the coming year. Each budget line item has detailed information supporting the figures, which are available to review upon request.

2020 Highlights:

- Developed, configured and deployed multiple Work from Home solutions in response to COVID-19 including:
 - Remote Access solutions, including Multi-Factor Authentication
 - Softphone application
 - Internet Hubs
 - Additional cell phone provisioning
 - Hardware procurement and setup for staff Work from Home requirements
- Launched and implemented Zoom Pro, Zoom Webinar and Zoom Chat in addition to developing associated Safe Use Guidelines and Job Aids
- Implemented Citizen Inquiry Line for Homes for the Aged in response to COVID-19 and maintain messaging
- Successfully delivered 13 projects to the business
- Responded to approx. 2600 IT Help Tickets from staff for IT and GIS services
- Processed 81 IT Purchase Orders on behalf of corporate departments
- Upgraded network infrastructure in Goderich Data Centre
- Upgraded enterprise email infrastructure
- Provisioned and configured new server for video surveillance system allowing for centralized management of 132 video cameras
- Developed an online, interactive Business Map for Economic Development
- Developed and launched electronic forms and processes for:
 - Payroll Change Notice
 - Staff Covid-19 Screening Assessment
 - Visitor Covid-19 Screening Assessment
 - Staff Work from Home Assessment
- Completed Information Classification and Privacy Impact Assessments for:
 - PreHos (Paramedic Services Electronic Patient Call Report and Community Paramedicine system)
 - PRAN AVL (Paramedic Services)
 - Yardi Voyager 7 (Housing Property Management System)
 - FileBRIDGE (Electronic Records Management for Corporate Records)
 - First Response Mental Health PeerConnect App (Paramedic Services)
- Developed On-Call Model, policy and procedure
- Developed and implemented IT Asset Management Plan with fleet replacement model
- Provided Cyber-Awareness Campaign during Cyber-Awareness Month (October)

Work Plan

BTS ensures that corporate systems, business applications and mission critical services are readily available and reliable. BTS partners with County departments to provide technical leadership, consultation and solution-based services encouraging collaboration across the corporation. IT is involved with ongoing and planned projects including software and application implementation, new build and renovations, web development, training, technology purchases, and ongoing advancements in technology.

Planned activities in 2021 include:

- Migration of Novus Agenda to the Cloud Systems
- Upgrade ECM Application – Laserfiche
 - o Digitization Project
 - o Secure file sharing
 - o Electronic forms
- Launch selected ERP/ECM business solutions and processes in collaboration with business units (Treasury, HR and Clerk’s Office) and the TIM – Ongoing
- Facilitate prioritization of 57 BTS projects for 2021
- Enhance remote access solutions
- Research enterprise collaboration solutions
- Upgrade network infrastructure in Clinton Data Centre
- Continue bringing new policies to address the known information security gaps and establish required controls
- Migrating from the legacy systems and continue decommissioning older systems
- Corporate Information Security Project – Continued
 - o Network Security Audit
- Continue providing strategic solutions for technical services and capacity management including (but not limited to): data integrity, data security, data privacy, database development, network storage, back-up systems, and systems support

Both the IT and GIS operating sub-budgets are funded from the County levy, with intra-County recoveries related to IT fleet corporate service allocations and EMS for services delivered. External funding from the Huron Perth Public Health for contracted IT services ended December 31, 2020.

IT Fleet Model

Staff are proposing a self funding IT Fleet model, where the computer and computer peripheral purchases are being centralized into one budget, with the ongoing cycle replacements scheduled throughout the year. This model is to be funded by an intra county IT fleet lease charge being allocated to each department based on number of devices. The current IT reserve will also be leveraged where required over the four-year program to fund any current year shortfalls.

Computers and peripheral purchases are estimated at \$288,000 for 2021, with an annual lease charge of \$249,212 being charged out to departments. \$38,788 is being funded from reserves as there are more computers being replaced in the first year of the plan versus the other three years.

Staff

BTS staffing includes technical, programming, GIS, and business process specialized positions.

Status	Hours	2020 FTE	# Positions	Vacancies	2021 FTE Additions/Reductions	Total 2021 FTE
Regular	Full-time	11 IT/BTS <u>6</u> GIS/911 17	17	1 IT/BTS <u>2</u> GIS/911 3	0.0	17.0
Occasional (students)	Full-time/Part-time	0.4 IT <u>1.0</u> GIS 1.4	2	0	0.0	1.4
Total		18.4	19	3	0.0	18.4

BUDGET IMPACTS

Overall costs have been moderated by controlling operating expenses where possible, and introducing an IT Asset Management plan and fleet model. The attached budget accommodates the core functions of the department, shared technology infrastructure services and priority projects for the coming year. The overall levy increase is \$94,410 which is largely attributed to lost funding from Huron Perth Health Unit, staff grid movements, proposed on-call compensation, and some additional consulting for staff cyber security programs.

County of Huron
Information Technology
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
IT							
Furniture	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	CH Renovation - Desks/shelving/cabinets	25,400	4,200	Carry Forward
Research & Development	Equipment > \$1000	Growth Related Need	High	Various technology items	3,000	3,000	Carry Forward
Enterprise Phone System	Equipment > \$1000	Asset Maintenance/Replacement	Med	Handsets, additional hardware requirements	1,000	500	Carry Forward
Network Infrastructure Devices	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	Asset refresh - WAPs, Switches	28,500		
Network Infrastructure Hardware	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	Asset refresh - servers, SAN, appliances	30,500	8,500	Carry Forward
Multi-Factor Authentication (MFA) Tokens	Equipment > \$1000	Information/Data Security	High	Authenticate with multifactors and reduce identity fraud risk	2,000	4,478	Carry Forward
SIEM (Security Information and Event Management) Solution	Equipment > \$1000	Information/Data Security	High	Real-time analysis of security alerts generated by applications and network devices. Security logs and report generation.	15,000	15,000	Carry Forward
Staff Workstations	Equipment > \$1000	Asset Maintenance/Replacement	High	IT staff - Lifecycle Renewal	-	Fleet	
					105,400		
911 Capital							
						0	
GIS Capital							
Staff Workstations	Equipment > \$1000	Asset Maintenance/Replacement	High	Lifecycle Renewal (2 PCs, 6 Monitors)	-	Fleet	
IT FLEET							
Computer replacement					230,000		Covered by Lease
Computer peripheral equipment replacement - pooled assets					20,000		Covered by Lease
Total Fleet					250,000		
TOTAL CAPITAL FUNDING REQUEST					355,400	35,678	
LESS: DEPRECIATION							
NET CAPITAL FUNDING REQUIREMENTS					355,400		

COUNTY OF HURON
Information Technology - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
COUNTY RATES						
County Levy General	-	-	-	-	-	0.00%
Payment in Lieu	-	-	-	-	-	0.00%
Supplementary Taxes	-	-	-	-	-	0.00%
Total County Rates	-	-	-	-	-	0.00%
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	1,960	-	-	-	-	0.00%
Total Federal Grants	1,960	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Tax Sale Sundry	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Programs	1,960	-	-	-	-	0.00%
Intra County Recoveries	223,742	239,825	239,823	240,951	1,128	0.47%
Corp Service Allocation Recoveries	169,229	-	-	-	-	0.00%
Rent/Lease	-	-	-	249,212	249,212	0.00%
Third Party Recoveries	391	175	22,176	-	(22,176)	-100.00%
Total Other Revenue	395,322	240,000	261,999	490,163	228,164	87.09%
TOTAL REVENUE	397,282	240,000	261,999	490,163	228,164	87.09%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,155,099	1,242,393	1,400,414	1,447,236	46,822	3.34%
Salaries - Part Time	39,565	40,995	54,665	54,665	-	0.00%
Salaries - Time Off in Lieu Owing	(1,882)	-	-	-	-	0.00%
Total Salaries	1,192,782	1,283,387	1,455,079	1,501,901	46,822	3.22%

COUNTY OF HURON
Information Technology - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
BENEFITS						
Statutory Benefits	82,598	95,613	99,967	104,620	4,653	4.65%
Extended Benefits	96,075	97,591	117,342	119,337	1,995	1.70%
OMERS	127,161	132,002	147,731	150,261	2,530	1.71%
Total Benefits	305,833	325,206	365,040	374,218	9,178	2.51%
Total Salaries and Benefits	1,498,615	1,608,594	1,820,119	1,876,119	56,000	3.08%
EQUIPMENT						
Equipment Repairs & Maint.	12,702	10,103	33,825	27,853	(5,972)	-17.66%
Equipment Replacement New (under \$1,000)	46,179	67,705	70,700	73,500	2,800	3.96%
Small Tools/Equipment	895	227	3,000	41,000	38,000	1266.67%
Software	38,854	81,905	65,040	75,621	10,581	16.27%
Total Equipment	98,631	159,940	172,565	217,974	45,409	26.31%
PURCHASED SERVICE						
Consulting/Professional Fees	81,643	36,113	107,962	105,712	(2,250)	-2.08%
Insurance	5,314	6,400	6,400	10,700	4,300	67.19%
Intra County Purchases	-	-	-	38,650	38,650	0.00%
Legal Fees	1,112	3,701	1,000	1,000	-	0.00%
Maintenance Contracts	102,691	122,242	107,021	115,014	7,993	7.47%
Printing (External)	112	-	1,400	1,200	(200)	-14.29%
Total Purchased Service	190,872	168,456	223,783	272,276	48,493	21.67%
OPERATIONAL						
Advertising	-	-	-	250	250	0.00%
Associations/Memberships	1,293	1,914	1,849	1,570	(279)	-15.09%
Conventions/Conferences	6,210	619	18,200	12,700	(5,500)	-30.22%
Internet	87,571	87,489	111,441	95,938	(15,503)	-13.91%
Office Expense	570	1,021	4,918	3,400	(1,518)	-30.87%
Postage/Courier	961	529	1,025	1,225	200	19.51%
Publications & Subscriptions	5,690	6,196	5,650	6,314	664	11.75%
Rent	28,586	28,357	28,357	28,357	-	0.00%
Staff Training	11,482	9,621	15,300	15,847	547	3.58%
Telecommunications	8,004	6,318	9,425	7,317	(2,108)	-22.37%
Travel/Meals	8,363	5,398	8,500	7,000	(1,500)	-17.65%
Depreciation - Capital Assets	87,037	88,400	77,315	308,000	230,685	298.37%
Total Operational	245,766	235,862	281,980	487,918	205,938	73.03%

COUNTY OF HURON
Information Technology - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL EXPENDITURES	2,033,884	2,172,852	2,498,447	2,854,287	355,840	14.24%
(SURPLUS)/DEFICIT - ACCRUAL	1,636,601	1,932,853	2,236,448	2,364,124	127,676	5.71%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(61,917)	(308,000)	(246,083)	397.44%
Add Capital Asset Expenditures			97,128	355,400	258,272	265.91%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(75,211)	(120,666)	(45,455)	60.44%
TOTAL COUNTY LEVY	1,636,601	1,932,853	2,196,448	2,290,858	94,410	4.30%

COUNTY OF HURON
Information Technology
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	223,742	239,825	239,823	240,951	1,128	0.47%
Corp Service Allocation Recoveries	169,229	-	-	-	-	0.00%
Third Party Recoveries	-	-	22,176	-	(22,176)	-100.00%
Total Other Revenue	394,931	239,825	261,999	240,951	(21,048)	-8.03%
TOTAL REVENUE	394,931	239,825	261,999	240,951	(21,048)	-8.03%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	912,948	963,465	977,810	1,008,816	31,006	3.17%
Salaries - Part Time	11,479	-	11,952	11,952	-	0.00%
Salaries - Time Off in Lieu Owing	(1,882)	-	-	-	-	0.00%
Total Salaries	922,545	963,465	989,762	1,020,768	31,006	3.13%
BENEFITS						
Statutory Benefits	61,315	69,474	64,368	67,185	2,817	4.38%
Extended Benefits	75,543	76,487	78,273	79,360	1,087	1.39%
OMERS	103,383	103,826	105,739	106,422	683	0.65%
Total Benefits	240,241	249,787	248,380	252,967	4,587	1.85%
Total Salaries and Benefits	1,162,785	1,213,252	1,238,142	1,273,735	35,593	2.87%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	12,702	8,541	31,325	25,853	(5,472)	-17.47%
Equipment Replacement New (under \$1,000)	1,272	1,970	4,700	4,000	(700)	-14.89%
Small Tools/Equipment	895	227	3,000	3,000	-	0.00%
Software	38,398	81,905	65,040	70,621	5,581	8.58%
Total Equipment	53,268	92,644	104,065	103,474	(591)	-0.57%
PURCHASED SERVICE						
Consulting/Professional Fees	37,022	11,158	45,000	50,000	5,000	11.11%
Insurance	5,314	6,400	6,400	10,700	4,300	67.19%
Intra County Purchases	-	-	-	32,550	32,550	0.00%
Legal Fees	1,112	3,701	1,000	1,000	-	0.00%

COUNTY OF HURON
Information Technology
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance Contracts	43,778	46,133	49,119	57,112	7,993	16.27%
Printing (External)	112	-	700	500	(200)	-28.57%
Total Purchased Service	87,337	67,392	102,219	151,862	49,643	48.57%
OPERATIONAL						
Advertising	-	-	-	250	250	0.00%
Associations/Memberships	735	878	769	500	(269)	-34.98%
Conventions/Conferences	2,473	-	7,000	6,000	(1,000)	-14.29%
Internet	87,571	87,489	111,441	95,938	(15,503)	-13.91%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	295	547	2,918	1,400	(1,518)	-52.02%
Postage/Courier	29	44	25	25	-	0.00%
Publications & Subscriptions	5,690	6,196	5,650	6,314	664	11.75%
Rent	22,549	22,320	22,320	22,320	-	0.00%
Staff Training	7,801	9,556	10,800	7,847	(2,953)	-27.34%
Telecommunications	7,889	6,296	8,225	6,717	(1,508)	-18.33%
Travel/Meals	7,487	5,193	6,500	6,000	(500)	-7.69%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	87,037	88,400	77,315	58,000	(19,315)	-24.98%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	229,556	226,918	252,963	211,311	(41,652)	-16.47%
TOTAL EXPENDITURES	1,532,946	1,600,206	1,697,389	1,740,382	42,993	2.53%
(SURPLUS)/DEFICIT - ACCRUAL	1,138,015	1,360,381	1,435,390	1,499,431	64,041	4.46%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(77,315)	(58,000)	19,315	-24.98%
Add Capital Asset Expenditures			93,578	105,400	11,822	12.63%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus				(27,200)	(27,200)	0.00%
TOTAL COUNTY LEVY	1,138,015	1,360,381	1,451,653	1,519,631	67,978	4.68%

COUNTY OF HURON
Information Technology - FLEET
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	-	-	-	249,212	249,212	0.00%
Total Other Revenue	-	-	-	249,212	249,212	0.00%
TOTAL REVENUE	-	-	-	249,212	249,212	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	38,000	38,000	0.00%
Software	-	-	-	-	-	0.00%
Total Equipment	-	-	-	38,000	38,000	0.00%
OPERATIONAL						
Depreciation - Capital Assets	-	-	-	250,000	250,000	0.00%
Total Operational	-	-	-	250,000	250,000	0.00%
TOTAL EXPENDITURES	-	-	-	288,000	288,000	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	38,788	38,788	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation				(250,000)	(250,000)	0.00%
Add Capital Asset Expenditures				250,000	250,000	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus				(38,788)	(38,788)	0.00%
TOTAL COUNTY LEVY	-	-	-	0	0	0.00%

COUNTY OF HURON
Information Technology - GIS
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	351	145	-	-	-	0.00%
Total Other Revenue	351	145	-	-	-	0.00%
TOTAL REVENUE	2,311	145	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	242,151	278,928	352,625	367,385	14,760	4.19%
Salaries - Part Time	28,087	40,995	42,713	42,713	-	0.00%
Total Salaries	270,237	319,922	395,338	410,098	14,760	3.73%
BENEFITS						
Statutory Benefits	21,283	26,139	30,211	31,792	1,581	5.23%
Extended Benefits	20,532	21,104	32,582	33,386	804	2.47%
OMERS	23,778	28,176	35,141	36,917	1,776	5.05%
Total Benefits	65,593	75,419	97,934	102,095	4,161	4.25%
Total Salaries and Benefits	335,830	395,342	493,272	512,193	18,921	3.84%
EQUIPMENT						
Equipment Repairs & Maint.	-	1,561	2,500	2,000	(500)	-20.00%
Equipment Replacement New (under \$1,000)	-	1,641	1,000	1,500	500	50.00%
Software	456	-	-	5,000	5,000	0.00%
Total Equipment	456	3,202	3,500	8,500	5,000	142.86%
PURCHASED SERVICE						
Consulting/Professional Fees	20,229	459	34,450	27,200	(7,250)	-21.04%
Intra County Purchases	-	-	-	6,100	6,100	0.00%
Maintenance Contracts	58,914	76,109	57,902	57,902	-	0.00%
Printing (External)	-	-	700	700	-	0.00%
Total Purchased Service	79,143	76,569	93,052	91,902	(1,150)	-1.24%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%

COUNTY OF HURON
Information Technology - GIS
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Associations/Memberships	557	764	820	820	-	0.00%
Conventions/Conferences	3,737	-	11,000	6,500	(4,500)	-40.91%
Internet	-	-	-	-	-	0.00%
Office Expense	275	474	2,000	2,000	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	3,681	65	3,500	8,000	4,500	128.57%
Telecommunications	115	21	600	600	-	0.00%
Travel/Meals	853	205	1,000	1,000	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	15,256	7,567	24,957	24,957	-	0.00%
TOTAL EXPENDITURES	430,685	482,680	614,781	637,552	22,771	3.70%
(SURPLUS)/DEFICIT - ACCRUAL	428,373	482,534	614,781	637,552	22,771	3.70%
LEVY BASED ADJUSTMENTS						
Less Depreciation			-	-	-	0.00%
Add Capital Asset Expenditures			3,550	-	(3,550)	-100.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus				(26,200)	(26,200)	0.00%
TOTAL COUNTY LEVY	428,373	482,534	618,331	611,352	(6,979)	-1.13%

COUNTY OF HURON

911

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Third Party Recoveries	40	29	-	-	-	0.00%
Total Other Revenue	40	29	-	-	-	0.00%
TOTAL REVENUE	40	29	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	69,979	71,035	1,056	1.51%
Total Salaries	-	-	69,979	71,035	1,056	1.51%
BENEFITS						
Statutory Benefits	-	-	5,388	5,643	255	4.73%
Extended Benefits	-	-	6,487	6,591	104	1.60%
OMERS	-	-	6,851	6,922	71	1.04%
Total Benefits	-	-	18,726	19,156	430	2.30%
Total Salaries and Benefits	-	-	88,705	90,191	1,486	1.68%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	44,907	64,094	65,000	68,000	3,000	4.62%
Total Equipment	44,907	64,094	65,000	68,000	3,000	4.62%
PURCHASED SERVICE						
Consulting/Professional Fees	24,392	24,496	28,512	28,512	-	0.00%
Total Purchased Service	24,392	24,496	28,512	28,512	-	0.00%
OPERATIONAL						
Associations/Memberships	-	273	260	250	(10)	-3.85%
Conventions/Conferences	-	619	200	200	-	0.00%
Postage/Courier	932	485	1,000	1,200	200	20.00%
Staff Training	-	-	1,000	-	(1,000)	-100.00%
Telecommunications	-	-	600	-	(600)	-100.00%
Travel/Meals	22	-	1,000	-	(1,000)	-100.00%
Total Operational	954	1,377	4,060	1,650	(2,410)	-59.36%

COUNTY OF HURON

911

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL EXPENDITURES	70,252	89,967	186,277	188,353	2,076	1.11%
(SURPLUS)/DEFICIT - ACCRUAL	70,212	89,937	186,277	188,353	2,076	1.11%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures			-	-	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	70,212	89,937	186,277	188,353	2,076	1.11%



COUNTY OF HURON

2021 BUDGET

**COURT SERVICES - PROVINCIAL
OFFENCES**

CORPORATION OF THE COUNTY OF HURON

2021 BUDGET

HURON COUNTY COURT SERVICES – PROVINCIAL OFFENCES

The Provincial Offences budget is comprised of all costs relating to the administration, adjudication, and prosecution of charges laid under Parts I, II, III of the Provincial Offences Act. Acts which fall under POA include some of the following: Highway Traffic Act, Liquor Licence Act, The Cannabis Licence Act, The Cannabis Control Act, Trespass to Property Act and Compulsory Automobile Insurance Act. Other charges under Provincial Offences jurisdiction include contraventions to municipal by-laws and minor federal statutes such as Fish and Game.

2021 Budget Changes

Salaries and Benefits

Salaries and Benefits are decreasing by \$27,874 or 10.48%, primarily due to the decreased volume of charges. Staffing compliment is expected to change by 0.5 part time staff for 2021.

Total approved Full Time Equivalent –2.5. There are 2.0 full time staff and 1 casual staff for court reporting and office backfill.

Purchased Service

The bulk of the consulting fees relate to the collection agency commissions being charged for POA collections. The agency charges a 32% commission, however, this cost is passed on to the debtor, and collected along with the fine amount. Therefore, the net impact to the County for collections is 1.76% due to the non-rebate able portion of the HST on the collection agency commission. Based on the current collection results, we have increased the agency commission to reflect actuals.

Overall, purchased service costs are expected to increase by \$6,150.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc.

Program

The program items relate to non-discretionary expenditures such as monitoring and enforcement fees, prosecution, adjudication and ICON usage. For example, the County must pay \$1.95 for every charge entered in ICON. The Victim Fine Surcharge, Dedicated Fines, and Fines – Other Court Areas relate to monies the

County collects on behalf of the province and other municipal courts. Each dollar collected on behalf of another court is reflected as revenue in the County's ledger, with the corresponding expense. The net impact is zero.

With the decrease in charges programming costs are expected to decrease. However, this is a number that we have little control over and is based on the actual volumes, payment activity and court time for 2021.

Revenue

POA revenue is difficult to accurately forecast as the County has limited control in the process. Budgets are being adjusted downward based on current results. Some variables impacting fine revenue are the number of charges being issued across the County, court rulings, and the success of the collection agency.

Capital Budget

Capital assets being requested in 2021 relate to cycle replacement of the staff and courtroom computers.

Summary

The net revenue estimate to the County Levy on a year over year basis is a decrease in net revenue of \$23,776 to \$160,606.

County of Huron
Provincial Offences
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Provincial Offences							
Receipt Printer/Server costs					4,500		
TOTAL POA					\$ 4,500		
TOTAL CAPITAL FUNDING REQUEST					\$ 4,500		
LESS: DEPRECIATION							
NET CAPITAL FUNDING REQUIREMENTS					\$ 4,500		

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fines	946,614	644,605	885,000	785,000	(100,000)	-11.30%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	946,614	644,605	885,000	785,000	(100,000)	-11.30%
TOTAL REVENUE	946,614	644,605	885,000	785,000	(100,000)	-11.30%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	159,393	158,340	159,723	161,325	1,602	1.00%
Salaries - Part Time	19,233	2,735	59,219	31,500	(27,719)	-46.81%
Salaries - Time Off in Lieu Owing	407	-	-	-	-	0.00%
Total Salaries	179,034	161,074	218,942	192,825	(26,117)	-11.93%
BENEFITS						
Statutory Benefits	12,155	11,622	16,679	14,798	(1,881)	-11.28%
Extended Benefits	11,333	11,265	13,834	13,849	15	0.11%
OMERS	18,042	17,157	16,588	16,697	109	0.66%
Total Benefits	41,530	40,043	47,101	45,344	(1,757)	-3.73%
Total Salaries and Benefits	220,564	201,118	266,043	238,169	(27,874)	-10.48%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	800	800	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	2,500	2,500	-	0.00%
Total Equipment	-	-	3,300	3,300	-	0.00%
PURCHASED SERVICE						
Audit	1,211	1,160	1,400	2,150	750	53.57%
Consulting/Professional Fees	46,084	33,518	50,000	50,000	-	0.00%
Insurance	1,771	2,100	2,100	3,600	1,500	71.43%
Occupational Accident Insurance	-	-	550	550	-	0.00%
Intra County Purchases	-	-	-	3,900	3,900	0.00%
Legal Fees	30,869	19,938	35,000	35,000	-	0.00%
Maintenance Contracts	-	-	-	-	-	0.00%
Printing (External)	1,610	1,183	10,000	10,000	-	0.00%

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	81,545	57,900	99,050	105,200	6,150	6.21%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	400	498	1,000	1,000	-	0.00%
Bank Charges	16,139	15,767	16,000	16,000	-	0.00%
Conventions/Conferences	1,225	-	3,125	3,125	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	2,387	2,394	4,000	4,000	-	0.00%
Postage/Courier	1,620	1,122	2,500	2,500	-	0.00%
Publications & Subscriptions	1,151	1,079	1,200	1,200	-	0.00%
Receivable Write Off	93,217	-	-	-	-	0.00%
Rent	5,200	5,200	5,200	5,200	-	0.00%
Staff Training	-	-	1,200	1,200	-	0.00%
Telecommunications	2,216	2,514	3,200	3,200	-	0.00%
Travel/Meals	874	-	1,250	1,250	-	0.00%
Depreciation - Capital Assets	3,714	2,308	2,661	-	(2,661)	-100.00%
Total Operational	128,143	30,882	41,336	38,675	(2,661)	-6.44%
PROGRAM						
Adjudication	32,931	15,826	45,000	35,000	(10,000)	-22.22%
Dedicated Fines	27,390	10,620	25,000	20,000	(5,000)	-20.00%
Fines - Other Court Areas	54,757	29,027	65,000	45,000	(20,000)	-30.77%
ICON Charges	9,181	10,345	9,500	9,500	-	0.00%
Provincial Administration Chgs	4,596	4,596	4,800	4,800	-	0.00%
Victim Fine Surcharge	117,431	101,713	140,000	120,000	(20,000)	-14.29%
Witness Fees	45	(22)	250	250	-	0.00%
Total Program	246,330	172,104	289,550	234,550	(55,000)	-18.99%
TOTAL EXPENDITURES	676,582	462,002	699,279	619,894	(79,385)	-11.35%
(SURPLUS)/DEFICIT - ACCRUAL	(270,032)	(182,602)	(185,721)	(165,106)	20,615	-11.10%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(2,661)	-	2,661	-100.00%
Add Capital Asset Expenditures			4,000	4,500	500	12.50%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(270,032)	(182,602)	(184,382)	(160,606)	23,776	-12.89%



COUNTY OF HURON
2021 BUDGET

Human Resources

CORPORATION OF THE COUNTY OF HURON

2021 BUDGET

HUMAN RESOURCES DEPARTMENT

The Human Resources Team supports over 630 full, part-time, casual and seasonal staff across the County's 13 departments. The Team consists of 5 Human Resources professionals who are responsible for all areas of Human Resources Management to include recruitment and selection, onboarding, training and development, labour relations, job evaluation, pay equity, compensation to include employee group benefits, organizational development and change management, employee engagement, leadership development, health and safety to include mental health in the workplace, WSIB and return to work programs, human resources information system software and all human resources policies, procedures and practices.

The Human Resources Team also has the responsibility for ensuring that the County of Huron is compliant with all relevant legislation. The Human Resources Team serves to negotiate and administer four collective agreements with accompanying provincial union representatives as well as all employment policies, salaries and benefits with the non-union employees.

The Human Resources Team leads with values to include respect, integrity, honesty, inclusiveness, understanding, trust and excellence.

Human Resources Team:

- Director of Human Resources
- Senior Manager of Human Resources
- Safety & Wellness Supervisor
- Total Rewards Advisor
- Talent Acquisition Specialist

2021 Budget Changes

Salaries

The 2021 HR Salary and Benefits line has increased by \$19,331 bringing the total budgeted amount to \$589,999. This increase is a result of an existing maternity leave scheduled until February 2022, while still accounting for the budgeted 1.5% non-union pay increase for 2021.

Purchased Services

Consulting/Professional Fees has increased by \$21,250 this increase is a result of bargaining four collective agreements as well as the continuation of the Job Evaluation (JE) Audit as part of Human Resources Strategic Plan. Through this project we have migrated to an online job evaluation questionnaire tool for the JE process. In addition we continue to work with Gallagher and Associates to complete a market and compensation review.

Operational

Corporate wide Staff Training has increased by \$2,875 to \$63,625. This includes our Management and Leadership series which is fully funded through the HR budget and services all departments county wide. Other training needs are first aid, mental health first aid, and mandated training such as AODA (Accessibility for Ontarians with Disability Act), and other health and safety programs. Our Safety and Wellness Supervisor will continue to be engaged in Mental Health/Mindful certification training to help support our psychologically healthy and safe workplace initiative. We are continuing to partner with Thomas International using both recruitment and leadership tools as an additional resource for staff moving through the talent pipeline as well as provide additional resources for any areas of performance improvement.

Conventions / Conferences has been decreased by \$3,125 due to HR staff taking relevant HR courses virtually saving on travel and meal expenses. We will continue to attend the now virtual Human Resources Professional Association Conference as well as the Ontario Municipal Human Resources Association's (OMHRA) spring and fall conference.

Human Resources Information System software project has been carried forward from 2019's budget and is currently in the vendor demonstration stage of the project. It is of crucial importance that the HRIS software work seamlessly with the ECM software. This will assist in service improvements by reducing duplication of work, tracking of employee information, reporting and improved efficiencies.

Programs

Special consideration in 2021 as we continue through the COVID pandemic for our frontline staff resulting in an increase of \$5,000 in our Wellness Program.

Summary

The total Human Resources budget is projected to increase by \$46,412 to \$704,279 for the 2021 budget year, or an increase of 7.06%.

County of Huron
Human Resources
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Computers (laptops)	Hardware	Upgrade		2 x Microsoft Surface Laptop @ \$1515.60 each		covered by Fleet	
Docking Station	Hardware	Upgrade		2 x Surface Pro Docking Station @ \$192.99 each			
Extended Service Plan	Software	Upgrade		2 x Microsoft Extended Hardware Service Plan - 3 yr @ \$82.19 each			
License	Software	Upgrade		2 x 4 Year Absolute Resilience Subscription License @ \$131.13 each			
License	Software	Upgrade		2 x MS Office Pro Plus License @ \$505.57 each			
Wireless Earbuds	Hardware	Upgrade		2 x Surface Earbuds \$ \$258.99 each			
HRIS					38,000.00	Carryforward	
TOTAL CAPITAL FUNDING REQUEST					38,000	-	
LESS: DEPRECIATION					-		
NET CAPITAL FUNDING REQUIREMENTS					38,000		

COUNTY OF HURON

Human Resources

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	155,488	116,466	116,466	123,633	7,167	6.15%
Third Party Recoveries	221	101	2,000	2,000	-	0.00%
Total Other Revenue	155,709	116,567	118,466	125,633	7,167	6.05%
TOTAL REVENUE	155,709	116,567	118,466	125,633	7,167	6.05%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	420,374	438,327	412,885	403,945	(8,940)	-2.17%
Salaries - Part Time	-	-	34,636	59,824	25,188	72.72%
Salaries - Time Off in Lieu Owing	(39)	-	-	-	-	0.00%
Total Salaries	420,334	438,327	447,521	463,769	16,248	3.63%
BENEFITS						
Statutory Benefits	26,513	29,944	31,057	31,458	401	1.29%
Extended Benefits	31,924	36,926	44,608	45,142	534	1.20%
OMERS	45,565	47,632	47,482	49,629	2,148	4.52%
Total Benefits	104,002	114,501	123,147	126,230	3,083	2.50%
Total Salaries and Benefits	524,337	552,828	570,668	589,999	19,331	3.39%
EQUIPMENT						
Equipment Rentals/Leases	1,696	1,668	1,815	1,815	-	0.00%
Equipment Repairs & Maint.	118	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	2,040	-	1,000	1,000	-	0.00%
Small Tools/Equipment	132	-	-	400	400	0.00%
Total Equipment	3,986	1,668	3,115	3,515	400	12.84%

COUNTY OF HURON

Human Resources

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Consulting/Professional Fees	28,878	27,724	31,000	52,250	21,250	68.55%
Insurance	3,444	4,100	4,100	7,000	2,900	70.73%
Occupational Accident Insurance	864	856	1,093	810	(283)	-25.86%
Intra County Purchases	-	-	-	4,600	4,600	0.00%
Legal Fees	36,533	29,111	35,000	35,000	-	0.00%
Maintenance Contracts	-	604	600	4,200	3,600	600.00%
Printing (External)	755	342	1,500	1,000	(500)	-33.33%
Miscellaneous Services	-	-	100	100	-	0.00%
Total Purchased Service	70,474	62,738	73,393	104,960	31,568	43.01%
OPERATIONAL						
Advertising	178	-	500	500	-	0.00%
Associations/Memberships	3,050	3,474	3,235	5,465	2,230	68.93%
Conventions/Conferences	4,140	3,874	11,300	8,175	(3,125)	-27.65%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	91	365	500	100	(400)	-80.00%
Office Expense	5,063	4,141	5,500	5,500	-	0.00%
Postage/Courier	102	157	244	244	-	0.00%
Publications & Subscriptions	1,545	1,161	1,570	1,495	(75)	-4.78%
Rent	14,400	14,400	14,400	14,400	-	0.00%
Staff Training	45,581	27,847	60,750	63,625	2,875	4.73%
Telecommunications	4,176	3,479	3,899	4,084	185	4.74%
Travel/Meals	13,024	1,195	12,851	12,850	(1)	-0.01%
Depreciation - Capital Assets	3,254	4,408	4,408	-	(4,408)	-100.00%
Total Operational	94,606	64,501	119,157	116,438	(2,719)	-2.28%
PROGRAM						
Special Events	8,838	6,085	10,000	15,000	5,000	50.00%
Total Program	8,838	6,085	10,000	15,000	5,000	50.00%
TOTAL EXPENDITURES	702,241	687,820	776,332	829,912	53,579	6.90%

COUNTY OF HURON**Human Resources**

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	546,532	571,253	657,866	704,279	46,412	7.06%
LEVY BASED ADJUSTMENTS						
Less Depreciation				-	-	0.00%
Add Capital Asset Expenditures			38,000	38,000	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(38,000)	(38,000)	-	0.00%
TOTAL COUNTY LEVY	546,532	571,253	657,866	704,279	46,412	7.06%



COUNTY OF HURON
2021 BUDGET

Public Works / Fleet / Hazardous Waste

CORPORATION OF THE COUNTY OF HURON 2021 BUDGET

PUBLIC WORKS / HIGHWAYS DEPARTMENT

BACKGROUND

The Public Works Department, including Highways and Fleet services, has a combined staff of 51.48 FTE (48.50 Full time, 2.98 Part Time) employees to maintain approximately 775 km of County Roads (including 66 km of urban streets), 293 large bridges and culverts, along with thousands of smaller culverts. As well, the Public Works Dept provides administration of Fleet vehicles & equipment and highway facilities owned by the County.

Organizationally, Highways and Fleet is represented by the following table showing the staff complement, paid hours, and expenses:

Division	Full Time Equivalent (FTE)	Annual Hours	Total Salary & Benefits
Highways	47.67	99,297	\$4,383,585
Fleet	3.81	7,873	\$ 412,125
Total	51.48	107,170	\$4,760,710

Summary of Expense Categories

Operations and Maintenance

The Maintenance/Operations and Administration component of the 2021 Public Works Budget was prepared based a review of 2019 actuals and 2020 forecasted values.

Actual forecasted values in the 2020 budget have been referenced in preparing this budget, however, 2020 is not expected to reflect a typical year in operating or capital expenditures due to impacts of COVID-19. Some of those impacts are deferred or delayed capital work with some re-allocation of efforts on a backlog of repairs and maintenance items on roads, drainage, and bridges. From this perspective, 2019 actuals were also referenced along with anticipated ongoing impacts of COVID-19 into 2021.

With the introduction of Corporate Attrition Plan a number of re-allocations have taken place for workload between Fleet, Roads, Bridges, and Administration. While the net change has not impacted total salaries, it has resulted in a minor re-allocation of salary expenses between functional areas within the Public Works budget.

All bridge, culvert and road sections proposed for rehabilitation in 2020 were selected based on site inspections, technical analysis, Pavement Condition Index (PCI) scores, Ontario Structure Inspection Manual (OSIM) bridge inspections, prioritization based on the optimal timing for rehabilitation and in progress of being updated in the revised Asset Management Plan.

Rural Road Renewal Program

A review of the County Road renewal program began in 2017 and has continued through 2019 that re-focus renewal of roads based on industry best practice of being driven by the current condition of pavement and base and best value investments that manage the road base, shoulder, drainage, and road surface at acceptable levels for the longest period of time at the lowest average annual cost. This approach incorporates the principals of Asset Management full life-cycle planning.

The County completed its first major road rehabilitation project in 2020 having completed remediation of the granular base of County road 87 between County Road 86 and County Road 28 (11.2 km). This project confirmed that base remediation is required on many of County Roads as distresses shown on the surface were due to a number of underlying issues which can only be addressed with full pavement removal and base remediation.

There are no major road renewal projects in the 2021 capital budget as there is a focus on urban road renewals as well as conflict with the bridge replacements on County Road 83. Rural roads in the south part of Huron County that are in most need of remediation at this time (i.e. CR 84, CR 83) are also needed as detour routes for bridge and planned urban renewal projects. As a result, rural road renewal of these roads are being deferred.

Rural road work in 2021 will include the following:

Pavement Preservation

There are pavement preservation opportunities such as micro-surfacing to extend the life of pavement to align with next major pavement treatment of adjacent sections of road. Examples of micro-surfacing can be seen on Highway 8 completed by MTO a few years ago. Applying a micro-surface to a road that is good condition extends the life of the underlying asphalt by several years. These locations include:

- County Road 5 – PCI 74 (2.0km) from Airport Line to Highway 4
- County Road 21 – PCI 72 (1.7km) from Huron Park Road to County Road 10
- County Road 31 – PCI 75 (4.1km) from County Road 84 to Kippen Road

County Road 30 from County Road 87 to Howick Minto Line (15.53 km) Detailed Investigations for future renewal

This road currently has a PCI of 60 with an AADT of 1,100. Last Rehabilitated in 2009 using CIR. CR 30 is showing signs of significant localized distresses including severe alligator cracking. The County has had to repair multiple sections on CR 30 using Hot Mix Asphalt Patching as well as spray patching over the last 2 years. Detailed investigations will confirm the extent to which the road base requires remediation, what sub-drainage work may be needed, the suitability of existing asphalt for recycling options, and culvert replacements.

County Road 7 from County Road 4 to Fordwich Line (20.14 km) Detailed Investigations for future renewal

This road currently has a PCI of 65 with an AADT of 700. This road was Pad & Paved in 2004. Slurry Seal was applied in 2019 as a preservation strategy with the aim to delay major rehabilitation by 2 - 5 years. County Road 7 is showing severe transverse cracking throughout as well as localized areas of moderate to severe alligator cracking. Detailed investigations will confirm the extent to which the road base requires remediation, what sub-drainage work may be needed, the suitability of existing asphalt for recycling options, and culvert replacements.

County Road 83 from Highway 21 to West Urban Limits of Exeter (18.52 km) Detailed Investigations for future renewal

This road currently has a PCI of 73 with an AADT of 7,800. This road was last rehabilitated in 1998 using CIR. County Road 83 is starting to show moderate to severe distresses, particularly transverse cracks. As the County's busiest road that is often used by oversize loads, CR 83 should be rehabilitated before it deteriorates further significantly. Detailed investigations will confirm the extent to which the road base requires remediation (if any), what sub-drainage work may be needed, the suitability of existing asphalt for recycling options, and culvert replacements.

Urban Road Renewal Program

The 2021 road program continues to focus on urban road renewal which involves full re-construction of the road including underground infrastructure (Sanitary, Storm, Water) along with general improvements in downtown locations for pedestrian access and safety in collaboration with local municipalities.

County Road 4 – Clinton Urban Renewal (Combined project with Central Huron)

Site investigations, engineering, public consultation, designs and permits are in progress for the urban reconstruction of Clinton as part of the 2020 approved budget. Additional funding for the urban road reconstruction of County Road 4 through Clinton consists of full replacement of water infrastructure, storm infrastructure, and portions of sanitary sewers through the downtown core of Clinton along with improvements for parking, sidewalks, and pedestrian crossings. Accessibility to storefronts will be improved to the extent possible with adjustments in road/sidewalk elevations and grades. Additionally, the road will be milled and

paved from Base Line road southward to the downtown core reconstruction limits with minor curb repairs and adjustments in curb/gutter/surface drainage at the intersection of County Road 4 and County Road 15. An estimate for the Huron County portion of the project is \$1.9M. Costs associated with water, sanitary sewer, sidewalks, and other improvements are budgeted by Central Huron.

County Road 12 – Seaforth Urban Renewal (Combined project with Huron East)

The downtown core of Seaforth has been completed in 2020, however, a portion of County Road 12 south of the railway tracks has been deferred to 2021 as a result of a delay to the start of the construction season while COVID-19 protocols were being developed in the industry. Costs directly associated to construction not completed in 2020 are being carried forward to 2021, however, additional costs for site supervision/inspections and contract administration to carry this project to an additional year have been added to the 2021 budget to enable successful completion of this project in 2021.

County Road 84 (1.17 km) - Zurich Urban Renewal from 162m west of Walnut St to 150m East of East St (Combined project with Bluewater)

This urban section of County Road 84 was last rehabilitated in 2000 using a Mill & Pave (50mm) treatment. Preliminary storm sewer inspections indicate the urban drainage infrastructure is in poor condition requiring replacement. In collaboration with the Municipality of Bluewater, work will begin on the design, public consultation, permit applications, and tender package preparation for the re-construction of the planned for 2022. This project will also include water and sanitary system renewals as well other urban streetscape enhancements in collaboration with local businesses. A cost estimate for construction is not yet available as the scope of work is to be finalized through the work being completed in 2021.

County Road 84 (1.10 km) – Hensall Urban Renewal from 190m west of Elizabeth St to Highway 4 (Combined project with Bluewater)

This urban section of County Road 84 was last rehabilitated in 2000 using a Mill & Pave (50mm) treatment. Preliminary storm sewer inspections indicate the urban drainage is in fair condition but is undersized and may require some re-configuration. In collaboration with the Municipality of Bluewater, work will begin on the design, public consultation, permit applications, and tender package preparation for the re-construction planned for 2023. This project will also include water and sanitary system renewals as well other urban streetscape enhancements in collaboration with local businesses. A cost estimate for construction is not yet available as the scope of work is to be finalized through the work being completed in 2021.

County Road 83 – (700m) Exeter Urban Renewal from Highway 4 to West Urban Limits (Combined Project with South Huron)

This work involves the planning, design and tender of the reconstruction of County Road 83 from Highway #4 to the railway tracks (GEXR) including storm, sanitary, and water infrastructure in collaboration with South Huron.

A cost estimate for construction of this section of CR #83 is not yet available as the scope of work is to be finalized. This work is expected to be completed in 2024. County #83 is our busiest highway.

Large Culvert and Bridge Program

The County of Huron Public Works Department is dedicated to maintaining a high quality road network that includes bridges and large culverts. In order to be efficient with capital funding, the County has implemented asset management planning into their everyday roles in order to make the most financially responsible decisions.

For bridge and large culvert projects, the County uses regular maintenance, industry best practices, and asset management planning to prioritize capital funding. In an effort to prevent major structure replacement projects from occurring simultaneously, the County is recommending to complete a greater number of small-scale rehabilitations. At the same time, structures that have deteriorated beyond repair or have been prioritized through asset management planning are being recommended for replacement. By replacing structures before severe deterioration has become critical, the County is able to keep the road network safe and avoid lengthy closures or high engineering fees. Smaller rehabilitations are more cost effective when timed appropriately.

Bridges and large culverts have a recommended expected life of 75 years. The expected life can be extended by regular maintenance and timely rehabilitations. Currently, the County owns 81 bridges and 211 large culverts.

In 2021, the Public Works Department is proposing the following bridge/large culvert projects.

RB01249 – Rehabilitation of 01-24.9 (Cooke’s Bridge)

Rigid Frame, Built = 1960, Current BCI = 71, Deck Length = 13.7m, Spans = 1
This bridge was scheduled for rehabilitation by the County's Bridge Crew in 2020. However, due to COVID-19 the bridge crew focused less on large capital projects and more on minor maintenance. This bridge was last rehabilitated in 2008 (new barrier walls). The bridge is generally in good condition but the asphalt is showing signs of bottom up defects indicative of problems with the concrete deck. Patching the deck and waterproofing and paving the bridge is expected to extend the life by at least 10 years to 2045. Design work has already been completed in anticipation for this project.

RB19183 – Rehabilitation of 19-18.3 (Brown’s Bridge)

Rigid Frame, Built = 1956, BCI = 71, Deck Length = 17.2m, Spans = 1
This bridge was scheduled for rehabilitation by the County's Bridge Crew in 2020. However, due to COVID-19 the bridge crew focused less on large capital projects

and more on minor maintenance. This bridge was last rehabilitated in 1988 (patch, waterproof, and pave). The bridge is generally in good condition. However, new barriers and waterproofing would extend the service life of the bridge by at least 15 years to 2046. New guiderails will also be installed to replace the substandard end treatments. Design work has already been completed in anticipation for this project.

RB20246 – Re-Pave Approaches at Marnoch Bridge (20-24.6)

Deck on Concrete Girders, Built = 1966, BCI = 73, Deck Length = 86m, Spans = 3
This structure is generally in good condition and was last rehabilitated in 2006. The 2006 rehab included patch, waterproofing, and paving the bridge deck and expansion joint seal modifications. Since 2006, the approaches to the bridge have settled and cracked creating a rough riding surface leading up to the bridge. The approaches should be repaved to avoid further settlement. This work is not expected to increase the expected service life.

RB30059 – Re-Pave Fordwich Bridge (30-05.9)

Rigid Frame, Built = 1954, BCI = 66, Deck Length = 39m, Spans = 2
This structure is generally in good condition and was last rehabilitated in 2001. The 2001 rehab included patch, waterproofing, and paving the bridge deck. Since 2001, the asphalt over the bridge has cracked leading to an increased rate of deterioration. The Public Works Department is recommending to mill and pave the top lift of asphalt from the bridge to extend the expected service life of the bridge by approximately 5 years.

RB30087 – Re-Pave Bridge 30-08.7

Rigid Frame, Built = 1958, BCI = 74, Deck Length = 16m, Spans = 1
This structure is generally in good condition and was last rehabilitated in 2007. The 2007 rehab included a concrete overlay, waterproof, and pave as well as barrier replacement. Since 2007, one approach has settled and there are transverse cracks in the asphalt at the ends of the bridge leading to an increased rate of deterioration. The Public Works Department is recommending to mill and pave the top lift of asphalt from the bridge to extend the expected service life of the bridge by approximately 5 years.

RC08140 – Replacement of Culvert 08-14.0

Corrugated Steel Pipe Arch, Built = 1970, BCI = 45, Span = 1.83m
This steel culvert is in very poor condition with severe corrosion and perforations. The culvert bottom is starting to show signs of uplift which creates uneven stresses on the barrel walls. A new culvert would provide a 75 year life and improved hydraulic capacity. Design has been awarded and construction is anticipated in summer 2021.

RC17061 – Replacement of Culvert 17-06.1

Corrugated Steel Pipe, Built = 1955, BCI = 35, Span = 2.44m
The culvert is in poor condition with severe corrosion and perforations. The high water mark is also high inside the culvert. This may be an indication that the culvert is undersized hydraulically. A new culvert would provide a 75 year life and improved

hydraulic capacity. Design has been awarded and construction is anticipated in summer 2021.

RB31266 – Rehabilitation of Forester’s Bridge (31-26.6)

Deck on Concrete Girders, Built = 1984, BCI = 70, Deck Length = 150m, Spans = 5
This structure is generally in good condition and was last rehabilitated in 2011. The 2011 work included slope protection to prevent washouts in front of the south abutment. There has been no other significant work done to the structure since 1984. The Public Works Department is recommending to patch, waterproof, and pave the bridge deck, upgrade the barrier system, and replace the expansion joints. This work is estimated to extend the expected service life by approximately 15 years. Forester’s Bridge is estimated to be the second most expensive bridge in the County’s inventory so investing in the longevity of this bridge pays dividends in the future. Design work is anticipated in 2021 with construction in 2022.

RB86328 – Rehabilitation of Zetland Bridge (86-32.8)

Deck on Steel Girders, Built = 1965, BCI = 72, Deck Length = 93m, Spans = 3
This structure is generally in good condition and was last rehabilitated in 2007. The 2007 rehab included abutment bearing replacement, expansion joint seal replacement, and some structural steel girder repairs. Since 2007, the top lift of asphalt has been replaced as part of a larger paving contract on Amberley Road. Replacing the top lift of asphalt does not improve the condition of the waterproofing or deck and covers up any indication of distresses in the concrete deck. The Public Works Department is recommending to coat the girders, patch the abutments, replace the deteriorating barriers, and patch, waterproof, and pave the bridge deck. This work is estimated to extend the service life of the bridge by approximately 15 years. Design work is anticipated in 2021 with construction in 2022.

RBBB23 – Replace Boundary Bridge 23

Rigid Frame, Built = 1961, BCI = 44, Deck Length = 9m, Spans = 1
This structure is located on Line 183 which is a boundary road between the Municipalities of Huron East and West Perth. The structure has the lowest BCI of any bridge in Huron County and is beyond repair. Huron County owns 50% of the structure with West Perth has confirmed that replacement should go ahead in year 2023. Additionally, once the bridge is replaced, Huron County can download their 50% share to Huron East with no additional payments. The Public Works Department is recommending to replace this structure in partnership with West Perth in 2023 and design work beginning late 2021. West Perth has confirmed their funding for 2021.

RB83147 – Replacement of 83-14.7 (Black Creek Bridge)

Rigid Frame, Built = 1948, BCI = 55, Deck Length = 20.1m, Spans = 1
This bridge was last rehabilitated in 1998 (patch, waterproof, and pave). The bridge is in fair to poor condition with substandard railings. Additionally, hydraulic investigations indicate that the span was undersized.. Replacing the bridge will provide 75 years of service and has a similar annual average cost vs. rehabilitation. Replacement at this time offers the longest life and aids the County in long term capital planning. Design and permit work commenced in 2019 with Environmental

Assessment and Public Information Sessions in 2020. Replacement of this structure is scheduled to be tendered in 2020 with award and construction in 2021.

RB83192 – Replacement of 83-19.2 (Ausable River 1 Bridge)

Rigid Frame, Built = 1948, BCI = 55, Deck Length = 20.1m, Spans = 2

This bridge was last rehabilitated in 1998 (patch, waterproof, and pave). The bridge is in fair to poor condition with substandard railings. Replacing the bridge will provide 75 years of service and has a similar annual average cost vs. rehabilitation. Replacement at this time offers the longest life and aids the County in long term capital planning. Design and permit work commenced in 2019 with Environmental Assessment and Public Information Sessions in 2020. Replacement of this structure is scheduled to be tendered in 2020 with award and construction in 2021.

RC04294 – Replacement of Culvert 04-29.4

Open Footing Concrete Box, Built = 1950, BCI = 42, Span = 2.65m

This concrete box culvert is in poor condition with delaminations and concrete erosion. The structure had concrete extensions added at an unknown date. The Public Works Department is recommending to replace this structure at the same time as 04-29.4 which provides economical benefits in the construction contract. A new culvert would provide a 75 year life and improved hydraulic capacity. Design has commenced on this structure in 2020 and is scheduled to be tendered in spring 2021 with construction in fall 2021.

RC04362 – Replacement of Culvert 04-29.7

Open Footing Concrete Arch, Built = 1950, BCI = 38, Span = 2.75m

This concrete arch culvert is in poor condition with delaminations and concrete erosion. The structure had concrete extensions added at an unknown date. The Public Works Department is recommending to replace this structure at the same time as 04-29.4 which provides economical benefits in the construction contract. A new culvert would provide a 75 year life and improved hydraulic capacity. Design has commenced on this structure in 2020 and is scheduled to be tendered in spring 2021 with construction in fall 2021.

RC86154 – Replacement of Culvert 86-15.4

Open Footing Box Culvert, Built = 1940, BCI = 26, Span = 3.65m

****Shared project with Bruce County****

The culvert is in poor condition. A new culvert would provide a 75 year life and improved hydraulic capacity. Design has been awarded in 2020 and construction is anticipated in summer 2021. Bruce County has confirmed funding for their 50% share of this project.

RB08063 – Rehabilitation of 08-06.3 (Summerhill Bridge)

Deck on Steel Girders, Built = 1959, BCI = 62, Deck Length = 57.6m, Spans = 3

This bridge is in fair condition and was last rehabilitated in 2006 (patch, waterproof, and pave with barrier replacement. Conversion to semi integral abutments) by the County Bridge Crew. The recent rehabilitation addressed all issues above the deck but the abutments need to be patched for it to reach its design life. Coating the bridge girders and patching the abutments is expected to extend the life of the

bridge by at least 15 years to 2049. Engineering has been awarded in 2020 and construction is anticipated in late spring 2021.

RB015069 – Rehabilitation of 15-06.9 (Westerhout Bridge)

Rigid Frame, Built = 1960, BCI = 65, Deck Length = 11.3m, Spans = 1

This bridge is in fair condition and was last rehabilitated in 1992 (patch, waterproof and pave). New barriers and waterproofing is expected to extend the life of the bridge by at least 10 years. The Public Works Department is recommending this project be completed by the County Bridge Crew in 2022 and engineering awarded in 2021. This project was deferred from 2020 to 2021 due to COVID-19 and complications with scheduling the Bridge Crew.

RB15146 – Rehabilitation of 15-14.6 (Wallace Bridge)

Rigid Frame, Built = 1956, BCI = 58, Deck Length = 21.0m, Spans = 1

The structure is in fair condition but new barriers and waterproofing would extend the service life of the bridge by roughly 15 years. The Public Works Department is recommending this project be completed by the County Bridge Crew in 2022 and engineering awarded in 2021. This project was deferred from 2020 to 2021 due to COVID-19 and complications with scheduling the Bridge Crew.

Patrol Yards & Equipment Capital

There are 12 buildings located in four patrol yards (Auburn, Wroxeter, Wingham and Zurich) which are maintained by the Public Works Department. Expenditures for regular maintenance items and small tool/equipment replacements are included in the capital budget and operating budgets. There is a gradual increase in operating costs associated with these buildings as components are aging and required higher order maintenance and/or replacements. Items include windows, doors, locks, flooring, waste oil handling stations, etc. The KPMG Public works study was completed at the end of 2020. Recommendations and the implementation plan will be presented in 2021 for consideration in the 2022 and beyond budgets.

Road Safety Capital

A number of projects related to highway safety are proposed for 2021 and include:

- Replacement guide rails where are in need of replacement including extensions in length where they have been identified to be warranted. This work was approved in 2020, but, not tendered in 2020 due to a backlog of other guiderail work.
- Additional purchases of radar speed boards to further support traffic calming efforts.
- Replacement of aging traffic counters with current technology.
- Pedestrian safety review in the vicinity of CR86/CR4 in Wingham in response to additional recent developments being completed in the area.
- Installation of temporary pedestrian crossing(s) of County Road 4 in Blyth to align with re-location of event activities as a result of COVID-19.
- Undertake a study and public consultation process for an improvement to the intersection of County Road 83 and Airport Line to improve traffic flow as well as reduce the severity of accidents in this location. Project will include

detailed design based on the results of the study and public consultation with construction anticipated in 2022 pending budget approvals.

- Undertake a study and public consultation process for an improvement to the intersection of County Road 4 and County Road 25 in Blyth to accommodate current and anticipated pedestrians, cyclists, traffic as well as address concerns of safety, speeding, and severity of accidents in this location. Project will include detailed design based on the results of the study and public consultation with construction anticipated in 2022/2023 pending budget approvals.

Drainage

Drainage improvements have been identified in a number of locations including:

- Replacement of a failed culvert and adjacent private drainage structures as a single municipal drain culvert on County Road 18.
- Ditch renewal and vegetation removal along County Road 18 along with installation of guiderail. This particular location is significantly grown-in impacting the drainage in this area. This work will be tendered as it requires specialized equipment due to its depth and slope.

Road Maintenance

The County is fortunate to have roads that are very good condition and held to a high standard. Maintaining roads at this level of service provides a safe, reliable transportation network for residents, visitors, and local economy and minimizes risk.

The County has received a spray patcher as part of the 2020 capital budget, however, the unit delivery and operations was delayed due to COVID-19 impacts. The unit was deployed successfully on a limited bases in 2020 with excellent results. It is anticipated that the unit will be fully deployed in 2021 and will be available to undertake work on local roads as requested by local municipalities within Huron County on a cost recovery basis.

Winter Maintenance

The County has adopted the Provincial Minimum Maintenance Standards (MMS) for winter control and provides staffing to minor and respond to winter weather conditions. The road class is based on speed limits and traffic volumes and are primarily class 2 and class 3 with lower speed limit sections being class 4 and class 5. Winter maintenance is provided by 4 Patrol Yards and 16 plow routes (3 plow routes by contracted services).

There remains an ongoing challenge in attracting and retaining qualified staff to patrol and plow roads through the winter months with seasonal and temporary staff. Un-filled positions as well as sick time of staff results in the remaining staff and management working overtime to cover patrol and plow routes. Some staff are more frequently working to the limits of provincial regulations (CVOR) in order to meet service levels. Addressing this challenge is expected to place an ongoing

pressure on future budgets to enable the County to continue to meet Provincial winter maintenance standards.

In response to attracting qualified snow plow operators the County began a training program for newer less experience operators in 2020. This strategy has proven somewhat successful to fill the shifts needed in order to satisfy the MMS.

The County Municipal Assistance Agreement was updated in 2020 with follow up meetings with County, Local Public Works and Emergency Services staff to discuss training and strategies to deal with service delivery issues in PW related to COVID, Weather, etc.

General Administration

In addition to road and drainage related infrastructure management, the Public Works Department comments on development controls, severances, rezoning, etc. along county roads, issues entrance permits and annual & oversize load permits, all in conformance with adopted County Policies and By-Laws.

The Minimum Maintenance Standards (MMS) for Municipal Highways, Ontario Regulation 239/02 dictates a minimum level of service required for operations. The on-going maintenance and good condition of the County's road-related assets assist in minimizing operational costs.

Budget Notes

Revenue

The County receives Provincial Grants in the form of OCIF (Ontario Community Infrastructure Funding) and allocates this revenue towards Capital projects to support ongoing renewal and replacement of infrastructure.

The OCIF 2021 allocation of \$2,417,826 is not reflected in the 2021 budget. The 2021 OCIF allocation is being recommended to be accumulated to fund a number of proposed road capital projects in 2022. The OCIF funding agreement permits allocations to be accumulated in this manner.

The County receives annual Federal Gas Tax Funding (GTF) and allocates this revenue to eligible capital expenditures. In 2021, it is valued at \$1,880,613 and is nominal increase over 2020.

Salary

In 2020, a number of changes in staff responsibilities as a result of Attrition have adjusted responsibilities between staff but has not directly resulted in a salary increase for Public Works 2021 budget. However, 2020 salaries are showing lower than budget values as a result of the following:

- Job Evaluations for several positions as a result of Attrition have not yet taken place and may result in salary increases effective to Jan 1, 2020 that have not yet been reflected in the current expenditures.
- A number of vacancies have not been filled in 2020 as a result of onboarding challenges under COVID-19 conditions.
- Two positions on LTD have not been back-filled through the summer months.
- Three summer positions (fleet, bridge, and asphalt students) have been eliminated through attrition plans.
- An overstatement of estimated stand-by and acting lead hand hours.

The 2021 salary budget incorporates the following adjustments resulting in both a lower FTE count and total salary budget for 2021 in comparison to 2020:

- Several re-allocations of staff time from Public Works Administration as a result of an Attrition plan.
- Re-allocation of a portion of staff time from Public Works Operations reflecting maintenance hours by Road staff on equipment not previously recognized in the Fleet budget.
- A correction to a calculation error related to stand-by and acting lead hand hours that over-stated the estimated total salary budget for PW in 2020.
- A correction to the FTE calculation that inadvertently included non-productive staff hours.

The net changes above reflect a reduction in salaries and benefit budget of 2.50% (\$104,423) in the 2021 PW budget as well as a re-statement of FTEs within Public Works.

Intra-County Purchases

Adjustments in fleet costs reflect the following changes:

- 1) Increased insurance costs.
- 2) Re-allocation of staff costs to support Fleet as a result of Attrition.
- 3) An increased recognition of staff time associated with fleet maintenance activities as opposed to being recognized in the roads area (net zero impact).

Consulting/Professional Fees

This cost comprises approximately 97% capital expenditures providing a wide variety of external specialized professional services such as: site investigations, material sampling, topographic surveying, hydrological surveys and studies, drainage design/review, geometric design, structural review/analysis/design, preparation of tender drawings and specifications, on-site construction supervision and inspection, various permit applications, hosting public information sessions, and validation of invoiced/certificate quantities and invoices. Collectively, these services are commonly referred to as 'Engineering Services'. These professional services are being provided at the direction and supervision of in-house staff.

The variance shown in this budget reflect a normal year-to-year fluctuation to support capital work and includes budget values approved for multi-year capital construction projects and carried forward from 2020. In particular, the 2021 increased costs is due to a significant increase in urban road reconstruction (Hensall, Zurich, Clinton, Seaforth, Exeter) as well as two significant intersection upgrades (Blyth, 83/Airport Line) requiring a wide variety of professions services.

Projects of this nature require RFPs to be issued for multiple years as larger capital projects require one to two years of design, field work, public consultation, permit applications, coordination with other utilities, circulation to other stakeholders. Following this process, upon budget approval, the construction phase is tendered with supporting consulting services including site supervision, inspection, and contract management as the project moves into the construction phase.

As such, the current budget reflects multiple years of expenditures enabling the RFPs to be awarded and includes provisional items to support the future construction phase. Funds not expended in the current year are carried forward for approved construction phases of the project. Should the project not be approved for construction, the funding associated with provisional items within the RFPs are held back and returned to original funding sources (typically reserves).

Operating costs in this category are associated with regulated bridge inspections (OSIM) and a nominal allocation towards re-active specialized consulting needs to address traffic and drainage issues that arise throughout the year.

Capital/Maintenance Contracts

This cost comprises 90% capital expenditures related to construction.

The reduction in this year's budget reflects a reduction in new projects being undertaken in 2021 to catch-up on approved capital projects in prior years that have not yet been completed

Operations costs within this category vary from year to year and substantially impacted by Municipal Drain works petitioned through the Drainage Act along with an aging network of rural ditches that require re-active repairs. The 2021 budget includes the outstanding Municipal Drain work (\$650k) that has been completed and not been billed by local municipalities along with commitments on municipal drain projects yet to be undertaken.

Purchase of Services

This cost includes both capital and operating expenses in which the capital component fluctuates substantially each year based on the capital projects being undertaken in the current year. The increase shown in the budget

reflects a work related to capital projects such as surveying, soil sampling, compaction testing, CCTV, etc..

Program Supplies & Costs

This cost includes both capital and operating expenses in which the capital component fluctuates substantially each year based on the capital projects being undertaken in the current year. In 2021, the operating component includes \$2.1M (79%) and is comprised of winter materials such as salt, sand, and de-icing liquids, gravel for shoulder renewals, and pavement marking supplies.

The remainder (21%) is associated with capital projects and minor capital purchases

- one-time equipment replacements related to traffic safety
 - traffic counters,
 - UPS for traffic signals,
 - purchase of radar boards
- Aging equipment replacements at patrol facilities
 - garage door openers,
 - pressure washer,
 - security cameras.
- Electronic exterior door locks

2021 DEPARTMENT SUMMARY

The Public Works Department 2021 budget reflects a responsible funding level in order to maintain the required level of service and supports operational changes that address the need for succession planning, mitigating liabilities, and improvement in business continuity.

A good balance of maintenance and reconstruction funding results in the good quality infrastructure that residents and visitors of Huron have come to enjoy and appreciate. This enhances the quality of life, economic return to commerce and overall health of the County.

OTHERS CONSULTED:

- Public Works Management Team
- Chief Administrative Officer
- Treasurer & Treasury Staff
- Consulting Engineers (OSIM Bridge & Culvert Inspections)

OVERAL BUDGET IMPACTS

The proposed 2021 Public Works Budget has utilized revenue and funding from several sources to assist the County in reducing the overall levy impact, including a debenture of \$4,300,000 to funding the replacement of two bridges on County Road 83.

The Public Works Department's 2021 budget proposes a year-over-year levy reduction of \$7,551 which translates into a 0.05% decrease for the County's Public Works budget from 2020.

Of particular note, Capital expenditures on rural roads are low in 2021 as available resources are focused on a backlog of urban road re-construction projects in collaboration with local municipalities. Capital expenditures are expected to increase in the following years to address the deferral of rural road renewal projects in 2021 as well as an ongoing backlog.

Steven Lund, P.Eng., PWLF,

County Engineer/ Director of Operations

County of Huron
Public Works
Future Sustainability
For the year ending December 31, 2021

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
Road Intersection Improvements	2,011,382	
TOTAL FUNDING REQUESTED	2,011,382	

County of Huron
Public Works
Total Capital Requirements
For the year ending December 31, 2021

Job No	Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
	ROAD SAFETY PROGRAM				\$ 577,500	\$ 252,500	\$ -
RDSAFE01-21	Radar Display Boards (5 Units)	Road	Expand units available to deploy based on success of existing trials.	purchase radar display boards as a traffic calming measure	\$ 37,500	\$ 37,500	operating Budget - minor capital
RDSAFE02-21	Replacement of Traffic Counters (15 units)	Road	Replace with newer radar technology deploy anytime in the year with lower efforts.	radar traffic and speed survey equipment	\$ 90,000	\$ 90,000	operating Budget - minor capital
RD04RD25	CR 25 / CR 4 Intersection Improvement	Road	Increased traffic, pedestrians, and cycling activity along with an interest in reducing severity of incidents in this area.	Intersection Improvement: 2020 budget is engineering/permits/public consultation/tender drawings and specs, inspection. Estimate for construction cost in 2021 is \$1.5M + contingency + land acquisition costs with potential construction in 2022 pending budget approvals. Stakeholders of Central Huron, North Huron, and Cowbell are contributing to this phase of the project to ensure alignment with mutual interests in current and future needs of residents, visitors, and patrons.	\$ 125,000		
RD83AIRPORT	CR83 / Airport Line Intersection Improvement	Road	Increased traffic and ongoing concerns of safety in this area due to traffic queues.	Intersection Improvement: 2020 budget is engineering/permits/public consultation/tender drawings and specs, inspection. Estimate for construction cost in 2021 is \$1.5M + contingency + land acquisition costs with potential construction in 2022 pending budget approvals.	\$ 200,000		
RDSAFE03-21	Pedestrian Safety Review - CR86/CR4 - Wingham	Road	Development in the area is changing the pedestrian movements requiring a formal pedestrian crossing on CR4.	Pedestrian survey and installation of a pedestrian crossing on CR4 north of CR86	\$ 40,000	\$ 40,000	operating Budget - minor capital

Job No	Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
RD83MUSETRAIL	Active Transportation - Planning and Design	Road	Focused active transportation opportunity based on public feedback and requests from South Huron.	Field survey and design of a multi-use trail along County Road 83 from Hwy 4 easterly to the Commercial Greenhouse complex. This effort will produce an estimated cost of construction and a 'tender-ready' package for future construction pending future funding.	\$ 50,000	\$ 50,000	operating Budget - minor capital
RDSAFE04-21	Pedestrian Crossings CR4 - Blyth Events	Road	Venue, parking, and pedestrian paths have changed as a result of COVID.	Installation of additional pedestrian crossing in Blyth to support alternative outdoor venue for Theatre as a result of COVID	\$ 10,000	\$ 10,000	operating Budget - minor capital
RDSAFE05-21	Traffic Signal battery backup	Road	Traffic signal reliability is being negatively affected by power spikes and brown-outs. Additionally, they are currently non operative during power outages.	Addition of power conditioner / battery backup at major signalized intersections (Seaforth, Wingham)	\$ 25,000	\$ 25,000	operating Budget - minor capital
ASSET MANAGEMENT ACTIVITIES					\$ -	\$ -	\$ -
						\$ -	
POOLED ITEMS					\$ 89,000	\$ -	\$ -
30	IT Equipment Pooled	Facility		Routine replacement of computer equipment	\$ 14,000	\$ -	
32	Office Equipment Pooled	Facility		Routine replacement of office equipment	\$ 15,000	\$ -	
33	Small Tools Pooled	Facility	increased from \$23k based on need from 2020	Routine replacement of hand and power tools and consumables used in the field by crews	\$ 30,000	\$ -	
34	Shop Equipment Pooled	Facility		Routine replacement of shop equipment and consumables used at the shop for fabrication, repairs, cleaning, etc..	\$ 30,000	\$ -	
PATROL YARDS - FACILITIES					\$ 90,000	\$ -	\$ -
	Wingham Sand/Salt Storage Building Replacement	Facility	replacement of end-of-life structures with one single building on same site	DEFERRED TO 2022 budget pending Council direction from KPMG Report. Estimate is \$1.7M for design/build tender	-	\$ -	
	Wingham Patrol Shop Replacement	Facility	replacement of shop	DEFERRED TO 2022 budget pending Council direction from KPMG Report. Estimate is \$1.5M for design/build tender	-	\$ -	
BB01-21	Electronic Locks for Patrol Buildings	Facility	Card access for exterior doors	Replacement of current physical key doors with electronic locks with centrally managed access rights including logs of entries. Extends system used corporately at other locations.	\$ 25,000		

Job No	Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
BB02-21	Security cameras for Auburn, Wroxeter, Zurich	Facility	No security currently in place for sites	extend video security systems in use in other County facilities to PW facilities	\$ 25,000		
BB03-21	Pressure washer replacement - Auburn	Facility	existing unit is end-of-life	Replacement of the pressure washer located in the Auburn shop.	\$ 15,000		
BB04-21	Garage door opener replacements - Auburn	Facility	Existing door openers are original to building and end-of-life	Replacement of garage bay door openers	\$ 25,000		
	ROAD RENEWAL PROGRAM				\$ 2,080,000	\$ 1,160,000	\$ -
						\$ -	
RD84-ZUR-22	CR84 - Zurich Urban Renewal	Road	Engineering & Consultation for construction in 2022 / 2023 in collaboration with Bluewater	Includes all underground infrastructure renewal and re-configuration of storm systems and outlets.	\$ 350,000	\$ -	
RD84-HEN-23	CR84 - Hensal Urban Renewal	Road	Engineering & Consultation for construction in 2022 / 2023 in collaboration with Bluewater	Includes all underground infrastructure renewal and re-configuration of storm systems and outlets.	\$ 350,000	\$ -	
RD83-EXE-24	CR83 - Exeter Urban Renewal	Road	Engineering & Consultation for construction in 2024 collaboration with South Huron	Includes all underground infrastructure renewal.	\$ 100,000		
RDMS-21	Pavement Preservation - Microsurfacing	Road	micro-surfacing to extend the life of pavement to align with next major pavement treatment of adjacent sections of road. Examples of micro-surfacing can be seen on Highway 8 completed by MTO a few years ago. Applying a micro-surface to a road that is good condition extends the life of the underlying asphalt by several years.	CR5 (PCI 74 - 2.0km), CR21 (PCI 72 - 1.7km), CR31 (PCI 75 - 4.1km)	\$ 430,000	\$ 430,000	Gas Tax
RD30-21	CR30 - Geotech and Asphalt Assessment	Road	Work is needed to asses the condition of the road base and existing layers of asphalt to determine the best value rehabilitation to take place.	County Road 30 (PCI 60) from County Road 87 to Howick Minto Line (15.53 km)	\$ 200,000	\$ 200,000	operating Budget - minor capital
RD07-21	CR7 - Geotech and Asphalt Assessment	Road	Work is needed to asses the condition of the road base and existing layers of asphalt to determine the best value rehabilitation to take place.	County Road 7 (PCI 65) from County Road 4 to Fordwich Line (20.14 km)	\$ 200,000	\$ 200,000	operating Budget - minor capital
RD83-21	CR83 - Geotech and Asphalt Assessment	Road	Work is needed to asses the condition of the road base and existing layers of asphalt to determine the best value rehabilitation to take place.	County Road 83 (PCI 73) from Highway 21 to West limits of Exeter (18.52km)	250,000	\$ 250,000	operating Budget - minor capital

Job No	Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
RC18064	Cutline - Culvert Replacement 18-6.4 - Municipal drain petition	Road	Existing installation of three parallel pipes independently installed in the past have failed.	replacement of multiple pipes installed in close proximity and reconcile historical drainage through the drainage act. Budget is for County cost not including \$11k assessed to other drainage benefactors	\$ 80,000	\$ 80,000	operating Budget - minor capital
RD18-21	CR18 - Brushing / ditching / guiderail	Road	Existing ditch is severely vegetated impacting drainage and the depth/slope requires guiderail installation	vegetation removal, ditching, guiderail installation via contract (approx 2 km)	\$ 120,000	\$ -	
	LARGE STRUCTURE RENEWAL PROGRAM				\$ 275,000	\$ -	\$ -
RB31266-22	Rehabilitation of Forester's Bridge (31-26.6)	Bridge	Work needed to proceed in 2021 to proceed to tender/construction in 2022.	Detailed assessment, engineering, tender package prep, permits, inspection services	\$ 35,000	\$ -	
RB86328-22	Rehabilitation of Zetland Bridge (86-32.8)	Bridge	Work needed to proceed in 2021 to proceed to tender/construction in 2022.	Detailed assessment, engineering, tender package prep, permits, inspection services	\$ 85,000	\$ -	
RBBB23-22	Replacement of Boundary Bridge 23	Bridge	Work needed to proceed in 2021 to proceed to tender/construction in 2022 or 2023.	Detailed assessment, engineering, tender package prep, permits, inspection services	\$ 80,000	\$ -	
RB20246-21	Re-pave approaches to Marnoch Bridge (20-24.6)	Bridge	approaches have settled and cracked	mill and pave approaches to bridge	\$ 20,000	\$ 20,000	operating Budget - minor capital
RB30059-21	Re-pave deck - Fordwich Bridge (30-05.9)	Bridge	pavement surface has deteriorated since last rehabilitation and is needed to prevent pre-mature deterioration of underlying waterproofing and structure.	mill and pave pavement on bridge deck	\$ 30,000	\$ 30,000	operating Budget - minor capital
RB30087-21	Re-pave deck - Bridge 30-08.7	Bridge	pavement surface has deteriorated since last rehabilitation and is needed to prevent pre-mature deterioration of underlying waterproofing and structure.	mill and pave pavement on bridge deck	\$ 25,000	\$ 25,000	operating Budget - minor capital
	CARRY OVER ITEMS				\$ 12,414,043	\$ 9,628,631	\$ -
80-17	Asset Management Systems	AM	Carry Over remaining funding of original \$80k GTF budget allocation in 2017	Implementation of Asset Management	\$ 59,891	\$ 59,891	Carry Forward - minor capital
81-17	Asset Management / GIS Integration	AM	Carry Over remaining funding of original \$80k GTF budget allocation in 2017	Implementation of GIS Integrations and tools to support Asset Management	\$ 64,000	\$ 64,000	Carry Forward - minor capital

Job No	Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
RGEXETER	Exeter Signal Upgrade	Road	Carry over remaining funding to complete implementation. Equipment installed in 2020. Final configuration and performance monitoring to take place in 2021. Original budget \$70,700. Estimated an additional \$15k required to complete all work as per Council tender report in 2020.	Installation of adaptive controllers and radar detectors.	\$ 5,700	\$ 5,700	Carry Forward - minor capital
RB01249	Rehabilitation of Cooke's Bridge by County Staff	Bridge	Carry over from 2020 - work deferred due to COVID-19		\$ 197,191	\$ 200,283	Carry Forward
RB19183	Rehabilitation of Brown's Bridge by County Staff	Bridge	Carry over from 2020 - work deferred due to COVID-19		\$ 371,660	\$ 371,660	Carry Forward
RB83147	Replacement of Black Creek Bridge	Bridge	Construction phase in 2021		\$ 2,082,000	\$ 2,061,000	Carry Forward + debenture
RB83192	Replacement of Ausable Bridge	Bridge	Construction phase in 2021		\$ 2,407,000	\$ 2,386,000	Carry Forward + debenture
						\$ -	
RB08063	Rehabilitation of Summerhill bridge by contract	Bridge	Pre-engineering, design, permits initiated in 2020		\$ 787,500	\$ 82,500	Carry Forward
RB15069	Rehabilitation of Westerhout Bridge by contract	Bridge	Pre-engineering, design, permits initiated in 2020		\$ 19,000	\$ 19,000	Carry Forward
RB15146	Rehabilitation of Wallace Bridge by contract	Bridge	Pre-engineering, design, permits initiated in 2020		\$ 19,000	\$ 19,000	Carry Forward
RC04294	Replacement of Culvert by contract	Bridge	Pre-engineering, design, permits initiated in 2020 - Construction in 2021		\$ 437,000	\$ 31,000	Carry Forward
RC04297	Replacement of Culvert by contract	Bridge	Pre-engineering, design, permits initiated in 2020 - Construction in 2021		\$ 485,000	\$ 29,000	Carry Forward
RC0814	Replacement of Culvert by contract	Bridge	Pre-engineering, design, permits initiated in 2020 - Construction in 2021		\$ 285,000	\$ 35,000	Carry Forward
RC17061	Replacement of Culvert by contract	Bridge	Pre-engineering, design, permits initiated in 2020 - Construction in 2021		\$ 410,000	\$ 35,000	carry Forward
RC86154	Replacement of Culvert by contract (shared with Bruce County)	Bridge	Pre-engineering, design, permits initiated in 2020		\$ 248,000	\$ 17,000	Carry Forward
DP00-18	St. Joseph Drainage and Outlet Replacement	Road	Carry-forward - outstanding with legal		\$ 174,000	\$ 174,000	carry forward
BB03-20	Replace waste oil storage - Zurich	Facility	Carry-forward - not started in 2020		\$ 15,000	\$ 15,000	Carry Forward - minor capital
WIN00-18	Wingham Site Plan	Facility	Carry-Over - work in progress		\$ 76,000	\$ 76,000	Carry Forward - minor capital

Job No	Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
RD04-20	Clinton Urban Renewal - Construction Phase	Road	Design in progress - construction in 2021		\$ 1,937,554	\$ 1,710,613	Gas Tax + carry forward
RD12-20	Seaforth/Egmondville Urban Renewal	Road	Carry-over of final stage of construction deferred due to COVID-19 impacts		\$ 1,883,547	\$ 1,786,984	Carry Forward
RD03-20	County Road 3 - Culvert Replacements, asphalt and geotech prior to road rehabilitation	Road	Culvert replacements on hold pending survey, geo-tech, hydraulic review, and asphalt sampling to prepare tenders for future renewal/replacement.	Field work and design to prepare tenders for future culvert, drainage, and road renewal/replacement work.	\$ 175,000	\$ 175,000	Carry Forward
RGREP-20	Guide Rail Replacements	Road	Carry-over of guide rail replacements not completed in 2020		\$ 150,000	\$ 150,000	Carry Forward
RPNEW-19	Pedestrian Crossings - Blyth/Londesborough/Huron Park	Road	Carry-over for Huron Park. Blyth and Londesborough complete		\$ 115,000	\$ 115,000	Carry Forward
PWDASHCAM-01	Dash Camera Implementation	Road	Complete purchase and installation for all vehicles		\$ 10,000	\$ 10,000	Carry Forward
	TOTAL CAPITAL FUNDING REQUEST	No Data	No Data	No Data	\$ 15,525,543	\$ 11,078,631	\$ -

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	2,547,707	3,856,870	2,821,303	-	(2,821,303)	-100.00%
Total Provincial Grants	2,547,707	3,856,870	2,821,303	-	(2,821,303)	-100.00%
FEDERAL GRANTS						
Federal Project Grants	1,762,520	3,941,692	3,920,347	1,880,613	(2,039,734)	-52.03%
Total Federal Grants	1,762,520	3,941,692	3,920,347	1,880,613	(2,039,734)	-52.03%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	101,648	-	220,000	220,000	-	0.00%
Total Municipal Grants & Fees	101,648	-	220,000	220,000	-	0.00%
OTHER REVENUE						
Miscellaneous Revenue	-	-	40,000	40,000	-	0.00%
Intra County Recoveries	109,066	101,306	100,000	70,000	(30,000)	-30.00%
Rent/Lease	6,000	6,000	6,000	6,000	-	0.00%
Third Party Recoveries	574,778	188,814	50,000	200,000	150,000	300.00%
Total Other Revenue	689,845	296,120	196,000	316,000	120,000	61.22%
TOTAL REVENUE	5,101,720	8,094,682	7,157,650	2,416,613	(4,741,037)	-66.24%

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,979,677	2,787,294	3,188,637	3,239,374	50,737	1.59%
Salaries - Part Time	328,409	265,963	346,317	191,157	(155,160)	-44.80%
Salaries - Time Off in Lieu Owing	(2,942)	-	-	-	-	0.00%
Total Salaries	3,305,145	3,053,257	3,534,954	3,430,531	(104,423)	-2.95%
BENEFITS						
Statutory Benefits	252,336	244,736	280,121	276,661	(3,460)	-1.24%
Extended Benefits	285,656	274,466	369,540	361,793	(7,747)	-2.10%
OMERS	291,590	274,476	311,390	314,599	3,209	1.03%
Total Benefits	829,581	793,678	961,051	953,053	(7,998)	-0.83%
Total Salaries and Benefits	4,134,726	3,846,935	4,496,005	4,383,584	(112,421)	-2.50%
EQUIPMENT						
Equipment Rentals/Leases	32,491	24,577	71,500	69,500	(2,000)	-2.80%
Equipment Repairs & Maint.	329	1,235	1,200	1,200	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	2,582	-	-	-	-	0.00%

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Equipment	35,402	25,812	72,700	70,700	(2,000)	-2.75%
PURCHASED SERVICE						
Audit	2,018	1,901	2,300	3,600	1,300	56.52%
Consulting/Professional Fees	845,281	628,190	1,738,884	2,893,145	1,154,261	66.38%
Insurance	130,879	156,500	156,500	264,700	108,200	69.14%
Occupational Accident Insurance	30,455	36,987	40,000	40,000	-	0.00%
Intra County Purchases	2,428,185	2,330,021	2,558,260	2,575,060	16,800	0.66%
Legal Fees	5,884	1,170	8,000	8,000	-	0.00%
Capital / Maintenance Contracts	8,026,987	9,952,443	15,434,799	12,920,707	(2,514,092)	-16.29%
Printing (External)	742	119	1,000	1,000	-	0.00%
Total Purchased Service	11,470,431	13,107,332	19,939,743	18,706,212	(1,233,531)	-6.19%
OPERATIONAL						
Advertising	21,083	10,215	23,000	23,000	-	0.00%
Associations/Memberships	7,313	8,310	7,500	8,000	500	6.67%
Conventions/Conferences	3,281	3,193	18,000	18,000	-	0.00%
Miscellaneous Admin.	(1,075)	(1,100)	-	-	-	0.00%
Office Expense	8,947	11,217	9,000	9,000	-	0.00%
Postage/Courier	554	414	750	750	-	0.00%
Publications & Subscriptions	73	480	150	500	350	233.33%
Rent	5,000	32,500	32,500	32,500	-	0.00%
Staff Training	31,812	18,236	65,000	65,000	-	0.00%
Telecommunications	98,841	55,675	32,000	50,000	18,000	56.25%
Travel/Meals	25,363	10,411	25,000	25,000	-	0.00%
Debenture Interest	-	-	-	21,000	21,000	0.00%
Garbage	3,488	4,970	4,000	4,000	-	0.00%
Maintenance & Repairs/Building	21,054	18,413	21,000	21,000	-	0.00%
Maintenance & Repairs/Electrical	7,398	1,722	10,000	10,000	-	0.00%
Maintenance & Repairs/HVAC	103	789	10,000	10,000	-	0.00%

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Plumbing	443	-	5,000	5,000	-	0.00%
Taxes	1,023	1,182	1,500	1,500	-	0.00%
Utilities/Heat	39,179	18,451	43,000	43,000	-	0.00%
Utilities/Hydro	29,701	28,075	57,000	57,000	-	0.00%
Depreciation - Capital Assets	7,191,950	7,372,625	7,488,840	7,239,588	(249,252)	-3.33%
Total Operational	7,585,236	7,595,777	7,853,240	7,643,838	(209,402)	-2.67%
PROGRAM						
Purchase of Service	391,546	122,082	340,974	665,700	324,726	95.23%
Program Supplies & Costs	2,523,680	1,791,668	2,530,880	2,708,080	177,200	7.00%
Total Program	2,915,226	1,913,751	2,871,854	3,373,780	501,926	17.48%
OTHER EXPENDITURES						
Costs transferred to Assets	(7,615,319)	(9,982,274)	(16,452,060)	(14,247,452)	2,204,608	-13.40%
Total Other Expenditures	(7,615,319)	(9,982,274)	(16,452,060)	(14,247,452)	2,204,608	-13.40%
TOTAL EXPENDITURES	18,525,702	16,507,332	18,781,482	19,930,662	1,149,180	6.12%
(SURPLUS)/DEFICIT - ACCRUAL	13,423,982	8,412,650	11,623,832	17,514,049	5,890,217	50.67%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(7,488,840)	(7,239,588)	249,252	-3.33%
Add Capital Asset Expenditures			16,452,060	14,247,452	(2,204,608)	-13.40%
Transfer PW Prior Year Surplus to Budget			(1,090,670)	(1,811,654)	(720,984)	
Add Future Sustainability				2,011,382	2,011,382	
Less: Transfer from accumulated surplus					-	
Transfer from reserves (Urban Renewal)					-	
Transfer from reserves Prior Year			(2,888,116)	(3,874,926)	(986,810)	
Debenture Funding				(4,300,000)	(4,300,000)	
Debenture Principal Payments				54,000	54,000	

COUNTY OF HURON

Public Works - Summary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	13,423,982	8,412,650	16,608,266	16,600,715	(7,551)	-0.05%

COUNTY OF HURON

Public Works - General

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	40,000	-	-	-	-	0.00%
Total Provincial Grants	40,000	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	7,440	-	-	-	-	0.00%
Total Federal Grants	7,440	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	101,648	-	120,000	220,000	100,000	83.33%
Total Municipal Grants & Fees	101,648	-	120,000	220,000	100,000	83.33%
OTHER REVENUE						
Miscellaneous Revenue	-	-	40,000	40,000	-	0.00%
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	70,000	75,100	100,000	70,000	(30,000)	-30.00%
Rent/Lease	6,000	6,000	6,000	6,000	-	0.00%
Third Party Recoveries	218,403	187,093	50,000	200,000	150,000	300.00%
Total Other Revenue	294,403	268,193	196,000	316,000	120,000	61.22%
TOTAL REVENUE	443,491	268,193	316,000	536,000	220,000	69.62%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,287,909	1,048,942	1,261,062	1,275,062	14,000	1.11%
Salaries - Part Time	61,926	52,032	32,650	34,550	1,900	5.82%
Salaries - Time Off in Lieu Owing	(2,942)	-	-	-	-	0.00%
Total Salaries	1,346,894	1,100,973	1,293,712	1,309,612	15,900	1.23%
BENEFITS						
Statutory Benefits	91,468	87,316	105,288	157,427	52,139	49.52%
Extended Benefits	145,639	147,661	139,860	200,904	61,044	43.65%
OMERS	125,105	83,527	112,317	164,583	52,266	46.53%
Burden	-	-	-	-	-	0.00%
Total Benefits	362,212	318,504	357,465	522,914	165,449	46.28%

COUNTY OF HURON

Public Works - General

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Salaries and Benefits	1,709,106	1,419,477	1,651,177	1,832,526	181,349	10.98%
EQUIPMENT						
Equipment Rentals/Leases	4,406	5,822	-	-	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	2,582	-	-	-	-	0.00%
Total Equipment	6,987	5,822	-	-	-	0.00%
PURCHASED SERVICE						
Audit	2,018	1,901	2,300	3,600	1,300	56.52%
Consulting/Professional Fees	74,614	3,019	40,000	59,891	19,891	49.73%
Insurance	130,879	156,500	156,500	264,700	108,200	69.14%
Occupational Accident Insurance	30,455	36,987	40,000	40,000	-	0.00%
Intra County Purchases	106,922	93,246	78,360	95,160	16,800	21.44%
Legal Fees	5,884	1,170	8,000	8,000	-	0.00%
Maintenance Contracts	327,016	23,683	50,000	94,000	44,000	88.00%
Printing (External)	742	119	1,000	1,000	-	0.00%
Total Purchased Service	678,531	316,625	376,160	566,351	190,191	50.56%
OPERATIONAL						
Advertising	15,373	4,816	17,000	17,000	-	0.00%
Associations/Memberships	7,313	8,310	7,500	8,000	500	6.67%
Conventions/Conferences	3,281	3,193	18,000	18,000	-	0.00%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	(1,075)	(1,100)	-	-	-	0.00%
Office Expense	8,947	11,217	9,000	9,000	-	0.00%
Postage/Courier	554	414	750	750	-	0.00%
Publications & Subscriptions	73	480	150	500	350	233.33%
Rent	5,000	32,500	32,500	32,500	-	0.00%
Staff Training	31,812	18,236	65,000	65,000	-	0.00%
Telecommunications	98,841	55,675	32,000	50,000	18,000	56.25%
Travel/Meals	25,363	10,411	25,000	25,000	-	0.00%
Building Minor Capital	-	-	-	-	-	0.00%
Garbage	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
Taxes	1,023	1,182	1,500	1,500	-	0.00%
Utilities/Heat	15,011	-	-	-	-	0.00%
Utilities/Hydro	(23,000)	(23,000)	-	-	-	0.00%
Depreciation - Capital Assets	7,191,950	7,372,625	7,488,840	7,239,588	(249,252)	-3.33%
Gain or Loss on disposal of capital assets	89,704	-	-	-	-	0.00%

COUNTY OF HURON**Public Works - General**

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Operational	7,470,170	7,494,959	7,697,240	7,466,838	(230,402)	-2.99%
PROGRAM						
Purchase of Service	3,547	381	5,000	5,000	-	0.00%
Program Supplies & Costs	302,983	363,464	108,000	43,000	(65,000)	-60.19%
Total Program	306,531	363,845	113,000	48,000	(65,000)	-57.52%
OTHER EXPENDITURES						
Costs transferred to Assets	(7,615,319)	-	-	-	-	0.00%
Total Other Expenditures	(7,615,319)	-	-	-	-	0.00%
TOTAL EXPENDITURES	2,556,007	9,600,728	9,837,577	9,913,715	76,138	0.77%
(SURPLUS)/DEFICIT - ACCRUAL	2,112,515	9,332,535	9,521,577	9,377,715	(143,862)	-1.51%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	2,112,515	9,332,535	9,521,577	9,377,715	(143,862)	-1.51%

COUNTY OF HURON
Public Works - Road Maintenance
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	100,000	-	(100,000)	-100.00%
Total Municipal Grants & Fees	-	-	100,000	-	(100,000)	-100.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	100,000	-	(100,000)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	294,379	378,101	340,750	390,000	49,250	14.45%
Salaries - Part Time	21,640	6,453	14,500	10,500	(4,000)	-27.59%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	316,019	384,554	355,250	400,500	45,250	12.74%
BENEFITS						
Statutory Benefits	24,098	29,027	27,520	33,196	5,676	20.63%
Extended Benefits	22,288	33,135	36,520	39,558	3,038	8.32%
OMERS	29,273	37,570	31,653	34,179	2,526	7.98%
Burden	-	-	-	-	-	0.00%
Total Benefits	75,659	99,732	95,693	106,933	11,240	11.75%
Total Salaries and Benefits	391,678	484,286	450,943	507,433	56,490	12.53%
EQUIPMENT						
Equipment Rentals/Leases	4,561	4,346	5,000	5,000	-	0.00%
Total Equipment	4,561	4,346	5,000	5,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	5,517	7,355	20,000	5,000	(15,000)	-75.00%
Intra County Purchases	449,840	574,582	504,000	539,000	35,000	6.94%
Capital / Maintenance Contracts	-	85,327	100,000	-	(100,000)	-100.00%
Total Purchased Service	455,356	667,264	624,000	544,000	(80,000)	-12.82%

COUNTY OF HURON

Public Works - Road Maintenance

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Road Minor Capital	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	75,444	-	60,000	20,000	(40,000)	-66.67%
Program Supplies & Costs	161,971	238,694	243,630	277,130	33,500	13.75%
Total Program	237,415	238,694	303,630	297,130	(6,500)	-2.14%
TOTAL EXPENDITURES	1,089,011	1,394,590	1,383,573	1,353,563	(30,010)	-2.17%
(SURPLUS)/DEFICIT - ACCRUAL	1,089,011	1,394,590	1,283,573	1,353,563	69,990	5.45%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,089,011	1,394,590	1,283,573	1,353,563	69,990	5.45%

COUNTY OF HURON
Public Works - Road Capital
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	1,198,886	3,747,343	2,624,803	-	(2,624,803)	-100.00%
Total Provincial Grants	1,198,886	3,747,343	2,624,803	-	(2,624,803)	-100.00%
FEDERAL GRANTS						
Federal Project Grants	1,755,080	3,941,692	3,920,347	1,880,613	(2,039,734)	-52.03%
Total Federal Grants	1,755,080	3,941,692	3,920,347	1,880,613	(2,039,734)	-52.03%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	2,953,967	7,689,036	6,545,150	1,880,613	(4,664,537)	-71.27%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	30,601	98	-	-	-	0.00%
Salaries - Part Time	3,280	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	33,882	98	-	-	-	0.00%
BENEFITS						
Statutory Benefits	2,645	9	-	-	-	0.00%
Extended Benefits	1,047	19	-	-	-	0.00%
OMERS	3,081	10	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	6,773	37	-	-	-	0.00%
Total Salaries and Benefits	40,655	135	-	-	-	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						

COUNTY OF HURON
Public Works - Road Capital
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	455,120	370,648	787,884	2,089,594	1,301,710	165.22%
Intra County Purchases	63,529	3,529	-	-	-	0.00%
Capital / Maintenance Contracts	4,774,510	8,411,329	12,815,099	4,136,507	(8,678,592)	-67.72%
Total Purchased Service	5,293,159	8,785,507	13,602,983	6,226,101	(7,376,882)	-54.23%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	139,514	8,182	17,974	405,000	387,026	2153.25%
Program Supplies & Costs	87,740	16,158	80,300	5,000	(75,300)	-93.77%
Total Program	227,254	24,340	98,274	410,000	311,726	317.20%
OTHER EXPENDITURES						
Costs transferred to Assets	-	(8,760,219)	(13,701,257)	(5,936,101)	7,765,156	-56.67%
Total Other Expenditures	-	(8,760,219)	(13,701,257)	(5,936,101)	7,765,156	-56.67%
TOTAL EXPENDITURES	5,561,068	49,763	-	700,000	700,000	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	2,607,101	(7,639,273)	(6,545,150)	(1,180,613)	5,364,537	-81.96%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	2,607,101	(7,639,273)	(6,545,150)	(1,180,613)	5,364,537	-81.96%

COUNTY OF HURON

Public Works - Roadside Maintenance

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Intra County Recoveries	39,066	26,206	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	39,066	26,206	-	-	-	0.00%
TOTAL REVENUE	39,066	26,206	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	172,153	171,747	226,000	221,500	(4,500)	-1.99%
Salaries - Part Time	23,229	5,355	21,750	22,000	250	1.15%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	195,382	177,102	247,750	243,500	(4,250)	-1.72%
BENEFITS						
Statutory Benefits	15,374	13,884	19,424	19,274	(150)	-0.77%
Extended Benefits	14,047	13,918	25,469	25,091	(378)	-1.48%
OMERS	16,972	17,269	22,075	21,618	(457)	-2.07%
Burden	-	-	-	-	-	0.00%
Total Benefits	46,393	45,071	66,968	65,983	(985)	-1.47%
Total Salaries and Benefits	241,775	222,173	314,718	309,483	(5,235)	-1.66%
EQUIPMENT						
Equipment Rentals/Leases	-	-	3,000	3,000	-	0.00%
Total Equipment	-	-	3,000	3,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	192,978	215,842	184,100	204,900	20,800	11.30%
Capital / Maintenance Contracts	51,138	55,354	60,000	60,000	-	0.00%

COUNTY OF HURON

Public Works - Roadside Maintenance

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	244,116	271,196	244,100	264,900	20,800	8.52%
OPERATIONAL						
Advertising	5,710	5,399	6,000	6,000	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Road Minor Capital	-	-	-	-	-	0.00%
Garbage	3,488	4,970	4,000	4,000	-	0.00%
Total Operational	9,199	10,369	10,000	10,000	-	0.00%
PROGRAM						
Purchase of Service	61,610	48,379	65,000	65,000	-	0.00%
Program Supplies & Costs	25,626	35,319	38,750	44,250	5,500	14.19%
Total Program	87,236	83,698	103,750	109,250	5,500	5.30%
TOTAL EXPENDITURES	582,325	587,435	675,568	696,633	21,065	3.12%
(SURPLUS)/DEFICIT - ACCRUAL	543,259	561,230	675,568	696,633	21,065	3.12%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	543,259	561,230	675,568	696,633	21,065	3.12%

COUNTY OF HURON
Public Works - Roadside Capital
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						

COUNTY OF HURON

Public Works - Roadside Capital

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Capital / Maintenance Contracts	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	-	-	-	-	-	0.00%
Total Program	-	-	-	-	-	0.00%
OTHER EXPENDITURES						
Costs transferred to Assets	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	-	-	-	-	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

COUNTY OF HURON

Public Works - Bridge Maintenance

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	85,243	168,098	92,000	122,000	30,000	32.61%
Salaries - Part Time	6,225	5,582	11,600	11,600	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	91,467	173,679	103,600	133,600	30,000	28.96%
BENEFITS						
Statutory Benefits	7,396	13,615	8,122	11,147	3,025	37.24%
Extended Benefits	5,785	11,804	10,650	13,040	2,390	22.44%
OMERS	8,336	17,351	9,231	11,198	1,967	21.31%
Burden	-	-	-	-	-	0.00%
Total Benefits	21,517	42,769	28,003	35,385	7,382	26.36%
Total Salaries and Benefits	112,984	216,448	131,603	168,985	37,382	28.41%
EQUIPMENT						
Equipment Rentals/Leases	-	623	7,000	7,000	-	0.00%
Total Equipment	-	623	7,000	7,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	23,120	51,080	50,000	51,500	1,500	3.00%
Intra County Purchases	66,340	149,401	77,500	109,000	31,500	40.65%
Capital / Maintenance Contracts	-	-	-	75,000	75,000	0.00%
Total Purchased Service	89,459	200,481	127,500	235,500	108,000	84.71%

COUNTY OF HURON

Public Works - Bridge Maintenance

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Bridge Minor Capital	-	-	-	-	-	0.00%
Culvert Minor Capital	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	4,379	2,386	5,000	5,700	700	14.00%
Program Supplies & Costs	28,892	34,694	41,000	39,000	(2,000)	-4.88%
Total Program	33,271	37,080	46,000	44,700	(1,300)	-2.83%
TOTAL EXPENDITURES	235,715	454,632	312,103	456,185	144,082	46.16%
(SURPLUS)/DEFICIT - ACCRUAL	235,715	454,632	312,103	456,185	144,082	46.16%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	235,715	454,632	312,103	456,185	144,082	46.16%

COUNTY OF HURON
Public Works - Drainage Maintenance
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	67,043	61,804	88,500	93,500	5,000	5.65%
Salaries - Part Time	3,958	1,740	3,900	3,900	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	71,001	63,544	92,400	97,400	5,000	5.41%
BENEFITS						
Statutory Benefits	5,292	4,842	7,244	7,729	485	6.70%
Extended Benefits	4,779	4,711	9,499	10,026	527	5.55%
OMERS	6,663	6,130	8,233	8,657	424	5.15%
Burden	-	-	-	-	-	0.00%
Total Benefits	16,735	15,682	24,976	26,412	1,436	5.75%
Total Salaries and Benefits	87,736	79,227	117,376	123,812	6,436	5.48%
EQUIPMENT						
Equipment Rentals/Leases	3,784	9,152	24,500	24,500	-	0.00%
Total Equipment	3,784	9,152	24,500	24,500	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	2,605	-	2,000	2,000	-	0.00%
Intra County Purchases	61,778	67,315	52,800	54,700	1,900	3.60%
Capital / Maintenance Contracts	89,716	181,131	500,000	850,000	350,000	70.00%
Total Purchased Service	154,099	248,446	554,800	906,700	351,900	63.43%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Road Capital	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	93,098	57,677	77,000	74,000	(3,000)	-3.90%

COUNTY OF HURON
Public Works - Drainage Maintenance
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Program Supplies & Costs	24,264	16,734	28,000	32,000	4,000	14.29%
Total Program	117,361	74,411	105,000	106,000	1,000	0.95%
TOTAL EXPENDITURES	362,981	411,236	801,676	1,161,012	359,336	44.82%
(SURPLUS)/DEFICIT - ACCRUAL	362,981	411,236	801,676	1,161,012	359,336	44.82%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	362,981	411,236	801,676	1,161,012	359,336	44.82%

COUNTY OF HURON
Public Works - Bridge Capital
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	1,292,279	109,526	196,500	-	(196,500)	-100.00%
Total Provincial Grants	1,292,279	109,526	196,500	-	(196,500)	-100.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	356,376	-	-	-	-	0.00%
Total Other Revenue	356,376	-	-	-	-	0.00%
TOTAL REVENUE	1,648,655	109,526	196,500	-	(196,500)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	138,943	61,593	175,000	145,000	(30,000)	-17.14%
Salaries - Part Time	4,557	-	7,000	5,000	(2,000)	-28.57%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	143,501	61,593	182,000	150,000	(32,000)	-17.58%
BENEFITS						
Statutory Benefits	10,119	4,362	13,720	13,700	(20)	-0.15%
Extended Benefits	10,636	4,904	17,990	17,990	-	0.00%
OMERS	13,929	6,054	15,593	13,593	(2,000)	-12.83%
Burden	-	-	-	-	-	0.00%
Total Benefits	34,685	15,320	47,303	45,283	(2,020)	-4.27%
Total Salaries and Benefits	178,186	76,913	229,303	195,283	(34,020)	-14.84%
EQUIPMENT						
Equipment Rentals/Leases	19,740	4,635	32,000	30,000	(2,000)	-6.25%
Total Equipment	19,740	4,635	32,000	30,000	(2,000)	-6.25%
PURCHASED SERVICE						

COUNTY OF HURON
Public Works - Bridge Capital
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Consulting/Professional Fees	225,581	193,558	798,000	649,160	(148,840)	-18.65%
Intra County Purchases	222,962	82,514	139,000	135,000	(4,000)	-2.88%
Capital / Maintenance Contracts	1,969,516	727,929	1,200,500	6,989,000	5,788,500	482.17%
Total Purchased Service	2,418,059	1,004,001	2,137,500	7,773,160	5,635,660	263.66%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Debenture Interest	-	-	-	21,000	21,000	0.00%
Total Operational	-	-	-	21,000	21,000	0.00%
PROGRAM						
Purchase of Service	454	4,053	75,000	55,000	(20,000)	-26.67%
Program Supplies & Costs	203,491	11,955	146,000	152,000	6,000	4.11%
Total Program	203,945	16,008	221,000	207,000	(14,000)	-6.33%
OTHER EXPENDITURES						
Costs transferred to Assets	-	(1,100,606)	(2,619,803)	(8,122,351)	(5,502,548)	210.04%
Total Other Expenditures	-	(1,100,606)	(2,619,803)	(8,122,351)	(5,502,548)	210.04%
TOTAL EXPENDITURES	2,819,930	950	-	104,092	104,092	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	1,171,275	(108,576)	(196,500)	104,092	300,592	-152.97%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,171,275	(108,576)	(196,500)	104,092	300,592	-152.97%

COUNTY OF HURON
Public Works - Traffic Safety
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	188,625	274,113	203,600	217,200	13,600	6.68%
Salaries - Part Time	10,938	9,181	14,400	19,400	5,000	34.72%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	199,563	283,294	218,000	236,600	18,600	8.53%
BENEFITS						
Statutory Benefits	14,650	21,797	17,091	21,391	4,300	25.16%
Extended Benefits	13,437	22,361	22,410	24,739	2,329	10.39%
OMERS	18,619	52,344	19,424	21,343	1,919	9.88%
Burden	-	-	-	-	-	0.00%
Total Benefits	46,706	96,503	58,925	67,473	8,548	14.51%
Total Salaries and Benefits	246,269	379,797	276,925	304,073	27,148	9.80%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	27,089	-	-	-	-	0.00%
Intra County Purchases	90,964	155,300	99,500	126,200	26,700	26.83%
Capital / Maintenance Contracts	89,743	45,703	135,000	142,000	7,000	5.19%

COUNTY OF HURON

Public Works - Traffic Safety

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	207,795	201,003	234,500	268,200	33,700	14.37%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Utilities/Hydro	10,132	9,125	15,000	15,000	-	0.00%
Total Operational	10,132	9,125	15,000	15,000	-	0.00%
PROGRAM						
Purchase of Service	13,500	1,026	6,000	6,000	-	0.00%
Program Supplies & Costs	180,590	207,280	332,000	551,500	219,500	66.11%
Total Program	194,090	208,306	338,000	557,500	219,500	64.94%
TOTAL EXPENDITURES	658,286	798,231	864,425	1,144,773	280,348	32.43%
(SURPLUS)/DEFICIT - ACCRUAL	658,286	798,231	864,425	1,144,773	280,348	32.43%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	658,286	798,231	864,425	1,144,773	280,348	32.43%

COUNTY OF HURON
Public Works - Winter Maintenance
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	669,599	586,640	722,725	696,112	(26,613)	-3.68%
Salaries - Part Time	185,336	181,321	233,017	76,707	(156,310)	-67.08%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	854,934	767,961	955,742	772,819	(182,923)	-19.14%
BENEFITS						
Statutory Benefits	77,027	66,702	74,930	6,264	(68,666)	-91.64%
Extended Benefits	64,301	33,851	98,250	22,158	(76,092)	-77.45%
OMERS	65,207	50,535	85,157	32,113	(53,044)	-62.29%
Burden	-	-	-	-	-	0.00%
Total Benefits	206,535	151,089	258,337	60,535	(197,802)	-76.57%
Total Salaries and Benefits	1,061,469	919,050	1,214,079	833,354	(380,725)	-31.36%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	1,161,935	981,151	1,413,000	1,301,100	(111,900)	-7.92%
Capital / Maintenance Contracts	709,071	421,987	542,200	542,200	-	0.00%

COUNTY OF HURON

Public Works - Winter Maintenance

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	1,871,006	1,403,138	1,955,200	1,843,300	(111,900)	-5.72%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	30,000	30,000	-	0.00%
Program Supplies & Costs	1,400,872	746,697	1,329,200	1,322,200	(7,000)	-0.53%
Total Program	1,400,872	746,697	1,359,200	1,352,200	(7,000)	-0.52%
TOTAL EXPENDITURES	4,333,346	3,068,885	4,528,479	4,028,854	(499,625)	-11.03%
(SURPLUS)/DEFICIT - ACCRUAL	4,333,346	3,068,885	4,528,479	4,028,854	(499,625)	-11.03%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	4,333,346	3,068,885	4,528,479	4,028,854	(499,625)	-11.03%

COUNTY OF HURON
Public Works - Facility Maintenance
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	45,182	36,158	79,000	79,000	-	0.00%
Salaries - Part Time	7,320	4,300	7,500	7,500	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	52,502	40,458	86,500	86,500	-	0.00%
BENEFITS						
Statutory Benefits	4,267	3,182	6,782	6,533	(249)	-3.67%
Extended Benefits	3,696	2,102	8,892	8,287	(605)	-6.80%
OMERS	4,404	3,687	7,707	7,315	(392)	-5.09%
Burden	-	-	-	-	-	0.00%
Total Benefits	12,367	8,971	23,381	22,135	(1,246)	-5.33%
Total Salaries and Benefits	64,869	49,429	109,881	108,635	(1,246)	-1.13%
EQUIPMENT						
Equipment Repairs & Maint.	329	1,235	1,200	1,200	-	0.00%
Total Equipment	329	1,235	1,200	1,200	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	15,093	2,530	41,000	36,000	(5,000)	-12.20%
Insurance	-	-	-	-	-	0.00%
Intra County Purchases	10,939	7,141	10,000	10,000	-	0.00%
Capital / Maintenance Contracts	16,277	-	32,000	32,000	-	0.00%
Total Purchased Service	42,308	9,671	83,000	78,000	(5,000)	-6.02%
OPERATIONAL						
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Building Minor Capital	-	-	-	-	-	0.00%
Garbage	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	21,054	18,413	21,000	21,000	-	0.00%
Maintenance & Repairs/Electrical	7,398	1,722	10,000	10,000	-	0.00%
Maintenance & Repairs/HVAC	103	789	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	443	-	5,000	5,000	-	0.00%

COUNTY OF HURON**Public Works - Facility Maintenance**

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Utilities/Heat	24,168	18,451	43,000	43,000	-	0.00%
Utilities/Hydro	42,569	41,950	42,000	42,000	-	0.00%
Total Operational	95,735	81,324	131,000	131,000	-	0.00%
PROGRAM						
Program Supplies & Costs	33,200	46,042	53,000	143,000	90,000	169.81%
Total Program	33,200	46,042	53,000	143,000	90,000	169.81%
TOTAL EXPENDITURES	236,441	187,701	378,081	461,835	83,754	22.15%
(SURPLUS)/DEFICIT - ACCRUAL	236,441	187,701	378,081	461,835	83,754	22.15%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	236,441	187,701	378,081	461,835	83,754	22.15%

COUNTY OF HURON
Public Works - Facilities Capital
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Consulting/Professional Fees	16,542	-	-	-	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Capital / Maintenance Contracts	-	-	-	-	-	0.00%
Total Purchased Service	16,542	-	-	-	-	0.00%
OPERATIONAL						
Mapping & Automation	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	74,051	74,630	131,000	99,000	(32,000)	-24.43%
Total Program	74,051	74,630	131,000	99,000	(32,000)	-24.43%
OTHER EXPENDITURES						
Costs transferred to Assets	-	(121,450)	(131,000)	(189,000)	(58,000)	44.27%
Total Other Expenditures	-	(121,450)	(131,000)	(189,000)	(58,000)	44.27%
TOTAL EXPENDITURES	90,593	(46,819)	-	(90,000)	(90,000)	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	74,051	(48,541)	-	(90,000)	(90,000)	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	74,051	(48,541)	-	(90,000)	(90,000)	0.00%

County of Huron
FLEET
Total Capital Requirements
For the year ending December 31, 2020

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding A	External Funding Source
Forklift for Zurich	Forklift	Zurich currently does not have a forklift and needs one to move equipment and supplies. This is a health and safety need to move heavy supplies and equipment to mezzanine levels and around	High	rough terrain 4 wheel drive forklift	\$ 110,000	110,000	Fleet Reserve
Deck-over dump trailer	Trailer	trailer needed for bridge crew - repairs and maintenance activities	High	covered dump trailer for material/equipment transport	\$ 20,000	\$ 20,000	Fleet Reserve
Water tank - box slip-in - replacement of existing unit	Auxiliary Unit	Existing unit not in fleet inventory and is end-of-life	High	water tank used for shoulder maintenance activities	\$ 30,000	\$ 30,000	Fleet Reserve
Paint truck skip system upgrade & adjustable operator seat	System Contr	Reduced operator strain - health and safety improvement	High	updated semi-automated controls to replace current manual trigger system as well as adjustable seat mount from current fixed stationary mount.	\$ 24,000	\$ 24,000	Fleet Reserve
13 - Chev 1-ton crewcab (2011)	Crewcab	Age & condition	High		\$ 46,000	\$ 46,000	Fleet Reserve
21E-13 - Dodge 1/2 ton pickup (2013)	Pickup	Age & condition	High		\$ 38,000	\$ 38,000	Fleet Reserve
22E-13 - Dodge 1/2 ton pickup (2013)	Pickup	Age & condition	High		\$ 38,000	\$ 38,000	Fleet Reserve
59E-13 - Dodge 1/2 ton pickup (2013)	Pickup	Age & condition	High		\$ 38,000	\$ 38,000	Fleet Reserve
65 - Tandem Plow-Sander (2011)	Tandem	Age & condition	High		\$ 350,000	\$ 350,000	Fleet Reserve
66E-12 - Tandem Plow-Sander (2011)	Tandem	Age & condition	High		\$ 350,000	\$ 350,000	Fleet Reserve
84 - Tandem Plow-Sander (2011)	Tandem	Age & condition	High		\$ 350,000	\$ 350,000	Fleet Reserve
101E-18 - Disc Mower (2018)	Attachment	Reliability - current units are not functioning adequately and having frequent repairs	High		\$ 14,500	\$ 14,500	Fleet Reserve
102E-18 - Disc Mower (2018)	Attachment	Reliability - current units are not functioning adequately and having frequent repairs	High		\$ 14,500	\$ 14,500	Fleet Reserve
103E-18 - Disc Mower (2018)	Attachment	Reliability - current units are not functioning adequately and having frequent repairs	High		\$ 14,500	\$ 14,500	Fleet Reserve
FA-07 - GMC Pickup - Property Services (2010)	pickup	Age & condition	high		\$ 38,000	38,000	Fleet Reserve
FA-09 - Bluewater Dump Trailer (2011)	Trailer	Age & condition	High		\$ 17,000	17,000	Fleet Reserve
HPS-02-15 - Sander for pickup (2015) - Property Services	Auxiliary Unit	Age & condition	High		\$ 7,000	7,000	Fleet Reserve
L-01-15 - Library Van (2014)	Vehicle	Age & condition	High	Investigated electric opportunity. No electric vehicle of this format available in the industry at this time	\$ 40,000	34,000	Fleet Reserve
43 - Backhoe Replacement	Backhoe	Carry over purchase from 2020 - purchased - not received			\$ 149,333	\$ 149,333	Carry Forward - Fleet Reserve
68 - Tandem Replacement	Tandem	Carry over purchase from 2020 - purchased - not received			\$ 313,573	\$ 313,573	Carry Forward - Fleet Reserve
70E-12 CrewCab Replacement	Pickup	Carry over purchase from 2020 - purchased - not received			\$ 45,465	\$ 45,465	Carry Forward - Fleet Reserve
71E-12 CrewCab Replacement	Pickup	Carry over purchase from 2020 - purchased - not received			\$ 45,465	\$ 45,465	Carry Forward - Fleet Reserve
72E-12 CrewCab Replacement	Pickup	Carry over purchase from 2020 - purchased - not received			\$ 45,465	\$ 45,465	Carry Forward - Fleet Reserve
89 - Tandem Replacement	Tandem	Carry over purchase from 2020 - purchased - not received			\$ 313,573	\$ 313,573	Carry Forward - Fleet Reserve
97 - Tandem Replacement	Tandem	Carry over purchase from 2020 - purchased - not received			\$ 313,573	\$ 313,573	Carry Forward - Fleet Reserve
FA-07 - 1/2 Ton Pickup Replacement	Pickup	Carry over purchase from 2020			\$ 36,911	\$ 36,911	Carry Forward - Fleet Reserve
TOTAL FLEET CAPITAL					\$ 2,802,859		
Fleet Reserve - Carry Forward					\$ (1,263,359)	1,263,359	
LESS: DEPRECIATION					\$ (764,245)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 775,255		

COUNTY OF HURON

FLEET

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	2,418,185	2,320,021	2,558,260	2,558,260	-	0.00%
Rent/Lease	101,217	96,796	107,000	107,000	-	0.00%
Third Party Recoveries	11,898	-	89,800	89,800	-	0.00%
Total Other Revenue	2,531,300	2,416,818	2,755,060	2,755,060	-	0.00%
TOTAL REVENUE	2,531,300	2,416,818	2,755,060	2,755,060	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	191,745	244,348	303,403	326,610	23,207	7.65%
Salaries - Part Time	-	-	15,800	-	(15,800)	-100.00%
Total Salaries	191,745	244,348	319,203	326,610	7,407	2.32%
BENEFITS						
Statutory Benefits	11,697	17,816	21,879	22,437	558	2.55%
Extended Benefits	16,700	20,660	26,648	28,282	1,634	6.13%
OMERS	20,810	26,363	32,027	34,797	2,770	8.65%
Total Benefits	49,207	64,840	80,554	85,516	4,962	6.16%
Total Salaries and Benefits	240,953	309,188	399,757	412,126	12,369	3.09%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%

COUNTY OF HURON
FLEET
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Repairs & Maint.	924,285	811,716	1,098,685	1,098,685	-	0.00%
Small Tools/Equipment	2,420	558	8,000	8,000	-	0.00%
Total Equipment	926,705	812,274	1,106,685	1,106,685	-	0.00%
PURCHASED SERVICE						
Insurance	92,966	67,923	63,800	107,900	44,100	69.12%
Intra County Purchases	70,000	70,000	70,000	70,000	-	0.00%
Total Purchased Service	162,966	137,923	133,800	177,900	44,100	32.96%
OPERATIONAL						
Miscellaneous Admin.	1,100	1,100	1,100	1,100	-	0.00%
Office Expense	650	650	650	650	-	0.00%
Postage/Courier	200	200	200	200	-	0.00%
Telecommunications	1,000	1,207	1,000	-	(1,000)	-100.00%
Utilities/Hydro	23,000	23,000	23,000	23,000	-	0.00%
Depreciation - Capital Assets	558,513	718,016	717,700	764,245	46,545	6.49%
Gain or Loss on disposal of capital assets	3,859	-	-	-	-	0.00%
Total Operational	588,322	744,173	743,650	789,195	45,545	6.12%
PROGRAM						
Program Supplies & Costs	7,012	2,675	7,000	7,000	-	0.00%
Total Program	7,012	2,675	7,000	7,000	-	0.00%
TOTAL EXPENDITURES	1,925,958	2,006,233	2,390,892	2,492,906	102,014	4.27%
(SURPLUS)/DEFICIT - ACCRUAL	(605,342)	(410,585)	(364,168)	(262,154)	102,014	-28.01%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(717,700)	(764,245)	(46,545)	6.49%
Add Capital Asset Expenditures			2,015,000	2,802,859	787,859	39.10%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(933,132)	(1,776,460)	(843,328)	90.38%
TOTAL COUNTY LEVY	(605,342)	(410,585)	-	-	0	0.00%

COUNTY OF HURON
PUBLIC WORKS - WASTE MANAGEMENT
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	38,025	33,867	30,000	35,000	5,000	16.67%
Total Provincial Grants	38,025	33,867	30,000	35,000	5,000	16.67%
TOTAL REVENUE	38,025	33,867	30,000	35,000	5,000	16.67%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	1,000	-	(1,000)	-100.00%
Total Equipment	-	-	1,000	-	(1,000)	-100.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	10,000	-	(10,000)	-100.00%
Maintenance Contracts	84,503	90,360	-	85,000	85,000	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	84,503	90,360	10,000	85,000	75,000	750.00%
OPERATIONAL						
Advertising	1,526	-	1,000	1,000	-	0.00%
Hazardous Waste Collection	56,907	58,157	117,000	55,000	(62,000)	-52.99%
Staff Training	-	-	1,000	1,000	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	58,433	58,157	119,000	57,000	(62,000)	-52.10%
TOTAL EXPENDITURES	142,936	148,517	130,000	142,000	12,000	9.23%
(SURPLUS)/DEFICIT - ACCRUAL	104,911	114,650	100,000	107,000	7,000	7.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	104,911	114,650	100,000	107,000	7,000	7.00%



COUNTY OF HURON
2021 BUDGET

Emergency Management Services

CORPORATION OF THE COUNTY OF HURON

2021 - Huron County Emergency Services Consolidated Budget Narrative

PREAMBLE:

The Huron County Emergency Services Department is comprised of four programs, each with a budget developed. The various programs consist of the Paramedic Services (HCPS), Paramedic Fleet, Emergency Management (EM), and Paramedic Special Projects.

The Paramedic Program is a cost shared program with the Province of Ontario at a rate of 50:50. At this time, there has been no formal indication from the Province of Ontario regarding any potential changes regarding the current funding mechanism of 50 percent for the calendar year 2021.

The **Huron County Paramedic Services** (HCPS) and the **Emergency Management** (EM) programs are legislated entities within the Emergency Services Department.

The Ambulance Act, the various regulations and standards arising from this Act, govern the actions of Paramedic Services and establishes the province's legal basis and framework for the provision of ambulance service in the Province of Ontario. The Public Access Defibrillation (PAD) program is included in the Paramedic Services section for budgeting purposes. Fleet is an indirect requirement that is not specifically referenced within the Act, however, the types of vehicles, design, construction and specifications are documented under Ambulance and Emergency Response Vehicle Standards and procurement and decommissioning are controlled within the standards.

As we enter 2021, Paramedic Services will see continued changes and oversight with relations to new and changing legislation. The Ambulance Act had not been updated or revised in over twenty (20) years, however the Act received a major revision in 2018 and further changes are expected in 2021. Some of these changes will have a direct impact on Paramedic operations. Patients will be transported to alternative treatment facilities if the Emergency Department is not appropriate, Ambulance Communications Center's will be improved to better triage patients to allow for appropriate resources to be sent, Paramedics will be able to treat patients in the homes and "release or refer" thereby not requiring transport to the Emergency for all clients, and finally an increase in care in the home (first 72 hours, palliative care plans, etc.) which will require an increase in the Community Paramedicine Program. A fair amount of the proposed changes were originally scheduled or expected to occur in 2020, however, with COVID-19 the majority have been placed on hold or not released by the Province.

As hospitals continue to reorganize for specialized care, our Paramedics will be required to transport patients further to allow for the patient to receive the right care, at the right time, in the right place. This currently includes by-pass protocols such as Stroke by-pass, STEMI by-pass (Heart Attack), and Trauma by-pass however, additional alternate destination protocols such as mental health, obstetrics, hospice centres, and others may be implemented. Although this is the best care for the patient it taxes our resources as

more patients are being transferred directly to the specialized hospital instead of the local Emergency Department.

The Supporting Ontario's First Responders Act is a definite step forward in helping our Paramedics seek treatment and support when dealing with workplace post-traumatic stress disorder and other occupational stress disorder illnesses. It does, however, significantly increase the back fill component of Paramedic staffing. This continues to increase the amount of PTSD claims and our WSIB costs related to PTSD and Mental Health. As a result our staffing costs have correspondingly increased to meet the demand.

Huron County, and Ontario in general, has an aging population which is living in their own homes for longer periods. As this population trend continues it will add increased pressure to Paramedic Services and the associated call volumes. Increasing call volumes coupled with specialized by-pass requirements, and alternate transport destinations will continue to put added pressure on our Paramedic resources. We are currently seeing an approximate year over year call volume increase of roughly 2% - 4%. Careful planning, as outlined in the 2020 ORH report, for additional required resources in the future will be a necessity to ensure Paramedic Services are positioned appropriately for future growth.

Huron County and CUPE 4513 have a collective agreement that expires on December 31, 2019. Negotiations were delayed due to COVID-19, however, they have since started and dates have been set in November & December for further negotiation sessions. Although the percent increase for wages and benefits is not known at this time, a small increase has been included in this budget proposal.

Emergency Management is governed by the Emergency Management and Civil Protection Act (2009) and this legislation establishes the province's legal basis and framework for managing emergencies in the Province of Ontario. In 2017 the County of Huron started to provide shared Emergency Management services with eight (8) of the nine (9) Huron County member municipalities. The County Emergency Management Coordinator (CEMC) acts as the Emergency Management Coordinator for these member municipalities as well as ensures their Emergency Management Program achieves the requirements required under the Act.

The County Emergency Manager has been busy with the Global COVID-19 Pandemic for the majority of the 2020 year. The expectation/trending is showing that this Pandemic will last well into the 2021 year. Although there are only minor changes to the Emergency Management budget it should be noted that post Pandemic there could be new expectations announced by the Provincial and/or Federal Government that could affect the overall Emergency Management budget.

The **Community Paramedicine** program is not legislated under the Ambulance Act, however, it is expected that the current Provincial Government will continue to concentrate on providing better community health programming to help citizens live in their homes safely for as long as possible. Recently the Ontario Premier has indicated that Community Paramedicine is a priority for the Province, especially with relation to COVID-19, Long Term Care waitlists, and High-Risk patients within the community.

At the request of our Provincial stakeholders, County Council approved the re-introduction of the Community Care Team for a period ending April 30, 2021. This team is operational for 12 hours per day, seven (7) days per week and will be dealing with the identified patient groups listed above. As such, you will notice that a Community Care Team budget has been added to this year's overall Emergency Services budget.

During this project, Paramedic Leadership are exploring funding options that are available through Ontario Health, Ontario Health Teams, and possibly Family Health Teams. The Province continues to indicate that funding is coming for Community Paramedicine programs, however, there has not been any written confirmation received.

The Community Paramedicine Coordinator coordinates all Community Paramedicine events/programs such as patient referrals to Community Care Access, Community Wellness Clinics, Flu Immunization clinics, Project Lifesaver, as well as oversees the Community Public Access Defibrillation Program and provides training to Paramedics on topics related to Community Paramedicine. The Community Paramedicine Coordinator position is included in the 50/50 funding allocation and is currently 0.5 FTE position.

The Emergency Services staffing compliment is broken down into three sections: Paramedic Services, Emergency Management, and Community Care Team and is shown in the following chart.

Position	2021 Hours	2021 FTE Addition/Reduction	2021 Total FTE
Paramedic Services (50% funded by MOHLTC)			
Admin Staff	10,920	0	5.50
Paramedic Supervisors (FT) & (PT)	12,230	0	5.60
CP Coordinator	1040	0	0.5
PCP (FT)	117,936	0	54.00
PCP (PT)	39,974	0	18.30
Sub – Total	182,100	0	83.90
Community Care Team			
PCP (FT)	756	+ 0.35	0.35
PCP (PT)	942	+ 0.43	0.43
Sub-Total	1,698	+ 0.78	0.78
Emergency Management (100% County Funded)			
CEMC	2080	0	1.0
Sub-Total	2080	0	1.0

Position	2021 Hours	2021 FTE Addition/Reduction	2021 Total FTE
TOTAL	185,878	0.78	85.68

The breakdown for the Paramedic Services Administration staff listed above includes: Half (0.5) Director of Operations, one (1) Chief Emergency Services, one (1) Deputy Chief Operations, one (1) Deputy Chief Professional Standards, two (2) Administration Coordinators, and one (1) part time Community Paramedicine Coordinator.

The call volume for Huron County Paramedic Services from January 1 – October 31, 2020 is detailed below and is based on the data collected by the Province of Ontario Ambulance Dispatch Reporting System (ADRS).

The projected call volume for 2020 is 6,427 calls for service which would represent an approximate call volume decrease of 8% over the 2019 year. The average call volume increases for the last three (3) years is averaging 4 percent per year. The 2020 call volume will be subject to extra ordinary variances due to the global COVID-19 pandemic. Huron County experienced decreases in volumes of as 26% per month during the COVID-19 first wave lock down and as much as a 5 – 6 % increase in call volumes as the initial lock down measures were lifted. Currently as we enter the 2nd wave we are again experiencing a significant drop in call volumes as COVID case counts increase and people head in doors from the weather.

Year	Code 1 Non-Urgent	Code 2 Scheduled	Code 3 Urgent	Code 4 Threat to Life/Limb	Totals
2015	350	90	2,124	3,302	5,866
2016	418	96	2,200	3,437	6,151
2017	365	50	2,390	3,589	6,394
2018	318	66	2,588	3,804	6,776
2019	297	75	2,544	4,035	6,951
2020	272	50	2,330	3,146	5,798

All four programs noted above are reflected in the Emergency Services Consolidated Budget narrative and the consolidated budget will address major variances that have been identified in these programs.

BUDGET:

The MOHLTC cost shares the Paramedic Services budget increases and decreases at the 50% subsidy level which are realized in the following budget year.

Salaries and Benefits

There is a proposed increase for CUPE and a non-union salary increase included within the budget. There is an increase in the part time salaries due to an increase in backfill hours for extended WSIB, Long Term Disability claims, Short Term Disability and increase vacation coverage. There is also an increase for staffing hours of the Community Care Team from January 1st until April 30th, 2020. These adjustments result in an overall increase of \$255,626 to the salary line.

Statutory Benefits, Extended Benefits and OMERS have increased with a net change of \$65,337. This increase is as a result of the cost of living increase in the salaries which causes the corresponding increase in benefits. Overall, the result is an increase in the Salaries and Benefits of approximately \$320,963 or 3.11%.

The salaries and benefits increase in the budget of \$320,963 represents 87% of the total increase to the Emergency Services operational budget.

Equipment

Paramedic Services – There is an increase of \$22,308 in the vehicle lease and operation section of the equipment budget. This is an increase to the leasing costs charged to Paramedic Services for the Paramedic vehicles. There is also a \$10,000 increase to the equipment repair and maintenance section. This increase is do to increase pricing in parts and maintenance of our vehicles, and large medical equipment such as power stretchers, paramedic defibrillators and auto-pulse machines. These changes result in a \$31,183 or 4.27% increase to the equipment portion of the Paramedic operations budget.

Emergency Management – There is no change expected for 2021.

Purchased Service

Paramedic Services - There is a small decrease in consulting of \$2,100 as we are not expecting or planning any to utilize any large consultant projects in 2021. There is also a decrease of \$7,400 in the maintenance contracts with the elimination of the Fleetmatics Automatic Vehicle Locator (AVL) system. This system is replaced by the PRAN system and has an on-going operating cost that is estimated to be more economical than Fleetmatics.

Insurance is increasing by \$32,000 for the Emergency Services Department.

There is an increase in the Intra County Purchases line of \$29,221. This is the amount charged to Emergency Services by the County for support services such as Human Resources, Information Technology, Finance, and Administration. An additional \$15,500 is added for IT Fleet costs.

Emergency Management – There is no expected change for 2021.

Overall, the result is a net increase for Purchased Service of \$52,771 or 6.36% in the consolidate budget.

Operational

Paramedic Services – When the North Huron Fire Department closed the Emergency Services Training Centre and open their new Blyth Fire Hall, Paramedic Services was unable to secure any storage in the new Fire Hall therefore the lease agreement in Blyth was terminated. This has resulted in a \$5,892 decrease to the Rent budget line.

There is a small decrease in the telecommunications line due to some efficiencies in pooling of data for the vehicle hot spots for Paramedics to transmit 12 Lead ECG's to the Cardiologists.

There is also a small decrease in the Travel/Meals and the Conference lines to account for the decrease in travel and on-site meetings due to COVID restrictions

The depreciation on Capital Assets has increased by \$61,274.

Emergency Management – There is no significant change for 2021.

Overall, the result is a net increase for the Operational budget of \$47,597 or 4.45% in the consolidate budget.

Program

Paramedic Services – There are slight decreases in uniforms, cross border payments, and program supplies and costs resulting in a savings of \$4,918.

Emergency Management – There is no increase to the Program budget in 2021.

Overall the result is a net decrease in the program budget of \$4,918 or -1.53% in the consolidate budget.

Capital Assets

Those assets that are over \$1000 and are a single purchase that have been included in the capital assets section as follows:

Paramedic Services

Ambulances

The Huron County Paramedic Services (HCPS) is on a sixty (60) month replacement of vehicles with the vehicle being purchased in the sixth year. For 2021 we are recommending the replacement of two (2) conventional ambulances. Both of these units will be scheduled for their normal replacement during the 2021 year.

The cost to replace these vehicles would be approximately \$165,000 each which includes the purchase of the vehicle, shipping, electrical safety certification, vehicle identification, and licensing.

Response Unit

One of the current administrative/command vehicles was due for normal replacement in 2020 and the second unit is due for replacement in 2021.

Due to a shortage of chassis' during the COVID-19 lock down the vehicle for replacement in 2020 was not able to be purchased until November. Delivery of that vehicle is not

expected until approximately April 2021, therefore the funds have been carried forward to 2021.

The cost of the second vehicle would be approximately \$90,000 which includes the purchase of the vehicle, conversion, electrical safety, vehicle identification, and licensing.

Power Stretcher and Power Load System

Staff is recommending that we continue again this year with purchasing power lift stretchers and the accompanying power loading system. Research has shown that using this type of system significantly reduces the chance of back injuries from improper lifting or over lifting. By using a power lift stretcher and the power load system we are effectively reducing the number of manual patient lifts by as many as six (6) per call. Each patient call can have up to ten (10) lifts depending on the type of call. Reducing the number of manual lifts by as many as half reduces the risk of Paramedic back injuries. Therefore, we are requesting to purchase power stretchers and power lifts to be installed on the 2021 ambulances purchased. The total cost for two power load systems including two (2) power stretchers is \$130,000.

Stair chair

A stair chair is a piece of equipment to move patients safely up and down stairs. This piece of equipment is used frequently and is required to be maintained properly to ensure the safety of both the patient and the Paramedic. Our current stock of stair chairs was purchased several years ago and are starting to reach the end of their life cycle. It was proposed to start replacing stair chairs at a rate of two per year starting in 2016. The current stair chairs are out of warranty and are starting to require an increase in repairs due to their age. We have currently budgeted to replace two stair chairs for an approximate price of \$8,500. Replacing two stair chairs in 2021 follows the requirement outlined in Asset Management Plan for Paramedic Services.

Paramedic Defibrillators

In 2013 we started to replace aging Paramedics Defibrillators at a rate of two (2) units per year. The request is to continue this process and replace two (2) Paramedic Defibrillators in 2021. The two (2) units purchased in 2021 will replace two (2) units originally purchase in 2014. Those units are outside of warranty (extended warranty is four years from time of purchase) and are approaching the end of life which is recommended to be six (6) to eight (8) years. The budget to replace two (2) Paramedic Defibrillators is \$65,000.

Medical Bags

Medical equipment bags have a lifespan of five (5) to six (6) years. Our current supply of medical bags are at that age. We are looking to continue to replace two (2) sets of medical bags this year as we have for the last few years. The approximate cost for replacement of two sets of medical bags in \$7,500.

Computer Replacements

The current recommended replacement suggested by IT staff is the length of the warranty with possible an additional year of use depending on the condition of the computer. Paramedic Services has typically kept our computers longer than the recommended cycle. The request in this budget is for \$30,000 to replace three administrative computers and several mobile units in the field.

Base Furnishings

A few bases require replacement of individual pieces of aging furniture. The budgeted amount for base furnishings requested is \$8,000.

Paramedic Helmets

Paramedic helmets are covered under the CSA standard for a period of 10 years. We are currently experiencing several Paramedic staff helmets that are approaching the ten year mark. Under both the Health & Safety legislation as well as the Ambulance Equipment Standards Regulation helmets are required to be issued and meet CSA legislation. We are requesting to purchase approximately 20 new helmets at an estimated cost of \$10,000.

Paramedic Full Face Respirator Mask

As the COVID Pandemic continues and we enter the 2nd wave and understand that Provincial modeling would indicate that a possible 3rd and even 4th wave are possible unless a vaccination is available and utilized, the Paramedic Health & Safety Committee along with the management team are looking to ensure that our Paramedics remain safe and we utilize safety equipment that is sustainable and where possible reusable.

There are several models of a full-face respirator mask on the market that would eliminate the need for Paramedics to wear N-95 mask, goggles (eye protections), and a face shield all at the same time. The respirator mask has a breathing port that filters air coming into the mask and the air that the Paramedic is exhaling. Similar to a fire fighters SCBA mask, this Paramedic mask is not hooked up directly to a breathing apparatus but rather uses a high-level filter.

Currently Paramedics wearing an N-95, goggle, and face shield, as required, find it cumbersome and often times find that they can not complete their medical task properly because they can't see properly, are sweating profusely, or even having trouble breathing.

Whatever model of full-face respirator is purchased, will meet the MOHLTC equipment standards and will be able to be utilized post COVID for other outbreaks (Influenza), or situations that might occur.

The initial ask is to purchase the full-face respirators for our current full time and part time Paramedics, as well as our front-line Superintendents for a total approximate cost of \$22,000.

Auto-pulse Replacement

The Zoll Auto-pulse machine is used in cases of cardiac arrest. The patient is placed on the Auto-pulse unit which provides mechanical CPR. The benefit of mechanical CPR is that the rate and depth of compressions is accurate to 92% of the time compared to roughly 10% accuracy for manual CPR conducted by a Paramedic. In addition, when the Auto-pulse is in place and the patient is placed in the ambulance the Paramedic can now be seated and belted in place as they will not be required to stand freely to complete manual CPR. This is a health and safety improvement for our staff.

We currently have an Auto-pulse in each of our units, however, several of the units were manufactured and purchased in 2008. These units have reached the end of their life cycle and we are seeing an increase in repairs and maintenance required.

We are requesting to continue replacing the units a few at a time, starting with the oldest units. The request for this year is that we replace four (4) units. This would be an approximate cost of \$60,000.

Public Access Defibrillators

Approximately 20 of our total 86 Public Access Defibrillators (PAD) within Huron County are ten years old or older. The warranty on that model of PAD is five (5) years. In 2018 County Council approved the replacement of approximately 25 units and through further fundraising and donation efforts a few additional units were purchased.

We are requesting \$35,000 which will replace approximately 20 additional units that have reached their recommended end of life.

Renovation to Zurich Base

Currently the Paramedics share the lunch room at the Zurich public works building as their EMS area. This limits the use of this lunch room for the Public Works staff as well as it does not allow for any privacy for either party. The Paramedics require privacy for numerous reasons including debriefing after a bad call, completing patient confidential records, discussions with supervisors or other management staff. This request is to complete a renovation to the Zurich public works building to add an EMS area. Once this area has been added to the building the lunch room will remain a shared lunchroom. The Paramedics will have a private area of their own to allow for the uses required and mentioned above. In 2017 the request for the renovation was \$50,000. Due to a reassessment of the scope of the project the initial \$50,000 was requested to be carried over from the 2017 to the 2018 budget. Due to unforeseen delays in getting this project complete a request to carryover the remaining funds from 2018 has occurred. The new costing of this project is estimated as \$80,000 of which \$80,000 will be funding through the carryover of funds from 2020 Capital.

Clinton Administration – Electronic Sign

Due to COVID-19 this project did not proceed in 2020 and it has been included in the 2020 capital carry over for consideration in 2021.

When the move of the Emergency Services Administration to the Central Huron Fire Hall occurred the ability to identify to the public where the administration was located was lost. The current fire hall does not have road signage for either Paramedic Services or Fire Services.

The request is to cost share the installation of an electronic sign, similar to the current sign at the Historic Goal, to indicate the location of both Huron County Emergency Services and Central Huron Fire Services.

In addition, with a sign similar to the current one in Goderich, we can advertise safety messages, wellness clinics, and other messages to the public.

The cost of this sign and installation would be cost shared with Central Huron.

Emergency Management – There are no capital requests for Emergency Management.

County of Huron
Emergency Services
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Ambulance (1)	Fleet	Normal Replacement	High	Fleet	165,000		
Ambulance (2)	Fleet	Normal Replacement	High	Fleet	165,000		
Power Load & Power Stretcher (1)	Patient Equipment	Normal Replacement	High	EMS	65,000		
Power Load & Power Stretcher (2)	Patient Equipment	Normal Replacement	High	EMS	65,000		
Response Unit (1)	Fleet	Normal Replacement	High	Fleet	90,000	90,000	Carry Forward from 2020
Response Unit (2)	Fleet	Normal Replacement	Medium	Fleet	90,000		
Stairchairs	Patient Equipment	Normal Replacement	High	EMS	8,500		
Paramedic Defibrillators	Patient Equipment	Normal Replacement	High	EMS	65,000		
Medical Bag Replacement	Patient Equipment	Normal Replacement	High	EMS	7,500		
Computer Replacements	IT Equipment	Normal Replacement	Medium	EMS	-		
Paramedic Base Furniture	Furniture	Normal Replacement	Medium	EMS	8,000		
Paramedic Helmets	Paramedic Safety	Normal Replacement	High	EMS	10,000		
Paramedic Full Face Respirator Masks	Paramedic Safety	Health & Safety	High	EMS	22,000		
Autopulse Replacement	Patient Equipment	Normal Replacement	High	EMS	60,000		
Public Access Defibrillators	Patient Equipment	Normal Replacement	Medium	EMS	35,000		
Zurich Base Reno			Medium	EMS	80,000	80,000	Carry Forward from 2020
Electronic Sign Clinton Administration		Building Recognition	Medium	EMS	25,000	25,000	Carry Forward from 2020
TOTAL CAPITAL FUNDING REQUEST					961,000	195,000	
LESS: DEPRECIATION					(599,600)		
NET CAPITAL FUNDING REQUIREMENTS					361,400		

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	6,179,607	5,883,447	6,101,257	6,110,872	9,616	0.16%
Provincial Project Grants	-	-	-	83,872	83,872	0.00%
Total Provincial Grants	6,179,607	5,883,447	6,101,257	6,194,744	93,488	1.53%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	88,025	-	74,000	74,000	0.00%
Total Municipal Grants & Fees	-	88,025	-	74,000	74,000	0.00%
OTHER REVENUE						
Miscellaneous Revenue	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Rent/Lease	351,856	370,107	389,192	418,000	28,808	7.40%
Third Party Recoveries	100,304	31,798	66,750	1,750	(65,000)	-97.38%
Total Other Revenue	452,723	401,904	455,942	419,750	(36,192)	-7.94%
TOTAL REVENUE	6,632,330	6,373,376	6,557,199	6,688,494	131,296	2.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	6,214,393	5,930,590	6,321,858	6,472,563	150,704	2.38%
Salaries - Part Time	2,207,647	2,316,477	2,075,305	2,180,226	104,921	5.06%
Salaries - Time Off in Lieu Owing	(14,839)	-	-	-	-	0.00%
Total Salaries	8,407,201	8,247,067	8,397,163	8,652,789	255,626	3.04%
BENEFITS						
Statutory Benefits	550,694	571,401	554,820	589,599	34,779	6.27%
Extended Benefits	431,817	440,195	526,416	534,610	8,194	1.56%
OMERS	783,440	731,250	843,568	865,932	22,364	2.65%
Total Benefits	1,765,952	1,742,846	1,924,804	1,990,141	65,337	3.39%
Total Salaries and Benefits	10,173,153	9,989,913	10,321,967	10,642,930	320,963	3.11%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	158,863	161,269	160,000	170,000	10,000	6.25%

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	30,464	14,650	33,250	32,125	(1,125)	-3.38%
Vehicle Lease & Operation	500,054	477,901	536,192	558,500	22,308	4.16%
Small Tools/Equipment	823	348	1,500	1,500	-	0.00%
Total Equipment	690,204	654,169	730,942	762,125	31,183	4.27%
PURCHASED SERVICE						
Audit	1,671	1,569	1,900	2,950	1,050	55.26%
Consulting/Professional Fees	45,748	11,996	5,100	3,000	(2,100)	-41.18%
Insurance	38,772	46,400	46,400	78,400	32,000	68.97%
Occupational Accident Insurance	104,727	89,658	105,000	105,000	-	0.00%
Intra County Purchases	552,043	595,203	595,150	639,871	44,721	7.51%
Legal Fees	26,685	27,532	35,000	35,000	-	0.00%
Maintenance Contracts	19,925	25,784	39,400	32,000	(7,400)	-18.78%
Printing (External)	859	-	1,500	1,500	-	0.00%
Miscellaneous Services	-	-	750	750	-	0.00%
Total Purchased Service	790,430	798,142	830,200	898,471	68,271	8.22%
OPERATIONAL						
Advertising	224	312	1,775	1,575	(200)	-11.27%
Associations/Memberships	3,295	2,882	3,550	3,550	-	0.00%
Conventions/Conferences	11,538	4,252	15,250	13,200	(2,050)	-13.44%
Internet	-	-	625	625	-	0.00%
Miscellaneous Admin.	292	489	900	900	-	0.00%
Office Expense	6,068	5,956	6,450	6,450	-	0.00%
Postage/Courier	403	1,210	600	900	300	50.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Rent	386,535	371,587	379,791	373,899	(5,892)	-1.55%
Staff Training	19,592	14,225	28,300	28,300	-	0.00%
Telecommunications	17,274	13,537	25,075	22,075	(3,000)	-11.96%
Travel/Meals	28,318	4,133	29,835	27,000	(2,835)	-9.50%
Janitorial	1,570	1,667	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	3,048	1,938	5,000	5,000	-	0.00%
Depreciation - Capital Assets	519,739	564,432	569,726	599,600	29,874	5.24%
Gain or Loss on disposal of capital assets	(18,310)	-	-	-	-	0.00%
Total Operational	979,584	986,618	1,069,077	1,085,274	16,197	1.52%
PROGRAM						
Medical Supplies	112,909	106,374	118,000	118,000	-	0.00%
Replenish Bed/Linen	15,708	12,912	16,000	16,000	-	0.00%
Winter Clothing and Uniforms	98,327	81,880	95,446	95,028	(418)	-0.44%
Purchase of Service	32,556	21,744	60,425	60,425	-	0.00%
Cross Border Payment	24,310	-	5,000	3,000	(2,000)	-40.00%

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Program	514	131	1,300	1,300	-	0.00%
Program Supplies & Costs	11,187	7,272	16,500	14,000	(2,500)	-15.15%
Promotion/Public Relations	6,856	2,584	8,500	8,500	-	0.00%
Total Program	302,367	232,896	321,171	316,253	(4,918)	-1.53%
TOTAL EXPENDITURES	12,935,737	12,661,738	13,273,357	13,705,053	431,696	3.25%
(SURPLUS)/DEFICIT - ACCRUAL	6,303,407	6,288,362	6,716,158	7,016,559	300,401	4.47%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(569,726)	(599,600)	(29,874)	5.24%
Add Capital Asset Expenditures	-	-	872,500	961,000	88,500	10.14%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(67,000)	(195,000)	(128,000)	191.04%
TOTAL COUNTY LEVY	6,303,407	6,288,362	6,951,932	7,182,959	231,027	3.32%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	6,179,607	5,883,447	6,101,257	6,110,872	9,616	0.16%
Total Provincial Grants	6,179,607	5,883,447	6,101,257	6,110,872	9,616	0.16%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	88,025	-	74,000	74,000	0.00%
Total Municipal Grants & Fees	-	88,025	-	74,000	74,000	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	99,453	30,862	66,750	1,750	(65,000)	-97.38%
Total Other Revenue	99,453	30,862	66,750	1,750	(65,000)	-97.38%
TOTAL REVENUE	6,279,060	6,002,334	6,168,007	6,186,622	18,616	0.30%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	6,119,599	5,780,117	6,224,889	6,339,841	114,952	1.85%
Salaries - Part Time	2,207,647	2,220,875	2,075,305	2,125,833	50,528	2.43%
Salaries - Time Off in Lieu Owing	(14,839)	-	-	-	-	0.00%
Total Salaries	8,312,408	8,000,992	8,300,193	8,465,674	165,481	1.99%
BENEFITS						
Statutory Benefits	545,114	565,094	548,748	575,213	26,464	4.82%
Extended Benefits	430,114	431,084	519,127	520,165	1,038	0.20%
OMERS	772,706	713,157	832,776	847,030	14,254	1.71%
Total Benefits	1,747,935	1,709,335	1,900,651	1,942,407	41,756	2.20%
Total Salaries and Benefits	10,060,342	9,710,326	10,200,845	10,408,081	207,236	2.03%
EQUIPMENT						
Equipment Repairs & Maint.	158,863	161,269	160,000	170,000	10,000	6.25%
Equipment Replacement New (under \$1,000)	30,464	14,650	33,250	32,125	(1,125)	-3.38%
Vehicle Lease & Operation	500,054	477,901	536,192	558,500	22,308	4.16%
Small Tools/Equipment	823	348	1,500	1,500	-	0.00%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Equipment	690,204	654,169	730,942	762,125	31,183	4.27%
PURCHASED SERVICE						
Audit	1,671	1,569	1,900	2,950	1,050	55.26%
Consulting/Professional Fees	45,748	11,996	5,100	3,000	(2,100)	-41.18%
Insurance	38,772	46,400	46,400	78,400	32,000	68.97%
Occupational Accident Insurance	104,727	89,658	105,000	105,000	-	0.00%
Intra County Purchases	552,043	595,203	595,150	639,871	44,721	7.51%
Legal Fees	26,685	27,532	35,000	35,000	-	0.00%
Maintenance Contracts	19,925	25,784	39,400	32,000	(7,400)	-18.78%
Printing (External)	859	-	1,500	1,500	-	0.00%
Miscellaneous Services	-	-	750	750	-	0.00%
Total Purchased Service	790,430	798,142	830,200	898,471	68,271	8.22%
OPERATIONAL						
Advertising	-	-	575	575	-	0.00%
Associations/Memberships	2,880	2,882	2,950	2,950	-	0.00%
Conventions/Conferences	10,692	3,867	13,250	11,200	(2,050)	-15.47%
Internet	-	-	625	625	-	0.00%
Miscellaneous Admin.	292	489	900	900	-	0.00%
Office Expense	5,701	5,769	5,700	5,700	-	0.00%
Postage/Courier	403	1,210	600	900	300	50.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Rent	386,535	371,587	379,791	373,899	(5,892)	-1.55%
Staff Training	19,050	14,225	27,050	27,050	-	0.00%
Telecommunications	11,399	8,176	17,900	14,900	(3,000)	-16.76%
Travel/Meals	26,911	3,979	27,425	25,075	(2,350)	-8.57%
Janitorial	1,570	1,667	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	3,048	1,938	5,000	5,000	-	0.00%
Depreciation - Capital Assets	167,884	194,325	180,534	181,600	1,066	0.59%
Total Operational	636,364	610,114	664,500	652,574	(11,926)	-1.79%
PROGRAM						
Medical Supplies	112,909	106,374	118,000	118,000	-	0.00%
Replenish Bed/Linen	15,708	12,912	16,000	16,000	-	0.00%
Winter Clothing and Uniforms	98,327	81,880	95,446	95,028	(418)	-0.44%
Purchase of Service	31,141	20,977	60,425	60,425	-	0.00%
Cross Border Payment	24,310	-	5,000	3,000	(2,000)	-40.00%
Miscellaneous Program	514	131	1,300	1,300	-	0.00%
Program Supplies & Costs	10,844	7,272	16,500	14,000	(2,500)	-15.15%
Promotion/Public Relations	6,680	2,372	7,500	7,500	-	0.00%
Total Program	300,434	231,917	320,171	315,253	(4,918)	-1.54%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL EXPENDITURES	12,477,773	12,004,668	12,746,658	13,036,504	289,846	2.27%
(SURPLUS)/DEFICIT - ACCRUAL	6,198,713	6,002,334	6,578,651	6,849,882	271,231	4.12%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	6,198,713	6,002,334	6,578,651	6,849,882	271,231	4.12%

COUNTY OF HURON

Emergency Medical Services - Special Projects

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Other Revenue	564	-	-	-	-	0.00%
Third Party Recoveries	851	936	-	-	-	0.00%
Total Other Revenue	1,415	936	-	-	-	0.00%
TOTAL REVENUE	1,415	936	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
PROGRAM						
Medical Supplies	-	-	-	-	-	0.00%
Purchase of Service	1,415	768	-	-	-	0.00%
Total Program	1,415	768	-	-	-	0.00%
TOTAL EXPENDITURES	1,415	768	-	-	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	(168)	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON**Emergency Medical Services - Special Projects****Budget for the year ending December 31, 2021**

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	(168)	-	-	-	0.00%

COUNTY OF HURON

Emergency Medical Services - Community Care Team

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	83,872	83,872	0.00%
Total Provincial Grants	-	-	-	83,872	83,872	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	83,872	83,872	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	52,032	-	34,296	34,296	0.00%
Salaries - Part Time	-	95,602	-	54,393	54,393	0.00%
Total Salaries	-	147,634	-	88,689	88,689	0.00%
BENEFITS						
Statutory Benefits	-	-	-	8,046	8,046	0.00%
Extended Benefits	-	4,173	-	7,112	7,112	0.00%
OMERS	-	6,853	-	7,982	7,982	0.00%
Total Benefits	-	11,026	-	23,140	23,140	0.00%
Total Salaries and Benefits	-	158,660	-	111,829	111,829	0.00%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%

COUNTY OF HURON**Emergency Medical Services - Community Care Team**

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Medical Supplies	-	-	-	-	-	0.00%
Purchase of Service	-	-	-	-	-	0.00%
Total Program	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	-	158,660	-	111,829	111,829	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	158,660	-	27,957	27,957	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	158,660	-	27,957	27,957	0.00%

COUNTY OF HURON
Emergency Medical Services - Fleet
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	351,856	370,107	389,192	418,000	28,808	7.40%
Total Other Revenue	351,856	370,107	389,192	418,000	28,808	7.40%
TOTAL REVENUE	351,856	370,107	389,192	418,000	28,808	7.40%
EXPENDITURES						
OPERATIONAL						
Depreciation - Capital Assets	351,856	370,107	389,192	418,000	28,808	7.40%
Gain or Loss on disposal of capital assets	(18,310)	-	-	-	-	0.00%
Total Operational	333,545	370,107	389,192	418,000	28,808	7.40%
TOTAL EXPENDITURES	333,545	370,107	389,192	418,000	28,808	7.40%
(SURPLUS)/DEFICIT - ACCRUAL	(18,310)	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(18,310)	-	-	-	-	0.00%

COUNTY OF HURON
Emergency Management
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	94,793	98,441	96,970	98,426	1,456	1.50%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	94,793	98,441	96,970	98,426	1,456	1.50%
BENEFITS						
Statutory Benefits	5,580	6,307	6,072	6,341	269	4.43%
Extended Benefits	1,703	4,938	7,289	7,333	44	0.61%
OMERS	10,734	11,240	10,792	10,921	129	1.19%
Total Benefits	18,017	22,486	24,152	24,594	442	1.83%
Total Salaries and Benefits	112,810	120,927	121,122	123,020	1,898	1.57%
OPERATIONAL						
Advertising	224	312	1,200	1,000	(200)	-16.67%
Associations/Memberships	414	-	600	600	-	0.00%
Conventions/Conferences	847	385	2,000	2,000	-	0.00%
Office Expense	367	187	750	750	-	0.00%
Staff Training	541	-	1,250	1,250	-	0.00%
Telecommunications	5,875	5,361	7,175	7,175	-	0.00%
Travel/Meals	1,408	154	2,410	1,925	(485)	-20.12%
Total Operational	9,676	6,398	15,385	14,700	(685)	-4.45%
PROGRAM						
Promotion/Public Relations	176	212	1,000	1,000	-	0.00%
Total Program	519	212	1,000	1,000	-	0.00%

COUNTY OF HURON
Emergency Management
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL EXPENDITURES	123,004	127,537	137,507	138,720	1,213	0.88%
(SURPLUS)/DEFICIT - ACCRUAL	123,004	127,537	137,507	138,720	1,213	0.88%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	123,004	127,537	137,507	138,720	1,213	0.88%



COUNTY OF HURON
2021 BUDGET

LIBRARY SERVICES

Huron County Library Budget 2021

Vision Statement

Huron County Library is an inclusive and vibrant community hub. It builds community, enriches lives and fosters creativity by providing access to information, skills and ideas.

Mission Statement

Huron County Library provides the community with inviting and accessible facilities, engaging virtual spaces, comprehensive collections and user-friendly technology. Welcoming and knowledgeable staff and volunteers provide innovative services and programs that contribute to community vitality.

Huron County Library

In 2017, the Huron County Library Board developed and received a new strategic plan with new vision, mission and value statements and strategic priorities for the library system to follow over the next five years. The strategic priorities outlined in the new strategic plan are:

1. Deliver services, programs and collections that meet community needs;
2. Deliver innovative and reliable technology that supports and enhances library services and programs to meet community needs;
3. Promote and strengthen partnerships with community members and organizations in order to better understand and respond to community needs and initiatives;
4. Build relationships with funding sources to maintain and improve practices and services;
5. Promote and strengthen library culture of teamwork and collaboration;
6. Create dynamic spaces that are accessible, welcoming and safe for patrons.

In order to realize these goals over the indicated time periods, the strategic action plan is reflected in the 2021 budget.

Huron County Library, both now and in the future, provides library services to all residents of Huron County in the following manner:

- Service points at 12 library branches - Bayfield, Blyth, Brussels, Clinton, Exeter, Goderich, Hensall, Howick, Kirkton, Seaforth, Wingham, Zurich;
- Over 400,000 books and other items, computer software, ebooks and audiobooks, and 348,958 special collections items including digitized files of historic newspapers;
- 15 full-time and 26 part-time staff, plus numerous volunteers;
- Safe and free community space for all ages to meet and socialize;
- Access to quality electronic services – free public access to computers and wireless networks as well as electronic resources downloadable from within the library or from home and hubs for loan to provide home Internet;
- Programs to support enjoyment of reading and lifelong learning.

Huron County Library's Strategic Plan places increased attention and focus on engaging with our communities and enhancing service through partnerships with other local organizations.

The 12 library branches share administrative resources which allows for an efficient use of the resources outlined below.

- Centralized administration, ordering, processing, cataloguing new materials;
- Shared professional and program staff;
- Distribution and shared rotation of library materials;
- Van delivery to library branches multiple times per week;
- Integrated library information system with online access for patrons;
- Interlibrary loan.

Every year, the Library engages in a week long annual survey as mandated by the Ontario Ministry of Heritage, Sport, Tourism and Culture Industries. Combining our regular statistics, and data gleaned during the survey week in 2019, the residents of Huron County:

- Had 18,141 current library memberships;
- attended 2,037 library programs (with a total attendance of 23,992);
- asked 5,400* reference questions; 364* electronic reference questions; 3,500* reader's advisory; and 3,700* technology questions (taking an average of 5.42 minutes to answer);
- received services, equipment or materials for accessible purposes (for patrons with physical or print challenges) 21,400* times;
- used 32,800* newspapers, reference and other materials in the library;
- visited their libraries 185,450* times in person and 140,712* times virtually;

- used library computer workstations 22,800* times (mainly for Internet access);
- used wireless 14,456* times to connect to the Internet using their own devices;
- downloaded 73,716 audio, music, film and e-books;
- and borrowed 392,534 items (all materials, traditional and electronic).

*annual statistics projected from results of the Annual Survey Week (November 2019) by Provincial formula = weekly count x 50 weeks or 52 weeks for online services.

Other interesting statistics from 2019:

- Patrons received 4,561 items through interlibrary loan; 2,057 items were loaned to other libraries.
- Programmes included early literacy & children's' programming, summer reading groups, teen programming, senior's programming, book clubs, and technology/computer literacy programmes.
- Non-traditional collections include a seed library, internet hubs, STEM activity kits, telescope and games.

Background to the 2021 Budget

The Library continues to use a zero-based budget where each budget line is built on the expected needs for the coming year.

The following sections are used in the Library's Budget:

- Administration – for overall administrative expenses and the operation of the Library Administrative office which handles the selection, ordering, cataloguing, processing, and exchanging of library materials to the branches, interlibrary loan, electronic services, payroll, accounts, supplies, supervision, and other administrative functions.
- Branch Services – includes wages and benefits for the staff working at the twelve library branches, books and materials, maintenance grants for host municipalities, furniture and equipment under \$1,000 per unit for library branches, and programming supplies.
- Special Projects – continuing to digitize local materials. The programme has been reduced to part-time based on available funding.
- Summer Reading Program – encourages literacy skills in elementary school-age children. Students are hired to develop and deliver weekly programs at all branch libraries during the summer. Usually successful in obtaining student grants for this program. For 2021, services may require virtual and arm's length programming if COVID-19 restrictions continue.

2021 Budget

This budget aligns with changes to the provision of library service in Huron County as set out in the new Strategic Plan.

Resources first raised in 2015 in hope of a renovation project in Clinton are once more being brought forward to 2021.

The Library will continue to participate in the Ontario Library Consortium (OLC) for Integrated Library System (ILS) software and online catalogue and other group software costs covered under Maintenance Contracts. To further enhance Library services through enhanced patron access, a mobile library app may be added in 2021. Determination of needs of the branches to allow for this to happen has been expedited due to COVID-19.

Collection initiatives include the continued investment in significant numbers of e-resources to provide online access to more e-books, music, movies, television shows, magazines and comic books online. As much as possible, funds are continuing to be transitioned from traditional materials to on-line and innovative materials rather than requesting additional funds. With COVID-19 restrictions an increase in electronic access has increased importance. There have also been significant delays in publication delivery and a reduction in Interlibrary loan services.

2021 will see the ongoing replacement of hardware at the libraries. A regular replacement schedule keeps annual costs reasonable and maintains reliable service. Additionally, self-service kiosks will be added to five of the larger libraries.

As a response to Community Hub work, as well as the COVID-19 pandemic, county-wide programming and enhanced branch programming is reflected in the budget for 2021. We continue to focus on working collaboratively with other agencies and organizations to increase capacity.

With new agreements with the Huron Perth Health Unit in regards to the building that houses the Library Administration building, budget implications were seen through a reduction of rent services.

Revenue

Most of the funding for the Library comes from the Corporation of the County of Huron. The Province provides a fixed operating and pay equity grant.

As in past years, application will be made for Young Canada Works in Heritage Organizations grants to assist with summer student wages.

Donations and Third Party Recoveries reflect purchases made with donated funds, Friends of the Library sponsorship, community partner grants and recoveries from photocopy fees, coffee donations and other fees. Through the majority of 2020, the Library was fine free in response to COVID-19. The Huron County Library Board determined in December 2020 that fine free status would continue through 2021 which resulted in a change to the revenue line in the budget.

Expenditures

Staffing

Core Library staff and non-project based students participate in the County of Huron’s non-union employee group, of which the wage rates and cost of living increases are established by the County of Huron. The Job Evaluation process which took place in 2020 resulted in wage increases for Branch Managers, Branch Assistants and the Systems Librarian which are reflected in the 2021 budget.

Library Core Staff Component

	2020 FTE	2021 FTE
Administrative office	9.42	9.07
5 Branch Managers	5.0	5.0
25 Branch Assistants, 10 student pages, 8 relief staff (approx.)	17.2	17.33
2 Summer Programming Staff	0.62	0.62
	32.24	32.02

The full-time Community Information Librarian contract position ended in August 2020. Hours from this contract position will be maintained in the budget to be distributed amongst the five library teams in particular to continue the ‘Libraries Transforming Communities’ model as well as community hub and programming work throughout Huron County. The Administration budget full-time salary line has been impacted by staff covering a leave for a full-time position.

In 2021, digitization will be funded primarily through a special Library reserve. The position will continue on a part-time basis. Grant funding will continue to provide support for special projects such as summer programming with contract workers, usually students.

Capital Expenditures

Traditional collections plus computers and equipment with a value of over \$1,000 are contained in the Library's capital budget. Through ongoing replacement requirements, computers and receipt printers will be purchased this year with guidance from the new IT Department fleet model. Other priorities will be the addition of new creative collection materials and updates to interior library spaces to reflect COVID-19 protocols and potential community hub work.

In 2021, the Library continues to reallocate resources from the purchase of traditional print materials in order to further the inclusion of unique and innovative collection materials, the digitization of historic newspapers and electronic materials.

Summary

The goals and strategies of the Huron County Library's Strategic Plan and the strategic priorities of the County of Huron have been used to focus budget priorities. Key priorities to roll out in 2021 include increased county-wide programming and activities, enhancement of patron services, marketing of services and branding of library assets, and update of library spaces to meet community needs. In addition, Health & Safety is a priority in every budget line. This is reflected in the training, equipment and security budget lines.

Elizabeth French-Gibson
Interim County Librarian

County of Huron
LIBRARY SERVICES
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Books and Materials					\$ 261,000	0	
eBooks					\$ 15,000		
Clinton Library					\$ 55,000	\$ 55,000	prior year carryforward
Computer and Technology					\$ 4,000		
Goderich Refresh					\$ 15,000	\$ 13,000	carryover
Cubical Walls for Seaforth					\$ 2,000		
Fogger and Accessories					\$ 2,100		
Alice Munro Circulation Desk					\$ 8,000	\$ -	
TOTAL CAPITAL FUNDING REQUEST					\$ 362,100	\$ 68,000	

COUNTY OF HURON
LIBRARY SERVICES
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	32,439	3,539	3,445	-	(3,445)	-100.00%
Total Provincial Grants	178,829	149,929	149,835	146,390	(3,445)	-2.30%
FEDERAL GRANTS						
Federal Project Grants	6,159	-	4,400	4,400	-	0.00%
Total Federal Grants	6,159	-	4,400	4,400	-	0.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	10,204	6,306	10,408	10,616	208	2.00%
Total Municipal Grants & Fees	10,204	6,306	10,408	10,616	208	2.00%
OTHER REVENUE						
Donations	10,603	14,625	21,150	16,930	(4,220)	-19.95%
Fees/Licenses	-	-	-	-	-	0.00%
Fines	16,887	3,697	15,000	-	(15,000)	-100.00%
Memberships	-	-	-	-	-	0.00%
Programs	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	17,493	4,300	16,900	14,500	(2,400)	-14.20%
Total Other Revenue	44,982	22,622	53,050	31,430	(21,620)	-40.75%
TOTAL REVENUE	240,174	178,858	217,693	192,836	(24,857)	-11.42%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	897,097	930,306	922,353	1,038,595	116,242	12.60%

COUNTY OF HURON
LIBRARY SERVICES
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Salaries - Part Time	1,018,550	732,010	1,141,567	1,146,124	4,557	0.40%
Total Salaries	1,916,519	1,662,316	2,063,920	2,184,719	120,799	5.85%
BENEFITS						
Statutory Benefits	150,580	132,121	174,395	189,711	15,316	8.78%
Extended Benefits	76,111	78,468	96,737	99,676	2,939	3.04%
OMERS	141,992	131,276	146,241	162,280	16,039	10.97%
Total Benefits	368,684	341,865	417,373	451,667	34,294	8.22%
Total Salaries and Benefits	2,285,202	2,004,180	2,481,293	2,636,386	155,093	6.25%
EQUIPMENT						
Equipment Rentals/Leases	2,635	5,270	2,700	2,700	-	0.00%
Equipment Repairs & Maint.	2,840	424	2,500	2,500	-	0.00%
Equipment Replacement New (under \$1,000)	3,520	-	6,148	6,060	(88)	-1.43%
Vehicle Lease & Operation	13,334	8,146	13,350	16,850	3,500	26.22%
Small Tools/Equipment	-	-	15,000	15,000	-	0.00%
Software	14,184	11,313	14,290	14,762	472	3.30%
Total Equipment	36,512	25,153	53,988	57,872	3,884	7.19%
PURCHASED SERVICE						
Audit	3,030	3,263	3,200	3,700	500	15.63%
Insurance	11,120	13,300	13,300	22,500	9,200	69.17%
Occupational Accident Insurance	1,727	1,619	2,000	2,000	-	0.00%
Intra County Purchases	8,632	7,400	8,340	52,240	43,900	526.38%
Legal Fees	407	2,282	200	500	300	150.00%
Maintenance Contracts	16,899	20,338	24,390	24,727	337	1.38%
Printing (External)	6,700	1,435	6,500	11,000	4,500	69.23%
Security	2,564	3,077	2,570	2,700	130	5.06%
Total Purchased Service	51,080	52,714	60,500	119,367	58,867	97.30%
OPERATIONAL						
Advertising	1,848	489	2,400	2,400	-	0.00%
Associations/Memberships	1,857	1,086	1,695	1,715	20	1.18%

COUNTY OF HURON
LIBRARY SERVICES
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Conventions/Conferences	8,351	5,149	8,995	8,600	(395)	-4.39%
Internet	23,196	17,695	25,431	25,176	(255)	-1.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	26,238	15,114	26,400	26,400	-	0.00%
Postage/Courier	1,448	1,482	2,600	2,600	-	0.00%
Rent	75,060	75,060	75,060	-	(75,060)	-100.00%
Staff Training	9,866	1,948	13,350	16,885	3,535	26.48%
Telecommunications	9,808	8,984	12,700	12,700	-	0.00%
Travel/Meals	31,214	15,341	29,300	29,300	-	0.00%
Depreciation - Capital Assets	402,387	371,920	386,800	340,894	(45,906)	-11.87%
Total Operational	591,273	514,267	584,731	466,670	(118,061)	-20.19%
PROGRAM						
Newspapers & Magazines	27,543	18,705	35,000	35,000	-	0.00%
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Electronic Resources	69,543	83,535	72,300	79,720	7,420	10.26%
Winter Clothing and Uniforms	265	82	200	200	-	0.00%
Program Supplies & Costs	7,540	999	16,990	12,990	(4,000)	-23.54%
Promotion/Public Relations	-	-	300	650	350	116.67%
Total Program	256,047	254,322	275,790	279,560	3,770	1.37%
TOTAL EXPENDITURES	3,220,114	2,850,637	3,456,302	3,559,855	103,553	3.00%
(SURPLUS)/DEFICIT - ACCRUAL	2,979,940	2,671,780	3,238,609	3,367,019	128,410	3.96%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(329,400)	(294,100)	35,300	-10.72%
Add Capital Asset Expenditures	-	-	389,400	362,100	(27,300)	-7.01%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(166,772)	(129,794)	36,978	-22.17%
TOTAL COUNTY LEVY	2,979,940	2,671,780	3,131,837	3,305,225	173,388	5.54%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	146,390	146,390	146,390	146,390	-	0.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	10,204	6,306	10,408	10,616	208	2.00%
Total Municipal Grants & Fees	10,204	6,306	10,408	10,616	208	2.00%
OTHER REVENUE						
Fines	16,887	3,697	15,000	-	(15,000)	-100.00%
Memberships	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	17,493	3,099	16,900	14,500	(2,400)	-14.20%
Total Other Revenue	34,379	6,796	31,900	14,500	(17,400)	-54.55%
TOTAL REVENUE	190,973	159,492	188,698	171,506	(17,192)	-9.11%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	502,242	530,472	508,214	555,097	46,883	9.23%
Salaries - Part Time	61,743	43,955	77,992	50,275	(27,717)	-35.54%
Salaries - Time Off in Lieu Owing	872	-	-	-	-	0.00%
Total Salaries	564,858	574,427	586,206	605,372	19,166	3.27%
BENEFITS						
Statutory Benefits	39,989	41,238	47,741	51,237	3,496	7.32%
Extended Benefits	38,138	45,509	54,456	58,193	3,737	6.86%
OMERS	52,746	55,495	54,239	59,989	5,750	10.60%
Total Benefits	130,874	142,243	156,436	169,419	12,983	8.30%
Total Salaries and Benefits	695,732	716,670	742,642	774,791	32,149	4.33%
EQUIPMENT						
Equipment Rentals/Leases	2,635	5,270	2,700	2,700	-	0.00%
Equipment Repairs & Maint.	91	-	200	200	-	0.00%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	639	-	410	850	440	107.32%
Vehicle Lease & Operation	13,334	8,146	13,350	16,850	3,500	26.22%
Total Equipment	16,698	13,416	16,660	20,600	3,940	23.65%
PURCHASED SERVICE						
Audit	3,030	3,263	3,200	3,700	500	15.63%
Insurance	11,120	13,300	13,300	22,500	9,200	69.17%
Occupational Accident Insurance	1,727	1,619	2,000	2,000	-	0.00%
Intra County Purchases	7,400	7,400	8,340	8,940	600	7.19%
Legal Fees	407	2,282	200	500	300	150.00%
Maintenance Contracts	16,899	20,338	24,390	24,727	337	1.38%
Printing (External)	6,700	1,435	6,500	11,000	4,500	69.23%
Total Purchased Service	47,284	49,637	57,930	73,367	15,437	26.65%
OPERATIONAL						
Advertising	1,848	489	2,400	2,400	-	0.00%
Associations/Memberships	1,857	1,086	1,695	1,715	20	1.18%
Conventions/Conferences	8,351	5,149	8,995	8,600	(395)	-4.39%
Internet	11,846	7,261	13,506	14,728	1,222	9.05%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	25,897	15,114	26,000	26,000	-	0.00%
Postage/Courier	1,448	1,482	2,600	2,600	-	0.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Rent	75,060	75,060	75,060	-	(75,060)	-100.00%
Staff Training	9,866	1,948	13,350	16,885	3,535	26.48%
Telecommunications	9,808	8,984	12,700	12,700	-	0.00%
Travel/Meals	29,562	15,341	27,000	27,000	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	175,544	131,913	183,306	112,628	(70,678)	-38.56%
PROGRAM						
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Winter Clothing and Uniforms	265	82	200	200	-	0.00%
Promotion/Public Relations	-	-	300	650	350	116.67%
Total Program	151,264	151,082	151,500	151,850	350	0.23%
TOTAL EXPENDITURES	1,086,522	1,062,719	1,152,038	1,133,236	(18,802)	-1.63%
(SURPLUS)/DEFICIT - ACCRUAL	895,548	903,227	963,340	961,730	(1,610)	-0.17%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	895,548	903,227	963,340	961,730	(1,610)	-0.17%

COUNTY OF HURON
LIBRARY - ONE TIME FUNDING
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	32,439	3,539	3,445	-	(3,445)	-100.00%
Total Provincial Grants	32,439	3,539	3,445	-	(3,445)	-100.00%
OTHER REVENUE						
Donations	-	13,773	5,000	5,000	-	0.00%
Total Other Revenue	-	13,773	5,000	5,000	-	0.00%
TOTAL REVENUE	32,439	17,312	8,445	5,000	(3,445)	-40.79%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	29,748	16,036	43,846	26,345	(17,501)	-39.91%
Total Salaries	29,748	16,036	43,846	26,345	(17,501)	-39.91%
BENEFITS						
Statutory Benefits	2,535	1,276	3,971	2,341	(1,630)	-41.05%
Total Benefits	2,535	1,276	3,971	2,341	(1,630)	-41.05%
Total Salaries and Benefits	32,283	17,312	47,817	28,686	(19,131)	-40.01%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	32,439	17,312	47,817	28,686	(19,131)	-40.01%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	39,372	23,686	(15,686)	-39.84%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON
LIBRARY - ONE TIME FUNDING
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	-	-	39,372	23,686	(15,686)	-39.84%

COUNTY OF HURON
LIBRARY - BRANCHES
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Donations	10,603	852	16,150	11,930	(4,220)	-26.13%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	1,201	-	-	-	0.00%
Prior Year Surplus	-	-	-	-	-	0.00%
Total Other Revenue	10,603	2,053	16,150	11,930	(4,220)	-26.13%
TOTAL REVENUE	10,603	2,053	16,150	11,930	(4,220)	-26.13%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	394,854	399,834	414,139	483,498	69,359	16.75%
Salaries - Part Time	911,486	672,018	998,870	1,048,055	49,185	4.92%
Total Salaries	1,306,341	1,071,852	1,413,009	1,531,553	118,544	8.39%
BENEFITS						
Statutory Benefits	106,715	89,608	120,833	134,189	13,356	11.05%
Extended Benefits	37,950	32,959	42,281	41,408	(873)	-2.06%
OMERS	89,246	75,780	92,002	102,291	10,289	11.18%
Total Benefits	233,911	198,346	255,116	277,888	22,772	8.93%
Total Salaries and Benefits	1,540,252	1,270,198	1,668,125	1,809,441	141,316	8.47%
EQUIPMENT						
Equipment Repairs & Maint.	2,749	424	2,300	2,300	-	0.00%
Equipment Replacement New (under \$1,000)	2,881	-	5,738	5,210	(528)	-9.20%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	15,000	15,000	-	0.00%
Software	14,184	11,313	14,290	14,762	472	3.30%
Total Equipment	19,814	11,737	37,328	37,272	(56)	-0.15%
PURCHASED SERVICE						

COUNTY OF HURON
LIBRARY - BRANCHES
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	1,232	-	-	43,300	43,300	0.00%
Security	2,564	3,077	2,570	2,700	130	5.06%
Total Purchased Service	3,796	3,077	2,570	46,000	43,430	1689.88%
OPERATIONAL						
Internet	11,350	10,434	11,925	10,448	(1,477)	-12.39%
Office Expense	-	-	-	-	-	0.00%
Depreciation - Capital Assets	402,387	371,920	386,800	340,894	(45,906)	-11.87%
Total Operational	413,737	382,354	398,725	351,342	(47,383)	-11.88%
PROGRAM						
Newspapers & Magazines	27,543	18,705	35,000	35,000	-	0.00%
Electronic Resources	69,543	83,535	72,300	79,720	7,420	10.26%
Program Supplies & Costs	7,540	999	16,990	12,990	(4,000)	-23.54%
Total Program	104,626	103,240	124,290	127,710	3,420	2.75%
TOTAL EXPENDITURES	2,082,226	1,770,606	2,231,038	2,371,765	140,727	6.31%
(SURPLUS)/DEFICIT - ACCRUAL	2,071,623	1,768,553	2,214,888	2,359,835	144,947	6.54%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	2,071,623	1,768,553	2,214,888	2,359,835	144,947	6.54%

COUNTY OF HURON
LIBRARY - SUMMER READING
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	6,159	-	4,400	4,400	-	0.00%
Total Federal Grants	6,159	-	4,400	4,400	-	0.00%
OTHER REVENUE						
Admissions	-	-	-	-	-	0.00%
Donations	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	6,159	-	4,400	4,400	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	15,572	-	20,859	21,449	590	2.83%
Total Salaries	15,572	-	20,859	21,449	590	2.83%
BENEFITS						
Statutory Benefits	1,341	-	1,850	1,944	94	5.08%
Extended Benefits	22	-	-	75	75	0.00%
OMERS	-	-	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	1,364	-	1,850	2,019	169	9.14%
Total Salaries and Benefits	16,935	-	22,709	23,468	759	3.34%
OPERATIONAL						
Office Expense	341	-	400	400	-	0.00%
Travel/Meals	1,652	-	2,300	2,300	-	0.00%
Total Operational	1,993	-	2,700	2,700	-	0.00%
TOTAL EXPENDITURES	18,928	-	25,409	26,168	759	2.99%
(SURPLUS)/DEFICIT - ACCRUAL	12,769	-	21,009	21,768	759	3.61%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON
LIBRARY - SUMMER READING
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	12,769	-	21,009	21,768	759	3.61%



COUNTY OF HURON
2021 BUDGET

CULTURAL SERVICES

Huron County Cultural Services Department Budget 2021

Background to the 2021 Budget

The Huron County Cultural Services Department has responsibility for the Huron County Library, Museum, Historic Gaol, County Archives, Heritage Fund, Art Bank, and Cultural Program. This budget relates to all non-Library related functions of the Department.

2021 Budget

The Cultural Services Department uses a zero-based budgeting approach, where each budget line is built on the expected needs for the coming year. To align with the way in which the Department functions, various programs of the Department are broken down in the separate sections of this budget narrative.

Huron County Museum & Historic Gaol (including Archives)

Mission & Vision Statements:

Vision:

The vision of the Huron County Museum & Historic Gaol is to nurture and inspire heritage and culture.

Mission:

The Huron County Museum & Historic Gaol engage our community in preserving, sharing, and fostering Huron County Culture.

The core business of the Museum is to operate a year-round museum, meeting all of the Ministry of Tourism, Culture & Sport standards, as well as the Huron Historic Gaol, a National Historic Site for six months of the year, plus special events and exhibits, Huron County Archives, and Tiger Dunlop Tomb. Outreach programmes and exhibits associated with the Museum travel to locations and functions across the County of Huron throughout the year.

The physical plants of the Museum building and Historic Gaol are managed by the County Property Services, and the Museum and Gaol pay rent for space to the County.

In 2019, the Huron County Museum and Historic Gaol underwent a comprehensive strategic planning process. Central to the plan is:

- Engaging with more people
- Long-term sustainability
- Diversity and Inclusion
- Flexibility

Specific action items included in the Museum & Gaol's 2021 Budget are the result the Museum and Gaol's Strategic Plan as well as the County of Huron's Strategic Priorities Chart.

Action items are also based on response planning to the COVID-19 pandemic.

Revenue

Most of the funding for the Huron County Museum and Historic Gaol comes from the Corporation of the County of Huron. The Province of Ontario provides the Community Museum Operating Grant (CMOG) subject to conditions and standards being met. This CMOG funding received yearly is \$63,226 for the purpose of enhancing the heritage activities of the Museum.

In 2020, the Department of Canadian Heritage provided Emergency COVID Funding through the Museum Assistance Programme (MAP) to cover the time period of April 2020 through March 2021. A portion of these funds is reflected in the 2021 budget with the purpose of the funds to be used to cover operating expenses and off-set Museum losses.

Federal and provincial staffing and project grants are utilized when available, in particular Young Canada Works in Heritage Institutions and Young Canada Works Building Careers in Heritage Internships. The Museum received an Internship grant in 2020 which continues until March 2021 with final payment at that time. Plans are underway for applications to the Young Canada Works summer employment programme which will be in line with enhanced services throughout the summer months.

Museum and Gaol admissions can vary according to the interest of visitors and tourists, as well as restrictions in place due to the pandemic. The temporary exhibits for 2021 will focus on local community subjects to encourage visitation by local residents and those within day visit distances. Various revenue lines within the Huron County Museum & Historic Gaol budget have been adjusted to reflect expectations of reduced public services due to the COVID-19 pandemic. These reductions have been covered by the MAP funding allocation.

Diversifying revenue through Sponsorships & Donations continues to be a priority for the Museum and Gaol in 2021 with a variety of fundraising events, enhanced programmes, and focus on investigations of outside sponsorships.

Expenditures

Salaries and Benefits

Museum employees participate in the County of Huron’s non-union employee group.

Museum Core Staff Component (Including Gaol)

Position	2020 FTE	2021 FTE
Director	.3	.3
Senior Curator	1	1
Curator of Engagement & Dialogue	1	1
Registrar	1	1
Archivist	1	1
Administrative Assistant	1	1
Marketing & Branding Coordinator	1	1
Museum Technician	1	1
Museum Technician Assistant	.5	.5
	7.8	7.8

The student and part-time staff component varies each year in response to grants received. Students participate in the non-union employee grid as directed by County Administration. Funding will be sought to offset costs for summer student positions through Young Canada Works and other grant programs as available.

The student Collections Assistant internship continues until March 2021 to assist with the backlog of uncatalogued materials that exist within both collections and archives.

With various staff working in reassigned roles due to a staff leave, a Programming Coordinator contract position was developed and hired which will continue for 10 months of 2021. The position will be focused on enhanced programming for adults and youth. Much of this programming will be done virtually or arm’s length according to COVID-19 restrictions and protocols.

Exhibits

Exhibit priorities for 2021 include continued redevelopment of the Museum’s permanent Galleries including a complete redesign of the Industry Gallery. An existing bequest will offset a substantial portion of the redesign. This work was delayed in 2020 due to the COVID-19 closure.

The Temporary Exhibits in 2021 will include an extension of the *Reflections: Jack McLaren* exhibit in partnership with the Huron County Historical Society. Originally planned for early 2020 the exhibit was delayed due to the COVID-19 closure and opened later in the year and will continue through spring 2021. The interactive *Ripple Effect Lakes & Waterways* exhibit was developed in 2020 and will be opened in 2021 if COVID-19 restrictions are lessened or safety protocols enhanced. A new temporary exhibit, *Forgotten*, will be installed for summer 2021 with a focus on the unidentified photographs in the Huron County Archives, labeled only with local photographer marks. The exhibit will provide an opportunity to promote the holdings of the Archives and services available for researchers.

At the Huron Historic Gaol, a new display will feature stories of some of the cases and inmates of the Gaol, as well as enhanced signage throughout the building for smaller group tours.

Programming

The Museum will continue to pursue partnerships in order to deliver new and exciting programmes to the residents of Huron County. The momentum generated from an influx of school groups in 2019 was halted in 2020 with the pandemic and the closure of schools. Programmes planned for 2021 focus on virtual and arm's length offerings, including virtual field trips, outreach "History Unlocked" kits, and on-line speaker programmes for both the Museum and Gaol. Events typically held on-site will include virtual options as well as take home hands on workshop kits. Part of the 2021 budget request includes monies to develop these enhanced services.

A partnership event with Cultural Programmes and local municipalities to create a winter outdoor event in line with COVID-19 restrictions will take place if funding is received through donations and provincial grants (Celebrate Ontario). Other outdoor events, such as movies, musical activities or tours are also options if indoor restrictions continue.

Operational

The Huron County Museum and Historic Gaol will continue to undertake its re-organization of artifacts and storage areas in order to maximize space available, focusing on Museum Main Storage. Work in 2021 will focus in finalization of a new Collections Plan and further research of artifact provenance and potential deaccessions according to the Museum Deaccessioning Policy.

During 2021, Property Services will be undertaking remedial work to enhance accessibility to the Museum and replacement of the roof at the Gaol as part of our conservation efforts with support from Museum staff.

The Collections Committee will continue to serve as a collections and advisory committee. Further work to develop and Education Advisory Committee will be pursued.

Huron Heritage Fund

In 2020 a variety of heritage projects received funding from the Huron Heritage Fund to enhance the variety of heritage projects ongoing in the County. All \$25,000 in funds were allocated by the Huron Heritage Fund. In 2021, the Committee will continue to assess applications for the grant in May and November.

Cultural Program

The County of Huron's Strategic Plan articulates that "a vibrant cultural sector" is a key characteristic of Huron County. A cultural component to the Cultural Services Department in Huron County has been in place since 2011. A new Cultural Plan was developed in early 2020.

The Cultural Services department will focus on virtual and in-person programming in 2021 including the Alice Munro Festival of the Short Story and the Huron Multicultural Festival, as well as support other culture-based initiatives.

The Cultural budget for 2021 is experiencing an increase based on the County Job Evaluation process for the Cultural Development Officer, and the large planned outdoor winter partnership event project which is dependent on Provincial Grant funding and local contributions.

Cultural Services Staff Component

Position	2020 FTE	2021 FTE
Cultural Development Officer	1	1

Capital Expenditures

Many capital expenditures for 2020 were not completed due to the pandemic and staffing restrictions. These items have been carried over to 2021. Office furnishings include the final stage to update staff workspace to make more efficient use of existing office footprint and also allow for an exhibit preparation area. A portable stage was purchased in early 2020 and the lighting will be purchased in 2021. With the remedial work completed at Off-site Storage, Museum staff are now able to access the artifacts more easily and continue the Re_ORG process.

2021 Capital Expenditures	Amount
Computer Replacement	\$6,000
Office Furnishings Update/art room (carryover)	\$13,000
Permanent Gallery Cases (carryover)	\$7,500
Event lighting (carryover)	\$9,000
Theatre Seating (part carryover)	\$21,000

Rental Furnishings (carryover)	\$2,000
Adjustable Width Pallet Truck	\$1,000
Collections Camera & Lens	\$1,200

Elizabeth French-Gibson
Interim Director of Cultural Services

County of Huron
Museum and Cultural Services
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Computer Replacement					\$ -		
Office Furnishings update/art room					\$ 13,000	13000	Reserves
Permanent Gallery Cases					\$ 7,500	7500	Reserves
Portable Lighting for Events					\$ 4,000	4000	Reserves
Theatre Seating					\$ 21,000	8000	Reserves
Rental Furnishings					\$ 2,000	2000	Reserves
Adjustable Width Pallet Truck					\$ 1,000		
Collections Camera and Lens					\$ 1,200		
TOTAL CAPITAL FUNDING REQUEST					49,700	34,500	
LESS: DEPRECIATION					(15,040)		
NET CAPITAL FUNDING REQUIREMENTS					34,660		

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	-	-	5,000	50,000	45,000	900.00%
Total Provincial Grants	63,226	63,226	68,226	113,226	45,000	65.96%
FEDERAL GRANTS						
Federal Project Grants	31,210	105,070	31,209	60,180	28,971	92.83%
Total Federal Grants	31,210	105,070	31,209	60,180	28,971	92.83%
OTHER REVENUE						
Admissions	67,006	5,697	55,000	40,000	(15,000)	-27.27%
Donations	11,360	2,701	16,500	41,500	25,000	151.52%
Memberships	1,107	540	2,000	2,000	-	0.00%
Miscellaneous Revenue	-	3,000	-	-	-	0.00%
Intra County Recoveries	3,232	-	3,940	4,540	600	15.23%
Rent/Lease	5,626	978	9,000	6,500	(2,500)	-27.78%
Sales	10,990	1,716	11,500	9,000	(2,500)	-21.74%
Third Party Recoveries	3,300	-	-	-	-	0.00%
Education Programs	26,023	766	16,000	11,000	(5,000)	-31.25%
Reading Room Fees	245	102	1,000	1,000	-	0.00%
Archival Fees	210	72	2,000	2,000	-	0.00%
Total Other Revenue	129,099	15,571	116,940	117,540	600	0.51%
TOTAL REVENUE	223,534	183,867	216,375	290,946	74,571	34.46%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	533,826	505,314	556,630	515,805	(40,825)	-7.33%
Salaries - Part Time	127,172	65,870	155,764	217,158	61,394	39.41%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Salaries - Time Off in Lieu Owing	1,462	-	-	-	-	0.00%
Total Salaries	662,460	571,184	712,394	732,963	20,569	2.89%
BENEFITS						
Statutory Benefits	50,749	46,426	59,374	66,276	6,902	11.62%
Extended Benefits	43,858	40,851	53,856	41,051	(12,805)	-23.78%
OMERS	55,251	52,083	56,743	50,521	(6,222)	-10.97%
Total Benefits	149,858	139,360	169,973	157,848	(12,125)	-7.13%
Total Salaries and Benefits	812,318	710,544	882,367	890,811	8,444	0.96%
EQUIPMENT						
Equipment Rentals/Leases	1,639	1,727	1,800	1,800	-	0.00%
Equipment Replacement New (under \$1,000)	3,430	554	2,650	2,825	175	6.60%
Vehicle Lease & Operation	4,649	5,068	5,800	4,600	(1,200)	-20.69%
Total Equipment	9,718	7,348	10,250	9,225	(1,025)	-10.00%
PURCHASED SERVICE						
Audit	1,086	1,085	1,300	1,950	650	50.00%
Consulting/Professional Fees	15,142	8,610	34,900	35,900	1,000	2.87%
Insurance	2,854	3,400	3,400	5,800	2,400	70.59%
Occupational Accident Insurance	2,066	2,199	1,865	1,865	-	0.00%
Intra County Purchases	-	-	50	12,250	12,200	24400.00%
Maintenance Contracts	3,085	3,623	3,140	3,140	-	0.00%
Printing (External)	3,655	660	7,000	8,500	1,500	21.43%
Security	-	-	415	415	-	0.00%
Total Purchased Service	27,888	19,577	52,070	69,820	17,750	34.09%
OPERATIONAL						
Advertising	10,784	4,669	17,500	17,500	-	0.00%
Associations/Memberships	1,352	2,139	3,455	3,475	20	0.58%
Bank Charges	4,332	2,467	3,000	3,000	-	0.00%
Conventions/Conferences	4,392	1,389	4,500	4,500	-	0.00%
Office Expense	4,655	1,563	6,000	6,000	-	0.00%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Postage/Courier	52	22	1,250	1,250	-	0.00%
Publications & Subscriptions	6,378	7,988	6,935	7,900	965	13.91%
Rent	488,676	488,676	488,676	488,676	-	0.00%
Staff Training	3,458	-	5,250	5,250	-	0.00%
Telecommunications	5,088	4,948	5,200	5,300	100	1.92%
Travel/Meals	4,743	499	6,200	6,200	-	0.00%
Grounds Maintenance	20	-	200	200	-	0.00%
Depreciation - Capital Assets	17,933	23,791	24,368	15,040	(9,328)	-38.28%
Total Operational	551,866	538,151	572,534	564,291	(8,243)	-1.44%
PROGRAM						
Purchases from Fundraising	2,858	277	5,000	5,000	-	0.00%
Curatorial Supples	3,907	1,365	4,850	5,350	500	10.31%
Exhibits	12,128	6,332	30,000	26,850	(3,150)	-10.50%
Giftware	8,189	115	8,000	8,000	-	0.00%
Latimer Estate	2,460	-	-	2,500	2,500	0.00%
Special Events	4,104	792	5,500	17,000	11,500	209.09%
Winter Clothing and Uniforms	808	171	1,200	1,200	-	0.00%
Program Supplies & Costs	29,314	214	35,085	57,085	22,000	62.70%
Promotion/Public Relations	27,539	10,450	39,800	113,800	74,000	185.93%
Tiger Dunlop	102	122	100	1,100	1,000	1000.00%
Total Program	92,681	19,837	129,535	237,885	108,350	83.65%
TOTAL EXPENDITURES	1,494,470	1,295,458	1,646,756	1,772,032	125,276	7.61%
(SURPLUS)/DEFICIT - ACCRUAL	1,270,936	1,111,591	1,430,381	1,481,086	50,705	3.54%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(24,368)	(15,040)	9,328	-38.28%
Add Capital Asset Expenditures	-	-	45,500	49,700	4,200	9.23%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(29,500)	(104,500)	(75,000)	254.24%
TOTAL COUNTY LEVY	1,270,936	1,111,591	1,422,013	1,411,246	(10,767)	-0.76%

COUNTY OF HURON
MUSEUM
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	-	-	5,000	12,000	7,000	140.00%
Total Provincial Grants	63,226	63,226	68,226	75,226	7,000	10.26%
FEDERAL GRANTS						
Federal Project Grants	23,924	98,649	23,924	40,310	16,386	68.49%
Total Federal Grants	23,924	98,649	23,924	40,310	16,386	68.49%
OTHER REVENUE						
Admissions	22,377	5,697	20,000	15,000	(5,000)	-25.00%
Donations	10,937	2,701	15,000	15,000	-	0.00%
Memberships	1,107	540	2,000	2,000	-	0.00%
Intra County Recoveries	3,232	-	3,940	4,540	600	15.23%
Rent/Lease	4,054	378	7,500	5,000	(2,500)	-33.33%
Sales	8,048	1,716	8,000	5,500	(2,500)	-31.25%
Third Party Recoveries	3,300	-	-	-	-	0.00%
Education Programs	14,743	766	7,000	4,500	(2,500)	-35.71%
Reading Room Fees	245	102	1,000	1,000	-	0.00%
Archival Fees	210	72	2,000	2,000	-	0.00%
Total Other Revenue	68,251	11,971	66,440	54,540	(11,900)	-17.91%
TOTAL REVENUE	155,402	173,846	158,590	170,076	11,486	7.24%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	464,601	433,194	486,651	438,910	(47,741)	-9.81%
Salaries - Part Time	104,762	63,995	126,000	187,557	61,557	48.85%
Salaries - Time Off in Lieu Owing	1,462	-	-	-	-	0.00%
Total Salaries	570,825	497,189	612,651	626,467	13,816	2.26%
BENEFITS						
Statutory Benefits	43,710	40,465	51,178	57,667	6,489	12.68%
Extended Benefits	39,832	36,750	47,303	37,073	(10,230)	-21.63%
OMERS	48,308	44,506	49,892	42,744	(7,148)	-14.33%
Total Benefits	131,850	121,722	148,373	137,484	(10,889)	-7.34%

COUNTY OF HURON
MUSEUM
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Salaries and Benefits	702,675	618,911	761,024	763,951	2,927	0.38%
EQUIPMENT						
Equipment Rentals/Leases	1,639	1,727	1,800	1,800	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	1,678	554	1,500	1,675	175	11.67%
Vehicle Lease & Operation	4,649	5,068	5,800	4,600	(1,200)	-20.69%
Total Equipment	7,967	7,348	9,100	8,075	(1,025)	-11.26%
PURCHASED SERVICE						
Audit	835	835	1,000	1,500	500	50.00%
Consulting/Professional Fees	14,667	8,610	33,800	34,800	1,000	2.96%
Insurance	1,771	2,100	2,100	3,600	1,500	71.43%
Occupational Accident Insurance	2,066	2,199	1,865	1,865	-	0.00%
Intra County Purchases	-	-	50	12,250	12,200	24400.00%
Maintenance Contracts	603	645	700	700	-	0.00%
Printing (External)	2,609	660	4,500	5,000	500	11.11%
Total Purchased Service	22,552	15,048	44,015	59,715	15,700	35.67%
OPERATIONAL						
Advertising	9,415	4,560	16,000	16,000	-	0.00%
Associations/Memberships	1,352	2,139	3,455	3,475	20	0.58%
Bank Charges	4,332	2,467	3,000	3,000	-	0.00%
Conventions/Conferences	4,392	1,389	4,500	4,500	-	0.00%
Office Expense	4,396	1,466	5,500	5,500	-	0.00%
Postage/Courier	52	22	1,250	1,250	-	0.00%
Publications & Subscriptions	6,378	7,988	6,935	7,900	965	13.91%
Rent	365,184	365,184	365,184	365,184	-	0.00%
Staff Training	1,667	-	2,250	2,250	-	0.00%
Telecommunications	3,937	3,706	4,000	4,000	-	0.00%
Travel/Meals	2,119	73	3,000	3,000	-	0.00%
Depreciation - Capital Assets	17,933	23,791	24,368	15,040	(9,328)	-38.28%
Total Operational	421,157	412,785	439,442	431,099	(8,343)	-1.90%
PROGRAM						
Purchases from Fundraising	2,858	277	5,000	5,000	-	0.00%
Curatorial Supples	3,759	1,365	4,350	4,850	500	11.49%
Exhibits	11,267	6,141	28,500	24,750	(3,750)	-13.16%
Giftware	7,288	115	7,000	7,000	-	0.00%
Latimer Estate	2,460	-	-	2,500	2,500	0.00%
Special Events	4,104	792	5,500	17,000	11,500	209.09%

COUNTY OF HURON
MUSEUM
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Winter Clothing and Uniforms	808	171	1,200	1,200	-	0.00%
Program Supplies & Costs	4,116	323	5,750	7,750	2,000	34.78%
Promotion/Public Relations	13,206	98	6,500	6,500	-	0.00%
Tiger Dunlop	102	122	100	1,100	1,000	1000.00%
Total Program	51,240	9,403	63,900	77,650	13,750	21.52%
TOTAL EXPENDITURES	1,205,591	1,063,496	1,317,481	1,340,490	23,009	1.75%
(SURPLUS)/DEFICIT - ACCRUAL	1,050,189	889,650	1,158,891	1,170,414	11,523	0.99%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(24,368)	(15,040)	9,328	-38.28%
Add Capital Asset Expenditures			45,500	49,700	4,200	9.23%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(29,500)	(72,000)	(42,500)	144.07%
TOTAL COUNTY LEVY	1,050,189	889,650	1,150,523	1,133,074	(17,449)	-1.52%

COUNTY OF HURON

GAOL

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	7,285	6,421	7,285	19,870	12,585	172.75%
Total Federal Grants	7,285	6,421	7,285	19,870	12,585	172.75%
OTHER REVENUE						
Admissions	44,630	-	35,000	25,000	(10,000)	-28.57%
Donations	423	-	1,500	1,500	-	0.00%
Miscellaneous Revenue	-	3,000	-	-	-	0.00%
Rent/Lease	1,572	600	1,500	1,500	-	0.00%
Sales	2,943	-	3,500	3,500	-	0.00%
Education Programs	11,281	-	9,000	6,500	(2,500)	-27.78%
Total Other Revenue	60,847	3,600	50,500	38,000	(12,500)	-24.75%
TOTAL REVENUE	68,133	10,021	57,785	57,870	85	0.15%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	22,410	1,875	29,764	29,601	(163)	-0.55%
Total Salaries	22,410	1,875	29,764	29,601	(163)	-0.55%
BENEFITS						
Statutory Benefits	1,893	150	2,653	2,691	38	1.43%
Total Benefits	1,893	309	2,653	2,691	38	1.43%
Total Salaries and Benefits	24,302	2,184	32,417	32,292	(125)	-0.39%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	1,751	-	1,000	1,000	-	0.00%
Total Equipment	1,751	-	1,000	1,000	-	0.00%
PURCHASED SERVICE						
Audit	250	250	300	450	150	50.00%
Insurance	1,083	1,300	1,300	2,200	900	69.23%
Maintenance Contracts	2,482	2,978	2,440	2,440	-	0.00%
Printing (External)	1,046	-	2,500	3,500	1,000	40.00%

COUNTY OF HURON
GAOL
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Security	-	-	415	415	-	0.00%
Total Purchased Service	4,861	4,529	6,955	9,005	2,050	29.48%
OPERATIONAL						
Advertising	1,369	109	1,500	1,500	-	0.00%
Internet	-	-	-	-	-	0.00%
Rent	123,192	123,192	123,192	123,192	-	0.00%
Telecommunications	1,152	1,241	1,200	1,300	100	8.33%
Grounds Maintenance	20	-	200	200	-	0.00%
Total Operational	125,733	124,542	126,092	126,192	100	0.08%
PROGRAM						
Curatorial Supples	149	-	500	500	-	0.00%
Exhibits	861	192	1,500	2,100	600	40.00%
Giftware	901	-	1,000	1,000	-	0.00%
Program Supplies & Costs	3,576	-	4,335	4,335	-	0.00%
Promotion/Public Relations	-	6,838	10,000	7,500	(2,500)	-25.00%
Total Program	5,486	7,030	17,335	15,435	(1,900)	-10.96%
TOTAL EXPENDITURES	162,134	138,285	183,799	183,924	125	0.07%
(SURPLUS)/DEFICIT - ACCRUAL	94,001	128,264	126,014	126,054	40	0.03%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	94,001	128,264	126,014	126,054	40	0.03%

COUNTY OF HURON

Heritage Projects

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
PROGRAM						
Program Supplies & Costs	21,623	(110)	25,000	45,000	20,000	80.00%
Total Program	21,623	(110)	25,000	45,000	20,000	80.00%
TOTAL EXPENDITURES	21,623	(110)	25,000	45,000	20,000	80.00%
(SURPLUS)/DEFICIT - ACCRUAL	21,623	(110)	25,000	45,000	20,000	80.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			-	(20,000)	(20,000)	0.00%
TOTAL COUNTY LEVY	21,623	(110)	25,000	25,000	-	0.00%

COUNTY OF HURON
Cultural Programs
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	38,000	38,000	0.00%
Total Provincial Grants	-	-	-	38,000	38,000	0.00%
OTHER REVENUE						
Donations	-	-	-	25,000	25,000	0.00%
Total Other Revenue	-	-	-	25,000	25,000	0.00%
TOTAL REVENUE	-	-	-	63,000	63,000	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	69,225	72,119	69,979	76,895	6,916	9.88%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	69,225	72,119	69,979	76,895	6,916	9.88%
BENEFITS						
Statutory Benefits	5,146	5,811	5,543	5,918	375	6.77%
Extended Benefits	4,026	4,101	6,553	3,978	(2,575)	-39.29%
OMERS	6,943	7,417	6,851	7,777	926	13.52%
Total Benefits	16,115	17,329	18,947	17,673	(1,274)	-6.72%
Total Salaries and Benefits	85,340	89,448	88,926	94,568	5,642	6.34%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	150	150	-	0.00%
Total Equipment	-	-	150	150	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	475	-	1,100	1,100	-	0.00%
Total Purchased Service	475	-	1,100	1,100	-	0.00%
OPERATIONAL						
Office Expense	259	98	500	500	-	0.00%
Rent	300	300	300	300	-	0.00%

COUNTY OF HURON
Cultural Programs
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Staff Training	1,792	-	3,000	3,000	-	0.00%
Travel/Meals	2,624	426	3,200	3,200	-	0.00%
Total Operational	4,975	824	7,000	7,000	-	0.00%
PROGRAM						
Promotion/Public Relations	14,333	3,514	23,300	99,800	76,500	328.33%
Total Program	14,333	3,514	23,300	99,800	76,500	328.33%
TOTAL EXPENDITURES	105,123	93,786	120,476	202,618	82,142	68.18%
(SURPLUS)/DEFICIT - ACCRUAL	105,123	93,786	120,476	139,618	19,142	15.89%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus				(12,500)	(12,500)	0.00%
TOTAL COUNTY LEVY	105,123	93,786	120,476	127,118	6,642	5.51%



COUNTY OF HURON
2021 BUDGET

PLANNING and DEVELOPMENT

CORPORATION OF THE COUNTY OF HURON

Planning and Development Department

To: Warden and Members of County Council – Day 2

From: Sandra Weber, Director

Date: December 16, 2020

Subject: **Planning and Development
Proposed Work Plan and Budget for 2021**

BACKGROUND

The Planning and Development Department provides a range of services including land use planning, community development, sustainability planning, forest conservation, stewardship, climate change and energy. There are 3 sub-budgets including planning, water protection, forestry and stewardship. The budget accommodates the core functions of the Department and priority projects for the coming year.

COMMENTS

2020 Highlights

Under last year's work plan, the following achievements are noted:

Planning

- Processed 229 development applications under the Planning Act within legislated timelines (88 of those were severance applications);
- Completed a Residential Intensification Guideline document which is a housing initiative approved by Council;
- Completed a Growth Planning Best Practices Guide to assist municipalities and developers in planning for future growth;
- Completed an updated Terms of Reference for Nitrate Studies;
- Final approval of 4 Plans of Subdivision/Condominium (Exeter, Seaforth (2) and ACW);
- Implemented continuous improvements to planning processes e.g. Follow-up planning satisfaction survey, User Guides, tracking study requirements;
- Delivered annual planning workshop for municipal staff on Nitrate Studies and Residential Intensification Guide (26 participants including one for every local municipality);
- Initiated Growth Planning Best Practices and Housing focused projects;
- Assisted with organizing and presented at the November 2020 OMAFRA/Huron Agricultural Municipal Economic Development and Planning Conference;
- Assisted County Housing Committee with identifying options for housing development on County owned properties;
- Hosted 3 themed meetings of the Sustainable Huron Steering Committee on Climate Change, COVID-19 Recovery, and Agricultural Resiliency: Climate Change, Farm Debt and Food Security;
- Implemented 2020 recommended actions from the county-wide Cycling Strategy (e.g. Advisory Committee meetings, update of cycling routes map, Share the Road Workshop with 50 participants);
- Initiated the Bayfield Secondary Plan project.

Water Protection

- Coordinated meetings of the Water Protection Steering Committee covering The Challenge of Lakeshore Erosion – Lake Huron Isn't Bluffing; Is the Coast Clear Conference; Agricultural Resiliency: Climate Change, Farm Debt and Food Security;
- Approved funding for 288 clean water projects (in line with the 10 year average of 252 projects per year), allocating \$400 000 for stewardship projects.

Forestry and Stewardship

- Monitored forest harvest activities from 130 Notices of Intent filed under the Forest Conservation By-law;
- Rebuilt and rehabilitated over 1km of trails/logging roads in Sheppardton and Stingel Tracts;
- Graded over 5 km of trails/logging roads in Sheppardton and Stingel Tracts;
- Salvaged approximately 60,000 board feet of Ash timber and 300 bush cords Ash firewood from Hays, Moreland, Stingel and Collins Tracts contributing over \$40K to Forest Conservation Reserve (Moreland and Collins Tract harvests are weather dependent and pending for late Fall/Winter 2020/2021);
- Thinned 50 acres of conifer plantation in Moreland Tract resulting in harvest of 190 bush cords (harvest pending for late Fall/Winter);
- Installed culvert, parking/landing area and cut 500 metre trail through Hays Tract near Goderich-research underway for possible accessible trail development in future;
- Sold 5K worth of salvaged logs/lumber from trail maintenance operations via GovDeals.ca;
- In partnership with the Huron Stewardship Council, secured \$223,795 through 2022 for the protection of species at risk and land stewardship; \$25 000 in-kind from the Toronto Zoo for species at risk recovery; created 3 local jobs (2 seasonal positions and 1 year long position);
- Collaborated with Maitland Trail Association, Lower Maitland Stewardship Group, and Municipalities to improve educational signage on trails in response to increased use during COVID;
- Continued partnership with the Canada Conservation Corps program providing seasonal employment for 2 youth to assist with forestry and stewardship work at no cost to the County.

Climate Change and Energy

- Facilitated two workshops with the County's Leadership Group to complete vulnerability and risks assessments, which helped identify our corporate priorities for climate adaptation;
- Hosted a climate change meeting with Sustainable Huron to gather community input for the County's Corporate Climate Change Adaptation Plan;
- Completed the County's Corporate Climate Change Adaptation Plan, 2020-2025, which sets out strategies to increase the resiliency of our services, operations, and assets to the impacts of climate change;
- Created a Framework for Consultation and Engagement to guide the development of the County's climate plan, which has been shared with municipalities across Canada;
- Developed a Single-Use Item Reduction Strategy for the Corporation;
- Continued to work with the Conservation Committee to implement actions associated with the 2019 Conservation and Demand Management Plan;
- Completed annual energy reporting for the County's facilities, as mandated by Ontario Regulation 507/18;
- Through the Conservation Committee, initiated an internal staff blog to raise awareness about environmental issues and share successes across the corporation;
- Established a Climate Change and Energy section on the County's website to keep the community informed about our ongoing efforts;
- In partnership with ChargerCrew and 3 local municipalities, were successful in securing funding for 26 electric vehicle chargers in Huron County;

Covid-19 Initiatives

- Prepared and posted bi-weekly Health Minds Staff Newsletter to help with the important issue of staff mental health and wellbeing
- Adapted to online consultation processes (virtual public meetings, virtual pre consultations, training on Bang the Table, etc)
- Supported Community Recovery Efforts (participation on County Recovery Advisory Group, Sustainable Huron meeting, facilitated Howick Recovery Group)
- Supported other Departments (calling for Ec. Dev. Biz Map, supported SSRF funding)
- Developed outdoor dining brochure, completed research on other emerging or potential issues

Budget Summary

Notable changes in the budget for the coming year include:

Staffing: The Climate Change and Energy Specialist position approved last year with 80% funding from the Federation of Canadian Municipalities will end on April 1st, 2021. The proposed budget includes a 9 month extension to this contract to December 31st, 2021. The additional budget to extend the contract is \$60,000. Funding for this is expected to come from an extension of the FCM funding and the balance will be funded from reserves. This extension will allow work to advance implementation of the actions approved in the Corporate Climate Change Adaptation Plan, and the County Conservation Demand and Management Plan. Having a dedicated staff person is essential to moving this important Climate Change work forward and has been identified by multiple County Departments as being a benefit to the County. The work that will be achieved through this contract extension includes the following:

- Integrating the climate lens that is currently being developed for the County. This could include introducing staff to the lens, including a climate lens section on reports to County Council, applying the lens to new projects, and when applicable helping departments apply the lens to the review and update of existing plans and policies;
- Working with Property Services and other departments to integrate the High Performance Building Standards that are currently being explored to improve the resiliency and efficiency of County facilities;
- Working with local municipalities and other services organizations to advance local efforts for climate change, including community-based adaptation;
- Establishing and working with an internal climate change committee to oversee the continued prioritization and implementation of the CCCAP;
- Starting to explore and plan for projects identified in the 2022 timeline for the CCCAP, including a policy to prioritize electrification of the County's fleet, a strategy to determine the value of the County's natural assets, an assessment to determine the impacts of climate change on County infrastructure, and exploring opportunities for pilot projects and innovation related to renewable energy generation and green infrastructure;
- Completion of annual energy reporting that is mandated by the Province;
- Continuing to advance the monitoring of energy use and greenhouse gas emissions in County facilities, and;
- Progressing the County in the Partners for Climate Protection (PCP) Program, by setting emissions reduction targets and looking for areas to integrate efforts with the County's Climate Change Adaptation Plan and Conservation and Demand Management Plan.

Planning: Planning Application Fees: Projected revenue from Planning Application Fees has been increased by \$5000 which reflects the 2% annual increase in fees that was approved by County Council when the fees were approved for 5 years from 2017 through to 2021. Planning fees are scheduled to be reviewed in 2021.

Projects: The Consulting budget has been reduced by \$63,000 as the 2 major projects under that budget line including the Residential Intensification Guide and the Growth Planning Best Practices Guides were both completed in 2020. \$10,000 has been included for Housing Initiatives including a public education campaign and housing data.

Staff Training: The Staff Training budget has been reduced by \$6000 as 3 staff members completed their Masters of Planning/Rural Planning in 2020.

Clean Water Project: The Clean Water Project will continue to be offered and the County allocates \$400 000 to that project each year.

Climate Change and Energy Implementation: Costs associated with implementation of the Climate Change Adaptation Plan are proposed to be covered through the Forest Conservation reserve and the Sustainable Huron Reserve funds.

Work Plan

The Department’s core functions include land use planning, water protection, forestry and stewardship and climate change and energy reduction. Each division develops a detailed work plan for the year. Work for the coming year will include:

- Housing initiatives (Implementation of Residential Intensification Guidelines, Pre-zoning and review of Official Plan and Zoning Provisions with a housing lens);
- Implementation of the County Climate Change Adaptation Plan and the Single Use Item Reduction Strategy;
- Planning Fees Review;
- Continuing with process improvements in Planning, including the follow-up survey to applicants who have completed a planning application;
- Local Official Plan and Zoning By-law updates;
- Completion of the County Official Plan update;
- Sustainable Huron, including implementing the Cycling Strategy;
- Water Protection Steering Committee, including the Clean Water Program;
- Forest Conservation and Stewardship, including improvements to trails in County Forests for public use;
- Planning and Development Department 50th Anniversary.

Funding Sources

The operating budgets for each of the program areas are funded as follows.

Program	County Levy	User Fees	External Grants
Planning	83.7%	16.1%	0.1%
Water Protection	100%	-	-
Forest Conservation & Stewardship	89%	11%	-
Climate Change and Energy	88.7%		11.3%

Staff

The Climate Change and Energy Specialist Contract is proposed to be extended from April 1st, 2021 to December 31st, 2021 to implement the actions in the Corporate Climate Change Adaptation Plan.

Status	Hours	2020 FTE	# Positions	2021 FTE Additions/Reductions	Total 2020 FTE
Regular	Full-time	13.0	13	0.0	13.0
Regular	Part-time	1.2	3	0.0	1.2
Occasional (students)	Full-time/Part-time	1.0	1	0.0	1.0
Temporary (project staff - Climate Change and Energy)	Full-time	1.0	1	0.75 (9 month contract extension to from April 1 to Dec. 31, 2021)	1.0
Total		16.2	18	0.0	16.2

FTE = Full Time Equivalents

OTHERS CONSULTED – Senior Planners; Department program staff; Treasury staff; CAO.

BUDGET IMPACTS

Overall costs have been moderated by controlling operating expenses, and by securing external funding where possible. The attached budget would accommodate the core functions of the department, plus priority projects for the coming year.

Original Signed by

Sandra Weber
Director

Original Signed by

Meighan Wark
CAO

County of Huron
Planning and Development
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Planning - computers	Equipment	Regular Replacement	High	4 tablets/laptops	-	covered by Fleet	
Planning - furniture / chairs/signage	Equipment	Regular Replacement	Medium	Furniture/signage	2,500		
Forestry	Equipment	Risk Management	High	Trimble GPS Amplifier	4,000		
TOTAL CAPITAL FUNDING REQUEST					6,500	-	
LESS: DEPRECIATION					(11,786)		
NET CAPITAL FUNDING REQUIREMENTS					(5,286)		

COUNTY OF HURON
PLANNING - CONSOLIDATED
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	1,000	1,000	-	0.00%
Total Provincial Grants	-	-	1,000	1,000	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	1,960	-	-	-	-	0.00%
Total Federal Grants	1,960	-	-	-	-	0.00%
OTHER REVENUE						
Fees/Licenses	322,413	265,835	260,000	265,000	5,000	1.92%
Sales	66,176	4,914	-	-	-	0.00%
Third Party Recoveries	55,577	91,369	97,000	73,225	(23,775)	-24.51%
Total Other Revenue	444,165	362,118	357,000	338,225	(18,775)	-5.26%
TOTAL REVENUE	446,125	362,118	358,000	339,225	(18,775)	-5.24%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,062,723	1,099,027	1,100,499	1,134,714	34,215	3.11%
Salaries - Part Time	216,457	209,445	288,553	268,600	(19,953)	-6.91%
Salaries - Time Off in Lieu Owing	(2,709)	-	-	-	-	0.00%
Total Salaries	1,276,472	1,308,472	1,389,052	1,403,314	14,262	1.03%
BENEFITS						
Statutory Benefits	87,629	93,090	97,978	100,809	2,831	2.89%
Extended Benefits	82,843	92,545	100,817	93,661	(7,156)	-7.10%
OMERS	128,548	121,516	126,135	136,286	10,151	8.05%
Total Benefits	299,020	307,150	324,930	330,756	5,826	1.79%
Total Salaries and Benefits	1,575,491	1,615,622	1,713,982	1,734,070	20,088	1.17%
EQUIPMENT						
Equipment Rentals/Leases	2,137	2,137	2,500	2,500	-	0.00%
Equipment Repairs & Maint.	2,063	2,574	5,000	4,500	(500)	-10.00%
Equipment Replacement New (under \$1,000)	2,816	512	2,000	2,500	500	25.00%

COUNTY OF HURON
PLANNING - CONSOLIDATED
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Vehicle Lease & Operation	-	3,025	4,800	4,800	-	0.00%
Total Equipment	7,016	8,248	14,300	14,300	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	73,714	96,046	116,500	53,500	(63,000)	-54.08%
Insurance	2,460	2,900	2,900	5,000	2,100	72.41%
Occupational Accident Insurance	3,454	3,237	3,730	3,730	-	0.00%
Intra County Purchases	46,117	33,257	37,051	49,551	12,500	33.74%
Legal Fees	5,813	8,431	22,000	20,000	(2,000)	-9.09%
Printing (External)	4,287	1,836	5,750	5,750	-	0.00%
Total Purchased Service	135,845	145,708	187,931	137,531	(50,400)	-26.82%
OPERATIONAL						
Advertising	2,617	-	5,250	5,250	-	0.00%
Associations/Memberships	7,188	8,296	8,350	8,350	-	0.00%
Bank Charges	25	30	50	50	-	0.00%
Conventions/Conferences	21,613	5,130	23,130	21,460	(1,670)	-7.22%
Office Expense	3,332	1,708	3,500	3,500	-	0.00%
Postage/Courier	5,580	614	6,100	6,100	-	0.00%
Publications & Subscriptions	2,701	2,096	2,100	2,100	-	0.00%
Rent	36,224	36,224	36,224	36,224	-	0.00%
Staff Training	14,408	11,219	15,000	9,000	(6,000)	-40.00%
Telecommunications	7,906	5,869	8,300	8,300	-	0.00%
Travel/Meals	24,196	11,039	21,900	20,900	(1,000)	-4.57%
Taxes	29,675	40,195	35,000	35,000	-	0.00%
Depreciation - Capital Assets	16,097	17,926	17,600	11,786	(5,814)	-33.03%
Total Operational	171,561	140,345	182,504	168,020	(14,484)	-7.94%
PROGRAM						
Special Events	9,269	1,038	7,000	7,000	-	0.00%
Program Supplies & Costs	419,247	391,098	412,500	462,500	50,000	12.12%
Promotion/Public Relations	-	-	2,200	2,200	-	0.00%
Total Program	428,516	392,136	421,700	471,700	50,000	11.86%
TOTAL EXPENDITURES	2,318,429	2,302,059	2,520,417	2,525,621	5,204	0.21%
(SURPLUS)/DEFICIT - ACCRUAL	1,872,304	1,939,941	2,162,417	2,186,396	23,979	1.11%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(14,500)	(6,500)	8,000	-55.17%
Add Capital Asset Expenditures	-	-	14,500	6,500	(8,000)	-55.17%

COUNTY OF HURON
PLANNING - CONSOLIDATED
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(23,000)	(26,000)	(3,000)	13.04%
TOTAL COUNTY LEVY	1,872,304	1,939,941	2,139,417	2,160,396	20,979	0.98%

COUNTY OF HURON
PLANNING SERVICES
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	1,000	1,000	-	0.00%
Total Provincial Grants	-	-	1,000	1,000	-	0.00%
OTHER REVENUE						
Fees/Licenses	309,163	261,095	250,000	255,000	5,000	2.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	2,415	-	10,000	10,000	-	0.00%
Total Other Revenue	311,578	261,095	260,000	265,000	5,000	1.92%
TOTAL REVENUE	313,538	261,095	261,000	266,000	5,000	1.92%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	973,046	952,019	955,415	969,528	14,113	1.48%
Salaries - Part Time	112,517	144,631	198,709	192,600	(6,109)	-3.07%
Salaries - Time Off in Lieu Owing	(2,709)	-	-	-	-	0.00%
Total Salaries	1,082,855	1,096,650	1,154,124	1,162,128	8,004	0.69%
BENEFITS						
Statutory Benefits	72,616	76,547	79,726	82,816	3,090	3.88%
Extended Benefits	75,550	79,781	87,465	79,704	(7,761)	-8.87%
OMERS	119,130	105,730	111,557	118,933	7,376	6.61%
Total Benefits	267,296	262,058	278,748	281,453	2,705	0.97%
Total Salaries and Benefits	1,350,150	1,358,708	1,432,872	1,443,581	10,709	0.75%
EQUIPMENT						
Equipment Rentals/Leases	2,137	2,137	2,500	2,500	-	0.00%
Equipment Repairs & Maint.	389	-	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	2,281	496	1,500	1,500	-	0.00%
Total Equipment	4,806	2,633	5,000	5,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	56,790	93,591	93,000	30,000	(63,000)	-67.74%
Insurance	2,460	2,900	2,900	5,000	2,100	72.41%

COUNTY OF HURON
PLANNING SERVICES
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Occupational Accident Insurance	3,454	3,237	3,730	3,730	-	0.00%
Intra County Purchases	7,051	7,051	7,051	19,551	12,500	177.28%
Legal Fees	3,918	3,572	12,000	10,000	(2,000)	-16.67%
Printing (External)	4,105	1,817	5,000	5,000	-	0.00%
Total Purchased Service	77,778	112,168	123,681	73,281	(50,400)	-40.75%
OPERATIONAL						
Advertising	2,617	-	5,000	5,000	-	0.00%
Associations/Memberships	6,475	7,302	6,850	6,850	-	0.00%
Bank Charges	25	30	50	50	-	0.00%
Conventions/Conferences	19,892	4,217	18,000	18,000	-	0.00%
Office Expense	2,806	1,125	3,000	3,000	-	0.00%
Postage/Courier	5,554	548	6,000	6,000	-	0.00%
Publications & Subscriptions	2,701	2,096	2,000	2,000	-	0.00%
Rent	30,187	30,187	30,187	30,187	-	0.00%
Staff Training	14,105	11,129	14,000	8,000	(6,000)	-42.86%
Telecommunications	7,162	5,341	7,500	7,500	-	0.00%
Travel/Meals	16,041	8,357	15,000	15,000	-	0.00%
Depreciation - Capital Assets	16,097	17,926	17,600	11,786	(5,814)	-33.03%
Total Operational	123,662	88,257	125,187	113,373	(11,814)	-9.44%
PROGRAM						
Special Events	6,909	733	4,000	4,000	-	0.00%
Promotion/Public Relations	-	-	2,000	2,000	-	0.00%
Total Program	6,909	733	6,000	6,000	-	0.00%
TOTAL EXPENDITURES	1,563,306	1,562,499	1,692,740	1,641,235	(51,505)	-3.04%
(SURPLUS)/DEFICIT - ACCRUAL	1,249,768	1,301,404	1,431,740	1,375,235	(56,505)	-3.95%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(14,500)	(2,500)	12,000	-82.76%
Add Capital Asset Expenditures	-	-	12,000	2,500	(9,500)	-79.17%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	1,249,768	1,301,404	1,429,240	1,375,235	(54,005)	-3.78%

COUNTY OF HURON
PLANNING SERVICES: Climate Change
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Fees/Licenses	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	38,530	55,880	62,000	38,225	(23,775)	-38.35%
Total Other Revenue	38,530	55,880	62,000	38,225	(23,775)	-38.35%
TOTAL REVENUE	38,530	55,880	62,000	38,225	(23,775)	-38.35%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	35,335	51,231	74,072	76,000	1,928	2.60%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	35,335	51,231	74,072	76,000	1,928	2.60%
BENEFITS						
Statutory Benefits	3,196	4,649	5,615	5,931	316	5.63%
Extended Benefits	-	-	37	-	(37)	-100.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	3,196	4,649	5,652	5,931	279	4.94%
Total Salaries and Benefits	38,530	55,880	79,724	81,931	2,207	2.77%
TOTAL EXPENDITURES	38,530	55,880	79,724	81,931	2,207	2.77%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	17,724	43,706	25,982	146.59%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%

COUNTY OF HURON
PLANNING SERVICES: Climate Change
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	-	-	17,724	43,706	25,982	146.59%

COUNTY OF HURON
PLANNING - WATER SOURCE PROTECTION
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
PURCHASED SERVICE						
Consulting/Professional Fees	11,323	1,417	19,000	19,000	-	0.00%
Printing (External)	-	-	500	500	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	11,323	1,417	19,500	19,500	-	0.00%
OPERATIONAL						
Conventions/Conferences	-	408	1,710	1,710	-	0.00%
Travel/Meals	576	128	2,000	1,000	(1,000)	-50.00%
Total Operational	576	536	3,710	2,710	(1,000)	-26.95%
PROGRAM						
Special Events	-	-	500	500	-	0.00%
Program Supplies & Costs	378,913	377,829	400,000	450,000	50,000	12.50%
Total Program	378,913	377,829	400,500	450,500	50,000	12.48%
TOTAL EXPENDITURES	390,812	379,782	423,710	472,710	49,000	11.56%
(SURPLUS)/DEFICIT - ACCRUAL	390,812	379,782	423,710	472,710	49,000	11.56%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	390,812	379,782	423,710	472,710	49,000	11.56%

COUNTY OF HURON
PLANNING - FOREST CONSERVATION
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fees/Licenses	13,250	4,740	10,000	10,000	-	0.00%
Sales	66,176	4,914	-	-	-	0.00%
Third Party Recoveries	14,632	35,489	25,000	25,000	-	0.00%
Total Other Revenue	94,057	45,143	35,000	35,000	-	0.00%
TOTAL REVENUE	94,057	45,143	35,000	35,000	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	89,678	147,008	145,084	165,186	20,102	13.86%
Salaries - Part Time	68,605	13,583	15,772	-	(15,772)	-100.00%
Total Salaries	158,282	160,591	160,856	165,186	4,330	2.69%
BENEFITS						
Statutory Benefits	11,818	11,894	12,637	12,062	(575)	-4.55%
Extended Benefits	7,293	12,764	13,315	13,957	642	4.82%
OMERS	9,418	15,786	14,578	17,353	2,775	19.04%
Total Benefits	28,528	40,443	40,530	43,372	2,842	7.01%
Total Salaries and Benefits	186,810	201,034	201,386	208,558	7,172	3.56%
EQUIPMENT						
Equipment Repairs & Maint.	1,675	2,574	4,000	3,500	(500)	-12.50%
Equipment Replacement New (under \$1,000)	535	16	500	1,000	500	100.00%
Vehicle Lease & Operation	-	3,025	4,800	4,800	-	0.00%
Total Equipment	2,210	5,616	9,300	9,300	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	5,601	1,038	4,500	4,500	-	0.00%
Intra County Purchases	39,066	26,206	30,000	30,000	-	0.00%
Legal Fees	1,895	4,859	10,000	10,000	-	0.00%
Printing (External)	182	20	250	250	-	0.00%
Total Purchased Service	46,744	32,123	44,750	44,750	-	0.00%
OPERATIONAL						

COUNTY OF HURON
PLANNING - FOREST CONSERVATION
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Advertising	-	-	250	250	-	0.00%
Associations/Memberships	713	994	1,500	1,500	-	0.00%
Conventions/Conferences	1,720	504	3,420	1,750	(1,670)	-48.83%
Office Expense	526	583	500	500	-	0.00%
Postage/Courier	26	66	100	100	-	0.00%
Publications & Subscriptions	-	-	100	100	-	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	303	90	1,000	1,000	-	0.00%
Telecommunications	744	528	800	800	-	0.00%
Travel/Meals	7,579	2,554	4,900	4,900	-	0.00%
Taxes	29,675	40,195	35,000	35,000	-	0.00%
Total Operational	47,323	51,551	53,607	51,937	(1,670)	-3.12%
PROGRAM						
Special Events	2,360	305	2,500	2,500	-	0.00%
Program Supplies & Costs	40,334	13,269	12,500	12,500	-	0.00%
Promotion/Public Relations	-	-	200	200	-	0.00%
Total Program	42,694	13,574	15,200	15,200	-	0.00%
TOTAL EXPENDITURES	325,781	303,898	324,243	329,745	5,502	1.70%
(SURPLUS)/DEFICIT - ACCRUAL	231,723	258,755	289,243	294,745	5,502	1.90%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	(4,000)	(4,000)	0.00%
Add Capital Asset Expenditures	-	-	2,500	4,000	1,500	60.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	231,723	258,755	291,743	294,745	3,002	1.03%



COUNTY OF HURON
2021 BUDGET

Economic Development

CORPORATION OF THE COUNTY OF HURON
Economic Development

TO: Warden and Members of Council
FROM: Cody Joudry, Director of Economic Development
DATE: December 16, 2020
SUBJECT: **Proposed 2021 Economic Development Budget**

Highlights

The draft \$1.75 million Economic Development budget is an increase of \$0.13 million from 2020. The increase is primarily attributed to a required levy contribution as part of the existing 3-year agreement for Small Business Enterprise Centre programs.

Of the \$1.75 million, \$0.42 million is funded from grants (an increase of 18%) and other revenue sources, \$0.14 funded from reserves and surplus, and the remaining \$1.18 million funded from the levy.

Priorities

The priorities of the department continue to focus on economic: recovery, strategic initiatives, and planning. Specifically:

1. Continue to support and guide the economic recovery as a result of the pandemic through information gathering and sharing, business support, and strategic projects that address foundational barriers to great prosperity;
2. Continue to guide economic development through targeted strategic initiatives in the agriculture, workforce, tourism, and manufacturing; and
3. Begin the development of a new five-year economic development strategy by gathering and analyzing: business intelligence data through a business retention and expansion program and collecting other information through existing sources.

Revenue

We expect the County to receive \$423,792 (an increase of 18%) in provincial and federal grants, and other revenue sources to primarily deliver the Small Business Centre, Starter Company Plus, Summer Company, and Immigration (LIP) programs as well as a number of specific projects like Digital Main Street and the Business Retention and Expansion.

The Small Business Enterprise Centre funding agreement between the County and the Province expires 2022. We would anticipate seeing a new draft agreement late in 2021 for a new SBEC

funding agreement that Council may consider at that time. The new 5-year agreement for the Immigration Partnership was executed earlier in 2020.

Expenditures

The draft 2021 budget for Economic Development is \$1,741,223 in total expenditures, an increase of 8% from 2020, but can primarily be contributed to funded initiatives like the Digital Main Street, Virtual Assist (a second business coach through a third-party) program which are 100% funded, and the Business Retention and Expansion project which is 50% funded. There are no changes to permanent FTE (full time equivalents), and staff cost increases are related to either normal staffing cost increases and temporary contract positions related to projects that are partially or fully funded.

Relatively speaking the costs of the department have largely stayed the same outside of projects, with some adjustments within the budget. Specifically some costs were moved from expenses under Programs to the Operational and Purchased Service areas.

The budget includes maintaining \$90,000 in Supporting Local Economic Development (SLED) funding, but Council may wish to increase this amount based on conversations earlier upon reviewing the report from staff related to 2020 applications.

Department Programs

The draft budget can be broken down as:

- \$1,117,040 related to sector development and strategic initiatives;
- \$400,893 for business and entrepreneur support related activities
- \$162,290 for addressing immigration partnership work; and
- \$61,000 for the Economic Development Board and related projects.

Summary

In summary the draft 2021 Economic Development budget proposes to continue economic recovery work as well as continue to work towards the priorities set out in the *Huron County Economic Development Plan 2016-2020* with an emphasis on:

- (1) Individual business support services and programs;
- (2) Workforce development and related market housing initiatives;
- (3) Agriculture economic development projects; and
- (4) Tourism and marketing projects including promoting local opportunities.

County of Huron
Economic Development
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Office Furniture					\$ 25,000		
Laptop for Rick					\$ 2,500		
TOTAL CAPITAL FUNDING REQUEST					27,500	-	
LESS: DEPRECIATION					(33,727)		
NET CAPITAL FUNDING REQUIREMENTS					(6,227)		

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	75,294	25,078	94,900	88,400	(6,500)	-6.85%
Provincial Project Grants	79,405	51,954	96,000	163,500	67,500	70.31%
Total Provincial Grants	154,700	77,032	190,900	251,900	61,000	31.95%
FEDERAL GRANTS						
Federal Project Grants	161,024	115,050	148,946	151,892	2,946	1.98%
Total Federal Grants	161,024	115,050	148,946	151,892	2,946	1.98%
OTHER REVENUE						
Intra County Recoveries	-	-	-	20,000	20,000	0.00%
Third Party Recoveries	26,174	32,748	20,000	-	(20,000)	-100.00%
Total Other Revenue	26,174	32,748	20,000	20,000	-	0.00%
TOTAL REVENUE	341,898	224,830	359,846	423,792	63,946	17.77%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	467,020	482,471	533,834	562,651	28,817	5.40%
Salaries - Part Time	146,451	80,673	92,114	174,644	82,530	89.60%
Salaries - Time Off in Lieu Owing	953	-	-	-	-	0.00%
Councillor's Remuneration	9,600	5,969	7,500	7,500	-	0.00%
	624,024	569,114	633,448	744,795	111,347	17.58%
BENEFITS						
Statutory Benefits	47,481	48,131	48,680	61,676	12,996	26.70%
Extended Benefits	36,732	37,520	46,887	47,627	740	1.58%
OMERS	47,801	50,316	51,574	52,026	452	0.88%
Total Benefits	132,014	135,967	147,141	161,329	14,188	9.64%
Total Salaries and Benefits	756,038	705,080	780,589	906,124	125,535	16.08%
EQUIPMENT						
Equipment Rentals/Leases	1,788	1,788	2,592	2,592	-	0.00%
Equipment Repairs & Maint.	-	-	500	500	-	0.00%

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	-	-	500	500	-	0.00%
Total Equipment	1,788	1,788	3,592	3,592	-	0.00%
PURCHASED SERVICE						
Audit	1,909	2,000	2,000	-	(2,000)	-100.00%
Consulting/Professional Fees	43,902	21,178	114,910	118,380	3,470	3.02%
Insurance	1,968	2,400	2,400	2,400	-	0.00%
Intra County Purchases	51	8,551	-	3,000	3,000	0.00%
Legal Fees	3,464	-	5,000	-	(5,000)	-100.00%
Maintenance Contracts	2,951	1,245	4,539	4,539	-	0.00%
Printing (External)	21,796	-	20,000	28,000	8,000	40.00%
Total Purchased Service	76,041	35,374	148,849	156,319	7,470	5.02%
OPERATIONAL						
Advertising	17,768	23,226	39,800	48,500	8,700	21.86%
Associations/Memberships	1,709	3,513	2,400	3,940	1,540	64.17%
Bank Charges	25	50	-	-	-	0.00%
Conventions/Conferences	17,598	12,095	19,500	11,000	(8,500)	-43.59%
Internet	321	960	750	750	-	0.00%
Miscellaneous Admin.	460	-	3,000	-	(3,000)	-100.00%
Office Expense	5,559	1,545	7,100	7,000	(100)	-1.41%
Postage/Courier	3,648	54	5,000	10,500	5,500	110.00%
Publications & Subscriptions	8,821	11,261	8,200	11,700	3,500	42.68%
Rent	29,765	35,616	30,528	42,261	11,733	38.43%
Staff Training	6,427	-	9,450	10,412	962	10.18%
Telecommunications	7,049	5,428	6,000	8,000	2,000	33.33%
Travel/Meals	27,463	11,768	39,346	26,608	(12,738)	-32.37%
Depreciation - Capital Assets	17,792	22,753	27,821	33,727	5,906	21.23%
Total Operational	144,405	128,270	198,895	214,398	15,503	7.79%
PROGRAM						
Special Events	7,102	1,278	51,465	25,547	(25,919)	-50.36%
County Events	11,316	5,566	13,750	15,000	1,250	9.09%
Miscellaneous Program	13,141	9,220	15,000	19,350	4,350	29.00%
Program Supplies & Costs	96,143	154,715	396,769	398,894	2,125	0.54%
Promotion/Public Relations	1,891	2,266	4,000	2,000	(2,000)	-50.00%
Total Program	129,594	173,045	480,984	460,791	(20,194)	-4.20%
TOTAL EXPENDITURES	1,107,866	1,043,557	1,612,909	1,741,223	128,314	7.96%

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	765,969	818,728	1,253,063	1,317,432	64,369	5.14%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(27,821)	(27,500)	321	-1.15%
Add Capital Asset Expenditures	-	-	30,000	27,500	(2,500)	-8.33%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(185,000)	(140,000)	45,000	-24.32%
TOTAL COUNTY LEVY	765,969	818,728	1,070,242	1,177,432	107,190	10.02%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - SUMMARY ALL SBEC

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	75,294	25,078	94,900	88,400	(6,500)	-6.85%
Provincial Project Grants	40,900	51,954	66,000	48,500	(17,500)	-26.52%
Total Provincial Grants	116,194	77,032	160,900	136,900	(24,000)	-14.92%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	138	-	-	-	-	0.00%
Total Other Revenue	138	-	-	-	-	0.00%
TOTAL REVENUE	116,332	77,032	160,900	136,900	(24,000)	-14.92%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	67,260	96,593	107,345	142,783	35,438	33.01%
Salaries - Part Time	25,817	-	-	-	-	0.00%
Total Salaries	93,077	96,593	107,345	142,783	35,438	33.01%
BENEFITS						
Statutory Benefits	7,908	8,467	9,390	12,740	3,350	35.68%
Extended Benefits	5,564	6,658	12,097	13,276	1,179	9.75%
OMERS	6,388	9,163	9,886	13,094	3,208	32.45%
Total Benefits	19,859	24,288	31,373	39,110	7,737	24.66%
Total Salaries and Benefits	112,936	120,881	138,718	181,893	43,175	31.12%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Audit	1,909	2,000	2,000	-	(2,000)	-100.00%
Consulting/Professional Fees	254	-	12,850	26,000	13,150	102.33%
Insurance	-	-	-	-	-	0.00%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - SUMMARY ALL SBEC

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	2,163	2,000	14,850	26,000	11,150	75.08%
OPERATIONAL						
Advertising	3,324	12,509	9,800	20,000	10,200	104.08%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	2,000	1,000	(1,000)	-50.00%
Office Expense	105	-	4,600	4,500	(100)	-2.17%
Rent	15,192	-	-	22,500	22,500	0.00%
Staff Training	181	-	1,950	3,500	1,550	79.49%
Telecommunications	-	-	-	2,000	2,000	0.00%
Travel/Meals	3,021	1,915	10,000	4,500	(5,500)	-55.00%
Total Operational	21,822	14,423	28,350	58,000	29,650	104.59%
PROGRAM						
Special Events	1,489	-	-	-	-	0.00%
County Events	11,316	5,566	13,750	15,000	1,250	9.09%
Miscellaneous Program	8,664	9,000	15,000	15,000	-	0.00%
Program Supplies & Costs	32,627	24,193	19,000	55,000	36,000	189.47%
Promotion/Public Relations	500	2,137	2,000	-	(2,000)	-100.00%
Total Program	54,596	40,896	49,750	85,000	35,250	70.85%
TOTAL EXPENDITURES	191,518	178,200	231,668	350,893	119,225	51.46%
(SURPLUS)/DEFICIT - ACCRUAL	75,186	101,168	70,768	213,993	143,225	202.39%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	75,186	101,168	70,768	213,993	143,225	202.39%

COUNTY OF HURON
Economic Development - Board
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	-	-	-	-	-	0.00%
Councillor's Remuneration	9,600	5,969	7,500	7,500	-	0.00%
Total Salaries	9,600	5,969	7,500	7,500	-	0.00%
BENEFITS						
Statutory Benefits	357	204	-	-	-	0.00%
Total Benefits	357	204	-	-	-	0.00%
Total Salaries and Benefits	9,958	6,173	7,500	7,500	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	304	-	-	-	-	0.00%
Total Purchased Service	304	-	-	-	-	0.00%
OPERATIONAL						
Conventions/Conferences	2,749	-	10,000	2,500	(7,500)	-75.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Travel/Meals	3,334	1,765	5,500	1,000	(4,500)	-81.82%
Total Operational	6,083	1,765	15,500	3,500	(12,000)	-77.42%
PROGRAM						
Program Supplies & Costs	3,136	-	50,000	50,000	-	0.00%
Total Program	3,136	-	50,000	50,000	-	0.00%
TOTAL EXPENDITURES	19,481	7,938	73,000	61,000	(12,000)	-16.44%
(SURPLUS)/DEFICIT - ACCRUAL	19,481	7,938	73,000	61,000	(12,000)	-16.44%

COUNTY OF HURON
Economic Development - Board
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(50,000)	(50,000)	-	0.00%
TOTAL COUNTY LEVY	19,481	7,938	23,000	11,000	(12,000)	-52.17%

COUNTY OF HURON
Economic Development
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	4,900	-	-	65,000	65,000	0.00%
Total Provincial Grants	4,900	-	-	65,000	65,000	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	20,000	20,000	0.00%
Third Party Recoveries	25,945	32,748	20,000	-	(20,000)	-100.00%
Total Other Revenue	25,945	32,748	20,000	20,000	-	0.00%
TOTAL REVENUE	30,845	32,748	20,000	85,000	65,000	325.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	366,159	361,747	380,333	378,394	(1,939)	-0.51%
Salaries - Part Time	29,778	11,741	12,931	68,017	55,086	426.00%
Total Salaries	396,890	373,488	393,264	446,411	53,147	13.51%
BENEFITS						
Statutory Benefits	29,180	31,573	28,086	35,318	7,232	25.75%
Extended Benefits	29,251	29,430	34,030	34,017	(13)	-0.04%
OMERS	38,247	38,485	39,932	38,325	(1,607)	-4.02%
Total Benefits	96,678	99,488	102,048	107,660	5,612	5.50%
Total Salaries and Benefits	493,568	472,976	495,312	554,071	58,759	11.86%
EQUIPMENT						
Equipment Rentals/Leases	1,788	1,788	2,592	2,592	-	0.00%
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	500	500	-	0.00%
Total Equipment	1,788	1,788	3,592	3,592	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	15,646	12,715	90,000	80,000	(10,000)	-11.11%
Insurance	1,968	2,400	2,400	2,400	-	0.00%
Intra County Purchases	51	8,551	-	3,000	3,000	0.00%
Corporate Service Allocations	-	-	-	-	-	0.00%

COUNTY OF HURON
Economic Development
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	3,464	-	5,000	-	(5,000)	-100.00%
Maintenance Contracts	2,951	1,245	4,539	4,539	-	0.00%
Printing (External)	21,796	-	20,000	28,000	8,000	40.00%
Total Purchased Service	45,876	24,911	121,939	117,939	(4,000)	-3.28%
OPERATIONAL						
Advertising	14,444	10,718	30,000	28,500	(1,500)	-5.00%
Associations/Memberships	1,709	3,513	2,400	3,940	1,540	64.17%
Conventions/Conferences	14,848	12,095	7,500	7,500	-	0.00%
Internet	321	960	750	750	-	0.00%
Miscellaneous Admin.	460	-	3,000	-	(3,000)	-100.00%
Office Expense	5,454	1,545	2,500	2,500	-	0.00%
Postage/Courier	3,648	54	5,000	10,500	5,500	110.00%
Publications & Subscriptions	8,821	11,261	8,200	11,700	3,500	42.68%
Rent	8,573	29,616	24,528	13,761	(10,767)	-43.90%
Staff Training	3,233	-	7,500	5,000	(2,500)	-33.33%
Telecommunications	7,049	5,428	6,000	6,000	-	0.00%
Travel/Meals	12,179	6,159	16,000	5,000	(11,000)	-68.75%
Depreciation - Capital Assets	17,792	22,753	27,821	33,727	5,906	21.23%
Total Operational	98,557	104,153	141,199	128,878	(12,321)	-8.73%
PROGRAM						
Special Events	1,045	197	33,500	22,000	(11,500)	-34.33%
Administration (COA)	-	-	-	-	-	0.00%
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	56,343	127,338	318,650	288,560	(30,090)	-9.44%
Promotion/Public Relations	1,391	129	2,000	2,000	-	0.00%
Total Program	58,779	127,664	354,150	312,560	(41,590)	-11.74%
TOTAL EXPENDITURES	698,568	731,492	1,116,192	1,117,040	848	0.08%
(SURPLUS)/DEFICIT - ACCRUAL	667,723	698,744	1,096,192	1,032,040	(64,152)	-5.85%
LEVY BASED ADJUSTMENTS						
Less Depreciation				(27,500)	(27,500)	0.00%
Add Capital Asset Expenditures				27,500	27,500	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(135,000)		135,000	-100.00%
TOTAL COUNTY LEVY	667,723	698,744	961,192	1,032,040	70,848	7.37%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	75,294	25,078	94,900	88,400	(6,500)	-6.85%
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	75,294	25,078	94,900	88,400	(6,500)	-6.85%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	138	-	-	-	-	0.00%
Total Other Revenue	138	-	-	-	-	0.00%
TOTAL REVENUE	75,432	25,078	94,900	88,400	(6,500)	-6.85%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	8,032	34,060	45,937	76,843	30,906	67.28%
Salaries - Part Time	25,817	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	33,849	34,060	45,937	76,843	30,906	67.28%
BENEFITS						
Statutory Benefits	3,084	2,954	4,158	7,036	2,878	69.22%
Extended Benefits	852	1,419	5,791	6,820	1,029	17.77%
OMERS	736	3,075	4,134	6,916	2,782	67.30%
Total Benefits	4,672	7,448	14,083	20,772	6,689	47.50%
Total Salaries and Benefits	38,521	41,509	60,020	97,615	37,595	62.64%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Audit	1,364	2,000	1,000	-	(1,000)	-100.00%
Consulting/Professional Fees	254	-	11,350	22,500	11,150	98.24%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	1,618	2,000	12,350	22,500	10,150	82.19%
OPERATIONAL						
Advertising	3,306	8,755	6,900	15,000	8,100	117.39%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	2,000	1,000	(1,000)	-50.00%
Office Expense	105	-	3,500	3,500	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Rent	13,878	-	-	22,500	22,500	0.00%
Staff Training	181	-	1,750	3,000	1,250	71.43%
Telecommunications	-	-	-	2,000	2,000	0.00%
Travel/Meals	2,392	1,915	6,500	2,000	(4,500)	-69.23%
Total Operational	19,862	10,670	20,650	49,000	28,350	137.29%
PROGRAM						
Special Events	1,489	-	-	-	-	0.00%
County Events	11,316	5,566	13,750	15,000	1,250	9.09%
Program Supplies & Costs	2,627	1,693	4,000	25,000	21,000	525.00%
Promotion/Public Relations	-	-	-	-	-	0.00%
Total Program	15,432	7,259	17,750	40,000	22,250	125.35%
TOTAL EXPENDITURES	75,432	61,438	110,770	209,115	98,345	88.78%
(SURPLUS)/DEFICIT - ACCRUAL	-	36,360	15,870	120,715	104,845	660.65%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	36,360	15,870	120,715	104,845	660.65%

COUNTY OF HURON

**Economic Development - Small Business Enterprise Centre - Starter Plus
Budget for the year ending December 31, 2021**

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	24,400	35,454	30,000	21,000	(9,000)	-30.00%
Total Provincial Grants	24,400	35,454	30,000	21,000	(9,000)	-30.00%
TOTAL REVENUE	24,400	35,454	30,000	21,000	(9,000)	-30.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	31,435	31,265	30,704	32,970	2,266	7.38%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	31,435	31,265	30,704	32,970	2,266	7.38%
BENEFITS						
Statutory Benefits	2,513	2,756	2,616	2,852	236	9.02%
Extended Benefits	2,651	2,716	3,153	3,228	75	2.38%
OMERS	3,005	3,044	2,876	3,089	213	7.41%
Total Benefits	8,170	8,515	8,645	9,169	524	6.06%
Total Salaries and Benefits	39,605	39,780	39,349	42,139	2,790	7.09%
PURCHASED SERVICE						
Audit	545	-	1,000	-	(1,000)	-100.00%
Consulting/Professional Fees	-	-	-	2,000	2,000	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	545	-	1,000	2,000	1,000	100.00%
OPERATIONAL						
Office Expense	-	-	1,000	-	(1,000)	-100.00%
Rent	1,314	-	-	-	-	0.00%
Travel/Meals	13	-	2,000	1,000	(1,000)	-50.00%
Total Operational	1,327	-	3,000	1,000	(2,000)	-66.67%
PROGRAM						
Miscellaneous Program	-	-	-	-	-	0.00%
Program Supplies & Costs	30,000	22,500	15,000	30,000	15,000	100.00%

COUNTY OF HURON**Economic Development - Small Business Enterprise Centre - Starter Plus**

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Program	30,000	22,500	15,000	30,000	15,000	100.00%
TOTAL EXPENDITURES	71,477	62,280	58,349	75,139	16,790	28.78%
(SURPLUS)/DEFICIT - ACCRUAL	47,077	26,827	28,349	54,139	25,790	90.97%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	47,077	26,827	28,349	54,139	25,790	90.97%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Summer Company

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	16,500	16,500	36,000	27,500	(8,500)	-23.61%
Total Provincial Grants	16,500	16,500	36,000	27,500	(8,500)	-23.61%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	16,500	16,500	36,000	27,500	(8,500)	-23.61%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	27,793	31,267	30,704	32,970	2,266	7.38%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	27,793	31,267	30,704	32,970	2,266	7.38%
BENEFITS						
Statutory Benefits	2,310	2,757	2,616	2,852	236	9.02%
Extended Benefits	2,061	2,523	3,153	3,228	75	2.38%
OMERS	2,646	3,044	2,876	3,089	213	7.41%
Total Benefits	7,017	8,324	8,645	9,169	524	6.06%
Total Salaries and Benefits	34,810	39,592	39,349	42,139	2,790	7.09%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	1,500	1,500	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%

COUNTY OF HURON**Economic Development - Small Business Enterprise Centre - Summer Company**

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	-	-	1,500	1,500	-	0.00%
OPERATIONAL						
Advertising	18	3,753	2,900	5,000	2,100	72.41%
Office Expense	-	-	100	1,000	900	900.00%
Staff Training	-	-	200	500	300	150.00%
Travel/Meals	615	-	1,500	1,500	-	0.00%
Total Operational	634	3,753	4,700	8,000	3,300	70.21%
PROGRAM						
Special Events	-	-	-	-	-	0.00%
Miscellaneous Program	8,664	9,000	15,000	15,000	-	0.00%
Promotion/Public Relations	500	2,137	2,000	-	(2,000)	-100.00%
Total Program	9,164	11,137	17,000	15,000	(2,000)	-11.76%
TOTAL EXPENDITURES	44,608	54,482	62,549	66,639	4,090	6.54%
(SURPLUS)/DEFICIT - ACCRUAL	28,108	37,982	26,549	39,139	12,590	47.42%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	28,108	37,982	26,549	39,139	12,590	47.42%

COUNTY OF HURON

Economic Development - DIGITAL MAINSTREET

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

COUNTY OF HURON
Economic Development - Immigration
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	161,024	115,050	148,946	151,892	2,946	1.98%
Total Federal Grants	161,024	115,050	148,946	151,892	2,946	1.98%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	161,024	115,050	148,946	151,892	2,946	1.98%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	24,001	24,131	19,507	6,745	(12,762)	-65.42%
Salaries - Part Time	90,856	68,933	79,183	106,627	27,444	34.66%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	114,857	93,064	98,690	113,372	14,682	14.88%
BENEFITS						
Statutory Benefits	9,315	7,887	8,745	10,324	1,579	18.06%
Extended Benefits	1,567	1,431	706	280	(426)	-60.34%
OMERS	2,601	2,668	1,756	607	(1,149)	-65.43%
Total Benefits	13,483	11,986	11,207	11,211	4	0.04%
Total Salaries and Benefits	128,340	105,050	109,897	124,583	14,686	13.36%
PURCHASED SERVICE						
Consulting/Professional Fees	9,049	8,463	12,060	12,380	320	2.65%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	9,049	8,463	12,060	12,380	320	2.65%
OPERATIONAL						

COUNTY OF HURON
Economic Development - Immigration
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Rent	6,000	6,000	6,000	6,000	-	0.00%
Staff Training	3,013	-	-	1,912	1,912	0.00%
Travel/Meals	8,774	1,929	7,008	4,185	(2,823)	-40.29%
Total Operational	17,787	7,929	13,008	12,097	(912)	-7.01%
PROGRAM						
Special Events	4,569	1,081	17,965	3,547	(14,419)	-80.26%
Purchase of Service	-	-	-	-	-	0.00%
Miscellaneous Program	823	220	-	4,350	4,350	0.00%
Program Supplies & Costs	4,037	3,185	9,119	5,334	(3,785)	-41.51%
Total Program	9,429	4,485	27,084	13,231	(13,854)	-51.15%
TOTAL EXPENDITURES	164,605	125,928	162,049	162,290	241	0.15%
(SURPLUS)/DEFICIT - ACCRUAL	3,581	10,878	13,103	10,399	(2,705)	-20.64%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	3,581	10,878	13,103	10,399	(2,705)	-20.64%



COUNTY OF HURON
2021 BUDGET

Homes for the Aged

Long Term Care Homes – Budget Proposal for 2021

Huronview and Huronlea, Heartland and Highland Apartments

Executive Summary

The Homes for the Aged 2021 budget proposes the same core services to the long term care residents of Huronview and Huronlea as in 2020. The management of the COVID-19 Pandemic will be our main priority. It is anticipated but not guaranteed that the province will continue to fund Long Term Care Homes for pandemic costs, as seen in 2020. Unforeseen expenses will be addressed as they arise, due to COVID-19.

Revenues

The County contribution to operate the two homes and apartments in 2021 is projected to be \$3,831,163.

81% of the Homes revenues are from sources other than the County contribution which consists of provincial grants, resident revenue and rental and miscellaneous revenue.

For 2021, the Homes provincial operating grant revenue is anticipated to increase \$150,594 or 1.57% from 2020. One time COVID relief funding of \$128,000 is also being included to offset additional staffing lines being added to support residents.

Revenue from both Heartland Apartments in Clinton and Highland Apartments in Brussels has been decreased to compensate for empty apartments that are being used to temporarily store pandemic PPE (Personal Protective Equipment) and for staff accommodations should the Home need to actively the COVID room.

Expenditures

Overall expenditures are proposed to increase by \$470,337 from 2020. This includes 2.44% for salaries and benefits, 1.89% for equipment repairs and replacement, 3.46% for program supplies and 7.92% for purchased services (professional fees and insurance).

New Staffing Proposals

The following are staffing increased proposals:

- 1) Increasing the Homes Social Worker from four days to five days per week with anticipated cost of \$17,000 per year.
- 2) New Infection Prevention and Control Nurse. There is one-time ministry funding for Long Term Care Homes for this role. This person would be shared between the Homes to ensure consistency in policies, procedures and best practices related to infection control. The anticipated cost of \$95,000 per year.
- 3) Two additional shifts per week are proposed for the Huronview housekeeping department schedule. This will ensure consistent staffing each day of the week as weekends currently are down staffed.
- 4) Two additional shifts per week are proposed for the Huronview Activation department schedule. This will ensure consistent staffing each day of the week as weekends currently were down staffed. For Huronlea, it is proposed to add two additional shifts per week, similar to Huronview.
- 5) An additional four hour shift is being proposed for the Huronview Dietary department schedule to enable more consistent staff co-horting to one area of the home. Currently staff move from area to area within their shift.

NOTE: The anticipated cost for #3 - #5 above is \$128,000 per year.

General notes

Salaries and benefits are the largest expenditures at the Homes as the delivery of long term care services to complex care residents requires a skilled workforce. Recruitment this past year has been the most challenging it has ever been and certainly not made easier with COVID-19. Overtime hours worked by our front-line works since the beginning of the pandemic exceeds 4,900 hours and is anticipated to continue increasing into 2021.

Wage rates are governed by collective agreements with the following labour groups: ONA, SEIU and IUOE. Administrative staff and leaders follow the County's non-union wage grids. 80% of the Homes expenditures are allocated for salaries and benefits.

There has been no significant change in the number of Homes staff in the past year. The County will be entering into contract negotiations with ONA, IUOE and SEIU in 2021.

For program supplies there is an anticipated increase of 3.46% which reflects the increase of high needs expenses. A similar increase in operating grants for high needs mitigates this expense. There is an increase in the Homes Medical Director fee which reflects a new agreement being signed for both Homes.

Strategic Plan, Key Projects & Priorities

The departmental managers set and achieve annual goals which are incorporated into an overall Homes Strategic Plan. This plan is presented to Council for information purposes including progress reports. This plan is based on four major pillars: Resident Safety & Quality, Excellent People and Learning, Operational Resources and Capital & Partnerships and Governance. There are potential planned budget impacts related to initiatives within the strategic plan.

Key Projects for 2021 include: completion of the main sprinkler pipe replacement throughout each of the Homes and additional installation of resident room ceiling mechanical lifts. Due to COVID-19 there are several carryover capital projects for both Homes. Completion of these projects will be a priority for 2021.

Ministry of Health Funding

In 2019, the Ministry of Health and Long Term Care terminated the Structural Compliance Premium. In 2020 this was changed to Minor Capital Funding. Both Homes continue to receive the same level of funding as was under the Structural Compliance Premium. Huronview receives \$10,950 per month and Huronlea receives \$5,840 per month.

Huronview Budget Highlights

Salaries and Benefits – Increase of 4.06 % from 2020

Staffing changes have been previously noted in this report.

Equipment – Increase of 2.42% from 2020

Repairs & Maintenance: Increase reflect actual costs.

Purchased Service – Increase of 8.3% from 2020

This is mainly due to an increase in insurance costs and IT fleet costs.

Operational – Decrease of 3.15% from 2020

Maintenance costs for 2020 remained within budget allocations which resulted in no increases for 2021. Depreciation decrease offset with IT fleet lease costs.

Program – Increase of 3.69% from 2020

Overall, this budget area is anticipated to remain with budget allocations for 2020. The increase noted above relates to the high needs budget line which has been noted already.

Summary

Overall Expenditures for 2021 are projected to increase by 3.56 % which includes salaries and benefits. It is projected that the Huronview total county levy portion will increase by \$154,613 or 6.51% from 2020 which is down slightly from 2020.

Huronlea Budget Highlights

Salaries and Benefits – Decrease of 0.55% from 2020

Staffing changes have been previously noted in this report.

Equipment – Increase of 1.32% from 2020

Increase for 2021 reflects actual costs.

Purchased Service – Increase of 7.32% from 2020

This is mainly due to an increase in insurance costs and IT fleet costs.

Operational – Increase of 4.02% from 2020

Increase is reflective of increases to advertising, (minor) capital and building capital

Program – Increase of 3.05% from 2020

Overall, this budget area is anticipated to remain with budget allocations for 2021. The increase noted above relates to the high needs budget line which has been noted already.

Summary

Overall Expenditures for 2021 are projected to increase by \$40,542 or 0.60%; which is inclusive of Salaries and Benefits. It is projected that the Huronlea total County Levy portion will decrease by \$59,743 or -4.39% from 2020.

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
HURONVIEW							
Nursing Equipment							
Equipment	Equipment	Replacement	High		\$ 15,000		TCA
Resident mechanical lifts	Equipment	Replacement	High		\$ 160,000		TCA
Dietary Equipment							
Garburator	Equipment	Replacement	High		\$ 4,500		TCA
Blixir	Equipment	Replacement	High		\$ 3,000		TCA
Other equipment	Equipment	Replacement	High		\$ 5,000		TCA
Business Administration							
Office furniture	OA Admin	Replacement	Med		\$ 450		Minor Capital - Operating
Swipe access at Staff entrance	Equipment	New	High		\$ 3,500		TCA
ELPAS supplies	Equipment	Replacement	High		\$ 4,000		TCA
Computer Equipment					4,000		TCA
Environmental Services							
Floor cleaner	Equipment	Replacement	High		\$ 20,000		TCA
New commercial Washing Machine	Equipment	New	High		\$ 15,000		TCA
Building and Property							
Grease Trap	Buidling	Replacement	High		\$ 20,000		Minor Capital - Operating
Holding Tanks	Equipment	Replacement	High		\$ 112,000		TCA - additional requirement over carryforward
HVAC	Building	Replacement	Med		\$ 15,000		Minor Capital - Operating
Flooring	Building	Replacement	Med		\$ 35,000		TCA
Exterior Pole Light	Exterior	New	High		\$ 3,500		Minor Capital - Operating
Exterior Brick Work	Exterior	Replacement	Med		\$ 20,000		Minor Capital - Operating
Apartments							
CARRY FORWARD							
Capital							
Resident room ceiling lifts					\$ 84,000	84,000	
Nursing Equipment					\$ 14,742	14,742	
Nursing Equipment sanitizer					\$ 4,958	4,958	
Servery cabinets					\$ 8,500	8,500	
Holding Tanks					\$ 98,275	98,275	
Flooring installation					\$ 52,209	52,209	
Sprinkler Systems					\$ 253,975	253,975	
Operating / Minor Capital							
Swipe card access at entrance doors					\$ 3,500	3,500	
Interactive Murals, tree mural					\$ 2,600	2,600	
Front Entrance redesign planning					\$ 10,000	10,000	
Windows/caulking					\$ 2,585	2,585	
Resident room repairs					\$ 29,000	29,000	
Fire Safety Systems					\$ 20,000	20,000	

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
TOTAL HURONVIEW					\$ 1,024,294	584,344	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$ 897,659		
TOTAL Minor Capital (operating)					126,635		
HURONLEA 2021							
Nursing Equipment							
Equipment	Equipment	New	High		\$ 10,000		TCA
Resident Beds	Equipment	Replacement	High		\$ 50,000		TCA
Resident Ceiling Lifts	Equipment	Replacement	High		25,000		TCA
Program and Services							
Art therapy (start-up equipment)	Program	New	High		\$ 1,500		TCA
Smart TV (for resident lounge)	Program	New	High		2,000		TCA
Business Administration							
Office furniture	OA Admin	Replacement	Med		\$ 14,500		TCA
Swipe access at Staff entrance	Equipment	New	High		\$ 3,500		TCA
ELPAS supplies	Equipment	Replacement	High		\$ 4,000		TCA
Computer Equipment					\$ 4,000		TCA
Dietary Equipment							
Robo Coupe (blixer)/Blixer accessories	Equipment	Replacement	High		3,500		TCA
Convection oven	Equipment	Replacement	Moderate		5,000		TCA
Building and Property							
Centre courtyard	Building	Replacement	Moderate		\$ 30,000		TCA
Front entrance (cement pillar blocks)	Building	Replacement	High		\$ 12,000		Minor Capital - Operating
Front parking lot (repair crack)	Exterior	Replacement	High		\$ 5,000		Minor Capital - Operating
Sidewalk/curb repair (library area)	Exterior	Replacement	High		\$ 10,000		Minor Capital - Operating
Roof	Building	Replacement	High		\$ 25,000		TCA
Flooring	Building	Replacement	Moderate		\$ 20,000		Minor Capital - Operating
Tuck Shop lighting/blinds	Building	New	High		5,000		Minor Capital - Operating
LED lighting	Building	Replacement	Moderate		\$ 2,000		Minor Capital - Operating
Tree Removal (rear of property)	Exterior	New	Moderate		3,000		Minor Capital - Operating
HVAC	Building	Replacement	Moderate		10,000		Minor Capital - Operating
Loading dock	Building	Replacement	High		\$ 7,000		Minor Capital - Operating
Floor scrubber	Equipment	Replacement	High		\$ 20,000		TCA
2020 Carryforward Capital							
Capital							
Resident Ceiling Lifts					\$ 28,295	28,295	
Tub Room Lifts with Scales					\$ 28,672	28,672	
Resident Computer centre					\$ 6,500	6,500	
Office furniture					\$ 2,000	2,000	
Servery Cabinets					\$ 4,250	4,250	
Flooring					\$ 35,000	35,000	
Sprinkler Systems					\$ 581,030	581,030	
Operating/Minor Capital							
Interactive Murals, tree mural					\$ 2,000	2,000	

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Swipe card access at entrance doors					\$ 7,000	7,000	
Centre Courtyard					\$ 10,000	10,000	
Centre Courtyard					\$ 1,500	1,500	
Fire Safety Systems					\$ 15,000	15,000	
Exterior lighting (front area)					\$ 20,000	20,000	
TOTAL HURONLEA					\$ 1,013,247	\$ 741,247	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$ 883,747		
TOTAL Minor Capital (operating)					\$ 129,500		
TOTAL HOMES FOR THE AGED					\$ 2,037,541	1,325,591	
		Net expense after carryforward			\$ 711,950		
		Capital			\$ 1,781,406		
		Carryforward			\$ 256,135		

COUNTY OF HURON
Homes for the Aged - Consolidated
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	9,747,262	10,143,230	9,604,276	9,882,870	278,594	2.90%
Total Provincial Grants	9,747,262	10,143,230	9,604,276	9,882,870	278,594	2.90%
OTHER REVENUE						
Parking	1,785	1,300	2,073	1,493	(580)	-27.98%
Resident - Basic	1,452,404	1,314,099	1,449,000	1,449,000	-	0.00%
Resident - Basic - Private	1,884,682	1,995,202	1,858,000	1,858,000	-	0.00%
Resident - Basic - SemiPrivate	529,823	451,538	539,000	539,000	-	0.00%
Resident - Preferred - Private	790,971	843,024	776,000	776,000	-	0.00%
Resident - Pref. Semi-Private	106,964	92,101	96,000	96,000	-	0.00%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	0.00%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	126,159	72,317	138,428	138,428	-	0.00%
Intra County Recoveries	247,730	247,730	247,732	247,732	-	0.00%
Rent/Lease	403,520	395,791	414,379	388,647	(25,732)	-6.21%
Total Other Revenue	5,544,038	5,413,103	5,520,612	5,494,300	(26,312)	-0.48%
TOTAL REVENUE	15,291,299	15,556,333	15,124,888	15,377,170	252,282	1.67%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	6,168,762	5,575,713	6,154,347	6,436,575	282,228	4.59%
Salaries - Part Time	5,644,757	5,676,844	6,112,051	6,086,689	(25,362)	-0.41%
Salaries - Time Off in Lieu Owing	10,868	-	-	-	-	0.00%
Total Salaries	11,824,387	11,252,557	12,266,398	12,523,264	256,866	2.09%
BENEFITS						
Statutory Benefits	961,036	977,975	1,012,917	1,063,036	50,119	4.95%
Extended Benefits	646,364	605,606	756,590	764,458	7,868	1.04%
OMERS	813,298	721,163	778,028	824,243	46,215	5.94%
Total Benefits	2,420,699	2,304,744	2,547,535	2,651,737	104,202	4.09%
Total Salaries and Benefits	14,245,086	13,557,301	14,813,933	15,175,001	361,068	2.44%
EQUIPMENT						

COUNTY OF HURON
Homes for the Aged - Consolidated
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	15,270	9,022	11,351	10,500	(851)	-7.50%
Equipment Repairs & Maint.	92,494	53,557	114,150	117,050	2,900	2.54%
Equipment Replacement New (under \$1,000)	36,593	19,326	14,500	15,401	901	6.21%
Vehicle Lease & Operation	13,086	11,094	16,125	16,125	-	0.00%
Total Equipment	157,442	92,999	156,126	159,076	2,950	1.89%
PURCHASED SERVICE						
Audit	5,120	5,300	5,300	3,700	(1,600)	-30.19%
Consulting/Professional Fees	412,743	356,315	367,482	371,873	4,391	1.19%
Insurance	43,102	51,500	56,200	87,300	31,100	55.34%
Occupational Accident Insurance	134,792	137,624	148,000	148,000	-	0.00%
Intra County Purchases	271,230	271,230	272,630	315,530	42,900	15.74%
Legal Fees	53,076	22,921	43,400	43,400	-	0.00%
Maintenance Contracts	13,977	6,894	9,700	9,700	-	0.00%
Printing (External)	3,241	2,481	5,600	4,900	(700)	-12.50%
Snow Removal Contract	57,608	85,470	52,000	51,980	(20)	-0.04%
Total Purchased Service	994,889	939,735	960,312	1,036,383	76,071	7.92%
OPERATIONAL						
Advertising	4,756	1,467	4,800	5,400	600	12.50%
Associations/Memberships	19,640	-	19,000	19,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	9,278	3,692	8,700	8,700	-	0.00%
Office Expense	13,200	11,135	12,550	12,550	-	0.00%
Postage/Courier	3,153	4,707	4,500	5,500	1,000	22.22%
Rent	1,680	1,680	1,680	1,680	-	0.00%
Staff Training	22,852	300	35,100	35,100	-	0.00%
Telecommunications	24,388	20,844	32,400	32,400	-	0.00%
Travel/Meals	28,202	14,080	28,100	25,100	(3,000)	-10.68%
Building Capital (minor)	283,603	18,378	147,200	256,135	108,935	74.00%
Garbage	10,069	13,548	16,479	16,479	-	0.00%
Grounds Maintenance	16,061	12,630	16,100	14,008	(2,092)	-12.99%
Maintenance & Repairs/Building	71,889	41,282	77,500	77,500	-	0.00%
Maintenance & Repairs/Electrical	38,484	15,830	39,000	39,000	-	0.00%
Maintenance & Repairs/Plumbing	23,810	31,770	37,000	36,980	(20)	-0.05%
Taxes	26,603	30,054	32,000	32,000	-	0.00%
Utilities/Heat	104,080	143,067	128,088	128,088	-	0.00%
Utilities/Hydro	331,131	276,815	325,000	325,000	-	0.00%
Utilities/Water & Sewer	110,165	107,988	110,166	110,166	-	0.00%
Depreciation - Capital Assets	756,209	763,244	787,339	675,248	(112,091)	-14.24%
Total Operational	1,971,301	1,512,511	1,862,702	1,856,034	(6,668)	-0.36%

COUNTY OF HURON

Homes for the Aged - Consolidated

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Basic Needs Program	95,085	105,238	85,100	87,100	2,000	2.35%
Med Dir Reg Fee	50,072	41,651	51,000	59,300	8,300	16.27%
Medical Supplies	120,703	98,698	105,000	105,000	-	0.00%
High Needs	12,477	9,940	17,000	43,580	26,580	156.35%
Recreation & Entertainment	3,401	2,503	3,480	5,280	1,800	51.72%
Replenish Bed/Linen	9,564	15,248	9,000	9,000	-	0.00%
Replenish Dishes/Cutlery	5,382	4,623	5,500	5,500	-	0.00%
Employee Related Expense	(283)	(82)	-	-	-	0.00%
Program Supplies & Costs	897,939	830,833	853,428	853,928	500	0.06%
Supplies and Costs - COVID	-	272,933	-	-	-	0.00%
Less Income	(404)	(7,285)	-	-	-	0.00%
Less Reimbursements	(104,703)	(48,292)	(61,400)	(63,664)	(2,264)	3.69%
Recovery (Apt)	(11,089)	(4,088)	-	-	-	0.00%
Total Program	1,078,144	1,321,920	1,068,108	1,105,024	36,916	3.46%
TOTAL EXPENDITURES	18,446,863	17,424,465	18,861,181	19,331,518	470,337	2.49%
(SURPLUS)/DEFICIT - ACCRUAL	3,155,563	1,868,133	3,736,293	3,954,348	218,055	5.84%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(477,450)	(579,000)	(101,550)	21.27%
Add Capital Asset Expenditures	-	-	1,622,314	1,781,406	159,092	9.81%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(1,144,864)	(1,325,591)	(180,727)	15.79%
TOTAL COUNTY LEVY	3,155,563	1,868,133	3,736,293	3,831,163	94,870	2.54%

COUNTY OF HURON

Homes for the Aged - Huronview

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	6,287,103	6,559,216	6,226,529	6,452,563	226,034	3.63%
Total Provincial Grants	6,287,103	6,559,216	6,226,529	6,452,563	226,034	3.63%
OTHER REVENUE						
Parking	735	300	895	543	(352)	-39.33%
Resident - Basic	950,977	839,041	952,000	952,000	-	0.00%
Resident - Basic - Private	1,221,934	1,337,638	1,198,000	1,198,000	-	0.00%
Resident - Basic - SemiPrivate	362,756	287,694	375,000	375,000	-	0.00%
Resident - Preferred - Private	513,434	566,068	500,000	500,000	-	0.00%
Resident - Pref. Semi-Private	74,166	59,088	64,000	64,000	-	0.00%
Miscellaneous Revenue	64,144	33,240	66,560	66,560	-	0.00%
Intra County Recoveries	123,865	123,865	123,866	123,866	-	0.00%
Rent/Lease	199,253	189,856	203,314	185,129	(18,185)	-8.94%
Total Other Revenue	3,511,264	3,436,790	3,483,635	3,465,098	(18,537)	-0.53%
TOTAL REVENUE	9,798,367	9,996,006	9,710,164	9,917,661	207,497	2.14%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	4,110,850	3,605,239	4,034,966	4,251,540	216,574	5.37%
Salaries - Part Time	3,517,740	3,622,347	3,875,456	3,990,332	114,876	2.96%
Salaries - Time Off in Lieu Owing	2,397	-	-	-	-	0.00%
Total Salaries	7,630,987	7,227,585	7,910,422	8,241,872	331,450	4.19%
BENEFITS						
Statutory Benefits	617,403	630,411	655,440	693,777	38,337	5.85%
Extended Benefits	435,345	410,891	520,257	510,975	(9,282)	-1.78%
OMERS	546,762	460,667	515,808	545,262	29,454	5.71%
Total Benefits	1,599,510	1,501,968	1,691,505	1,750,014	58,509	3.46%
Total Salaries and Benefits	9,230,497	8,729,554	9,601,927	9,991,886	389,959	4.06%
EQUIPMENT						
Equipment Rentals/Leases	5,698	4,209	5,551	5,000	(551)	-9.93%
Equipment Repairs & Maint.	56,789	27,907	55,350	56,850	1,500	2.71%

COUNTY OF HURON

Homes for the Aged - Huronview

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	13,854	10,331	8,900	9,900	1,000	11.24%
Vehicle Lease & Operation	8,774	7,373	10,750	10,750	-	0.00%
Total Equipment	85,115	49,821	80,551	82,500	1,949	2.42%
PURCHASED SERVICE						
Audit	2,560	2,650	2,650	1,850	(800)	-30.19%
Consulting/Professional Fees	292,584	229,939	242,650	244,191	1,541	0.64%
Insurance	26,274	31,400	33,800	53,200	19,400	57.40%
Occupational Accident Insurance	106,295	137,624	99,000	99,000	-	0.00%
Intra County Purchases	138,865	138,865	139,965	168,565	28,600	20.43%
Legal Fees	18,423	10,329	34,400	34,400	-	0.00%
Maintenance Contracts	8,842	3,874	6,000	6,000	-	0.00%
Printing (External)	2,397	2,014	2,400	2,400	-	0.00%
Snow Removal Contract	32,917	40,643	26,000	25,980	(20)	-0.08%
Total Purchased Service	629,156	597,337	586,865	635,586	48,721	8.30%
OPERATIONAL						
Advertising	3,106	301	3,400	3,400	-	0.00%
Associations/Memberships	12,097	-	11,000	11,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	7,820	2,531	5,600	5,600	-	0.00%
Office Expense	9,013	8,198	9,250	9,250	-	0.00%
Postage/Courier	2,983	4,276	4,000	5,000	1,000	25.00%
Rent	840	840	840	840	-	0.00%
Staff Training	15,345	966	18,500	18,500	-	0.00%
Telecommunications	17,339	14,798	19,200	19,200	-	0.00%
Travel/Meals	18,290	9,769	18,900	16,900	(2,000)	-10.58%
Building Capital (minor)	172,612	13,047	86,100	126,635	40,535	47.08%
Garbage	6,150	8,284	10,200	10,200	-	0.00%
Grounds Maintenance	8,404	5,926	8,500	8,500	-	0.00%
Maintenance & Repairs/Building	38,537	18,194	49,500	49,500	-	0.00%
Maintenance & Repairs/Electrical	22,208	10,071	28,000	28,000	-	0.00%
Maintenance & Repairs/Plumbing	12,662	11,824	26,000	25,980	(20)	-0.08%
Taxes	6,348	17,542	18,300	18,300	-	0.00%
Utilities/Heat	59,810	88,061	76,088	76,088	-	0.00%
Utilities/Hydro	209,904	171,755	200,000	200,000	-	0.00%
Utilities/Water & Sewer	55,625	48,491	53,000	53,000	-	0.00%
Depreciation - Capital Assets	475,048	478,677	491,634	416,299	(75,335)	-15.32%
Total Operational	1,181,354	913,549	1,138,012	1,102,192	(35,820)	-3.15%
PROGRAM						
Basic Needs Program	64,519	73,492	57,000	59,000	2,000	3.51%

COUNTY OF HURON

Homes for the Aged - Huronview

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Med Dir Reg Fee	28,065	23,381	28,550	33,300	4,750	16.64%
Medical Supplies	82,922	65,246	67,600	67,600	-	0.00%
High Needs	7,967	5,320	9,000	28,400	19,400	215.56%
Recreation & Entertainment	2,242	1,822	2,400	3,000	600	25.00%
Replenish Bed/Linen	6,102	9,068	6,000	6,000	-	0.00%
Replenish Dishes/Cutlery	3,925	2,797	3,000	3,000	-	0.00%
Employee Related Expense	(283)	(82)	-	-	-	0.00%
Program Supplies & Costs	574,916	541,301	543,761	544,261	500	0.09%
Supplies and Costs - COVID	-	168,256	-	-	-	0.00%
Less Income	(404)	(3,344)	-	-	-	0.00%
Less Reimbursements	(68,418)	(23,512)	(40,100)	(42,364)	(2,264)	5.65%
Recovery (Apt)	(3,658)	(1,517)	-	-	-	0.00%
Total Program	697,894	862,230	677,211	702,197	24,986	3.69%
TOTAL EXPENDITURES	11,824,015	11,152,491	12,084,566	12,514,361	429,795	3.56%
(SURPLUS)/DEFICIT - ACCRUAL	2,025,648	1,156,484	2,374,402	2,596,700	222,298	9.36%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(304,500)	(381,000)	(76,500)	25.12%
Add Capital Asset Expenditures	-	-	713,311	897,659	184,348	25.84%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(408,811)	(584,344)	(175,533)	42.94%
TOTAL COUNTY LEVY	2,025,648	1,156,484	2,374,402	2,529,015	154,613	6.51%

COUNTY OF HURON

Huronview - Nursing and Personal Care Direct

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	4,706,228	4,785,923	4,782,451	4,781,935	(516)	-0.01%
Total Provincial Grants	4,706,228	4,785,923	4,782,451	4,781,935	(516)	-0.01%
TOTAL REVENUE	4,706,228	4,785,923	4,782,451	4,781,935	(516)	-0.01%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,420,035	2,027,086	2,311,622	2,390,426	78,804	3.41%
Salaries - Part Time	2,544,315	2,628,702	2,873,838	2,912,094	38,256	1.33%
Salaries - Time Off in Lieu Owing	(719)	-	-	-	-	0.00%
Total Salaries	4,963,630	4,655,788	5,185,460	5,302,520	117,060	2.26%
BENEFITS						
Statutory Benefits	404,186	411,330	434,291	449,384	15,093	3.48%
Extended Benefits	229,882	217,995	283,650	280,660	(2,990)	-1.05%
OMERS	305,114	263,912	304,086	308,487	4,401	1.45%
Total Benefits	939,182	893,236	1,022,027	1,038,531	16,504	1.61%
Total Salaries and Benefits	5,902,812	5,549,024	6,207,487	6,341,051	133,564	2.15%
Less Reimbursements	-	(4,417)	-	-	-	0.00%
Total Program	-	(4,417)	-	-	-	0.00%
TOTAL EXPENDITURES	5,902,812	5,544,607	6,207,487	6,341,051	133,564	2.15%
(SURPLUS)/DEFICIT - ACCRUAL	1,196,584	758,685	1,425,036	1,559,116	134,080	9.41%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,196,584	758,685	1,425,036	1,559,116	134,080	9.41%

COUNTY OF HURON

Huronview - Nursing and Personal Care Administration

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	405,754	597,145	426,573	426,573	-	0.00%
Total Provincial Grants	405,754	597,145	426,573	426,573	-	0.00%
TOTAL REVENUE	405,754	597,145	426,573	426,573	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	255,061	245,313	254,019	306,658	52,639	20.72%
Salaries - Part Time	504	491	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	126	-	-	-	-	0.00%
Total Salaries	255,692	245,804	254,019	306,658	52,639	20.72%
BENEFITS						
Statutory Benefits	15,134	21,175	15,505	20,688	5,183	33.43%
Extended Benefits	19,135	17,507	19,436	27,409	7,973	41.02%
OMERS	27,393	27,844	22,981	35,498	12,517	54.47%
Total Benefits	61,662	66,526	57,922	83,595	25,673	44.32%
Total Salaries and Benefits	317,354	312,330	311,941	390,253	78,312	25.10%
EQUIPMENT						
Equipment Repairs & Maint.	17,717	1,933	25,500	26,000	500	1.96%
Equipment Replacement New (under \$1,000)	2,681	6,714	2,500	3,500	1,000	40.00%
Total Equipment	20,397	8,647	28,000	29,500	1,500	5.36%
PURCHASED SERVICE						
Consulting/Professional Fees	13,275	16,719	15,500	15,500	-	0.00%
Total Purchased Service	13,275	16,719	15,500	15,500	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	1,303	57	1,000	1,000	-	0.00%
Staff Training	6,280	-	8,500	8,500	-	0.00%
Total Operational	7,583	57	9,500	9,500	-	0.00%

COUNTY OF HURON

Huronview - Nursing and Personal Care Administration

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Basic Needs Program	64,519	73,492	57,000	59,000	2,000	3.51%
Med Dir Reg Fee	28,065	23,381	28,550	33,300	4,750	16.64%
Medical Supplies	82,922	65,246	67,600	67,600	-	0.00%
High Needs	7,967	5,320	9,000	28,400	19,400	215.56%
Supplies and Costs - COVID	-	103,341	-	-	-	0.00%
Less Reimbursements	(28,070)	(15,541)	(8,400)	(10,664)	(2,264)	26.95%
Total Program	155,402	255,239	153,750	177,636	23,886	15.54%
TOTAL EXPENDITURES	514,011	592,992	518,691	622,389	103,698	19.99%
(SURPLUS)/DEFICIT - ACCRUAL	108,257	(4,153)	92,118	195,816	103,698	112.57%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	108,257	(4,153)	92,118	195,816	103,698	112.57%

COUNTY OF HURON
Huronview - Program and Social Support
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	551,572	549,364	551,512	551,512	-	0.00%
Total Provincial Grants	551,572	549,364	551,512	551,512	-	0.00%
TOTAL REVENUE	551,572	549,364	551,512	551,512	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	240,006	180,641	262,797	314,696	51,899	19.75%
Salaries - Part Time	115,293	187,583	145,848	127,609	(18,239)	-12.51%
Salaries - Time Off in Lieu Owing	1,395	-	-	-	-	0.00%
Total Salaries	356,695	368,224	408,645	442,305	33,660	8.24%
BENEFITS						
Statutory Benefits	30,530	32,546	35,912	39,392	3,480	9.69%
Extended Benefits	32,543	29,770	36,131	40,445	4,314	11.94%
OMERS	40,296	6,476	27,530	30,763	3,233	11.74%
Total Benefits	103,369	68,792	99,573	110,600	11,027	11.07%
Total Salaries and Benefits	460,064	437,016	508,218	552,905	44,687	8.79%
EQUIPMENT						
Equipment Repairs & Maint.	160	102	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	138	-	400	400	-	0.00%
Total Equipment	298	102	700	700	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	158,576	103,422	137,400	138,000	600	0.44%
Total Purchased Service	158,576	103,422	137,400	138,000	600	0.44%
OPERATIONAL						
Miscellaneous Admin.	149	271	400	400	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Staff Training	313	-	2,600	2,600	-	0.00%
Telecommunications	-	-	-	-	-	0.00%

COUNTY OF HURON

Huronview - Program and Social Support

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Travel/Meals	1,539	51	2,000	1,000	(1,000)	-50.00%
Total Operational	2,001	322	5,000	4,000	(1,000)	-20.00%
PROGRAM						
Recreation & Entertainment	2,242	1,822	2,400	3,000	600	25.00%
Program Supplies & Costs	4,135	2,211	3,500	5,000	1,500	42.86%
Less Reimbursements	(2,385)	(1,017)	-	-	-	0.00%
Total Program	3,992	3,016	5,900	8,000	2,100	35.59%
TOTAL EXPENDITURES	624,931	543,878	657,218	703,605	46,387	7.06%
(SURPLUS)/DEFICIT - ACCRUAL	73,359	(5,486)	105,706	152,093	46,387	43.88%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	73,359	(5,486)	105,706	152,093	46,387	43.88%

COUNTY OF HURON

Huronview - Raw Food

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	417,843	420,132	419,970	419,970	-	0.00%
Total Provincial Grants	417,843	420,132	419,970	419,970	-	0.00%
TOTAL REVENUE	417,843	420,132	419,970	419,970	-	0.00%
EXPENDITURES						
PROGRAM						
Program Supplies & Costs	450,761	427,682	431,670	431,670	-	0.00%
Less Reimbursements	(7,462)	(761)	(11,700)	(11,700)	-	0.00%
Total Program	443,299	426,921	419,970	419,970	-	0.00%
TOTAL EXPENDITURES	443,299	426,921	419,970	419,970	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	25,456	6,789	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	25,456	6,789	-	-	-	0.00%

COUNTY OF HURON
Huronview - Housekeeping
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	44,249	44,249	44,250	44,250	-	0.00%
Total Other Revenue	44,249	44,249	44,250	44,250	-	0.00%
TOTAL REVENUE	44,249	44,249	44,250	44,250	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	207,041	205,123	207,017	213,480	6,463	3.12%
Salaries - Part Time	267,656	274,106	245,353	280,055	34,702	14.14%
Total Salaries	474,352	479,229	452,370	493,535	41,165	9.10%
BENEFITS						
Statutory Benefits	42,078	41,424	38,954	43,551	4,597	11.80%
Extended Benefits	37,956	36,928	54,971	47,793	(7,178)	-13.06%
OMERS	40,866	39,454	35,546	33,713	(1,833)	-5.16%
Total Benefits	120,900	117,806	129,471	125,057	(4,414)	-3.41%
Total Salaries and Benefits	595,252	597,035	581,841	618,592	36,751	6.32%
EQUIPMENT						
Equipment Repairs & Maint.	1,061	1,176	400	400	-	0.00%
Equipment Replacement New (under \$1,000)	670	-	600	600	-	0.00%
Total Equipment	1,731	1,176	1,000	1,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Maintenance Contracts	8,842	3,874	6,000	6,000	-	0.00%
Total Purchased Service	8,842	3,874	6,000	6,000	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	588	600	600	-	0.00%
Staff Training	-	-	300	300	-	0.00%
Total Operational	-	588	900	900	-	0.00%

COUNTY OF HURON**Huronview - Housekeeping****Budget for the year ending December 31, 2021**

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Program Supplies & Costs	52,670	54,614	43,000	44,000	1,000	2.33%
Supplies and Costs - COVID	-	15,047	-	-	-	0.00%
Recovery (Apt)	(22)	-	-	-	-	0.00%
Total Program	52,647	69,661	43,000	44,000	1,000	2.33%
TOTAL EXPENDITURES	658,472	672,334	632,741	670,492	37,751	5.97%
(SURPLUS)/DEFICIT - ACCRUAL	614,223	628,085	588,491	626,242	37,751	6.41%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	614,223	628,085	588,491	626,242	37,751	6.41%

COUNTY OF HURON

Huronview - Building

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	33,456	33,456	33,456	33,456	-	0.00%
Total Other Revenue	33,456	33,456	33,456	33,456	-	0.00%
TOTAL REVENUE	33,456	33,456	33,456	33,456	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	231,098	203,458	244,166	256,338	12,172	4.99%
Salaries - Part Time	5,972	1,833	9,496	8,845	(651)	-6.86%
Salaries - Time Off in Lieu Owing	1,582	-	-	-	-	0.00%
Total Salaries	238,652	205,291	253,662	265,183	11,521	4.54%
BENEFITS						
Statutory Benefits	18,635	17,492	21,087	22,511	1,424	6.75%
Extended Benefits	21,668	16,297	30,567	21,115	(9,452)	-30.92%
OMERS	22,308	18,891	22,084	25,273	3,189	14.44%
Total Benefits	62,611	52,680	73,738	68,899	(4,839)	-6.56%
Total Salaries and Benefits	301,263	257,971	327,400	334,082	6,682	2.04%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	15,097	7,068	13,359	13,359	-	0.00%
Equipment Replacement New (under \$1,000)	2,660	3,033	2,156	2,156	-	0.00%
Total Equipment	17,757	10,101	15,515	15,515	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	33,054	26,677	31,570	31,570	-	0.00%
Intra County Purchases	(253)	(253)	847	847	-	0.00%
Snow Removal Contract	26,937	34,663	20,020	20,000	(20)	-0.10%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	59,738	61,087	52,437	52,417	(20)	-0.04%
OPERATIONAL						

COUNTY OF HURON

Huronview - Building

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Admin.	124	1,026	300	300	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Building Capital (minor)	172,612	13,047	86,100	126,635	40,535	47.08%
Grounds Maintenance	5,989	3,971	6,545	6,545	-	0.00%
Janitorial	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	26,577	6,809	38,115	38,115	-	0.00%
Maintenance & Repairs/Painting	-	-	-	-	-	0.00%
Maintenance & Repairs/Electrical	15,768	3,631	21,560	21,560	-	0.00%
Maintenance & Repairs/HVAC	10,119	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	6,682	5,844	20,020	20,000	(20)	-0.10%
Mortgage	-	-	-	-	-	0.00%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	-	-	-	-	-	0.00%
Utilities/Hydro	-	-	-	-	-	0.00%
Utilities/Water & Sewer	-	-	-	-	-	0.00%
Depreciation - Capital Assets	185,703	226,971	228,932	216,124	(12,808)	-5.59%
Gain or Loss on disposal of capital assets	17,093	-	-	-	-	0.00%
Total Operational	440,667	261,297	401,572	429,279	27,707	6.90%
PROGRAM						
Less Reimbursements	(404)	(3,344)	-	-	-	0.00%
Supplies and Costs - COVID	-	12,611	-	-	-	0.00%
Total Program	(404)	9,267	-	-	-	0.00%
TOTAL EXPENDITURES	819,020	599,723	796,924	831,293	34,369	4.31%
(SURPLUS)/DEFICIT - ACCRUAL	785,564	566,267	763,468	797,837	34,369	4.50%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	785,564	566,267	763,468	797,837	34,369	4.50%

COUNTY OF HURON

Huronview - Dietary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	23,330	23,330	23,330	23,330	-	0.00%
Total Other Revenue	23,330	23,330	23,330	23,330	-	0.00%
TOTAL REVENUE	23,330	23,330	23,330	23,330	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	351,674	347,281	349,689	357,399	7,710	2.20%
Salaries - Part Time	462,573	423,803	475,510	532,916	57,406	12.07%
Salaries - Time Off in Lieu Owing	244	-	-	-	-	0.00%
Total Salaries	814,491	771,084	825,199	890,315	65,116	7.89%
BENEFITS						
Statutory Benefits	67,161	63,934	69,415	76,283	6,868	9.89%
Extended Benefits	44,191	42,187	46,363	44,326	(2,037)	-4.39%
OMERS	64,403	57,891	57,956	61,573	3,617	6.24%
Total Benefits	175,754	164,012	173,734	182,182	8,448	4.86%
Total Salaries and Benefits	990,246	935,096	998,933	1,072,497	73,564	7.36%
EQUIPMENT						
Equipment Repairs & Maint.	9,327	4,989	5,500	5,500	-	0.00%
Equipment Replacement New (under \$1,000)	877	541	-	-	-	0.00%
Total Equipment	10,205	5,530	5,500	5,500	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	55,443	57,031	29,800	31,000	1,200	4.03%
Total Purchased Service	55,443	57,031	29,800	31,000	1,200	4.03%
OPERATIONAL						
Miscellaneous Admin.	-	-	300	300	-	0.00%
Staff Training	-	-	1,000	1,000	-	0.00%
Total Operational	-	-	1,300	1,300	-	0.00%

COUNTY OF HURON

Huronview - Dietary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Replenish Dishes/Cutlery	3,925	2,797	3,000	3,000	-	0.00%
Program Supplies & Costs	28,475	22,506	27,000	27,000	-	0.00%
Supplies and Costs - COVID	-	13,873	-	-	-	0.00%
Less Reimbursements	(1,916)	(442)	-	-	-	0.00%
Recovery (Apt)	(3,572)	(1,507)	-	-	-	0.00%
Total Program	26,912	37,227	30,000	30,000	-	0.00%
TOTAL EXPENDITURES	1,082,805	1,034,883	1,065,533	1,140,297	74,764	7.02%
(SURPLUS)/DEFICIT - ACCRUAL	1,059,475	1,011,553	1,042,203	1,116,967	74,764	7.17%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,059,475	1,011,553	1,042,203	1,116,967	74,764	7.17%

COUNTY OF HURON

Huronview - Laundry

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	105,307	105,094	103,516	105,882	2,366	2.29%
Salaries - Part Time	120,194	102,151	125,411	128,813	3,402	2.71%
Total Salaries	225,501	207,245	228,927	234,695	5,768	2.52%
BENEFITS						
Statutory Benefits	20,012	18,489	18,892	19,752	860	4.55%
Extended Benefits	17,082	17,392	21,782	21,737	(45)	-0.21%
OMERS	14,557	14,216	18,291	17,255	(1,036)	-5.66%
Total Benefits	51,651	50,097	58,965	58,744	(221)	-0.37%
Total Salaries and Benefits	277,151	257,341	287,892	293,439	5,547	1.93%
EQUIPMENT						
Equipment Repairs & Maint.	5,414	5,353	2,000	3,000	1,000	50.00%
Equipment Replacement New (under \$1,000)	-	-	400	400	-	0.00%
Total Equipment	5,414	5,353	2,400	3,400	1,000	41.67%
PURCHASED SERVICE						
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	286	-	300	300	-	0.00%
Staff Training	-	-	1,000	1,000	-	0.00%
Total Operational	286	-	1,300	1,300	-	0.00%
PROGRAM						
Replenish Bed/Linen	6,102	9,068	6,000	6,000	-	0.00%
Program Supplies & Costs	14,200	9,697	14,000	12,000	(2,000)	-14.29%
Supplies and Costs - COVID	-	2,681	-	-	-	0.00%
Less Reimbursements	-	-	-	-	-	0.00%
Total Program	20,303	21,446	20,000	18,000	(2,000)	-10.00%
TOTAL EXPENDITURES	303,154	284,140	311,592	316,139	4,547	1.46%

COUNTY OF HURON

Huronview - Laundry

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	303,154	284,140	311,592	316,139	4,547	1.46%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	303,154	284,140	311,592	316,139	4,547	1.46%

COUNTY OF HURON
Huronview - General and Administration
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	205,705	206,653	46,023	272,573	226,550	492.25%
Total Provincial Grants	205,705	206,653	46,023	272,573	226,550	492.25%
OTHER REVENUE						
Parking	-	-	-	-	-	0.00%
Resident - Basic	950,977	839,041	952,000	952,000	-	0.00%
Resident - Basic - Private	1,221,934	1,337,638	1,198,000	1,198,000	-	0.00%
Resident - Basic - SemiPrivate	362,756	287,694	375,000	375,000	-	0.00%
Resident - Bed Retention	-	-	-	-	-	0.00%
Resident - Preferred - Private	513,434	566,068	500,000	500,000	-	0.00%
Resident - Pref. Semi-Private	74,166	59,088	64,000	64,000	-	0.00%
Miscellaneous Revenue	1,321	5,000	-	-	-	0.00%
Intra County Recoveries	22,830	22,830	22,830	22,830	-	0.00%
Rent/Lease	840	840	180	180	-	0.00%
Total Other Revenue	3,148,259	3,118,199	3,112,010	3,112,010	-	0.00%
TOTAL REVENUE	3,353,964	3,324,851	3,158,033	3,384,583	226,550	7.17%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	300,628	291,244	302,140	306,661	4,521	1.50%
Salaries - Part Time	1,233	3,678	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	114	-	-	-	-	0.00%
Total Salaries	301,975	294,922	302,140	306,661	4,521	1.50%
BENEFITS						
Statutory Benefits	19,667	24,022	21,384	22,216	832	3.89%
Extended Benefits	32,888	32,814	27,357	27,490	133	0.49%
OMERS	31,825	31,983	27,334	32,700	5,366	19.63%
Total Benefits	84,380	88,819	76,075	82,406	6,331	8.32%
Total Salaries and Benefits	386,355	383,740	378,215	389,067	10,852	2.87%
EQUIPMENT						
Equipment Rentals/Leases	4,341	2,933	4,274	3,850	(424)	-9.92%

COUNTY OF HURON

**Huronview - General and Administration
Budget for the year ending December 31, 2021**

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Repairs & Maint.	3,447	2,307	3,311	3,311	-	0.00%
Equipment Replacement New (under \$1,000)	5,964	(1,106)	1,694	1,694	-	0.00%
Vehicle Lease & Operation	8,774	7,373	10,750	10,750	-	0.00%
Total Equipment	22,527	11,506	20,029	19,605	(424)	-2.12%
PURCHASED SERVICE						
Audit	2,560	2,650	2,650	1,850	(800)	-30.19%
Consulting/Professional Fees	19,394	14,006	16,297	16,075	(222)	-1.36%
Insurance	-	-	-	-	-	0.00%
Occupational Accident Insurance	106,295	137,624	99,000	99,000	-	0.00%
Intra County Purchases	10,800	10,800	12,900	41,500	28,600	221.71%
Legal Fees	18,423	10,329	34,400	34,400	-	0.00%
Printing (External)	2,397	2,014	2,400	2,400	-	0.00%
Total Purchased Service	159,868	177,423	167,647	195,225	27,578	16.45%
OPERATIONAL						
Advertising	2,826	(175)	2,924	2,924	-	0.00%
Associations/Memberships	12,097	-	11,000	11,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	5,957	590	2,700	2,700	-	0.00%
Office Expense	8,513	7,698	8,750	8,750	-	0.00%
Postage/Courier	2,983	4,276	4,000	5,000	1,000	25.00%
Staff Training	8,752	966	5,100	5,100	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	15,751	8,718	15,900	14,900	(1,000)	-6.29%
Depreciation - Capital Assets	201,156	172,263	174,513	112,739	(61,774)	-35.40%
Total Operational	258,036	194,335	224,887	163,113	(61,774)	-27.47%
PROGRAM						
Employee Related Expense	(283)	(82)	-	-	-	0.00%
Program Supplies & Costs	83	-	-	-	-	0.00%
Supplies and Costs - COVID	-	33,315	-	-	-	0.00%
Less Reimbursements	(28,585)	(13,945)	(20,000)	(20,000)	-	0.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	(28,784)	19,287	(20,000)	(20,000)	-	0.00%
TOTAL EXPENDITURES	798,001	786,292	770,778	747,010	(23,768)	-3.08%
(SURPLUS)/DEFICIT - ACCRUAL	(2,555,963)	(2,538,560)	(2,387,255)	(2,637,573)	(250,318)	10.49%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON

Huronview - General and Administration

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(2,555,963)	(2,538,560)	(2,387,255)	(2,637,573)	(250,318)	10.49%

COUNTY OF HURON

Huronview - Facilities

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
PURCHASED SERVICE						
Insurance	23,913	28,600	31,400	48,400	17,000	54.14%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	23,913	28,600	31,400	48,400	17,000	54.14%
OPERATIONAL						
Telecommunications	13,429	10,382	14,784	14,784	-	0.00%
Garbage	3,689	5,824	7,740	7,740	-	0.00%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	42,310	70,573	58,600	58,600	-	0.00%
Utilities/Hydro	163,904	125,755	154,000	154,000	-	0.00%
Utilities/Water & Sewer	43,435	36,301	40,810	40,810	-	0.00%
Total Operational	266,767	248,835	275,934	275,934	-	0.00%
TOTAL EXPENDITURES	290,680	277,435	307,334	324,334	17,000	5.53%
(SURPLUS)/DEFICIT - ACCRUAL	290,680	277,435	307,334	324,334	17,000	5.53%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	290,680	277,435	307,334	324,334	17,000	5.53%

COUNTY OF HURON
Huronview - Heartland Apartments
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Parking	735	300	895	543	(352)	-39.33%
Miscellaneous Revenue	62,822	28,240	66,560	66,560	-	0.00%
Rent/Lease	198,413	189,016	203,134	184,949	(18,185)	-8.95%
Total Other Revenue	261,970	217,556	270,589	252,052	(18,537)	-6.85%
TOTAL REVENUE	261,970	217,556	270,589	252,052	(18,537)	-6.85%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	1,357	1,277	1,277	1,150	(127)	-9.95%
Equipment Repairs & Maint.	4,566	4,980	4,980	4,980	-	0.00%
Equipment Replacement New (under \$1,000)	863	1,150	1,150	1,150	-	0.00%
Total Equipment	6,786	7,407	7,407	7,280	(127)	-1.71%
PURCHASED SERVICE						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	12,843	12,083	12,083	12,046	(37)	-0.31%
Insurance	2,362	2,800	2,400	4,800	2,400	100.00%
Intra County Purchases	128,318	128,318	126,218	126,218	-	0.00%
Legal Fees	-	-	-	-	-	0.00%
Snow Removal Contract	5,980	5,980	5,980	5,980	-	0.00%
Total Purchased Service	149,503	149,181	146,681	149,044	2,363	1.61%
OPERATIONAL						
Advertising	280	476	476	476	-	0.00%
Office Expense	500	500	500	500	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Rent	840	840	840	840	-	0.00%
Telecommunications	3,910	4,416	4,416	4,416	-	0.00%
Travel/Meals	1,000	1,000	1,000	1,000	-	0.00%
Garbage	2,461	2,460	2,460	2,460	-	0.00%
Grounds Maintenance	2,415	1,955	1,955	1,955	-	0.00%
Maintenance & Repairs/Building	11,960	11,385	11,385	11,385	-	0.00%
Maintenance & Repairs/Electrical	6,440	6,440	6,440	6,440	-	0.00%
Maintenance & Repairs/Plumbing	5,980	5,980	5,980	5,980	-	0.00%
Taxes	6,348	17,542	18,300	18,300	-	0.00%
Utilities/Heat	17,500	17,488	17,488	17,488	-	0.00%

COUNTY OF HURON

Huronview - Heartland Apartments

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Hydro	46,000	46,000	46,000	46,000	-	0.00%
Utilities/Water & Sewer	12,190	12,190	12,190	12,190	-	0.00%
Depreciation - Capital Assets	88,189	79,444	88,189	87,436	(753)	-0.85%
Total Operational	206,013	208,116	217,619	216,866	(753)	-0.35%
PROGRAM						
Program Supplies & Costs	24,591	24,591	24,591	24,591	-	0.00%
Recovery (Apt)	(64)	(10)	-	-	-	0.00%
Total Program	24,527	24,581	24,591	24,591	-	0.00%
TOTAL EXPENDITURES	386,829	389,284	396,298	397,781	1,483	0.37%
(SURPLUS)/DEFICIT - ACCRUAL	124,859	171,728	125,709	145,729	20,020	15.93%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	124,859	171,728	125,709	145,729	20,020	15.93%

COUNTY OF HURON
Homes for the Aged - Huronlea
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	3,460,159	3,584,014	3,377,747	3,430,307	52,560	1.56%
Total Provincial Grants	3,460,159	3,584,014	3,377,747	3,430,307	52,560	1.56%
OTHER REVENUE						
Parking	1,050	1,000	1,178	950	(228)	-19.35%
Resident - Basic	501,427	475,058	497,000	497,000	-	0.00%
Resident - Basic - Private	662,748	657,564	660,000	660,000	-	0.00%
Resident - Basic - SemiPrivate	167,067	163,844	164,000	164,000	-	0.00%
Resident - Preferred - Private	277,537	276,956	276,000	276,000	-	0.00%
Resident - Pref. Semi-Private	32,798	33,013	32,000	32,000	-	0.00%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	0.00%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	62,015	39,078	71,868	71,868	-	0.00%
Intra County Recoveries	123,865	123,865	123,866	123,866	-	0.00%
Rent/Lease	204,266	205,935	211,065	203,518	(7,547)	-3.58%
Total Other Revenue	2,032,773	1,976,313	2,036,977	2,029,202	(7,775)	-0.38%
TOTAL REVENUE	5,492,932	5,560,327	5,414,724	5,459,509	44,785	0.83%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,057,911	1,970,475	2,119,381	2,185,035	65,654	3.10%
Salaries - Part Time	2,127,017	2,054,497	2,236,595	2,096,357	(140,238)	-6.27%
Salaries - Time Off in Lieu Owing	8,471	-	-	-	-	0.00%
Total Salaries	4,193,400	4,024,972	4,355,976	4,281,392	(74,584)	-1.71%
BENEFITS						
Statutory Benefits	343,633	347,564	357,477	369,259	11,782	3.30%
Extended Benefits	211,020	194,715	236,333	253,483	17,150	7.26%
OMERS	266,536	260,496	262,220	278,981	16,761	6.39%
Total Benefits	821,189	802,775	856,030	901,723	45,693	5.34%
Total Salaries and Benefits	5,014,589	4,827,747	5,212,006	5,183,115	(28,891)	-0.55%
EQUIPMENT						

COUNTY OF HURON
Homes for the Aged - Huronlea
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	9,572	4,813	5,800	5,500	(300)	-5.17%
Equipment Repairs & Maint.	35,705	25,650	58,800	60,200	1,400	2.38%
Equipment Replacement New (under \$1,000)	22,739	8,995	5,600	5,501	(99)	-1.77%
Vehicle Lease & Operation	4,311	3,721	5,375	5,375	-	0.00%
Total Equipment	72,328	43,179	75,575	76,576	1,001	1.32%
PURCHASED SERVICE						
Audit	2,560	2,650	2,650	1,850	(800)	-30.19%
Consulting/Professional Fees	120,159	126,376	124,832	127,682	2,850	2.28%
Insurance	16,827	20,100	22,400	34,100	11,700	52.23%
Occupational Accident Insurance	28,497	-	49,000	49,000	-	0.00%
Intra County Purchases	132,365	132,365	132,665	146,965	14,300	10.78%
Legal Fees	34,653	12,592	9,000	9,000	-	0.00%
Maintenance Contracts	5,136	3,020	3,700	3,700	-	0.00%
Printing (External)	845	468	3,200	2,500	(700)	-21.88%
Snow Removal Contract	24,691	44,827	26,000	26,000	-	0.00%
Total Purchased Service	365,734	342,398	373,447	400,797	27,350	7.32%
OPERATIONAL						
Advertising	1,650	1,166	1,400	2,000	600	42.86%
Associations/Memberships	7,542	-	8,000	8,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	1,458	1,161	3,100	3,100	-	0.00%
Office Expense	4,187	2,937	3,300	3,300	-	0.00%
Postage/Courier	171	431	500	500	-	0.00%
Rent	840	840	840	840	-	0.00%
Staff Training	7,508	(666)	16,600	16,600	-	0.00%
Telecommunications	7,049	6,046	13,200	13,200	-	0.00%
Travel/Meals	9,912	4,311	9,200	8,200	(1,000)	-10.87%
Building Capital (minor)	110,991	5,331	61,100	129,500	68,400	111.95%
Garbage	3,920	5,264	6,279	6,279	-	0.00%
Grounds Maintenance	7,657	6,704	7,600	5,508	(2,092)	-27.53%
Maintenance & Repairs/Building	33,352	23,088	28,000	28,000	-	0.00%
Maintenance & Repairs/Electrical	16,276	5,760	11,000	11,000	-	0.00%
Maintenance & Repairs/Plumbing	11,148	19,946	11,000	11,000	-	0.00%
Taxes	20,255	12,512	13,700	13,700	-	0.00%
Utilities/Heat	44,269	55,006	52,000	52,000	-	0.00%
Utilities/Hydro	121,227	105,060	125,000	125,000	-	0.00%
Utilities/Water & Sewer	54,539	59,497	57,166	57,166	-	0.00%
Depreciation - Capital Assets	281,161	284,567	295,705	258,949	(36,756)	-12.43%
Total Operational	789,947	598,961	724,690	753,842	29,152	4.02%

COUNTY OF HURON
Homes for the Aged - Huronlea
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Basic Needs Program	30,567	31,745	28,100	28,100	-	0.00%
Med Dir Reg Fee	22,007	18,271	22,450	26,000	3,550	15.81%
Medical Supplies	37,781	33,452	37,400	37,400	-	0.00%
High Needs	4,510	4,620	8,000	15,180	7,180	89.75%
Recreation & Entertainment	1,159	681	1,080	2,280	1,200	111.11%
Replenish Bed/Linen	3,461	6,179	3,000	3,000	-	0.00%
Replenish Dishes/Cutlery	1,457	1,826	2,500	2,500	-	0.00%
Program Supplies & Costs	323,024	289,531	309,667	309,667	-	0.00%
Supplies and Costs - COVID	-	104,677	-	-	-	0.00%
Less Income	-	(3,940)	-	-	-	0.00%
Less Reimbursements	(36,285)	(24,780)	(21,300)	(21,300)	-	0.00%
Recovery (Apt)	(7,430)	(2,571)	-	-	-	0.00%
Total Program	380,251	459,690	390,897	402,827	11,930	3.05%
TOTAL EXPENDITURES	6,622,848	6,271,975	6,776,615	6,817,157	40,542	0.60%
(SURPLUS)/DEFICIT - ACCRUAL	1,129,916	711,648	1,361,891	1,357,648	(4,243)	-0.31%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(172,950)	(198,000)	(25,050)	14.48%
Add Capital Asset Expenditures	-	-	909,003	883,747	(25,256)	-2.78%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(736,053)	(741,247)	(5,194)	0.71%
TOTAL COUNTY LEVY	1,129,916	711,648	1,361,891	1,302,148	(59,743)	-4.39%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Direct

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	2,568,651	2,601,048	2,629,643	2,629,643	-	0.00%
Total Provincial Grants	2,568,651	2,601,048	2,629,643	2,629,643	-	0.00%
TOTAL REVENUE	2,568,651	2,601,048	2,629,643	2,629,643	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,190,978	1,165,853	1,189,969	1,187,589	(2,380)	-0.20%
Salaries - Part Time	1,387,661	1,336,979	1,476,382	1,313,006	(163,376)	-11.07%
Salaries - Time Off in Lieu Owing	6,907	-	-	-	-	0.00%
Total Salaries	2,585,546	2,502,832	2,666,351	2,500,595	(165,756)	-6.22%
BENEFITS						
Statutory Benefits	213,022	214,170	220,673	222,344	1,671	0.76%
Extended Benefits	113,462	107,613	131,719	131,945	226	0.17%
OMERS	152,344	152,250	160,520	150,341	(10,179)	-6.34%
Total Benefits	478,828	474,032	512,912	504,630	(8,282)	-1.61%
Total Salaries and Benefits	3,064,374	2,976,864	3,179,263	3,005,225	(174,038)	-5.47%
PROGRAM						
Less Reimbursements	-	(3,940)	-	-	-	0.00%
Total Program	-	(3,940)	-	-	-	0.00%
TOTAL EXPENDITURES	3,064,374	2,972,923	3,179,263	3,005,225	(174,038)	-5.47%
(SURPLUS)/DEFICIT - ACCRUAL	495,723	371,876	549,620	375,582	(174,038)	-31.67%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Direct

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	495,723	371,876	549,620	375,582	(174,038)	-31.67%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Admin

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	234,314	343,262	177,835	177,835	-	0.00%
Total Provincial Grants	234,314	343,262	177,835	177,835	-	0.00%
TOTAL REVENUE	234,314	343,262	177,835	177,835	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	208,785	246,751	164,609	195,983	31,374	19.06%
Salaries - Part Time	-	-	11,158	-	(11,158)	-100.00%
Salaries - Time Off in Lieu Owing	1,464	-	-	-	-	0.00%
Total Salaries	210,248	246,751	175,767	195,983	20,216	11.50%
BENEFITS						
Statutory Benefits	12,215	20,689	13,275	13,838	563	4.24%
Extended Benefits	17,458	18,141	17,445	17,401	(44)	-0.25%
OMERS	22,532	27,120	-	22,404	22,404	0.00%
Total Benefits	52,204	65,950	30,720	53,643	22,923	74.62%
Total Salaries and Benefits	262,453	312,701	206,487	249,626	43,139	20.89%
EQUIPMENT						
Equipment Repairs & Maint.	16,703	4,973	23,900	24,400	500	2.09%
Equipment Replacement New (under \$1,000)	3,444	4,916	-	-	-	0.00%
Total Equipment	20,148	9,889	23,900	24,400	500	2.09%
PURCHASED SERVICE						
Consulting/Professional Fees	13,360	28,927	8,000	8,200	200	2.50%
Total Purchased Service	13,360	28,927	8,000	8,200	200	2.50%
OPERATIONAL						
Miscellaneous Admin.	490	1,132	1,500	1,500	-	0.00%
Staff Training	3,397	-	8,700	8,700	-	0.00%
Total Operational	3,887	1,132	10,200	10,200	-	0.00%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Admin

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Basic Needs Program	30,567	31,745	28,100	28,100	-	0.00%
Med Dir Reg Fee	22,007	18,271	22,450	26,000	3,550	15.81%
Medical Supplies	37,781	33,452	37,400	37,400	-	0.00%
High Needs	4,510	4,620	8,000	15,180	7,180	89.75%
Supplies and Costs - COVID	-	54,970	-	-	-	0.00%
Less Reimbursements	(10,248)	(6,567)	(4,500)	(4,500)	-	0.00%
Total Program	84,616	136,491	91,450	102,180	10,730	11.73%
TOTAL EXPENDITURES	384,464	489,140	340,037	394,606	54,569	16.05%
(SURPLUS)/DEFICIT - ACCRUAL	150,150	145,878	162,202	216,771	54,569	33.64%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	150,150	145,878	162,202	216,771	54,569	33.64%

COUNTY OF HURON
Huronlea - Program and Social Support
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	302,031	298,613	299,248	299,248	-	0.00%
Total Provincial Grants	302,031	298,613	299,248	299,248	-	0.00%
TOTAL REVENUE	302,031	298,613	299,248	299,248	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	68,655	51,260	136,413	158,657	22,244	16.31%
Salaries - Part Time	124,513	133,549	77,215	84,562	7,347	9.51%
Salaries - Time Off in Lieu Owing	143	-	-	-	-	0.00%
Total Salaries	193,311	184,809	213,628	243,219	29,591	13.85%
BENEFITS						
Statutory Benefits	16,578	16,225	18,211	21,736	3,525	19.36%
Extended Benefits	16,333	10,542	20,916	22,102	1,186	5.67%
OMERS	12,994	8,979	15,990	14,587	(1,403)	-8.77%
Total Benefits	45,906	35,746	55,117	58,425	3,308	6.00%
Total Salaries and Benefits	239,217	220,555	268,745	301,644	32,899	12.24%
EQUIPMENT						
Equipment Repairs & Maint.	119	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	5,058	-	400	400	-	0.00%
Total Equipment	5,176	-	700	700	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	68,262	67,302	74,400	74,400	-	0.00%
Total Purchased Service	68,262	67,302	74,400	74,400	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	324	73	150	150	-	0.00%
Staff Training	-	-	800	800	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	137	-	200	200	-	0.00%

COUNTY OF HURON

Huronlea - Program and Social Support

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Operational	460	73	1,150	1,150	-	0.00%
PROGRAM						
Recreation & Entertainment	1,159	681	1,080	2,280	1,200	111.11%
Program Supplies & Costs	1,795	1,042	2,500	2,500	-	0.00%
Less Reimbursements	(940)	(6,615)	-	-	-	0.00%
Total Program	2,014	(4,891)	3,580	4,780	1,200	33.52%
TOTAL EXPENDITURES	315,130	283,038	348,575	382,674	34,099	9.78%
(SURPLUS)/DEFICIT - ACCRUAL	13,099	(15,574)	49,327	83,426	34,099	69.13%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	13,099	(15,574)	49,327	83,426	34,099	69.13%

COUNTY OF HURON

Huronlea - Raw Food

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	222,849	224,071	223,984	223,984	-	0.00%
Total Provincial Grants	222,849	224,071	223,984	223,984	-	0.00%
FEDERAL GRANTS						
Total Federal Grants	-	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	222,849	224,071	223,984	223,984	-	0.00%
EXPENDITURES						
PROGRAM						
Program Supplies & Costs	245,015	211,331	232,354	232,354	-	0.00%
Less Reimbursements	(4,495)	(1,476)	(6,800)	(6,800)	-	0.00%
Total Program	240,520	209,855	225,554	225,554	-	0.00%
TOTAL EXPENDITURES	240,520	209,855	225,554	225,554	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	17,670	(14,216)	1,570	1,570	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	17,670	(14,216)	1,570	1,570	-	0.00%

COUNTY OF HURON

Huronlea - Housekeeping

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	44,249	44,249	44,250	44,250	-	0.00%
Total Other Revenue	44,249	44,249	44,250	44,250	-	0.00%
TOTAL REVENUE	44,249	44,249	44,250	44,250	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	101,166	112,817	103,598	107,497	3,899	3.76%
Salaries - Part Time	190,016	177,210	207,324	209,252	1,928	0.93%
Total Salaries	291,178	290,028	310,922	316,749	5,827	1.87%
BENEFITS						
Statutory Benefits	25,789	26,383	26,374	27,977	1,603	6.08%
Extended Benefits	12,673	13,311	12,985	22,605	9,620	74.09%
OMERS	20,347	21,787	19,702	19,688	(14)	-0.07%
Total Benefits	58,809	61,480	59,061	70,270	11,209	18.98%
Total Salaries and Benefits	349,987	351,508	369,983	387,019	17,036	4.60%
EQUIPMENT						
Equipment Repairs & Maint.	538	2,384	600	1,000	400	66.67%
Equipment Replacement New (under \$1,000)	-	1,176	400	400	-	0.00%
Total Equipment	538	3,560	1,000	1,400	400	40.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Maintenance Contracts	5,136	3,020	3,700	3,700	-	0.00%
Total Purchased Service	5,136	3,020	3,700	3,700	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	200	200	-	0.00%
Staff Training	-	-	300	300	-	0.00%
Total Operational	-	-	500	500	-	0.00%

COUNTY OF HURON

Huronlea - Housekeeping

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Program Supplies & Costs	24,714	25,938	24,000	24,000	-	0.00%
Supplies and Costs - COVID	-	5,715	-	-	-	0.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	24,714	31,653	24,000	24,000	-	0.00%
TOTAL EXPENDITURES	380,375	389,741	399,183	416,619	17,436	4.37%
(SURPLUS)/DEFICIT - ACCRUAL	336,126	345,492	354,933	372,369	17,436	4.91%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	336,126	345,492	354,933	372,369	17,436	4.91%

COUNTY OF HURON

Huronlea - Building

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	33,456	33,456	33,456	33,456	-	0.00%
Total Other Revenue	33,456	33,456	33,456	33,456	-	0.00%
TOTAL REVENUE	33,456	33,456	33,456	33,456	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	136,106	121,259	145,332	151,641	6,309	4.34%
Salaries - Part Time	3,491	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(98)	-	-	-	-	0.00%
Total Salaries	139,499	121,259	145,332	151,641	6,309	4.34%
BENEFITS						
Statutory Benefits	11,491	10,838	12,530	13,368	838	6.69%
Extended Benefits	17,859	16,349	15,805	19,748	3,943	24.95%
OMERS	12,729	11,241	13,490	14,615	1,125	8.34%
Total Benefits	42,079	38,427	41,825	47,731	5,906	14.12%
Total Salaries and Benefits	181,578	159,686	187,157	199,372	12,215	6.53%
EQUIPMENT						
Equipment Rentals/Leases	4,759	-	-	-	-	0.00%
Equipment Repairs & Maint.	413	(3,012)	16,080	16,080	-	0.00%
Equipment Replacement New (under \$1,000)	4,643	813	1,541	1,541	-	0.00%
Total Equipment	9,815	(2,199)	17,621	17,621	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	6,762	250	10,385	10,385	-	0.00%
Intra County Purchases	(99)	(99)	201	201	-	0.00%
Snow Removal Contract	17,101	36,247	17,420	17,420	-	0.00%
Total Purchased Service	23,764	36,398	28,006	28,006	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	-	-	-	0.00%

COUNTY OF HURON

Huronlea - Building

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Staff Training	-	-	-	-	-	0.00%
Building Capital (minor)	107,663	5,331	61,100	129,500	68,400	111.95%
Grounds Maintenance	4,192	4,196	5,092	3,000	(2,092)	-41.08%
Maintenance & Repairs/Building	28,292	16,648	21,560	21,560	-	0.00%
Maintenance & Repairs/Electrical	12,646	2,130	7,370	7,370	-	0.00%
Maintenance & Repairs/HVAC	2,034	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	7,518	16,316	7,370	7,370	-	0.00%
Depreciation - Capital Assets	70,836	89,160	117,499	106,604	(10,895)	-9.27%
Gain or Loss on disposal of capital assets	42,802	-	-	-	-	0.00%
Total Operational	275,983	133,782	219,991	275,404	55,413	25.19%
PROGRAM						
Supplies and Costs - COVID	-	19,005	-	-	-	0.00%
Less Reimbursements	(286)	(1,305)	-	-	-	0.00%
Total Program	(286)	17,700	-	-	-	0.00%
TOTAL EXPENDITURES	490,855	345,367	452,775	520,403	67,628	14.94%
(SURPLUS)/DEFICIT - ACCRUAL	457,399	311,911	419,319	486,947	67,628	16.13%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	457,399	311,911	419,319	486,947	67,628	16.13%

COUNTY OF HURON

Huronlea - Dietary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	23,330	23,330	23,330	23,330	-	0.00%
Total Other Revenue	23,330	23,330	23,330	23,330	-	0.00%
TOTAL REVENUE	23,330	23,330	23,330	23,330	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	128,840	127,928	109,846	109,815	(31)	-0.03%
Salaries - Part Time	361,502	330,746	420,252	436,659	16,407	3.90%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	490,342	458,674	530,098	546,474	16,376	3.09%
BENEFITS						
Statutory Benefits	42,168	39,939	45,354	47,219	1,865	4.11%
Extended Benefits	10,849	10,053	11,303	11,102	(201)	-1.78%
OMERS	19,341	21,184	21,776	25,224	3,448	15.83%
Total Benefits	72,358	71,176	78,433	83,545	5,112	6.52%
Total Salaries and Benefits	562,699	529,850	608,531	630,019	21,488	3.53%
EQUIPMENT						
Equipment Repairs & Maint.	3,490	8,924	4,500	5,000	500	11.11%
Equipment Replacement New (under \$1,000)	7,188	1,331	-	-	-	0.00%
Total Equipment	10,678	10,255	4,500	5,000	500	11.11%
PURCHASED SERVICE						
Consulting/Professional Fees	11,144	16,191	18,500	19,500	1,000	5.41%
Total Purchased Service	11,144	16,191	18,500	19,500	1,000	5.41%
OPERATIONAL						
Miscellaneous Admin.	-	-	300	300	-	0.00%
Staff Training	-	-	3,000	3,000	-	0.00%
Total Operational	3,328	-	3,300	3,300	-	0.00%

COUNTY OF HURON**Huronlea - Dietary****Budget for the year ending December 31, 2021**

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Replenish Dishes/Cutlery	1,457	1,826	2,500	2,500	-	0.00%
Program Supplies & Costs	20,232	17,665	15,500	15,500	-	0.00%
Supplies and Costs - COVID	-	4,547	-	-	-	0.00%
Less Reimbursements	(2,802)	(1,984)	-	-	-	0.00%
Recovery (Apt)	(7,423)	(2,571)	-	-	-	0.00%
Total Program	11,463	19,482	18,000	18,000	-	0.00%
TOTAL EXPENDITURES	599,313	575,778	652,831	675,819	22,988	3.52%
(SURPLUS)/DEFICIT - ACCRUAL	575,984	552,449	629,501	652,489	22,988	3.65%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	575,984	552,449	629,501	652,489	22,988	3.65%

COUNTY OF HURON

Huronlea - Laundry

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	51,999	51,761	51,696	52,667	971	1.88%
Salaries - Part Time	47,269	36,911	35,632	40,016	4,384	12.30%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	99,268	88,672	87,328	92,683	5,355	6.13%
BENEFITS						
Statutory Benefits	8,835	7,833	6,339	7,099	760	11.99%
Extended Benefits	5,341	5,346	6,918	6,745	(173)	-2.50%
OMERS	7,360	6,071	6,616	7,000	384	5.80%
Total Benefits	21,536	19,250	19,873	20,844	971	4.89%
Total Salaries and Benefits	120,804	107,922	107,201	113,527	6,326	5.90%
EQUIPMENT						
Equipment Repairs & Maint.	2,641	1,736	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	334	-	400	400	-	0.00%
Total Equipment	2,975	1,736	1,400	1,400	-	0.00%
OPERATIONAL						
Staff Training	-	-	300	300	-	0.00%
Total Operational	-	-	300	300	-	0.00%
PROGRAM						
Replenish Bed/Linen	3,461	6,179	3,000	3,000	-	0.00%
Program Supplies & Costs	3,877	6,242	7,500	7,500	-	0.00%
Supplies and Costs - COVID	-	1,168	-	-	-	0.00%
Total Program	7,339	13,589	10,500	10,500	-	0.00%
TOTAL EXPENDITURES	131,117	123,247	119,401	125,727	6,326	5.30%
(SURPLUS)/DEFICIT - ACCRUAL	131,117	123,247	119,401	125,727	6,326	5.30%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON

Huronlea - Laundry

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	131,117	123,247	119,401	125,727	6,326	5.30%

COUNTY OF HURON
Huronlea - General and Administration
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	132,314	117,021	47,037	99,597	52,560	111.74%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	132,314	117,021	47,037	99,597	52,560	111.74%
OTHER REVENUE						
Resident - Basic	501,427	475,058	497,000	497,000	-	0.00%
Resident - Basic - Private	662,748	657,564	660,000	660,000	-	0.00%
Resident - Basic - SemiPrivate	167,067	163,844	164,000	164,000	-	0.00%
Resident - Preferred - Private	277,537	276,956	276,000	276,000	-	0.00%
Resident - Pref. Semi-Private	32,798	33,013	32,000	32,000	-	0.00%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	3,057	6,101	-	-	-	0.00%
Intra County Recoveries	22,830	22,830	22,830	22,830	-	0.00%
Rent/Lease	6,840	6,840	8,335	8,335	-	0.00%
Total Other Revenue	1,674,303	1,642,206	1,660,165	1,660,165	-	0.00%
TOTAL REVENUE	1,806,617	1,759,227	1,707,202	1,759,762	52,560	3.08%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	171,384	92,846	217,918	221,186	3,268	1.50%
Salaries - Part Time	12,565	39,102	8,632	12,862	4,230	49.00%
Total Salaries	184,008	131,948	226,550	234,048	7,498	3.31%
BENEFITS						
Statutory Benefits	13,534	11,487	14,721	15,678	957	6.50%
Extended Benefits	17,046	13,361	19,242	21,835	2,593	13.48%
OMERS	18,889	11,865	24,126	25,122	996	4.13%
Total Benefits	49,469	36,714	58,089	62,635	4,546	7.83%
Total Salaries and Benefits	233,476	168,662	284,639	296,683	12,044	4.23%
EQUIPMENT						
Equipment Rentals/Leases	2,899	2,899	3,886	3,685	(201)	-5.17%
Equipment Repairs & Maint.	3,056	1,241	3,015	3,015	-	0.00%

COUNTY OF HURON

Huronlea - General and Administration

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL EXPENDITURES	467,789	327,406	488,637	488,304	(333)	-0.07%
(SURPLUS)/DEFICIT - ACCRUAL	(1,338,828)	(1,431,821)	(1,218,565)	(1,271,458)	(52,893)	4.34%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(1,338,828)	(1,431,821)	(1,218,565)	(1,271,458)	(52,893)	4.34%

COUNTY OF HURON

Huronlea - Facilities

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	14,564	17,400	20,100	29,500	9,400	46.77%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	14,564	17,400	20,100	29,500	9,400	46.77%
OPERATIONAL						
Telecommunications	4,649	3,646	10,800	10,800	-	0.00%
Garbage	1,841	3,185	4,200	4,200	-	0.00%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	27,109	37,846	34,840	34,840	-	0.00%
Utilities/Hydro	79,977	63,810	83,750	83,750	-	0.00%
Utilities/Water & Sewer	35,373	40,331	38,000	38,000	-	0.00%
Total Operational	148,949	148,818	171,590	171,590	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	163,513	166,218	191,690	201,090	9,400	4.90%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	163,513	166,218	191,690	201,090	9,400	4.90%

COUNTY OF HURON
Huronlea - Highland Apartments
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Parking	1,050	1,000	1,178	950	(228)	-19.35%
Miscellaneous Revenue	58,959	32,977	71,868	71,868	-	0.00%
Rent/Lease	197,426	199,095	202,730	195,183	(7,547)	-3.72%
Total Other Revenue	257,435	233,071	275,776	268,001	(7,775)	-2.82%
TOTAL REVENUE	257,435	233,071	275,776	268,001	(7,775)	-2.82%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	1,914	1,914	1,914	1,815	(99)	-5.17%
Equipment Repairs & Maint.	8,745	9,405	9,405	9,405	-	0.00%
Equipment Replacement New (under \$1,000)	957	1,452	1,452	1,420	(32)	-2.20%
Total Equipment	11,616	12,771	12,771	12,640	(131)	-1.03%
PURCHASED SERVICE						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	7,139	7,139	7,139	7,535	396	5.55%
Insurance	2,263	2,700	2,300	4,600	2,300	100.00%
Intra County Purchases	129,234	129,234	126,599	126,599	-	0.00%
Legal Fees	-	-	-	-	-	0.00%
Snow Removal Contract	7,590	8,580	8,580	8,580	-	0.00%
Total Purchased Service	146,226	147,653	144,618	147,314	2,696	1.86%
OPERATIONAL						
Advertising	100	100	100	100	-	0.00%
Office Expense	1,000	1,000	500	500	-	0.00%
Postage/Courier	192	120	120	120	-	0.00%
Rent	840	840	840	840	-	0.00%
Telecommunications	2,400	2,400	2,400	2,400	-	0.00%
Travel/Meals	500	500	500	500	-	0.00%
Garbage	2,079	2,079	2,079	2,079	-	0.00%
Grounds Maintenance	3,465	2,508	2,508	2,508	-	0.00%
Maintenance & Repairs/Building	5,060	6,440	6,440	6,440	-	0.00%
Maintenance & Repairs/Electrical	3,630	3,630	3,630	3,630	-	0.00%
Maintenance & Repairs/Plumbing	3,630	3,630	3,630	3,630	-	0.00%
Taxes	20,255	12,512	13,700	13,700	-	0.00%
Utilities/Heat	17,160	17,160	17,160	17,160	-	0.00%

COUNTY OF HURON
Huronlea - Highland Apartments
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Hydro	41,250	41,250	41,250	41,250	-	0.00%
Utilities/Water & Sewer	19,166	19,166	19,166	19,166	-	0.00%
Depreciation - Capital Assets	79,444	88,189	79,444	79,346	(98)	-0.12%
Total Operational	200,171	201,525	193,467	193,369	(98)	-0.05%
PROGRAM						
Program Supplies & Costs	27,391	27,313	27,813	27,813	-	0.00%
Recovery (Apt)	(7)	-	-	-	-	0.00%
Total Program	27,384	27,313	27,813	27,813	-	0.00%
TOTAL EXPENDITURES	385,398	389,261	378,669	381,136	2,467	0.65%
(SURPLUS)/DEFICIT - ACCRUAL	127,963	156,190	102,893	113,135	10,242	9.95%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	127,963	156,190	102,893	113,135	10,242	9.95%



COUNTY OF HURON
2021 BUDGET

Social and Property Services

County of Huron Social and Property Services 2021 Budget Proposal

The Social and Property Services Department offers programs with a number of services on behalf of the Provincial and Federal governments, and the County of Huron, as follows:

- **Ontario Works:** employment and financial assistance; life stabilization skills; emergency assistance
- **Children’s Services:** EarlyON Child and Family Centres; child care fee subsidy; early learning resource consulting services; home child care; expansion plan
- **Housing Services:** Community housing; non-profit housing, rent supplement; affordable housing; provincial housing programs such as the Ontario Priorities Housing Initiative; housing development initiatives; homelessness prevention programs and services such as transitional housing, cold-weather emergency shelter, addiction supportive housing
- **Property Services:** operational and capital components for the County’s Municipal properties

Social Services Summary:

The County contribution to operate Social Services (Ontario Works, Housing Services and Children’s Services) in 2021 is projected to be \$4,841,534. This represents a decrease of \$17,249 over 2020, or -0.36%.

The total Social Services expenditures for 2021 are budgeted at \$22,536,181, which is an increase of 5.33% over 2020. The provincial grants total \$14,419,301 (a 1.79% increase from 2020). The federal grants total \$762,746 (an increase of 1.44% from 2020). Other revenue from rental and lease income are anticipated in 2021 in the amount of \$2,083,600, which represents an increase of 10.68% from 2020.

Also included in the budget are the ongoing salary grid movements for employees.

The total number of staff delivering all programs is as follows:

Program	Full-Time FTE	Part-Time FTE
Ontario Works	15.3	0.6
Children’s Services	10.7	3.4
Housing	14.75	4.7
Property Services	6.25	1.7
Total	47	10.4

1. Ontario Works

The provincial operating grants budgeted for Ontario Works have increased slightly in 2021 (from \$429,000 to \$431,000 for employment related supports and from \$868,000 to \$868,700 for administrative expenses). The costs to deliver income supports and other benefits directly to clients are 100% provincially funded, and are based on our direct program benefits to clients. The eligibility criteria is set by the province through legislation and covers expenses such as the cost of basic needs, shelter, temporary care allowance (for youth not living with their family), board and lodge allowances, special diet items, personal needs allowances, diabetic supplies, prosthetic appliances, and discretionary benefits.

The Employment Related Expenses are set at \$431,00 and issued as a 100% provincial grant to provide services promoting job readiness and placements for clients, counseling, addictions support, in addition to assessments and benefits directly delivered to clients for training, licenses, job searching, safety clothing, etc.

Administration for the Ontario Works program is set at \$1,737,400 which will be cost shared with the province at a rate of 50/50. The majority of these costs (\$1,481,227) relate to salaries, statutory and extended benefits, and OMERS for staff providing services to the clients (this staff includes case workers, eligibility review officer, computer systems support, life stabilization workers, clerical and supervisory staff). The other large cost to the administration budget is the cost of rent paid to the County's Property Services for the office space required to house the program, at \$67,804 in 2021 (a 4% increase from 2020). We can recoup 50% of the total costs for the capital project we have identified in the Property Services capital budget to redesign the front entrance of the JMB for safety measures (total of project is \$54,500 and the 50/50 cost share is \$27,250 for this project).

With the province's plan to fundamentally change the delivery of Ontario Works in 2021 and onwards, leadership is continues to review strategies to maintain a workload balance with all the programs being delivered. The budget has been created to continue to allow for flexibility in deployment between Ontario Works, Children's Services and Housing supports as programming needs dictate in the coming years.

Provincial funding and the Community Homelessness Prevention Initiative funding have been utilized to develop the County's Pathways to Self-Sufficiency program. In addition, Social Services participates in emergency funding programs such as the Emergency Community Support Fund and the Urgent Needs Fund. These programs provide one-time targeted assistance to low-income clients with funding for rent, utilities, transportation, food, emergency shelter, etc.

Additionally, funding may flow to community agencies that have mandates of child poverty or homelessness such as Safe Homes for Youth or the YMCA through their Youth Recreation and Sport Program.

The 2021 budget reflects an increase in funding for a consultant to review the legislated and internal policies in Ontario Works. Three FTE positions will not be replaced, however, to maximize the province's 50/50 cost share of administrative expenses, a review of administrative duties allowed for a greater percentage of administrative funding to be provided for staff duties pertaining to the delivery of Ontario Works support.

2. Children's Services

The County of Huron enters into two Service Agreements with the Ministry of Education to support Child Care and EarlyON services throughout the County. These services are legislated to be provided by each Consolidated Municipal Service Manager (CMSM).

Child care forms the largest part of the Children's Services 2021 budget, with provincial operating grants totaling \$5,612,485. The general operating grant is to be used by child care providers to support the costs of operating licensed child care programs to reduce wait times and fees for services, stabilize service levels, retain staff, and to improve access to high quality affordable early learning and child care services for children and their families. The County supports the licensed child care centres in our area and directly operates the Huron County Community Home Child Care program.

The majority of expenditures for the child care program are found under the General Operating Grants which are issued to the child care providers in the amount of \$2,098,626 (an increase from 2020 based on the addition of the provincial Safe Restart Funding); and the program's Purchase of Service, which includes fee subsidy funds on behalf of financially eligible families and their children and paid to the home child care providers and the licensed child care providers in the County (including Seaforth Cooperative Children's Centre, Clinton Cooperative Care Centre, West Huron, Relouw, Town of Goderich, Township of North Huron, Municipality of Huron East, Walton Little School, YMCA of South Western Ontario).

Within the Child Care Service Agreement, the County is mandated to contribute a minimum cost sharing allocation of \$371,358 annually. In addition, the County is required to cost-share child care expansion plan operating funding at a rate of 80/20 – this requirement was optional in 2020 (Council opted to contribute) and continues to be optional in 2021, with the County cost share totaling \$155,243. New in 2021 is the requirement to cost share expansion plan administrative funding at a rate of 50/50, with the County's cost share totaling \$17,269.

On January 1, 2022, the threshold for allowable administrative funding CMSMs can spend on child care will be reduced from 10% to 5%, in addition to the existing cost sharing requirements already introduced. Children's Services will begin reviewing impacts of this reduction and how to mitigate these impacts as much as possible.

In 2020, child care providers faced a series of significant challenges due to the pandemic response, including legislated closure for a period of time. The County continued to flow the regular monthly general operating grant to each provider to assist in maintaining stability in the sector. The County will reconcile the child care providers financials in 2021, as per Ministry requirements; however, reductions in parents paying child care fees has also impacted the child care centres. The sector continues to face challenges, including significantly reduced numbers of children attending the centres, a shortage of qualified Early Childhood Educators to staff the centres, and a reduction in the number of homes operating as licensed home child care.

The EarlyON program is overseen by the Ministry of Education. Funding for 2021 is anticipated to be the same as 2020, with the amount of \$830,544 identified in the 2021 budget. The County directly operates the program in Clinton, Exeter and Seaforth areas. Huron County Children's Services has contracts with the Town of Goderich and North Huron for service delivery in each respective area. Our Child and Family Centres, co-located with Avon Maitland District School Board (Goderich and Clinton) and the recently created Royal Oaks location (North Huron) are

the hubs for EarlyON programming, with additional outreach programs being delivered and planned in the community including municipal, faith and service club facilities. In a response to the pandemic, EarlyON staff were able to pivot and offer programming in a virtual format to ensure continuity of service and the virtual programming has been a success.

Although the EarlyON program is fully funded by the province, note that since the transfer of the EarlyON program from the province to the CMSM, the County of Huron has committed up to \$30,000 annually to deliver the program. Also, rent is paid by the program for the JMB space they occupy in the amount of \$22,000, which is the same rate as 2020.

3. Housing Services

The same level of basic services are anticipated to be provided in 2021 as in previous years, along with participation in programs funded through the provincial and federal governments. Under revenues, the provincial operating grant shows provincial funding in the amount of \$1,764,548 for 2021. The provincial operating grants in 2021 include the 2021 Investment in Affordable Housing ongoing funding allocation to support rent supplements and housing allowances in the amount of \$347,364; Community Housing Prevention Initiative (CHPI) funding in the amount of \$578,131; Strong Communities Rent Supplement of \$20,786; Ontario Priorities Housing Initiative of \$457,678; and, Social Services Relief Fund – Phase 2 of \$360,589.

The federal operating grant is set at \$762,746 for 2021, which includes \$423,030 for public rent-geared-to-income housing and \$337,716 for non-profit/co-op housing providers. Federal operating grants will continue to decrease over the upcoming years until the operating agreements for all housing providers reach their end of operating date as per the agreements with CMHC. This is an ongoing concern for CMSMs as service level standards are currently legislated to remain the same.

Under salaries, the rising costs at 16.75% are due mainly to the new positions of Housing Stability Worker, Housing Advocate and Homelessness Programs Coordinator, along with staff movement through the salary grids, and the 1.5% anticipated non-union increase. There is also a proposed increase in custodial staff from a 0.8 FTE to a Full Time 1.0 position. The province has legislated a rent freeze for all residential tenancies, including public housing. Rental revenue has been set in the 2021 budget at the amount anticipated to be the final rental amount received in 2020. An analysis of lost rental revenue will be conducted in 2021 to determine the full impact of this provincial directive.

Homelessness is a significant concern in the County, and homelessness programs have been developed to assist in addressing this issue. Until December 31, 2020, Housing Services will continue to operate both the motel and the emergency shelter, and based on usage and pandemic response requirements, will determine in December 2020 if both facilities are required to be in operation in January 2021 and onwards. The County has received the Social Services Relief Fund – Phase 2 (SSRF) in the amount of \$360,589 and will utilize this funding towards these homelessness programs. The County has also partnered with United Way Perth Huron who are providing funding in the amount of \$48,000 in 2021 for the Housing Advocate position and \$82,424 under the Emergency Community Support Fund for rental and utility arrears for low-income households. SSRF Phase 3 of \$299,700 has been included in the budget to assist in offsetting the additional costs of the Homelessness program.

Under Operational Services, insurance has increased by \$39,200 or 42%, as insurance costs have risen steeply in the sector. Minor capital has been increased by \$33,600 or 13%, to reflect required projects such as exterior door replacement and a fire-rated garbage chute prototype.

Housing Services continues to investigate and participate in energy savings programs with energy management companies for potential cost savings and have received rebate payments for installing energy efficient equipment. Housing Services will undertake an energy saving capital project at 52 Bristol Terrace, Wingham, to upgrade insulation and clad the outside of this apartment building.

The County is actively pursuing housing supply initiatives, including submitting an application for the Rapid Housing Initiative with the federal government, for a 20 unit apartment building for affordable housing in South Huron. This initiative will permit the County's OPHI funding (under the rental build component) of \$407,315 to be stacked with the federal Rapid Housing Initiative, should we be successful in our application. The OPHI rental build program requires a 25% funding commitment by the owner/developer (in this case, the County will be the owner/developer) and this totals \$101,829 which will be reflected in the County levy.

4. Property Services

The Property Services Rents/Leases revenue consists of internal County Department rents and external partner rents such as Service Ontario and the Ministry of Attorney General (MAG). For 2021, these rents total \$1,452,652 which is a decrease of 6.95% from 2020. The bulk of this decrease is a result of the sale of the Health Unit building. There is also a small decrease in revenue (\$24,179) from MAG in 2021 as they are in year two of their current lease extension, with year one used to recoup the leasing agent fees. Rent increased due to the Economic Development Department occupying the main floor of 57 Napier Street, and contributing rent of \$42,261; Ontario Works rent increasing by 4%, and the cost share of the front door replacement at the JMB, which is covered by MCCSS at a rate of 50/50, allowing for \$27,250 to be recouped, thus reducing the County's levy.

With regards to salaries within Property Services, overall they have been reduced by 6.4% for 2021. Labour has been moved out of Property Services to cover move out cleaning costs in Housing Services. This new labour in Housing Services will allow us to turn around vacant units more quickly to meet the housing demands.

Insurance costs have shown a significant increase at an estimated 54%, or \$20,750.

Heat, hydro, water and sewer costs are expected to decrease by an estimated \$50,900 (12.35%) in 2021 due to the sale of the Health Unit building.

COUNTY OF HURON
Social Services - Capital
Budget for the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Computer Refresh & Office Equipment - Ontario Works	Equipment	Asset Maintenance		Ontario Works	\$ -		
Computer Refresh Children's Services	Equipment	Asset Maintenance	1	Tablet, laptop to support EarlyON/KeyON	\$ -	10,000	
Upgrade Exterior Cladding/Insulation @A17C	Bldg-Exterior	Energy Efficiency	1	250 Picton St, Goderich	\$ 151,500		
1st Floor Accessible Unit	Bldg-Interior	Accessibility	1	To be determined	\$ 88,000		
Shingle Roof Replacement @A02E	Bldg-Exterior	Asset Maintenance	1	Goderich family units	\$ 83,000		
Installation of Generator/Upgrade Electrical Distribution @A14C	Equipment	Asset Maintenance	2	52 Bristol Terrace, Wingham	\$ 80,000		
Shingle Roof Replacement @A11C	Bldg-Exterior	Asset Maintenance	1	Goderich family units	\$ 48,000		
Driveway Replacement @Bristol Terrace	Grounds	Asset Maintenance	2	Bristol Terrace, Wingham	\$ 45,000		
Shingle Roof Replacement @A06C	Bldg-Exterior	Asset Maintenance	1	Wingham family units	\$ 36,000		
Usable Internet Port @All Housing apartments	Equipment	Asset Maintenance			\$ 28,000		
Upgrade pole lights to LED @All Housing	Bldg-Exterior	Energy Efficiency	3		\$ 26,000		
Camera Installation @A05C	Equipment	Asset Maintenance		134 King Stree, Clinton	\$ 22,500		
Camera Installation @A18C	Equipment	Asset Maintenance		31 Main Street, Zurich	\$ 22,500		
Upgrade Phone Service/Replace Enterphone @A09C	Equipment	Asset Maintenance	3	400 Alexander St, Brussels	\$ 14,000		
Enterphone Replacement @A16C	Equipment	Asset Maintenance	3	50 Alfred Stret, Wingham	\$ 8,500		
DHW tank Replacement @A15C	Equipment	Energy Efficiency		9 Jane Street, Bayfield	\$ 7,600		minor capital
Computer Refresh	Equipment	Asset Maintenance		Housing Services	\$ -		
Vacuums	Equipment	Asset Maintenance			\$ 1,400		
Exterior Door Replacement @A20C*	Bldg-Exterior	Asset Maintenance	3	34 John Street, Seaforth	\$ 17,000		minor capital
Exterior Door Replacement @A07C*	Bldg-Exterior	Asset Maintenance	3	50 Market Street, Seaforth	\$ 17,000		minor capital
Professional Fees for Grants*	Bldg-Interior	Asset Maintenance			\$ 10,000		minor capital
Fire Rated Garbage Chute prototype*	Bldg-Interior	Health & Safety	1	To be determined	\$ 8,000		minor capital
Emergency Lighting Replacement @A21C*	Bldg-Interior	Energy Efficiency	3	85 West Street, Goderich	\$ 7,900		minor capital
DHW tank Replacement @A14C*	Equipment	Energy Efficiency	2	52 Bristol Terrace, Wingham	\$ 7,500		minor capital
Upgrade Water Meters @A09C, A07C, A20C*	Bldg-Exterior	Asset Maintenance		Brussels, Seaforth	\$ 5,600		minor capital
Climate Control Laundry Room @CountyView*	Bldg-Interior	Asset Maintenance	1		\$ 4,000		minor capital
Communication Monitor Install Prototype @A09C, A18C, A10C*	Equipment	Asset Maintenance	3	Brussels, Zurich, Exeter	\$ 3,500		minor capital
<i>Carry Forward from 2020</i>					\$733,754		
<i>Generator/Electrical Distribution @Blyth \$103,910</i>	Equipment	Asset Maintenance		PH01 20		103,910	
<i>Generator @Bayfield \$75,818</i>	Equipment	Asset Maintenance		PH02 20		75,818	
<i>Building Condition Assessments @All Multiuse \$95,000</i>	Bldg-Interior	Asset Maintenance		PH1 19 20MC		95,000	minor capital
<i>Energy Audits @All Multiuse \$61,700</i>	Bldg-Interior	Energy Efficiency		PH2 0 20MC		61,700	minor capital
<i>Accessible Front Vestibule @A17C \$54,545</i>	Bldg-Interior	Accessibility		PH03 20		54,545	
<i>Flooring Replacement \$56,100</i>	Bldg-Interior	Asset Maintenance		PH04 20		56,100	
<i>Install Backflow Preventers @All MultiUse \$43,700</i>	Bldg-Interior	Asset Maintenance		PH05 20		43,700	
<i>Stove Replacement @A21C \$38,200</i>	Equipment	Asset Maintenance		PH06 20		38,200	
<i>Parking Lot Improvement @A12C, A16C \$36,000</i>	Bldg-Grounds	Asset Maintenance		PH07 20		36,000	
<i>Furnace Replacements @A04E \$25,000</i>	Equipment	Asset Maintenance		PH09 20		25,000	
<i>Fridge & Stove @A07C, A20C, A17C \$9,081</i>	Equipment	Energy Efficiency		PH16 20		9,081	
<i>YARDI \$34,000</i>	Equipment	Software Upgrade		PH18 20		34,000	
<i>Designated Substance Surveys \$18,000</i>	Bldg-Interior	Health & Safety		PH2 1 20MC		18,000	minor capital
<i>Prototype Accessible Patios @A08C \$12,900</i>	Bldg-Grounds	Accessibility		PH2 3 20MC		12,900	minor capital
<i>Prototype Family Unit Washroom Refurbishment \$8,100</i>	Bldg-Interior	Asset Maintenance		PH2 4 20MC		8,100	minor capital
<i>Exterior Common Area Improvements \$33,700</i>	Bldg-Grounds	Health & Safety		SS19 19 (eliminate tripping hazards)		33,700	
<i>3 Lounges \$28,000</i>	Bldg-Interior	Asset Maintenance		SS36 19		28,000	
TOTAL CAPITAL FUNDING REQUEST	No Data	No Data	No Data	No Data	1,476,254	733,754	External Funding
TOTAL Tangible Capital Assets (TCA Set up as Asset)					1,192,454		
TOTAL Minor Capital (operating)					283,800		
LESS: DEPRECIATION					(837,781)		
NET CAPITAL FUNDING REQUIREMENTS					638,473		

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	13,926,933	12,821,620	14,165,983	14,419,301	253,317	1.79%
Total Provincial Grants	13,926,933	12,821,620	14,165,983	14,419,301	253,317	1.79%
FEDERAL GRANTS						
Federal Other Grants	660,784	751,887	751,887	762,746	10,859	1.44%
Total Federal Grants	660,784	751,887	751,887	762,746	10,859	1.44%
OTHER REVENUE						
Fees/Licenses	199,991	151,204	175,000	175,000	-	0.00%
Miscellaneous Revenue	57,622	159,307	22,000	163,000	141,000	640.91%
Investment Income	962	378	600	600	-	0.00%
Rent/Lease	1,769,132	1,760,331	1,685,000	1,745,000	60,000	3.56%
Third Party Recoveries	14,192	58	-	-	-	0.00%
Total Other Revenue	2,041,899	2,071,278	1,882,600	2,083,600	201,000	10.68%
TOTAL REVENUE	16,629,616	15,644,785	16,800,470	17,265,647	465,176	2.77%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,644,532	2,561,692	2,802,468	2,849,363	46,895	1.67%
Salaries - Part Time	310,431	378,041	519,510	554,809	35,299	6.79%
Salaries - Time Off in Lieu Owing	(3,806)	-	-	-	-	0.00%
Total Salaries	2,951,157	2,939,733	3,321,978	3,404,172	82,194	2.47%
BENEFITS						
Statutory Benefits	223,212	232,908	256,533	274,886	18,353	7.15%
Extended Benefits	245,050	243,643	288,893	276,366	(12,527)	-4.34%

COUNTY OF HURON

Social Services - Summary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
OMERS	288,444	257,000	314,228	313,102	(1,126)	-0.36%
Total Benefits	756,706	733,551	859,654	864,354	4,700	0.55%
Total Salaries and Benefits	3,707,863	3,673,284	4,181,632	4,268,526	86,894	2.08%
EQUIPMENT						
Equipment Rentals/Leases	8,440	4,816	11,600	11,175	(425)	-3.66%
Equipment Repairs & Maint.	18,166	25,092	15,400	15,400	-	0.00%
Equipment Replacement New (under \$1,000)	7,951	1,251	6,500	4,500	(2,000)	-30.77%
Vehicle Lease & Operation	31,151	32,014	38,000	38,000	-	0.00%
Small Tools/Equipment	506	1,412	2,000	2,000	-	0.00%
Total Equipment	66,212	64,585	73,500	71,075	(2,425)	-3.30%
PURCHASED SERVICE						
Audit	11,020	8,515	10,300	16,000	5,700	55.34%
Consulting/Professional Fees	71,922	37,124	35,300	68,300	33,000	93.48%
Insurance	97,393	110,781	108,000	158,000	50,000	46.30%
Occupational Accident Insurance	5,218	26,816	9,100	13,100	4,000	43.96%
Intra County Purchases	48,057	48,057	48,057	83,707	35,650	74.18%
Legal Fees	12,349	4,078	15,900	3,500	(12,400)	-77.99%
Maintenance Contracts	9,921	10,109	16,000	16,000	-	0.00%
Life Safety Systems	62,263	57,332	58,500	58,500	-	0.00%
Snow Removal Contract	82,669	59,643	80,000	80,000	-	0.00%
Miscellaneous Services	18	-	-	-	-	0.00%
Total Purchased Service	400,831	362,455	381,157	497,107	115,950	30.42%
OPERATIONAL						
Advertising	4,105	1,481	10,600	10,200	(400)	-3.77%
Associations/Memberships	12,344	11,292	15,750	15,800	50	0.32%
Bank Charges	3,022	2,797	3,200	3,000	(200)	-6.25%
Conventions/Conferences	5,092	-	5,400	5,400	-	0.00%
Miscellaneous Admin.	31,967	46,391	28,193	30,193	2,000	7.09%
Office Expense	34,943	21,206	38,400	38,400	-	0.00%
Postage/Courier	15,170	12,265	12,400	13,900	1,500	12.10%

COUNTY OF HURON

Social Services - Summary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Publications & Subscriptions	1,707	1,527	1,875	1,600	(275)	-14.67%
Receivable Write Off	30,036	-	30,500	32,500	2,000	6.56%
Rent	115,452	115,796	115,796	145,653	29,857	25.78%
Staff Training	48,793	25,278	46,000	46,000	-	0.00%
Telecommunications	47,570	43,843	68,400	68,900	500	0.73%
Travel/Meals	51,131	19,172	51,400	47,900	(3,500)	-6.81%
Minor Capital	148,469	27,514	250,200	283,800	33,600	13.43%
Debt Payments	274,728	255,437	255,437	255,521	84	0.03%
Garbage	35,110	34,250	33,000	33,000	-	0.00%
Grounds Maintenance	38,407	52,703	27,000	37,000	10,000	37.04%
Janitorial	159,773	230,093	147,400	147,400	-	0.00%
Maintenance & Repairs/Building	85,847	99,590	101,500	101,500	-	0.00%
Maintenance & Repairs/Painting	45,683	43,603	65,000	65,000	-	0.00%
Maintenance & Repairs/Electrical	13,879	13,838	16,000	16,000	-	0.00%
Maintenance & Repairs/HVAC	29,937	13,813	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	38,399	35,822	31,500	31,500	-	0.00%
Taxes	426,059	382,689	425,000	430,000	5,000	1.18%
Utilities/Heat	64,690	64,215	84,500	84,500	-	0.00%
Utilities/Hydro	262,301	247,443	371,600	361,100	(10,500)	-2.83%
Utilities/Water & Sewer	221,601	211,382	210,000	210,500	500	0.24%
Depreciation - Capital Assets	786,310	853,216	869,073	837,781	(31,292)	-3.60%
Gain or Loss on disposal of capital assets	95,240	-	-	-	-	0.00%
Total Operational	3,127,768	2,866,656	3,325,124	3,364,048	38,924	1.17%
PROGRAM						
Evictions	2,095	408	2,000	2,000	-	0.00%
Tribunals	3,880	1,680	3,200	3,200	-	0.00%
Special Events	373,598	163,200	100,000	107,798	7,798	7.80%
Basic Needs Program	4,560,390	4,215,032	4,754,790	4,754,790	-	0.00%
Dental Services	21,717	11,386	-	-	-	0.00%
Medical Supplies	6,968	6,040	-	-	-	0.00%
Personal Needs	-	756	-	-	-	0.00%
Recreation & Entertainment	-	4,116	-	-	-	0.00%
Winter Clothing and Uniforms	1,899	2,059	1,600	1,600	-	0.00%
Transportation	-	8,964	-	-	-	0.00%

COUNTY OF HURON

Social Services - Summary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
CHPI-Emergency Shelter Solutions	132,872	651,301	95,000	886,255	791,255	832.90%
CHPI-Housing w/ Related Supports	228,108	231,325	278,202	269,318	(8,884)	-3.19%
CHPI-Other Services and Supports	15,000	4,505	15,000	50,000	35,000	233.33%
CHPI-Homelessness Prevention	66,250	166,915	77,750	45,000	(32,750)	-42.12%
Provincial Benefits	41,155	44,241	45,000	65,000	20,000	44.44%
Child Care Formal	329,207	148,605	270,000	270,000	-	0.00%
Child Care Informal	1,328	1,834	1,000	5,000	4,000	400.00%
Community Participation	60	12,972	-	-	-	0.00%
Disability Access	-	576	-	-	-	0.00%
Employee Related Expense	347,638	177,495	349,200	431,000	81,800	23.42%
Rental Arrears	-	-	-	35,000	35,000	0.00%
Utility Arrears	-	1,477	-	35,000	35,000	0.00%
Medical Transportation	236,276	181,086	200,000	225,000	25,000	12.50%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
Purchase of Service	2,292,809	1,559,046	2,612,345	2,458,569	(153,776)	-5.89%
Rent Supplement Subsidy	2,397,339	1,587,749	2,401,894	2,071,066	(330,828)	-13.77%
Special Diet	-	27,516	-	-	-	0.00%
Special Needs Resources	89,135	43,354	130,000	123,599	(6,401)	-4.92%
Wage Subsidy - Non-Profit	652,842	710,262	639,342	639,342	-	0.00%
Miscellaneous Program	1,845,034	2,413,125	2,035,000	2,403,626	368,626	18.11%
Program Overhead	67,369	152,566	-	-	-	0.00%
Program Supplies & Costs	26,257	21,557	16,500	16,500	-	0.00%
Supplies and Costs	-	28,908	-	51,500	51,500	0.00%
Supplies and Costs	-	3,006	-	-	-	0.00%
Promotion/Public Relations	9,648	(481)	30,000	13,264	(16,736)	-55.79%
Less Income	(501,169)	(387,971)	(475,000)	(475,000)	-	0.00%
Less Reimbursements	(127,958)	(198,237)	(150,000)	(160,000)	(10,000)	6.67%
Less Repayments	(9,887)	(9,645)	(25,000)	(20,000)	5,000	-20.00%
Total Program	13,136,861	12,013,723	13,434,821	14,335,425	900,604	6.70%
TOTAL EXPENDITURES	20,439,535	18,980,702	21,396,234	22,536,181	1,139,947	5.33%
(SURPLUS)/DEFICIT - ACCRUAL	3,809,919	3,335,917	4,595,764	5,270,534	674,770	14.68%

COUNTY OF HURON**Social Services - Summary**

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation			(617,574)	(654,400)	(36,826)	5.96%
Add Capital Asset Expenditures			1,302,483	1,192,454	(110,029)	-8.45%
Add Future Sustainability			-	-	-	0.00%
Less: Transfer from accumulated surplus			(421,890)	(967,054)	(545,164)	129.22%
TOTAL COUNTY LEVY	3,809,919	3,335,917	4,858,783	4,841,534	(17,249)	-0.36%

COUNTY OF HURON

Early Years - Summary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	776,989	574,774	830,544	830,544	-	0.00%
Total Provincial Grants	776,989	574,774	830,544	830,544	-	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	776,989	574,774	830,544	830,544	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	232,567	197,707	232,856	242,561	9,705	4.17%
Salaries - Part Time	52,011	54,717	100,254	113,201	12,947	12.91%
Total Salaries	284,578	252,424	333,110	355,762	22,652	6.80%
BENEFITS						
Statutory Benefits	23,708	22,054	28,112	30,463	2,351	8.36%
Extended Benefits	23,526	20,504	24,002	23,936	(66)	-0.27%
OMERS	21,801	18,856	21,911	23,058	1,147	5.23%
Total Benefits	69,035	61,414	74,025	77,457	3,432	4.64%
Total Salaries and Benefits	353,613	313,839	407,135	433,219	26,084	6.41%
EQUIPMENT						
Equipment Rentals/Leases	1,048	475	1,000	575	(425)	-42.50%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	630	-	-	-	-	0.00%
Total Equipment	1,678	475	1,000	575	(425)	-42.50%
PURCHASED SERVICE						
Insurance	1,181	1,400	1,400	2,400	1,000	71.43%
Total Purchased Service	21,598	1,400	1,400	2,400	1,000	71.43%

COUNTY OF HURON
Early Years - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	747	252	500	500	-	0.00%
Associations/Memberships	1,237	2,393	2,000	2,000	-	0.00%
Office Expense	4,226	1,460	6,500	6,500	-	0.00%
Postage/Courier	1,966	1,674	1,000	1,500	500	50.00%
Rent	22,000	22,000	22,000	22,000	-	0.00%
Staff Training	10,372	6,006	5,000	5,000	-	0.00%
Telecommunications	4,723	5,325	3,500	5,500	2,000	57.14%
Travel/Meals	5,608	2,855	7,500	6,000	(1,500)	-20.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Total Operational	50,880	41,966	48,000	49,000	1,000	2.08%
PROGRAM						
Purchase of Service	320,067	200,381	365,000	352,086	(12,914)	-3.54%
Program Supplies & Costs	19,505	17,194	10,000	10,000	-	0.00%
Promotion/Public Relations	9,648	(481)	30,000	13,264	(16,736)	-55.79%
Total Program	349,219	217,094	405,000	375,350	(29,650)	-7.32%
TOTAL EXPENDITURES	776,989	574,774	862,535	860,544	(1,991)	-0.23%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	31,991	30,000	(1,991)	-6.22%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	31,991	30,000	(1,991)	-6.22%

COUNTY OF HURON

Child Care - Summary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,504,924	5,228,452	5,299,777	5,612,485	312,708	5.90%
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial Capital Grant	-	-	-	-	-	0.00%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Provincial ODSP Grant	-	-	-	-	-	0.00%
Community Reinvestment Fund	-	-	-	-	-	0.00%
Total Provincial Grants	5,504,924	5,228,452	5,299,777	5,612,485	312,708	5.90%
OTHER REVENUE						
Fees/Licenses	199,991	151,204	175,000	175,000	-	0.00%
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	199,991	151,204	175,000	175,000	-	0.00%
TOTAL REVENUE	5,704,915	5,379,656	5,474,777	5,787,485	312,708	5.71%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	426,823	461,598	419,211	478,866	59,655	14.23%
Salaries - Part Time	127,447	210,532	201,518	109,517	(92,001)	-45.65%
Total Salaries	554,271	672,130	620,729	588,383	(32,346)	-5.21%
BENEFITS						
Statutory Benefits	44,661	55,430	51,108	48,743	(2,365)	-4.63%
Extended Benefits	44,860	45,442	47,500	45,436	(2,064)	-4.35%
OMERS	54,706	47,534	57,310	56,633	(677)	-1.18%
Total Benefits	144,227	148,407	155,918	150,812	(5,106)	-3.27%
Total Salaries and Benefits	698,497	820,537	776,647	739,195	(37,452)	-4.82%
EQUIPMENT						
Equipment Rentals/Leases	1,146	660	2,500	2,500	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	151	-	2,000	-	(2,000)	-100.00%

COUNTY OF HURON

Child Care - Summary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Equipment	1,297	660	4,500	2,500	(2,000)	-44.44%
PURCHASED SERVICE						
Audit	2,287	2,147	2,600	4,050	1,450	55.77%
Consulting/Professional Fees	39,472	31,551	30,000	30,000	-	0.00%
Insurance	3,444	8,123	4,100	7,000	2,900	70.73%
Intra County Purchases	4,632	4,632	4,632	15,782	11,150	240.72%
Total Purchased Service	49,835	46,454	41,332	56,832	15,500	37.50%
OPERATIONAL						
Advertising	1,127	-	7,500	7,500	-	0.00%
Associations/Memberships	1,386	2,764	2,250	2,300	50	2.22%
Office Expense	5,644	4,931	6,500	6,500	-	0.00%
Postage/Courier	2,217	1,674	1,500	1,500	-	0.00%
Rent	19,300	19,300	19,300	19,300	-	0.00%
Staff Training	20,839	6,710	19,500	19,500	-	0.00%
Telecommunications	7,908	6,269	9,500	7,000	(2,500)	-26.32%
Travel/Meals	28,032	13,545	27,500	27,500	-	0.00%
Depreciation - Capital Assets	6,058	50,565	43,534	43,989	455	1.05%
Total Operational	120,704	139,590	165,277	163,282	(1,995)	-1.21%
PROGRAM						
Special Events	373,598	163,200	100,000	107,798	7,798	7.80%
Child Care Formal	329,207	148,605	270,000	270,000	-	0.00%
Child Care Informal	1,328	1,834	1,000	5,000	4,000	400.00%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
Prosthetic Appl & E.G.	-	-	-	-	-	0.00%
Purchase of Service	1,894,224	1,322,508	2,096,345	2,044,483	(51,862)	-2.47%
Special Needs Resources	89,135	43,354	130,000	123,599	(6,401)	-4.92%
Wage Subsidy - Non-Profit	652,842	710,262	639,342	639,342	-	0.00%
Wage Improvement	-	-	-	-	-	0.00%
Miscellaneous Program	1,578,969	2,038,665	1,750,000	2,098,626	348,626	19.92%
Program Overhead	67,369	152,566	-	-	-	0.00%
Program Supplies & Costs	3,574	3,163	6,500	6,500	-	0.00%
COVID-19 Supplies and Costs	-	7,200	-	51,500	51,500	0.00%
Supplies and Costs	-	-	-	-	-	0.00%
Promotion/Public Relations	-	-	-	-	-	0.00%
Total Program	5,017,243	4,618,354	5,020,185	5,373,846	353,661	7.04%
TOTAL EXPENDITURES	5,887,577	5,625,594	6,007,941	6,335,655	327,714	5.45%

COUNTY OF HURON**Child Care - Summary****Budget for the year ending December 31, 2021**

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	182,662	245,938	533,164	548,170	15,006	2.81%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	182,662	245,938	533,164	548,170	15,006	2.81%

COUNTY OF HURON

Housing - Summary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	1,873,638	1,867,238	2,087,672	2,064,248	(23,424)	-1.12%
Total Provincial Grants	1,873,638	1,867,238	2,087,672	2,064,248	(23,424)	-1.12%
FEDERAL GRANTS						
Federal Other Grants	660,784	751,887	751,887	762,746	10,859	1.44%
Total Federal Grants	660,784	751,887	751,887	762,746	10,859	1.44%
OTHER REVENUE						
Miscellaneous Revenue	56,422	47,562	22,000	93,000	71,000	322.73%
Investment Income	962	378	600	600	-	0.00%
Rent/Lease	1,769,132	1,760,331	1,685,000	1,745,000	60,000	3.56%
Third Party Recoveries	14,023	-	-	-	-	0.00%
Total Other Revenue	1,840,540	1,808,271	1,707,600	1,838,600	131,000	7.67%
TOTAL REVENUE	4,374,962	4,427,396	4,547,159	4,665,594	118,435	2.60%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	780,990	864,956	1,011,621	1,016,935	5,314	0.53%
Salaries - Part Time	80,282	36,218	81,840	284,816	202,976	248.02%
Salaries - Time Off in Lieu Owing	(1,702)	-	-	-	-	0.00%
Total Salaries	859,570	901,173	1,093,461	1,301,751	208,290	19.05%
BENEFITS						
Statutory Benefits	66,298	70,163	84,148	106,571	22,423	26.65%
Extended Benefits	68,647	76,400	99,701	97,538	(2,163)	-2.17%
OMERS	82,390	81,721	105,942	109,025	3,083	2.91%
Total Benefits	217,335	228,284	289,791	313,134	23,343	8.06%
Total Salaries and Benefits	1,076,905	1,129,458	1,383,252	1,614,885	231,633	16.75%
EQUIPMENT						
Equipment Rentals/Leases	1,264	1,161	1,600	1,600	-	0.00%
Equipment Repairs & Maint.	18,166	25,092	15,400	15,400	-	0.00%
Equipment Replacement New (under \$1,000)	6,840	1,251	4,500	4,500	-	0.00%

COUNTY OF HURON

Housing - Summary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Vehicle Lease & Operation	31,151	32,014	38,000	38,000	-	0.00%
Small Tools/Equipment	506	1,412	2,000	2,000	-	0.00%
Total Equipment	57,926	60,930	61,500	61,500	-	0.00%
PURCHASED SERVICE						
Audit	2,018	1,901	2,300	3,600	1,300	56.52%
Consulting/Professional Fees	6,625	2,290	300	7,300	7,000	2333.33%
Insurance	84,404	91,258	92,500	131,700	39,200	42.38%
Intra County Purchases	24,725	24,725	24,725	34,725	10,000	40.44%
Legal Fees	12,349	4,078	15,900	3,500	(12,400)	-77.99%
Maintenance Contracts	9,921	10,109	16,000	16,000	-	0.00%
Life Safety Systems	62,263	57,332	58,500	58,500	-	0.00%
Snow Removal Contract	82,669	59,643	80,000	80,000	-	0.00%
Miscellaneous Services	18	-	-	-	-	0.00%
Total Purchased Service	284,992	251,335	290,225	335,325	45,100	15.54%
OPERATIONAL						
Advertising	2,232	659	1,600	1,600	-	0.00%
Associations/Memberships	5,340	3,680	6,500	6,500	-	0.00%
Bank Charges	2,997	2,538	2,400	2,400	-	0.00%
Conventions/Conferences	5,092	-	5,400	5,400	-	0.00%
Miscellaneous Admin.	3,774	12,560	-	2,000	2,000	0.00%
Office Expense	4,307	3,772	4,400	4,400	-	0.00%
Postage/Courier	1,794	1,704	1,900	1,900	-	0.00%
Publications & Subscriptions	1,478	1,458	1,500	1,500	-	0.00%
Receivable Write Off	30,036	-	30,500	32,500	2,000	6.56%
Rent	8,956	9,300	9,300	9,300	-	0.00%
Staff Training	5,511	4,664	7,500	7,500	-	0.00%
Telecommunications	25,855	24,436	48,200	48,200	-	0.00%
Travel/Meals	2,766	1,204	2,400	2,400	-	0.00%
Building Capital (Minor)	148,469	27,514	250,200	283,800	33,600	13.43%
Debenture Payments	274,728	255,437	255,437	255,521	84	0.03%
Garbage	35,110	34,250	33,000	33,000	-	0.00%
Grounds Maintenance	38,407	52,703	27,000	37,000	10,000	37.04%
Janitorial	159,773	230,093	147,400	147,400	-	0.00%
Maintenance & Repairs/Building	85,847	99,590	101,500	101,500	-	0.00%
Maintenance & Repairs/Painting	45,683	43,603	65,000	65,000	-	0.00%
Maintenance & Repairs/Electrical	13,879	13,838	16,000	16,000	-	0.00%
Maintenance & Repairs/HVAC	29,937	13,813	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	38,399	35,822	31,500	31,500	-	0.00%
Taxes	426,059	382,689	425,000	430,000	5,000	1.18%
Utilities/Heat	64,690	64,215	84,500	84,500	-	0.00%

COUNTY OF HURON

Housing - Summary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Hydro	262,301	247,443	371,600	361,100	(10,500)	-2.83%
Utilities/Water & Sewer	221,601	211,382	210,000	210,500	500	0.24%
Depreciation - Capital Assets	747,796	773,915	796,639	789,368	(7,271)	-0.91%
Gain or Loss on disposal of capital assets	95,240	-	-	-	-	0.00%
Total Operational	2,788,059	2,552,281	2,946,376	2,981,789	35,413	1.20%
PROGRAM						
Evictions	2,095	408	2,000	2,000	-	0.00%
Tribunals	3,880	1,680	3,200	3,200	-	0.00%
Winter Clothing and Uniforms	1,899	2,059	1,600	1,600	-	0.00%
CHPI-Emergency Shelter Solutions	132,872	651,301	95,000	886,255	791,255	832.90%
CHPI-Housing w/ Related Supports	228,108	231,325	278,202	269,318	(8,884)	-3.19%
CHPI-Other Services and Supports	15,000	3,701	15,000	50,000	35,000	233.33%
CHPI-Homelessness Prevention	66,250	166,915	77,750	45,000	(32,750)	-42.12%
Purchase of Service	-	-	-	62,000	62,000	0.00%
Rent Supplement Subsidy	2,397,339	1,587,749	2,401,894	2,071,066	(330,828)	-13.77%
Miscellaneous Program	-	-	-	5,000	5,000	0.00%
Total Program	2,847,444	2,645,137	2,874,646	3,395,439	520,793	18.12%
TOTAL EXPENDITURES	7,055,326	6,639,141	7,555,999	8,388,938	832,939	11.02%
(SURPLUS)/DEFICIT - ACCRUAL	2,680,364	2,211,745	3,008,840	3,723,344	714,504	23.75%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	2,680,364	2,211,745	3,008,840	3,723,344	714,504	23.75%

COUNTY OF HURON
Social Services - General Welfare
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,308,670	4,937,356	5,437,790	5,481,024	43,234	0.80%
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial ODSP Grant	-	-	-	-	-	0.00%
Total Provincial Grants	5,308,670	4,937,356	5,437,790	5,481,024	43,234	0.80%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	169	58	-	-	-	0.00%
Total Other Revenue	169	58	-	-	-	0.00%
TOTAL REVENUE	5,308,839	4,937,414	5,437,790	5,481,024	43,234	0.80%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,204,152	1,037,431	1,138,780	1,111,001	(27,779)	-2.44%
Salaries - Part Time	50,691	76,574	135,898	47,275	(88,623)	-65.21%
Salaries - Time Off in Lieu Owing	(2,104)	-	-	-	-	0.00%
Total Salaries	1,252,738	1,114,005	1,274,678	1,158,276	(116,402)	-9.13%
BENEFITS						
Statutory Benefits	88,545	85,260	93,165	89,109	(4,056)	-4.35%
Extended Benefits	108,017	101,297	117,690	109,456	(8,234)	-7.00%
OMERS	129,547	108,888	129,065	124,386	(4,679)	-3.63%
Total Benefits	326,109	295,445	339,920	322,951	(16,969)	-4.99%
Total Salaries and Benefits	1,578,847	1,409,450	1,614,598	1,481,227	(133,371)	-8.26%
EQUIPMENT						
Equipment Rentals/Leases	4,981	2,520	6,500	6,500	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	330	-	-	-	-	0.00%
Total Equipment	5,311	2,520	6,500	6,500	-	0.00%
PURCHASED SERVICE						
Audit	4,715	4,467	5,400	8,350	2,950	54.63%

COUNTY OF HURON
Social Services - General Welfare
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	7,408	3,283	5,000	31,000	26,000	520.00%
Insurance	8,364	10,000	10,000	16,900	6,900	69.00%
Occupational Accident Insurance	5,218	26,816	9,100	13,100	4,000	43.96%
Intra County Purchases	18,700	18,700	18,700	33,200	14,500	77.54%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	44,406	63,266	48,200	102,550	54,350	112.76%
OPERATIONAL						
Advertising	-	570	1,000	600	(400)	-40.00%
Associations/Memberships	4,380	2,455	5,000	5,000	-	0.00%
Bank Charges	25	259	800	600	(200)	-25.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	20,767	11,043	21,000	21,000	-	0.00%
Postage/Courier	9,192	7,212	8,000	9,000	1,000	12.50%
Publications & Subscriptions	229	69	375	100	(275)	-73.33%
Rent	65,196	65,196	65,196	95,053	29,857	45.80%
Staff Training	12,024	7,898	14,000	14,000	-	0.00%
Telecommunications	9,083	7,813	7,200	8,200	1,000	13.89%
Travel/Meals	14,599	1,567	14,000	12,000	(2,000)	-14.29%
Minor Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	32,456	28,737	28,900	4,424	(24,476)	-84.69%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	167,951	132,819	165,471	169,977	4,506	2.72%
PROGRAM						
Special Events	-	-	-	-	-	0.00%
Advanced Age Item	-	-	-	-	-	0.00%
Basic Needs Program	4,493,028	4,144,199	4,654,790	4,654,790	-	0.00%
Basic Shelter Program	-	-	-	-	-	0.00%
Dental Services	-	-	-	-	-	0.00%
Diabetic Supplies	-	-	-	-	-	0.00%
Personal Needs	-	-	-	-	-	0.00%
Surgical Supplies	-	-	-	-	-	0.00%
Provincial Benefits	41,155	44,241	45,000	65,000	20,000	44.44%
Board & Lodging	-	-	-	-	-	0.00%
Board Allowance	-	-	-	-	-	0.00%
Community Startup	-	-	-	-	-	0.00%
Employee Related Expense	-	-	-	-	-	0.00%
Employee Start Up	-	-	-	-	-	0.00%
Foster Children	-	-	-	-	-	0.00%
Funeral & Burial Expense	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - General Welfare
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Medical Transportation	236,276	181,086	200,000	225,000	25,000	12.50%
NCBS Savings	-	-	-	-	-	0.00%
Prosthetic Appl & E.G.	-	-	-	-	-	0.00%
Special Diet	-	-	-	-	-	0.00%
Miscellaneous Program	266,066	374,302	275,000	300,000	25,000	9.09%
Less GWA Recovery	-	-	-	-	-	0.00%
Less Income	(501,169)	(387,971)	(475,000)	(475,000)	-	0.00%
Less Reimbursements	(127,958)	(198,237)	(150,000)	(160,000)	(10,000)	6.67%
Less Repayments	(9,887)	(9,645)	(25,000)	(20,000)	5,000	-20.00%
Total Program	4,397,511	4,147,975	4,524,790	4,589,790	65,000	1.44%
TOTAL EXPENDITURES	6,194,026	5,756,030	6,359,559	6,350,044	(9,515)	-0.15%
(SURPLUS)/DEFICIT - ACCRUAL	885,187	818,615	921,769	869,020	(52,749)	-5.72%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	885,187	818,615	921,769	869,020	(52,749)	-5.72%

COUNTY OF HURON

Social Services - OW Financial COVID Relief

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Miscellaneous Revenue	-	111,745	-	70,000	70,000	0.00%
Total Other Revenue	-	111,745	-	70,000	70,000	0.00%
TOTAL REVENUE	-	111,745	-	70,000	70,000	0.00%
EXPENDITURES						
PROGRAM						
Basic Needs Program	-	29,850	-	-	-	0.00%
Personal Needs	-	756	-	-	-	0.00%
Recreation & Entertainment	-	4,116	-	-	-	0.00%
Transportation	-	8,964	-	-	-	0.00%
CHPI-Other Services and Supports	-	804	-	-	-	0.00%
Community Participation	-	12,972	-	-	-	0.00%
Disability Access	-	576	-	-	-	0.00%
Employee Related Expense	-	-	-	-	-	0.00%
Rental Arrears	-	-	-	35,000	35,000	0.00%
Utilities Arrears	-	1,477	-	35,000	35,000	0.00%
Special Diet	-	27,516	-	-	-	0.00%
Supplies and Costs	-	21,708	-	-	-	0.00%
Supplies and Costs	-	3,006	-	-	-	0.00%
Total Program	-	111,745	-	70,000	70,000	0.00%
TOTAL EXPENDITURES	-	111,745	-	70,000	70,000	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Ontario Works
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	385,393	177,605	429,200	431,000	1,800	0.42%
Total Provincial Grants	385,393	177,605	429,200	431,000	1,800	0.42%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	385,393	177,605	429,200	431,000	1,800	0.42%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Staff Training	48	-	-	-	-	0.00%
Travel/Meals	127	-	-	-	-	0.00%
Total Operational	174	-	-	-	-	0.00%
PROGRAM						
Employee Related Expense	347,638	177,495	349,200	431,000	81,800	23.42%
Program Supplies & Costs	-	-	-	-	-	0.00%
Total Program	347,699	177,615	429,200	431,000	1,800	0.42%
TOTAL EXPENDITURES	347,873	177,615	429,200	431,000	1,800	0.42%
(SURPLUS)/DEFICIT - ACCRUAL	(37,520)	10	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%

COUNTY OF HURON
Social Services - Ontario Works
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(37,520)	10	-	-	-	0.00%

COUNTY OF HURON
Social Services - Early Years
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	776,989	574,774	830,544	830,544	-	-
Total Provincial Grants	776,989	574,774	830,544	830,544	-	-
OTHER REVENUE						
Miscellaneous Revenue	-	-	-	-	-	-
Intra County Recoveries	-	-	-	-	-	-
Third Party Recoveries	-	-	-	-	-	-
Total Other Revenue	-	-	-	-	-	-
TOTAL REVENUE	776,989	574,774	830,544	830,544	-	-
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	232,567	197,707	232,856	242,561	9,705	0
Salaries - Part Time	52,011	54,717	100,254	113,201	12,947	0
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-
Total Salaries	284,578	252,424	333,110	355,762	22,652	0
BENEFITS						
Statutory Benefits	23,708	22,054	28,112	30,463	2,351	0
Extended Benefits	23,526	20,504	24,002	23,936	(66)	(0)
OMERS	21,801	18,856	21,911	23,058	1,147	0
Total Benefits	69,035	61,414	74,025	77,457	3,432	0
Total Salaries and Benefits	353,613	313,839	407,135	433,219	26,084	0
EQUIPMENT						
Equipment Rentals/Leases	1,048	475	1,000	575	(425)	(0)
Equipment Repairs & Maint.	-	-	-	-	-	-
Equipment Replacement New (under \$1,000)	630	-	-	-	-	-
Total Equipment	1,678	475	1,000	575	(425)	(0)
PURCHASED SERVICE						
Audit	2,000	-	-	-	-	-
Consulting/Professional Fees	18,417	-	-	-	-	-

COUNTY OF HURON
Social Services - Early Years
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Insurance	1,181	1,400	1,400	2,400	1,000	1
Occupational Accident Insurance	-	-	-	-	-	-
Intra County Purchases	-	-	-	-	-	-
Insurance Claim	-	-	-	-	-	-
Printing (External)	-	-	-	-	-	-
Total Purchased Service	21,598	1,400	1,400	2,400	1,000	1
OPERATIONAL						
Advertising	747	252	500	500	-	-
Associations/Memberships	1,237	2,393	2,000	2,000	-	-
Conventions/Conferences	-	-	-	-	-	-
Office Expense	4,226	1,460	6,500	6,500	-	-
Postage/Courier	1,966	1,674	1,000	1,500	500	1
Rent	22,000	22,000	22,000	22,000	-	-
Staff Training	10,372	6,006	5,000	5,000	-	-
Telecommunications	4,723	5,325	3,500	5,500	2,000	1
Travel/Meals	5,608	2,855	7,500	6,000	(1,500)	(0)
Depreciation - Capital Assets	-	-	-	-	-	-
Total Operational	50,880	41,966	48,000	49,000	1,000	0
PROGRAM						
Purchase of Service	320,067	200,381	365,000	352,086	(12,914)	(0)
Program Supplies & Costs	19,505	17,194	10,000	10,000	-	-
Promotion/Public Relations	9,648	(481)	30,000	13,264	(16,736)	(1)
Total Program	349,219	217,094	405,000	375,350	(29,650)	(0)
TOTAL EXPENDITURES	776,989	574,774	862,535	860,544	(1,991)	(0)
(SURPLUS)/DEFICIT - ACCRUAL	-	-	31,991	30,000	(1,991)	(0)
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	-
Add Capital Asset Expenditures					-	-
Add Future Sustainability					-	-
Less: Transfer from accumulated surplus					-	-
TOTAL COUNTY LEVY	-	-	31,991	30,000	(1,991)	-6.22%

COUNTY OF HURON
Social Services - Child Care
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	3,931,587	3,580,403	3,859,838	3,884,895	25,057	0.65%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	3,931,587	3,580,403	3,859,838	3,884,895	25,057	0.65%
OTHER REVENUE						
Fees/Licenses (Parent)	48	-	-	-	-	0.00%
Total Other Revenue	48	-	-	-	-	0.00%
TOTAL REVENUE	3,931,635	3,580,403	3,859,838	3,884,895	25,057	0.65%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	298,467	331,119	278,995	300,850	21,855	7.83%
Salaries - Part Time	127,447	210,532	156,876	109,517	(47,359)	-30.19%
Total Salaries	425,914	541,651	435,871	410,367	(25,504)	-5.85%
BENEFITS						
Statutory Benefits	33,747	44,270	35,094	32,339	(2,755)	-7.85%
Extended Benefits	26,382	30,432	29,012	26,924	(2,088)	-7.20%
OMERS	39,684	39,746	41,430	40,879	(551)	-1.33%
Total Benefits	99,812	114,448	105,536	100,142	(5,394)	-5.11%
Total Salaries and Benefits	525,727	656,099	541,407	510,509	(30,898)	-5.71%
EQUIPMENT						
Equipment Rentals/Leases	1,146	660	2,500	2,500	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	151	-	2,000	-	(2,000)	-100.00%
Total Equipment	1,297	660	4,500	2,500	(2,000)	-44.44%
PURCHASED SERVICE						
Audit	2,287	2,147	2,600	4,050	1,450	55.77%
Consulting/Professional Fees <small>ONEHSN New '17</small>	39,472	31,551	30,000	30,000	-	0.00%
Insurance	2,362	6,823	2,800	4,800	2,000	71.43%
Intra County Purchases	4,632	4,632	4,632	15,782	11,150	240.72%

COUNTY OF HURON
Social Services - Child Care
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Purchased Service	48,753	45,154	40,032	54,632	14,600	36.47%
OPERATIONAL						
Advertising	199	-	5,000	5,000	-	0.00%
Associations/Memberships	1,077	2,393	2,000	2,000	-	0.00%
Office Expense	4,740	4,931	6,500	6,500	-	0.00%
Postage/Courier	2,217	1,674	1,500	1,500	-	0.00%
Rent	16,300	16,300	16,300	16,300	-	0.00%
Staff Training (capacity buiding in house and CC/HCC)	19,015	6,697	18,000	18,000	-	0.00%
Telecommunications	7,908	6,269	9,500	7,000	(2,500)	-26.32%
Travel/Meals	24,497	10,889	25,000	25,000	-	0.00%
Depreciation - Capital Assets	6,058	50,565	43,534	43,989	455	1.05%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	110,205	133,550	155,527	153,482	(2,045)	-1.31%
PROGRAM						
Special Events (H&S, Play Based CCCs)	62,245	60,000	40,000	40,000	-	0.00%
Child Care Formal (can use Expansion \$)	245,337	43,018	220,000	220,000	-	0.00%
Child Care Informal	1,328	1,834	1,000	5,000	4,000	400.00%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
*Purchase of Service (Fee Subsidy to CC programs)	1,035,330	422,067	800,000	769,810	(30,190)	-3.77%
*Special Needs Resources (Program Ass and prog costs)	62,302	28,306	110,000	100,000	(10,000)	-9.09%
Wage Subsidy - Non-Profit (WEG - CC and HCC)	575,586	654,808	569,342	569,342	-	0.00%
Wage Improvement	-	-	-	-	-	0.00%
*Miscellaneous Program (General Oper Grant to CC operator)	1,578,969	1,756,665	1,750,000	1,803,280	53,280	3.04%
Program Overhead	46,096	-	-	-	-	0.00%
Program Supplies & Costs	1,117	1,273	5,000	5,000	-	0.00%
Total Program	3,635,307	2,994,968	3,522,340	3,539,430	17,090	0.49%
TOTAL EXPENDITURES	4,321,288	3,830,430	4,263,806	4,260,553	(3,253)	-0.08%
(SURPLUS)/DEFICIT - ACCRUAL	389,653	250,028	403,968	375,658	(28,310)	-7.01%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY (MOE Mandatory contribution)	389,653	250,028	403,968	375,658	(28,310)	-7.01%

COUNTY OF HURON
Social Services - Child Care Expansion
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
COUNTY RATES						
Total County Rates	-	-	-	-	-	0.00%
PROVINCIAL GRANTS						
Provincial Operating Grants	837,957	828,920	690,767	656,229	(34,539)	-5.00%
Total Provincial Grants	837,957	828,920	690,767	656,229	(34,539)	-5.00%
FEDERAL GRANTS						
Total Federal Grants	-	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Fees/Licenses (Parent)	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	837,957	828,920	690,767	656,229	(34,539)	-5.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	69,070	70,453	70,108	89,008	18,900	26.96%
Salaries - Part Time	-	-	22,321	-	(22,321)	-100.00%
Total Salaries	69,070	70,453	92,429	89,008	(3,421)	-3.70%
BENEFITS						
Statutory Benefits	5,966	5,880	8,007	8,202	195	2.44%
Extended Benefits	12,237	8,831	9,244	9,256	12	0.13%
OMERS	9,539	2,146	7,940	7,877	(63)	-0.79%
Total Benefits	27,742	16,857	25,191	25,335	144	0.57%
Total Salaries and Benefits	96,812	87,310	117,620	114,343	(3,277)	-2.79%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Child Care Expansion
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Office Expense	904	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	904	-	-	-	-	0.00%
PROGRAM						
Special Events (H&S, Play Based CCC's)	211,353	37,200	50,000	39,725	(10,275)	-20.55%
Child Care Formal	83,869	105,587	50,000	50,000	-	0.00%
*Purchase of Service	404,637	546,978	614,673	614,673	-	0.00%
*Special Needs Resources	19,108	15,048	10,000	10,000	-	0.00%
Program Overhead	21,273	43,089	-	-	-	0.00%
Program Supplies & Costs	-	-	-	-	-	0.00%
Total Program	740,241	747,902	724,673	714,398	(10,275)	-1.42%
TOTAL EXPENDITURES	837,957	835,212	842,293	828,741	(13,552)	-1.61%
(SURPLUS)/DEFICIT - ACCRUAL	-	6,292	151,526	172,512	20,986	13.85%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	6,292	151,526	172,512	20,986	13.85%

COUNTY OF HURON
Social Services - Child Care ELCC
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	344,319	180,784	331,672	331,672	-	0.00%
Total Provincial Grants	344,319	180,784	331,672	331,672	-	0.00%
OTHER REVENUE						
Fees/Licenses (Parent)	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	344,319	180,784	331,672	331,672	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Child Care ELCC
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Rent	-	-	-	-	-	0.00%
Staff Training (capacity buiding in house and CC/HCC)	-	-	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Special Events (H&S, Play Based CCC's)	100,000	66,000	-	18,073	18,073	0.00%
*Purchase of Service (Fee Subsidy to CC programs)	29,601	5,307	321,672	300,000	(21,672)	-6.74%
*Special Needs Resources (Program Ass)	7,725	-	10,000	13,599	3,599	35.99%
Wage Subsidy - Non-Profit (WEG - Child Care Centre staff)	-	-	-	-	-	0.00%
Program Overhead	-	109,477	-	-	-	0.00%
Program Supplies & Costs (in house supplies, cc snr)	-	-	-	-	-	0.00%
Total Program	137,327	180,784	331,672	331,672	-	0.00%
OTHER EXPENDITURES						
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	137,327	180,784	331,672	331,672	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	(206,992)	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(206,992)	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - SAFE RESTART from COVID-19

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	289,200	-	346,846	346,846	0.00%
Total Provincial Grants	-	289,200	-	346,846	346,846	0.00%
OTHER REVENUE						
Miscellaneous Revenue	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	289,200	-	346,846	346,846	0.00%
EXPENDITURES						
PROGRAM						
Miscellaneous Program	-	282,000	-	295,346	295,346	0.00%
Program Overhead	-	-	-	-	-	0.00%
Program Supplies & Costs	-	-	-	-	-	0.00%
COVID-19 Supplies and Costs	-	7,200	-	51,500	51,500	0.00%
Total Program	-	289,200	-	346,846	346,846	0.00%
OTHER EXPENDITURES						
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Home Child
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	391,062	349,145	417,500	392,843	(24,657)	-5.91%
Total Provincial Grants	391,062	349,145	417,500	392,843	(24,657)	-5.91%
OTHER REVENUE						
Fees/Licenses	199,943	151,204	175,000	175,000	-	0.00%
Miscellaneous Revenue	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	199,943	151,204	175,000	175,000	-	0.00%
TOTAL REVENUE	591,005	500,349	592,500	567,843	(24,657)	-4.16%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	59,286	60,026	70,108	89,008	18,900	26.96%
Salaries - Part Time	-	-	22,321	-	(22,321)	-100.00%
Total Salaries	59,286	60,026	92,429	89,008	(3,421)	-3.70%
BENEFITS						
Statutory Benefits	4,948	5,280	8,007	8,202	195	2.44%
Extended Benefits	6,241	6,179	9,244	9,256	12	0.13%
OMERS	5,483	5,643	7,940	7,877	(63)	-0.79%
Total Benefits	16,672	17,102	25,191	25,335	144	0.57%
Total Salaries and Benefits	75,958	77,128	117,620	114,343	(3,277)	-2.79%
PURCHASED SERVICE						
Insurance	1,083	1,300	1,300	2,200	900	69.23%
Total Purchased Service	1,083	1,300	1,300	2,200	900	69.23%
OPERATIONAL						
Advertising	927	-	2,500	2,500	-	0.00%
Associations/Memberships	309	371	250	300	50	20.00%
Office Expense	-	-	-	-	-	0.00%
Rent	3,000	3,000	3,000	3,000	-	0.00%
Staff Training	1,824	13	1,500	1,500	-	0.00%

COUNTY OF HURON
Social Services - Home Child
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Travel/Meals	3,535	2,656	2,500	2,500	-	0.00%
Total Operational	9,595	6,040	9,750	9,800	50	0.51%
PROGRAM						
Special Events (H&S/PB)	-	-	10,000	10,000	-	0.00%
Purchase of Service	424,655	348,156	360,000	360,000	-	0.00%
Wage Subsidy - Non-Profit	77,256	55,453	70,000	70,000	-	0.00%
Program Supplies & Costs	2,457	1,890	1,500	1,500	-	0.00%
Total Program	504,368	405,500	441,500	441,500	-	0.00%
TOTAL EXPENDITURES	591,005	489,968	570,170	567,843	(2,327)	-0.41%
(SURPLUS)/DEFICIT - ACCRUAL	-	(10,381)	(22,330)	-	22,330	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	(10,381)	(22,330)	-	22,330	-100.00%

COUNTY OF HURON
Social Services - Public Housing
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	19,703	23,974	19,978	20,786	808	4.04%
Total Provincial Grants	19,703	23,974	19,978	20,786	808	4.04%
FEDERAL GRANTS						
Federal Other Grants	321,067	412,171	412,171	423,030	10,859	2.63%
Total Federal Grants	321,067	412,171	412,171	423,030	10,859	2.63%
OTHER REVENUE						
Miscellaneous Revenue	50,941	39,339	20,000	30,000	10,000	50.00%
Investment Income	962	378	600	600	-	0.00%
Rent/Lease	1,556,844	1,545,774	1,470,000	1,530,000	60,000	4.08%
Third Party Recoveries	14,023	-	-	-	-	0.00%
Total Other Revenue	1,622,771	1,585,491	1,490,600	1,560,600	70,000	4.70%
TOTAL REVENUE	1,963,540	2,021,636	1,922,749	2,004,416	81,667	4.25%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	608,712	686,660	797,165	780,419	(16,746)	-2.10%
Salaries - Part Time	41,640	14,843	49,407	114,238	64,831	131.22%
Salaries - Time Off in Lieu Owing	(1,702)	-	-	-	-	0.00%
Total Salaries	648,650	701,503	846,572	894,657	48,085	5.68%
BENEFITS						
Statutory Benefits	50,300	54,839	66,025	73,785	7,760	11.75%
Extended Benefits	51,620	59,534	77,405	73,342	(4,063)	-5.25%
OMERS	60,288	69,956	82,041	77,398	(4,643)	-5.66%
Total Benefits	162,208	184,329	225,471	224,525	(946)	-0.42%
Total Salaries and Benefits	810,858	885,832	1,072,043	1,119,182	47,139	4.40%
EQUIPMENT						
Equipment Rentals/Leases	1,264	1,161	1,600	1,600	-	0.00%
Equipment Repairs & Maint.	15,628	15,183	14,000	14,000	-	0.00%
Equipment Replacement New (under \$1,000)	6,840	1,251	4,500	4,500	-	0.00%

COUNTY OF HURON
Social Services - Public Housing
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Vehicle Lease & Operation	31,151	32,014	38,000	38,000	-	0.00%
Small Tools/Equipment	506	1,412	2,000	2,000	-	0.00%
Total Equipment	55,388	51,020	60,100	60,100	-	0.00%
PURCHASED SERVICE						
Audit	2,018	1,901	2,300	3,600	1,300	56.52%
Consulting/Professional Fees	2,376	-	300	5,300	5,000	1666.67%
Insurance	78,106	83,758	85,000	119,000	34,000	40.00%
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	21,500	21,500	21,500	31,500	10,000	46.51%
Legal Fees	7,423	2,995	900	3,000	2,100	233.33%
Maintenance Contracts	9,226	9,402	14,900	14,900	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Life Safety Systems	56,487	54,091	53,500	53,500	-	0.00%
Snow Removal Contract	69,600	49,071	68,000	68,000	-	0.00%
Miscellaneous Services	18	-	-	-	-	0.00%
Total Purchased Service	246,754	222,718	246,400	298,800	52,400	21.27%
OPERATIONAL						
Advertising	2,232	659	1,600	1,600	-	0.00%
Associations/Memberships	3,090	1,285	4,500	4,500	-	0.00%
Bank Charges	2,997	2,538	2,400	2,400	-	0.00%
Conventions/Conferences	5,092	-	5,400	5,400	-	0.00%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	259	-	-	-	0.00%
Office Expense	3,776	3,272	3,800	3,800	-	0.00%
Postage/Courier	1,484	1,390	1,400	1,400	-	0.00%
Publications & Subscriptions	1,478	1,458	1,500	1,500	-	0.00%
Receivable Write Off	30,036	-	30,000	32,000	2,000	6.67%
Rent	6,166	6,510	6,510	6,510	-	0.00%
Staff Training	3,511	2,664	5,500	5,500	-	0.00%
Telecommunications	23,805	22,438	46,000	46,000	-	0.00%
Travel/Meals	2,188	600	2,000	2,000	-	0.00%
Building Capital (Minor)	148,469	27,514	250,200	283,800	33,600	13.43%
Debenture Payments	274,728	255,437	255,437	255,521	84	0.03%
Garbage	34,177	32,699	30,000	30,000	-	0.00%
Grounds Maintenance	38,110	51,875	26,000	36,000	10,000	38.46%
Janitorial	157,439	227,074	145,000	145,000	-	0.00%
Maintenance & Repairs/Building	83,377	96,970	95,000	95,000	-	0.00%
Maintenance & Repairs/Painting	44,054	42,504	62,000	62,000	-	0.00%
Maintenance & Repairs/Electrical	13,088	13,706	15,000	15,000	-	0.00%
Maintenance & Repairs/HVAC	22,019	6,729	6,000	6,000	-	0.00%

COUNTY OF HURON
Social Services - Public Housing
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Plumbing	35,550	33,934	29,000	29,000	-	0.00%
Mortgage	-	-	-	-	-	0.00%
Taxes	426,059	382,689	425,000	430,000	5,000	1.18%
Utilities/Heat	56,060	57,338	73,500	73,500	-	0.00%
Utilities/Hydro	251,133	236,462	357,600	347,600	(10,000)	-2.80%
Utilities/Water & Sewer	216,168	205,950	206,000	206,000	-	0.00%
Depreciation - Capital Assets	647,516	673,634	695,734	689,090	(6,644)	-0.95%
Gain or Loss on disposal of capital assets	95,240	-	-	-	-	0.00%
Total Operational	2,629,041	2,387,588	2,782,081	2,816,121	34,040	1.22%
PROGRAM						
Evictions	2,095	408	2,000	2,000	-	0.00%
Tribunals	3,880	1,680	3,200	3,200	-	0.00%
Winter Clothing and Uniforms	1,899	1,933	1,600	1,600	-	0.00%
Rent Supplement Subsidy	53,928	45,140	47,000	47,000	-	0.00%
Miscellaneous Program	-	-	-	-	-	0.00%
Total Program	61,802	49,161	53,800	53,800	-	0.00%
TOTAL EXPENDITURES	3,803,844	3,596,320	4,214,424	4,348,003	133,579	3.17%
(SURPLUS)/DEFICIT - ACCRUAL	1,840,304	1,574,683	2,291,675	2,343,587	51,912	2.27%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,840,304	1,574,683	2,291,675	2,343,587	51,912	2.27%

COUNTY OF HURON
Social Services - Non Profit Housing
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Other Grants	339,717	339,716	339,716	339,716	-	0.00%
Total Federal Grants	339,717	339,716	339,716	339,716	-	0.00%
TOTAL REVENUE	339,717	339,716	339,716	339,716	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	48,065	45,573	33,974	31,761	(2,213)	-6.51%
Salaries - Part Time	339	5,787	14,415	20,467	6,052	41.98%
Total Salaries	48,404	51,360	48,389	52,228	3,839	7.93%
BENEFITS						
Statutory Benefits	3,590	3,932	3,411	3,735	324	9.50%
Extended Benefits	5,028	4,988	4,018	4,054	36	0.90%
OMERS	4,488	4,521	4,461	6,779	2,318	51.96%
Total Benefits	13,106	13,442	11,890	14,568	2,678	22.52%
Total Salaries and Benefits	61,509	64,802	60,279	66,796	6,517	10.81%
PURCHASED SERVICE						
Intra County Purchases	3,225	3,225	3,225	3,225	-	0.00%
Total Purchased Service	3,225	3,225	3,225	3,225	-	0.00%
OPERATIONAL						
Associations/Memberships	2,250	2,395	2,000	2,000	-	0.00%
Office Expense	500	500	500	500	-	0.00%
Postage/Courier	300	300	500	500	-	0.00%
Rent	2,790	2,790	2,790	2,790	-	0.00%
Staff Training	2,000	2,000	2,000	2,000	-	0.00%
Telecommunications	1,000	1,000	1,000	1,000	-	0.00%
Travel/Meals	380	300	300	300	-	0.00%
Total Operational	9,220	9,285	9,090	9,090	-	0.00%
PROGRAM						

COUNTY OF HURON
Social Services - Non Profit Housing
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Rent Supplement Subsidy	996,429	869,607	1,132,000	1,132,000	-	0.00%
Total Program	996,429	869,607	1,132,000	1,132,000	-	0.00%
TOTAL EXPENDITURES	1,070,384	946,919	1,204,594	1,211,111	6,517	0.54%
(SURPLUS)/DEFICIT - ACCRUAL	730,667	607,204	864,878	871,395	6,517	0.75%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	730,667	607,204	864,878	871,395	6,517	0.75%

COUNTY OF HURON

Social Services - Invest in Affordable Housing

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	399,519	405,324	381,458	347,364	(34,094)	-8.94%
Total Provincial Grants	399,519	405,324	381,458	347,364	(34,094)	-8.94%
TOTAL REVENUE	399,519	405,324	381,458	347,364	(34,094)	-8.94%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	60,081	56,969	25,173	28,991	3,818	15.17%
Salaries - Part Time	424	-	-	10,234	10,234	0.00%
Total Salaries	60,505	56,969	25,173	39,225	14,052	55.82%
BENEFITS						
Statutory Benefits	4,487	4,284	1,482	2,576	1,094	73.82%
Extended Benefits	6,286	6,280	1,892	1,944	52	2.75%
OMERS	10,926	(728)	2,872	3,011	139	4.84%
Total Benefits	21,700	9,836	6,246	7,531	1,285	20.57%
Total Salaries and Benefits	82,204	66,805	31,419	46,756	15,337	48.81%
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	2,748	2,290	-	2,000	2,000	0.00%
Legal Fees	4,927	227	-	500	500	0.00%
Total Purchased Service	7,674	2,517	-	2,500	2,500	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	934	-	-	-	-	0.00%
Office Expense	31	-	-	-	-	0.00%
Postage/Courier	11	14	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%

COUNTY OF HURON**Social Services - Invest in Affordable Housing**

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Operational	975	14	-	-	-	0.00%
PROGRAM						
Rent Supplement Subsidy	391,303	368,477	381,458	347,364	(34,094)	-8.94%
Total Program	391,303	368,477	381,458	347,364	(34,094)	-8.94%
TOTAL EXPENDITURES	482,156	437,811	412,877	396,620	(16,257)	-3.94%
(SURPLUS)/DEFICIT - ACCRUAL	82,637	32,487	31,419	49,256	17,837	56.77%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	82,637	32,487	31,419	49,256	17,837	56.77%

COUNTY OF HURON
Social Services -OPHI
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	15,837	87,225	520,534	457,678	(62,856)	-12.08%
Total Provincial Grants	15,837	87,225	520,534	457,678	(62,856)	-12.08%
TOTAL REVENUE	15,837	87,225	520,534	457,678	(62,856)	-12.08%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	17,295	10,711	(6,584)	-38.07%
Salaries - Part Time	-	7,234	18,018	15,350	(2,668)	-14.81%
Total Salaries	-	7,234	35,313	26,061	(9,252)	-26.20%
BENEFITS						
Statutory Benefits	-	632	2,782	2,094	(688)	-24.73%
Extended Benefits	-	4	3,130	3,123	(7)	-0.22%
OMERS	-	-	2,704	5,463	2,759	102.03%
Total Benefits	-	635	8,616	10,680	2,064	23.96%
Total Salaries and Benefits	-	7,870	43,929	36,741	(7,188)	-16.36%
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	1,501	-	-	-	-	0.00%
Legal Fees	-	856	-	-	-	0.00%
Total Purchased Service	1,501	856	-	-	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	432	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services -OPHI
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Operational	432	-	-	-	-	0.00%
PROGRAM						
Rent Supplement Subsidy	13,904	78,499	213,586	544,702	331,116	155.03%
Total Program	13,904	78,499	213,586	544,702	331,116	155.03%
TOTAL EXPENDITURES	15,837	87,225	257,515	581,443	323,928	125.79%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	(263,019)	123,765	386,784	-147.06%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	(263,019)	123,765	386,784	-147.06%

COUNTY OF HURON
Social Services - Countyview
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Miscellaneous Revenue	5,481	4,889	2,000	5,000	3,000	150.00%
Rent/Lease	212,288	214,556	215,000	215,000	-	0.00%
Total Other Revenue	217,769	219,445	217,000	220,000	3,000	1.38%
TOTAL REVENUE	217,769	219,445	217,000	220,000	3,000	1.38%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,489	14,639	14,658	27,317	12,659	86.36%
Total Salaries	14,956	15,105	14,658	27,317	12,659	86.36%
BENEFITS						
Statutory Benefits	1,278	1,305	1,309	2,490	1,181	90.22%
Extended Benefits	1,494	1,445	1,970	2,812	842	42.74%
OMERS	1,347	1,360	1,319	2,474	1,155	87.57%
Total Benefits	4,119	4,109	4,598	7,776	3,178	69.12%
Total Salaries and Benefits	19,075	19,215	19,256	35,093	15,837	82.24%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	2,538	9,910	1,400	1,400	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Total Equipment	2,538	9,910	1,400	1,400	-	0.00%
PURCHASED SERVICE						
Insurance	6,298	7,500	7,500	12,700	5,200	69.33%
Maintenance Contracts	694	708	1,100	1,100	-	0.00%
Life Safety Systems	5,777	3,240	5,000	5,000	-	0.00%
Snow Removal Contract	13,069	10,572	12,000	12,000	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	25,838	22,020	25,600	30,800	5,200	20.31%
OPERATIONAL						

COUNTY OF HURON
Social Services - Countyview
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Office Expense	-	-	100	100	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Receivable Write Off	-	-	500	500	-	0.00%
Rent	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	1,050	998	1,200	1,200	-	0.00%
Travel/Meals	198	305	100	100	-	0.00%
Garbage	933	1,551	3,000	3,000	-	0.00%
Grounds Maintenance	297	828	1,000	1,000	-	0.00%
Janitorial	2,334	3,019	2,400	2,400	-	0.00%
Maintenance & Repairs/Building	2,470	2,620	6,500	6,500	-	0.00%
Maintenance & Repairs/Painting	1,628	1,099	3,000	3,000	-	0.00%
Maintenance & Repairs/Electrical	791	132	1,000	1,000	-	0.00%
Maintenance & Repairs/HVAC	7,918	7,084	4,000	4,000	-	0.00%
Maintenance & Repairs/Plumbing	2,849	1,887	2,500	2,500	-	0.00%
Utilities/Heat	8,631	6,877	11,000	11,000	-	0.00%
Utilities/Hydro	11,168	10,981	14,000	13,500	(500)	-3.57%
Utilities/Water & Sewer	5,434	5,432	4,000	4,500	500	12.50%
Depreciation - Capital Assets	100,280	100,280	100,905	100,278	(627)	-0.62%
Total Operational	145,003	143,094	155,205	154,578	(627)	-0.40%
PROGRAM						
Evictions	-	-	-	-	-	0.00%
Tribunals	-	-	-	-	-	0.00%
Winter Clothing and Uniforms	-	126	-	-	-	0.00%
Total Program	-	126	-	-	-	0.00%
TOTAL EXPENDITURES	192,453	194,364	201,461	221,871	20,410	10.13%
(SURPLUS)/DEFICIT - ACCRUAL	(25,316)	(25,081)	(15,539)	1,871	17,410	-112.04%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(25,316)	(25,081)	(15,539)	1,871	17,410	-112.04%

COUNTY OF HURON
Homelessness - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	496,804	1,124,689	522,852	1,238,420	715,568	136.86%
Total Provincial Grants	496,804	1,124,689	522,852	1,238,420	715,568	136.86%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Federal Other Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Tax Sale Sundry	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Donations	-	-	-	-	-	0.00%
Miscellaneous Revenue	-	3,335	-	58,000	58,000	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	3,335	-	58,000	58,000	0.00%
TOTAL REVENUE	496,804	1,128,024	522,852	1,296,420	773,568	147.95%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	49,644	61,115	123,356	137,736	14,380	11.66%
Salaries - Part Time	37,412	7,887	-	124,527	124,527	0.00%
Total Salaries	87,056	69,002	123,356	262,263	138,907	112.61%
BENEFITS						
Statutory Benefits	6,644	5,171	9,139	21,891	12,752	139.53%
Extended Benefits	4,218	4,150	11,286	12,263	977	8.66%
OMERS	5,342	6,611	12,545	13,900	1,355	10.80%
Total Benefits	16,203	15,933	32,970	48,054	15,084	45.75%

COUNTY OF HURON
Homelessness - Summary
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Salaries and Benefits	103,259	84,935	156,326	310,317	153,991	98.51%
OPERATIONAL						
Miscellaneous Admin.	3,387	12,300	-	2,000	2,000	0.00%
Total Operational	3,387	12,300	-	2,000	2,000	0.00%
PROGRAM						
Emergency Shelter Solutions	132,872	651,301	95,000	886,255	791,255	832.90%
Housing w/ Related Supports	228,108	231,325	278,202	269,318	(8,884)	-3.19%
Other Services and Supports	15,000	3,701	15,000	50,000	35,000	233.33%
Homelessness Prevention	66,250	166,915	77,750	45,000	(32,750)	-42.12%
Purchase of Service	-	-	-	62,000	62,000	0.00%
Miscellaneous Program	-	-	-	5,000	5,000	0.00%
Total Program	442,230	1,053,241	465,952	1,317,573	851,621	182.77%
TOTAL EXPENDITURES	548,877	1,150,476	622,278	1,629,890	1,007,612	161.92%
(SURPLUS)/DEFICIT - ACCRUAL	52,073	22,452	99,426	333,470	234,044	235.40%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	52,073	22,452	99,426	333,470	234,044	235.40%

COUNTY OF HURON

Social Services - Out Of The Cold Admin
 Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	299,700	299,700	0.00%
Total Provincial Grants	-	-	-	299,700	299,700	0.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Donations	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	24,000	24,000	0.00%
TOTAL REVENUE	-	-	-	323,700	323,700	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	62,264	62,264	0.00%
Total Salaries	-	-	-	62,264	62,264	0.00%
BENEFITS						
Statutory Benefits	-	-	-	5,626	5,626	0.00%
Extended Benefits	-	-	-	37	37	0.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	-	-	-	5,663	5,663	0.00%
Total Salaries and Benefits	-	-	-	67,926	67,926	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
CHPI-Emergency Shelter Solutions	-	259	-	426,666	426,666	0.00%
CHPI-Housing w/ Related Supports	-	-	-	-	-	0.00%

COUNTY OF HURON**Social Services - Out Of The Cold Admin****Budget for the year ending December 31, 2021**

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
CHPI-Other Services and Supports	-	-	-	-	-	0.00%
CHPI-Homelessness Prevention	-	-	-	-	-	0.00%
Total Program	-	259	-	426,666	426,666	0.00%
TOTAL EXPENDITURES	-	259	-	494,592	494,592	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	259	-	170,892	170,892	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	259	-	170,892	170,892	0.00%

COUNTY OF HURON
Social Services - CHPI Pathways
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	24,000	24,000	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	102,872	102,872	0.00%
Salaries - Part Time	-	-	-	31,131	31,131	0.00%
Total Salaries	-	-	-	134,003	134,003	0.00%
BENEFITS						
Statutory Benefits	-	-	-	10,564	10,564	0.00%
Extended Benefits	-	-	-	8,934	8,934	0.00%
OMERS	-	-	-	10,535	10,535	0.00%
Total Benefits	-	-	-	30,032	30,032	0.00%
Total Salaries and Benefits	-	-	-	164,036	164,036	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
CHPI-Emergency Shelter Solutions	-	-	-	-	-	0.00%
CHPI-Housing w/ Related Supports	-	-	-	-	-	0.00%
CHPI-Other Services and Supports	-	-	-	-	-	0.00%
CHPI-Homelessness Prevention	-	-	-	-	-	0.00%
Total Program	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	-	-	-	164,036	164,036	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	140,036	140,036	0.00%

COUNTY OF HURON
Social Services - CHPI Pathways
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	140,036	140,036	0.00%

COUNTY OF HURON
Social Services - CHPI
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	496,804	421,682	522,852	578,131	55,279	10.57%
Total Provincial Grants	496,804	421,682	522,852	578,131	55,279	10.57%
TOTAL REVENUE	496,804	421,682	522,852	578,131	55,279	10.57%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	49,644	61,115	123,356	34,864	(88,492)	-71.74%
Salaries - Part Time	37,412	7,887	-	31,132	31,132	0.00%
Total Salaries	87,056	69,002	123,356	65,996	(57,360)	-46.50%
BENEFITS						
Statutory Benefits	6,644	5,171	9,139	5,702	(3,437)	-37.61%
Extended Benefits	4,218	4,150	11,286	3,292	(7,994)	-70.83%
OMERS	5,342	6,611	12,545	3,365	(9,180)	-73.18%
Total Benefits	16,203	15,933	32,970	12,359	(20,611)	-62.51%
Total Salaries and Benefits	103,259	84,935	156,326	78,355	(77,971)	-49.88%
OPERATIONAL						
Miscellaneous Admin.	3,387	300	-	2,000	2,000	0.00%
Total Operational	3,387	300	-	2,000	2,000	0.00%
PROGRAM						
CHPI-Emergency Shelter Solutions	132,872	68,400	95,000	99,000	4,000	4.21%
CHPI-Housing w/ Related Supports	228,108	231,325	278,202	269,318	(8,884)	-3.19%
CHPI-Other Services and Supports	15,000	-	15,000	40,000	25,000	166.67%
CHPI-Homelessness Prevention	66,250	58,915	77,750	45,000	(32,750)	-42.12%
Purchase of Service	-	-	-	62,000	62,000	0.00%
Miscellaneous Program	-	-	-	5,000	5,000	0.00%
Total Program	442,230	358,639	465,952	520,318	54,366	11.67%
TOTAL EXPENDITURES	548,877	443,874	622,278	600,673	(21,605)	-3.47%

COUNTY OF HURON
Social Services - CHPI
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	52,073	22,192	99,426	22,542	(76,884)	-77.33%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	52,073	22,192	99,426	22,542	(76,884)	-77.33%

COUNTY OF HURON

Social Services - Social Service Relief Fund - COVID

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	703,008	-	360,589	360,589	0.00%
Total Provincial Grants	-	703,008	-	360,589	360,589	0.00%
TOTAL REVENUE	-	703,008	-	360,589	360,589	0.00%
EXPENDITURES						
OPERATIONAL						
Miscellaneous Admin.	-	12,000	-	-	-	0.00%
Total Operational	-	12,000	-	-	-	0.00%
PROGRAM						
CHPI-Emergency Shelter Solutions	-	582,641	-	360,589	360,589	0.00%
CHPI-Housing w/ Related Supports	-	-	-	-	-	0.00%
CHPI-Other Services and Supports	-	366	-	-	-	0.00%
CHPI-Homelessness Prevention	-	108,000	-	-	-	0.00%
Total Program	-	691,008	-	360,589	360,589	0.00%
TOTAL EXPENDITURES	-	703,008	-	360,589	360,589	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Housing Reaching Home
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Miscellaneous Revenue	-	3,335	-	10,000	10,000	0.00%
Total Other Revenue	-	3,335	-	10,000	10,000	0.00%
TOTAL REVENUE	-	3,335	-	10,000	10,000	0.00%
EXPENDITURES						
PROGRAM						
Reaching Home-Other Services and Supports	-	3,335	-	10,000	10,000	0.00%
Total Program	-	3,335	-	10,000	10,000	0.00%
TOTAL EXPENDITURES	-	3,335	-	10,000	10,000	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Rental Supportive Housing

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	941,775	226,026	642,850	-	(642,850)	-100.00%
Total Provincial Grants	941,775	226,026	642,850	-	(642,850)	-100.00%
TOTAL REVENUE	941,775	226,026	642,850	-	(642,850)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Legal Fees	-	-	15,000	-	(15,000)	-100.00%
Total Purchased Service	-	-	15,000	-	(15,000)	-100.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Rental Supportive Housing

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Garbage	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	-	-	-	-	-	0.00%
Utilities/Hydro	-	-	-	-	-	0.00%
Utilities/Water & Sewer	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Rent Supplement Subsidy	941,775	226,026	627,850	-	(627,850)	-100.00%
Total Program	941,775	226,026	627,850	-	(627,850)	-100.00%
TOTAL EXPENDITURES	941,775	226,026	642,850	-	(642,850)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

County of Huron
Property Services
Future Sustainability
For the year ending December 31, 2021

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
Ambulance Base Reserves	129,104	Amount charged to EMS operating for future base reserves
TOTAL FUNDING REQUESTED	129,104	

County of Huron
Property Services
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
IT Department Renovation @CH	Bldg-Interior	Asset Maintenance			\$70,700		
Slate Roof Replacement (Top Up) @Gaul	Bldg-Exterior	Asset Maintenance			\$58,500		
Improve Traffic Flow to Main Entrance @JMB	Grounds	Health & Safety			\$54,500	27,250	MCCSS - 50% of cost is permissible
Anti-Slip Resurfacing @EMS	Bldg-Interior	Health & Safety			\$50,000		
Auditorium Accessibility @JMB	Bldg-Exterior	Accessibility			\$35,000		
Upgrade Fire Alarm Audibility (Top Up) @Courthouse	Bldg-Interior	Health & Safety			\$33,500		
Boardroom Accessibility @57 Napier	Bldg-Interior	Accessibility			\$30,000		
Courtyard Refurbishment @Gaul	Grounds	Asset Maintenance			\$29,000		
Consulation to Refurbish South Elevator in 2022 @CH	Bldg-Interior	Consulting			\$28,000		
Hot Water Heating Circulation Pumps Replacement	Equipment	Energy Efficiency			\$17,000		
Nortec Communication Cards @Museum	Equipment	Asset Maintenance		humidifiers	\$6,500		
Computer Refresh/New x 2	Equipment	Asset Maintenance			\$0		Covered by Fleet
Vacuum Replacement	Equipment	Asset Maintenance			\$1,400		
Building Condition Assessments @Museum, CH, JMB *	Bldg-interior	Asset Maintenance			\$50,000		Minor capital
Upgrade Pole Lights to LED's @EMS, Museum *	Grounds	Energy Efficiency			\$20,800		Minor capital
Upgrade truck bay lights to LED's @EMS*	Bldg-Interior	Energy Efficiency			\$20,000		Minor capital
Installation of No Touch Faucets *	Bldg-Interior	Health & Safety			\$20,800		Minor capital
Door Automation @CH, Museum *	Bldg-Exterior	Accessibility			\$17,000		Minor capital
North Exterior Door Replacement @57 Napier *	Bldg-Exterior	Asset Maintenance			\$17,000		Minor capital
Insulate boiler piping @Gaul *	Bldg-Interior	Energy Efficiency			\$7,500		Minor capital
Water Bottle Filling Stations @Courthouse*	Bldg-Interior	Environmental			\$4,500		Minor capital
Designated Substance Survey (DSS) @Museum *	Bldg-Interior	Health & Safety			\$2,800		Minor capital
<i>Carry Over from 2020</i>					\$552,336		
<i>Install Slate Roof @Gaul \$259,400</i>	Bldg-Exterior	Asset Maintenance		PS01 20		259,400	Capital Carryforward
<i>North Step Replacement @CH \$70,573</i>	Bldg-Exterior	Health & Safety		PS03 20		70,573	Capital Carryforward
<i>Accessible Front Ramp @Museum \$55,886</i>	Bldg-Exterior	Health & Safety		PS04 20		55,886	Capital Carryforward
<i>Upgrade Lighting @Courthouse \$51,600</i>	Bldg-Interior	Energy Efficiency		PS06 20		51,600	Capital Carryforward
<i>Upgrade Fire Alarm Audibility @Courthouse \$22,077</i>	Bldg-Interior	Health & Safety		PS07 20		22,077	Capital Carryforward
<i>Uninterrupted Power Supply @JMB \$25,800</i>	Equipment	Asset Maintenance		PS08 20		25,800	Capital Carryforward
<i>Replace Grease Interceptors @Goderich EMS, Exeter EMS \$23,600</i>	Bldg-Interior	Asset Maintenance		PS11 20MC		23,600	Minor Capital Carryforward
<i>Energy Audits @JMB,CH, 57 Napier \$23,000</i>	Bldg-Interior	Energy Efficiency		PS12 20		23,000	Minor Capital Carryforward
<i>Professional Fees for Grants \$20,400</i>	Bldg-Interior	Asset Maintenance		PS20 20MC		20,400	Minor Capital Carryforward
TOTAL CAPITAL FUNDING REQUEST	No Data	No Data	No Data	No Data	\$1,126,836	552,336	No Data
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$899,436		
TOTAL Minor Capital (operating)					\$227,400		
LESS: DEPRECIATION					-\$414,100		
NET CAPITAL FUNDING REQUIREMENTS					\$712,736		

COUNTY OF HURON

Property Services - Summary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	29,015	-	-	-	-	0.00%
Total Federal Grants	29,015	-	-	-	-	0.00%
OTHER REVENUE						
Rent/Lease	1,685,435	1,666,621	1,561,088	1,452,652	(108,435)	-6.95%
Third Party Recoveries	9,105	5,030	-	-	-	0.00%
Total Other Revenue	1,694,540	1,671,651	1,561,088	1,452,652	(108,435)	-6.95%
TOTAL REVENUE	1,723,555	1,671,651	1,561,088	1,452,652	(108,435)	-6.95%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	572,307	560,206	476,498	437,612	(38,886)	-8.16%
Salaries - Part Time	73,943	67,451	53,347	57,983	4,636	8.69%
Salaries - Time Off in Lieu Owing	(180)	-	-	-	-	0.00%
Total Salaries	646,069	627,657	529,845	495,595	(34,250)	-6.46%
BENEFITS						
Statutory Benefits	50,275	49,333	41,278	40,808	(470)	-1.14%
Extended Benefits	54,891	54,408	53,754	49,476	(4,278)	-7.96%
OMERS	61,032	60,545	50,650	46,150	(4,500)	-8.88%
Total Benefits	166,197	164,286	145,682	136,434	(9,248)	-6.35%
Total Salaries and Benefits	812,267	791,943	675,527	632,029	(43,498)	-6.44%
EQUIPMENT						

COUNTY OF HURON

Property Services - Summary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	1,048	411	-	-	-	0.00%
Equipment Repairs & Maint.	16,754	13,352	13,000	11,800	(1,200)	-9.23%
Equipment Replacement New (under \$1,000)	2,171	729	4,350	4,100	(250)	-5.75%
Vehicle Lease & Operation	45,602	39,595	50,000	50,000	-	0.00%
Total Equipment	65,574	54,088	67,350	65,900	(1,450)	-2.15%
PURCHASED SERVICE						
Consulting/Professional Fees	31,494	366	-	-	-	0.00%
Insurance	35,721	34,500	37,950	58,700	20,750	54.68%
Occupational Accident Insurance	9,499	10,521	11,275	11,275	-	0.00%
Legal Fees	1,722	10,184	2,000	2,000	-	0.00%
Maintenance Contracts	3,254	4,249	5,800	5,800	-	0.00%
Security	2,148	3,815	2,500	2,500	-	0.00%
Life Safety Systems	22,650	24,440	26,000	26,000	-	0.00%
Snow Removal Contract	56,809	43,352	65,950	65,950	-	0.00%
Miscellaneous Services	20	285	-	-	-	0.00%
Total Purchased Service	163,318	131,713	151,475	175,775	24,300	16.04%
OPERATIONAL						
Advertising	372	750	500	500	-	0.00%
Associations/Memberships	61	224	-	-	-	0.00%
Conventions/Conferences	460	-	1,000	1,000	-	0.00%
Office Expense	3,651	2,212	3,100	3,100	-	0.00%
Postage/Courier	1,976	1,674	1,400	1,400	-	0.00%
Publications & Subscriptions	1,053	1,153	800	800	-	0.00%
Staff Training	2,173	1,599	4,000	4,000	-	0.00%
Telecommunications	9,048	8,247	8,800	8,800	-	0.00%
Travel/Meals	1,525	891	400	400	-	0.00%
Building Minor Capital	95,541	5,346	129,400	227,400	98,000	75.73%
Waste Removal	7,807	8,014	15,400	12,900	(2,500)	-16.23%
Grounds Maintenance	21,894	26,604	17,200	16,200	(1,000)	-5.81%
Janitorial	66,620	61,673	60,800	61,900	1,100	1.81%
Maintenance & Repairs/Building	51,778	34,996	59,400	53,600	(5,800)	-9.76%

COUNTY OF HURON

Property Services - Summary

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Electrical	22,974	9,936	29,500	26,500	(3,000)	-10.17%
Maintenance & Repairs/HVAC	53,107	23,958	45,350	41,850	(3,500)	-7.72%
Maintenance & Repairs/Plumbing	74,472	29,765	26,350	24,850	(1,500)	-5.69%
Taxes	17,406	23,273	20,000	20,000	-	0.00%
Utilities/Heat	80,555	63,411	105,000	94,700	(10,300)	-9.81%
Utilities/Hydro	245,492	227,445	248,200	211,100	(37,100)	-14.95%
Utilities/Water & Sewer	25,801	16,905	28,500	25,000	(3,500)	-12.28%
Depreciation - Capital Assets	665,346	660,399	633,585	620,830	(12,755)	-2.01%
Total Operational	1,459,970	1,208,904	1,438,885	1,457,030	18,145	1.26%
PROGRAM						
Winter Clothing and Uniforms	3,145	1,413	3,000	3,000	-	0.00%
Total Program	3,145	1,533	3,000	3,000	-	0.00%
TOTAL EXPENDITURES	2,504,274	2,188,181	2,336,237	2,333,734	(2,503)	-0.11%
(SURPLUS)/DEFICIT - ACCRUAL	780,719	516,530	775,149	881,082	105,932	13.67%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(629,100)	(414,100)	215,000	-34.18%
Add Capital Asset Expenditures			805,000	899,436	94,436	11.73%
Add Future Sustainability			129,104	129,104	-	0.00%
Less: Transfer from accumulated surplus			(175,900)	(552,336)	(376,436)	214.01%
TOTAL COUNTY LEVY	780,719	516,530	904,253	943,186	38,932	4.31%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	29,015	-	-	-	-	0.00%
Total Federal Grants	29,015	-	-	-	-	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Rent/Lease	-	-	-	-	-	0.00%
Third Party Recoveries	9,105	-	-	-	-	0.00%
Total Other Revenue	9,105	-	-	-	-	0.00%
TOTAL REVENUE	38,120	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	423,019	454,157	389,004	316,801	(72,203)	-18.56%
Salaries - Part Time	32,892	7,941	18,378	22,521	4,143	22.54%
Salaries - Time Off in Lieu Owing	(180)	-	-	-	-	0.00%
Total Salaries	455,731	462,098	407,382	339,322	(68,060)	-16.71%
BENEFITS						
Statutory Benefits	34,227	35,990	30,636	26,709	(3,927)	-12.82%
Extended Benefits	39,851	42,195	44,462	37,173	(7,289)	-16.39%
OMERS	43,300	46,980	39,467	31,938	(7,529)	-19.08%
Burden	-	-	-	-	-	0.00%
Total Benefits	117,377	125,165	114,565	95,820	(18,745)	-16.36%
Total Salaries and Benefits	573,108	587,262	521,947	435,142	(86,805)	-16.63%
EQUIPMENT						
Equipment Rentals/Leases	1,048	411	-	-	-	0.00%
Equipment Repairs & Maint.	1,585	2,546	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	1,098	-	-	-	-	0.00%
Vehicle Lease & Operation	45,602	39,595	50,000	50,000	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Total Equipment	49,332	42,552	50,000	50,000	-	0.00%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Consulting/Professional Fees	6,532	366	-	-	-	0.00%
Insurance	1,476	1,800	1,800	3,000	1,200	66.67%
Occupational Accident Insurance	9,499	10,521	11,275	11,275	-	0.00%
Intra County Purchases	-	-	-	3,550	3,550	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	1,722	10,184	2,000	2,000	-	0.00%
Maintenance Contracts	3,254	4,249	5,800	5,800	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Security	2,148	3,815	2,500	2,500	-	0.00%
Life Safety Systems	22,650	24,440	26,000	26,000	-	0.00%
Snow Removal Contract	-	-	-	-	-	0.00%
Miscellaneous Services	-	285	-	-	-	0.00%
Total Purchased Service	47,282	55,661	49,375	54,125	4,750	9.62%
OPERATIONAL						
Advertising	372	750	500	500	-	0.00%
Associations/Memberships	61	224	-	-	-	0.00%
Conventions/Conferences	460	-	1,000	1,000	-	0.00%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	241	428	200	200	-	0.00%
Office Expense	3,199	2,092	3,100	3,100	-	0.00%
Postage/Courier	1,976	1,674	1,400	1,400	-	0.00%
Publications & Subscriptions	1,053	1,153	800	800	-	0.00%
Staff Training	2,173	1,599	4,000	4,000	-	0.00%
Telecommunications	8,461	7,595	8,800	8,800	-	0.00%
Travel/Meals	1,520	891	400	400	-	0.00%
Building Capital (minor)	95,541	5,346	129,400	227,400	98,000	75.73%
Grounds Maintenance	2,264	5,820	1,000	1,000	-	0.00%
Janitorial	-	338	-	-	-	0.00%
Maintenance & Repairs/Building	7,301	4,484	300	300	-	0.00%
Maintenance & Repairs/Electrical	3,819	-	300	300	-	0.00%
Maintenance & Repairs/HVAC	2,404	1,998	1,200	1,200	-	0.00%
Maintenance & Repairs/Plumbing	9,273	19,970	3,000	3,000	-	0.00%
Taxes	4,234	7,081	5,000	5,000	-	0.00%
Depreciation - Capital Assets	665,346	660,399	633,585	620,830	(12,755)	-2.01%
Gain or Loss on disposal of capital assets	10,377	-	-	-	-	0.00%
Total Operational	824,655	726,036	793,985	879,230	85,245	10.74%
PROGRAM						
Winter Clothing and Uniforms	3,145	1,413	3,000	3,000	-	0.00%
Miscellaneous Program	-	120	-	-	-	0.00%

COUNTY OF HURON**Property Services - General****Budget for the year ending December 31, 2021**

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Program	3,145	1,533	3,000	3,000	-	0.00%
TOTAL EXPENDITURES	1,497,521	1,413,045	1,418,307	1,421,497	3,190	0.22%
(SURPLUS)/DEFICIT - ACCRUAL	1,459,401	1,413,045	1,418,307	1,421,497	3,190	0.22%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,459,401	1,413,045	1,418,307	1,421,497	3,190	0.22%

COUNTY OF HURON
Property Services - Courthouse
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	363,495	400,152	400,153	375,974	(24,179)	-6.04%
Third Party Recoveries	-	3,544	-	-	-	0.00%
Total Other Revenue	363,495	403,696	400,153	375,974	(24,179)	-6.04%
TOTAL REVENUE	363,495	403,696	400,153	375,974	(24,179)	-6.04%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	15,580	15,745	58,781	75,748	16,967	28.86%
Total Salaries	15,580	15,745	58,781	75,748	16,967	28.86%
BENEFITS						
Statutory Benefits	1,252	1,380	5,105	6,910	1,805	35.36%
Extended Benefits	1,589	1,600	6,185	7,807	1,622	26.22%
OMERS	1,491	1,540	5,368	6,856	1,488	27.72%
Total Benefits	4,332	4,519	16,658	21,573	4,915	29.51%
Total Salaries and Benefits	19,912	20,265	75,439	97,321	21,882	29.01%
EQUIPMENT						
Equipment Repairs & Maint.	5,210	647	1,300	1,300	-	0.00%
Equipment Replacement New (under \$1,000)	305	-	400	400	-	0.00%
Total Equipment	5,515	647	1,700	1,700	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	24,962	-	-	-	-	0.00%
Insurance	3,936	4,700	4,700	8,000	3,300	70.21%
Snow Removal Contract	2,052	1,713	3,500	3,500	-	0.00%
Total Purchased Service	30,951	6,413	8,200	11,500	3,300	40.24%
OPERATIONAL						
Travel/Meals	5	-	-	-	-	0.00%
Garbage	2,027	2,739	3,000	3,000	-	0.00%
Grounds Maintenance	963	78	1,000	1,000	-	0.00%
Janitorial	5,449	3,612	10,100	10,100	-	0.00%

COUNTY OF HURON
Property Services - Courthouse
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Building	9,658	12,370	13,000	13,000	-	0.00%
Maintenance & Repairs/Electrical	8,029	2,904	4,000	4,000	-	0.00%
Maintenance & Repairs/HVAC	19,563	8,786	9,000	9,000	-	0.00%
Maintenance & Repairs/Plumbing	1,816	3,081	5,000	5,000	-	0.00%
Utilities/Heat	14,875	16,111	30,000	30,000	-	0.00%
Utilities/Hydro	47,290	40,433	55,000	55,000	-	0.00%
Utilities/Water & Sewer	2,020	1,494	4,000	4,000	-	0.00%
Total Operational	111,734	91,730	134,100	134,100	-	0.00%
TOTAL EXPENDITURES	168,112	119,056	219,439	244,621	25,182	11.48%
(SURPLUS)/DEFICIT - ACCRUAL	(195,382)	(284,640)	(180,714)	(131,353)	49,361	-27.31%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(195,382)	(284,640)	(180,714)	(131,353)	49,361	-27.31%

COUNTY OF HURON

Property Services - Health and Library Complex

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	312,749	261,908	156,375	-	(156,375)	-100.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	312,749	261,908	156,375	-	(156,375)	-100.00%
TOTAL REVENUE	312,749	261,908	156,375	-	(156,375)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	43,400	25,777	28,713	-	(28,713)	-100.00%
Total Salaries	43,400	25,759	28,713	-	(28,713)	-100.00%
BENEFITS						
Statutory Benefits	3,690	1,766	2,457	-	(2,457)	-100.00%
Extended Benefits	4,312	4,850	3,070	-	(3,070)	-100.00%
OMERS	3,967	1,870	2,668	-	(2,668)	-100.00%
Total Benefits	11,969	8,486	8,195	-	(8,195)	-100.00%
Total Salaries and Benefits	55,369	34,245	36,908	-	(36,908)	-100.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	1,793	2,019	1,200	-	(1,200)	-100.00%
Equipment Replacement New (under \$1,000)	-	220	250	-	(250)	-100.00%
Total Equipment	1,793	2,239	1,450	-	(1,450)	-100.00%
PURCHASED SERVICE						
Insurance	6,790	-	3,450	-	(3,450)	-100.00%
Snow Removal Contract	10,731	8,863	4,750	-	(4,750)	-100.00%
Total Purchased Service	17,521	8,863	8,200	-	(8,200)	-100.00%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Garbage	2,149	1,307	3,000	-	(3,000)	-100.00%
Grounds Maintenance	363	2,608	1,700	-	(1,700)	-100.00%
Janitorial	6,849	3,321	1,500	-	(1,500)	-100.00%

COUNTY OF HURON**Property Services - Health and Library Complex****Budget for the year ending December 31, 2021**

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Building	2,241	1,974	5,500	-	(5,500)	-100.00%
Maintenance & Repairs/Electrical	823	1,688	2,000	-	(2,000)	-100.00%
Maintenance & Repairs/HVAC	7,811	5,549	3,500	-	(3,500)	-100.00%
Maintenance & Repairs/Plumbing	26,916	2,422	1,500	-	(1,500)	-100.00%
Utilities/Heat	13,764	13,349	11,000	-	(11,000)	-100.00%
Utilities/Hydro	61,227	60,744	35,000	-	(35,000)	-100.00%
Utilities/Water & Sewer	6,651	2,586	3,500	-	(3,500)	-100.00%
Total Operational	128,793	95,548	68,200	-	(68,200)	-100.00%
TOTAL EXPENDITURES	203,476	140,894	114,758	-	(114,758)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	(109,273)	(121,014)	(41,617)	-	41,617	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(109,273)	(121,014)	(41,617)	-	41,617	-100.00%

COUNTY OF HURON

Property Services - Jacob Memorial Building

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	124,916	124,916	124,916	154,773	29,857	23.90%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	124,916	124,916	124,916	154,773	29,857	23.90%
TOTAL REVENUE	124,916	124,916	124,916	154,773	29,857	23.90%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	43,400	16,520	-	-	-	0.00%
Total Salaries	43,400	16,520	-	-	-	0.00%
BENEFITS						
Statutory Benefits	3,689	958	-	-	-	0.00%
Extended Benefits	4,311	1,080	-	-	-	0.00%
OMERS	3,967	1,032	-	-	-	0.00%
Total Benefits	11,967	3,070	-	-	-	0.00%
Total Salaries and Benefits	55,368	19,590	-	-	-	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	767	3,495	3,000	3,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	2,000	2,000	-	0.00%
Total Equipment	767	3,495	5,000	5,000	-	0.00%
PURCHASED SERVICE						
Insurance	8,364	10,000	10,000	16,900	6,900	69.00%
Snow Removal Contract	4,552	3,438	8,000	12,750	4,750	59.38%
Total Purchased Service	12,936	13,438	18,000	29,650	11,650	64.72%
OPERATIONAL						
Office Expense	411	-	-	-	-	0.00%
Telecommunications	587	652	-	-	-	0.00%
Garbage	1,361	1,543	4,000	4,000	-	0.00%

COUNTY OF HURON

Property Services - Jacob Memorial Building

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Grounds Maintenance	445	856	1,000	1,000	-	0.00%
Janitorial	4,895	2,933	2,500	2,500	-	0.00%
Maintenance & Repairs/Building	11,369	3,177	7,000	7,000	-	0.00%
Maintenance & Repairs/Electrical	3,392	437	6,000	5,000	(1,000)	-16.67%
Maintenance & Repairs/HVAC	7,991	1,825	8,000	8,000	-	0.00%
Maintenance & Repairs/Plumbing	29,320	271	3,000	3,000	-	0.00%
Utilities/Heat	13,592	2,707	18,000	19,000	1,000	5.56%
Utilities/Hydro	31,460	33,433	38,000	38,000	-	0.00%
Utilities/Water & Sewer	5,719	1,333	5,000	5,000	-	0.00%
Total Operational	110,542	49,167	92,500	92,500	-	0.00%
TOTAL EXPENDITURES	179,612	85,690	115,500	127,150	11,650	10.09%
(SURPLUS)/DEFICIT - ACCRUAL	54,696	(39,226)	(9,416)	(27,623)	(18,207)	193.36%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	54,696	(39,226)	(9,416)	(27,623)	(18,207)	193.36%

COUNTY OF HURON

Property Services - Clinton Storage

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	5,873	3,147	2,500	2,500	-	0.00%
Equipment Replacement New (under \$1,000)	768	263	500	500	-	0.00%
Total Equipment	6,641	3,410	3,000	3,000	-	0.00%
PURCHASED SERVICE						
Insurance	1,476	1,800	1,800	3,000	1,200	66.67%
Total Purchased Service	1,476	1,800	1,800	3,000	1,200	66.67%
OPERATIONAL						
Grounds Maintenance	730	372	300	300	-	0.00%
Janitorial	14,142	16,441	200	200	-	0.00%
Maintenance & Repairs/Building	1,995	437	1,000	1,000	-	0.00%
Maintenance & Repairs/Electrical	2,191	85	800	800	-	0.00%
Maintenance & Repairs/HVAC	175	105	750	750	-	0.00%
Maintenance & Repairs/Plumbing	35	29	750	750	-	0.00%
Total Operational	19,268	17,470	3,800	3,800	-	0.00%
TOTAL EXPENDITURES	27,385	22,679	8,600	9,800	1,200	13.95%
(SURPLUS)/DEFICIT - ACCRUAL	27,385	22,679	8,600	9,800	1,200	13.95%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	27,385	22,679	8,600	9,800	1,200	13.95%

COUNTY OF HURON**Property Services - Ambulance Stations****Budget for the year ending December 31, 2021**

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Rent/Lease	303,104	303,104	303,104	303,104	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	303,104	303,104	303,104	303,104	-	0.00%
TOTAL REVENUE	303,104	303,104	303,104	303,104	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	(303,104)	(303,104)	(303,104)	(286,630)	16,474	-5.44%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(303,104)	(303,104)	(303,104)	(286,630)	16,474	-5.44%

COUNTY OF HURON

Property Services - Ambulance Stations - Goderich

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PURCHASED SERVICE						
Insurance	1,279	1,500	1,500	2,600	1,100	73.33%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	12,464	11,014	13,000	13,000	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	13,743	12,514	14,500	15,600	1,100	7.59%
OPERATIONAL						
Grounds Maintenance	1,234	1,453	1,800	1,800	-	0.00%
Janitorial	769	1,158	400	1,500	1,100	275.00%
Maintenance & Repairs/Building	2,604	1,111	2,500	2,500	-	0.00%
Maintenance & Repairs/Electrical	328	1,204	1,000	1,000	-	0.00%
Maintenance & Repairs/HVAC	711	404	2,000	2,000	-	0.00%
Maintenance & Repairs/Plumbing	2,346	822	1,000	1,000	-	0.00%
Utilities/Heat	1,811	2,208	3,000	3,000	-	0.00%
Utilities/Hydro	3,009	3,102	5,200	4,300	(900)	-17.31%
Utilities/Water & Sewer	1,331	1,108	1,300	1,300	-	0.00%
Total Operational	14,142	12,570	18,200	18,400	200	1.10%
TOTAL EXPENDITURES	27,884	25,085	32,700	34,000	1,300	3.98%
(SURPLUS)/DEFICIT - ACCRUAL	27,884	25,085	32,700	34,000	1,300	3.98%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	27,884	25,085	32,700	34,000	1,300	3.98%

COUNTY OF HURON

Property Services - Ambulance Stations - Exeter

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
PURCHASED SERVICE						
Insurance	1,279	1,500	1,500	2,600	1,100	73.33%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	3,545	2,496	6,000	6,000	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	4,824	3,996	7,500	8,600	1,100	14.67%
OPERATIONAL						
Grounds Maintenance	6,920	2,778	1,000	1,500	500	50.00%
Janitorial	749	1,158	1,200	2,100	900	75.00%
Maintenance & Repairs/Building	6,339	594	2,800	2,500	(300)	-10.71%
Maintenance & Repairs/Electrical	1,112	658	1,500	1,500	-	0.00%
Maintenance & Repairs/HVAC	1,946	315	1,100	1,100	-	0.00%
Maintenance & Repairs/Plumbing	508	536	800	800	-	0.00%
Utilities/Heat	1,970	1,422	2,600	2,600	-	0.00%
Utilities/Hydro	3,363	3,689	6,300	5,800	(500)	-7.94%
Utilities/Water & Sewer	1,454	935	2,800	2,800	-	0.00%
Total Operational	24,360	12,084	20,100	20,700	600	2.99%
TOTAL EXPENDITURES	29,184	16,080	27,600	29,300	1,700	6.16%
(SURPLUS)/DEFICIT - ACCRUAL	29,184	16,080	27,600	29,300	1,700	6.16%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	29,184	16,080	27,600	29,300	1,700	6.16%

COUNTY OF HURON

Property Services - Ambulance Stations - Tuckersmith

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	472	834	-	-	-	0.00%
Total Equipment	472	834	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	1,279	1,500	1,500	2,600	1,100	73.33%
Snow Removal Contract	5,380	-	8,500	8,500	-	0.00%
Total Purchased Service	6,659	1,500	10,000	11,100	1,100	11.00%
OPERATIONAL						
Garbage	335	331	-	500	500	0.00%
Grounds Maintenance	826	952	1,000	1,000	-	0.00%
Janitorial	647	1,158	1,200	1,500	300	25.00%
Maintenance & Repairs/Building	1,726	827	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	59	333	2,000	2,000	-	0.00%
Maintenance & Repairs/HVAC	711	1,478	3,000	3,000	-	0.00%
Maintenance & Repairs/Plumbing	975	316	2,500	2,500	-	0.00%
Utilities/Heat	1,812	1,656	3,500	3,500	-	0.00%
Utilities/Hydro	4,493	3,988	6,800	6,300	(500)	-7.35%
Total Operational	11,583	11,512	24,000	24,300	300	1.25%
TOTAL EXPENDITURES	18,714	13,846	34,000	35,400	1,400	4.12%
(SURPLUS)/DEFICIT - ACCRUAL	18,714	13,846	34,000	35,400	1,400	4.12%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	18,714	13,846	34,000	35,400	1,400	4.12%

COUNTY OF HURON

Property Services - Ambulance Stations - Wingham

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	464	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	247	-	-	-	0.00%
Total Equipment	464	247	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	1,279	1,500	1,500	2,600	1,100	73.33%
Snow Removal Contract	6,574	4,686	7,500	7,500	-	0.00%
Total Purchased Service	7,853	6,186	9,000	10,100	1,100	12.22%
OPERATIONAL						
Grounds Maintenance	1,132	1,827	1,000	1,000	-	0.00%
Janitorial	711	1,158	1,200	1,500	300	25.00%
Maintenance & Repairs/Building	1,319	1,759	1,800	1,800	-	0.00%
Maintenance & Repairs/Electrical	-	948	800	800	-	0.00%
Maintenance & Repairs/HVAC	525	315	800	800	-	0.00%
Maintenance & Repairs/Plumbing	446	1,208	1,000	1,000	-	0.00%
Utilities/Heat	1,566	1,265	2,500	2,200	(300)	-12.00%
Utilities/Hydro	2,710	1,865	4,300	4,300	-	0.00%
Utilities/Water & Sewer	854	1,048	1,300	1,300	-	0.00%
Total Operational	9,263	11,394	14,700	14,700	-	0.00%
TOTAL EXPENDITURES	17,579	17,827	23,700	24,800	1,100	4.64%
(SURPLUS)/DEFICIT - ACCRUAL	17,579	17,827	23,700	24,800	1,100	4.64%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON

Property Services - Ambulance Stations - Wingham

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	17,579	17,827	23,700	24,800	1,100	4.64%

COUNTY OF HURON
Property Services - Registry
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	50,534	45,904	45,904	45,904	-	0.00%
Total Other Revenue	50,534	47,390	45,904	45,904	-	0.00%
TOTAL REVENUE	50,534	47,390	45,904	45,904	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	15,580	15,745	-	-	-	0.00%
Total Salaries	15,580	15,745	-	-	-	0.00%
BENEFITS						
Statutory Benefits	1,252	1,379	-	-	-	0.00%
Extended Benefits	1,588	1,549	-	-	-	0.00%
OMERS	1,491	1,539	-	-	-	0.00%
Total Benefits	4,331	4,467	-	-	-	0.00%
Total Salaries and Benefits	19,911	20,212	-	-	-	0.00%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	1,500	1,500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	1,500	1,500	-	0.00%
PURCHASED SERVICE						
Insurance	492	600	600	1,000	400	66.67%
Total Purchased Service	492	600	600	1,000	400	66.67%
OPERATIONAL						
Grounds Maintenance	-	-	500	500	-	0.00%
Janitorial	12,105	11,806	12,000	12,000	-	0.00%
Maintenance & Repairs/Building	464	1,608	5,500	5,500	-	0.00%
Maintenance & Repairs/Electrical	7	-	1,100	1,100	-	0.00%
Maintenance & Repairs/HVAC	263	158	1,500	1,500	-	0.00%
Maintenance & Repairs/Plumbing	140	-	1,100	1,100	-	0.00%
Utilities/Heat	1,833	1,734	3,900	3,900	-	0.00%

COUNTY OF HURON
Property Services - Registry
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Hydro	3,652	3,355	6,300	6,300	-	0.00%
Utilities/Water & Sewer	1,617	1,677	1,700	1,700	-	0.00%
Total Operational	20,079	20,338	33,600	33,600	-	0.00%
TOTAL EXPENDITURES	40,482	41,150	35,700	36,100	400	1.12%
(SURPLUS)/DEFICIT - ACCRUAL	(10,052)	(6,240)	(10,204)	(9,804)	400	-3.92%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(10,052)	(6,240)	(10,204)	(9,804)	400	-3.92%

COUNTY OF HURON
Property Services - 57 Napier
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	42,261	42,261	42,261	84,522	42,261	100.00%
Total Other Revenue	42,261	42,261	42,261	84,522	42,261	100.00%
TOTAL REVENUE	42,261	42,261	42,261	84,522	42,261	100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	15,580	15,745	-	9,656	9,656	0.00%
Total Salaries	15,580	15,745	-	9,656	9,656	0.00%
BENEFITS						
Statutory Benefits	1,252	1,380	-	851	851	0.00%
Extended Benefits	1,589	1,549	-	955	955	0.00%
OMERS	1,491	1,540	-	892	892	0.00%
Total Benefits	4,332	4,468	-	2,698	2,698	0.00%
Total Salaries and Benefits	19,912	20,214	-	12,354	12,354	0.00%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	2,000	2,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	2,000	2,000	-	0.00%
PURCHASED SERVICE						
Insurance	2,854	3,400	3,400	5,800	2,400	70.59%
Snow Removal Contract	4,710	3,703	5,600	5,600	-	0.00%
Total Purchased Service	7,564	7,103	9,000	11,400	2,400	26.67%
OPERATIONAL						
Garbage	1,156	983	3,000	3,000	-	0.00%
Grounds Maintenance	814	1,453	1,000	1,000	-	0.00%
Janitorial	17,712	17,418	27,500	27,500	-	0.00%
Maintenance & Repairs/Building	1,761	1,917	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	1,332	-	2,500	2,500	-	0.00%
Maintenance & Repairs/HVAC	1,125	598	2,500	2,500	-	0.00%

COUNTY OF HURON**Property Services - 57 Napier****Budget for the year ending December 31, 2021**

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Plumbing	1,617	233	1,200	1,200	-	0.00%
Taxes	13,172	16,192	15,000	15,000	-	0.00%
Utilities/Heat	3,206	3,078	6,000	6,000	-	0.00%
Utilities/Hydro	9,241	7,970	16,500	16,500	-	0.00%
Utilities/Water & Sewer	1,176	1,650	2,200	2,200	-	0.00%
Total Operational	52,313	51,491	81,400	81,400	-	0.00%
TOTAL EXPENDITURES	79,789	78,808	92,400	107,154	14,754	15.97%
(SURPLUS)/DEFICIT - ACCRUAL	37,528	36,547	50,139	22,632	(27,507)	-54.86%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	37,528	36,547	50,139	22,632	(27,507)	-54.86%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	365,184	365,184	365,184	365,184	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	365,184	365,184	365,184	365,184	-	0.00%
TOTAL REVENUE	365,184	365,184	365,184	365,184	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	15,747	16,516	-	22,532	22,532	0.00%
Salaries - Part Time	41,051	59,527	34,969	35,462	493	1.41%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	56,798	76,044	34,969	57,994	23,025	65.84%
BENEFITS						
Statutory Benefits	4,912	6,481	3,080	5,203	2,123	68.93%
Extended Benefits	1,651	1,585	37	2,267	2,230	6027.03%
OMERS	5,326	6,045	3,147	5,274	2,127	67.59%
Total Benefits	11,889	14,111	6,264	12,744	6,480	103.45%
Total Salaries and Benefits	68,687	90,155	41,233	70,738	29,505	71.56%
EQUIPMENT						
Equipment Repairs & Maint.	591	365	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
Total Equipment	591	365	2,000	2,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	3,051	3,600	3,600	6,200	2,600	72.22%
Snow Removal Contract	6,702	7,439	8,500	8,500	-	0.00%
Total Purchased Service	9,752	11,039	12,100	14,700	2,600	21.49%
OPERATIONAL						
Garbage	724	1,111	2,400	2,400	-	0.00%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
Grounds Maintenance	2,471	4,777	3,200	3,200	-	0.00%
Janitorial	1,905	1,171	2,500	2,500	-	0.00%
Maintenance & Repairs/Building	3,717	3,359	10,000	10,000	-	0.00%
Maintenance & Repairs/Electrical	1,656	1,668	6,000	6,000	-	0.00%
Maintenance & Repairs/HVAC	6,793	2,324	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	744	651	4,000	4,000	-	0.00%
Utilities/Heat	20,748	17,057	19,000	19,000	-	0.00%
Utilities/Hydro	71,748	62,765	70,000	70,000	-	0.00%
Utilities/Water & Sewer	3,342	3,063	5,500	5,500	-	0.00%
Total Operational	114,023	97,946	132,600	132,600	-	0.00%
TOTAL EXPENDITURES	193,053	199,504	187,933	220,038	32,105	17.08%
(SURPLUS)/DEFICIT - ACCRUAL	(172,131)	(165,680)	(177,251)	(145,146)	32,105	-18.11%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(172,131)	(165,680)	(177,251)	(145,146)	32,105	-18.11%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
PURCHASED SERVICE						
Insurance	-	-	-	-	-	0.00%
Snow Removal Contract	-	-	300	300	-	0.00%
Total Purchased Service	-	-	300	300	-	0.00%
OPERATIONAL						
Grounds Maintenance	997	1,099	400	600	200	50.00%
Maintenance & Repairs/Building	-	380	-	-	-	0.00%
Utilities/Hydro	814	753	1,300	1,100	(200)	-15.38%
Total Operational	1,843	2,232	1,700	1,700	-	0.00%
TOTAL EXPENDITURES	1,843	2,532	2,000	2,000	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	1,843	2,532	2,000	2,000	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,843	2,532	2,000	2,000	-	0.00%

COUNTY OF HURON
Property Services - Gaol
Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	123,192	123,192	123,192	123,192	-	0.00%
Total Other Revenue	123,192	123,192	123,192	123,192	-	0.00%
TOTAL REVENUE	123,192	123,192	123,192	123,192	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	200	200	-	0.00%
Total Equipment	-	-	700	700	-	0.00%
PURCHASED SERVICE						
Insurance	2,165	2,600	2,600	4,400	1,800	69.23%
Total Purchased Service	2,266	2,600	2,900	4,700	1,800	62.07%
OPERATIONAL						
Grounds Maintenance	2,735	2,531	2,300	2,300	-	0.00%
Janitorial	687	-	500	500	-	0.00%
Maintenance & Repairs/Building	1,285	1,000	2,000	2,000	-	0.00%
Maintenance & Repairs/Electrical	227	11	1,500	1,500	-	0.00%
Maintenance & Repairs/HVAC	3,059	105	2,000	2,000	-	0.00%
Maintenance & Repairs/Plumbing	337	224	1,500	1,500	-	0.00%
Utilities/Heat	5,379	2,824	5,500	5,500	-	0.00%
Utilities/Hydro	2,597	1,659	3,500	3,500	-	0.00%
Utilities/Water & Sewer	1,002	1,032	1,200	1,200	-	0.00%
Total Operational	17,373	9,386	20,000	20,000	-	0.00%
TOTAL EXPENDITURES	19,639	11,986	23,600	25,400	1,800	7.63%
(SURPLUS)/DEFICIT - ACCRUAL	(103,553)	(111,206)	(99,592)	(97,792)	1,800	-1.81%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON

Property Services - Gaol

Budget for the year ending December 31, 2021

	2019 Actuals	2020 Forecast Actual	2020 Budget	2021 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	(103,553)	(111,206)	(99,592)	(97,792)	1,800	-1.81%