



COUNTY OF HURON

2022 APPROVED

BUDGET

County of Huron

2022 Budget

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COUNTY OF HURON
2022 BUDGET

Consolidated

CORPORATION OF THE COUNTY OF HURON
TREASURY
FINANCE

TO: Warden and Members of County Council
FROM: Michael Blumhagen, Treasurer
DATE: Mar 1, 2022
SUBJECT: 2022 Draft Budget Commentary

DRAFT 2022 BUDGET COMMENTS:

Staff are currently proposing a levy increase of \$1,365,635 or 3.06% year over year to a total of \$46,013,750.

The 2022 returned roll for property assessment value has increased by \$160,691,040, therefore, if the County were to maintain the same tax rates as 2021, it would support a 0.91% on the levy, or an increase of \$405,430. To fund the proposed 2022 draft budget increase of 3.06%, the County would see a tax rate increase of 2.13%.

The average impact of the draft 2022 budget increase on the median residential property for Huron County valued at \$209,000, the proposed increase in 2022 is \$20.51. The overall average property impact for the residential class is \$29. The average per \$100,000 residential assessment is an increase of \$9.82. For farmland, the increase on the median farm property valued at \$985,300 is \$24.18. For the class as a whole, the average increase per farm property is \$28. The average per \$100,000 is \$2.45.

New net assessment growth in 2022 for the County was \$160,691,040 in total taxable assessment with a tax impact to the County of \$405,430 or approximately 0.91% on the levy. This growth helps to mitigate the 2022 levy increases for existing assessment.

It is important to note that the tax roll for 2022 is based on the same current value assessment roll as 2021, so any changes in the assessment roll is based strictly on new net growth. There will not be any significant tax shifts in 2022 for the farm class as we have seen in the last two reassessment cycles.

The operational details for the Health Unit have been removed from the detailed schedules, and only their budget request of \$1,291,259 has been included in the Consolidation. A significant increase in the Health Unit budget is expected going into 2023.

Included in the budget package are a number of schedules:

- Consolidated Net Levy
- Assessment and tax rate calculations (provided at a later date)
- Capital Budgets
- Departmental Budgets
- Reserve Schedule

Key Budget Considerations for 2022:

- Non-union salary increases have been included in the budget at 2% for 2022, with a total impact to overall salary and benefits of \$456,000. Staff will strive that future union settlements will fall in-line within this amount. Union salaries continue to cause pressures as many settlements are based on arbitrated settlements. The non-union salaries were increased at 1.5% annually from 2017-2021 at 1.5% in an effort to mitigate overall budget increases.
- The only grants currently included in the budget to be funded from the levy is for the Huron County Food Bank Distribution Centre - \$66,000. The grant to the Goderich Hospital - \$150,000 annually through to 2023 are funded from reserves. 2020 was the final year for the contribution to the Wingham Hospital, and 2021 was the final year for REACH. There is no additional funding included in the budget for any additional grants.
- Funding from Gas Tax in 2022 is as follows: 2022 allocation of \$1,880,613, the one-time top up received in 2021 of \$1,807,887, plus a carryforward from prior year funding of \$430,000.
- The funding for the Ontario Community Infrastructure Fund (OCIF) allocation included in 2022 is as follows: 2021 allocation of \$2,417,826, \$307,174 from prior year accumulated fund surplus, and \$1,830,000 from the 2022 allocation. The total 2022 allocation is \$4,396,180, with the remaining funds of \$2,566,180 being parked and available for 2023 projects. Starting in 2023 there will be a strong link between the municipality's asset management plan and future OCIF funding. It will be vital that sufficient staff resources are allocated to support asset management planning in the future.
- Debenture financing costs – principal and interest payments have been included at \$311,000 to support the \$4,000,000 in debenture financing received in 2021 to support two key 2021 bridge projects.
- Expenses are being included in the draft budget to support the 2022 Gallagher Huron County Non-Union Compensation and Pay Equity review. A total of \$186,500 is being included in the Corporate budget as a lump sum for the proposed impacts of this review. If approved, these costs will be allocated to their respective departmental budgets.
- Some additional staff are being recommended for 2022 with additional details included in the respective departmental budget commentaries, including: a Communications Specialist, a HRIS analyst, an Equity Diversity and Inclusion Officer, EMS Goderich base upstaffing of 4 full time equivalents, EMS Community Care Team staff, a Housing Supervisor, Homes IPAC position, additional part time backfill hour supports for Huronlea administration and additional funded positions for the Homes to support COVID and the increase in the provincially mandated direct resident care requirements. Most of the additional staff are fully funded, however, some are being proposed to be funded from the levy in 2022, or in 2023.
- The SWIFT Plus contributions required for the additional broadband projects in the amount of \$2,786,418, has been included in the corporate budget, along with a transfer from reserves to cover the contributions. As these projects are completed, the County will contribute the approved funding.

ONGOING BUDGET PRESSURES

With the County only eligible for the Transitional Assistance (a non-core grant) of the OMPF, it is expected that the OMPF for the County will be eliminated within the next several years. This assumption is based on the recent trend in reallocating the non-core transitional assistance to the core grants. For 2022, the decrease was \$159,200 to a total of \$902,500.

Labour represents a significant portion of the County budget with approximately \$50,580,000 in total labour costs (salary and benefits). This figure excludes the amalgamated Huron Perth Health Unit. Staff have included 2% in the budget for non-union and Council per diems. Union increases are based on existing agreements or estimated settlements. Grid movements and job evaluation results are also to be factored in.

Total salary and benefit increases for 2022 are estimated to be \$3,771,000. A significant portion of this increase is fully provincially funded with respect to the EMS Community Care Team - \$773,000 in funding, and the COVID supports and required increase in direct resident care at the Homes - \$1,165,000 in funding. Additional pressures continue in our budget as we see the provincial funding increases falling short of the required increases in collective agreements, particularly within the Homes for the Aged. Additionally, EMS salary increases are only 50/50 funded with an 18 month lag in funding to support the current year increase, so there is an increase annually to be covered by levy.

For 2022, staff have included \$2,476,000 of estimated 2021 operating surplus, plus \$400,000 in estimated Public Works capital surplus into the budget in an effort to reduce and mitigate the overall 2022 estimated levy increase. Staff had previously estimated that we would be in an overall surplus position for 2021, final quarter events in various departments have reduced previous estimates but until year-end adjustments are finalized, the final year end surplus will not be known.

Prepared by:

Michael Blumhagen
Treasurer

Approved by:

Meighan Wark
Chief Administrative Officer

County of Huron
CONSOLIDATED APPROVED BUDGET
Funding Requirements
For the year ending December 31, 2022

Department	2021 Levy	Operating (less Depreciation)	Capital Expenditures	Unused Dep'n raised*	Transfer to/(From) Reserves	Debt/ure Financing	2022 Levy	Change YoY \$	Change YoY %	% Impact on Levy
TAXATION REVENUE										
Total Taxation	44,648,115	33,040,766	27,134,690	96,102	(14,568,922)	311,114	46,013,750	1,365,635	3.06%	
TOTAL TAXATION	44,648,115	33,040,766	27,134,690	96,102	(14,568,922)	311,114	46,013,750	1,365,635	3.06%	3.06%
Supplementary Taxes	550,000	550,000					550,000	-	0.00%	0.00%
Payments-in-lieu	290,000	320,000					320,000	30,000	10.34%	(0.07)%
Total Other Taxes	840,000	870,000	-	-	-	-	870,000	30,000	3.57%	(0.07)%
TOTAL TAXATION	45,488,115	33,910,766	27,134,690	96,102	(14,568,922)	311,114	46,883,750	1,395,635	3.07%	3.13%
NET EXPENDITURES										
Public Works	16,600,715	3,356,188	16,364,262		(3,504,346)	311,114	16,527,217	(73,497)	-0.44%	(0.16)%
Waste Management	107,000	151,000					151,000	44,000	41.12%	0.10%
Fleet	0	(997,610)	3,472,156		(2,474,546)		-	(0)	(1)	(0.00)%
Total Public Works	16,707,715	2,509,578	19,836,418	-	(5,978,892)	311,114	16,678,217	(29,497)	-0.18%	(0.07)%
Huronview	2,529,015	2,182,423	434,347	83,859	(38,077)		2,662,552	133,537	5.28%	0.30%
Huronlea	1,302,148	1,365,718	403,519		(29,249)		1,739,988	437,840	33.62%	0.98%
Homes for the Aged	3,831,163	3,548,141	837,866	83,859	(67,326)	-	4,402,540	571,377	14.91%	1.28%
Library Services	3,305,225	3,108,016	472,924		(111,437)		3,469,503	164,278	4.97%	0.37%
Museum and Cultural Services	1,411,246	1,473,446	26,400	3,613	(71,255)		1,432,204	20,958	1.49%	0.05%
Total Library & Cultural Services	4,716,471	4,581,462	499,324	3,613	(182,692)	-	4,901,707	185,236	3.93%	0.41%
Health Unit	1,192,693	1,291,259					1,291,259	98,566	8.26%	0.22%
Total Health Unit	1,192,693	1,291,259	-	-	-	-	1,291,259	98,566	8.26%	0.22%
Planning & Development	1,388,941	1,444,448	4,500	4,957			1,453,905	64,964	4.68%	0.15%
Water Source Protection	472,710	518,710					518,710	46,000	9.73%	0.10%
Forest Conservation	298,745	291,441					291,441	(7,304)	-2.44%	(0.02)%
Total Planning	2,160,396	2,254,599	4,500	4,957	-	-	2,264,056	103,660	4.80%	0.23%
Social Services	964,596	950,333					950,333	(14,263)	-1.48%	(0.03)%
Social Housing	3,342,757	2,175,571	2,716,152		(1,595,704)		3,296,019	(46,738)	-1.40%	(0.10)%
Children Services/Early Years	534,181	569,481					569,481	35,300	6.61%	0.08%
Physical Services	943,186	25,595	1,149,030		(253,624)		921,001	(22,184)	-2.35%	(0.05)%
Total Social Services	5,784,720	3,720,980	3,865,182	-	(1,849,328)	-	5,736,834	(47,886)	-0.83%	(0.11)%
Ambulance	6,884,282	6,796,164	414,500		(102,000)		7,108,664	224,382	3.26%	0.50%
Emergency Management	138,720	140,792					140,792	2,072	1.49%	0.00%
Community Care Team/Special	27,957	(0)					(0)	(27,957)	-100.00%	(0.06)%
EMS Fleet	132,000	(418,000)	1,104,500		(473,666)		212,834	80,834	61.24%	0.18%
Huron County EMS	7,182,959	6,518,956	1,519,000	-	(575,666)	-	7,462,290	279,331	3.89%	0.63%
Economic Development	1,177,432	1,366,744	6,000	2,117	(206,500)		1,168,361	(9,071)	-0.77%	(0.02)%
Total Economic Development	1,177,432	1,366,744	6,000	2,117	(206,500)	-	1,168,361	(9,071)	-0.77%	(0.02)%
Council	613,360	636,426					636,426	23,066	3.76%	0.05%
Accessibility Committee	66,700	86,010			(15,000)		71,010	4,310	6.46%	0.01%

County of Huron
CONSOLIDATED APPROVED BUDGET
Funding Requirements
For the year ending December 31, 2022

Department	2021 Levy	Operating (less Depreciation)	Capital Expenditures	Unused Dep'n raised*	Transfer to/(From) Reserves	Debt/ure Financing	2022 Levy	Change YoY \$	Change YoY %	% Impact on Levy
CAO/Clerk/Corp Records	812,584	909,977	5,000				914,977	102,393	12.60%	0.23%
Human Resources	704,279	774,847	38,000		(129,000)		683,847	(20,432)	-2.90%	(0.05)%
Treasury	870,842	924,164	5,000	1,556	(5,000)		925,720	54,878	6.30%	0.12%
Business Technology Solutions	2,290,858	2,036,076	373,900		(57,400)		2,352,576	61,718	2.69%	0.14%
Huron County Court Services (POA)	(160,606)	(263,920)	4,500		(4,500)		(263,920)	(103,314)	64.33%	(0.23)%
Corporate	(2,463,450)	3,015,468	140,000		(5,497,618)		(2,342,150)	121,300	-4.92%	0.27%
Total Administration	2,734,567	8,119,048	566,400	1,556	(5,708,518)	-	2,978,486	243,919	8.92%	0.55%
Total Net Expenditures	45,488,115	33,910,766	27,134,690	96,102	(14,568,922)	311,114	46,883,750	1,395,635	3.07%	3.13%
SURPLUS (DEFICIT)	-	-	-	-	-	-	-	(0)		

* Note - Depreciation that is levied above actual capital expenditures as per Ontario Regulation 284/09 made under the Municipal Act, 2001

**County of Huron
2022 Budget
Future Sustainability**

Description	Amount
Ambulance Base Reserves	\$ 129,104
IT Fleet - 4 year cycle replacement from reserve	\$ 29,000
EMS Fleet Reserve	\$ 109,334
Total	\$ 267,438

County of Huron
2022 Gross Operating Costs (Excluding Reserves and Capital)

	2022 Revenue (\$)	Fed/Prov Funding	2022 Salary Benefits	2022 Operating Expenditures (\$)	Intra County Expenses	Adjusted Expenses	% of Total Expense
Public Works	9,198,500	8,673,500	4,609,930	20,265,475	3,107,135	17,158,340	17.38%
Fleet	2,775,060		421,165	2,620,194	70,000	2,550,194	2.58%
Waste Management	35,000			151,000		151,000	0.15%
Homes for the Aged	16,832,842	11,539,397	16,808,935	21,235,382	286,304	20,949,078	21.22%
Library	238,543	197,390	2,746,014	3,672,684	13,048	3,659,636	3.71%
Museum and Cultural Services	257,020	166,020	940,520	1,749,479	4,408	1,745,071	1.77%
Planning	503,585	1,000	1,957,849	2,767,641	37,051	2,730,590	2.77%
BTS	579,761		1,310,992	1,798,838	2,729	1,796,109	1.82%
GIS/911			626,247	853,644	1,291	852,353	0.86%
Social Services/Housing/Childr	18,062,901	15,893,804	4,423,787	22,607,747	136,292	22,471,455	22.76%
Property Services	1,735,529	274,780	646,063	2,338,591	36,760	2,301,831	2.33%
EMS - Paramedic Services	6,603,021	6,445,271	10,775,279	13,644,530	722,310	12,922,220	13.09%
Other EMS programs	1,430,042	1,012,042	898,943	1,461,499	82,000	1,379,499	1.40%
Economic Development	503,091	418,091	911,857	1,877,952	4,941	1,873,011	1.90%
Corporate	1,702,500	902,500		1,127,464		1,127,464	1.14%
HR	245,294		774,580	1,020,141	1,264	1,018,877	1.03%
Treasury	201,744		974,461	1,127,464	1,958	1,125,506	1.14%
CAO/Clerk	169,297		927,995	1,081,581	4,760	1,076,821	1.09%
HCAAC			17,000	86,010		86,010	0.09%
Council			456,200	1,127,464		1,127,464	1.14%
POA	900,000		242,015	638,580	511	638,069	0.65%
Health Unit						-	0.00%
Total	61,973,730	45,523,796	50,469,831	103,253,360	4,512,762	98,740,598	

**County of Huron
2022 Budget
Total Full Time Equivalents**

Department	2021	2022	Change	Cost	Comments
CAO / Clerk / Corporate Records	6.00	6.00	-	\$ -	No change overall
Communications	1.00	2.00	1.00	\$ 80,400	New Communications Specialist
Accessibility	0.60	0.60	-	\$ -	No change overall - contract with consultant
Treasury	9.00	9.00	-	\$ -	No change overall
BTS - (IT/GIS/911)	18.40	18.40	-	\$ -	No change overall
POA	2.50	2.50	-	\$ -	No change overall
Human Resources	5.00	7.00	2.00	\$ 184,050	HRIS Analyst - 2022 funded from Modernization, and Equity Diversity Inclusion Specialist - 2022 funded from Kaizen Benefits reserve.
Public Works/Fleet	51.48	52.85	1.37	\$ 104,655	PT Winter Maintance staffing
EMS	86.68	95.52	8.84	\$ 1,037,677	Community Care Team 5.84 FTE, LHIN has announced funding to support this program (\$772,850). Additional for Goderich upstaffing 4 FTE - LEVY \$264,000 6 months cost for 2022
Library	32.24	32.32	0.08	\$ -	Required correction, budget error. Missed an existing PT position
Cultural Services	12.24	12.44	0.20	\$ 19,000	University Student for 10 weeks is required at a cost of \$19,000
Planning	16.20	17.20	1.00	\$ 153,500	Planning Manager - approved in 2021
Economic Development	13.00	13.00	-	\$ -	No change overall
Homes for the Aged	187.34	194.75	7.41	\$ 1,128,400	0.2 FTE increase in PT admin support at Huronlea(\$9,800 levy). 7.41 FTE - additional positions Screeners to March 31, 2022, plus enhanced staffing for increased direct care requirements - currently fully funded. New IPAC RPN position partially funded with net cost of \$33,000 for the levy.
Social and Property Services	54.90	54.90	-	\$ -	Housing Supervisor Position - (May 2022 start)
TOTAL	496.58	518.48	21.90	\$ 2,707,682	

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2022

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOTAL LIBRARY	\$ 472,924	\$ 326,125	\$ 23,635	\$ 55,065	\$ -	\$ 68,099	\$ -
TOTAL MUSEUM	\$ 26,400	\$ 15,400	\$ -	\$ -	\$ -	\$ 11,000	\$ -
TOTAL EMS	\$ 1,519,000	\$ 554,010	\$ 279,990	\$ -	\$ -	\$ 685,000	\$ -
TOTAL PUBLIC WORKS	\$ 16,364,262	\$ 4,492,862	\$ -	\$ 9,198,500	\$ -	\$ 3,103,900	\$ 476,000
TOTAL FLEET	\$ 3,472,156	\$ 842,744	\$ -	\$ -	\$ -	\$ 2,629,412	\$ -
TOTAL HOMES FOR THE AGED	\$ 837,866	\$ 682,185	\$ -	\$ 88,355	\$ -	\$ 67,326	\$ 105,500
TOTAL HUMAN RESOURCES	\$ 38,000	\$ -	\$ -	\$ -	\$ -	\$ 38,000	\$ -
TOTAL INFORMATION TECHNOLOGY	\$ 373,900	\$ 327,500	\$ -	\$ -	\$ -	\$ 46,400	
TOTAL PLANNING	\$ 4,500	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL SOCIAL SERVICES	\$ 2,716,152	\$ 640,500	\$ -	\$ 436,968	\$ -	\$ 1,886,537	\$ 267,353
TOTAL PROPERTY SERVICES	\$ 1,149,030	\$ 552,700	\$ -	\$ 324,780	\$ -	\$ 382,728	\$ 227,678
TOTAL TREASURY	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -
TOTAL PROVINCIAL OFFENCES	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ 4,500	\$ -
TOTAL CAO	\$ 5,000	\$ 2,307	\$ 2,693	\$ -	\$ -	\$ -	\$ -
TOTAL CORPORATE	\$ 140,000	\$ -	\$ -	\$ 80,000	\$ -	\$ 60,000	\$ -
TOTAL ECONOMIC DEVELOPMENT	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES	\$ 27,134,690	\$ 8,446,833	\$ 306,318	\$ 10,183,668	\$ -	\$ 8,987,902	\$ 1,076,531

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2022

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
LIBRARY							
Books and Materials	\$ 261,000	\$ 261,000					
eBooks	\$ 15,000	\$ 15,000					
Clinton Library	\$ 55,000					\$ 55,000	
Computer and Technology	\$ 53,410	\$ 49,345		\$ 4,065			
Goderich Refresh	\$ 13,099					\$ 13,099	
Exeter Refresh	\$ 15,000	\$ 780	\$ 14,220				
Office chairs	\$ 4,600		\$ 4,600				
Blyth book drop	\$ 3,000		\$ 3,000				
Goderich book drop cart	\$ 1,815		\$ 1,815				
Goderich laptop bar	\$ 6,000			\$ 6,000			
Lending Lockers	\$ 45,000			\$ 45,000			
TOTAL LIBRARY	\$ 472,924	\$ 326,125	\$ 23,635	\$ 55,065	\$ -	\$ 68,099	\$ -
MUSEUM							
Office Furnishings	\$ 12,000	\$ 12,000					
Permanent Gallery Cases	\$ 7,500					\$ 7,500	
Portable Lights for Events	\$ 3,500					\$ 3,500	
Exhibit Technology supplies	\$ 1,400	\$ 1,400					
Pallet truck	\$ 2,000	\$ 2,000					
TOTAL MUSEUM	\$ 26,400	\$ 15,400	\$ -	\$ -	\$ -	\$ 11,000	\$ -
EMS and Paramedic Services							
Ambulance (2021 - 1)	\$ 165,000					\$ 165,000	
Ambulance (2021 - 2)	\$ 165,000					\$ 165,000	
Power Load & Power Stretcher (2021 - 1)	\$ 65,000					\$ 65,000	
Power Load & Power Stretcher (2021 - 2)	\$ 65,000					\$ 65,000	
Response Unit (2021)	\$ 33,000					\$ 33,000	
Response Unit (2022)	\$ 95,000	\$ 5,000				\$ 90,000	
Ambulance (2022 - 1)	\$ 190,000	\$ 190,000					
Ambulance (2022 - 2)	\$ 190,000	\$ 190,000					
Power Load & Power Stretcher (2022 - 1)	\$ 68,250	\$ 68,250					
Power Load & Power Stretcher (2022 - 2)	\$ 68,250	\$ 68,250					
Stairchairs	\$ 8,500	\$ 8,500					
Paramedic Defibrillators (2 Paramedic)	\$ 70,000	\$ 24,010	\$ 45,990				
Paramedic Defibrillators (2 CPLTC)	\$ 70,000		\$ 70,000				
Medical Bag Replacement	\$ 8,000		\$ 8,000				
PreHos iPad Replacements	\$ 5,000		\$ 5,000				
Paramedic Base Furniture	\$ 8,000		\$ 8,000				
Paramedic Helmets	\$ 10,000		\$ 10,000				
Paramedic Full Face Respirator Masks	\$ 30,000		\$ 8,000			\$ 22,000	
Autopulse Replacement	\$ 65,000		\$ 65,000				
Public Access Defibrillators	\$ 30,000		\$ 30,000				

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2022

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
iStat Machines (3 for CPLTC)	\$ 30,000		\$ 30,000				
Zurich Base Reno	\$ 80,000					\$ 80,000	
TOTAL EMS	\$ 1,519,000	\$ 554,010	\$ 279,990	\$ -	\$ -	\$ 685,000	\$ -
PUBLIC WORKS							
ROAD SAFETY PROGRAM							
Purchase of Radar Display Boards							\$ 35,000
Cycling Master Plan							\$ 10,000
POOLED ITEMS							
IT Equipment Pooled	\$ -						
Office Equipment Pooled	\$ 15,000	\$ 15,000					
Small Tools Pooled	\$ 30,000	\$ 30,000					
Shop Equipment Pooled	\$ 30,000	\$ 30,000					
PATROL YARDS - FACILITIES							
Wingham Facility Replacement	\$ 400,000	\$ 400,000					
ROAD RENEWAL PROGRAM							
CR 84 Resurfacing (E Limit of Zurich to Airport Line)	\$ 1,940,000	\$ 59,387		\$ 1,880,613			
Lane configuration adjustments at County Road 4 north of CR 86	\$ 100,000	\$ 100,000					
CR 83 Dashwood Resconstruction	\$ 275,000	\$ 275,000					
LARGE STRUCTURE RENEWAL PROGRAM							
New Pedestrian Tunnel Culvert 25-20.8	\$ 525,000			\$ 525,000			
Rehabilitation of Trick's Creek Bridge (13-09.7)	\$ 19,000	\$ 19,000					
Rehabilitation of Bob Edgar Bridge (15-03.6)	\$ 40,000	\$ 40,000					
Rehbailitation of Cunningham Bridge (16-20.0)	\$ 25,000	\$ 25,000					
Rehabilitation of Donnybrook Bridge (22-06.4)	\$ 60,000	\$ 60,000					
Replacement of Culvert 15-22.1	\$ 50,000	\$ 50,000					
Replacement of Culvert 86-02.4	\$ 60,000	\$ 60,000					
CARRY FORWARD							
Replacement of Traffic Counters (15 units)						\$ 20,000	\$ 20,000
Pedestrian Safety Review - CR86/CR4 - Wingham						\$ 15,000	\$ 15,000
Asset Management Systems						\$ 35,000	\$ 35,000
Asset Management / GIS Integration						\$ 36,000	\$ 36,000
Replace waste oil storage - Zurich						\$ 15,000	\$ 15,000
Electronic Locks for Patrol Buildings						\$ 25,000	\$ 25,000

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2022

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Security cameras for Auburn, Wroxeter, Zurich						\$ 25,000	\$ 25,000
Pressure washer replacement - Auburn	\$ 15,000					\$ 15,000	
Garage door opener replacements - Auburn						\$ 25,000	\$ 25,000
Replacement of Black Creek Bridge	\$ 40,000	\$ -				\$ 40,000	
Replacement of Ausable Bridge	\$ 40,000	\$ -				\$ 40,000	
Rehabilitation of Forester's Bridge (31-26.6)	\$ 840,000	\$ 820,000				\$ 20,000	
Rehabilitation of Zetland Bridge (86-32.8)	\$ 1,876,000	\$ 1,096,000		\$ 710,000		\$ 70,000	
Rehabilitation of Westerhout Bridge by contract	\$ 467,131	\$ 450,131				\$ 17,000	
Rehabilitation of Wallace Bridge by contract	\$ 467,131	\$ 450,131				\$ 17,000	
Replacement of Culvert by contract	\$ 195,000					\$ 195,000	
Replacement of Culvert by contract	\$ 455,000	\$ 60,000				\$ 395,000	
St. Joseph Drainage and Outlet Replacement	\$ 195,000	\$ 21,000				\$ 174,000	
Wingham Site Plan	\$ 20,000	\$ -				\$ 20,000	
Clinton Urban Renewal - Construction Phase	\$ 115,000	\$ -				\$ 115,000	
CR83 - Exeter Urban Renewal	\$ 100,000	\$ -				\$ 100,000	
CR 25 / CR 4 Intersection Improvement	\$ 2,190,000	\$ 337,113		\$ 1,807,887		\$ 45,000	
CR83 / Airport Line Intersection Improvement	\$ 185,000	\$ -				\$ 185,000	
CR84 - Zurich Urban Renewal	\$ 1,420,000	\$ -		\$ 1,120,000		\$ 300,000	
CR84 - Hensal Urban Renewal	\$ 350,000	\$ -				\$ 350,000	
Pavement Preservation - Microsurfacing	\$ 500,000	\$ 70,000		\$ 430,000			
CR30 - Geotech and Asphalt Assessment	\$ 2,925,000	\$ -		\$ 2,725,000		\$ 200,000	
CR7 - Geotech and Asphalt Assessment						\$ 75,000	\$ 75,000
CR83 - Geotech and Asphalt Assessment						\$ 160,000	\$ 160,000
CR18 - Brushing / ditching / guiderail	\$ 130,000	\$ 10,100				\$ 119,900	
CR03 - Culvert Replacement and pavement design ahead of future paving	\$ 190,000	\$ 15,000				\$ 175,000	
Replacement of Boundary Bridge 23	\$ 80,000	\$ -				\$ 80,000	
TOTAL PUBLIC WORKS	\$ 16,364,262	\$ 4,492,862	\$ -	\$ 9,198,500	\$ -	\$ 3,103,900	\$ 476,000
FLEET							
Deck-over dump trailer	\$ 20,000	\$ 20,000					
07E-19 Ford 1/2 ton pickup (2019)	\$ 44,000	\$ 44,000					
23E-19 - Ford 1/2 ton pickup (2019)	\$ 44,000	\$ 44,000					
29E-19 - Ford 1/2 ton pickup (2019)	\$ 44,000	\$ 44,000					
32E Welder/Generator (1990)	\$ 55,000	\$ 55,000					
36E Wood Chipper (2007)	\$ 100,000	\$ 100,000					
47E JohnDeere Pay Loader (2005)	\$ 495,000	\$ 495,000					
104E-13 Boom Mower Head replacement	\$ 26,000	\$ 26,000					
78E John Deere Loader Huron Property Services	\$ 80,000	\$ 5,949				\$ 74,051	
HPS-01-15 Gmc Pickup complete with small plow	\$ 56,000					\$ 56,000	
HPS-02-15 slide in Sander for Pickup HPS-01-15	\$ 8,000					\$ 8,000	
HV-02-12 Homes Accessible Van (2012)	\$ 140,000					\$ 140,000	
Tandem Plow Truck	\$ 350,000					\$ 350,000	
Tandem Plow Truck	\$ 350,000					\$ 350,000	

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2022

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Tandem Plow Truck	\$ 350,000					\$ 350,000	
Electric Van for Child Care	\$ 70,000					\$ 70,000	
Carry Over							
L-01-15 - Library Van (2014)	\$ 39,525					\$ 39,525	
FA-09 - Bluewater Dump Trailer (2011) Huron Property Services	\$ 16,720					\$ 16,720	
65E - Tandem Replacement (2012)	\$ 306,291					\$ 306,291	
66E-12 - Tandem Replacement (2012)	\$ 306,291					\$ 306,291	
84E - Tandem Replacement (2012)	\$ 306,291					\$ 306,291	
13E One Ton Crewcab 3500HD (2011)	\$ 50,243					\$ 50,243	
21E-13 Dodge 1/2 ton Pickup (2013)	\$ 40,166	\$ 2,166				\$ 38,000	
22E-13 Dodge 1/2 Ton Pickup (2013)	\$ 40,166	\$ 2,166				\$ 38,000	
59E-13 Dodge 1/2 Ton Pickup (2013)	\$ 40,166	\$ 2,166				\$ 38,000	
FA-07 GMC 1/2 ton pickup (2011) Huron Property Services	\$ 40,297	\$ 2,297				\$ 38,000	
Paint truck skip system upgrade & adjustable operator seat	\$ 24,000					\$ 24,000	
Slip in Water Tank	\$ 30,000					\$ 30,000	
TOTAL FLEET	\$ 3,472,156	\$ 842,744	\$ -	\$ -	\$ -	\$ 2,629,412	\$ -
HOMES FOR THE AGED							
HURONVIEW							
Nursing Equipment							
Nursing Equipment (general)	\$ 15,000	\$ 15,000					
Resident room mechanical lifts	\$ 145,000	\$ 145,000					
Medication storage cabinets	\$ 45,000	\$ 13,464		\$ 31,536			
Programs							
Smart TV (2 units)	\$ 5,000	\$ 5,000					
Art therapy	\$ 1,500	\$ 1,500					
Resident sensory equipment	\$ 2,000	\$ 2,000					
Dietary Equipment							
Blixer	\$ 2,500	\$ 2,500					
Garburator	\$ 2,000	\$ 2,000					
Servery Cabinetry	\$ 3,500	\$ 3,500					
Synergy on Demand -next phase	\$ 20,470	\$ 20,470					
Business Administration							
IT equipment							
Batteries for phones							\$ 2,750
ELPAS system supplies	\$ 4,000	\$ 4,000					

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2022

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Spectralink warranty	\$ 1,800	\$ 1,800					
Printers (ESM and DOC offices)	\$ -						
Building and Property							
Insulation and vent attic							\$ 20,000
Insulate kitchen refrigeration line							\$ 10,000
Flooring	\$ 50,000	\$ 50,000					
Resident room repair	\$ 30,000	\$ 30,000					
HVAC	\$ 25,000	\$ 25,000					
Galvanized pipe removal (NEED FINAL COST)							
Handrails	\$ 25,000			\$ 25,000			
Nursing Station Redesign Engineering Fees	\$ 10,000	\$ 10,000					
Apartments							
Kitchen cabinet and bathroom vanity replacement	\$ 8,500	\$ 8,500					
CARRY FORWARD CAPITAL							
2021 Capital:							
Swipe access at staff entrance	\$ 3,500					\$ 3,500	
Exterior brick work	\$ 12,577					\$ 12,577	
Swipe card access at entrance doors	\$ 3,500					\$ 3,500	
Servery cabinets	\$ 8,500					\$ 8,500	
Nursing Equipment	\$ 10,000					\$ 10,000	
TOTAL HURONVIEW	\$ 434,347						
HURONLEA							
Nursing Equipment							
Nursing equipment (general)	\$ 10,000	\$ 10,000					
Resident room mechanical lifts	\$ 70,000	\$ 70,000					
Medication storage cabinets	\$ 22,500	\$ 5,681		\$ 16,819			
Program and Services							
Smart TV (1 unit)	\$ 2,500	\$ 2,500					
Aquarium	\$ 1,000	\$ 1,000					
Art therapy	\$ 1,000	\$ 1,000					
Outdoor games for courtyard	\$ 1,000	\$ 1,000					
Resident sensory equipment	\$ 2,000	\$ 2,000					
Business Administration							
IT equipment							
Batteries for phones							\$ 2,750

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2022

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
ELPAS system supplies	\$ 4,000	\$ 4,000					
Office furniture (small office)	\$ 5,000	\$ 5,000					
Apartments							
Kitchen cabinet and bathroom vanity replacement	\$ 8,500	\$ 8,500					
Dietary Equipment							
Servery Cabinetry	\$ 4,250	\$ 4,250					
Synergy on Demand -next phase	\$ 13,020	\$ 13,020					
Blixer	\$ 2,500	\$ 2,500					
Garburator	\$ 2,000	\$ 2,000					
Building and Property							
Insulation and vent attic							\$ 20,000
Flooring	\$ 50,000	\$ 50,000					
Roofing	\$ 65,000	\$ 65,000					
Mixing valve/water heater upgrade	\$ 65,000	\$ 65,000					
Galvanized pipe removal	\$ 20,000	\$ 20,000					
HVAC							\$ 15,000
Resident room repair							\$ 20,000
Courtyard gazebo							\$ 15,000
Nursing Station redesign Engineering Fees	\$ 10,000	\$ 10,000					
Handrails	\$ 15,000			\$ 15,000			
CARRY FORWARD CAPITAL							
2021 Capital:							
Swipe access at staff entrance	\$ 3,500					\$ 3,500	
Computer equipment	\$ 3,385					\$ 3,385	
Resident computer centre	\$ 6,500					\$ 6,500	
Swipe card access at entrance doors	\$ 7,000					\$ 7,000	
Office furniture	\$ 4,614					\$ 4,614	
Servery cabinets	\$ 4,250					\$ 4,250	
TOTAL HURONLEA	\$ 403,519						
TOTAL HOMES FOR THE AGED	\$ 837,866	\$ 682,185	\$ -	\$ 88,355	\$ -	\$ 67,326	\$ 105,500
HUMAN RESOURCES							
HRIS	38,000					\$ 38,000	
TOTAL HUMAN RESOURCES	\$ 38,000	\$ -	\$ -	\$ -	\$ -	\$ 38,000	\$ -
INFORMATION TECHNOLOGY							
Furniture	\$ 25,400					\$ 25,400	
Research & Development	\$ 3,000					\$ 3,000	

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2022

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Enterprise Phone System	\$ 1,000					\$ 1,000	
Network Infrastructure Devices	\$ 34,000	\$ 34,000					
Network Infrastructure Hardware	\$ 60,500	\$ 60,500					
Multi-Factor Authentication (MFA) Tokens	\$ 2,000					\$ 2,000	
SIEM (Security Information and Event Management) Solution	\$ 18,000	\$ 3,000				\$ 15,000	
IT FLEET							
Computer replacement	\$ 200,000	\$ 200,000					
Computer perhiperal equipment replacement - pooled assets	\$ 30,000	\$ 30,000					
TOTAL INFORMATION TECHNOLOGY	\$ 373,900	\$ 327,500	\$ -	\$ -	\$ -	\$ 46,400	
PLANNING							
Planning-furniture/chairs/signage	\$ 2,500	\$ 2,500					
Planning - computer equipment new	\$ 2,000	\$ 2,000					
TOTAL PLANNING	\$ 4,500	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ -
SOCIAL SERVICES							
New Triplex Builds @33 & 47 Bennett St, Goderich A02E	\$ 1,620,000			\$ 407,315		\$ 1,212,685	
Installation of Generator @85 West St, Goderich A21C	\$ 315,000	\$ 315,000					
Replace Roof Shingles @South Street, Goderich A04E	\$ 60,000	\$ 60,000					
Replace Roof Shingles @John Street, Clinton A01E	\$ 56,000	\$ 56,000					
Upgrade Pole Lights to LED (top up) @7 Housing projects	\$ 51,000	\$ 51,000					
Replace Roof Shingles @Strang Court, Goderich A03E	\$ 45,000	\$ 45,000					
Replace Furnaces @Cambridge, Gibbons, Goderich A11C	\$ 42,000	\$ 42,000					
Driveway Replacement (top up) @Bristol Terrace, Wingham	\$ 37,000	\$ 37,000					
Vacuum Replacement	\$ 3,500	\$ 3,500					
Replace Fire Exit Sidewalk @134 King St, Clinton A05C							\$ 15,000
Building Condition Assessments (BCA) @Non-Profits				\$ 29,653			\$ 29,653
Professional Fees for Grants	\$ 15,000	\$ 15,000					
Replace DWH Tanks @134 King, 45 Alfred St, 359 Edward St	\$ 16,000	\$ 16,000					
Replace Unit Smokes? @CountyView							\$ 4,500

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2022

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Carry over from 2021							
Upgrade Exterior Cladding/Insulation \$144,224	\$ 144,224					\$ 144,224	
Installation of Generator \$91,285	\$ 91,285					\$ 91,285	
Driveway Replacement \$27,762	\$ 27,762					\$ 27,762	
Upgrade Pole Lights to LED \$26,000	\$ 26,000					\$ 26,000	
Upgrade Phone Service/Replace Enterphone \$14,000						\$ 14,000	\$ 14,000
Enterphone Replacement \$8,500						\$ 8,500	\$ 8,500
Building Condition Assessments (BCA) \$95,000						\$ 95,000	\$ 95,000
Energy Audits \$61,700						\$ 61,700	\$ 61,700
Accessible Front Vestibule \$54,545	\$ 54,545					\$ 54,545	
Flooring Replacement \$56,100	\$ 56,100					\$ 56,100	
Install Backflow Preventers \$27,736	\$ 27,736					\$ 27,736	
Designated Substance Surveys \$18,000						\$ 18,000	\$ 18,000
Prototype Accessible Patios \$12,900						\$ 12,900	\$ 12,900
Prototype Family Unit Washroom Refurbishment \$8,100						\$ 8,100	\$ 8,100
3 Lounges \$28,000	\$ 28,000					\$ 28,000	
TOTAL SOCIAL SERVICES	\$ 2,716,152	\$ 640,500	\$ -	\$ 436,968	\$ -	\$ 1,886,537	\$ 267,353
PROPERTY SERVICES							
Accessible/Safety Improvements to Main Entrance (top up) @JMB	\$ 265,000	\$ 215,000		\$ 50,000			
Replace Boilers for Building Heat @Courthouse	\$ 170,000	\$ 170,000					
Renovate NorthWest Exhibit Gallery @Museum	\$ 81,000	\$ 81,000					
Building Condition Assessments (BCA) @JMB,Museum, CH, 57 Napier							\$ 49,000
Auditorium Accessibility (top up) @JMB	\$ 47,000	\$ 47,000					
Upgrade Pole Lights (top up) @Museum, EMS							\$ 20,500
Upgrade Asphalt Driveway @JMB	\$ 27,000	\$ 27,000					
Installation of Fascia Board & Eavetrough @Airport Storage							\$ 16,000
Professional Fees for Grants							\$ 15,000
Vacuums	\$ 4,000	\$ 4,000					
Pressure Washer Replacement @Clinton Warehouse	\$ 3,500	\$ 3,500					
Carpet Cleaner Replacement	\$ 5,200	\$ 5,200					
Upgrade Basement Lighting @57 Napier St							\$ 8,000
Repair Roof Drain @JMB							\$ 8,000
Carry Over from 2021							
IT Department Renovation \$70,700	\$ 70,700					\$ 70,700	
Improve Traffic Flow to Main Entrance \$27,250	\$ 27,250					\$ 27,250	
Auditorium Accessibility \$35,000	\$ 35,000					\$ 35,000	

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2022

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Boardroom Accessibility \$30,000	\$ 30,000					\$ 30,000	
Courtyard Refurbishment \$29,000	\$ 29,000					\$ 29,000	
Consultation to Refurbish South Elevator \$23,614	\$ 23,614					\$ 23,614	
Upgrades to Building Automation Systems (BAS) \$43,436	\$ 43,436					\$ 43,436	
Upgrade Pole Lights to LED \$20,800						\$ 20,800	\$ 20,800
Uninterrupted Power Supply Replacement \$25,800	\$ 25,800					\$ 25,800	
Energy Audits \$23,000						\$ 23,000	\$ 23,000
Professional Fees for Grants \$4,128						\$ 4,128	\$ 4,128
Anti-Slip Resurfacing @EMS	\$ 50,000					\$ 50,000	
Upgrade HVAC units \$20,625				\$ 20,625			\$ 20,625
Upgrade HVAC units \$20,625				\$ 20,625			\$ 20,625
Make Up Air Unit Replacement \$104,500	\$ 104,500			\$ 104,500			
Portable Air Scrubber \$13,750	\$ 13,750			\$ 13,750			
Portable Air Scrubber \$13,750	\$ 13,750			\$ 13,750			
Portable Floor Scrubbers/Disinfectors \$30,030	\$ 30,030			\$ 30,030			
Install Benches \$11,000				\$ 11,000			\$ 11,000
Accessible Gazebo \$49,500	\$ 49,500			\$ 49,500			
Accessible Upgrades to County Walking Trails \$11,000				\$ 11,000			\$ 11,000
TOTAL PROPERTY SERVICES	\$ 1,149,030	\$ 552,700	\$ -	\$ 324,780	\$ -	\$ 382,728	\$ 227,678
TREASURY							
Furniture/Chairs	\$ 5,000					\$ 5,000	
TOTAL TREASURY	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -
PROVINCIAL OFFENCES							
Receipt Printer/Server Costs	4,500					\$ 4,500	
TOTAL PROVINCIAL OFFENCES	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ 4,500	\$ -
CAO/Clerk							
Furniture/Chairs	\$ 5,000	\$ 2,307	\$ 2,693				
TOTAL CAO	\$ 5,000	\$ 2,307	\$ 2,693	\$ -	\$ -	\$ -	\$ -
CORPORATE							
Asset Management Software	\$ 60,000					\$ 60,000	
Remote Access Platform	\$ 80,000			\$ 80,000			
TOTAL CORPORATE	\$ 140,000	\$ -	\$ -	\$ 80,000	\$ -	\$ 60,000	\$ -
ECONOMIC DEVELOPMENT							
Office Furniture/signage	\$ 6,000	\$ 6,000					

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2022

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Debentures	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOTAL ECONOMIC DEVELOPMENT	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES	\$ 27,134,690	\$ 8,446,833	\$ 306,318	\$ 10,183,668	\$ -	\$ 8,987,902	\$ 1,076,531

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2022

Multi Year Capital - Only design/engineering Costs
 2022 Budget does not include construction costs for 2023/2024

Capital Expense	CAPITAL COST
Public Works	
Lane configuration adjustments at County Road 4 north of CR 86	\$ 100,000
CR 83 Dashwood Resconstruction	\$ 275,000
Rehabilitation of Trick's Creek Bridge (13-09.7)	\$ 19,000
Rehabilitation of Bob Edgar Bridge (15-03.6)	\$ 40,000
Rehbailitation of Cunningham Bridge (16-20.0)	\$ 25,000
Rehabilitation of Donnybrook Bridge (22-06.4)	\$ 60,000
Replacement of Culvert 15-22.1	\$ 50,000
Replacement of Culvert 86-02.4	\$ 60,000
Wingham Site Plan	\$ 20,000
CR83 - Exeter Urban Renewal	\$ 100,000
CR83 / Airport Line Intersection Improvement	\$ 185,000
CR84 - Hensal Urban Renewal	\$ 350,000
CR7 - Geotech and Asphalt Assessment	\$ 75,000
CR83 - Geotech and Asphalt Assessment	\$ 160,000
CR03 - Culvert Replacement and pavement design ahead of future paving	\$ 190,000
Multi Year Capital Costs - Engineering/Design only	\$ 1,709,000
(Does not include 2023/2024 construction costs)	

CORPORATION OF THE COUNTY OF HURON
at December 31, 2022
Estimated Reserve Balances

RESERVE	2020 Balance	Projected 2021 Balance	Projected 2022 Balance	Change 2022/2021
Winter Maintenance Reserve Fund	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ -
Highways Reserve Fund	\$ 13,893,051	\$ 15,904,433	\$ 15,904,433	\$ -
Fleet Reserve Fund	\$ 6,254,995	\$ 5,809,896	\$ 3,335,350	\$ (2,474,546)
EMS Fleet Reserve Fund	\$ 692,376	\$ 692,376	\$ 930,814	\$ 238,438
General Liability Insurance Reserve	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -
General Capital Reserve	\$ 5,705,158	\$ 6,610,821	\$ 6,735,582	\$ 124,761
Future Infrastructure Reserve Fund	\$ -	\$ -	\$ -	\$ -
Facilities Capital Reserve	\$ 970,748	\$ 970,748	\$ 970,748	\$ -
Ambulance Station Capital Reserve Fund	\$ 2,000,424	\$ 2,129,528	\$ 2,129,528	\$ -
Huronview (Homes) Reserve Fund	\$ 2,822,772	\$ 2,822,772	\$ 2,822,772	\$ -
Social Housing Capital Reserve Fund	\$ 760,915	\$ 851,229	\$ 438,147	\$ (413,082)
Waste Management Reserve	\$ 500,000	\$ 500,000	\$ 500,000	\$ -
Water Source Protection Reserve	\$ 681,988	\$ 681,988	\$ 681,988	\$ -
Library Book Reserve Fund	\$ 106,754	\$ 127,754	\$ 127,754	\$ -
Library Cap Fund	\$ 59,243	\$ 59,243	\$ 59,243	\$ -
Corporate IT Reserve Fund	\$ 368,811	\$ 330,023	\$ 359,023	\$ 29,000
Reserve Fund for Workers Safety & Insurance	\$ 200,000	\$ 200,000	\$ 200,000	\$ -
Levy Stabilization Reserve Fund	\$ -	\$ -	\$ -	\$ -
Forestry Reserve Fund	\$ 165,149	\$ 165,149	\$ 165,149	\$ -
GIS Reserve Fund	\$ -	\$ -	\$ -	\$ -
Sustainable Huron	\$ 75,000	\$ 75,000	\$ 75,000	\$ -
Economic Development Reserve Fund	\$ 1,259,935	\$ 1,209,935	\$ 1,159,935	\$ (50,000)
Huron Heritage Reserve Fund	\$ -	\$ -	\$ -	\$ -
Accessibility Advisory Committee Reserve	\$ -	\$ -	\$ -	\$ -
Health Unit General Reserve	\$ -	\$ -	\$ -	\$ -
General Reserve for Contingencies	\$ 11,677,842	\$ 11,648,542	\$ 6,083,731	\$ (5,564,811)
Reserve for Working Funds	\$ -	\$ -	\$ -	\$ -
Excess Depreciation	\$ -	\$ -	\$ -	\$ -
Capital Project Carryforward	\$ 9,595,930	\$ 5,696,580	\$ 48,499	\$ (5,648,080)
Operating Project Carryforward	\$ 245,785	\$ 324,085	\$ 59,585	\$ (264,500)
Total Reserves Funds	\$ 60,436,876	\$ 59,210,102	\$ 45,187,281	\$ (14,022,820)
TOTAL	\$ 60,436,876	\$ 59,210,102	\$ 45,187,281	\$ (14,022,820)

CORPORATION OF THE COUNTY OF HURON																
at December 31, 2022																
FORECAST OF RESTRICTED ACCUMULATED SURPLUS AND UNRESTRICTED ACCUMULATED SURPLUS and COMMITTED FUNDS																
Department	Description	Winter Maintenance Reserve Fund	Highways Reserve Fund	Fleet Reserve Fund	EMS Fleet Reserve Fund	General Liability Insurance Reserve	General Capital Reserve	Facilities Capital Reserve	Ambulance Station Capital Reserve Fund	Huronview (Homes) Reserve Fund	Social Housing Capital Reserve Fund	Waste Management Reserve	Water Source Protection Reserve	Library Book Reserve Fund	Library Cap Fund	Corporate IT Reserve Fund
2020 Actuals		1,400,000	13,893,051	6,254,995	692,376	1,000,000	5,705,158	970,748	2,000,424	2,822,772	760,915	500,000	681,988	106,754	59,243	368,811
2021 Estimated Reserve Activity																
Corporate	Estimated Reserve Usage															
	Corporate Kaizen															
	Asset Management Plan Software															
	REACH - Yr 5															
	Goderich Hospital															
Accessibility	2021 Operating Carryforward															
Treasury	2021 Capital/Operating Carryforward															
Economic Development	Board Reserve Usage															
	2021 Capital/Operating Carryforward															
HR	HRIS															
IT	2021 Capital/Operating Carryforward															(38,788)
POA																
Public Works	Future Sustainability		2,011,382													
	2021 Capital Carryforwards/Surplus CF															
Fleet	2021 Capital Carryforwards			(31,998)												
	Reserve Usage			(413,101)												
Homes for the Aged	2021 Capital/Operating Carryforward															
Library	Clinton Branch Project															
	2021 Capital/Operating Carryforward															21,000
	Depreciation Adjustment - E Resources						(46,794)									
Museum	2021 Capital Carryforwards															
Planning	Climate Change - net costs															
Social Services	2021 Capital/Operating Carryforward															
	Homelessness Program - draw from reserves															
Property Services	2021 Capital/Operating Carryforward															
	Ambulance Base Reserve								129,104							
EMS	2021 Capital/Operating Carryforward															
General Capital	2021 Carryforwards															
Interest																
	Interest - draw from reserves for interest rate decline															
	Estimated Draft Surplus for 2022 Levy adjustments															
	Excess Depreciation						545,516									
	Sale of Registry, Plus Insurance proceeds						406,941				90,314					
2021 Estimated Reserve Balance		1,400,000	15,904,433	5,809,896	692,376	1,000,000	6,610,821	970,748	2,129,528	2,822,772	851,229	500,000	681,988	127,754	59,243	330,023
2022 Estimated Reserve Activity																
Corporate	Estimated Reserve Usage															
	Corporate Kaizen															
	Asset Management Plan Software															
	Goderich Hospital															
Accessibility	Operating Carryforward															
Treasury	Capital/Operating Carryforward															
Economic Development	Board Reserve Usage															
	Capital/Operating Carryforward															
HR	HRIS															
	Kaizen reserve funding															
IT	Capital/Operating Carryforward															29,000
POA																
Public Works	Future Sustainability															
	Capital Carryforwards/Surplus CF															
Fleet	Capital Carryforwards			(1,231,361)												
	Reserve Usage			(1,243,185)												
Homes for the Aged	Capital/Operating Carryforward															
Library	Clinton Branch Project															
	Capital/Operating Carryforward															
	Digitization project - prior year															
	Depreciation Adjustment - E Resources						(14,400)									
Museum	Capital Carryforwards															
	Digitization project - prior year															
Planning	Climate Change - net costs															
Social Services	Capital/Operating Carryforward															
	Tri Plex Build						(406,941)				(413,082)					
Property Services	Capital/Operating Carryforward															
	Ambulance Base Reserve				129,104											
EMS	Capital/Operating Carryforward				109,334											
General Capital	Carryforwards (TR/POA)															
Interest							450,000									
	Interest - draw from reserves for interest rate decline															
	Excess Depreciation						96,102									
	SWIFT - additional County Contributions															
2022 Estimated Reserve Balance		1,400,000	15,904,433	3,335,350	930,814	1,000,000	6,735,582	970,748	2,129,528	2,822,772	438,147	500,000	681,988	127,754	59,243	359,023

CORPORATION OF THE COUNTY OF HURON											
at December 31, 2022											
FORECAST OF RESTRICTED ACCUMULATED SURPLUS											
Department	Description	Reserve Fund for Workers Safety & Insurance	Forestry Reserve Fund	Sustainable Huron	Economic Development Reserve Fund	General Reserve for Contingencies	Capital Project Carryforward	Operating Project Carryforward	Committed Reserves Funds	Add Back unspent Committed Funds	TOTAL
2020 Actuals		200,000	165,149	75,000	1,259,935	11,677,842	9,595,930	245,785	60,436,876		60,436,876
2021 Estimated Reserve Activity											
Corporate	Estimated Reserve Usage					(2,276,000)			(2,276,000)		(2,276,000)
	Corporate Kaizen								0		0
	Asset Management Plan Software								0		0
	REACH - Yr 5					(20,000)			(20,000)		(20,000)
	Goderich Hospital					(150,000)			(150,000)		(150,000)
Accessibility	2021 Operating Carryforward							15,000	15,000		15,000
Treasury	2021 Capital/Operating Carryforward								0		0
Economic Development	Board Reserve Usage				(50,000)				(50,000)		(50,000)
	2021 Capital/Operating Carryforward							66,500	66,500		66,500
HR	HRIS								0		0
IT	2021 Capital/Operating Carryforward						10,236	(6,200)	(34,752)		(34,752)
POA									0		0
Public Works	Future Sustainability								2,011,382		2,011,382
	2021 Capital Carryforwards/Surplus C						(3,201,929)		(3,201,929)		(3,201,929)
Fleet	2021 Capital Carryforwards								(31,998)		(31,998)
	Reserve Usage								(413,101)		(413,101)
Homes for the Aged	2021 Capital/Operating Carryforward						(1,125,395)		(1,125,395)		(1,125,395)
Library	Clinton Branch Project								0		0
	2021 Capital/Operating Carryforward						13,099		34,099		34,099
	Depreciation Adjustment - E Resource								(46,794)		(46,794)
Museum	2021 Capital Carryforwards						32,000	3,000	35,000		35,000
Planning	Climate Change - net costs				(26,000)				(26,000)		(26,000)
Social Services	2021 Capital/Operating Carryforward						15,316		15,316		15,316
	Homelessness Program - draw from				(233,300)				(233,300)		(233,300)
Property Services	2021 Capital/Operating Carryforward						(114,913)		(114,913)		(114,913)
	Ambulance Base Reserve								129,104		129,104
EMS	2021 Capital/Operating Carryforward					595,000			595,000		595,000
General Capital	2021 Carryforwards					(122,764)			(122,764)		(122,764)
Interest					450,000				450,000		450,000
	Interest - draw from reserves for interest rate decline				(250,000)				(250,000)		(250,000)
	Estimated Draft Surplus for 2022 Levy adjustments				2,476,000				2,476,000		2,476,000
	Excess Depreciation								545,516		545,516
	Sale of Registry, Plus Insurance proceeds								497,255		497,255
2021 Estimated Reserve Balance		200,000	165,149	75,000	1,209,935	11,648,542	5,696,580	324,085	59,210,102	-	59,210,102
2022 Estimated Reserve Activity											
Corporate	Estimated Reserve Usage					(2,476,000)			(2,476,000)		(2,476,000)
	Corporate Kaizen					(25,200)			(25,200)		(25,200)
	Asset Management Plan Software						(60,000)		(60,000)		(60,000)
	Goderich Hospital								(150,000)		(150,000)
Accessibility	Operating Carryforward							(15,000)	(15,000)		(15,000)
Treasury	Capital/Operating Carryforward								0		0
Economic Development	Board Reserve Usage				(50,000)				(50,000)		(50,000)
	Capital/Operating Carryforward							(156,500)	(156,500)		(156,500)
HR	HRIS							(38,000)	(38,000)		(38,000)
	Kaizen reserve funding				(91,000)				(91,000)		(91,000)
IT	Capital/Operating Carryforward						(46,400)	(40,000)	(57,400)		(57,400)
POA									0		0
Public Works	Future Sustainability						(3,504,346)		(3,504,346)		(3,504,346)
	Capital Carryforwards/Surplus CF								0		0
Fleet	Capital Carryforwards								(1,231,361)		(1,231,361)
	Reserve Usage								(1,243,185)		(1,243,185)
Homes for the Aged	Capital/Operating Carryforward						(67,326)		(67,326)		(67,326)
Library	Clinton Branch Project						(55,000)		(55,000)		(55,000)
	Capital/Operating Carryforward				(15,000)		(13,099)		(28,099)		(28,099)
	Digitization project - prior year				(13,936)				(13,936)		(13,936)
	Depreciation Adjustment - E Resource								(14,400)		(14,400)
Museum	Capital Carryforwards						(11,000)	(53,000)	(64,000)		(64,000)
	Digitization project - prior year				(7,255)				(7,255)		(7,255)
Planning	Climate Change - net costs								0		0
Social Services	Capital/Operating Carryforward								0		0
	Tri Plex Build					(775,681)			(1,595,704)		(1,595,704)
Property Services	Capital/Operating Carryforward						(382,728)		(382,728)		(382,728)
	Ambulance Base Reserve								129,104		129,104
EMS	Capital/Operating Carryforward								(675,666)		(675,666)
General Capital	Carryforwards (TR/POA)					(9,500)			(9,500)		(9,500)
Interest									450,000		450,000
	Interest - draw from reserves for interest rate decline								0		0
	Excess Depreciation								96,102		96,102
	SWIFT - additional County Contributions					(2,786,418)			(2,786,418)		(2,786,418)
2022 Estimated Reserve Balance		200,000	165,149	75,000	1,159,935	6,083,731	48,499	59,585	45,187,281	-	45,187,281

2022 TAX RATE CALCULATIONS

Column 1	Column 2	Net Levy required = Column 3	Column 4	\$ 46,013,750 Column 5	Column 6	Column 7				
Description	Returned Assessment for	Transition Ratio <i>Published Transition Ratios by Class (excludes railways and hydro right-of- ways)</i>	Tax Reductions <i>(Section 368.1 of the Municipal Act or as prescribed or set by by-law)</i>	Weighted Ratios <i>(Col. 3 x (1 - Col. 4))</i>	Weighted Assessments <i>(Col. 2 x Col. 5)</i>	2022 Tax Rate <i>Residential and farm tax rate (calculated below) x Col. 5</i>	Proof of Tax <i>(Col. 2 x Col. 7)</i>	2021 Tax Rate	Change in Tax Rates	Tax Rate % Change
res/farm (RT)	6,785,705,459	1.000000	0.00%	1.000000	6,785,705,459	0.00470373	31,918,144	0.00460558	0.0000982	2.13%
multi-res (MT)/ New multi res (NT)	99,305,100	1.100000	0.00%	1.100000	109,235,610	0.00517411	513,815	0.00506613	0.0001080	
new multi-residential (NT)			0.00%	-	-	-	-	0.00000000		
farmlands (FT)	7,992,558,947	0.250000	0.00%	0.250000	1,998,139,737	0.00117593	9,398,715	0.00115139	0.0000245	
commercial (CT) + (ST) + (CH) + (DH) + (XT)	582,029,327	1.100000	0.00%	1.100000	640,232,260	0.00517411	3,011,481	0.00506613	0.0001080	
industrial (IT) + (LT) + (IH) + (JT)	167,974,000	1.100000	0.00%	1.100000	184,771,400	0.00517411	869,115	0.00506613	0.0001080	
pipeline (PT)	44,205,300	0.700000	0.00%	0.700000	30,943,710	0.00329261	145,551	0.00322390	0.0000687	
managed forests (TT)	37,399,400	0.250000	0.00%	0.250000	9,349,850	0.00117593	43,979	0.00115139	0.0000245	
other class (OT)			0.00%	-	-	-	-	0.00000000		
utility and distribution (UT)			0.00%	-	-	-	-	0.00000000		
	15,709,177,533				9,758,378,025		45,900,801			
res/farm farmland class I (R1)	5,664,200	1.000000	75.00%	0.250000	1,416,050	0.00117593	6,661	0.00115139	0.0000245	
res/farm farmland class II (R4)		1.000000	0.00%	1.000000	-	0.00470373	-	0.00460558	0.0000982	
res/farm farmland class III (R7)		1.000000	0.00%	1.000000	-	0.00470373	-	0.00460558	0.0000982	
multi-res. Farmland class I (M1)		1.000000	75.00%	0.250000	-	0.00117593	-	0.00115139	0.0000245	
multi-res. Farmland class II (M4)		1.100000	0.00%	1.100000	-	0.00517411	-	0.00506613	0.0001080	
multi-res. Farmland class III (M7)		1.100000	0.00%	1.100000	-	0.00517411	-	0.00506613	0.0001080	
commercial excess/vacant unit (CU) + (SU)	6,483,225	1.100000	0.00%	1.100000	7,131,548	0.00517411	33,545	0.00506613	0.0001080	
commercial vacant land (CJ & CX)	8,995,100	1.100000	0.00%	1.100000	9,894,610	0.00517411	46,542	0.00506613	0.0001080	
commercial farmland class I (C1)		1.000000	75.00%	0.250000	-	0.00117593	-	0.00115139	0.0000245	
commercial farmland class II (C4)		1.100000	0.00%	1.100000	-	0.00517411	-	0.00506613	0.0001080	
commercial farmland class III (C7)		1.100000	0.00%	1.100000	-	0.00517411	-	0.00506613	0.0001080	
industrial excess/vacant unit (IU) + (LU) + (IK) + (JU)	1,464,400	1.100000	0.00%	1.100000	1,610,840	0.00517411	7,577	0.00506613	0.0001080	
industrial vacant land (IX) + (IJ)	3,451,900	1.100000	0.00%	1.100000	3,797,090	0.00517411	17,860	0.00506613	0.0001080	
industrial farmland class I (I1)	281,000	1.000000	75.00%	0.250000	70,250	0.00117593	330	0.00115139	0.0000245	
industrial farmland class II (I4)		1.100000	0.00%	1.100000	-	0.00517411	-	0.00506613	0.0001080	
industrial farmland class III (I7)		1.100000	0.00%	1.100000	-	0.00517411	-	0.00506613	0.0001080	
Commercial/Industrial - Small Farm (up to \$50,000)	335,500	1.100000	75.00%	0.275000	92,263	0.00129353	434	0.00126653	0.0000270	
large theatres (Toronto) (AM)						-	-	0.00000000		
	26,675,325				24,012,650		112,949			
Total Returned Assessments	15,735,852,858				9,782,390,675		46,013,750			
Levy requirements										
Net levy	46,013,750									
TOTAL MUNICIPAL	46,013,750	divided by	<i>(Col. 6 Total)</i> 9,782,390,675	equals	Res/Farm Tax Rate	0.00470373				

County of Huron
2022 Tax Rate Summary

Property Tax Class	Current Value Assessment	Transition Ratio	Tax Reductions	Weighted Ratios	Weighted Assessments	2022 Tax Rate	Levy Amount	2021 Tax Rate	Change in Tax Rate
Residential Taxable: Full	\$ 6,785,705,459	1.00	0%	1.00	\$ 6,785,705,459	0.00470373	\$ 31,918,144	0.00460558	2.13%
Multi-Residential Taxable: Full	\$ 99,305,100	1.10	0%	1.10	\$ 109,235,610	0.00517411	\$ 513,815	0.00506613	2.13%
Farm Taxable: Full	\$ 7,992,558,947	0.25	0%	0.25	\$ 1,998,139,737	0.00117593	\$ 9,398,715	0.00115139	2.13%
Commercial Taxable: Full	\$ 582,029,327	1.10	0%	1.10	\$ 640,232,260	0.00517411	\$ 3,011,481	0.00506613	2.13%
Industrial Taxable: Full	\$ 167,974,000	1.10	0%	1.10	\$ 184,771,400	0.00517411	\$ 869,115	0.00506613	2.13%
Pipeline Taxable: Full	\$ 44,205,300	0.70	0%	0.70	\$ 30,943,710	0.00329261	\$ 145,551	0.00322390	2.13%
Managed Forest Taxable: Full	\$ 37,399,400	0.25	0%	0.25	\$ 9,349,850	0.00117593	\$ 43,979	0.00115139	2.13%
Residential Taxable: Farmland I	\$ 5,664,200	1.00	75%	0.25	\$ 1,416,050	0.00117593	\$ 6,661	0.00115139	2.13%
Commercial Taxable: Excess Land	\$ 6,483,225	1.10	0%	1.10	\$ 7,131,548	0.00517411	\$ 33,545	0.00506613	2.13%
Commercial Taxable: Vacant Land	\$ 8,995,100	1.10	0%	1.10	\$ 9,894,610	0.00517411	\$ 46,542	0.00506613	2.13%
Industrial Taxable: Excess Land	\$ 1,464,400	1.10	0%	1.10	\$ 1,610,840	0.00517411	\$ 7,577	0.00506613	2.13%
Industrial Taxable: Vacant Land	\$ 3,451,900	1.10	0%	1.10	\$ 3,797,090	0.00517411	\$ 17,860	0.00506613	2.13%
Industrial Taxable: Farmland I	\$ 281,000	1.00	75%	0.25	\$ 70,250	0.00117593	\$ 330	0.00115139	2.13%
Commercial/Industrial - Small Farm (up to \$50,000)	\$ 335,500	1.100	75%	0.275	\$ 92,263	0.00129353	\$ 434	0.00126653	
TOTAL	\$ 15,735,852,858				\$ 9,782,390,675		\$ 46,013,750		

County of Huron

2022 Budget

Impact of Upper Tier Levy Increase to Taxation per \$100,000 (Excluding new assessment)

Tax Class	2021 Assessment	2022 Assessment	2021 Tax Rate	2022 Tax Rate	% Tax Rate Change	2021 County Taxes	2022 County Taxes	% Cty Tax Change	Change Inc(Dec) \$
RESIDENTIAL	\$ 100,000	\$ 100,000	0.00460558	0.00470373	2.13%	\$ 461	\$ 470	2.13%	\$9.82
FARMLANDS	\$ 100,000	\$ 100,000	0.001151394	0.00117593	2.13%	\$ 115	\$ 118	2.13%	\$2.45
MULTI-RESIDENTIAL	\$ 100,000	\$ 100,000	0.005066134	0.00517411	2.13%	\$ 507	\$ 517	2.13%	\$10.80
COMMERCIAL	\$ 100,000	\$ 100,000	0.005066134	0.00517411	2.13%	\$ 507	\$ 517	2.13%	\$10.80
INDUSTRIAL	\$ 100,000	\$ 100,000	0.005066134	0.00517411	2.13%	\$ 507	\$ 517	2.13%	\$10.80
NOTE:	There is no assessment changes in 2021, and new growth was excluded from this calculation								
	It only reflects change in burden for existing assessment base								

**County of Huron
2022 Budget
Impact to Properties**

2022 Levy \$ 46,013,750

Upper Tier Tax impact on Median/Typical Property

Class	Description	Code	Property Count	2021 CVA	2022 CVA	CVA Change	2021 CVA Taxes	2022 CVA Taxes	\$ Tax Change	% Tax Change
RT	Single Family Home	301	14,550	209,000	209,000	0.00%	\$ 963	\$ 983	\$ 20.51	2.13%
RT	Farm House	211	3,154	154,300	154,300	0.00%	\$ 711	\$ 726	\$ 15.15	2.13%
FT	Farmland	211	2,995	985,400	985,400	0.00%	\$ 1,135	\$ 1,159	\$ 24.18	2.13%
MT	Apartment Building	340	79	668,000	668,000	0.00%	\$ 3,384	\$ 3,456	\$ 72.13	2.13%
CT	Small Office Building	400	77	218,000	218,000	0.00%	\$ 1,104	\$ 1,128	\$ 23.54	2.13%
CT	Small Retail Commercial Building	410	175	126,000	126,000	0.00%	\$ 638	\$ 652	\$ 13.60	2.13%
IT	Standard Industrial Property	520	97	243,000	243,000	0.00%	\$ 1,231	\$ 1,257	\$ 26.24	2.13%
The median or typical property in each group represents a property value with an assessed value at or near the midpoint or median for the group and a per cent change in assessment for the year or near the median for the group										

County of Huron
 2022 Budget
 Frequency Distribution of Tax Impact by Property

DRAFT LEVY \$ 46,013,750

Residential Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	26,445	\$ 27
100-200	Increase	291	\$ 133
200-300	Increase	39	\$ 240
300-500	Increase	10	\$ 385
500-700	Increase	5	\$ 647
700-1,000	Increase	5	\$ 770
1,000-1,500	Increase	-	\$ -
1,500-2,000	Increase	5	\$ 1,663
2,000-3,000	Increase	2	\$ 2,458
3,000 - Over	Increase	2	\$ 5,691
0-100	Decrease	-	\$ -
100-200	Decrease	-	\$ -
200-300	Decrease	-	\$ -
300-500	Decrease	-	\$ -
500-700	Decrease	-	\$ -
700-1,000	Decrease	-	\$ -
1,000-1,500	Decrease	-	\$ -
1,500-2,000	Decrease	-	\$ -
2,000-3,000	Decrease	-	\$ -
3,000 - Over	Decrease	-	\$ -
TOTAL		26,804	\$ 29
Source: OPTA tax tools			

County of Huron
 2022 Budget
 Frequency Distribution of Tax Impact by Property

DRAFT LEVY \$ 46,013,750

Farmland Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	8,190	\$ 28
100-200	Increase	45	\$ 123
200-300	Increase	3	\$ 217
300-500	Increase	2	\$ 327
500-700	Increase	-	\$ -
700-1,000	Increase	-	\$ -
1,000-1,500	Increase	-	\$ -
1,500-2,000	Increase	-	\$ -
2,000-3,000	Increase	-	\$ -
3,000 - Over	Increase	-	\$ -
0-100	Decrease	-	\$ -
100-200	Decrease	-	\$ -
200-300	Decrease	-	\$ -
300-500	Decrease	-	\$ -
500-700	Decrease	-	\$ -
700-1,000	Decrease	-	\$ -
1,000-1,500	Decrease	-	\$ -
1,500-2,000	Decrease	-	\$ -
2,000-3,000	Decrease	-	\$ -
3,000 - Over	Decrease	-	\$ -
TOTAL		8,240	\$ 28
Source: OPTA tax tools			

County of Huron
2022 Assessment Data and Tax Levy

Total of all Local Municipalities

Property Tax Class	2022 Assessment	2021 Assessment	\$ Change Assessment	% Change Assessment	2022 County Taxes	2021 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 6,785,705,459	\$ 6,732,392,247	\$ 53,313,212	0.8%	\$ 31,918,144	\$ 31,006,545	\$ 911,599	2.94%
Multi-Residential Taxable: Full	\$ 99,305,100	\$ 99,319,800	\$ (14,700)	0.0%	\$ 513,815	\$ 503,167	\$ 10,648	2.12%
Farm Taxable: Full	\$ 7,992,558,947	\$ 7,896,043,496	\$ 96,515,451	1.2%	\$ 9,398,715	\$ 9,091,457	\$ 307,258	3.38%
Commercial Taxable: Full	\$ 582,029,327	\$ 576,372,301	\$ 5,657,026	1.0%	\$ 3,011,481	\$ 2,919,979	\$ 91,502	3.13%
Industrial Taxable: Full	\$ 167,974,000	\$ 163,830,049	\$ 4,143,951	2.5%	\$ 869,115	\$ 829,985	\$ 39,130	4.71%
Pipeline Taxable: Full	\$ 44,205,300	\$ 43,990,300	\$ 215,000	0.5%	\$ 145,551	\$ 141,820	\$ 3,730	2.63%
Managed Forest Taxable: Full	\$ 37,399,400	\$ 35,799,500	\$ 1,599,900	4.5%	\$ 43,979	\$ 41,219	\$ 2,760	6.70%
Residential Taxable: Farmland I	\$ 5,664,200	\$ 5,816,100	\$ (151,900)	-2.6%	\$ 6,661	\$ 6,697	\$ (36)	-0.54%
Commercial Taxable: Excess Land	\$ 6,483,225	\$ 6,208,125	\$ 275,100	4.4%	\$ 33,545	\$ 31,451	\$ 2,094	6.66%
Commercial Taxable: Vacant Land	\$ 8,995,100	\$ 9,964,900	\$ (969,800)	-9.7%	\$ 46,542	\$ 50,484	\$ (3,942)	-7.81%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 1,464,400	\$ 1,457,900	\$ 6,500	0.4%	\$ 7,577	\$ 7,386	\$ 191	2.59%
Industrial Taxable: Vacant Land	\$ 3,451,900	\$ 3,402,900	\$ 49,000	1.4%	\$ 17,860	\$ 17,240	\$ 621	3.60%
Industrial/Commercial: Small Farm S	\$ 335,500	\$ 303,200	\$ 32,300	10.7%	\$ 434	\$ 384	\$ 50	13.01%
Industrial Taxable: Farmland I	\$ 281,000	\$ 261,000	\$ 20,000	7.7%	\$ 330	\$ 301	\$ 30	9.96%
TOTAL	\$ 15,735,852,858	\$ 15,575,161,818	\$ 160,691,040	1.0%	\$ 46,013,750	\$ 44,648,115	\$ 1,365,635	3.06%

County of Huron
2022 Assessment Data and Tax Levy

Total of all Local Municipalities

Municipality	2022 Assessment	2021 Assessment	\$ Change Assessment	% Change Assessment	2022 County Taxes	2021 County Taxes	\$ Change Tax	% Change Tax
Ashfield, Colborne, Wawanosh	\$ 2,028,631,800	\$ 1,995,800,000	\$ 32,831,800	1.6%	\$ 5,835,956	\$ 5,589,709	\$ 246,247	4.41%
Bluewater	\$ 2,645,819,132	\$ 2,621,787,909	\$ 24,031,223	0.9%	\$ 8,801,004	\$ 8,591,850	\$ 209,154	2.43%
Central Huron	\$ 1,864,247,000	\$ 1,844,553,100	\$ 19,693,900	1.1%	\$ 5,567,194	\$ 5,401,245	\$ 165,949	3.07%
Goderich	\$ 921,272,909	\$ 903,441,709	\$ 17,831,200	2.0%	\$ 4,407,580	\$ 4,233,757	\$ 173,823	4.11%
Howick	\$ 939,766,417	\$ 930,437,800	\$ 9,328,617	1.0%	\$ 2,285,834	\$ 2,251,652	\$ 34,181	1.52%
Huron East	\$ 2,987,454,600	\$ 2,965,494,800	\$ 21,959,800	0.7%	\$ 6,725,605	\$ 6,572,166	\$ 153,439	2.33%
Morris Turnberry	\$ 1,100,492,500	\$ 1,089,498,100	\$ 10,994,400	1.0%	\$ 2,487,117	\$ 2,403,163	\$ 83,954	3.49%
North Huron	\$ 710,227,300	\$ 704,185,500	\$ 6,041,800	0.9%	\$ 2,412,624	\$ 2,331,339	\$ 81,286	3.49%
South Huron	\$ 2,537,941,200	\$ 2,519,962,900	\$ 17,978,300	0.7%	\$ 7,490,836	\$ 7,273,234	\$ 217,602	2.99%
TOTAL	\$ 15,735,852,858	\$ 15,575,161,818	\$ 160,691,040	1.0%	\$ 46,013,750	\$ 44,648,115	\$ 1,365,635	3.06%

County of Huron
2021 Assessment Data and Tax Levy

Local Municipality: A.C.W (4070)

Property Tax Class	2022 Assessment	2021 Assessment	\$ Change Assessment	% Change Assessment	2022 County Taxes	2021 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 916,172,000	\$ 892,243,900	\$ 23,928,100	2.68%	\$ 4,309,428	\$ 4,109,297	\$ 200,131	4.87%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 1,046,905,700	\$ 1,039,560,900	\$ 7,344,800	0.71%	\$ 1,231,091	\$ 1,196,944	\$ 34,147	2.85%
Commercial Taxable: Full	\$ 25,705,229	\$ 25,204,729	\$ 500,500	1.99%	\$ 133,002	\$ 127,691	\$ 5,311	4.16%
Industrial Taxable: Full	\$ 26,370,000	\$ 25,886,200	\$ 483,800	1.87%	\$ 136,441	\$ 131,143	\$ 5,298	4.04%
Pipeline Taxable: Full	\$ 2,468,700	\$ 2,434,700	\$ 34,000	1.40%	\$ 8,128	\$ 7,849	\$ 279	3.56%
Managed Forest Taxable: Full	\$ 7,301,900	\$ 6,783,000	\$ 518,900	7.65%	\$ 8,587	\$ 7,810	\$ 777	9.94%
Residential Taxable: Farmland I	\$ 2,429,600	\$ 2,429,600	\$ -	0.00%	\$ 2,857	\$ 2,797	\$ 60	2.13%
Commercial Taxable: Excess Land	\$ 1,031,971	\$ 992,071	\$ 39,900	4.02%	\$ 5,340	\$ 5,026	\$ 314	6.24%
Commercial Taxable: Vacant Land	\$ 176,700	\$ 194,900	\$ (18,200)	-9.34%	\$ 914	\$ 987	\$ (73)	-7.41%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Vacant Land	\$ 20,000	\$ 20,000	\$ -	0.00%	\$ 103	\$ 101	\$ 2	2.13%
Industrial/Commercial: Small Farm Su	\$ 50,000	\$ 50,000	\$ -	0.00%	\$ 65	\$ 63	\$ 1	2.13%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 2,028,631,800	\$ 1,995,800,000	\$ 32,831,800	1.65%	\$ 5,835,956	\$ 5,589,709	\$ 246,247	4.41%
% of Total County	12.9%	12.8%			12.7%	12.5%		

County of Huron
2022 Assessment Data and Tax Levy

Local Municipality: Bluewater (4020)

Property Tax Class	2022 Assessment	2021 Assessment	\$ Change Assessment	% Change Assessment	2022 County Taxes	2021 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 1,465,616,441	\$ 1,467,520,309	\$ (1,903,868)	-0.13%	\$ 6,893,868	\$ 6,758,777	\$ 135,091	2.00%
Multi-Residential Taxable: Full	\$ 7,422,600	\$ 7,422,600	\$ -	0.00%	\$ 38,405	\$ 37,604	\$ 801	2.13%
Farm Taxable: Full	\$ 1,041,307,178	\$ 1,016,872,487	\$ 24,434,691	2.40%	\$ 1,224,508	\$ 1,170,821	\$ 53,687	4.59%
Commercial Taxable: Full	\$ 98,533,713	\$ 97,132,013	\$ 1,401,700	1.44%	\$ 509,824	\$ 492,084	\$ 17,740	3.61%
Industrial Taxable: Full	\$ 18,027,500	\$ 18,159,300	\$ (131,800)	-0.73%	\$ 93,276	\$ 91,997	\$ 1,279	1.39%
Pipeline Taxable: Full	\$ 8,055,000	\$ 8,031,000	\$ 24,000	0.30%	\$ 26,522	\$ 25,891	\$ 631	2.44%
Managed Forest Taxable: Full	\$ 3,966,300	\$ 3,549,100	\$ 417,200	11.76%	\$ 4,664	\$ 4,086	\$ 578	14.14%
Residential Taxable: Farmland I	\$ 1,255,100	\$ 1,308,000	\$ (52,900)	-4.04%	\$ 1,476	\$ 1,506	\$ (30)	-2.00%
Commercial Taxable: Excess Land	\$ 308,300	\$ 308,100	\$ 200	0.06%	\$ 1,595	\$ 1,561	\$ 34	2.20%
Commercial Taxable: Vacant Land	\$ 416,500	\$ 574,500	\$ (158,000)	-27.50%	\$ 2,155	\$ 2,910	\$ (755)	-25.96%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 118,600	\$ 118,600	\$ -	0.00%	\$ 614	\$ 601	\$ 13	2.13%
Industrial Taxable: Vacant Land	\$ 791,900	\$ 791,900	\$ -	0.00%	\$ 4,097	\$ 4,012	\$ 86	2.13%
Industrial/Commercial: Small Farm Su	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 2,645,819,132	\$ 2,621,787,909	\$ 24,031,223	0.92%	\$ 8,801,004	\$ 8,591,850	\$ 209,154	2.43%
% of Total County	16.8%	16.8%			19.1%	19.2%		

County of Huron
2022 Assessment Data and Tax Levy

Local Municipality: Central Huron (4030)

Property Tax Class	2022 Assessment	2021 Assessment	\$ Change Assessment	% Change Assessment	2022 County Taxes	2021 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 850,886,294	\$ 842,933,194	\$ 7,953,100	0.94%	\$ 4,002,342	\$ 3,882,193	\$ 120,149	3.09%
Multi-Residential Taxable: Full	\$ 9,027,000	\$ 9,027,000	\$ -	0.00%	\$ 46,707	\$ 45,732	\$ 975	2.13%
Farm Taxable: Full	\$ 908,070,900	\$ 896,179,500	\$ 11,891,400	1.33%	\$ 1,067,831	\$ 1,031,856	\$ 35,975	3.49%
Commercial Taxable: Full	\$ 65,764,906	\$ 66,240,706	\$ (475,800)	-0.72%	\$ 340,275	\$ 335,584	\$ 4,690	1.40%
Industrial Taxable: Full	\$ 12,269,000	\$ 11,694,900	\$ 574,100	4.91%	\$ 63,481	\$ 59,248	\$ 4,233	7.14%
Pipeline Taxable: Full	\$ 8,582,000	\$ 8,559,000	\$ 23,000	0.27%	\$ 28,257	\$ 27,593	\$ 664	2.41%
Managed Forest Taxable: Full	\$ 7,653,800	\$ 7,720,000	\$ (66,200)	-0.86%	\$ 9,000	\$ 8,889	\$ 112	1.26%
Residential Taxable: Farmland I	\$ 155,700	\$ 155,700	\$ -	0.00%	\$ 183	\$ 179	\$ 4	2.13%
Commercial Taxable: Excess Land	\$ 310,100	\$ 453,800	\$ (143,700)	-31.67%	\$ 1,604	\$ 2,299	\$ (695)	-30.21%
Commercial Taxable: Vacant Land	\$ 1,195,100	\$ 1,172,600	\$ 22,500	1.92%	\$ 6,184	\$ 5,941	\$ 243	4.09%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 32,900	\$ 47,900	\$ (15,000)	-31.32%	\$ 170	\$ 243	\$ (72)	-29.85%
Industrial Taxable: Vacant Land	\$ 199,300	\$ 268,800	\$ (69,500)	-25.86%	\$ 1,031	\$ 1,362	\$ (331)	-24.28%
Industrial/Commercial: Small Farm Su	\$ 100,000	\$ 100,000	\$ -	0.00%	\$ 129	\$ 127	\$ 3	2.13%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 1,864,247,000	\$ 1,844,553,100	\$ 19,693,900	1.07%	\$ 5,567,194	\$ 5,401,245	\$ 165,949	3.07%
% of Total County	11.8%	11.8%			12.1%	12.1%		

County of Huron
2022 Assessment Data and Tax Levy

Local Municipality: Goderich (4028)

Property Tax Class	2022 Assessment	2021 Assessment	\$ Change Assessment	% Change Assessment	2022 County Taxes	2021 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 740,139,309	\$ 723,400,909	\$ 16,738,400	2.31%	\$ 3,481,417	\$ 3,331,678	\$ 149,739	4.49%
Multi-Residential Taxable: Full	\$ 28,285,200	\$ 27,608,300	\$ 676,900	2.45%	\$ 146,351	\$ 139,867	\$ 6,483	4.64%
Farm Taxable: Full	\$ 1,350,000	\$ 1,155,000	\$ 195,000	16.88%	\$ 1,588	\$ 1,330	\$ 258	19.37%
Commercial Taxable: Full	\$ 125,596,000	\$ 126,587,300	\$ (991,300)	-0.78%	\$ 649,847	\$ 641,308	\$ 8,539	1.33%
Industrial Taxable: Full	\$ 17,616,400	\$ 16,813,400	\$ 803,000	4.78%	\$ 91,149	\$ 85,179	\$ 5,970	7.01%
Pipeline Taxable: Full	\$ 2,609,000	\$ 2,600,000	\$ 9,000	0.35%	\$ 8,590	\$ 8,382	\$ 208	2.48%
Managed Forest Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Residential Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Commercial Taxable: Excess Land	\$ 944,300	\$ 628,400	\$ 315,900	50.27%	\$ 4,886	\$ 3,184	\$ 1,702	53.47%
Commercial Taxable: Vacant Land	\$ 3,283,800	\$ 3,246,000	\$ 37,800	1.16%	\$ 16,991	\$ 16,445	\$ 546	3.32%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 601,900	\$ 601,900	\$ -	0.00%	\$ 3,114	\$ 3,049	\$ 65	2.13%
Industrial Taxable: Vacant Land	\$ 663,000	\$ 616,500	\$ 46,500	7.54%	\$ 3,430	\$ 3,123	\$ 307	9.83%
Industrial/Commercial: Small Farm St	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Farmland I	\$ 184,000	\$ 184,000	\$ -	0.00%	\$ 216	\$ 212	\$ 5	2.13%
TOTAL	\$ 921,272,909	\$ 903,441,709	\$ 17,831,200	1.97%	\$ 4,407,580	\$ 4,233,757	\$ 173,823	4.11%
% of Total County	5.9%	5.8%			9.6%	9.5%		

County of Huron
2022 Assessment Data and Tax Levy

Local Municipality: Howick (4046)

Property Tax Class	2022 Assessment	2021 Assessment	\$ Change Assessment	% Change Assessment	2022 County Taxes	2021 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 312,057,841	\$ 318,298,502	\$ (6,240,661)	-1.96%	\$ 1,467,837	\$ 1,465,948	\$ 1,889	0.13%
Multi-Residential Taxable: Full	\$ 2,454,000	\$ 2,454,000	\$ -	0.00%	\$ 12,697	\$ 12,432	\$ 265	2.13%
Farm Taxable: Full	\$ 606,551,176	\$ 590,291,300	\$ 16,259,876	2.75%	\$ 713,264	\$ 679,658	\$ 33,606	4.94%
Commercial Taxable: Full	\$ 13,810,800	\$ 14,531,349	\$ (720,549)	-4.96%	\$ 71,459	\$ 73,618	\$ (2,159)	-2.93%
Industrial Taxable: Full	\$ 3,324,500	\$ 3,224,549	\$ 99,951	3.10%	\$ 17,201	\$ 16,336	\$ 865	5.30%
Pipeline Taxable: Full	\$ 70,000	\$ 70,000	\$ -	0.00%	\$ 230	\$ 226	\$ 5	2.13%
Managed Forest Taxable: Full	\$ 317,000	\$ 317,000	\$ -	0.00%	\$ 373	\$ 365	\$ 8	2.13%
Residential Taxable: Farmland I	\$ 786,400	\$ 786,400	\$ -	0.00%	\$ 925	\$ 905	\$ 19	2.13%
Commercial Taxable: Excess Land	\$ 182,800	\$ 223,800	\$ (41,000)	-18.32%	\$ 946	\$ 1,134	\$ (188)	-16.58%
Commercial Taxable: Vacant Land	\$ 148,500	\$ 177,500	\$ (29,000)	-16.34%	\$ 768	\$ 899	\$ (131)	-14.55%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Vacant Land	\$ 13,400	\$ 13,400	\$ -	0.00%	\$ 69	\$ 68	\$ 1	2.13%
Industrial/Commercial: Small Farm St	\$ 50,000	\$ 50,000	\$ -	0.00%	\$ 65	\$ 63	\$ 1	2.13%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 939,766,417	\$ 930,437,800	\$ 9,328,617	1.00%	\$ 2,285,834	\$ 2,251,652	\$ 34,181	1.52%
% of Total County	6.0%	6.0%			5.0%	5.0%		

County of Huron
2022 Assessment Data and Tax Levy

Local Municipality: Huron East (4040)

Property Tax Class	2022 Assessment	2021 Assessment	\$ Change Assessment	% Change Assessment	2022 County Taxes	2021 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 813,426,934	\$ 816,527,745	\$ (3,100,811)	-0.38%	\$ 3,826,143	\$ 3,760,581	\$ 65,562	1.74%
Multi-Residential Taxable: Full	\$ 10,418,600	\$ 11,558,200	\$ (1,139,600)	-9.86%	\$ 53,907	\$ 58,555	\$ (4,648)	-7.94%
Farm Taxable: Full	\$ 2,081,206,667	\$ 2,056,143,300	\$ 25,063,367	1.22%	\$ 2,447,360	\$ 2,367,431	\$ 79,929	3.38%
Commercial Taxable: Full	\$ 44,485,899	\$ 44,004,855	\$ 481,044	1.09%	\$ 230,175	\$ 222,934	\$ 7,240	3.25%
Industrial Taxable: Full	\$ 25,800,800	\$ 25,498,000	\$ 302,800	1.19%	\$ 133,496	\$ 129,176	\$ 4,320	3.34%
Pipeline Taxable: Full	\$ 6,651,000	\$ 6,567,000	\$ 84,000	1.28%	\$ 21,899	\$ 21,171	\$ 728	3.44%
Managed Forest Taxable: Full	\$ 3,374,700	\$ 3,038,200	\$ 336,500	11.08%	\$ 3,968	\$ 3,498	\$ 470	13.44%
Residential Taxable: Farmland I	\$ 474,000	\$ 474,000	\$ -	0.00%	\$ 557	\$ 546	\$ 12	2.13%
Commercial Taxable: Excess Land	\$ 518,700	\$ 527,300	\$ (8,600)	-1.63%	\$ 2,684	\$ 2,671	\$ 12	0.47%
Commercial Taxable: Vacant Land	\$ 467,900	\$ 522,300	\$ (54,400)	-10.42%	\$ 2,421	\$ 2,646	\$ (225)	-8.51%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 191,400	\$ 195,900	\$ (4,500)	-2.30%	\$ 990	\$ 992	\$ (2)	-0.21%
Industrial Taxable: Vacant Land	\$ 371,000	\$ 371,000	\$ -	0.00%	\$ 1,920	\$ 1,880	\$ 40	2.13%
Industrial/Commercial: Small Farm Su	\$ 50,000	\$ 50,000	\$ -	0.00%	\$ 65	\$ 63	\$ 1	2.13%
Industrial Taxable: Farmland I	\$ 17,000	\$ 17,000	\$ -	0.00%	\$ 20	\$ 20	\$ 0	2.13%
TOTAL	\$ 2,987,454,600	\$ 2,965,494,800	\$ 21,959,800	0.74%	\$ 6,725,605	\$ 6,572,166	\$ 153,439	2.33%
% of Total County	19.0%	19.0%			14.6%	14.7%		

County of Huron
2022 Assessment Data and Tax Levy

Local Municipality: Morris Turnberry (4060)

Property Tax Class	2022 Assessment	2021 Assessment	\$ Change Assessment	% Change Assessment	2022 County Taxes	2021 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 287,367,762	\$ 285,390,362	\$ 1,977,400	0.69%	\$ 1,351,701	\$ 1,314,387	\$ 37,314	2.84%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 761,127,038	\$ 755,732,738	\$ 5,394,300	0.71%	\$ 895,035	\$ 870,146	\$ 24,888	2.86%
Commercial Taxable: Full	\$ 28,578,900	\$ 26,039,200	\$ 2,539,700	9.75%	\$ 147,870	\$ 131,918	\$ 15,952	12.09%
Industrial Taxable: Full	\$ 13,303,100	\$ 12,496,800	\$ 806,300	6.45%	\$ 68,832	\$ 63,310	\$ 5,521	8.72%
Pipeline Taxable: Full	\$ 2,420,000	\$ 2,410,000	\$ 10,000	0.41%	\$ 7,968	\$ 7,770	\$ 199	2.56%
Managed Forest Taxable: Full	\$ 5,797,900	\$ 5,396,000	\$ 401,900	7.45%	\$ 6,818	\$ 6,213	\$ 605	9.74%
Residential Taxable: Farmland I	\$ 186,000	\$ 186,000	\$ -	0.00%	\$ 219	\$ 214	\$ 5	2.13%
Commercial Taxable: Excess Land	\$ 64,900	\$ 64,900	\$ -	0.00%	\$ 336	\$ 329	\$ 7	2.13%
Commercial Taxable: Vacant Land	\$ 483,500	\$ 625,500	\$ (142,000)	-22.70%	\$ 2,502	\$ 3,169	\$ (667)	-21.05%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 266,600	\$ 266,600	\$ -	0.00%	\$ 1,379	\$ 1,351	\$ 29	2.13%
Industrial Taxable: Vacant Land	\$ 849,900	\$ 849,900	\$ -	0.00%	\$ 4,397	\$ 4,306	\$ 92	2.13%
Industrial/Commercial: Small Farm Su	\$ 46,900	\$ 40,100	\$ 6,800	16.96%	\$ 61	\$ 51	\$ 10	19.45%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 1,100,492,500	\$ 1,089,498,100	\$ 10,994,400	1.01%	\$ 2,487,117	\$ 2,403,163	\$ 83,954	3.49%
% of Total County	7.0%	7.0%			5.4%	5.4%		

County of Huron
2022 Assessment Data and Tax Levy

Local Municipality: North Huron (4050)

Property Tax Class	2022 Assessment	2021 Assessment	\$ Change Assessment	% Change Assessment	2022 County Taxes	2021 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 374,871,829	\$ 369,512,729	\$ 5,359,100	1.45%	\$ 1,763,297	\$ 1,701,819	\$ 61,478	3.61%
Multi-Residential Taxable: Full	\$ 10,320,000	\$ 10,267,000	\$ 53,000	0.52%	\$ 53,397	\$ 52,014	\$ 1,383	2.66%
Farm Taxable: Full	\$ 265,882,471	\$ 266,622,271	\$ (739,800)	-0.28%	\$ 312,660	\$ 306,987	\$ 5,673	1.85%
Commercial Taxable: Full	\$ 39,076,900	\$ 37,845,900	\$ 1,231,000	3.25%	\$ 202,188	\$ 191,732	\$ 10,456	5.45%
Industrial Taxable: Full	\$ 10,283,600	\$ 10,283,600	\$ -	0.00%	\$ 53,208	\$ 52,098	\$ 1,110	2.13%
Pipeline Taxable: Full	\$ 4,430,000	\$ 4,428,000	\$ 2,000	0.05%	\$ 14,586	\$ 14,275	\$ 311	2.18%
Managed Forest Taxable: Full	\$ 3,582,000	\$ 3,582,000	\$ -	0.00%	\$ 4,212	\$ 4,124	\$ 88	2.13%
Residential Taxable: Farmland I	\$ 10,400	\$ 10,400	\$ -	0.00%	\$ 12	\$ 12	\$ 0	2.13%
Commercial Taxable: Excess Land	\$ 716,400	\$ 507,900	\$ 208,500	41.05%	\$ 3,707	\$ 2,573	\$ 1,134	44.06%
Commercial Taxable: Vacant Land	\$ 815,600	\$ 912,100	\$ (96,500)	-10.58%	\$ 4,220	\$ 4,621	\$ (401)	-8.67%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 29,100	\$ 29,100	\$ -	0.00%	\$ 151	\$ 147	\$ 3	2.13%
Industrial Taxable: Vacant Land	\$ 184,500	\$ 184,500	\$ -	0.00%	\$ 955	\$ 935	\$ 20	2.13%
Industrial/Commercial: Small Farm St	\$ 24,500	\$ -	\$ 24,500	0.00%	\$ 32	\$ -	\$ 32	0.00%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 710,227,300	\$ 704,185,500	\$ 6,041,800	0.86%	\$ 2,412,624	\$ 2,331,339	\$ 81,286	3.49%
% of Total County	4.5%	4.5%			5.2%	5.2%		

County of Huron
2022 Assessment Data and Tax Levy

Local Municipality: South Huron (4010)

Property Tax Class	2022 Assessment	2021 Assessment	\$ Change Assessment	% Change Assessment	2022 County Taxes	2021 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 1,025,167,049	\$ 1,016,564,597	\$ 8,602,452	0.85%	\$ 4,822,112	\$ 4,681,866	\$ 140,246	3.00%
Multi-Residential Taxable: Full	\$ 31,377,700	\$ 30,982,700	\$ 395,000	1.27%	\$ 162,352	\$ 156,963	\$ 5,389	3.43%
Farm Taxable: Full	\$ 1,280,157,817	\$ 1,273,486,000	\$ 6,671,817	0.52%	\$ 1,505,380	\$ 1,466,284	\$ 39,096	2.67%
Commercial Taxable: Full	\$ 140,476,980	\$ 138,786,249	\$ 1,690,731	1.22%	\$ 726,843	\$ 703,110	\$ 23,733	3.38%
Industrial Taxable: Full	\$ 40,979,100	\$ 39,773,300	\$ 1,205,800	3.03%	\$ 212,030	\$ 201,497	\$ 10,533	5.23%
Pipeline Taxable: Full	\$ 8,919,600	\$ 8,890,600	\$ 29,000	0.33%	\$ 29,369	\$ 28,662	\$ 706	2.46%
Managed Forest Taxable: Full	\$ 5,405,800	\$ 5,414,200	\$ (8,400)	-0.16%	\$ 6,357	\$ 6,234	\$ 123	1.97%
Residential Taxable: Farmland I	\$ 367,000	\$ 466,000	\$ (99,000)	-21.24%	\$ 432	\$ 537	\$ (105)	-19.57%
Commercial Taxable: Excess Land	\$ 2,405,754	\$ 2,501,854	\$ (96,100)	-3.84%	\$ 12,448	\$ 12,675	\$ (227)	-1.79%
Commercial Taxable: Vacant Land	\$ 2,007,500	\$ 2,539,500	\$ (532,000)	-20.95%	\$ 10,387	\$ 12,865	\$ (2,478)	-19.26%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 223,900	\$ 197,900	\$ 26,000	13.14%	\$ 1,158	\$ 1,003	\$ 156	15.55%
Industrial Taxable: Vacant Land	\$ 358,900	\$ 286,900	\$ 72,000	25.10%	\$ 1,857	\$ 1,453	\$ 404	27.76%
Industrial/Commercial: Small Farm Su	\$ 14,100	\$ 13,100	\$ 1,000	7.63%	\$ 18	\$ 17	\$ 2	9.93%
Industrial Taxable: Farmland I	\$ 80,000	\$ 60,000	\$ 20,000	33.33%	\$ 94	\$ 69	\$ 25	36.18%
TOTAL	\$ 2,537,941,200	\$ 2,519,962,900	\$ 17,978,300	0.71%	\$ 7,490,836	\$ 7,273,234	\$ 217,602	2.99%
% of Total County	16.1%	16.2%			16.3%	16.3%		



COUNTY OF HURON

2022 BUDGET

COUNCIL

Corporation of the County of Huron

County Council

2022 Budget

The County Council budget represents those expenditures related to attendance at Council and Committee meetings, board meetings, mileage, conference and convention attendance for all Councillors, the Warden, and all appointed members of the various boards.

County Council provides overall direction for all program responsibilities. Council is accountable to the taxpayers of Huron County.

Section 224 of the Municipal Act states that it is the role of Council:

- (a) to represent the public and to consider the well-being and interests of the municipality;
- (b) to develop and evaluate the policies and programs of the municipality;
- (c) to determine which services the municipality provides;
- (d) to ensure that administrative practices and procedures are in place to implement decisions of council;
- (e) to maintain financial integrity of the municipality; and
- (f) to carry out the duties of council under this or any other Act.

Salaries and Benefits

Salaries and benefits are calculated based on each councillor and board member. Certain assumptions are made in determining this budget item. It is assumed that all councillors will have 100% attendance at the required meetings such as council and committee meetings and at a full day's rate. This budget includes a total of 15 councillors plus citizen members of the Library Board.

Staff assumes there will be special meetings that councillors will need to attend from time to time as well as strategic planning days and two bus trips.

The budget includes the \$5,843 Councillor annual honorarium, the Warden's honorarium at \$21,324 and conference allowance at \$3,948. Library Board member's conference allowance is \$1,250. Full day per diem is \$342.35 and a half day per diem is \$195.62.

The (4) Board of Health Huron councillors are now to be paid directly from the County, increasing costs by \$16,000

New Equipment

For 2022, \$25,000 is being included for new Council devices with the new term of Council.

Purchased Service

In preparing a budget for Council, staff must make assumptions on the activities in which Council wishes to participate or become involved. One assumption is strategic planning. \$15,000 is being included within the Council budget for such activities. This is an increase of \$5,000 over last year for training for the new Councillors.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, travel and meals, training, publications, memberships, postage, etc.

The conference budget is based on each councillor utilizing their full conference allowance of \$3,948, with no limit for the Warden. Past experience has shown that many councillors will not utilize their full allowance. Library Board member's conference allowance is \$1,250.

Overall, the operational accounts are reflecting an increase over 2022 of \$7,290, primarily due to increase in Association/Membership annual costs.

Program

Included in this area are expenses for promotional/public relations and special events such as a council bus tour, the Warden's banquet and reception and other events. There is no change in the program account budget for 2021.

Summary

Overall, Council's budget is planned to increase by \$23,066 or 3.76% to a total of \$636,426.

COUNTY OF HURON
Council
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Councillor's Remuneration	368,995	292,317	426,900	434,700	7,800	1.83%
Total Salaries	368,995	292,317	426,900	434,700	7,800	1.83%
BENEFITS						
Statutory Benefits	18,151	15,800	21,100	21,500	400	1.90%
Total Benefits	18,151	15,800	21,100	21,500	400	1.90%
Total Salaries and Benefits	387,146	308,118	448,000	456,200	8,200	1.83%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	40	2,000	27,000	25,000	1250.00%
Total Equipment	-	40	2,000	27,000	25,000	1250.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	10,000	15,000	5,000	50.00%
Insurance	12,436	15,900	15,900	18,937	3,037	19.10%
Legal Fees	-	-	1,000	1,000	-	0.00%
Printing (External)	252	-	500	500	-	0.00%
Total Purchased Service	12,688	15,900	27,400	35,437	8,037	29.33%
OPERATIONAL						
Advertising	302	-	500	500	-	0.00%
Associations/Memberships	36,273	48,907	38,100	44,600	6,500	17.06%
Conventions/Conferences	24,422	5,144	57,000	35,285	(21,715)	-38.10%
Miscellaneous Admin.	261	515	1,200	1,200	-	0.00%
Office Expense	-	38	250	-	(250)	-100.00%
Rent	9,400	9,400	9,400	9,400	-	0.00%
Staff Training	-	15,542	-	-	-	0.00%

COUNTY OF HURON
Council
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Telecommunications	1,625	1,055	660	1,000	340	51.52%
Travel/Meals	304	-	8,600	5,554	(3,046)	-35.42%
Depreciation - Capital Assets	1,094	3	850	850	-	0.00%
Total Operational	73,681	80,604	116,560	98,389	(18,171)	-15.59%
PROGRAM						
Special Events	-	10,753	8,900	8,900	-	0.00%
Promotion/Public Relations	913	4,071	10,500	10,500	-	0.00%
Total Program	913	14,823	19,400	19,400	-	0.00%
TOTAL EXPENDITURES	474,428	419,485	613,360	636,426	23,066	3.76%
(SURPLUS)/DEFICIT - ACCRUAL	474,428	419,485	613,360	636,426	23,066	3.76%
LEVY BASED ADJUSTMENTS						
Less Depreciation			-	-	-	0.00%
Add Capital Asset Expenditures			-	-	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	474,428	419,485	613,360	636,426	23,066	3.76%



COUNTY OF HURON
2022 BUDGET

CORPORATE EXPENSE

Corporation of the County of Huron

Corporate Expense

2022 Budget

The types of expenditures captured in the Corporate Expense budget are those that cannot be allocated to a specific department or program. These include general legal and consulting fees, Council approved grants to various organizations, provision for unforeseen/contingencies, the County's share of tax write-offs, cost of MPAC, etc.

Salaries and Benefits

\$186,500 is being included Corporately for the proposed impacts of the Gallagher Huron County Non-Union Compensation and Pay Equity review. If approved, these costs will be allocated to their respective departmental budgets. Update: These costs have been reallocated to the departments.

Purchased Services

There is \$15,000 budget for general consulting costs in 2022. \$40,000 is also being included in this budget line for the ECM program and Novus Agenda – which is the annual support costs required for ongoing maintenance, upgrades and support of the system. The insurance renewal for 2022 was \$993,000, therefore a budget reduction of \$190,200 is being included as a credit from what was originally estimated in the budget. This amount will be allocated to departments.

Operational

Depreciation of \$57,000 has been included in corporate for one-time COVID equipment and Children Services leasehold improvements that were fully funded for their purchase, and will not be renewed at end of useful life. These expenses are not being raised in the levy and adjusted accordingly.

Program

Council has approved the following grants to various organizations:

Recipient	2022	2023
Goderich Hospital	\$150,000	\$150,000
Total	\$150,000	\$150,000

In addition to the above amounts, \$66,000 has been included in the budget for the Huron County Food Bank Distribution Centre. The \$66,000 for the HCFBDC is being funded by the levy, the balance of the grant funding is from reserves.

The 2022 SWIFT Broadband contributions were included in the budget at the approved amount of \$2,786,418. This is funded from reserves.

MPAC expenses are also decreasing slightly based on actuals to \$1,231,600. MPAC charges the upper tier municipality to provide assessment services to the overall County and its local municipalities.

Other Expenditures

There are no provisions currently built into the budget for any additional 2022 grant requests.

Capital

Asset Management software - \$60,000 has been included in the Corporate budget. The project work on asset management software was initiated in 2018 with the integration between the GIS and Worktech systems. Work will continue into 2022.

Reserve Usage

Reserves are being utilized in order to offset current budget pressures. \$60,000 is being used to cover Asset Management, while a total of \$2,476,000 is being funded from the 2021 estimated annual surplus, consistent with 2021 Budget.

\$150,000 relates to the funding for the Goderich Hospital which is to be funded from reserves. \$25,200 is for the Corporate Kaizen project, to cover migration to Office 365. \$2,786,418 is included for the SWIFT Broadband project.

Corporate Special Projects

Included in the Special Project budget is the ongoing cost for the HRIS implementation - \$210,400, \$80,000 for a remote access IT solution for County staff, and \$194,500 for the migration to Office 365 platform. Office 365 will be phased in over the next few years, however, committing efficiency funding for that project. A portion of the efficiency funding is also being used to cover the HRIS analyst position for 2022, however, that funding and cost is reported directly in the Human Resources budget.

Funding is covered by the one-time Efficiency funding from the Province in the amount of \$459,700, plus an additional \$25,200 covered by the Kaizen project funding.

COVID Costs

Estimated COVID costs are being included in the 2022 budget at \$205,800, funded from the balance of the safe restart funding that will be carried forward from 2020. An additional \$150,000 is being included in the 2022 budget, covered by Safe Restart funding, to assist our Huron County Municipal Partners with their Vaccine Clinic costs.

Revenue

The 2022 OMPF funding is reduced by \$159,200 to a total of \$902,500. This funding will continue to be phased out for the County. Interest income is estimated to increase by \$50,000 based on a small increase in current rates.

Summary

Overall, the levy required to support corporate expenses is increasing by \$121,300 or 4.92% from the 2021 budget. This increase is due to the loss in OMPF funding.

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2022

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Furniture/Chairs					\$ 5,000	Carryforward	
TOTAL TREASURY							
CAO/Clerk							
Furniture/Chairs					\$ 5,000		
TOTAL CAO/CLERK							
Council							
Corporate							
Asset Management Software					\$ 60,000	Carryforward	
Remote Access Platform					\$ 80,000	Modernization Funding	
TOTAL CAPITAL FUNDING REQUEST					\$ 140,000		
LESS: DEPRECIATION					\$ (59,307)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 80,693		

COUNTY OF HURON
Corporate
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
COUNTY RATES						
County Levy General	43,775,188	44,648,115	-	-	-	0.00%
Payment in Lieu	324,698	290,000	-	-	-	0.00%
Supplementary Taxes	468,868	550,000	-	-	-	0.00%
Total County Rates	44,568,754	45,488,115	-	-	-	0.00%
PROVINCIAL GRANTS						
OMPF	1,249,000	1,061,700	1,061,700	902,500	(159,200)	-14.99%
Total Provincial Grants	1,249,000	1,061,700	1,061,700	902,500	(159,200)	-14.99%
OTHER REVENUE						
Fees/Licenses	187	303	-	-	-	0.00%
Miscellaneous Revenue	(0)	0	-	-	-	0.00%
Investment Income	951,240	752,828	750,000	800,000	50,000	6.67%
Rent/Lease	1,000	240	-	-	-	0.00%
Third Party Recoveries	(696)	-	-	-	-	0.00%
Total Other Revenue	951,730	753,371	750,000	800,000	50,000	6.67%
TOTAL REVENUE	46,769,484	47,303,186	1,811,700	1,702,500	(109,200)	-6.03%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	(40,876)	-	-	-	-	0.00%
Extended Benefits	(344,556)	524	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	(385,433)	524	-	-	-	0.00%
Total Salaries and Benefits	(385,433)	524	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	55,552	92,365	54,000	55,000	1,000	1.85%
Insurance	85,758	77,547	-	-	-	0.00%

COUNTY OF HURON
Corporate
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	141,310	170,456	54,000	55,000	1,000	1.85%
OPERATIONAL						
Bank Charges	3,572	4,176	3,400	4,100	700	20.59%
Conventions/Conferences	-	183	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Telecommunications	16,850	14,476	17,650	17,650	-	0.00%
Travel/Meals	-	-	4,000	4,000	-	0.00%
Depreciation - Capital Assets	41,381	63,388	-	57,000	57,000	0.00%
Total Operational	61,803	82,224	25,050	82,750	57,700	230.34%
PROGRAM						
Special Events	252	2,221	-	-	-	0.00%
Miscellaneous Program	349,000	121,200	236,000	3,002,418	2,766,418	1172.21%
Program Supplies & Costs	8,447	1,440	5,000	5,000	-	0.00%
Assessment MPAC	1,246,301	1,271,200	1,271,200	1,231,600	(39,600)	-3.12%
OMERS Admin Fee	2,735	2,898	3,000	3,000	-	0.00%
Total Program	1,606,735	1,398,959	1,515,200	4,242,018	2,726,818	179.96%
OTHER EXPENDITURES						
Provision for Unforeseen	-	-	-	-	-	0.00%
Share of Write-offs	851,601	450,000	450,000	450,000	-	0.00%
Total Other Expenditures	851,601	450,000	450,000	450,000	-	0.00%
TOTAL EXPENDITURES	2,276,017	2,102,162	2,044,250	4,829,768	2,785,518	136.26%
(SURPLUS)/DEFICIT - ACCRUAL	(44,493,467)	(45,201,024)	232,550	3,127,268	2,894,718	1244.77%
LEVY BASED ADJUSTMENTS						
Less Depreciation			-	(57,000)	(57,000)	0.00%
Add Capital Asset Expenditures			60,000	60,000	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(2,756,000)	(5,472,418)	(2,716,418)	98.56%
TOTAL COUNTY LEVY	(44,493,467)	(45,201,024)	(2,463,450)	(2,342,150)	121,300	-4.92%

COUNTY OF HURON
Corporate - COVID Costs
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	568,234	11,044	344,200	355,800	11,600	3.37%
Total Provincial Grants	568,234	11,044	344,200	355,800	11,600	3.37%
TOTAL REVENUE	568,234	11,044	344,200	355,800	11,600	3.37%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	8,697	-	-	-	0.00%
Salaries - Part Time	-	13,453	-	20,000	20,000	0.00%
Total Salaries	-	22,150	-	20,000	20,000	0.00%
BENEFITS						
Statutory Benefits	-	931	-	-	-	0.00%
Extended Benefits	-	12	-	-	-	0.00%
Total Benefits	-	944	-	-	-	0.00%
Total Salaries and Benefits	-	23,094	-	20,000	20,000	0.00%
EQUIPMENT						
Equipment Rentals/Leases	98	-	-	-	-	0.00%
Equipment Repairs & Maint.	1,300	10,128	-	5,000	5,000	0.00%
Equipment Replacement New (under \$1,000)	9,975	3,333	36,000	18,000	(18,000)	-50.00%
Small Tools/Equipment	8,088	2,364	3,600	3,600	-	0.00%
Software	12,676	6,166	3,600	3,600	-	0.00%
Total Equipment	32,136	21,991	43,200	30,200	(13,000)	-30.09%
PURCHASED SERVICE						
Consulting/Professional Fees	14,365	-	10,000	5,000	(5,000)	-50.00%

COUNTY OF HURON
Corporate - COVID Costs
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Legal Fees	9,243	1,506	3,000	1,000	(2,000)	-66.67%
Maintenance Contracts	-	824	-	-	-	0.00%
Printing (External)	20,760	3,513	10,000	5,000	(5,000)	-50.00%
Total Purchased Service	44,368	5,843	23,000	11,000	(12,000)	-52.17%
OPERATIONAL						
Miscellaneous Admin.	10,098	3,978	6,000	6,000	-	0.00%
Office Expense	6,070	4,483	6,000	6,000	-	0.00%
Postage/Courier	1,930	14,731	3,600	3,600	-	0.00%
Publications & Subscriptions	2,395	935	2,400	1,000	(1,400)	-58.33%
Staff Training	1,068	-	-	-	-	0.00%
Telecommunications	11,849	21,383	18,000	18,000	-	0.00%
Travel/Meals	1,930	244	-	-	-	0.00%
Building Capital	30,846	2,146	20,000	10,000	(10,000)	-50.00%
Janitorial	53,083	51,537	78,000	78,000	-	0.00%
Total Operational	119,270	99,438	134,000	122,600	(11,400)	-8.51%
PROGRAM						
Medical Supplies	-	5,230	120,000	10,000	(110,000)	-91.67%
Medical Supplies - Non Medical Grade	-	6,894	12,000	10,000	(2,000)	-16.67%
Miscellaneous Program	105,078	1,534	12,000	152,000	140,000	1166.67%
Total Program	105,078	13,657	144,000	172,000	28,000	19.44%
TOTAL EXPENDITURES	300,852	164,023	344,200	355,800	11,600	3.37%
(SURPLUS)/DEFICIT - ACCRUAL	(267,382)	152,979	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(267,382)	152,979	-	-	-	0.00%

COUNTY OF HURON
Corporate - Special Projects
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	143,807	-	380,000	459,700	79,700	20.97%
Total Provincial Grants	143,807	-	380,000	459,700	79,700	20.97%
TOTAL REVENUE	143,807	38,942	380,000	459,700	79,700	20.97%
EXPENDITURES						
PURCHASED SERVICE						
Consulting/Professional Fees	144,232	234,026	450,000	404,900	(45,100)	-10.02%
Total Purchased Service	144,232	234,026	450,000	404,900	(45,100)	-10.02%
OPERATIONAL						
Staff Training	-	-	-	-	-	0.00%
Total Operational	28,874	-	-	-	-	0.00%
TOTAL EXPENDITURES	173,106	234,026	450,000	404,900	(45,100)	-10.02%
(SURPLUS)/DEFICIT - ACCRUAL	29,299	195,084	70,000	(54,800)	(124,800)	-178.29%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures			80,000	80,000	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(150,000)	(25,200)	124,800	-83.20%
TOTAL COUNTY LEVY	29,299	195,084	-	-	-	0.00%



COUNTY OF HURON
2022 BUDGET

**CAO/ CLERK/ CORPORATE RECORDS /
ACCESSIBILITY**

Corporation of the County of Huron

CAO/Clerk/Corporate Records and Accessibility

2022 Budget

The CAO/Clerk budget represents the cost of operating the CAO and County Clerk offices.

The Municipal Act, 2001 section 229 states the Chief Administrator position can be expected to be responsible for:

- Exercising general control and management of the affairs of the municipality for the purpose for of ensuring the efficient and effective operation of the municipality
- Performing such other duties as are assigned by the municipality

The Clerk position is mandated and the duties are listed in the Municipal Act, 2001 Section 228 (1).

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Each annual grid movement is calculated as is the general wage increase for all non-union employees. All positions in the CAO/Clerk area are non-union. Each statutory deduction, extended benefit, and pension plan deduction is calculated separately on an individual basis.

Overall, total salaries and benefits are increasing by \$92,800 over the previous year's budget.

There are one additional FTE being requested – Communication's Specialist, in the amount of \$80,400.

Equipment

There are small increases being requested in 2022 for some equipment to support communications.

Purchased Service

Purchased service costs cover insurance and legal fees. The proposed changes in 2022 relate to additional consulting services to support accessible documents - \$10,000.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. The budget for these

expenditures is increasing on a year over year basis by 5.4% or \$4,300, primarily due to an increase in staff training expenditures for Communications.

Revenue

There is an increase of \$11,941 in the anticipated recovery from the departments.

Capital Budget

\$5,000 is being budget for furniture and equipment.

Corporate Records

The responsibility for the County's corporate records has shifted from Cultural Services over to the CAO/Clerk's department. Overall costs are increasing by \$4,506.

Accessibility

The overall budget for Accessibility is increasing by \$4,700 to a total of \$71,400. Currently, a 3rd party consultant is providing the required services for the department. Total program budget for various accessibility initiatives is set at \$28,000 or which \$25,000 is for an accessible washroom project. \$15,000 for this project is being carried forward from prior year surpluses.

Fees for the consultant services are \$37,000.

Existing Staff:

- Chief Administrative Officer
- County Clerk
- Executive Assistant
- Admin Clerk
- Deputy Clerk
- Corporate Records Coordinator
- Communications Coordinator

**Proposed – Communications Specialist

Summary

The overall county levy requirement for the CAO/Clerk's operating budget is increasing by \$102,393 or 12.6%. This increase is primarily due to the new Communication Specialist position being requested.

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2022

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Furniture/Chairs					\$ 5,000	Carryforward	
TOTAL TREASURY							
CAO/Clerk							
Furniture/Chairs					\$ 5,000		
TOTAL CAO/CLERK							
Council							
Corporate							
Asset Management Software					\$ 60,000	Carryforward	
Remote Access Platform					\$ 80,000	Modernization Funding	
TOTAL CAPITAL FUNDING REQUEST					\$ 140,000		
LESS: DEPRECIATION					\$ (59,307)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 80,693		

COUNTY OF HURON
CAO - Clerk
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	139,199	157,356	157,356	169,297	11,941	7.59%
Total Other Revenue	139,199	157,356	157,356	169,297	11,941	7.59%
TOTAL REVENUE	139,199	157,356	157,356	169,297	11,941	7.59%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	586,512	585,151	601,700	681,362	79,662	13.24%
Salaries - Part Time	1,651	1,625	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	1,020	-	-	-	-	0.00%
Total Salaries	589,183	586,777	601,700	681,362	79,662	13.24%
BENEFITS						
Statutory Benefits	32,130	39,558	36,600	44,600	8,000	21.86%
Extended Benefits	36,847	36,367	45,300	53,900	8,600	18.98%
OMERS	64,476	65,779	67,900	73,600	5,700	8.39%
Total Benefits	133,453	141,705	149,800	172,100	22,300	14.89%
Total Salaries and Benefits	722,636	728,481	751,500	853,462	101,962	13.57%
EQUIPMENT						
Equipment Rentals/Leases	1,438	7,990	7,990	9,740	1,750	21.90%
Equipment Repairs & Maint.	9	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	1,654	853	1,000	2,700	1,700	170.00%
Small Tools/Equipment	193	-	500	500	-	0.00%
Total Equipment	3,294	8,843	9,790	13,240	3,450	35.24%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	5,000	15,000	10,000	200.00%
Insurance	6,483	8,400	8,400	9,884	1,484	17.67%
Occupational Accident Insurance	862	1,155	900	1,000	100	11.11%
Intra County Purchases	-	-	-	1,760	1,760	0.00%
Legal Fees	2,809	3,896	5,000	5,000	-	0.00%
Maintenance Contracts	-	-	3,500	3,500	-	0.00%
Printing (External)	-	-	1,000	1,000	-	0.00%

COUNTY OF HURON
CAO - Clerk
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Services	-	-	600	600	-	0.00%
Total Purchased Service	10,153	13,450	24,400	37,744	13,344	54.69%
OPERATIONAL						
Advertising	-	-	750	750	-	0.00%
Associations/Memberships	4,212	2,703	4,050	5,150	1,100	27.16%
Conventions/Conferences	5,746	4,042	24,350	14,891	(9,459)	-38.85%
Miscellaneous Admin.	483	150	1,200	1,700	500	41.67%
Office Expense	4,553	3,499	7,200	7,200	-	0.00%
Postage/Courier	101	15	800	800	-	0.00%
Publications & Subscriptions	407	741	1,300	1,300	-	0.00%
Rent	15,650	15,650	15,650	15,650	-	0.00%
Staff Training	3,790	13,081	7,000	9,700	2,700	38.57%
Telecommunications	3,230	3,206	4,000	4,000	-	0.00%
Travel/Meals	1,494	1,076	11,000	7,104	(3,896)	-35.42%
Depreciation - Capital Assets	3,632	816	2,307	2,307	-	0.00%
Total Operational	43,298	44,978	79,607	70,552	(9,055)	-11.37%
TOTAL EXPENDITURES	779,381	795,752	865,297	974,998	109,701	12.68%
(SURPLUS)/DEFICIT - ACCRUAL	640,182	638,396	707,941	805,701	97,760	13.81%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(2,307)	(2,307)	-	0.00%
Add Capital Asset Expenditures			5,000	5,000	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	640,182	638,396	710,634	808,394	97,760	13.76%

COUNTY OF HURON
Corporate Records
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	53,552	53,719	54,100	57,627	3,527	6.52%
Total Salaries	53,552	53,719	54,100	57,627	3,527	6.52%
BENEFITS						
Statutory Benefits	4,583	4,798	4,900	5,281	381	7.78%
Extended Benefits	6,242	5,873	6,000	6,425	425	7.08%
OMERS	4,741	4,862	4,900	5,200	300	6.12%
Total Benefits	15,566	15,534	15,800	16,906	1,106	7.00%
Total Salaries and Benefits	69,117	69,253	69,900	74,533	4,633	6.63%
PURCHASED SERVICE						
Consulting/Professional Fees	356	427	10,000	10,000	-	0.00%
Intra County Purchases	3,000	3,000	3,000	3,000	-	0.00%
Total Purchased Service	3,356	3,427	13,000	13,000	-	0.00%
OPERATIONAL						
Associations/Memberships	730	857	750	750	-	0.00%
Conventions/Conferences	-	391	2,000	2,000	-	0.00%
Office Expense	-	-	850	850	-	0.00%
Rent	-	-	-	-	-	0.00%
Staff Training	-	-	1,500	1,500	-	0.00%
Travel/Meals	197	-	1,200	1,200	-	0.00%
Garbage	-	-	-	-	-	0.00%
Total Operational	927	1,248	6,300	6,300	-	0.00%
PROGRAM						
Winter Clothing and Uniforms	-	-	-	-	-	0.00%
Program Supplies & Costs	1,731	4,570	12,750	12,750	-	0.00%
Total Program	1,731	4,570	12,750	12,750	-	0.00%
TOTAL EXPENDITURES	75,131	78,498	101,950	106,583	4,633	4.54%
(SURPLUS)/DEFICIT - ACCRUAL	75,131	78,498	101,950	106,583	4,633	4.54%

COUNTY OF HURON
Corporate Records
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	75,131	78,498	101,950	106,583	4,633	4.54%

COUNTY OF HURON
Accessibility Advisory Committee
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Councillor's Remuneration	6,233	12,366	15,000	17,000	2,000	13.33%
Total Salaries	6,233	12,366	15,000	17,000	2,000	13.33%
BENEFITS						
Statutory Benefits	169	461	-	-	-	0.00%
Total Benefits	169	461	-	-	-	0.00%
Total Salaries and Benefits	6,402	12,828	15,000	17,000	2,000	13.33%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	34,259	30,121	37,000	37,000	-	0.00%
Insurance	1,191	1,600	1,600	1,910	310	19.38%
Printing (External)	-	-	600	600	-	0.00%
Miscellaneous Services	776	-	-	-	-	0.00%
Total Purchased Service	36,226	31,721	39,200	39,510	310	0.79%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	1,460	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Travel/Meals	72	929	1,500	1,500	-	0.00%
Total Operational	1,532	929	1,500	1,500	-	0.00%
PROGRAM						
Miscellaneous Program	2,624	3,291	18,000	28,000	10,000	55.56%
Total Program	2,624	3,291	18,000	28,000	10,000	55.56%
TOTAL EXPENDITURES	46,784	48,768	73,700	86,010	12,310	16.70%

COUNTY OF HURON
Accessibility Advisory Committee
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	46,784	48,768	73,700	86,010	12,310	16.70%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(7,000)	(15,000)	(8,000)	114.29%
TOTAL COUNTY LEVY	46,784	48,768	66,700	71,010	4,310	6.46%



COUNTY OF HURON
2022 BUDGET

FINANCE

Corporation of the County of Huron

Finance Department

2022 Budget

The Treasurer's position is mandated by the Municipal Act, 2001 section 286(1): A municipality shall appoint a treasurer who is responsible for handling all of the financial affairs of the municipality on behalf of and in the manner directed by the council of the municipality.

This position is not able to fulfill this mandate without the team in the Treasury department. The Treasury Department serves both needs of Council and the needs of the other departments within the County.

The Treasury department serves Council by:

- Assuring the protection of the County's assets by having adequate internal controls in place and that these controls are adhered to.
- Providing Council with information with respect to the financial affairs of the municipality as it requires or requests
- Co-ordinating, analyzing and presenting a consolidated budget that provides the basis to identify the levy requirement and provide Council with a benchmark for the activities in the year
- Ensuring compliance with legislative and regulatory guidelines related to financial controls and reporting
- Achieving an unqualified audit opinion on the County's corporate financial statements each year
- Providing appropriate insurance claims management and risk management to protect the County's assets and personnel

The Treasury department serves the other County departments by:

- Preparing reports for the various programs to assist in obtaining Ministry grants and funding
- Assisting in interpretation of policy and internal controls
- Ensuring accuracy and reliability in pay and compensation systems
- Providing analysis of the financial information
- Providing assistance in preparing of departments budgets and financial statements
- Ensuring the correct recording of costs and liabilities to ensure the accuracy of the financial system and records

The budget being presented is in full compliance with PSAB. Capital requirements are budgeted separate from the operational costs. Depreciation is budgeted as an operational cost. The levy raised to fund depreciation is used for the cost of replacing and upgrading those capital assets.

Third Party Recoveries

Other departments within the County receive funding from the various Ministries. Most grants allow a portion of the funding be used for overhead or administration piece. Because the financial piece of the County is within the Treasury department, Treasury recover its services from the other departments for the service. There is a small increase of \$3,356 being charged out.

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Annual grid movements are calculated.

Salaries are increasing by \$51,500 than the previous year, due to grid movements and job evaluation changes. The 2% non-union increase is included in this figure. There are no FTE changes proposed for 2021.

Equipment

These expenditures consist of rental of office equipment and repairs for computers and replacement of minor equipment. These costs are consistent with 2021.

Purchased Services

These expenditures include audit, insurance and consulting. This group of costs increased by \$3,589.

Operational

Operational expenditures are costs incurred so that the Treasury department can function. This includes office expense, staff travel, training, postage and depreciation etc. Overall, these costs remain consistent in 2022.

Capital Budget

The capital budget request is for office furniture. The total costs are \$5,000, with \$5,000 carried forward from 2021.

Summary

Overall, the net change in the Treasury budget is an increase of \$54,878 or 6.30%.

Organization

Treasurer and Director Corporate Services
Manager of Financial Services & Deputy Treasurer
Senior Accountant
Junior Accountant (3)
Payroll Administrator
Accounts Payable/Payroll Clerk
Accounts Receivable Clerk/Receptionist

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2022

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Furniture/Chairs					\$ 5,000	Carryforward	
TOTAL TREASURY							
CAO/Clerk							
Furniture/Chairs					\$ 5,000		
TOTAL CAO/CLERK							
Council							
Corporate							
Asset Management Software					\$ 60,000	Carryforward	
Remote Access Platform					\$ 80,000	Modernization Funding	
TOTAL CAPITAL FUNDING REQUEST					\$ 140,000		
LESS: DEPRECIATION					\$ (59,307)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 80,693		

COUNTY OF HURON

Treasury

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fees/Licenses	-	-	-	-	-	0.00%
Intra County Recoveries	195,839	198,388	198,388	201,744	3,356	1.69%
Third Party Recoveries	38	-	-	-	-	0.00%
Total Other Revenue	195,877	198,388	198,388	201,744	3,356	1.69%
TOTAL REVENUE	195,877	198,388	198,388	201,744	3,356	1.69%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	660,887	641,937	733,000	781,861	48,861	6.67%
Salaries - Part Time	53,789	3,942	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	3,424	-	-	-	-	0.00%
Total Salaries	718,099	645,879	733,000	781,861	48,861	6.67%
BENEFITS						
Statutory Benefits	44,666	50,618	50,900	55,400	4,500	8.84%
Extended Benefits	47,549	47,051	52,400	55,500	3,100	5.92%
OMERS	78,307	68,316	77,800	81,700	3,900	5.01%
Total Benefits	170,521	165,985	181,100	192,600	11,500	6.35%
Total Salaries and Benefits	888,620	811,865	914,100	974,461	60,361	6.60%
EQUIPMENT						
Equipment Rentals/Leases	4,370	10,179	10,840	11,240	400	3.69%
Equipment Repairs & Maint.	-	-	1,500	1,500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Total Equipment	4,370	10,179	12,340	12,740	400	3.24%
PURCHASED SERVICE						
Audit	9,681	11,952	15,500	15,325	(175)	-1.13%
Consulting/Professional Fees	21,861	7,936	25,500	25,500	-	0.00%
Insurance	5,424	7,000	7,000	8,306	1,306	18.66%
Occupational Accident Insurance	809	1,138	1,000	1,000	-	0.00%
Intra County Purchases	120	120	-	1,958	1,958	0.00%

COUNTY OF HURON
Treasury
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Legal Fees	1,425	3,115	1,000	1,500	500	50.00%
Printing (External)	273	399	1,000	1,000	-	0.00%
Total Purchased Service	39,592	31,660	51,000	54,589	3,589	7.04%
OPERATIONAL						
Advertising	-	1,209	500	500	-	0.00%
Associations/Memberships	4,542	4,390	6,650	6,650	-	0.00%
Bank Charges	145	48	200	200	-	0.00%
Conventions/Conferences	1,016	1,099	10,450	6,390	(4,060)	-38.85%
Office Expense	7,469	3,668	10,500	10,500	-	0.00%
Postage/Courier	2,679	7,229	7,200	7,200	-	0.00%
Publications & Subscriptions	995	1,045	3,000	3,000	-	0.00%
Rent	36,240	36,240	36,240	36,240	-	0.00%
Staff Training	7,239	2,523	7,000	7,000	-	0.00%
Telecommunications	3,071	2,892	3,500	3,500	-	0.00%
Travel/Meals	278	-	4,550	2,938	(1,612)	-35.43%
Depreciation - Capital Assets	5,759	1,210	1,556	1,556	-	0.00%
Total Operational	69,432	61,552	91,346	85,674	(5,672)	-6.21%
TOTAL EXPENDITURES	1,002,015	915,255	1,068,786	1,127,464	58,678	5.49%
(SURPLUS)/DEFICIT - ACCRUAL	806,138	716,867	870,398	925,720	55,322	6.36%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(1,556)		1,556	-100.00%
Add Capital Asset Expenditures			5,000	5,000	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(3,000)	(5,000)	(2,000)	66.67%
TOTAL COUNTY LEVY	806,138	716,867	870,842	925,720	54,878	6.30%



COUNTY OF HURON
2022 BUDGET

Business Technology Solutions

Corporate Services Department

Business Technology Solutions (BTS)

2022 Budget

Background:

The Business Technology Solutions (BTS) budget includes 4 sub-budgets: IT, GIS (Geographic Information System), 9-1-1 and IT Fleet.

BTS uses a modified zero-based budgeting approach where major budget lines are built up from zero based on the expected needs for the coming year. Each budget line item has detailed information supporting the figures, which are available to review upon request.

Business Technology Solutions delivers entire information systems - integrating people, processes, data, and technologies. We provide the infrastructure for the technology and communication needs of all County functions. With over 600 users across more than 30 locations county-wide, BTS helps all staff conduct their work efficiently by providing a system designed to achieve maximum effectiveness. BTS is a corporate service that works to achieve the mission and vision of the whole organization.

2021 Highlights:

- Successful implementation of IT Asset Management Plan and Corporate IT Fleet model with 101 workstation refreshes completed.
- Provided HRIS project management staff resource and technical services related to HRIS data conversion and application integration.
- Continued development and support of solutions to enable remote work from home during COVID-19.
- Re-introduction of IT as Business Technology Solutions (BTS).
- Comprehensive BTS Employee Handbook developed for onboarding new employees and shared with all staff.
- Successfully delivered 25 projects to support delivery of business services including:
 - Upgrade of Laserfiche ECM server hardware and software providing enhanced user access to Heritage portal.
 - Development of a Planning Screening tool and Nitrate Pre-Screening tool
 - 2021 Tourism Trails brochure and Business Vacancy Data Collection
 - Architected, procured and configured high speed Internet at 10 Housing apartment buildings
 - Configured 100+ video surveillance devices/cameras at Housing sites
 - Provisioned remote VPN access for staff from Housing apartment buildings
 - Provided web development services for creation and development of new Library website.
 - Completed network infrastructure refresh in Clinton Data Centre
- Fire Boundaries dataset made available to public on Open Data portal.
- Receipt and configuration of 2020 SWOOP / aerial imagery data.
- Consulted with external developers on development and integration of applications for Economic Development Events Calendar, mobile calendar app and Taste of Huron app.
- Developed and launched electronic forms and work flow processes for:
 - Payroll Change Notices
 - Homes for the Aged Covid-19 Screening Assessment
 - COVID-19 Staff Vaccine Declaration

- Privacy Impact Assessments
- Completed Information Classification and Privacy Impact Assessments for:
 - Fire Boundaries Dataset
 - OW Provincial Electronic Document Management Project
 - KEyON System for EarlyON Programs (Children’s Services)
 - Children’s Services Online Application Form (OLAF)
 - Growth Wheel (Economic Development)
- Responded to approx. 2600 Help Tickets for IT and GIS services
- Continued enhancement and strengthening of information security
- Provided Cyber-Awareness campaign during Cyber-Awareness Month (October)

Work Plan

BTS provides specialized business process services, GIS (Geographic Information Systems), project management, programming and development, network infrastructure, communication and information systems, technical operations, tools, practices and governance to ensure that the use of technology is optimized across the corporation with the overall goal of satisfying business and customer needs and expectations.

BTS contributes and guides in the continual development of Corporate Business Systems Maturity, Information Governance, Risk & Compliance, Data Privacy and Security, and Efficient Business Processes.

Planned activities in 2022 include:

- Ongoing HRIS Project Management
- Final migration of Novus Agenda to Cloud service
- Launch additional ERP/ECM business solutions and processes in collaboration with business units (Treasury, HR and Clerk’s Office)
- Leverage GIS for data applications and mapping services
- Facilitate prioritization of approximately 56 BTS projects for 2022 including Corporate technology Cloud services
- Continue to enhance and strengthen information security awareness across corporation
- Ongoing provisioning of strategic solutions for technical services and capacity management including (but not limited to): data integrity, data security, data privacy, database development, network storage, back-up systems, and systems support.

The IT, GIS and 911 operating sub-budgets are funded from the County levy, with intra-County recoveries related to IT fleet, corporate service allocations, and EMS for services delivered.

Digital Transformation and Modernization

The 2022 budget includes funds to leverage and utilize Cloud services to meet expanding business goals, enable a digital workforce, and provide efficiencies in the overall support of IT infrastructure and business solutions. This includes offsite access to applications and files, file sharing, collaboration solutions, enhanced security reporting and notifications, up-to-date software and reduced time spent on patching and updates.

New operating funds in the amount of \$207,970 have been budgeted to implement Cloud services for staff productivity, collaboration, infrastructure and enhanced security services. Cloud services are annual/monthly subscription-based costs. First year costs will be offset with \$194,500 from the Modernization Funding, and Kaizen Funding, and included in the Corporate Special project budget.

Fleet Model

A self-funding IT Fleet model was implemented in 2021, where the computer and computer peripheral purchases were centralized into one budget, with the ongoing cycle replacements scheduled throughout the year on a quarterly basis. This model is funded by an intra county IT fleet lease charge being allocated to each department based on number of devices.

Computers and peripheral purchases are estimated at \$260,000 for 2022, with an annual lease charge of \$289,000 being charged out to departments.

Staff

BTS staffing includes technical operations and infrastructure, programming, GIS, and business process specialized positions.

Status	Hours	2021 FTE	# Positions	Vacancies	2022 FTE Additions/Reductions	Total 2022 FTE
Regular	Full-time	11 IT/BTS <u>6</u> GIS/911 17	17	1 GIS	0.0	17.0
Occasional (students)	Full-time/Part-time	0.4 IT <u>1.0</u> GIS 1.4	2	0	0.0	1.4
Total		18.4	19	1	0.0	18.4

BUDGET IMPACTS

Overall costs have been moderated by controlling operating expenses where possible, and introducing an IT Asset Management plan and fleet model. The attached budget accommodates the core functions of the department, shared technology infrastructure services, digital transformation and priority projects for the coming year. The overall levy increase is \$61,718 which is largely attributed to increased costs for salaries and benefits and technology Cloud services.

County of Huron
Information Technology
Total Capital Requirements
For the year ending December 31, 2022

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
IT							
Furniture	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	CH Renovation - Desks/shelving/cabinets	25,400	25,400	Carry Forward
Research & Development	Equipment > \$1000	Growth Related Need	Medium	Various technology items	3,000	3,000	Carry Forward
Enterprise Phone System	Equipment > \$1000	Asset Maintenance/Replacement	Med	Handsets, additional hardware requirements	1,000	1,000	Carry Forward
Network Infrastructure Devices	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	Asset refresh - WAPs, Switches New - VDI switch	34,000		
Network Infrastructure Hardware	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	Asset refresh - servers, SAN, appliances New - VDI servers x2	60,500		
Multi-Factor Authentication (MFA) Tokens	Equipment > \$1000	Information/Data Security	High	Authenticate with multifactors and reduce identity fraud risk	2,000	2,000	Carry Forward
SIEM (Security Information and Event Management) Solution	Equipment > \$1000	Information/Data Security	High	Real-time analysis of security alerts generated by applications and network devices. Security logs and report generation.	18,000	15,000	Carry Forward
Virtual Desktop Solution	Software > \$1000	Information/Data Security	High	VMware Horizon, MS Licensing - 200 Users	-		
Staff Workstations	Equipment > \$1000	Asset Maintenance/Replacement	High	IT staff - Lifecycle Renewal			Fleet
					143,900		
911 Capital							
GIS Capital							
Staff Workstations	Equipment > \$1000	Asset Maintenance/Replacement	High	Lifecycle Renewal			Fleet
IT FLEET							
Computer replacement	Equipment > \$1000	Asset Maintenance/Replacement	High	Lifecycle Renewal	200,000		
Computer peripheral equipment replacement pooled assets	Equipment > \$1000	Asset Maintenance/Replacement	High	Lifecycle Renewal (Software, Monitors, Printers, Cables, etc.)	30,000		
IT10 MC							
COVID-19 Equipment							
	Total Fleet				230,000		
TOTAL CAPITAL FUNDING REQUEST					373,900	46,400	
LESS: DEPRECIATION							
NET CAPITAL FUNDING REQUIREMENTS					373,900		

COUNTY OF HURON
Information Technology - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	239,825	241,173	240,951	290,761	49,810	20.67%
Rent/Lease	-	249,212	249,212	289,000	39,788	15.97%
Third Party Recoveries	44,512	327	-	-	-	0.00%
Total Other Revenue	284,337	490,712	490,163	579,761	89,598	18.28%
TOTAL REVENUE	284,337	490,712	490,163	579,761	89,598	18.28%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,263,962	1,218,867	1,447,236	1,492,366	45,130	3.12%
Salaries - Part Time	34,198	1,858	54,665	55,675	1,010	1.85%
Salaries - Time Off in Lieu Owing	2,553	-	-	-	-	0.00%
Total Salaries	1,300,714	1,220,725	1,501,901	1,548,041	46,140	3.07%
BENEFITS						
Statutory Benefits	86,210	92,607	104,620	110,467	5,847	5.59%
Extended Benefits	100,952	92,853	119,337	125,350	6,013	5.04%
OMERS	132,206	128,832	150,261	153,381	3,120	2.08%
Total Benefits	319,367	314,292	374,218	389,198	14,980	4.00%
Total Salaries and Benefits	1,620,081	1,535,017	1,876,119	1,937,239	61,120	3.26%
EQUIPMENT						
Equipment Rentals/Leases	-	32,066	38,650	24,900	(13,750)	-35.58%
Equipment Repairs & Maint.	10,967	10,584	27,853	34,520	6,667	23.94%
Equipment Replacement New (under \$1,000)	66,188	55,848	73,500	73,900	400	0.54%
Small Tools/Equipment	338	13,174	41,000	33,000	(8,000)	-19.51%
Software	62,258	92,385	75,621	66,025	(9,596)	-12.69%
Total Equipment	139,752	204,057	256,624	232,345	(24,279)	-9.46%
PURCHASED SERVICE						
Consulting/Professional Fees	51,582	41,616	105,712	69,000	(36,712)	-34.73%
Insurance	8,467	10,700	10,700	12,791	2,091	19.54%
Intra County Purchases	-	-	-	4,020	4,020	0.00%

COUNTY OF HURON
Information Technology - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Legal Fees	3,084	-	1,000	1,000	-	0.00%
Maintenance Contracts	107,716	158,045	115,014	192,143	77,129	67.06%
Printing (External)	-	-	1,200	200	(1,000)	-83.33%
Total Purchased Service	170,849	210,362	233,626	279,154	45,528	19.49%
OPERATIONAL						
Advertising	-	-	250	-	(250)	-100.00%
Associations/Memberships	1,595	2,302	1,570	1,635	65	4.14%
Conventions/Conferences	516	1,396	12,700	7,950	(4,750)	-37.40%
Internet	86,195	97,737	95,938	94,274	(1,664)	-1.73%
Office Expense	851	222	3,400	2,200	(1,200)	-35.29%
Postage/Courier	667	1,330	1,225	1,325	100	8.16%
Publications & Subscriptions	5,972	2,595	6,314	6,004	(310)	-4.91%
Rent	28,357	21,757	28,357	28,357	-	0.00%
Staff Training	8,289	9,256	15,847	14,235	(1,612)	-10.17%
Telecommunications	6,761	5,494	7,317	6,921	(396)	-5.41%
Travel/Meals	5,330	4,740	7,000	4,198	(2,802)	-40.03%
Depreciation - Capital Assets	88,400	350,434	308,000	354,546	46,546	15.11%
Total Operational	232,932	497,263	487,918	521,645	33,727	6.91%
TOTAL EXPENDITURES	2,163,614	2,446,699	2,854,287	2,970,383	116,096	4.07%
(SURPLUS)/DEFICIT - ACCRUAL	1,879,277	1,955,987	2,364,124	2,390,622	26,498	1.12%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(308,000)	(354,546)	(46,546)	15.11%
Add Capital Asset Expenditures			355,400	373,900	18,500	5.21%
Add Future Sustainability				29,000	29,000	0.00%
Less: Transfer from accumulated surplus			(120,666)	(86,400)	34,266	-28.40%
TOTAL COUNTY LEVY	1,879,277	1,955,987	2,290,858	2,352,576	61,718	2.69%

COUNTY OF HURON
Information Technology
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	239,825	241,173	240,951	290,761	49,810	20.67%
Corp Service Allocation Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	44,352	-	-	-	-	0.00%
Total Other Revenue	284,177	241,173	240,951	290,761	49,810	20.67%
TOTAL REVENUE	284,177	241,173	240,951	290,761	49,810	20.67%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	982,206	871,786	1,008,816	1,036,521	27,705	2.75%
Salaries - Part Time	36	1,858	11,952	12,171	219	1.83%
Salaries - Time Off in Lieu Owing	2,553	-	-	-	-	0.00%
Total Salaries	984,796	873,644	1,020,768	1,048,692	27,924	2.74%
BENEFITS						
Statutory Benefits	62,529	62,902	67,185	70,900	3,715	5.53%
Extended Benefits	78,707	65,455	79,360	83,200	3,840	4.84%
OMERS	103,627	93,806	106,422	108,200	1,778	1.67%
Total Benefits	244,863	222,163	252,967	262,300	9,333	3.69%
Total Salaries and Benefits	1,229,658	1,095,807	1,273,735	1,310,992	37,257	2.93%
EQUIPMENT						
Equipment Rentals/Leases	-	25,966	32,550	20,500	(12,050)	-37.02%
Equipment Repairs & Maint.	8,355	10,584	25,853	32,020	6,167	23.85%
Equipment Replacement New (under \$1,000)	1,642	727	4,000	3,000	(1,000)	-25.00%
Small Tools/Equipment	338	1,015	3,000	3,000	-	0.00%
Software	62,258	92,385	70,621	66,025	(4,596)	-6.51%
Total Equipment	72,593	130,676	136,024	124,545	(11,479)	-8.44%
PURCHASED SERVICE						
Consulting/Professional Fees	26,695	3,655	50,000	54,000	4,000	8.00%
Insurance	8,467	10,700	10,700	12,791	2,091	19.54%
Intra County Purchases	-	-	-	2,729	2,729	0.00%
Legal Fees	3,084	-	1,000	1,000	-	0.00%

COUNTY OF HURON
Information Technology
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance Contracts	48,525	85,710	57,112	80,869	23,757	41.60%
Printing (External)	-	-	500	200	(300)	-60.00%
Total Purchased Service	86,771	100,065	119,312	151,589	32,277	27.05%
OPERATIONAL						
Advertising	-	-	250	-	(250)	-100.00%
Associations/Memberships	731	545	500	650	150	30.00%
Conventions/Conferences	-	1,355	6,000	4,000	(2,000)	-33.33%
Internet	86,195	97,737	95,938	94,274	(1,664)	-1.73%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	456	222	1,400	1,400	-	0.00%
Postage/Courier	37	-	25	25	-	0.00%
Publications & Subscriptions	5,972	2,595	6,314	6,004	(310)	-4.91%
Rent	22,320	15,720	22,320	22,320	-	0.00%
Staff Training	8,079	6,911	7,847	6,035	(1,812)	-23.09%
Telecommunications	6,741	5,476	6,717	6,861	144	2.14%
Travel/Meals	5,112	4,673	6,000	3,498	(2,502)	-41.70%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	88,400	73,147	58,000	66,645	8,645	14.91%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	224,044	208,380	211,311	211,712	401	0.19%
TOTAL EXPENDITURES	1,613,065	1,534,929	1,740,382	1,798,838	58,456	3.36%
(SURPLUS)/DEFICIT - ACCRUAL	1,328,888	1,293,756	1,499,431	1,508,077	8,646	0.58%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(58,000)	(66,645)	(8,645)	14.91%
Add Capital Asset Expenditures			105,400	143,900	38,500	36.53%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(27,200)	(63,400)	(36,200)	133.09%
TOTAL COUNTY LEVY	1,328,888	1,293,756	1,519,631	1,521,932	2,301	0.15%

COUNTY OF HURON
Information Technology - FLEET
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	-	249,212	249,212	289,000	39,788	15.97%
Total Other Revenue	-	249,212	249,212	289,000	39,788	15.97%
TOTAL REVENUE	-	249,212	249,212	289,000	39,788	15.97%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Small Tools/Equipment	-	12,159	38,000	30,000	(8,000)	-21.05%
Software	-	-	-	-	-	0.00%
Total Equipment	-	12,159	38,000	30,000	(8,000)	-21.05%
OPERATIONAL						
Depreciation - Capital Assets	-	277,287	250,000	287,901	37,901	15.16%
Total Operational	-	277,287	250,000	287,901	37,901	15.16%
TOTAL EXPENDITURES	-	289,446	288,000	317,901	29,901	10.38%
(SURPLUS)/DEFICIT - ACCRUAL	-	40,234	38,788	28,901	(9,887)	-25.49%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(250,000)	(287,901)	(37,901)	15.16%
Add Capital Asset Expenditures			250,000	230,000	(20,000)	-8.00%
Add Future Sustainability				29,000	29,000	0.00%
Less: Transfer from accumulated surplus			(38,788)		38,788	-100.00%
TOTAL COUNTY LEVY	-	40,234	0	-	(0)	-100.00%

COUNTY OF HURON
Information Technology - GIS
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	136	311	-	-	-	0.00%
Total Other Revenue	136	311	-	-	-	0.00%
TOTAL REVENUE	136	311	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	281,756	347,081	367,385	383,391	16,006	4.36%
Salaries - Part Time	34,162	-	42,713	43,504	791	1.85%
Total Salaries	315,918	347,081	410,098	426,895	16,797	4.10%
BENEFITS						
Statutory Benefits	23,681	29,705	31,792	33,600	1,808	5.69%
Extended Benefits	22,245	27,397	33,386	35,250	1,864	5.58%
OMERS	28,579	35,026	36,917	38,170	1,253	3.39%
Total Benefits	74,504	92,128	102,095	107,020	4,925	4.82%
Total Salaries and Benefits	390,422	439,209	512,193	533,915	21,722	4.24%
EQUIPMENT						
Equipment Rentals/Leases	-	6,100	6,100	4,400	(1,700)	-27.87%
Equipment Repairs & Maint.	2,612	-	2,000	2,500	500	25.00%
Equipment Replacement New (under \$1,000)	1,665	389	1,500	900	(600)	-40.00%
Software	-	-	5,000	-	(5,000)	-100.00%
Total Equipment	4,277	6,489	14,600	7,800	(6,800)	-46.58%
PURCHASED SERVICE						
Consulting/Professional Fees	383	13,371	27,200	15,000	(12,200)	-44.85%
Intra County Purchases	-	-	-	1,291	1,291	0.00%
Maintenance Contracts	59,191	72,335	57,902	82,762	24,860	42.93%
Printing (External)	-	-	700	-	(700)	-100.00%
Total Purchased Service	59,574	85,706	85,802	99,053	13,251	15.44%
OPERATIONAL						

COUNTY OF HURON
Information Technology - GIS
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	637	1,196	820	785	(35)	-4.27%
Conventions/Conferences	-	-	6,500	3,450	(3,050)	-46.92%
Internet	-	-	-	-	-	0.00%
Office Expense	395	-	2,000	800	(1,200)	-60.00%
Postage/Courier	-	-	-	-	-	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	209	2,345	8,000	8,200	200	2.50%
Telecommunications	20	18	600	60	(540)	-90.00%
Travel/Meals	171	68	1,000	500	(500)	-50.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	7,469	9,664	24,957	19,832	(5,125)	-20.54%
TOTAL EXPENDITURES	461,743	541,068	637,552	660,600	23,048	3.62%
(SURPLUS)/DEFICIT - ACCRUAL	461,607	540,757	637,552	660,600	23,048	3.62%
LEVY BASED ADJUSTMENTS						
Less Depreciation			-	-	-	0.00%
Add Capital Asset Expenditures			-	-	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(26,200)	(10,000)	16,200	-61.83%
TOTAL COUNTY LEVY	461,607	540,757	611,352	650,600	39,248	6.42%

COUNTY OF HURON

911

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Third Party Recoveries	24	16	-	-	-	0.00%
Total Other Revenue	24	16	-	-	-	0.00%
TOTAL REVENUE	24	16	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	71,035	72,454	1,419	2.00%
Total Salaries	-	-	71,035	72,454	1,419	2.00%
BENEFITS						
Statutory Benefits	-	-	5,643	5,967	324	5.74%
Extended Benefits	-	-	6,591	6,900	309	4.69%
OMERS	-	-	6,922	7,011	89	1.29%
Total Benefits	-	-	19,156	19,878	722	3.77%
Total Salaries and Benefits	-	-	90,191	92,332	2,141	2.37%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	62,882	54,733	68,000	70,000	2,000	2.94%
Total Equipment	62,882	54,733	68,000	70,000	2,000	2.94%
PURCHASED SERVICE						
Consulting/Professional Fees	24,504	24,591	28,512	-	(28,512)	-100.00%
Maintenance Contracts	-	-	-	28,512	28,512	0.00%
Total Purchased Service	24,504	24,591	28,512	28,512	-	0.00%
OPERATIONAL						
Associations/Memberships	227	561	250	200	(50)	-20.00%
Conventions/Conferences	516	41	200	500	300	150.00%
Postage/Courier	630	1,330	1,200	1,300	100	8.33%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	47	-	-	200	200	0.00%

COUNTY OF HURON

911

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Operational	1,419	1,932	1,650	2,200	550	33.33%
TOTAL EXPENDITURES	88,806	81,256	188,353	193,044	4,691	2.49%
(SURPLUS)/DEFICIT - ACCRUAL	88,782	81,240	188,353	193,044	4,691	2.49%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures			-	-	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	88,782	81,240	188,353	193,044	4,691	2.49%



COUNTY OF HURON
2022 BUDGET

COURT SERVICES - PROVINCIAL
OFFENCES

CORPORATION OF THE COUNTY OF HURON

2022 BUDGET

HURON COUNTY COURT SERVICES – PROVINCIAL OFFENCES

The Provincial Offences budget is comprised of all costs relating to the administration, adjudication, and prosecution of charges laid under Parts I, II, III of the Provincial Offences Act. Acts which fall under POA include some of the following: Highway Traffic Act, Liquor Licence Act, The Cannabis Licence Act, The Cannabis Control Act, Trespass to Property Act and Compulsory Automobile Insurance Act. Other charges under Provincial Offences jurisdiction include contraventions to municipal by-laws and minor federal statutes such as Fish and Game.

2022 Budget Changes

Salaries and Benefits

Salaries and Benefits are increasing by \$2,263 or 1.49%, primarily due to the annual cost of living increase.

Total approved Full Time Equivalent –2.5. There are 2.0 full time staff and 1 casual staff for court reporting and office backfill.

Purchased Service

The bulk of the consulting fees relate to the collection agency commissions being charged for POA collections. The agency charges a 32% commission, however, this cost is passed on to the debtor, and collected along with the fine amount. Therefore, the net impact to the County for collections is 1.76% due to the non-rebate able portion of the HST on the collection agency commission. The collection costs are variable based on the actual level of collection activity.

CAMS program support fee of \$5000 has been added due to the Corporation of Niagara Region dropping support and the private company White Acres assuming the task.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc.

Program

The program items relate to non-discretionary expenditures such as monitoring and enforcement fees, prosecution, adjudication and ICON usage. For example, the County must pay \$1.95 for every charge entered in ICON. The Victim Fine

Surcharge, Dedicated Fines, and Fines – Other Court Areas relate to monies the County collects on behalf of the province and other municipal courts. Each dollar collected on behalf of another court is reflected as revenue in the County's ledger, with the corresponding expense. The net impact is zero.

With the decrease in charges programming costs are expected to decrease. However, this is a number that we have little control over and is based on the actual volumes, payment activity and court time for 2022.

Revenue

POA revenue is difficult to accurately forecast as the County has limited control in the process. Budgets are being adjusted downward based on current results. Some variables impacting fine revenue are the number of charges being issued across the County, court rulings, and the success of the collection agency.

Capital Budget

Capital assets being requested in 2022 relate to cycle replacement of technology items.

Summary

The net revenue estimate to the County Levy on a year over year basis predicted to increase for 2022 due to increased fine volumes.

County of Huron
Provincial Offences
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Provincial Offences							
Receipt Printer/Server Costs					4,500		
TOTAL POA					\$ 4,500		
TOTAL CAPITAL FUNDING REQUEST					\$ 4,500		
LESS: DEPRECIATION							
NET CAPITAL FUNDING REQUIREMENTS					\$ 4,500		

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fines	599,043	897,649	785,000	900,000	115,000	14.65%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	599,043	897,649	785,000	900,000	115,000	14.65%
TOTAL REVENUE	599,043	897,649	785,000	900,000	115,000	14.65%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	160,805	160,084	161,325	166,129	4,804	2.98%
Salaries - Part Time	3,244	8,965	31,500	32,102	602	1.91%
Salaries - Time Off in Lieu Owing	460	-	-	-	-	0.00%
Total Salaries	164,508	169,049	192,825	198,231	5,406	2.80%
BENEFITS						
Statutory Benefits	10,850	12,923	14,798	14,537	(261)	-1.76%
Extended Benefits	11,864	11,170	13,849	12,122	(1,727)	-12.47%
OMERS	18,183	17,465	16,697	17,125	428	2.56%
Total Benefits	40,897	41,557	45,344	43,784	(1,560)	-3.44%
Total Salaries and Benefits	205,405	210,606	238,169	242,015	3,846	1.61%
EQUIPMENT						
Equipment Rentals/Leases	-	3,918	-	5,700	5,700	0.00%
Equipment Repairs & Maint.	-	-	800	800	-	0.00%
Equipment Replacement New (under \$1,000)	258	-	2,500	2,500	-	0.00%
Total Equipment	258	3,918	3,300	9,000	5,700	172.73%
PURCHASED SERVICE						
Audit	1,331	1,650	2,150	1,700	(450)	-20.93%
Consulting/Professional Fees	31,741	30,839	50,000	58,500	8,500	17.00%
Insurance	2,778	3,600	3,600	4,236	636	17.67%
Occupational Accident Insurance	-	-	550	550	-	0.00%
Intra County Purchases	-	-	3,900	511	(3,389)	-86.90%
Legal Fees	18,587	30,287	35,000	35,000	-	0.00%
Maintenance Contracts	-	-	-	-	-	0.00%

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Printing (External)	1,143	6,591	10,000	10,000	-	0.00%
Total Purchased Service	55,580	72,967	105,200	110,497	5,297	5.04%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	415	-	1,000	1,000	-	0.00%
Bank Charges	17,633	26,081	16,000	18,000	2,000	12.50%
Conventions/Conferences	-	-	3,125	1,911	(1,214)	-38.85%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	2,371	3,534	4,000	4,500	500	12.50%
Postage/Courier	1,070	2,008	2,500	2,500	-	0.00%
Publications & Subscriptions	1,186	848	1,200	1,200	-	0.00%
Receivable Write Off	78,611	-	-	-	-	0.00%
Rent	5,200	5,200	5,200	5,200	-	0.00%
Staff Training	-	-	1,200	1,200	-	0.00%
Telecommunications	2,731	2,569	3,200	3,200	-	0.00%
Travel/Meals	-	-	1,250	807	(443)	-35.44%
Depreciation - Capital Assets	2,308	5	-	2,500	2,500	0.00%
Total Operational	111,525	40,245	38,675	42,018	3,343	8.64%
PROGRAM						
Adjudication	15,660	28,210	35,000	35,000	-	0.00%
Dedicated Fines	17,070	41,949	20,000	25,000	5,000	25.00%
Fines - Other Court Areas	27,985	19,030	45,000	35,000	(10,000)	-22.22%
ICON Charges	9,927	11,932	9,500	10,000	500	5.26%
Provincial Administration Chgs	4,596	4,596	4,800	4,800	-	0.00%
Victim Fine Surcharge	102,424	128,997	120,000	125,000	5,000	4.17%
Witness Fees	(18)	-	250	250	-	0.00%
Total Program	177,644	234,713	234,550	235,050	500	0.21%
TOTAL EXPENDITURES	550,411	562,449	619,894	638,580	18,686	3.01%
(SURPLUS)/DEFICIT - ACCRUAL	(48,632)	(335,200)	(165,106)	(261,420)	(96,314)	58.33%
LEVY BASED ADJUSTMENTS						
Less Depreciation			-	(2,500)	(2,500)	0.00%
Add Capital Asset Expenditures			4,500	4,500	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus				(4,500)	(4,500)	0.00%
TOTAL COUNTY LEVY	(48,632)	(335,200)	(160,606)	(263,920)	(103,314)	64.33%



COUNTY OF HURON
2022 BUDGET

Human Resources

Corporation of the County of Huron

Proposed Work Plan and 2022 Budget | Human Resources Department

The Human Resources Team supports over 650 full, part-time, casual and seasonal staff across the County’s 13 departments. The Team consists of 6 Human Resources professionals who are responsible for all areas of Human Resources Management including:

- Corporate culture,
- Recruitment and selection,
- Workforce planning,
- Onboarding,
- Training and development,
- Labour relations,
- Job evaluation,
- Pay equity,
- Compensation to include employee group benefits,
- Organizational development and change management,
- Employee engagement to include employee recognition and years of service awards,
- Wellness Programs,
- Leadership development,
- Retirement services,
- Health and safety to include mental health in the workplace,
- WSIB and return to work programs,
- Human resources information system (HRIS) software,
- And all human resources policies, procedures and practices.

The Human Resources Team also has the responsibility for ensuring that the County of Huron is compliant with all relevant legislation. The Human Resources Team serves to negotiate and administer four collective agreements with accompanying provincial



union representatives as well as all employment policies, salaries and benefits with the non-union employees.

Human Resources Team

1. Director of Human Resources
2. Senior Manager of Human Resources
3. Safety & Wellness Supervisor
4. Total Rewards Advisor
5. Talent Acquisition Specialist
6. Human Resource Information System (HRIS) analyst
7. *Equity, Diversity and Inclusion (EDI) Specialist (new for 2022)*

Human Resources Mission, Vision and Values

Vision	Mission	Values
<ul style="list-style-type: none">• To be an innovative HR partner that fosters success, professional growth and wellness; establishing the County of Huron as an employer of choice.	<ul style="list-style-type: none">• Deliver HR solutions to attract, engage and retain a high performing and diverse workforce with a culture of putting people first.	<ul style="list-style-type: none">• The Human Resources Team leads with values to include respect, integrity, honesty, inclusiveness, understanding, trust and excellence.

Strategic Planning

In 2021, Human Resources underwent a comprehensive strategic planning process. Central to the plan is:

- Review and update the Performance Development Program
- Review and update Job Evaluation Program
- Compensation Strategy
- Cross County Insured Benefits Program Review
- Corporate Mental Health Strategy
- Human Resources Information System (HRIS)

Many action items included in the Human Resources 2022 Budget are the result of the Strategic Plan as well as meeting the County of Huron's Strategic Priorities.

2021 Achievements

Last year's achievements include those that are outlined in our Strategic Plan as well as serving the demands and workload associated with COVID-19:

- Successful collective bargaining with three of our unions.
- Ongoing collective bargaining with the Homes for the Aged union.
- Management and Leadership Spring/Fall Sessions for 75 leaders across the County.
- Job Evaluation Program audit complete, with updated online tools, training and guide for staff.
- Compensation review to include comparators research, market surveys, compensation surveys and pay equity plans.
- Research, update and align non-union insured benefit program.
- Mental Health First Aid training.
- Developed guidelines and protocols for the new Peer Support Program.
- Completed an additional five Job Demand Analysis to support return to work program.
- Modernization Corporate Services - HRIS Project underway with the Core Project Team and new HRIS Analyst position developed.
- Completion of Equity, Diversity and Inclusion Framework.
- Recruitment Campaign to include new look on the County's website HR career page and radio ads.
- Creation of a new Leadership Handbook to include information on leadership competencies, performance development, employee engagement, health/safety and wellness, job evaluation, succession planning, policies, equity, diversity and inclusion and more.
- Recreation of the Leadership and Accountability Matrix lays out the expectations of the County of Huron's Leadership Team, including the CAO, Senior Managers, Managers, and Supervisors. As Team Members also have an important role to play in our corporation's structure and success, they are also included in the matrix.
- Creation and implementation of new COVID-19 Vaccination Policy and procedures to include workflow and forms.
- Benchmark Employee Engagement Survey through TalentMap.
- Average of 14 new hires each month, with 50% of those hires at our Homes for the Aged.
- Approximately 10 staff retired from the County in 2021.
- Updated County onboarding materials with communications team.
- Re-launch of County's Mentorship program.

2022 Work Plans

- Continued work with compensation project to include pay equity.
- Continued monitoring of COVID-19 as it relates to the health and safety of all County staff to include existing policy and work from home hybrid model.
- Implementation of new HRIS entering into Phase B.
- Initiating the Equity, Diversity and Inclusion 4-year framework, to include hiring of an EDI position.
- Update of several HR policies to align with changing legislation and to ensure consistent internal practises. This will include the new Bill 27 Working for Workers Act.
- Completion of 5 additional Job Demand Analysis to support the return to work program.
- Workforce Strategy to include succession planning.
- Management and Leadership series 2x/year.
- Performance Development program update to include updated training and forms.
- Mental Health First Aid Training and Peer Support program monitoring.
- Working with department leads and staff through the Employee Engagement Committee on Key Drivers from employee engagement survey.
- Work with Communications Team to brand HR forms, guides, booklets and programs.
- Continued bargaining with union group at the Homes for the Aged

Equity Diversity and Inclusion in 2022

In 2022, the Human Resource Team plans to expand to include a new Equity, Diversity and Inclusion (EDI) Specialist position. This position will be responsible for moving forward the four goals of the County's EDI Framework:

1. Fostering an inclusive workplace
2. Increasing engagement in EDI related opportunities and activities
3. Attracting and retaining a diverse workforce
4. Creating barrier-free services and practices.

The business case for equity, diversity and inclusion in the workplace is stronger than ever. Benefits of having a dedicated EDI Specialist on County staff include:

- Reduction in outsourcing costs for EDI reviews and content creation.
- Reduction of disputes and legal fees.
- Attrition management. Currently 28% of County of Huron employees are eligible for retirement by 2025.
- Improved recruitment practices.
- Improved and expanded collaboration opportunities.
- Increased employee engagement leading to increased productivity.
- Increased diverse perspectives leading to improved creativity and innovation.
- Having dedicated EDI staff is becoming a best practice in municipal environments. It's critical for organizations who choose to be leaders in the community.

2022 Budget Changes

Third Party Recoveries

Other departments within the County receive funding from the various Ministries. Most grants allow a portion of the funding be used for overhead or administration piece. Human Resources recovers its services financially from the other departments resulting in an increase of \$27,361 being charged out.

Salaries

Human Resource Information System (HRIS) Analyst

The HRIS Analyst will continue with the work of implementing the new Human Resources Information System (HRIS). This position is fully funded through the Province's Municipal Modernization Funding.

Equity Diversity and Inclusion (EDI) Specialist

A new Equity, Diversity and Inclusion position has been created. Ensuring equity, diversity and inclusivity in the workplace continues to be a priority for the County as it positions itself as an employer that welcomes, supports, and respects the unique experiences, perspectives, and contributions each individual brings to their role. This position is funded in 2022 from the County's Kaizen initiative through the County's reserves .

The 2022 HR Salary and Benefits line has increased by \$176,000. This increase is a result of two positions, HRIS Analyst and EDI Specialist (new), to the Human Resource Team, both positions covered through funding sources, and for 2023 is proposed to be funded by the levy. While still accounting for HR staff grid movements and the budgeted 2% non-union cost of living increase for 2022.

Purchased Services

Consulting/Professional Fees has increased by \$4,800.00 this increase is a result of anticipated arbitration costs and continued work with Gallagher and Associates on the compensation review as part of Human Resources Strategic Plan. Insurance and maintenance costs combined have increased by \$7,171.

Operational

Corporate wide Staff Training dollars remain unchanged from 2021. This includes our Management and Leadership series which is fully funded through the HR budget and services all departments county wide. Other training needs are first aid, mental health first aid, WSIB Level 1 and Level 2, and mandated training such as AODA (Accessibility for Ontarians with Disability Act), and other health and safety programs to include vaccine education. We are continuing to partner with Thomas International using both recruitment and leadership tools as an additional resource for staff moving through the talent pipeline as well as provide additional resources for any areas of performance improvement. HR professional development includes virtual attendance at OMHRA Conference as well as the HRP Annual Conference.

Program

The Special Events covers costs within our Employee Recognition and Annual Years of Service Awards Programs. Through the County's Wellness Program, the Corporation invests in a comprehensive workplace health and wellness program that provides awareness, resources and encouragement for County of Huron employees to live well and work well. This budget line remains unchanged for 2022.

Summary

Mainly due to funding sources, the total Human Resources budget proposes a levy reduction of \$20,432 which translates into a 2.90% decrease for the County's HR budget from 2021.

County of Huron
Human Resources
Total Capital Requirements
For the year ending December 31, 2022

Budget for the year ending December 31, 2022

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
HRIS				Implementation (end Nov 2022)	38,000.00		
TOTAL CAPITAL FUNDING REQUEST					38,000	-	
LESS: DEPRECIATION					-		
NET CAPITAL FUNDING REQUIREMENTS					38,000		

COUNTY OF HURON

Human Resources

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	92,300	92,300	0.00%
Total Provincial Grants	-	-	-	92,300	92,300	0.00%
OTHER REVENUE						
Intra County Recoveries	116,466	123,633	123,633	150,994	27,361	22.13%
Third Party Recoveries	126	108	2,000	2,000	-	0.00%
Total Other Revenue	116,592	123,741	125,633	152,994	27,361	21.78%
TOTAL REVENUE	116,592	123,741	125,633	245,294	119,661	95.25%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	466,840	482,788	403,945	543,799	139,854	34.62%
Salaries - Part Time	-	-	59,824	84,818	24,994	41.78%
Salaries - Time Off in Lieu Owing	470	-	-	-	-	0.00%
Total Salaries	467,309	482,788	463,769	628,617	164,848	35.55%
BENEFITS						
Statutory Benefits	27,985	35,560	31,458	44,243	12,785	40.64%
Extended Benefits	40,202	42,883	45,142	44,979	(163)	-0.36%
OMERS	52,423	51,077	49,629	56,740	7,111	14.33%
Total Benefits	120,610	129,520	126,230	145,962	19,733	15.63%
Total Salaries and Benefits	587,919	612,309	589,999	774,580	184,581	31.28%
EQUIPMENT						
Equipment Rentals/Leases	1,668	6,265	6,415	7,086	671	10.47%

COUNTY OF HURON

Human Resources

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Repairs & Maint.	-	119	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	651	487	1,000	1,000	-	0.00%
Small Tools/Equipment	-	-	400	400	-	0.00%
Total Equipment	2,318	6,871	8,115	8,786	671	8.27%
PURCHASED SERVICE						
Consulting/Professional Fees	25,699	9,039	52,250	57,055	4,805	9.20%
Insurance	5,424	7,000	7,000	8,306	1,306	18.66%
Occupational Accident Insurance	851	1,140	810	1,090	280	34.62%
Intra County Purchases	-	-	-	1,264	1,264	0.00%
Legal Fees	46,753	35,211	35,000	35,000	-	0.00%
Maintenance Contracts	504	1,429	4,200	8,371	4,171	99.30%
Printing (External)	426	-	1,000	1,000	-	0.00%
Miscellaneous Services	-	-	100	100	-	0.00%
Total Purchased Service	79,657	53,819	100,360	112,186	11,826	11.78%
OPERATIONAL						
Advertising	-	-	500	500	-	0.00%
Associations/Memberships	2,895	3,111	5,465	6,813	1,348	24.66%
Conventions/Conferences	3,357	2,068	8,175	5,673	(2,502)	-30.60%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	304	30	100	100	-	0.00%
Office Expense	4,210	3,395	5,500	5,500	-	0.00%
Postage/Courier	153	155	244	200	(44)	-18.03%
Publications & Subscriptions	1,101	1,436	1,495	1,201	(294)	-19.64%
Rent	14,400	14,400	14,400	14,400	-	0.00%
Staff Training	26,586	56,263	63,625	62,784	(841)	-1.32%
Telecommunications	3,736	3,218	4,084	4,119	35	0.84%
Travel/Meals	1,158	521	12,850	8,299	(4,551)	-35.42%
Depreciation - Capital Assets	4,408	11	-	-	-	0.00%
Total Operational	62,309	84,608	116,438	109,589	(6,849)	-5.88%
PROGRAM						
Special Events	8,958	8,019	15,000	15,000	-	0.00%

COUNTY OF HURON

Human Resources

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Program	8,958	8,019	15,000	15,000	-	0.00%
TOTAL EXPENDITURES	741,162	765,625	829,912	1,020,141	190,229	22.92%
(SURPLUS)/DEFICIT - ACCRUAL	624,570	641,884	704,279	774,847	70,568	10.02%
LEVY BASED ADJUSTMENTS						
Less Depreciation			-	-	-	0.00%
Add Capital Asset Expenditures			38,000	38,000	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(38,000)	(129,000)	(91,000)	239.47%
TOTAL COUNTY LEVY	624,570	641,884	704,279	683,847	(20,432)	-2.90%



COUNTY OF HURON
2022 BUDGET

Public Works / Fleet / Hazardous Waste

CORPORATION OF THE COUNTY OF HURON 2022 BUDGET

PUBLIC WORKS / HIGHWAYS DEPARTMENT

BACKGROUND

The Public Works Department, including Highways and Fleet services, has a combined staff of 52.85 FTE employees to maintain approximately 775 km of County Roads (including 66 km of urban streets), 292 large bridges and culverts, along with thousands of smaller culverts. As well, the Public Works Dept provides administration of Fleet vehicles & equipment and highway facilities owned by the County.

Organizationally, Highways and Fleet is represented by the following table showing the staff complement, paid hours, and expenses:

Division	Full Time Equivalent (FTE)	Annual Hours	Total Salary & Benefits
Highways	49.04	101,377	\$4,589,759
Fleet	3.81	7,873	\$ 421,587
Total	52.85	109,250	\$5,011,346

Summary of Expense Categories

Operations and Maintenance

The Maintenance/Operations and Administration component of the 2022 Public Works Budget was prepared based a review of 2020 actuals and 2021 forecasted values.

Generally speaking, the summer and winter operations budget numbers remain unchanged from 2021 to 2022. There is a slight increase from 2021 budgets mainly due to increased backfill for winter maintenance, material costs, and fleet usage. There is also a minor increase to the urban drainage operating budget due to an increased number of urban drainage complaints and flooding issues.

With the introduction of Corporate Attrition Plan a number of full-time equivalent re-allocations and additions have taken place for workload between Fleet, Roads, Bridges, and Administration. Some of these FTE adjustments are:

- Re-introduction of the Bridge Crew Lead Hand. This position is being re-introduced in 2022 so that there is a dedicated individual when the Bridge Maintenance Supervisor is off. Currently there are two (2) Bridge Worker 1 positions which makes delegation of duties difficult. The position will be filled internally. This will not result in more FTE's to the Bridge Crew. The position will continue to work as a winter maintenance operator for plowing or patrolling. There is a slight increase to FTE salaries.
- The Public Works Department is also creating a Mechanic's Assistant position to help the Mechanic's during the busy spring and fall seasons when they are stripping or preparing the plows. This position is being filled internally and is part-time on an as needed basis. The position is has been graded the same as a Maintenance 2 position so there will be no increase to FT salaries and no increase to the number of FTE's.

Rural Road Renewal Program

A review of the County Road renewal program began in 2017 and has continued through 2019 that re-focuses renewal of roads based on industry best practice of being driven by the current condition of pavement and base and best value investments that manage the road base, shoulder, drainage, and road surface at acceptable levels for the longest period of time at the lowest average annual cost. This approach incorporates the principals of Asset Management full life-cycle planning.

The County completed its first major road rehabilitation project in 2020 having completed remediation of the granular base of County road 87 between County Road 86 and County Road 28 (11.2 km). While this rehabilitation technique is still available to Huron County there is a significant cost associated with such work so the use of it should be targeted to higher volume roads with bottom-up defects. The majority of Huron County roads do not exhibit bottom-up defects consistently and therefore other pavement preservation and rehabilitation options can be implemented. Asphalt recycling has a lower carbon footprint and can provide similar life expectancies to full depth paving if the correct candidate is chosen. In 2022, the Public Works Department is proposing to cold-in-place recycle two (2) sections of road and micro surface three (3) short sections of road.

Rural road work in 2022 will include the following:

Pavement Preservation

There are pavement preservation opportunities such as micro-surfacing to extend the life of pavement to align with next major pavement treatment of adjacent sections of road. This project is a carry forward project from 2021 due to a lack of staffing available to tender the project. Examples of micro-surfacing can be seen on Highway 8 completed by MTO a few years ago. Applying a micro-surface to a road that is good condition extends the life of the underlying asphalt by several years. These locations include:

- County Road 5 – PCI 74 (2.0km) from Airport Line to Highway 4 (Boundary Road with Middlesex County)
- County Road 21 – PCI 72 (1.7km) from Huron Park Road to County Road 10
- County Road 31 – PCI 75 (4.1km) from County Road 84 to Kippen Road

County Road 30 from County Road 87 to Howick Minto Line (15.53 km) Cold-in-Place Recycling

This road currently has a PCI of 60 with an AADT of 1,100. Last Rehabilitated in 2009 using CIR. CR 30 has narrow to wide transverse and longitudinal cracking, narrow to wide edge cracking, and localized alligator cracking. The County has repaired multiple sections on CR 30 using Hot Mix Asphalt Patching as well as spray patching over the last 2 years. The Public Works Department is proposed to cold-in-place recycle this road and is expecting to get 20+ years before another treatment is required.

County Road 84 from Easterly Limit of Zurich to Airport Line (7.7 km) Cold-in-Place Recycling

This road currently has a PCI of 67 and 74 with an AADT of 2,400. Last Rehabilitated in 2000 using CIR. CR 84 has narrow to wide transverse and longitudinal cracking, narrow to wide edge cracking, and localized alligator cracking. The County has replaced any small culverts needing replacement in 2020 prior to this work. The Public Works Department is proposed to cold-in-place recycle this road and is expecting to get 20+ years before another treatment is required.

County Road 3 from Varna to West Limit of Brucefield (5.1 km) Detailed Investigation and Replacement of Small Culverts for Future Paving

This road currently has a PCI of 75 with an AADT of 1,400. Last Rehabilitated in 2000 using CIR. County Road 3 has narrow to medium transverse and longitudinal cracking, narrow to medium edge cracking, and localized alligator cracking. Detailed investigations will confirm the extent to which the road base requires remediation (if any), what sub-drainage work may be needed, the suitability of existing asphalt for recycling options, and culvert replacements.

County Road 7 from County Road 4 to Fordwich Line (20.14 km) Detailed Investigations for future renewal

This road currently has a PCI of 65 with an AADT of 700. This road was Pad & Paved in 2004. Slurry Seal was applied in 2019 as a preservation strategy with the aim to delay major rehabilitation by 2 - 5 years. County Road 7 is showing severe transverse cracking throughout as well as localized areas of moderate to severe alligator cracking. Detailed investigations will confirm the extent to which the road base requires remediation (if any), what sub-drainage work may be needed, the suitability of existing asphalt for recycling options, and culvert replacements.

County Road 83 from Highway 21 to West Urban Limits of Exeter (18.52 km) Detailed Investigations for future renewal

This road currently has a PCI of 73 with an AADT of 7,800. This road was last rehabilitated in 1998 using CIR. County Road 83 is starting to show moderate to severe distresses, particularly transverse cracks. As the County's busiest road that is often used by oversize loads, CR 83 should be rehabilitated before it deteriorates further causing bottom-up defects or severe pavement distresses. Detailed investigations will confirm the extent to which the road base requires remediation (if any), what sub-drainage work may be needed, the suitability of existing asphalt for recycling options, and culvert replacements.

County Road 83 and Airport Line Intersection Improvement

This intersection is currently undergoing a Municipal Class Environmental Assessment for improved intersection controls. This is a carry forward project original budgeted for in 2021. The preliminary consultation is expected to be completed in 2022 with detailed design work awarded in late 2022 for future construction in 2023 or 2024.

Urban Road Renewal Program

The 2022 road program continues to include some urban work with focus on Zurich construction in 2022 as well as engineering design work for future urban reconstruction projects (sanitary, storm, water). There are also some general improvements in downtown locations being proposed with a focus on pedestrian access and safety in collaboration with local municipalities.

County Road 84 (1.17 km) - Zurich Urban Renewal from 162m west of Walnut St to 150m East of East St (Combined project with Bluewater)

This urban section of County Road 84 was last rehabilitated in 2000 using a Mill & Pave (50mm) treatment. Preliminary storm sewer inspections indicate the urban drainage infrastructure is in fair condition and in consultation with Bluewater can last another 25 years before needing to be replaced. It is expected that the top lift of asphalt will be replaced along with curb repairs, new catch basins, and localized storm repairs. In collaboration with the Municipality of Bluewater, The County's Public Works Department is expecting to tender this project in Q1 of 2022 for 2022 construction. This job also includes a large structural culvert replacement.

County Road 4 Lane Adjustment Design North of County Road 86 (400m)

This urban section of County Road 4 has experienced significant development in the last 5-10 years. A separate pedestrian study is on-going in this location which is likely to result in the requirement for a pedestrian crossing. This job would result in road corridor improvements to allow for pedestrian access and also lane adjustments due to the increased development and entrances. The County has been working with North Huron who is interested in potentially bringing sidewalks down CR 4 on the west side of the road. This job is for the engineering design work for a capital construction job in 2023.

County Road 4 and County Road 25 Intersection Improvement

This project is currently going through the Municipal Class Environmental Assessment process. It is anticipated that construction can proceed in 2022 and Huron County Council has approved budgeting for this project as such. It is anticipated that the preferred alternative will be the installation of a set of traffic signals with the inclusion of turning lanes, as required based on traffic studies.

County Road 83 Dashwood Reconstruction

This urban section of County Road 83 is being pushed forward because Festival Hydro would like to replace their entire pole line. Working with Festival Hydro, Bluewater, and South Huron provides cost saving options to the County. The scope

of work for this project has yet to be determined but could include the replacement of water, sanitary, and storm sewers. This job is for engineering design in 2022 and construction in 2023.

County Road 84 (1.10 km) – Hensall Urban Renewal from 190m west of Elizabeth St to Highway 4 (Combined project with Bluewater)

This urban section of County Road 84 was last rehabilitated in 2000 using a Mill & Pave (50mm) treatment. Preliminary storm sewer inspections indicate the urban drainage is in fair condition but is undersized and may require some re-configuration. In collaboration with the Municipality of Bluewater, work will begin on the design, public consultation, permit applications, and tender package preparation for the reconstruction planned for 2024. This project will also include water and sanitary system renewals as well other urban streetscape enhancements in collaboration with local businesses. A cost estimate for construction is not yet available as the scope of work is to be finalized.

County Road 83 – (700m) Exeter Urban Renewal from Highway 4 to West Urban Limits (Combined Project with South Huron)

This work involves the planning, design and tender of the reconstruction of County Road 83 from Highway #4 to the railway tracks (GEXR) including storm, sanitary, and water infrastructure in collaboration with South Huron. This is a carry-forward project from 2021.

A cost estimate for construction of this section of CR #83 is not yet available as the scope of work is to be finalized. This work is expected to be completed in 2024. County #83 is our busiest highway.

Large Culvert and Bridge Program

The County of Huron Public Works Department is dedicated to maintaining a high quality road network that includes bridges and large culverts. In order to be efficient with capital funding, the County has implemented asset management planning into their everyday roles in order to make the most financially responsible decisions.

For bridge and large culvert projects, the County uses regular maintenance, industry best practices, and asset management planning to prioritize capital funding. In an effort to prevent major structure replacement projects from occurring simultaneously, the County is recommending to complete a greater number of small-scale rehabilitations. At the same time, structures that have deteriorated beyond repair or have been prioritized through asset management planning are being recommended for replacement. By replacing structures before severe deterioration has become critical, the County is able to keep the road network safe and avoid lengthy closures or high engineering fees. Smaller rehabilitations are more cost effective when timed appropriately.

Bridges and large culverts have a recommended expected life of 75 years. The expected life can be extended by regular maintenance and timely rehabilitations. Currently, the County owns 81 bridges and 211 large culverts.

In 2022, the Public Works Department is proposing the following bridge/large culvert projects.

RB015069 – Rehabilitation of Westerhout Bridge (15-06.9)

Rigid Frame, Built = 1960, Current BCI = 65, Deck Length = 11.3m, Spans = 1

This bridge is scheduled for rehabilitation by the County's Bridge Crew in 2022. This bridge was last rehabilitated in 1992 and was patched, waterproofed and paved at that time. Typically a bridge deck is waterproofed every 25 years in order to achieve or exceed at 75 year service life. Patching the deck, waterproofing and paving the bridge, and replacing the barriers is expected to extend the life by at least 15 years to 2050. Design work is in the process of being awarded in 2021 in anticipation for this project.

RB15146 – Rehabilitation of Wallace Bridge (15-14.6)

Rigid Frame, Built = 1956, BCI = 58, Deck Length = 21.0m, Spans = 1

This bridge is scheduled for rehabilitation by the County's Bridge Crew in 2022. It is unknown when this bridge was last rehabilitated but typically a bridge deck is waterproofed every 25 years in order to achieve or exceed at 75 year service life. Patching the deck, waterproofing and paving the bridge, and replacing the barriers is expected to extend the life by 19 years to 2050. Design work is in the process of being awarded in 2021 in anticipation for this project.

RC08140 – Replacement of Culvert 08-14.0

Corrugated Steel Pipe Arch, Built = 1970, BCI = 45, Span = 1.83m

This steel culvert is in very poor condition with severe corrosion and perforations. The culvert bottom is starting to show signs of uplift which creates uneven stresses on the barrel walls. A new culvert would provide a 75 year life and improved hydraulic capacity. Design has been awarded and construction is anticipated in summer 2022. This is a carry-forward project from 2021.

RC17061 – Replacement of Culvert 17-06.1

Corrugated Steel Pipe, Built = 1955, BCI = 35, Span = 2.44m

The culvert is in poor condition with severe corrosion and perforations. The high water mark is also high inside the culvert. This may be an indication that the culvert is undersized hydraulically. A new culvert would provide a 75 year life and improved hydraulic capacity. Design has been awarded and construction is anticipated in summer 2022. This is a carry-forward project from 2021.

RB31266 – Rehabilitation of Forester's Bridge (31-26.6)

Deck on Concrete Girders, Built = 1984, BCI = 70, Deck Length = 150m, Spans = 5

This structure is generally in good condition and was last rehabilitated in 2011. The 2011 work included slope protection to prevent washouts in front of the south abutment. There has been no other significant work done to the structure since 1984. The Public Works Department is recommending to patch, waterproof, and pave the bridge deck and replace the expansion joints. This work is expected to maintain the current estimated service life. Forester's Bridge is estimated to be the

second most expensive bridge in the County's inventory so investing in the longevity of this bridge pays dividends in the future. Design work is anticipated in 2021 with construction in 2022.

RB86328 – Rehabilitation of Zetland Bridge (86-32.8)

Deck on Steel Girders, Built = 1965, BCI = 72, Deck Length = 93m, Spans = 3
This structure is generally in good condition and was last rehabilitated in 2007. The 2007 rehab included abutment bearing replacement, expansion joint seal replacement, and some structural steel girder repairs. Since 2007, the top lift of asphalt has been replaced as part of a larger paving contract on Amberley Road. Replacing the top lift of asphalt does not improve the condition of the waterproofing or deck and covers up any indication of distresses in the concrete deck. The Public Works Department is recommending to coat the girders, patch the abutments, replace the deteriorating barriers, and patch, waterproof, and pave the bridge deck. This work is estimated to extend the service life of the bridge by approximately 15 years to 2055. Design work is anticipated in 2021 with construction in 2022.

RBBB23 – Replace Boundary Bridge 23

Rigid Frame, Built = 1961, BCI = 44, Deck Length = 9m, Spans = 1
This structure is located on Line 183 which is a boundary road between the Municipalities of Huron East and West Perth. The structure has the lowest BCI of any bridge in Huron County and is beyond repair. Huron County owns 50% of the structure with West Perth has confirmed that replacement should go ahead in year 2023. Additionally, once the bridge is replaced, Huron County can download their 50% share to Huron East with no additional payments. The Public Works Department is recommending to replace this structure in partnership with West Perth in 2023 and design work beginning in 2022. West Perth has confirmed their funding for 2022.

NC25208 – New Pedestrian Tunnel Culvert (25-20.8)

This culvert is completely funded by RTO4 and/G2G Trail Inc. The County is working with BM Ross to complete a design for the replacement of a tunnel below County Road 25 west of Blyth. Construction is dependent on funding from RTO4.

RB13097 – Rehabilitation of Trick's Creek Bridge (13-09.7)

Rigid Frame, Built = 1964, BCI = 70, Deck Length = 13.2m, Spans = 1
This bridge is in fair condition and was last rehabilitated in 2001 (patch, waterproof and pave). New barriers and waterproofing is expected to extend the life of the bridge by 14 years to 2053. The Public Works Department is recommending this project be completed by the County Bridge Crew in 2023 and engineering awarded in 2022.

RB16000 – Rehabilitation of Cunningham Bridge (16-00.0)

Slab on Concrete Girder bridge, Built = 1993, BCI = 73, Deck Length = 60.0m, Spans = 3
This bridge is in generally good condition and was last rehabilitated in 2017 when the Bridge Crew patched some of the concrete barrier walls. Prior to 2017 the bridge was waterproofed and paved when the bridge was constructed in 1993.

Typically bridges are waterproofed and paved every 25 years. Waterproofing and paving the bridge deck is expected to help maintain the existing expected service life. There is also an opportunity to replace the existing skewed expansion joint which is a special design to account for the skew of the plow. The Public Works Department is recommending this project be completed by the County Bridge Crew in 2023 and engineering awarded in 2022.

RB15036 – Rehabilitation of Bob Edgar Bridge (15-03.6)

Slab on Concrete Girder bridge, Built = 1989, BCI = 74, Deck Length = 122.0m, Spans = 4

This bridge is in generally good condition with no history of minor or major rehabilitation. Typically bridges are waterproofed and paved every 25 years so waterproofing and paving the bridge deck is essential to maintain the expected service life. The expansion joints are also showing signs of leakage so a new seal or new joint may be recommended. The Public Works Department is recommending this project be completed in 2023 and engineering awarded in 2022.

RB22064 – Rehabilitation of Donnybrook Bridge (22-06.4)

Slab on Concrete Girder bridge, Built = 1965, BCI = 69, Deck Length = 86.0m, Spans = 3

This bridge is in fair condition with a rehabilitation in 1993 and 2006. The entire bridge was waterproofed and paved in 1993 and in 2006 the expansion joints were eliminated at the abutments and piers. Typically bridges are waterproofed and paved every 25 years so waterproofing and paving the bridge deck is essential to maintain the expected service life. The concrete girders are also spalled and delaminated which would also be completed in 2023. The Public Works Department is recommending this project be completed in 2023 and engineering awarded in 2022.

RC15221 – Replacement of Culvert 15-22.1

Corrugated Steel Pipe, Built = 1975, BCI = 37, Span = 2.6m

The culvert is in poor condition with severe corrosion and perforations. A new culvert would provide a 75 year life and improved hydraulic capacity. Design is being recommended in 2022 with construction in 2023.

RC86024 – Replacement of Culvert 86-02.4

*****Joint project with Bruce County*****

Cast-in-place concrete arch, Built = 1930, BCI = 41, Span = 7.3m

The culvert is in poor condition with spalls, delaminations, and disintegration. A new culvert or bridge would provide a 75 year life. Design is being recommended in 2022 with construction in 2023. Bruce County has agreed to fund their half of the design fees in 2022.

Patrol Yards & Equipment Capital

There are 12 buildings located in four patrol yards (Auburn, Wroxeter, Wingham and Zurich) which are maintained by the Public Works Department. Expenditures for regular maintenance items and small tool/equipment replacements are included in

the capital budget and operating budgets. There is a gradual increase in operating costs associated with these buildings as components are aging and required higher order maintenance and/or replacements. Items include windows, doors, locks, flooring, waste oil handling stations, etc. The KPMG Public works study was completed at the end of 2020. Recommendations and the implementation plan has been presented to Council in 2021 for future budget considerations.

In 2021, Council approved an information report to re-build the Wingham Patrol yard in 2023. Engineering for this shall be tendered in Q1 or Q2 of 2022. As part of the long-term vision, the Public Works Department will be looking to the future and possibility staffing the Wingham yard with our own forces and plows. This would eliminate yearly plowing contract estimated to be \$600,000 annually and also eliminate some part-time positions which are difficult to fill.

Road Safety Capital

A number of projects related to highway safety are proposed for 2022 and include:

- Replacement guide rails where are in need of replacement including. This is a carry over project awarded in 2021 due to supply issues caused by COVID-19.
- Additional purchases of radar speed boards to further support traffic calming efforts.
- Replacement of aging traffic counters with current technology.
- Pedestrian safety review in the vicinity of CR86/CR4 in Wingham in response to additional recent developments being completed in the area. This is being tied into the design work for lane adjustments in Wingham.
- Maintenance agreements with EXP, AV Utility, and Black and Macdonald for maintenance of our traffic signals and pedestrian crossings.

Drainage

Drainage improvements have been identified in a number of locations including:

- Ditch renewal and vegetation removal along County Road 18 along with installation of guiderail. This is a carry over project. This particular location is significantly grown-in impacting the drainage in this area. This work will be tendered as it requires specialized equipment due to its depth and slope.

Road Maintenance

The County is fortunate to have roads that are very good condition and held to a high standard. Maintaining roads at this level of service provides a safe, reliable transportation network for residents, visitors, and local economy and minimizes risk.

The County received a spray patcher as part of the 2020 capital budget. The unit was deployed on a limited basis in 2020 and 2021. It is too early to speculate if the spray patcher will extend the service life of our roads.

Winter Maintenance

The County has adopted the Provincial Minimum Maintenance Standards (MMS) for winter control and provides staffing to minor and respond to winter weather

conditions. The road class is based on speed limits and traffic volumes and are primarily class 2 and class 3 with lower speed limit sections being class 4 and class 5. Winter maintenance is provided by 4 Patrol Yards and 16 plow routes (3 plow routes by contracted services). Budgets have no change significantly for winter maintenance from 2021 to 2022.

There remains an ongoing challenge in attracting and retaining qualified staff to patrol and plow roads through the winter months with seasonal and temporary staff. Un-filled positions as well as sick time of staff results in the remaining staff and management working overtime to cover patrol and plow routes. Some staff are more frequently working to the limits of provincial regulations (CVOR) in order to meet service levels. Addressing this challenge is expected to place an ongoing pressure on future budgets to enable the County to continue to meet Provincial winter maintenance standards. The County continues to operate and maintain four weather stations throughout the County. These weather stations provide the basis for our winter response and the information is vital to our winter operations.

General Administration

In addition to road and drainage related infrastructure management, the Public Works Department comments on development controls, severances, rezoning, etc. along county roads, issues entrance permits and annual & oversize load permits, all in conformance with adopted County Policies and By-Laws.

The Minimum Maintenance Standards (MMS) for Municipal Highways, Ontario Regulation 239/02 dictates a minimum level of service required for operations. The on-going maintenance and good condition of the County's road-related assets assist in minimizing operational costs.

Budget Notes

Revenue

The County receives Provincial Grants in the form of OCIF (Ontario Community Infrastructure Funding) and allocates this revenue towards Capital projects to support ongoing renewal and replacement of infrastructure. The OCIF 2021 allocation of \$2,417,826 was not reflected in the 2021 budget and was deferred to 2022. The OCIF funding agreement permits allocations to be accumulated in this manner. The 2022 OCIF funding was announced at \$4,396,180, with \$1,830,000 being allocated in 2022 for projects. A total of \$4,555,000 in OCIF funding is being applied in 2022.

The County receives annual Federal Gas Tax Funding (GTF) and allocates this revenue to eligible capital expenditures. In 2021, a one time top up was received in the amount of \$1,807,887, and the 2022 recurring allocation was \$1,880,613. Total Gas Tax funding being allocated to 2022 is \$4,118,500.

Salary

In 2021, there were a number of delayed hires and adjustments to the current staffing within the department. 2021 Full Time salaries are showing less than budgeted as a result of the following:

- Delayed hiring of the Manager of Public Works.
- Delayed hiring of the Engineering Project Manager – Bridges.
- Delayed hiring of the Project Manager – Roads.
- Delayed hiring of the Traffic Technologist.
- Delayed hiring of the Work Management Technologist.
- Delayed hiring of an open Bridge Worker 2 position.
- Some LTD positions not being backfilled.

The 2021 Full Time actuals are less than budgeted because of the reasons outlined above.

The 2022 Full Time Salaries Budget has increased due to backfilling for winter maintenance activities and increased Part-Time hours. The Public Works Department is increasing the staffing levels from 51.48 FTE to 52.85 FTE to cover off winter operations in order to meet our Minimum Maintenance Standards.

Intra-County Purchases

There are no significant changes to the Fleet Salaries from 2021. Some minor variations are due to:

- 1) Increased insurance costs.
- 2) An increased recognition of staff time associated with fleet maintenance activities as opposed to being recognized in the roads area (net zero impact).

Consulting/Professional Fees

The majority of Consulting Fees are allocated to capital projects providing a wide variety of external specialized professional services such as: site investigations, material sampling, topographic surveying, hydrological surveys and studies, drainage design/review, geometric design, structural review/analysis/design, preparation of tender drawings and specifications, on-site construction supervision and inspection, various permit applications, hosting public information sessions, and validation of invoiced/certificate quantities and invoices. Collectively, these services are commonly referred to as 'Engineering Services'. These professional services are being provided at the direction and supervision of in-house staff.

The 2021 actuals will be significantly less than the budgeted amounts. This is mainly attributed to the large amount of turnover in the department and lack of staff availability to manage the work. Some of these projects are being proposed to carry-over into 2022 along with the capital budget allocated to it. For some projects the budget amount for consulting fees is being reduced based on an updated project scope. The full amount will still be carried forward to offset either the construction cost or other project related costs.

Operating costs in this category are associated with regulated bridge inspections (OSIM) or hazardous waste and a nominal allocation towards reactive specialized consulting needs to address traffic and drainage issues that arise throughout the year.

Capital/Maintenance Contracts

This cost comprises 90% capital expenditures related to construction.

The increase in capital/maintenance contract budget reflects an increase in rural paving compared to 2021 as well as the inclusion of the Blyth intersection into the 2022 capital budget, as approved by Council. It is also higher than 2021 because some projects were carried forward.

Operations costs within this category vary from year to year and substantially impacted by Municipal Drain works petitioned through the Drainage Act along with an aging network of rural ditches that require re-active repairs. The Public Works Department does its best to maintain a record of on-going drain improvements but these tend to be multi-year jobs so budgeting for these is difficult. The 2022 budget includes an estimate for the outstanding Municipal Drain work that has been completed and not been billed by local municipalities along with construction estimates on municipal drain projects yet to be undertaken.

Purchase of Services

This cost includes both capital and operating expenses in which the capital component fluctuates each year based on the capital projects being undertaken in the current year. The decrease shown in the budget reflects a decrease in the estimated geotechnical investigation work related to capital projects such as paving or urban construction projects.

Program Supplies & Costs

This cost includes both capital and operating expenses in which the capital component fluctuates substantially each year based on the capital projects being undertaken in the current year. In 2022, the operating component includes \$2.13M (84%) and is comprised of winter materials such as salt, sand, and de-icing liquids, gravel for shoulder renewals, and pavement marking supplies.

The remainder (16%) is associated with capital projects and minor capital purchases

- detour supplies for creation of signage
- small tools
- office equipment
- shop equipment
- carry over of some one-time equipment replacements related to traffic safety i.e. traffic counters, purchase of radar boards
- Aging equipment replacements at patrol facilities i.e. garage door openers, pressure washer, security cameras.
- Electronic exterior door locks

2022 DEPARTMENT SUMMARY

The Public Works Department 2021 budget reflects a responsible funding level in order to maintain the required level of service and supports operational changes that address the need for succession planning, mitigating liabilities, and improvement in business continuity.

A good balance of maintenance and reconstruction funding results in the good quality infrastructure that residents and visitors of Huron have come to enjoy and appreciate. This enhances the quality of life, economic return to commerce and overall health of the County.

OVERAL BUDGET IMPACTS

The proposed 2022 Public Works Budget has utilized revenue and funding from several sources to assist the County in reducing the overall levy impact. Multiple years of the Federal Gas Tax and Ontario Community Infrastructure Funding is being applied in 2022.

The Public Works Department will also be budgeting for the payback of our infrastructure debenture from the replacement of two bridges on County Road 83.

The Public Works Department's 2022 budget proposes a year-over-year levy decrease of \$73,497 which translates into a 0.44% decrease for the County's Public Works budget from 2021.

Waste Management is expected to increase by \$69,000 based on current trends.

Steve Lund, County Engineer/Director of Operations

County of Huron
Public Works
Total Capital Requirements
For the year ending December 31, 2022

Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
ROAD SAFETY PROGRAM				\$ 45,000	\$ -	\$ -
Purchase of Radar Display Boards	Road	Expand units available to deploy based on success of existing trials.	purchase radar display boards as a traffic calming measure	\$ 35,000		operating Budget - minor capital
Cycling Master Plan	Road	Request from Planning to complete joint project	Funds to complete a cycling master plan for the identification of potential cycling routes across the County	\$ 10,000		operating Budget - minor capital - Planning contribution?? \$50K CF in 2021
ASSET MANAGEMENT ACTIVITIES				\$ -	\$ -	\$ -
POOLED ITEMS				\$ 75,000	\$ -	\$ -
IT Equipment Pooled	Facility		Routine replacement of computer equipment	\$ -		Not required, part of IT Fleet
Office Equipment Pooled	Facility		Routine replacement of office equipment	\$ 15,000		
Small Tools Pooled	Facility	increased from \$23k based on need from 2020	Routine replacement of hand and power tools and consumables used in the field by	\$ 30,000		
Shop Equipment Pooled	Facility		Routine replacement of shop equipment and consumables used at the shop for fabrication, repairs, cleaning, etc..	\$ 30,000		
PATROL YARDS - FACILITIES				\$ 400,000	\$ -	\$ -
Wingham Facility Replacement	Facility	Budget for engineering design in 2022 for construction in 2023	Replacement of Wingham material and vehicle storage buildings. Construction in 2023.	400,000		

Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
ROAD RENEWAL PROGRAM				\$ 2,315,000	\$ 1,880,613	\$ -
CR 84 Resurfacing (E Limit of Zurich to Airport Line)	Road	Re-open closed 2020 job	Pave CR 84 from Zurich to Airport Line in 2022.	\$ 1,940,000	\$ 1,880,613	Gas Tax
Lane configuration adjustments at County Road 4 north of CR 86	Road	Funds for engineering design in 2022.	Improve lane configuration in coordination with North Huron for sidewalk/pedestrian crossings in 2023.	\$ 100,000		
CR 83 Dashwood Resconstruction	Road	Funds for engineering design in 2022 and construction in 2023	Work with Bluewater and South Huron to investigate and potentially replace underground utilities in 2023.	\$ 275,000		
LARGE STRUCTURE RENEWAL PROGRAM				\$ 779,000	\$ 525,000	\$ -
New Pedestrian Tunnel Culvert 25-20.8	Bridge	Council approved PW to work with RTO4 for creation of new cycling tunnel west of Blyth	New pedestrian tunnel under CR 25 for G2G Trail	\$ 525,000	\$ 525,000	
Rehabilitation of Trick's Creek Bridge (13-09.7)	Bridge	Engineering in 2022 for 2023 Bridge Crew construction	2023 construction job for Bridge Crew	\$ 19,000		
Rehabilitation of Bob Edgar Bridge (15-03.6)	Bridge	Engineering in 2022 for 2023 construction	2023 capital job	\$ 40,000		
Rehabilitation of Cunningham Bridge (16-20.0)	Bridge	Engineering in 2022 for 2023 Bridge Crew construction	2023 construction job for Bridge Crew	\$ 25,000		
Rehabilitation of Donnybrook Bridge (22-06.4)	Bridge	Engineering in 2022 for 2023 construction	2023 capital job	60,000		
Replacement of Culvert 15-22.1	Bridge	Engineering in 2022 for 2023 construction	2023 capital job	\$ 50,000		
Replacement of Culvert 86-02.4	Bridge	Engineering in 2022 for 2023 construction	2023 capital job (joint with Bruce County)	\$ 60,000		
CARRY FORWARD				\$ 13,226,262	\$ 3,533,900	
Replacement of Traffic Counters (15 units)	Road	Replace with newer radar technology deploy anytime in the year with lower efforts.	radar traffic and speed survey equipment	\$ 20,000	\$ 20,000	Carry forward - minor capital

Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
Pedestrian Safety Review - CR86/CR4 - Wingham	Road	Development in the area is changing the pedestrian movements requiring a formal pedestrian crossing on CR4.	Pedestrian survey and evaluation of location options	\$ 15,000	\$ 15,000	Carry Forward - minor capital
Asset Management Systems	AM	Continuation of asset management strategies	Implementation of Asset Management	\$ 35,000	\$ 35,000	Carry Forward - minor capital
Asset Management / GIS Integration	AM	Continuation of GIS support tools	Implementation of GIS Integrations and tools to support Asset Management	\$ 36,000	\$ 36,000	Carry Forward - minor capital
Replace waste oil storage - Zurich	Facility	Carry-forward - not started in 2020		\$ 15,000	\$ 15,000	Carry Forward - minor capital
Electronic Locks for Patrol Buildings	Facility	Card access for exterior doors	Replacement of current physical key doors with electronic locks with centrally managed access rights including logs of entries. Extends system used corporately at other locations.	\$ 25,000	\$ 25,000	Carry Forward - minor capital
Security cameras for Auburn, Wroxeter, Zurich	Facility	No security currently in place for sites	extend video security systems in use in other County facilities to PW facilities	\$ 25,000	\$ 25,000	Carry Forward - minor capital
Pressure washer replacement - Auburn	Facility	existing unit is end-of-life	Replacement of the pressure washer located in the Auburn shop.	\$ 15,000	\$ 15,000	Carry Forward
Garage door opener replacements - Auburn	Facility	Existing door openers are original to building and end-of-life	Replacement of garage bay door openers	\$ 25,000	\$ 25,000	Carry Forward - minor capital
Replacement of Black Creek Bridge	Bridge	Construction phase in 2021	Carry over for final inspections in 2022 and top lift paving	\$ 40,000	\$ 40,000	Carry Forward
Replacement of Ausable Bridge	Bridge	Construction phase in 2021	Carry over for final inspections in 2022 and top lift paving	\$ 40,000	\$ 40,000	Carry Forward
Rehabilitation of Forester's Bridge (31-26.6)	Bridge	2022 Construction	Detailed engineering, tender package prep, permits, inspection services during construction, and construction cost all in 2022.	\$ 840,000	\$ 20,000	Carry Forward
Rehabilitation of Zetland Bridge (86-32.8)	Bridge	2023 Construction	Detailed engineering, tender package prep, permits, inspection services during construction, and construction cost all in 2022.	\$ 1,876,000	\$ 70,000	Carry Forward
Rehabilitation of Westerhout Bridge by contract	Bridge	Pre-engineering, design, and construction in 2022.	Bridge Crew construction in 2022	\$ 467,131	\$ 17,000	Carry Forward

Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
Rehabilitation of Wallace Bridge by contract	Bridge	Pre-engineering, design, and construction in 2022.	Bridge Crew construction in 2022	\$ 467,131	\$ 17,000	Carry Forward
Replacement of Culvert by contract	Bridge	Construction in 2022	2022 capital job	\$ 195,000	\$ 195,000	Carry Forward
Replacement of Culvert by contract	Bridge	Construction in 2022	2022 capital job	\$ 455,000	\$ 395,000	carry Forward
St. Joseph Drainage and Outlet Replacement	Road	Carry-forward - outstanding with legal		\$ 195,000	\$ 174,000	carry forward
Wingham Site Plan	Facility	Carry-Over - work in progress	Site plan and preparation of engineering RFP for detailed design	\$ 20,000	\$ 20,000	Carry Forward
Clinton Urban Renewal - Construction Phase	Road	Design in progress - construction in 2021. Carry over some work to 2022	Some paving work to carry over to 2022.	\$ 115,000	\$ 115,000	Carry Forward
CR83 - Exeter Urban Renewal	Road	Engineering & Consultation for construction in 2024 collaboration with South Huron	Includes all underground infrastructure renewal.	\$ 100,000	\$ 100,000	Carry Forward
CR 25 / CR 4 Intersection Improvement	Road	Detailed design and possible construction in 2022 for improved intersection control	Environmental assessment close to complete for preferred alternative for increased traffic control	\$ 2,190,000	\$ 45,000	Carry Forward
CR83 / Airport Line Intersection Improvement	Road	Preliminary and detailed design in 2022	Completion of environmental assessment for intersection study	\$ 185,000	\$ 185,000	Carry Forward
CR84 - Zurich Urban Renewal	Road	Engineering & Consultation for construction in 2022 in collaboration with Bluewater	Spot repairs to storm sewers. New catch basins, curb, and asphalt.	\$ 1,420,000	\$ 300,000	Carry Forward
CR84 - Hensal Urban Renewal	Road	Engineering & Consultation for future construction in collaboration with Bluewater	Includes all underground infrastructure renewal and re-configuration of storm systems and outlets.	\$ 350,000	\$ 350,000	Carry Forward
Pavement Preservation - Microsurfacing	Road	micro-surfacing to extend the life of pavement to align with next major pavement treatment of adjacent sections of road. Examples of micro-surfacing can be seen on Highway 8 completed by MTO a few years ago. Applying a micro-surface to a road that is good condition extends the life of the underlying asphalt by several years.	CR5 (PCI 74 - 2.0km), CR21 (PCI 72 - 1.7km), CR31 (PCI 75 - 4.1km)	\$ 500,000	\$ 430,000	Gas Tax
CR30 - Geotech and Asphalt Assessment	Road	Engineering and re-surfacing in 2022	County Road 30 (PCI 60) from County Road 87 to Howick Minto Line (15.53 km)	\$ 2,925,000	\$ 200,000	Carry Forward

Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source
CR7 - Geotech and Asphalt Assessment	Road	Engineering/geotechnical investigation in 2022 for re-surfacing in 2023	County Road 7 (PCI 65) from County Road 12 to Fordwich Line	\$ 75,000	\$ 75,000	operating Budget - minor capital
CR83 - Geotech and Asphalt Assessment	Road	Work is needed to asses the condition of the road base and existing layers of asphalt to determine the best value rehabilitation to take place.	County Road 83 (PCI 73) from Highway 21 to West limits of Exeter (18.52km)	160,000	\$ 160,000	operating Budget - minor capital
CR18 - Brushing / ditching / guiderail	Road	Existing ditch is severely vegetated impacting drainage and the depth/slope requires guiderail installation	vegetation removal, ditching, guiderail installation via contract (approx 2 km)	\$ 130,000	\$ 119,900	Carry Forward
CR03 - Culvert Replacement and pavement design ahead of future paving	Road	Re-open closed 2020 job	Replace small culverts and perform geotechnical investigation ahead of 2023 paving.	190,000	\$ 175,000	Carry Forward
Replacement of Boundary Bridge 23	Bridge	Engineering design in 2022 for 2023 bridge replacement.	Detailed assessment, engineering, tender package prep, permits, inspection services	\$ 80,000	\$ 80,000	Carry Forward
TOTAL CAPITAL FUNDING REQUEST	No Data	No Data	No Data	\$ 16,840,262	\$ 5,939,513	\$ -

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	2,661,203	-	-	4,555,000	4,555,000	0.00%
Total Provincial Grants	2,661,203	-	-	4,555,000	4,555,000	0.00%
FEDERAL GRANTS						
Federal Project Grants	2,929,492	2,498,451	1,880,613	4,118,500	2,237,887	119.00%
Total Federal Grants	2,929,492	2,498,451	1,880,613	4,118,500	2,237,887	119.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	117,515	129,616	220,000	-	(220,000)	-100.00%
Total Municipal Grants & Fees	117,515	129,616	220,000	-	(220,000)	-100.00%
OTHER REVENUE						
Miscellaneous Revenue	-	-	40,000	-	(40,000)	-100.00%
Intra County Recoveries	116,951	121,325	70,000	-	(70,000)	-100.00%
Rent/Lease	6,000	-	6,000	-	(6,000)	-100.00%
Third Party Recoveries	162,403	188,520	200,000	525,000	325,000	162.50%
Total Other Revenue	285,354	309,845	316,000	525,000	209,000	66.14%
TOTAL REVENUE	5,993,564	2,937,911	2,416,613	9,198,500	6,781,887	280.64%

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,788,120	2,703,215	3,239,374	3,319,516	80,142	2.47%
Salaries - Part Time	309,561	252,606	191,157	290,255	99,098	51.84%
Salaries - Time Off in Lieu Owing	11,047	-	-	-	-	0.00%
Total Salaries	3,108,728	2,955,821	3,430,531	3,609,771	179,240	5.22%
BENEFITS						
Statutory Benefits	231,644	250,014	276,661	299,414	22,753	8.22%
Extended Benefits	276,760	249,799	361,793	382,312	20,519	5.67%
OMERS	283,318	260,417	314,599	318,433	3,834	1.22%
Total Benefits	791,722	760,230	953,053	1,000,159	47,106	4.94%
Total Salaries and Benefits	3,900,450	3,716,051	4,383,584	4,609,930	226,346	5.16%
EQUIPMENT						
Equipment Rentals/Leases	23,348	39,927	69,500	91,600	22,100	31.80%
Equipment Repairs & Maint.	1,029	117	1,200	1,200	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Equipment	24,377	40,044	70,700	92,800	22,100	31.26%
PURCHASED SERVICE						
Audit	2,195	2,750	3,600	2,760	(840)	-23.33%
Consulting/Professional Fees	715,788	613,716	2,893,145	2,628,500	(264,645)	-9.15%
Insurance	207,046	275,490	264,700	288,072	23,372	8.83%
Occupational Accident Insurance	35,688	60,745	40,000	60,000	20,000	50.00%
Intra County Purchases	2,346,334	2,861,650	2,575,060	3,107,135	532,075	20.66%
Legal Fees	1,382	2,698	8,000	8,000	-	0.00%
Capital / Maintenance Contracts	8,909,901	7,077,467	12,920,707	14,689,200	1,768,493	13.69%
Printing (External)	691	2,342	1,000	1,500	500	50.00%
Total Purchased Service	12,219,026	10,896,857	18,706,212	20,785,167	2,078,955	11.11%
OPERATIONAL						
Advertising	12,121	13,925	23,000	18,000	(5,000)	-21.74%
Associations/Memberships	7,220	7,037	8,000	8,000	-	0.00%
Conventions/Conferences	2,661	571	18,000	11,007	(6,993)	-38.85%
Miscellaneous Admin.	(1,100)	(1,100)	-	-	-	0.00%
Office Expense	10,345	4,442	9,000	9,000	-	0.00%
Postage/Courier	603	198	750	750	-	0.00%
Publications & Subscriptions	1,090	-	500	500	-	0.00%
Rent	32,500	26,500	32,500	32,500	-	0.00%
Staff Training	18,510	10,006	65,000	65,000	-	0.00%
Telecommunications	57,032	52,586	50,000	53,000	3,000	6.00%
Travel/Meals	10,336	2,507	25,000	16,145	(8,855)	-35.42%
Debenture Interest	-	-	21,000	111,030	90,030	428.71%
Garbage	5,506	4,780	4,000	5,000	1,000	25.00%
Maintenance & Repairs/Building	21,196	21,160	21,000	21,000	-	0.00%
Maintenance & Repairs/Electrical	2,143	2,384	10,000	10,000	-	0.00%
Maintenance & Repairs/HVAC	810	121	10,000	10,000	-	0.00%

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Plumbing	186	281	5,000	5,000	-	0.00%
Taxes	985	1,226	1,500	1,200	(300)	-20.00%
Utilities/Heat	22,072	29,463	43,000	43,000	-	0.00%
Utilities/Hydro	28,074	30,390	57,000	57,000	-	0.00%
Depreciation - Capital Assets	7,370,470	7,247,934	7,239,588	7,599,757	360,169	4.97%
Total Operational	7,625,017	7,454,411	7,643,838	8,076,889	433,051	5.67%
PROGRAM						
Purchase of Service	155,394	310,615	665,700	528,451	(137,249)	-20.62%
Program Supplies & Costs	2,191,602	1,993,634	2,708,080	2,536,500	(171,580)	-6.34%
Total Program	2,346,997	2,304,250	3,373,780	3,064,951	(308,829)	-9.15%
OTHER EXPENDITURES						
Costs transferred to Assets	(8,562,290)	(7,652,482)	(14,247,452)	(16,364,262)	(2,116,810)	14.86%
Total Other Expenditures	(8,562,290)	(7,652,482)	(14,247,452)	(16,364,262)	(2,116,810)	14.86%
TOTAL EXPENDITURES	17,553,576	16,759,130	19,930,662	20,265,475	334,813	1.68%
(SURPLUS)/DEFICIT - ACCRUAL	11,560,012	13,821,219	17,514,049	11,066,975	(6,447,074)	-36.81%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(7,239,588)	(7,599,757)	(360,169)	4.97%
Add Capital Asset Expenditures			14,247,452	16,364,262	2,116,810	14.86%
Transfer PW Prior Year Surplus to Budget			(1,811,654)	(400,446)	1,411,208	
Add Future Sustainability			2,011,382	-	(2,011,382)	
Transfer from reserves Prior Year			(3,874,926)	(3,103,900)	771,026	
Debenture Funding			(4,300,000)	-	4,300,000	
Debenture Principal Payments			54,000	200,084	146,084	
TOTAL COUNTY LEVY	11,560,012	13,821,219	16,600,715	16,527,217	(73,497)	-0.44%

COUNTY OF HURON
Public Works - General
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	117,515	129,616	220,000	-	(220,000)	-100.00%
Total Municipal Grants & Fees	117,515	129,616	220,000	-	(220,000)	-100.00%
OTHER REVENUE						
Miscellaneous Revenue	-	-	40,000	-	(40,000)	-100.00%
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	74,250	73,977	70,000	-	(70,000)	-100.00%
Rent/Lease	6,000	-	6,000	-	(6,000)	-100.00%
Third Party Recoveries	160,968	188,520	200,000	-	(200,000)	-100.00%
Total Other Revenue	241,218	262,497	316,000	-	(316,000)	-100.00%
TOTAL REVENUE	358,733	392,112	536,000	-	(536,000)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,033,507	926,814	1,275,062	1,276,871	1,809	0.14%
Salaries - Part Time	53,619	36,810	34,550	25,825	(8,725)	-25.25%
Salaries - Time Off in Lieu Owing	11,047	-	-	-	-	0.00%
Total Salaries	1,098,173	963,624	1,309,612	1,302,696	(6,916)	-0.53%
BENEFITS						
Statutory Benefits	81,110	80,323	157,427	99,572	(57,855)	-36.75%
Extended Benefits	142,353	99,919	200,904	164,532	(36,372)	-18.10%
OMERS	94,015	89,459	164,583	131,343	(33,240)	-20.20%
Burden	-	-	-	-	-	0.00%
Total Benefits	317,478	269,700	522,914	395,447	(127,467)	-24.38%

COUNTY OF HURON
Public Works - General
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Salaries and Benefits	1,415,651	1,233,324	1,832,526	1,698,143	(134,383)	-7.33%
EQUIPMENT						
Equipment Rentals/Leases	5,822	22,553	-	27,600	27,600	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Total Equipment	5,822	22,553	-	27,600	27,600	0.00%
PURCHASED SERVICE						
Audit	2,195	2,750	3,600	2,760	(840)	-23.33%
Consulting/Professional Fees	2,516	8,358	59,891	37,000	(22,891)	-38.22%
Insurance	207,046	275,490	264,700	288,072	23,372	8.83%
Occupational Accident Insurance	35,688	60,745	40,000	60,000	20,000	50.00%
Intra County Purchases	88,900	80,733	95,160	91,935	(3,225)	-3.39%
Legal Fees	1,382	2,698	8,000	8,000	-	0.00%
Maintenance Contracts	35,240	45,946	94,000	81,000	(13,000)	-13.83%
Printing (External)	691	2,342	1,000	1,500	500	50.00%
Total Purchased Service	373,659	479,062	566,351	570,267	3,916	0.69%
OPERATIONAL						
Advertising	7,622	10,545	17,000	12,000	(5,000)	-29.41%
Associations/Memberships	7,220	7,037	8,000	8,000	-	0.00%
Conventions/Conferences	2,661	571	18,000	11,007	(6,993)	-38.85%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	(1,100)	(1,100)	-	-	-	0.00%
Office Expense	10,345	4,442	9,000	9,000	-	0.00%
Postage/Courier	603	198	750	750	-	0.00%
Publications & Subscriptions	1,090	-	500	500	-	0.00%
Receivable Write Off	14,087	-	-	-	-	0.00%
Rent	32,500	26,500	32,500	32,500	-	0.00%
Staff Training	18,510	10,006	65,000	65,000	-	0.00%
Telecommunications	57,032	52,586	50,000	53,000	3,000	6.00%
Travel/Meals	10,336	2,507	25,000	16,145	(8,855)	-35.42%
Building Minor Capital	-	-	-	-	-	0.00%
Debenture Payments	-	-	-	111,030	111,030	0.00%
Garbage	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
Taxes	985	1,226	1,500	1,200	(300)	-20.00%
Utilities/Heat	-	-	-	-	-	0.00%
Utilities/Hydro	(23,000)	(23,000)	-	-	-	0.00%

COUNTY OF HURON
Public Works - General
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Depreciation - Capital Assets	7,370,470	7,247,934	7,239,588	7,599,757	360,169	4.97%
Gain or Loss on disposal of capital assets	8,172	-	-	-	-	0.00%
Total Operational	7,517,532	7,339,451	7,466,838	7,919,889	453,051	6.07%
PROGRAM						
Purchase of Service	399	361	5,000	5,451	451	9.02%
Program Supplies & Costs	372,402	219,447	43,000	45,000	2,000	4.65%
Total Program	372,801	219,808	48,000	50,451	2,451	5.11%
OTHER EXPENDITURES						
Costs transferred to Assets	(178,037)	-	-	-	-	0.00%
Total Other Expenditures	(178,037)	-	-	-	-	0.00%
TOTAL EXPENDITURES	9,507,428	9,294,198	9,913,715	10,266,350	352,635	3.56%
(SURPLUS)/DEFICIT - ACCRUAL	9,148,695	8,902,086	9,377,715	10,266,350	888,635	9.48%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	9,148,695	8,902,086	9,377,715	10,266,350	888,635	9.48%

COUNTY OF HURON
Public Works - Road Maintenance
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	340,897	424,158	390,000	400,000	10,000	2.56%
Salaries - Part Time	6,694	5,341	10,500	9,500	(1,000)	-9.52%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	347,591	429,499	400,500	409,500	9,000	2.25%
BENEFITS						
Statutory Benefits	24,832	34,804	33,196	35,022	1,826	5.50%
Extended Benefits	30,575	35,678	39,558	41,763	2,205	5.57%
OMERS	33,846	40,998	34,179	36,214	2,035	5.95%
Burden	-	-	-	-	-	0.00%
Total Benefits	89,253	111,480	106,933	112,999	6,066	5.67%
Total Salaries and Benefits	436,843	540,979	507,433	522,499	15,066	2.97%
EQUIPMENT						
Equipment Rentals/Leases	3,622	6,104	5,000	6,000	1,000	20.00%
Total Equipment	3,622	6,104	5,000	6,000	1,000	20.00%
PURCHASED SERVICE						
Consulting/Professional Fees	6,129	18,141	5,000	-	(5,000)	-100.00%
Intra County Purchases	505,157	687,558	539,000	578,000	39,000	7.24%
Capital / Maintenance Contracts	171,908	-	-	-	-	0.00%
Total Purchased Service	683,194	705,699	544,000	578,000	34,000	6.25%

COUNTY OF HURON
Public Works - Road Maintenance
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Road Minor Capital	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	4,310	-	20,000	40,000	20,000	100.00%
Program Supplies & Costs	208,451	336,534	277,130	329,500	52,370	18.90%
Total Program	212,761	336,534	297,130	369,500	72,370	24.36%
TOTAL EXPENDITURES	1,336,420	1,589,317	1,353,563	1,475,999	122,436	9.05%
(SURPLUS)/DEFICIT - ACCRUAL	1,336,420	1,589,317	1,353,563	1,475,999	122,436	9.05%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,336,420	1,589,317	1,353,563	1,475,999	122,436	9.05%

COUNTY OF HURON
Public Works - Road Capital
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	2,510,616	-	-	3,845,000	3,845,000	0.00%
Total Provincial Grants	2,510,616	-	-	3,845,000	3,845,000	0.00%
FEDERAL GRANTS						
Federal Project Grants	2,929,492	2,498,451	1,880,613	4,118,500	2,237,887	119.00%
Total Federal Grants	2,929,492	2,498,451	1,880,613	4,118,500	2,237,887	119.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	5,440,108	2,498,451	1,880,613	7,963,500	6,082,887	323.45%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	844	809	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	844	809	-	-	-	0.00%
BENEFITS						
Statutory Benefits	39	71	-	-	-	0.00%
Extended Benefits	150	-	-	-	-	0.00%
OMERS	80	77	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	269	148	-	-	-	0.00%
Total Salaries and Benefits	1,113	956	-	-	-	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						

COUNTY OF HURON
Public Works - Road Capital
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	372,804	330,261	2,089,594	1,450,000	(639,594)	-30.61%
Intra County Purchases	3,205	570	-	-	-	0.00%
Capital / Maintenance Contracts	6,728,500	2,855,538	4,136,507	8,930,000	4,793,493	115.88%
Total Purchased Service	7,104,509	3,186,370	6,226,101	10,380,000	4,153,899	66.72%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	11,702	-	405,000	270,000	(135,000)	-33.33%
Program Supplies & Costs	13,465	5,867	5,000	5,000	-	0.00%
Total Program	25,168	5,867	410,000	275,000	(135,000)	-32.93%
OTHER EXPENDITURES						
Costs transferred to Assets	(7,070,919)	(3,240,033)	(5,936,101)	(10,615,000)	(4,678,899)	78.82%
Total Other Expenditures	(7,070,919)	(3,240,033)	(5,936,101)	(10,615,000)	(4,678,899)	78.82%
TOTAL EXPENDITURES	59,871	(46,839)	700,000	40,000	(660,000)	-94.29%
(SURPLUS)/DEFICIT - ACCRUAL	(5,380,237)	(2,545,290)	(1,180,613)	(7,923,500)	(6,742,887)	571.13%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(5,380,237)	(2,545,290)	(1,180,613)	(7,923,500)	(6,742,887)	571.13%

COUNTY OF HURON
Public Works - Roadside Maintenance
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Intra County Recoveries	42,701	47,348	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	42,701	47,348	-	-	-	0.00%
TOTAL REVENUE	42,701	47,348	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	188,053	214,465	221,500	219,500	(2,000)	-0.90%
Salaries - Part Time	15,029	7,744	22,000	16,050	(5,950)	-27.05%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	203,082	222,209	243,500	235,550	(7,950)	-3.26%
BENEFITS						
Statutory Benefits	14,106	18,534	19,274	20,483	1,209	6.27%
Extended Benefits	16,124	14,428	25,091	23,507	(1,584)	-6.31%
OMERS	18,768	20,568	21,618	20,390	(1,228)	-5.68%
Burden	-	-	-	-	-	0.00%
Total Benefits	48,998	53,530	65,983	64,380	(1,603)	-2.43%
Total Salaries and Benefits	252,080	275,739	309,483	299,930	(9,553)	-3.09%
EQUIPMENT						
Equipment Rentals/Leases	-	-	3,000	15,000	12,000	400.00%
Total Equipment	-	-	3,000	15,000	12,000	400.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	227,438	313,606	204,900	267,500	62,600	30.55%
Capital / Maintenance Contracts	46,128	6,077	60,000	70,000	10,000	16.67%

COUNTY OF HURON
Public Works - Roadside Maintenance
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	273,566	319,683	264,900	337,500	72,600	27.41%
OPERATIONAL						
Advertising	4,499	3,381	6,000	6,000	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Road Minor Capital	-	-	-	-	-	0.00%
Garbage	5,506	4,780	4,000	5,000	1,000	25.00%
Total Operational	10,006	8,161	10,000	11,000	1,000	10.00%
PROGRAM						
Purchase of Service	54,771	121,801	65,000	40,000	(25,000)	-38.46%
Program Supplies & Costs	36,077	29,751	44,250	42,000	(2,250)	-5.08%
Total Program	90,848	151,551	109,250	82,000	(27,250)	-24.94%
TOTAL EXPENDITURES	626,499	755,135	696,633	745,430	48,797	7.00%
(SURPLUS)/DEFICIT - ACCRUAL	583,798	707,786	696,633	745,430	48,797	7.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	583,798	707,786	696,633	745,430	48,797	7.00%

COUNTY OF HURON
Public Works - Bridge Maintenance
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	155,714	92,624	122,000	96,000	(26,000)	-21.31%
Salaries - Part Time	4,651	-	11,600	1,000	(10,600)	-91.38%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	160,365	92,624	133,600	97,000	(36,600)	-27.40%
BENEFITS						
Statutory Benefits	12,093	7,884	11,147	8,419	(2,728)	-24.47%
Extended Benefits	12,025	6,876	13,040	10,387	(2,653)	-20.35%
OMERS	16,042	8,899	11,198	8,802	(2,396)	-21.40%
Burden	-	-	-	-	-	0.00%
Total Benefits	40,160	23,659	35,385	27,608	(7,777)	-21.98%
Total Salaries and Benefits	200,525	116,282	168,985	124,608	(44,377)	-26.26%
EQUIPMENT						
Equipment Rentals/Leases	692	-	7,000	7,000	-	0.00%
Total Equipment	692	-	7,000	7,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	42,567	26,385	51,500	51,500	-	0.00%
Intra County Purchases	136,985	90,899	109,000	109,000	-	0.00%
Capital / Maintenance Contracts	-	-	75,000	-	(75,000)	-100.00%
Total Purchased Service	179,551	117,284	235,500	160,500	(75,000)	-31.85%

COUNTY OF HURON
Public Works - Bridge Maintenance
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Bridge Minor Capital	-	-	-	-	-	0.00%
Culvert Minor Capital	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	1,989	5,184	5,700	12,000	6,300	110.53%
Program Supplies & Costs	31,836	22,567	39,000	46,000	7,000	17.95%
Total Program	33,825	27,751	44,700	58,000	13,300	29.75%
TOTAL EXPENDITURES	414,593	261,317	456,185	350,108	(106,077)	-23.25%
(SURPLUS)/DEFICIT - ACCRUAL	414,593	261,317	456,185	350,108	(106,077)	-23.25%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	414,593	261,317	456,185	350,108	(106,077)	-23.25%

COUNTY OF HURON
Public Works - Drainage Maintenance
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	57,750	77,330	93,500	94,500	1,000	1.07%
Salaries - Part Time	3,185	4,409	3,900	6,000	2,100	53.85%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	60,936	81,739	97,400	100,500	3,100	3.18%
BENEFITS						
Statutory Benefits	4,419	6,805	7,729	8,721	992	12.83%
Extended Benefits	4,326	6,442	10,026	10,120	94	0.94%
OMERS	5,726	7,434	8,657	8,665	8	0.09%
Burden	-	-	-	-	-	0.00%
Total Benefits	14,470	20,681	26,412	27,506	1,094	4.14%
Total Salaries and Benefits	75,406	102,420	123,812	128,006	4,194	3.39%
EQUIPMENT						
Equipment Rentals/Leases	9,350	3,302	24,500	16,000	(8,500)	-34.69%
Total Equipment	9,350	3,302	24,500	16,000	(8,500)	-34.69%
PURCHASED SERVICE						
Consulting/Professional Fees	-	4,368	2,000	11,000	9,000	450.00%
Intra County Purchases	60,198	100,806	54,700	79,000	24,300	44.42%
Capital / Maintenance Contracts	408,736	156,488	850,000	820,000	(30,000)	-3.53%
Total Purchased Service	468,934	261,662	906,700	910,000	3,300	0.36%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Road Capital	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	63,329	85,182	74,000	65,000	(9,000)	-12.16%

COUNTY OF HURON
Public Works - Drainage Maintenance
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Program Supplies & Costs	16,897	33,386	32,000	36,000	4,000	12.50%
Total Program	80,227	118,568	106,000	101,000	(5,000)	-4.72%
TOTAL EXPENDITURES	633,917	485,951	1,161,012	1,155,006	(6,006)	-0.52%
(SURPLUS)/DEFICIT - ACCRUAL	633,917	485,951	1,161,012	1,155,006	(6,006)	-0.52%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	633,917	485,951	1,161,012	1,155,006	(6,006)	-0.52%

COUNTY OF HURON
Public Works - Bridge Capital
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	150,587	-	-	710,000	710,000	0.00%
Total Provincial Grants	150,587	-	-	710,000	710,000	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	525,000	525,000	0.00%
Total Other Revenue	-	-	-	525,000	525,000	0.00%
TOTAL REVENUE	150,587	-	-	1,235,000	1,235,000	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	53,400	157,774	145,000	190,000	45,000	31.03%
Salaries - Part Time	-	-	5,000	-	(5,000)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	53,400	157,774	150,000	190,000	40,000	26.67%
BENEFITS						
Statutory Benefits	3,736	12,525	13,700	16,492	2,792	20.38%
Extended Benefits	4,254	12,541	17,990	20,348	2,358	13.11%
OMERS	5,250	15,298	13,593	17,422	3,829	28.17%
Burden	-	-	-	-	-	0.00%
Total Benefits	13,240	40,364	45,283	54,262	8,979	19.83%
Total Salaries and Benefits	66,640	198,137	195,283	244,262	48,979	25.08%
EQUIPMENT						
Equipment Rentals/Leases	3,862	7,968	30,000	20,000	(10,000)	-33.33%
Total Equipment	3,862	7,968	30,000	20,000	(10,000)	-33.33%
PURCHASED SERVICE						

COUNTY OF HURON
Public Works - Bridge Capital
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Consulting/Professional Fees	280,922	214,694	649,160	649,000	(160)	-0.02%
Intra County Purchases	69,862	264,868	135,000	340,000	205,000	151.85%
Capital / Maintenance Contracts	895,704	3,629,859	6,989,000	3,930,000	(3,059,000)	-43.77%
Total Purchased Service	1,246,488	4,109,420	7,773,160	4,919,000	(2,854,160)	-36.72%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Debenture Interest	-	-	21,000	-	(21,000)	-100.00%
Total Operational	-	-	21,000	-	(21,000)	-100.00%
PROGRAM						
Purchase of Service	3,377	95,438	55,000	90,000	35,000	63.64%
Program Supplies & Costs	9,963	69,791	152,000	161,000	9,000	5.92%
Total Program	13,340	165,229	207,000	251,000	44,000	21.26%
OTHER EXPENDITURES						
Costs transferred to Assets	(1,251,479)	(4,383,612)	(8,122,351)	(5,239,262)	2,883,089	-35.50%
Total Other Expenditures	(1,251,479)	(4,383,612)	(8,122,351)	(5,239,262)	2,883,089	-35.50%
TOTAL EXPENDITURES	78,850	97,142	104,092	195,000	90,908	87.33%
(SURPLUS)/DEFICIT - ACCRUAL	(71,737)	97,142	104,092	(1,040,000)	(1,144,092)	-1099.12%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(71,737)	97,142	104,092	(1,040,000)	(1,144,092)	-1099.12%

COUNTY OF HURON
Public Works - Traffic Safety
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	263,731	256,751	217,200	238,600	21,400	9.85%
Salaries - Part Time	10,126	12,505	19,400	14,500	(4,900)	-25.26%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	273,857	269,256	236,600	253,100	16,500	6.97%
BENEFITS						
Statutory Benefits	20,026	22,346	21,391	21,965	574	2.68%
Extended Benefits	22,114	19,139	24,739	25,551	812	3.28%
OMERS	47,134	24,729	21,343	21,876	533	2.50%
Burden	-	-	-	-	-	0.00%
Total Benefits	89,273	66,214	67,473	69,392	1,919	2.84%
Total Salaries and Benefits	363,130	335,470	304,073	322,492	18,419	6.06%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	8,742	-	-	10,000	10,000	0.00%
Intra County Purchases	147,942	196,086	126,200	175,200	49,000	38.83%
Capital / Maintenance Contracts	43,932	1,233	142,000	102,000	(40,000)	-28.17%

COUNTY OF HURON
Public Works - Traffic Safety
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	200,616	197,319	268,200	287,200	19,000	7.08%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Utilities/Hydro	9,283	11,422	15,000	15,000	-	0.00%
Total Operational	9,283	11,422	15,000	15,000	-	0.00%
PROGRAM						
Purchase of Service	15,518	2,650	6,000	6,000	-	0.00%
Program Supplies & Costs	208,567	261,358	551,500	363,500	(188,000)	-34.09%
Total Program	224,085	264,008	557,500	369,500	(188,000)	-33.72%
TOTAL EXPENDITURES	797,114	808,218	1,144,773	994,192	(150,581)	-13.15%
(SURPLUS)/DEFICIT - ACCRUAL	797,114	808,218	1,144,773	994,192	(150,581)	-13.15%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	797,114	808,218	1,144,773	994,192	(150,581)	-13.15%

COUNTY OF HURON
Public Works - Winter Maintenance
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	635,314	487,041	696,112	725,045	28,933	4.16%
Salaries - Part Time	207,792	176,331	76,707	204,380	127,673	166.44%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	843,106	663,372	772,819	929,425	156,606	20.26%
BENEFITS						
Statutory Benefits	66,246	60,302	6,264	80,755	74,491	1189.19%
Extended Benefits	41,033	49,541	22,158	77,644	55,486	250.41%
OMERS	56,552	46,665	32,113	66,477	34,364	107.01%
Burden	-	-	-	-	-	0.00%
Total Benefits	163,832	156,508	60,535	224,876	164,341	271.48%
Total Salaries and Benefits	1,006,938	819,880	833,354	1,154,301	320,947	38.51%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	1,096,961	1,115,311	1,301,100	1,454,500	153,400	11.79%
Capital / Maintenance Contracts	579,753	382,325	542,200	730,200	188,000	34.67%

COUNTY OF HURON
Public Works - Winter Maintenance
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	1,676,714	1,497,636	1,843,300	2,184,700	341,400	18.52%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	30,000	-	(30,000)	-100.00%
Program Supplies & Costs	1,177,767	890,351	1,322,200	1,300,500	(21,700)	-1.64%
Total Program	1,177,767	890,351	1,352,200	1,300,500	(51,700)	-3.82%
TOTAL EXPENDITURES	3,861,419	3,207,868	4,028,854	4,639,501	610,647	15.16%
(SURPLUS)/DEFICIT - ACCRUAL	3,861,419	3,207,868	4,028,854	4,639,501	610,647	15.16%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	3,861,419	3,207,868	4,028,854	4,639,501	610,647	15.16%

COUNTY OF HURON
Public Works - Facility Maintenance
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	58,909	65,449	79,000	79,000	-	0.00%
Salaries - Part Time	8,465	9,466	7,500	13,000	5,500	73.33%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	67,374	74,915	86,500	92,000	5,500	6.36%
BENEFITS						
Statutory Benefits	4,268	6,422	6,533	7,985	1,452	22.23%
Extended Benefits	3,807	5,235	8,287	8,460	173	2.09%
OMERS	5,904	6,290	7,315	7,244	(71)	-0.97%
Burden	-	-	-	-	-	0.00%
Total Benefits	13,980	17,946	22,135	23,689	1,554	7.02%
Total Salaries and Benefits	81,354	92,861	108,635	115,689	7,054	6.49%
EQUIPMENT						
Equipment Repairs & Maint.	1,029	117	1,200	1,200	-	0.00%
Total Equipment	1,029	117	1,200	1,200	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	2,108	11,509	36,000	-	(36,000)	-100.00%
Insurance	-	-	-	-	-	0.00%
Intra County Purchases	9,687	11,215	10,000	12,000	2,000	20.00%
Capital / Maintenance Contracts	-	-	32,000	26,000	(6,000)	-18.75%
Total Purchased Service	11,795	22,723	78,000	38,000	(40,000)	-51.28%
OPERATIONAL						
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Building Minor Capital	-	-	-	-	-	0.00%
Garbage	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	21,196	21,160	21,000	21,000	-	0.00%
Maintenance & Repairs/Electrical	2,143	2,384	10,000	10,000	-	0.00%
Maintenance & Repairs/HVAC	810	121	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	186	281	5,000	5,000	-	0.00%

COUNTY OF HURON
Public Works - Facility Maintenance
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Heat	22,072	29,463	43,000	43,000	-	0.00%
Utilities/Hydro	41,791	41,968	42,000	42,000	-	0.00%
Total Operational	88,197	95,378	131,000	131,000	-	0.00%
PROGRAM						
Program Supplies & Costs	46,533	95,744	143,000	118,000	(25,000)	-17.48%
Total Program	46,533	95,744	143,000	118,000	(25,000)	-17.48%
TOTAL EXPENDITURES	228,908	306,823	461,835	403,889	(57,946)	-12.55%
(SURPLUS)/DEFICIT - ACCRUAL	228,908	306,823	461,835	403,889	(57,946)	-12.55%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	228,908	306,823	461,835	403,889	(57,946)	-12.55%

COUNTY OF HURON
Public Works - Facilities Capital
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	1,435	-	-	-	-	0.00%
Total Other Revenue	1,435	-	-	-	-	0.00%
TOTAL REVENUE	1,435	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	770	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	770	-	-	-	-	0.00%
Total Salaries and Benefits	770	-	-	-	-	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%

COUNTY OF HURON
Public Works - Facilities Capital
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	420,000	420,000	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Capital / Maintenance Contracts	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	420,000	420,000	0.00%
OPERATIONAL						
Mapping & Automation	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	69,644	28,837	99,000	90,000	(9,000)	-9.09%
Total Program	69,644	28,837	99,000	90,000	(9,000)	-9.09%
OTHER EXPENDITURES						
Costs transferred to Assets	(61,856)	(28,837)	(189,000)	(510,000)	(321,000)	169.84%
Total Other Expenditures	(61,856)	(28,837)	(189,000)	(510,000)	(321,000)	169.84%
TOTAL EXPENDITURES	8,557	-	(90,000)	-	90,000	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	7,123	-	(90,000)	-	90,000	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	7,123	-	(90,000)	-	90,000	-100.00%

County of Huron
FLEET
Total Capital Requirements
For the year ending December 31, 2022

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Am	External Funding Source
Deck-over dump trailer	Trailer	trailer needed for bridge crew - repairs and maintenance activities	High	deck over dump trailer for material/equipment transport for bridge crew	\$ 20,000	\$ 20,000	Fleet Reserve
07E-19 Ford 1/2 ton pickup (2019)	Pickup	Age & condition	High		\$ 44,000	\$ 44,000	Fleet Reserve
23E-19 - Ford 1/2 ton pickup (2019)	Pickup	Age & condition	High		\$ 44,000	\$ 44,000	Fleet Reserve
29E-19 - Ford 1/2 ton pickup (2019)	Pickup	Age & condition	High		\$ 44,000	\$ 44,000	Fleet Reserve
32E Welder/Generator (1990)	Trailer	Age & condition	High		\$ 55,000	\$ 55,000	Fleet Reserve
36E Wood Chipper (2007)	Trailer	Age & condition	High		\$ 100,000	\$ 100,000	Fleet Reserve
47E JohnDeere Pay Loader (2005)	Loader	Age & condition	High		\$ 495,000	\$ 495,000	Fleet Reserve
104E-13 Boom Mower Head replacement	attachment	Age & condition	High		\$ 26,000	\$ 26,000	Fleet Reserve
78E John Deere Loader Huron Property Services	Loader/Mower	Age & condition	High	Tractor/Loader/Mower	\$ 80,000	\$ 80,000	Fleet Reserve
HPS-01-15 Gmc Pickup complete with small plow	Pickup	Age & condition	High		\$ 56,000	\$ 56,000	Fleet Reserve
HPS-02-15 slide in Sander for Pickup HPS-01-15	Sander	Age & condition	High		\$ 8,000	\$ 8,000	Fleet Reserve
HV-02-12 Homes Accessible Van (2012)	Van	Age & condition	High		\$ 140,000	\$ 140,000	Fleet Reserve
Tandem Plow Truck	Tandem				\$ 350,000	\$ 350,000	Fleet Reserve
Tandem Plow Truck	Tandem				\$ 350,000	\$ 350,000	Fleet Reserve
Tandem Plow Truck	Tandem				\$ 350,000	\$ 350,000	Fleet Reserve
Electric Van for Child Care		New request			\$ 70,000	\$ 70,000	Fleet Reserve
Carry Over							
L-01-15 - Library Van (2014)	Van	Carry over purchase from 2021 - purchased - not received	High	long lead time	\$ 39,525	\$ 39,525	Carry Forward - Fleet Reserve
FA-09 - Bluewater Dump Trailer (2011) Huron Property Services	Trailer	Carry over purchase from 2021 - purchased - not received	High	quote, and vendor backed out as he could not get	\$ 16,720	\$ 16,720	Carry Forward - Fleet Reserve
65E - Tandem Replacement (2012)	Tandem	Carry over purchase from 2021 - purchased - not received	High	long lead time	\$ 306,291	\$ 306,291	Carry Forward - Fleet Reserve
66E-12 - Tandem Replacement (2012)	Tandem	Carry over purchase from 2021 - purchased - not received	High	long lead time	\$ 306,291	\$ 306,291	Carry Forward - Fleet Reserve
84E - Tandem Replacement (2012)	Tandem	Carry over purchase from 2021 - purchased - not received	High	long lead time	\$ 306,291	\$ 306,291	Carry Forward - Fleet Reserve
13E One Ton Crewcab 3500HD (2011)	Pickup	Carry over purchase from 2021 - purchased - not received	High	long lead time	\$ 50,243	\$ 50,243	Carry Forward - Fleet Reserve
21E-13 Dodge 1/2 ton Pickup (2013)	Pickup	Carry over purchase from 2021 - purchased - not received	High	long lead time	\$ 40,166	\$ 38,000	Carry Forward - Fleet Reserve
22E-13 Dodge 1/2 Ton Pickup (2013)	Pickup	Carry over purchase from 2021 - purchased - not received	High	long lead time	\$ 40,166	\$ 38,000	Carry Forward - Fleet Reserve
59E-13 Dodge 1/2 Ton Pickup (2013)	Pickup	Carry over purchase from 2021 - purchased - not received	High	long lead time	\$ 40,166	\$ 38,000	Carry Forward - Fleet Reserve
FA-07 GMC 1/2 ton pickup (2011) Huron Property Services	Pickup	Carry over purchase from 2021 - purchased - not received	High	long lead time	\$ 40,297	\$ 38,000	Carry Forward - Fleet Reserve
Paint truck skip system upgrade & adjustable operator seat	Pickup	Carry over purchase from 2021 - purchased - not received	High	long lead time	\$ 24,000	\$ 24,000	Carry Forward - Fleet Reserve
Slip in Water Tank	attachment	Carry over purchase from 2021 - purchased - not received	High	long lead time no material or parts	\$ 30,000	\$ 30,000	Carry Forward - Fleet Reserve
TOTAL FLEET CAPITAL					\$ 3,472,156		
Fleet Reserve - Carry Forward					\$ (1,231,361)	1,231,361	
LESS: DEPRECIATION					\$ (842,744)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 1,398,051		

COUNTY OF HURON
FLEET
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	2,336,334	2,898,783	2,558,260	2,558,260	-	0.00%
Rent/Lease	114,572	106,645	107,000	127,000	20,000	18.69%
Third Party Recoveries	2,266	-	89,800	89,800	-	0.00%
Total Other Revenue	2,453,172	3,005,428	2,755,060	2,775,060	20,000	0.73%
TOTAL REVENUE	2,453,172	3,005,428	2,755,060	2,775,060	20,000	0.73%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	246,362	287,053	326,610	333,006	6,396	1.96%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	246,362	287,053	326,610	333,006	6,396	1.96%
BENEFITS						
Statutory Benefits	16,027	21,037	22,437	24,672	2,235	9.96%
Extended Benefits	25,184	25,048	28,282	28,495	213	0.75%
OMERS	26,603	31,185	34,797	34,992	195	0.56%
Total Benefits	67,814	77,270	85,516	88,159	2,643	3.09%
Total Salaries and Benefits	314,176	364,323	412,126	421,165	9,039	2.19%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%

COUNTY OF HURON
FLEET
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Repairs & Maint.	873,081	868,197	1,098,685	1,098,685	-	0.00%
Small Tools/Equipment	2,726	4,727	8,000	8,000	-	0.00%
Total Equipment	875,806	872,923	1,106,685	1,106,685	-	0.00%
PURCHASED SERVICE						
Insurance	87,842	121,335	107,900	154,200	46,300	42.91%
Intra County Purchases	70,000	117,133	70,000	70,000	-	0.00%
Total Purchased Service	157,842	238,468	177,900	224,200	46,300	26.03%
OPERATIONAL						
Miscellaneous Admin.	1,100	1,100	1,100	-	(1,100)	-100.00%
Office Expense	650	650	650	1,200	550	84.62%
Postage/Courier	207	200	200	200	-	0.00%
Telecommunications	1,172	145	-	-	-	0.00%
Utilities/Hydro	23,000	23,000	23,000	23,000	-	0.00%
Depreciation - Capital Assets	717,602	751,794	764,245	842,744	78,499	10.27%
Gain or Loss on disposal of capital assets	(57,283)	-	-	-	-	0.00%
Total Operational	686,448	776,889	789,195	867,144	77,949	9.88%
PROGRAM						
Program Supplies & Costs	1,869	1,016	7,000	1,000	(6,000)	-85.71%
Total Program	1,869	1,016	7,000	1,000	(6,000)	-85.71%
TOTAL EXPENDITURES	2,036,142	2,253,619	2,492,906	2,620,194	127,288	5.11%
(SURPLUS)/DEFICIT - ACCRUAL	(417,030)	(751,808)	(262,154)	(154,866)	107,288	-40.93%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(764,245)	(842,744)	(78,499)	10.27%
Add Capital Asset Expenditures			2,802,859	3,472,156	669,297	23.88%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(1,776,460)	(2,474,546)	(698,086)	39.30%
TOTAL COUNTY LEVY	(417,030)	(751,808)	-	(0)	(0)	0.00%

COUNTY OF HURON
PUBLIC WORKS - WASTE MANAGEMENT
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	37,432	33,156	35,000	35,000	-	0.00%
Total Provincial Grants	37,432	33,156	35,000	35,000	-	0.00%
TOTAL REVENUE	37,432	33,156	35,000	35,000	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	-	1,000	1,000	0.00%
Total Equipment	-	-	-	1,000	1,000	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	10,000	10,000	0.00%
Maintenance Contracts	75,656	185,570	85,000	118,000	33,000	38.82%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	75,656	185,570	85,000	128,000	43,000	50.59%
OPERATIONAL						
Advertising	-	-	1,000	2,000	1,000	100.00%
Hazardous Waste Collection	78,817	-	55,000	55,000	-	0.00%
Staff Training	-	-	1,000	-	(1,000)	-100.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	78,817	-	57,000	57,000	-	0.00%
TOTAL EXPENDITURES	154,473	185,570	142,000	186,000	44,000	30.99%
(SURPLUS)/DEFICIT - ACCRUAL	117,040	152,414	107,000	151,000	44,000	41.12%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	117,040	152,414	107,000	151,000	44,000	41.12%



COUNTY OF HURON
2022 BUDGET

Emergency Management Services

CORPORATION OF THE COUNTY OF HURON

2022 - Huron County Emergency Services Consolidated Budget Narrative

PREAMBLE:

The Huron County Emergency Services Department is comprised of four programs, each with a budget developed. The various programs consist of the Paramedic Services (HCPS), Paramedic Fleet, Emergency Management (EM), and Community Paramedicine (CP).

The Paramedic Program is a cost shared program with the Province of Ontario at a rate of 50:50. At this time, there has been no formal indication from the Province of Ontario regarding any potential changes regarding the current funding mechanism of 50 percent for the calendar year 2022.

The Community Paramedicine Program is currently funded 100% by the Province of Ontario. This has been funded in this manner since September 2020 and is expected to continue for the fiscal years 2022-2024 at a minimum.

The Emergency Management Program is funded 100% by the County Levy.

The **Huron County Paramedic Services** (HCPS) and the **Emergency Management** (EM) programs are legislated entities within the Emergency Services Department.

The Ambulance Act, the various regulations and standards arising from this Act, govern the actions of Paramedic Services and establishes the province's legal basis and framework for the provision of ambulance service in the Province of Ontario. The Public Access Defibrillation (PAD) program is included in the Paramedic Services section for budgeting purposes. Fleet is an indirect requirement that is not specifically referenced within the Act, however, the types of vehicles, design, construction and specifications are documented under Ambulance and Emergency Response Vehicle Standards and procurement and decommissioning are controlled within the standards.

As we enter 2022, Paramedic Services will see continued changes and oversight with relations to new and changing legislation. The Ambulance Act had not been updated or revised in over twenty (20) years, however the Act received a major revision in 2018 and further changes were seen in 2020 and 2021. More changes are expected to come in 2022. Some of these changes will have a direct impact on Paramedic operations. Patients will be transported to alternative treatment facilities if the Emergency Department is not appropriate, Ambulance Communications Center's will be improved to better triage patients to allow for appropriate resources to be sent, Paramedics will be able to treat patients in the homes and "release or refer" thereby not requiring transport to the Emergency for all clients, and finally an increase in care in the home (first 72 hours, palliative care plans, etc.) which will require an increase in the Community Paramedicine Program. A fair amount of the proposed changes were originally scheduled or expected to occur in 2020, however, with COVID-19 the majority have been placed on hold or not released by the Province.

As hospitals continue to reorganize for specialized care, our Paramedics will be required to transport patients further to allow for the patient to receive the right care, at the right time, in the right place. This currently includes by-pass protocols such as Stroke by-pass, STEMI by-pass (Heart Attack), and Trauma by-pass however, additional alternate destination protocols such as mental health, obstetrics, hospice centres, and others may be implemented. Although this is the best care for the patient it taxes our resources as more patients are being transferred directly to the specialized hospital instead of the local Emergency Department.

The Supporting Ontario's First Responders Act was a definite step forward in helping our Paramedics seek treatment and support when dealing with workplace post-traumatic stress disorder and other occupational stress disorder illnesses. It has, however, significantly increased the back-fill component of Paramedic staffing. This continues to increase the amount of PTSD claims and our WSIB costs related to PTSD and Mental Health. As a result, our backfill staffing hours have correspondingly increased to meet the demand.

Huron County, and Ontario in general, has an aging population which is living in their own homes for longer periods. As this population trend continues it will add increased pressure to Paramedic Services and the associated call volumes. Increasing call volumes coupled with specialized by-pass requirements, and alternate transport destinations will continue to put added pressure on our Paramedic resources. We are currently seeing an approximate year over year call volume increase of roughly 3% - 5%. Careful planning, as outlined in the 2020 ORH report, for additional required resources in the future will be a necessity to ensure Paramedic Services are positioned appropriately for future growth. As indicated in this budget, increased staffing has been proposed for the Goderich Paramedic base to help off set the increased call volumes being recognized in the Goderich and southwest area of Huron County.

Emergency Management is governed by the Emergency Management and Civil Protection Act (2009) and this legislation establishes the province's legal basis and framework for managing emergencies in the Province of Ontario. In 2017 the County of Huron started to provide shared Emergency Management services with eight (8) of the nine (9) Huron County member municipalities. The County Emergency Management Coordinator (CEMC) acts as the Emergency Management Coordinator for these member municipalities as well as ensures their Emergency Management Program achieves the requirements required under the Act.

The County Emergency Manager has been busy with the Global COVID-19 Pandemic for the majority of the 2020 and 2021 years. The expectation/trending is showing that this Pandemic will last well into the 2022 year. Although there are only minor changes to the Emergency Management budget it should be noted that post Pandemic there could be new expectations announced by the Provincial and/or Federal Government that could affect the overall Emergency Management budget.

The **Community Paramedicine** program is not legislated under the Ambulance Act, however, it is expected that the current Provincial Government will continue to concentrate on providing better community health programming to help citizens live in their homes safely for as long as possible. Recently the Ontario Premier has indicated that

Community Paramedicine is a priority for the Province, especially with relation to COVID-19, Long Term Care waitlists, and High-Risk patients within the community.

The Community Paramedicine Program continues to care for residents in Huron County in their homes ensuring that we minimize hospital visits, admissions, and calls for Paramedic resources. With recent announcements that Huron County will be funded through the CPLTC Program, the expansion of resources and treatment scope within our CP team will expand. The concentration will be on helping residents manage their chronic medical conditions in a manner that will avoid crisis visits to hospitals and ensure that they can remain in their homes until LTC beds become available.

Other CP programs such as patient referrals to Community Care Services, Community Wellness Clinics, Flu Immunization clinics, COVID testing, immunization, and treatment as well as Project Lifesaver will also continue. The CP program will continue to play an active role in the medical well-being of our homeless population including working at the Out of the Cold shelter and any warming centres.

The Emergency Services staffing compliment is broken down into three sections: Paramedic Services, Emergency Management, and Community Care Team and is shown in the following chart.

Position	2022 Hours	2022 FTE Addition/Reduction	2022 Total FTE
Paramedic Services (50% funded by MOHLTC)			
Admin Staff	10,920	0	5.50
Paramedic Superintendents (FT) & (PT)	12,230	0	5.60
Superintendent Community Programs	2080	+0.5	1.0
PCP (FT)	126,672	+4.0	58.00
PCP (PT)	42,074	+1.0	19.30
Sub – Total	193,976	+5.5	89.40
Community Care Team (100% MLTC funded)			
PCP (FT)	8,736	+3.65	4.0
PCP (PT)	2,584	+ 0.75	1.2
Sub-Total	11,320	+ 4.4	5.20
Emergency Management (100% County Funded)			
CEMC	2080	0	1.0
Sub-Total	2080	0	1.0

Position	2022 Hours	2022 FTE Addition/Reduction	2022 Total FTE
TOTAL	207,376	+9.90	95.60

The breakdown for the Paramedic Services Administration staff listed above includes: Half (0.5) Director of Operations, one (1) Chief Emergency Services, one (1) Deputy Chief Operations, one (1) Deputy Chief Professional Standards, two (2) Administrative Assistants.

The call volume for Huron County Paramedic Services from January 1 – October 31, 2021 is detailed below and is based on the data collected by the Province of Ontario Ambulance Dispatch Reporting System (ADRS).

The projected call volume for 2021 is 7,820 calls for service which would represent an approximate call volume increase of 9.4% over the 2020 year. The 2020 and 2021 call volumes are subject to extra ordinary variances due to the global COVID-19 pandemic.

Year	Code 1 Non-Urgent	Code 2 Scheduled	Code 3 Urgent	Code 4 Threat to Life/Limb	Totals
2015	350	90	2,124	3,302	5,866
2016	418	96	2,200	3,437	6,151
2017	365	50	2,390	3,589	6,394
2018	318	66	2,588	3,804	6,776
2019	297	75	2,549	4,049	6,970
2020	369	63	2,867	3,847	7,146
2021	367	56	2,646	3,448	6,517

All four programs noted above are reflected in the Emergency Services Consolidated Budget narrative and the consolidated budget will address major variances that have been identified in these programs.

BUDGET:

The MOHLTC cost shares the Paramedic Services budget increases and decreases at the 50% subsidy level which are realized in the following budget year. The Community Paramedicine program budget is 100% funded by the Ministry of Long-Term Care and Ontario Health.

Salaries and Benefits

There is a proposed increase for CUPE and a non-union salary increase included within the budget. There is an increase in the part time salaries due to an increase in backfill hours for extended WSIB, Long Term Disability claims, Short Term Disability and increase vacation coverage. There is also an increase for staffing positions for the increased requirements of the Community Paramedicine program, the Superintendent of Professional Standards & Community Programs, as well as the additional upstaff in the Goderich Paramedic Base scheduled to start on July 2, 2022. These adjustments result in an overall increase of \$778,071 to the salary line.

Statutory Benefits, Extended Benefits and OMERS have increased with a net change of \$236,631. This increase is as a result of the additional employees added to the department plus cost of living increase in the salaries which causes the corresponding increase in benefits. Overall, the result is an increase in the Salaries and Benefits of approximately \$1,014,702 or 9.53%.

Equipment

Paramedic Services – There is an increase of \$17,500 in the equipment rentals/leases line represents Paramedic Services portion of the Business Technology leasing costs for computer equipment. There is an increase of \$52,000 in the vehicle lease and operation section of the equipment budget. This is an increase to the leasing costs charged to Paramedic Services for the Paramedic vehicles as well as a \$10,000 increase to the equipment repair and maintenance section. This increase is for the repairs and maintenance of the additional vehicle required for the Goderich upstaff. These changes result in a \$79,500 or 10.43% increase to the equipment portion of the Paramedic operations budget.

Community Paramedicine – There is \$48,021 included in the equipment portion of the Community Paramedicine budget. This total includes rental of equipment such as Defibrillators, Autopulse machines, iStat machines, and computers from Paramedic Services. The amount also includes repairs and maintenance of this equipment.

Emergency Management – There is no change expected for 2022.

Overall, the result is a net increase for equipment of \$127,521 or 16.73% in the consolidate budget.

Purchased Service

Paramedic Services - There are small decreases in the Audit, Printing, and Miscellaneous Services. There are increases of \$14,706 for Insurance, \$35,000 for Occupational Accident Insurance, and \$82,439 for Intra County Purchases.

Community Paramedicine – There is \$87,000 in the Purchase Services section of the Community Paramedicine budget. \$82,000 is for Intra-County purchases for leasing vehicles and repairs and maintenance of those vehicles from Paramedic Services.

Emergency Management – There is no expected change for 2022.

Overall, the result is a net increase for Purchased Service of \$217,895 or 24.25% in the consolidate budget.

Operational

Paramedic Services – There are small decreases in the conferences, postage, telecommunications and travel lines as well as a decrease of \$11,000 in staff training, however, some of the decreases in the Paramedic Services budget are a transfer into the Community Paramedicine budget. Some of the staff training which was originally planned

for 2022 is directly related to the care and transportation of palliative patients. This training now qualifies as training that would be considered Community Paramedicine training and can be funded through the Community Paramedicine budget.

The depreciation on Capital Assets has increased by \$63,744, however the overall depreciation on Capital Assets including the EMS Fleet portion has decreased \$45,590.

Community Paramedicine – The operational portion of the Community Paramedicine budget includes \$25,885 for staff training as well as small amounts dedicated to conferences, office expenses, postage, telecommunications and travel. The overall Operational portion in the Community Paramedicine is \$40,685

Emergency Management – There is no significant change for 2022.

Overall, the result is a net decrease for the Operational budget of \$34,909 or -3.22% in the consolidate budget.

Program

Paramedic Services – There are slight decreases in uniforms, medical supplies, and public relations as well as a small increase in laundry costs.

Community Paramedicine – The program portion of the budget includes medical supplies, uniforms, and purchase of services for PreHos patient charting system, remote patient monitoring system, and medical delegation. The total Community Paramedicine program budget area is \$63,484.

Emergency Management – There is no increase to the Program budget in 2022.

Overall the result is a net increase in the program budget of \$59,177 or 18.71% in the consolidate budget.

Capital Assets

Those assets that are over \$1000 and are a single purchase that have been included in the capital assets section as follows:

Paramedic Services

Ambulances

The Huron County Paramedic Services (HCPS) is on a sixty (60) month replacement of vehicles with the vehicle being purchased in the sixth year. For 2022 we are recommending the replacement of two (2) conventional ambulances. Both of these units will be scheduled for their normal replacement during the 2022 year. In addition, we have included a carry over of funds from the 2021 year for two (2) ambulances still on order but have not been received due to supply shortages.

The cost to replace these 2022 vehicles would be approximately \$190,000 each which includes the purchase of the vehicle, shipping, electrical safety certification, vehicle

identification, and licensing. Supply issues identified by all Ontario licensed manufactures of Ambulances have indicated an approximate 15% increase in costing.

Response Unit

One of the current administrative/command vehicles was due for normal replacement in 2022.

Due to a shortage of chassis' during the COVID-19 lock down the vehicle for replacement in 2020 was not able to be purchased until November 2020. Delivery of that vehicle was expected April 2021, but was further delayed until October 2021. The conversion of this vehicle is not expected to be completed until January 2022 and therefore the funds for conversion have been carried forward to 2022.

The cost of the second vehicle would be approximately \$95,000 which includes the purchase of the vehicle, conversion, electrical safety, vehicle identification, and licensing.

Power Stretcher and Power Load System

Staff is recommending that we continue again this year with purchasing power lift stretchers and the accompanying power loading system. Research has shown that using this type of system significantly reduces the chance of back injuries from improper lifting or over lifting. By using a power lift stretcher and the power load system we are effectively reducing the number of manual patient lifts by as many of six (6) per call. Each patient call can have up to ten (10) lifts depending on the type of call. Reducing the number of manual lifts by as many as half reduces the risk of Paramedic back injuries. Therefore, we are requesting to purchase power stretchers and power lifts to be installed on the 2022 ambulances purchased. The total cost for two power load systems including two (2) power stretchers is \$136,500.

In addition, the power stretchers and power loads for the 2021 ambulances has also been carried over into the 2022 budget as we have not received delivery of those ambulances at this time. The costs for the 2021 power stretchers and power loads carried forward is \$130,000

Stair chair

A stair chair is a piece of equipment to move patients safely up and down stairs. This piece of equipment is used frequently and is required to be maintained properly to ensure the safety of both the patient and the Paramedic. We have currently budgeted to replace two stair chairs for an approximate price of \$8,500. Replacing two stair chairs in 2022 follows the requirement outlined in Asset Management Plan for Paramedic Services.

Paramedic Defibrillators

In 2013 we started to replace aging Paramedics Defibrillators at a rate of two (2) units per year. The request is to continue this process and replace two (2) Paramedic Defibrillators in 2022. The two (2) units purchased in 2022 will replace two (2) units originally purchase in 2015. Those units are outside of warranty (extended warranty is four years from time of purchase). In addition, we are requesting to purchase two (2) additional Paramedic

Defibrillators for the Community Paramedicine Program. The Community Paramedicine Defibrillators will be 100% funded through the Community Paramedicine budget, which is 100% funded by the Province of Ontario. The budget to replace two (2) Paramedic Defibrillators is \$70,000 and an additional \$70,000 to purchase the two (2) Community Paramedicine Defibrillators.

Medical Bags

Medical equipment bags have a lifespan of five (5) to six (6) years. The current supply of medical bags that we are looking to replace are at that age. We are looking to continue to replace two (2) sets of medical bags this year as we have for the last few years. The approximate cost for replacement of two sets of medical bags is \$8,000.

PreHos iPad Replacements

We are requesting \$5,000 to add additional PreHos iPads to the Community Paramedicine Program as well as add PreHos iPads to the Superintendent vehicle and in the Administrative offices to allow for direct access to the program for light duty and administrative staff.

Base Furnishings

A few bases require replacement of individual pieces of aging furniture. The budgeted amount for base furnishings requested is \$8,000.

Paramedic Helmets

Paramedic helmets are covered under the CSA standard for a period of 10 years. We are currently experiencing several Paramedic staff helmets that are approaching the ten year mark. Under both the Health & Safety legislation as well as the Ambulance Equipment Standards Regulation helmets are required to be issued and meet CSA legislation. We are requesting to purchase approximately 15 new helmets at an estimated cost of \$10,000.

Paramedic Full Face Respirator Mask

As the COVID Pandemic continues and we continue to deal with the 4th and possibly 5th wave, the Paramedic Health & Safety Committee along with the management team are looking to ensure that our Paramedics remain safe and we utilize safety equipment that is sustainable and where possible reusable.

There are several models of a full-face respirator mask on the market that would eliminate the need for Paramedics to wear N-95 mask, goggles (eye protections), and a face shield all at the same time. The respirator mask has a breathing port that filters air coming into the mask and the air that the Paramedic is exhaling. Similar to a fire fighters SCBA mask, this Paramedic mask is not hooked up directly to a breathing apparatus but rather uses a high-level filter.

Currently Paramedics wearing an N-95, goggle, and face shield, as required, find it cumbersome and often times find that they can not complete their medical task properly

because they can't see properly, are sweating profusely, or even having trouble breathing.

Whatever model of full-face respirator is purchased, will be required to meet the MOHLTC equipment standards and will be able to be utilized post COVID for other outbreaks (Influenza), or situations that might occur.

Due to several factors, including supply and demand issues, and the Provincial Equipment Standards, these respirator masks were not purchased in 2021.

The initial ask is to purchase the full-face respirators for our current full time and part time Paramedics, as well as our front-line Superintendents and was for a total approximate cost of \$22,000, however, the increasing costs of this equipment now suggests that we would require \$30,000 to complete this.

The Capital ask for this equipment is \$30,000 with \$22,000 being carried over from 2021.

Auto-pulse Replacement

The Zoll Auto-pulse machine is used in cases of cardiac arrest. The patient is placed on the Auto-pulse unit which provides mechanical CPR. The benefit of mechanical CPR is that the rate and depth of compressions is accurate to 92% of the time compared to roughly 10% accuracy for manual CPR conducted by a Paramedic. In addition, when the Auto-pulse is in place and the patient is placed in the ambulance the Paramedic can now be seated and belted in place as they will not be required to stand freely to complete manual CPR. This is a health and safety improvement for our staff.

We currently have an Auto-pulse in each of our units, however, several of the units were manufactured and purchased in 2008. These units have reached the end of their life cycle and we are seeing an increase in repairs and maintenance required.

We are requesting to continue replacing the units a few at a time, starting with the oldest units. The request for this year is that we replace four (4) units. This would be an approximate cost of \$65,000.

Public Access Defibrillators

Approximately 15 of our total 86 Public Access Defibrillators (PAD) within Huron County are ten years old or older. The warranty on that model of PAD is five (5) years. In 2018 County Council approved the first set of replacements of approximately 25 units and further approval of an additional 20 units was received in 2021.

We are requesting \$30,000 which will replace approximately 15 additional units that have reached their recommended end of life.

iStat Machines

iStat machines are a handheld blood analyzer that delivers lab-quality, diagnostic results in minutes. Together, they create the i-STAT System — a point-of-care-testing platform that will provide our Community Paramedics with the diagnostic information when and where it's

needed. We are proposing to purchase three (3) machines at a cost of \$30,000 total. The funding for these machines will be covered 100% by the Community Paramedicine budget.

Renovation to Zurich Base

Currently the Paramedics share the lunch room at the Zurich public works building as their EMS area. This limits the use of this lunch room for the Public Works staff as well as it does not allow for any privacy for either party. The Paramedics require privacy for numerous reasons including debriefing after a bad call, completing patient confidential records, discussions with supervisors or other management staff. This request is to complete a renovation to the Zurich public works building to add an EMS area. Once this area has been added to the building the lunch room will remain a shared lunchroom. The Paramedics will have a private area of their own to allow for the uses required and mentioned above. In 2017 the request for the renovation was \$50,000. Due to a reassessment of the scope of the project the initial \$50,000 was requested to be carried over from the 2017 to the 2018 budget. Due to unforeseen delays in getting this project complete a request to carryover the remaining funds from 2018 has occurred. The new costing of this project is estimated to be \$80,000 or more. This project was delayed again in 2021 due to the Public Works Accommodation review. At this time, we are requesting the \$80,000 be carried over into the 2022 budget and that once a decision is made with respect to the Zurich Public Works building within the accommodation review, that Paramedic Services be directed to proceed with this project based on the outcomes of that review.

Emergency Management – There are no capital requests for Emergency Management.

County of Huron
Emergency Services
Total Capital Requirements
For the year ending December 31, 2022

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Ambulance (2021 - 1)	Fleet	Normal Replacement	High	Fleet	165,000	165,000	Carry Forward from 2021
Ambulance (2021 - 2)	Fleet	Normal Replacement	High	Fleet	165,000	165,000	Carry Forward from 2021
Power Load & Power Stretcher (2021 - 1)	Patient Equipment	Normal Replacement	High	EMS	65,000	65,000	Carry Forward from 2021
Power Load & Power Stretcher (2021 - 2)	Patient Equipment	Normal Replacement	High	EMS	65,000	65,000	Carry Forward from 2021
Response Unit (2021)	Fleet	Normal Replacement	High	Fleet	33,000	33,000	Carry Forward from 2020
Response Unit (2022)	Fleet	Normal Replacement	High	Fleet	95,000	90,000	Carry Forward from 2021
Ambulance (2022 - 1)	Fleet	Normal Replacement	High	Fleet	190,000		
Ambulance (2022 - 2)	Fleet	Normal Replacement	High	Fleet	190,000		
Power Load & Power Stretcher (2022 - 1)	Patient Equipment	Normal Replacement	High	EMS	68,250		
Power Load & Power Stretcher (2022 - 2)	Patient Equipment	Normal Replacement	High	EMS	68,250		
Stairchairs	Patient Equipment	Normal Replacement	High	EMS	8,500		
Paramedic Defibrillators (2 Paramedic)	Patient Equipment	Normal Replacement	High	EMS	70,000		
Paramedic Defibrillators (2 CPLTC)	Patient Equipment	Initial Purchase	High	EMS	70,000		
Medical Bag Replacement	Patient Equipment	Normal Replacement	High	EMS	8,000		
PreHos iPad Replacements	IT Equipment	Normal Replacement	Medium	EMS	5,000		
Paramedic Base Furniture	Furniture	Normal Replacement	Medium	EMS	8,000		
Paramedic Helmets	Paramedic Safety	Normal Replacement	High	EMS	10,000		
Paramedic Full Face Respirator Masks	Paramedic Safety	Health & Safety	High	EMS	30,000	22,000	Carry forward from 2021
Autopulse Replacement	Patient Equipment	Normal Replacement	High	EMS	65,000		
Public Access Defibrillators	Patient Equipment	Normal Replacement	Medium	EMS	30,000		
iStat Machines (3 for CPLTC)	Patient Equipment	Initial Purchase	High	EMS	30,000		
Zurich Base Reno			Low	EMS	80,000	80,000	Carry Forward from 2020
TOTAL CAPITAL FUNDING REQUEST					1,519,000	685,000	
LESS: DEPRECIATION					(554,010)		
NET CAPITAL FUNDING REQUIREMENTS					964,990		

EMS Fleet Capital

1,104,500

583,000

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	6,158,906	4,342,384	6,110,872	6,445,271	334,399	5.47%
Provincial Project Grants	450,081	229,760	83,872	1,012,042	928,170	1106.65%
Total Provincial Grants	6,608,987	4,572,144	6,194,744	7,457,313	1,262,569	20.38%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	73,354	75,838	74,000	74,000	-	0.00%
Total Municipal Grants & Fees	73,354	75,838	74,000	74,000	-	0.00%
OTHER REVENUE						
Miscellaneous Revenue	-	-	-	-	-	0.00%
Intra County Recoveries	7,397	260,522	-	82,000	82,000	0.00%
Rent/Lease	370,106	398,584	418,000	418,000	-	0.00%
Third Party Recoveries	26,558	129,934	1,750	1,750	-	0.00%
Total Other Revenue	404,061	789,040	419,750	501,750	82,000	19.54%
TOTAL REVENUE	7,086,402	5,437,022	6,688,494	8,033,063	1,344,569	20.10%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	6,071,303	4,166,293	6,472,563	7,161,026	688,464	10.64%
Salaries - Part Time	2,333,306	1,795,167	2,180,226	2,286,423	106,198	4.87%
Salaries - Time Off in Lieu Owing	6,730	-	-	-	-	0.00%
Total Salaries	8,411,338	5,961,460	8,652,789	9,447,450	794,661	9.18%
BENEFITS						
Statutory Benefits	530,118	532,586	589,599	666,456	76,857	13.04%
Extended Benefits	466,394	334,288	534,610	623,223	88,613	16.58%
OMERS	786,546	565,448	865,932	937,093	71,160	8.22%
Total Benefits	1,783,058	1,432,322	1,990,141	2,226,772	236,631	11.89%
Total Salaries and Benefits	10,194,397	7,393,781	10,642,930	11,674,222	1,031,292	9.69%
EQUIPMENT						
Equipment Rentals/Leases	-	10,814	-	39,521	39,521	0.00%
Equipment Repairs & Maint.	182,015	90,338	170,000	197,500	27,500	16.18%

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	16,518	14,355	32,125	39,125	7,000	21.79%
Vehicle Lease & Operation	492,031	399,499	558,500	610,500	52,000	9.31%
Small Tools/Equipment	1,393	303	1,500	3,000	1,500	100.00%
Total Equipment	691,957	515,309	762,125	889,646	127,521	16.73%
PURCHASED SERVICE						
Audit	1,820	1,594	2,950	2,350	(600)	-20.34%
Consulting/Professional Fees	11,436	-	3,000	3,000	-	0.00%
Insurance	61,386	54,880	78,400	93,106	14,706	18.76%
Occupational Accident Insurance	85,816	130,418	105,000	140,000	35,000	33.33%
Intra County Purchases	602,547	563,900	639,871	804,310	164,439	25.70%
Legal Fees	42,117	2,055	35,000	35,000	-	0.00%
Maintenance Contracts	23,841	28,946	32,000	35,100	3,100	9.69%
Printing (External)	1,036	1,409	1,500	2,000	500	33.33%
Miscellaneous Services	-	-	750	1,500	750	100.00%
Total Purchased Service	829,998	783,202	898,471	1,116,366	217,895	24.25%
OPERATIONAL						
Advertising	260	-	1,575	1,575	-	0.00%
Associations/Memberships	2,712	3,767	3,550	4,000	450	12.68%
Conventions/Conferences	2,252	916	13,200	8,784	(4,416)	-33.45%
Internet	-	-	625	625	-	0.00%
Miscellaneous Admin.	408	59	900	2,500	1,600	177.78%
Office Expense	6,175	4,359	6,450	9,250	2,800	43.41%
Postage/Courier	1,200	260	900	1,950	1,050	116.67%
Publications & Subscriptions	-	381	-	400	400	0.00%
Rent	374,595	265,611	373,899	376,074	2,175	0.58%
Staff Training	13,024	30,712	28,300	43,185	14,885	52.60%
Telecommunications	14,728	16,848	22,075	23,375	1,300	5.89%
Travel/Meals	3,444	1,363	27,000	17,437	(9,563)	-35.42%
Janitorial	2,604	642	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	1,615	282	5,000	5,000	-	0.00%
Depreciation - Capital Assets	564,431	525,701	599,600	554,010	(45,590)	-7.60%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	987,448	850,900	1,085,274	1,050,365	(34,909)	-3.22%
PROGRAM						
Medical Supplies	179,940	108,605	118,000	132,484	14,484	12.27%
Replenish Bed/Linen	16,492	12,641	16,000	18,500	2,500	15.63%
Winter Clothing and Uniforms	85,162	74,298	95,028	98,946	3,918	4.12%
Purchase of Service	27,855	70,870	60,425	99,000	38,575	63.84%
Cross Border Payment	-	-	3,000	3,000	-	0.00%

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Program	445	64	1,300	1,000	(300)	-23.08%
Program Supplies & Costs	7,140	5,846	14,000	14,000	-	0.00%
Promotion/Public Relations	6,192	5,041	8,500	8,500	-	0.00%
Total Program	323,226	277,366	316,253	375,430	59,177	18.71%
TOTAL EXPENDITURES	13,027,026	9,820,558	13,705,053	15,106,029	1,400,976	10.22%
(SURPLUS)/DEFICIT - ACCRUAL	5,940,624	4,383,536	7,016,559	7,072,966	56,407	0.80%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(599,600)	(554,010)	45,590	-7.60%
Add Capital Asset Expenditures	-	-	961,000	1,519,000	558,000	58.06%
Add Future Sustainability	-	-	-	109,334	109,334	0.00%
Less: Transfer from accumulated surplus	-	-	(195,000)	(685,000)	(490,000)	251.28%
TOTAL COUNTY LEVY	5,940,624	4,383,536	7,182,959	7,462,290	279,331	3.89%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,928,585	3,852,940	6,110,872	6,445,271	334,399	5.47%
Total Provincial Grants	5,928,585	3,852,940	6,110,872	6,445,271	334,399	5.47%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	73,354	75,838	74,000	74,000	-	0.00%
Total Municipal Grants & Fees	73,354	75,838	74,000	74,000	-	0.00%
OTHER REVENUE						
Intra County Recoveries	7,397	260,522	-	82,000	82,000	0.00%
Third Party Recoveries	25,918	2,038	1,750	1,750	-	0.00%
Total Other Revenue	33,315	262,560	1,750	83,750	82,000	4685.71%
TOTAL REVENUE	6,035,254	4,191,338	6,186,622	6,603,021	416,399	6.73%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	5,810,082	3,844,402	6,339,841	6,574,475	234,634	3.70%
Salaries - Part Time	2,091,886	1,422,259	2,125,833	2,150,155	24,322	1.14%
Salaries - Time Off in Lieu Owing	6,730	-	-	-	-	0.00%
Total Salaries	7,908,699	5,266,661	8,465,674	8,724,630	258,956	3.06%
BENEFITS						
Statutory Benefits	499,623	474,734	575,213	616,815	41,603	7.23%
Extended Benefits	427,796	306,201	520,165	575,504	55,339	10.64%
OMERS	766,697	481,421	847,030	858,329	11,300	1.33%
Total Benefits	1,694,115	1,262,355	1,942,407	2,050,649	108,242	5.57%
Total Salaries and Benefits	9,602,814	6,529,017	10,408,081	10,775,279	367,198	3.53%
EQUIPMENT						
Equipment Rentals/Leases	-	10,814	-	17,500	17,500	0.00%
Equipment Repairs & Maint.	182,015	90,338	170,000	180,000	10,000	5.88%
Equipment Replacement New (under \$1,000)	16,518	13,767	32,125	32,125	-	0.00%
Vehicle Lease & Operation	492,031	399,499	558,500	610,500	52,000	9.31%
Small Tools/Equipment	1,393	303	1,500	1,500	-	0.00%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Equipment	691,957	514,721	762,125	841,625	79,500	10.43%
PURCHASED SERVICE						
Audit	1,820	1,594	2,950	2,350	(600)	-20.34%
Consulting/Professional Fees	11,436	-	3,000	3,000	-	0.00%
Insurance	61,386	54,880	78,400	93,106	14,706	18.76%
Occupational Accident Insurance	85,816	130,418	105,000	140,000	35,000	33.33%
Intra County Purchases	595,150	437,060	639,871	722,310	82,439	12.88%
Legal Fees	42,117	2,055	35,000	35,000	-	0.00%
Maintenance Contracts	23,841	28,946	32,000	32,100	100	0.31%
Printing (External)	1,036	1,409	1,500	1,000	(500)	-33.33%
Miscellaneous Services	-	-	750	500	(250)	-33.33%
Total Purchased Service	822,601	656,362	898,471	1,029,366	130,895	14.57%
OPERATIONAL						
Advertising	-	-	575	575	-	0.00%
Associations/Memberships	2,712	3,467	2,950	3,400	450	15.25%
Conventions/Conferences	1,932	916	11,200	4,784	(6,416)	-57.29%
Internet	-	-	625	625	-	0.00%
Miscellaneous Admin.	408	59	900	500	(400)	-44.44%
Office Expense	5,791	3,793	5,700	6,000	300	5.26%
Postage/Courier	1,200	260	900	450	(450)	-50.00%
Publications & Subscriptions	-	381	-	400	400	0.00%
Rent	374,595	265,611	373,899	376,074	2,175	0.58%
Staff Training	13,024	16,058	27,050	16,050	(11,000)	-40.67%
Telecommunications	9,277	6,190	14,900	12,900	(2,000)	-13.42%
Travel/Meals	3,316	236	25,075	13,012	(12,063)	-48.11%
Janitorial	2,604	642	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	1,615	282	5,000	5,000	-	0.00%
Depreciation - Capital Assets	194,325	127,117	181,600	245,344	63,744	35.10%
Total Operational	610,798	425,012	652,574	687,314	34,740	5.32%
PROGRAM						
Medical Supplies	93,059	100,543	118,000	117,000	(1,000)	-0.85%
Replenish Bed/Linen	16,492	12,641	16,000	18,500	2,500	15.63%
Winter Clothing and Uniforms	85,162	74,298	95,028	90,946	(4,082)	-4.30%
Purchase of Service	27,215	59,667	60,425	60,000	(425)	-0.70%
Cross Border Payment	-	-	3,000	3,000	-	0.00%
Miscellaneous Program	445	64	1,300	1,000	(300)	-23.08%
Program Supplies & Costs	7,140	5,846	14,000	14,000	-	0.00%
Promotion/Public Relations	6,016	4,505	7,500	6,500	(1,000)	-13.33%
Total Program	235,529	257,564	315,253	310,946	(4,307)	-1.37%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL EXPENDITURES	11,963,699	8,382,676	13,036,504	13,644,530	608,026	4.66%
(SURPLUS)/DEFICIT - ACCRUAL	5,928,445	4,191,338	6,849,882	7,041,508	191,626	2.80%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	5,928,445	4,191,338	6,849,882	7,041,508	191,626	2.80%

COUNTY OF HURON

Emergency Medical Services - Special Projects

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	275,131	-	-	-	-	0.00%
Total Provincial Grants	275,131	-	-	-	-	0.00%
OTHER REVENUE						
Other Revenue	-	-	-	-	-	0.00%
Third Party Recoveries	640	1,056	-	-	-	0.00%
Total Other Revenue	640	1,056	-	-	-	0.00%
TOTAL REVENUE	275,771	1,056	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	84,581	36,779	-	-	-	0.00%
Salaries - Part Time	137,554	9,770	-	-	-	0.00%
Total Salaries	222,135	46,549	-	-	-	0.00%
BENEFITS						
Statutory Benefits	23,848	4,578	-	-	-	0.00%
Extended Benefits	29,148	3,356	-	-	-	0.00%
OMERS	-	4,390	-	-	-	0.00%
Total Benefits	52,995	12,324	-	-	-	0.00%
Total Salaries and Benefits	275,131	58,874	-	-	-	0.00%
PROGRAM						
Medical Supplies	-	-	-	-	-	0.00%
Purchase of Service	640	1,027	-	-	-	0.00%
Total Program	640	1,027	-	-	-	0.00%
TOTAL EXPENDITURES	275,771	60,184	-	-	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	59,128	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%

COUNTY OF HURON

Emergency Medical Services - Special Projects

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	59,128	-	-	-	0.00%

COUNTY OF HURON

**Emergency Medical Services - Community Paramedic
Budget for the year ending December 31, 2022**

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	174,950	229,760	83,872	1,012,042	928,170	1106.65%
Total Provincial Grants	174,950	229,760	83,872	1,012,042	928,170	1106.65%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	174,950	229,760	83,872	1,012,042	928,170	1106.65%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	56,009	83,233	34,296	485,734	451,438	1316.30%
Salaries - Part Time	92,793	79,174	54,393	136,269	81,876	150.53%
Total Salaries	148,801	162,407	88,689	622,003	533,314	601.33%
BENEFITS						
Statutory Benefits	928	16,817	8,046	42,839	34,793	432.43%
Extended Benefits	4,451	6,590	7,112	40,271	33,159	466.26%
OMERS	8,563	17,693	7,982	67,739	59,757	748.64%
Total Benefits	13,941	41,099	23,140	150,849	127,709	551.90%
Total Salaries and Benefits	162,742	203,506	111,829	772,852	661,023	591.10%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	22,021	22,021	0.00%
Equipment Repairs & Maint.	-	-	-	17,500	17,500	0.00%
Equipment Replacement New (under \$1,000)	-	305	-	7,000	7,000	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	-	1,500	1,500	0.00%
Total Equipment	-	305	-	48,021	48,021	0.00%
PURCHASED SERVICE						
Intra County Purchases	7,397	-	-	82,000	82,000	0.00%
Legal Fees	-	-	-	-	-	0.00%
Maintenance Contracts	-	-	-	3,000	3,000	0.00%
Printing (External)	-	-	-	1,000	1,000	0.00%

COUNTY OF HURON
Emergency Medical Services - Community Paramedic
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Services	-	-	-	1,000	1,000	0.00%
Total Purchased Service	7,397	-	-	87,000	87,000	0.00%
OPERATIONAL						
Conventions/Conferences	-	-	-	3,000	3,000	0.00%
Miscellaneous Admin.	-	-	-	2,000	2,000	0.00%
Office Expense	-	-	-	2,500	2,500	0.00%
Postage/Courier	-	-	-	1,500	1,500	0.00%
Rent	-	-	-	-	-	0.00%
Staff Training	-	14,653	-	25,885	25,885	0.00%
Telecommunications	-	352	-	3,300	3,300	0.00%
Travel/Meals	-	-	-	2,500	2,500	0.00%
Total Operational	-	15,005	-	40,685	40,685	0.00%
PROGRAM						
Medical Supplies	4,811	767	-	15,484	15,484	0.00%
Replenish Bed/Linen	-	-	-	-	-	0.00%
Winter Clothing and Uniforms	-	-	-	8,000	8,000	0.00%
Purchase of Service	-	10,176	-	39,000	39,000	0.00%
Promotion/Public Relations	-	-	-	1,000	1,000	0.00%
Total Program	4,811	10,943	-	63,484	63,484	0.00%
TOTAL EXPENDITURES	174,950	229,760	111,829	1,012,042	900,213	804.99%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	27,957	(0)	(27,957)	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	27,957	(0)	(27,957)	-100.00%

COUNTY OF HURON
Emergency Medical Services - Fleet
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	370,106	398,584	418,000	418,000	-	0.00%
Total Other Revenue	370,106	398,584	418,000	418,000	-	0.00%
TOTAL REVENUE	370,106	398,584	418,000	418,000	-	0.00%
EXPENDITURES						
OPERATIONAL						
Depreciation - Capital Assets	370,106	398,584	418,000	308,666	(109,334)	-26.16%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	370,106	398,584	418,000	308,666	(109,334)	-26.16%
TOTAL EXPENDITURES	370,106	398,584	418,000	308,666	(109,334)	-26.16%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	(109,334)	(109,334)	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation				(308,666)	(308,666)	0.00%
Add Capital Asset Expenditures				1,104,500	1,104,500	0.00%
Add Future Sustainability				109,334	109,334	0.00%
Less: Transfer from accumulated surplus				(583,000)	(583,000)	0.00%
TOTAL COUNTY LEVY	-	-	-	212,834	212,834	0.00%

COUNTY OF HURON
Emergency Management
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	98,818	97,668	98,426	100,818	2,392	2.43%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	98,818	97,668	98,426	100,818	2,392	2.43%
BENEFITS						
Statutory Benefits	5,719	6,799	6,341	6,802	461	7.27%
Extended Benefits	5,000	4,844	7,333	7,448	115	1.57%
OMERS	11,287	10,924	10,921	11,024	104	0.95%
Total Benefits	22,006	22,567	24,594	25,274	680	2.76%
Total Salaries and Benefits	120,824	120,235	123,020	126,092	3,072	2.50%
OPERATIONAL						
Advertising	260	-	1,000	1,000	-	0.00%
Associations/Memberships	-	300	600	600	-	0.00%
Conventions/Conferences	321	-	2,000	1,000	(1,000)	-50.00%
Office Expense	384	566	750	750	-	0.00%
Staff Training	-	-	1,250	1,250	-	0.00%
Telecommunications	5,451	10,307	7,175	7,175	-	0.00%
Travel/Meals	128	1,127	1,925	1,925	-	0.00%
Total Operational	6,544	12,299	14,700	13,700	(1,000)	-6.80%
PROGRAM						
Promotion/Public Relations	176	536	1,000	1,000	-	0.00%
Total Program	176	536	1,000	1,000	-	0.00%
TOTAL EXPENDITURES	127,544	133,070	138,720	140,792	2,072	1.49%

COUNTY OF HURON
Emergency Management
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	127,544	133,070	138,720	140,792	2,072	1.49%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	127,544	133,070	138,720	140,792	2,072	1.49%



COUNTY OF HURON
2022 BUDGET

LIBRARY SERVICES

Huron County Library Budget 2022

Vision Statement

Huron County Library is an inclusive and vibrant community hub. It builds community, enriches lives and fosters creativity by providing access to information, skills and ideas.

Mission Statement

Huron County Library provides the community with inviting and accessible facilities, engaging virtual spaces, comprehensive collections and user-friendly technology. Welcoming and knowledgeable staff and volunteers provide innovative services and programs that contribute to community vitality.

Huron County Library

In 2017, the Huron County Library Board developed and received a new strategic plan with new vision, mission and value statements and strategic priorities for the library system to follow over the next five years. The strategic priorities outlined in the new strategic plan are:

1. Deliver services, programs and collections that meet community needs;
2. Deliver innovative and reliable technology that supports and enhances library services and programs to meet community needs;
3. Promote and strengthen partnerships with community members and organizations in order to better understand and respond to community needs and initiatives;
4. Build relationships with funding sources to maintain and improve practices and services;
5. Promote and strengthen library culture of teamwork and collaboration;
6. Create dynamic spaces that are accessible, welcoming and safe for patrons.

In order to realize these goals over the indicated time periods, the strategic action plan is reflected in the 2022 budget.

Huron County Library, both now and in the future, provides library services to all residents of Huron County in the following manner:

- Service points at 12 library branches - Bayfield, Blyth, Brussels, Clinton, Exeter, Goderich, Hensall, Howick, Kirkton, Seaforth, Wingham, Zurich;
- Over 495,000 books and other items, computer software, ebooks and audiobooks, and 445,297 special collections items including digitized files of historic newspapers;
- 15 full-time and 35 part-time staff, plus numerous volunteers;
- Safe and free community space for all ages to meet and socialize;
- Access to quality electronic services – free public access to computers and wireless networks as well as electronic resources downloadable from within the library or from home and hubs for loan to provide home Internet;
- Programs to support enjoyment of reading and lifelong learning.

Huron County Library's Strategic Plan places increased attention and focus on engaging with our communities and enhancing service through partnerships with other local organizations.

The 12 library branches share administrative resources which allows for an efficient use of the resources outlined below.

- Centralized administration, ordering, processing, cataloguing new materials;
- Shared professional and program staff;
- Distribution and shared rotation of library materials;
- Van delivery to library branches multiple times per week;
- Integrated library information system with online access for patrons;
- Interlibrary loan.

Every year, the Library engages in a week long annual survey as mandated by the Ontario Ministry of Heritage, Sport, Tourism and Culture Industries. Combining our regular statistics, and data gleaned during the survey week in 2020, the residents of Huron County:

- Had 19,089 current library memberships;
- attended 460 library programs (with a total attendance of 4,749);
- asked 3,000* reference questions; 600* electronic reference questions; 3,200* reader's advisory; and 1,800* technology questions;
- received services, equipment or materials for accessible purposes (for patrons with physical or print challenges) 50* times;
- used 4,200* newspapers, reference and other materials in the library;
- visited their libraries 29,800* times in person and 45,812* times virtually;
- used library computer workstations 2,050* times (mainly for Internet access);

- used wireless 2,350* times to connect to the Internet using their own devices;
- downloaded 114,570 audio, music, film and e-books;
- and borrowed 129,201 items (all materials, traditional and electronic).

*annual statistics projected from results of the Annual Survey Week (November 2019) by Provincial formula = weekly count x 50 weeks or 52 weeks for online services.

Other interesting statistics from 2020:

- Switch to virtual/at home programs included: at-home science, meditation, book clubs, Summer reading scavenger hunts, a magic show and more.
- Virtual Meeting Space using Zoom was provided to the local community as a stand in for meeting rooms at the branches.
- Electronic databases were accessed 85,072 times
- Patrons received 437 items through interlibrary loan; 414 items were loaned to other libraries.
- Non-traditional collections include a seed library, internet hubs, STEM activity kits, telescope, recreation equipment, recreation area passes and games.

Background to the 2022 Budget

The Library continues to use a zero-based budget where each budget line is built on the expected needs for the coming year.

The following sections are used in the Library's Budget:

- Administration – for overall administrative expenses and the operation of the Library Administrative office which handles the selection, ordering, cataloguing, processing, and exchanging of library materials to the branches, interlibrary loan, electronic services, payroll, accounts, supplies, supervision, and other administrative functions.
- Branch Services – includes wages and benefits for the staff working at the twelve library branches, books and materials, maintenance grants for host municipalities, furniture and equipment under \$1,000 per unit for library branches, and programming supplies.
- Special Projects – continuing to digitize local materials. The program has been reduced to part-time.
- Summer Reading Program – encourages literacy skills in elementary school-age children. Students are hired to develop and deliver weekly programs at all branch libraries during the summer. Usually successful in obtaining student grants for this program.

2022 Budget

This budget aligns with changes to the provision of library service in Huron County as set out in the new Strategic Plan.

Resources first raised in 2015 in hope of a renovation project in Clinton are once more being brought forward to 2022.

Collection initiatives include the continued investment in significant numbers of e-resources to provide online access to more e-books, music, movies, television shows, magazines and comic books online. As much as possible, funds are continuing to be transitioned from traditional materials to online and innovative materials rather than requesting additional funds. With the pandemic, an increase in electronic access has increased importance.

As a response to Community Hub work, as well as the COVID-19 pandemic, county-wide programming and enhanced branch programming is reflected in the budget for 2022. We continue to focus on working collaboratively with other agencies and organizations to increase capacity.

The 2022 budget recognizes that potential delays to regular programs and services due to COVID are possible. It also includes careful consideration of the need for staff to regroup prior to jumping into numerous projects and activities wherever possible.

Revenue

Most of the funding for the Library comes from the Corporation of the County of Huron. The Province provides a fixed operating and pay equity grant.

Provincial Safe Restart funding will be utilized to provide contactless item retrieval by way of a book locker. Should it be found this funding cannot be used for this project, the project will not move forward.

As in past years, application will be made for Young Canada Works in Heritage Organizations and Canada Summer Jobs (CSJ) grants to assist with summer student wages.

Donations and Third Party Recoveries reflect purchases made with donated funds, Friends of the Library sponsorship, community partner grants and recoveries from photocopy fees, coffee donations and other fees.

Throughout 2021, the Library was fine free in response to COVID-19. The Huron County Library Board determined in November 2021 that fines on overdue items would be permanently eliminated.

Expenditures

Staffing

Core Library staff and non-project based students participate in the County of Huron's non-union employee group, of which the wage rates and cost of living increases are established by the County of Huron. A 2 % increase has been included in the budget numbers for wage increases in 2022.

Library Core Staff Component

	2021 FTE	2022 FTE
Administrative office	9.07	8.56
5 Branch Managers	5.0	5.0
25 Branch Assistants, 10 student pages, 8 relief staff (approx.)	17.33	18.14
2 Summer Programming Staff	0.62	0.62
	32.24	32.32

The Administration team has experienced almost 50% turnover in the last year. As a result, salaries are reduced due to positions starting at the base of the salary grid. The full-time equivalent for administrative staff is also down as staff have returned from leave and backfill is no longer occurring.

In 2022, digitization will be funded primarily through a special Library reserve. The position will continue on a part-time basis. Grant funding will continue to provide support for special projects such as summer programming with contract workers, usually students.

Other Projects

The Library will continue to participate in the Ontario Library Consortium (OLC) for Integrated Library System (ILS) software and online catalogue and other group software costs covered under Maintenance Contracts. To further enhance Library services through enhanced patron access, a mobile library app will be added in 2022. In late 2021, the Consortium switched to a new catalogue interface which will make the digital interface more interactive and user friendly.

2022 will see the ongoing replacement of hardware at the libraries. A regular replacement schedule keeps annual costs reasonable and maintains reliable service. Public Access Computers will be transitioned from a Linux based Useful system to Microsoft machines that are more user friendly and allow for more in house support through County BTS. This impacts both the capital budget line for

the hardware itself as well as the software budget line to implement privacy and booking software.

Book lockers will be piloted at one branch to limit interaction between staff and patrons as well as provide access to library materials outside of regular library hours.

Capital Expenditures

Traditional collections plus computers and equipment with a value of over \$1,000 are contained in the Library's capital budget. Through ongoing replacement requirements, computers and receipt printers will be purchased this year with guidance from the new IT Department fleet model. Other priorities will be the addition of new creative collection materials and updates to interior library spaces to reflect COVID-19 protocols and outcomes of community hub work.

In 2022, the Library continues to reallocate resources from the purchase of traditional print materials in order to further the inclusion of unique and innovative collection materials, the digitization of historic newspapers and electronic materials.

Summary

The goals and strategies of the Huron County Library's Strategic Plan and the strategic priorities of the County of Huron have been used to focus budget priorities. Key priorities to roll out in 2022 include a return to county-wide programming and activities, enhancement of patron services, marketing of services and branding of library assets, and update of library spaces to meet community needs. In addition, Health & Safety is a priority in every budget line. This is reflected in the training, equipment and security budget lines.

Beth Rumble
County Librarian

County of Huron
LIBRARY SERVICES
Total Capital Requirements
For the year ending December 31, 2022

Capital Expense	Asset Type	Reason for	Prior	Description	Total Cost	External Funding Amount	External Funding Source
Books and Materials					\$ 261,000		
eBooks					\$ 15,000		
Clinton Library					\$ 55,000	prior year carry forward	
Computer and Technology					\$ 53,410	\$ 4,065	\$1065 fundraising, \$3000FOL
Goderich Refresh					\$ 13,099	prior year carry forward	
Exeter Refresh					\$ 15,000		
Office chairs					\$ 4,600		
Blyth book drop					\$ 3,000		
Goderich book drop cart					\$ 1,815		
Goderich laptop bar					\$ 6,000	6,000	Goderich Fundraising
Lending Lockers					\$ 45,000	\$ 45,000	Safe Restart Funding
TOTAL CAPITAL FUNDING REQUEST					\$ 472,924	\$ 55,065	

COUNTY OF HURON
LIBRARY SERVICES
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	2,949	-	-	45,000	45,000	0.00%
Total Provincial Grants	149,339	146,390	146,390	191,390	45,000	30.74%
FEDERAL GRANTS						
Federal Project Grants	6,159	12,477	4,400	6,000	1,600	36.36%
Total Federal Grants	6,159	12,477	4,400	6,000	1,600	36.36%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	10,510	6,432	10,616	10,828	212	2.00%
Total Municipal Grants & Fees	10,510	6,432	10,616	10,828	212	2.00%
OTHER REVENUE						
Donations	13,380	10,076	16,930	17,325	395	2.33%
Fees/Licenses	-	-	-	-	-	0.00%
Fines	3,081	1,674	-	-	-	0.00%
Memberships	-	-	-	-	-	0.00%
Programs	-	-	-	-	-	0.00%
Intra County Recoveries	-	1,200	-	-	-	0.00%
Third Party Recoveries	6,246	5,668	14,500	13,000	(1,500)	-10.34%
Total Other Revenue	22,707	18,618	31,430	30,325	(1,105)	-3.52%
TOTAL REVENUE	188,716	183,917	192,836	238,543	45,707	23.70%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	948,609	974,967	1,038,595	1,115,559	76,964	7.41%
Salaries - Part Time	722,572	795,955	1,146,124	1,164,525	18,401	1.61%

COUNTY OF HURON
LIBRARY SERVICES
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Salaries	1,670,258	1,770,922	2,184,719	2,280,084	95,365	4.37%
BENEFITS						
Statutory Benefits	129,341	147,905	189,711	198,282	8,571	4.52%
Extended Benefits	80,560	76,080	99,676	101,011	1,335	1.34%
OMERS	156,597	141,981	162,280	166,637	4,357	2.68%
Total Benefits	366,498	365,966	451,667	465,930	14,263	3.16%
Total Salaries and Benefits	2,036,756	2,136,888	2,636,386	2,746,014	109,628	4.16%
EQUIPMENT						
Equipment Rentals/Leases	2,635	48,592	46,000	56,700	10,700	23.26%
Equipment Repairs & Maint.	2,749	2,824	2,500	2,700	200	8.00%
Equipment Replacement New (under \$1,000)	3,135	511	6,060	5,815	(245)	-4.04%
Vehicle Lease & Operation	9,792	9,215	16,850	14,350	(2,500)	-14.84%
Small Tools/Equipment	-	-	15,000	15,000	-	0.00%
Software	14,184	18,238	14,762	34,810	20,048	135.81%
Total Equipment	32,496	79,381	101,172	129,375	28,203	27.88%
PURCHASED SERVICE						
Audit	3,253	4,134	3,700	3,800	100	2.70%
Insurance	17,596	22,500	22,500	26,661	4,161	18.49%
Occupational Accident Insurance	1,619	2,276	2,000	2,000	-	0.00%
Intra County Purchases	8,632	10,086	8,940	13,048	4,108	45.95%
Legal Fees	1,902	-	500	500	-	0.00%
Maintenance Contracts	16,948	28,257	24,727	25,356	629	2.54%
Printing (External)	1,196	265	11,000	6,800	(4,200)	-38.18%
Security	2,564	3,334	2,700	2,700	-	0.00%
Total Purchased Service	53,709	70,851	76,067	80,865	4,798	6.31%
OPERATIONAL						
Advertising	1,114	2,323	2,400	2,400	-	0.00%
Associations/Memberships	815	1,115	1,715	1,765	50	2.92%
Conventions/Conferences	4,290	2,325	8,600	4,800	(3,800)	-44.19%

COUNTY OF HURON
LIBRARY SERVICES
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Internet	20,042	20,083	25,176	24,600	(576)	-2.29%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	19,576	16,955	26,400	26,400	-	0.00%
Postage/Courier	1,235	1,106	2,600	2,500	(100)	-3.85%
Rent	75,060	-	-	-	-	0.00%
Staff Training	2,670	7,354	16,885	14,735	(2,150)	-12.73%
Telecommunications	9,578	10,267	12,700	12,700	-	0.00%
Travel/Meals	19,302	20,419	29,300	24,300	(5,000)	-17.06%
Depreciation - Capital Assets	402,387	328,485	340,894	326,125	(14,769)	-4.33%
Total Operational	556,068	410,434	466,670	440,325	(26,345)	-5.65%
PROGRAM						
Newspapers & Magazines	27,543	8,212	35,000	30,000	(5,000)	-14.29%
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Electronic Resources	69,543	88,160	79,720	83,050	3,330	4.18%
Winter Clothing and Uniforms	69	-	200	250	50	25.00%
Program Supplies & Costs	7,540	4,585	12,990	10,475	(2,515)	-19.36%
Promotion/Public Relations	-	641	650	1,330	680	104.62%
Total Program	255,695	252,597	279,560	276,105	(3,455)	-1.24%
TOTAL EXPENDITURES	2,934,724	2,950,150	3,559,855	3,672,684	112,829	3.17%
(SURPLUS)/DEFICIT - ACCRUAL	2,746,008	2,766,233	3,367,019	3,434,141	67,122	1.99%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(294,100)	(326,125)	(32,025)	10.89%
Add Capital Asset Expenditures	-	-	362,100	472,924	110,824	30.61%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(129,794)	(111,437)	18,357	-14.14%
TOTAL COUNTY LEVY	2,746,008	2,766,233	3,305,225	3,469,503	164,278	4.97%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	-	-	-	45,000	45,000	0.00%
Total Provincial Grants	146,390	146,390	146,390	191,390	45,000	30.74%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	10,510	6,432	10,616	10,828	212	2.00%
Total Municipal Grants & Fees	10,510	6,432	10,616	10,828	212	2.00%
OTHER REVENUE						
Fines	3,081	1,674	-	-	-	0.00%
Memberships	-	-	-	-	-	0.00%
Intra County Recoveries	-	1,200	-	-	-	0.00%
Third Party Recoveries	5,245	4,901	14,500	13,000	(1,500)	-10.34%
Total Other Revenue	8,326	7,775	14,500	13,000	(1,500)	-10.34%
TOTAL REVENUE	165,226	160,597	171,506	215,218	43,712	25.49%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	545,105	519,393	555,097	560,336	5,239	0.94%
Salaries - Part Time	41,260	39,603	50,275	50,382	107	0.21%
Salaries - Time Off in Lieu Owing	(923)	-	-	-	-	0.00%
Total Salaries	585,442	558,996	605,372	610,718	5,346	0.88%
BENEFITS						
Statutory Benefits	38,055	43,899	51,237	48,363	(2,874)	-5.61%
Extended Benefits	46,203	37,266	58,193	51,126	(7,067)	-12.14%
OMERS	65,509	50,185	59,989	56,203	(3,786)	-6.31%
Total Benefits	149,768	131,350	169,419	155,692	(13,727)	-8.10%
Total Salaries and Benefits	735,210	690,346	774,791	766,410	(8,381)	-1.08%
EQUIPMENT						
Equipment Rentals/Leases	2,635	5,270	2,700	2,700	-	0.00%
Equipment Repairs & Maint.	-	353	200	200	-	0.00%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	255	439	850	1,100	250	29.41%
Vehicle Lease & Operation	9,792	9,215	16,850	14,350	(2,500)	-14.84%
Total Equipment	12,682	15,277	20,600	18,350	(2,250)	-10.92%
PURCHASED SERVICE						
Audit	3,253	4,134	3,700	3,800	100	2.70%
Insurance	17,596	22,500	22,500	26,661	4,161	18.49%
Occupational Accident Insurance	1,619	2,276	2,000	2,000	-	0.00%
Intra County Purchases	7,400	7,458	8,940	13,048	4,108	45.95%
Legal Fees	1,902	-	500	500	-	0.00%
Maintenance Contracts	16,948	28,257	24,727	25,356	629	2.54%
Printing (External)	1,196	265	11,000	6,800	(4,200)	-38.18%
Total Purchased Service	49,913	64,889	73,367	78,165	4,798	6.54%
OPERATIONAL						
Advertising	1,114	2,323	2,400	2,400	-	0.00%
Associations/Memberships	815	1,115	1,715	1,765	50	2.92%
Conventions/Conferences	4,290	2,325	8,600	4,800	(3,800)	-44.19%
Internet	8,691	10,173	14,728	15,400	672	4.56%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	19,235	16,846	26,000	26,000	-	0.00%
Postage/Courier	1,235	1,106	2,600	2,500	(100)	-3.85%
Publications & Subscriptions	-	-	-	-	-	0.00%
Rent	75,060	-	-	-	-	0.00%
Staff Training	2,670	7,354	16,885	14,735	(2,150)	-12.73%
Telecommunications	9,578	10,267	12,700	12,700	-	0.00%
Travel/Meals	17,650	20,419	27,000	22,000	(5,000)	-18.52%
Depreciation - Capital Assets	-	-	-	326,125	326,125	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	140,338	71,929	112,628	428,425	315,797	280.39%
PROGRAM						
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Winter Clothing and Uniforms	69	-	200	250	50	25.00%
Promotion/Public Relations	-	641	650	1,330	680	104.62%
Total Program	151,069	151,640	151,850	152,580	730	0.48%
TOTAL EXPENDITURES	1,089,211	994,081	1,133,236	1,443,930	310,694	27.42%
(SURPLUS)/DEFICIT - ACCRUAL	923,985	833,484	961,730	1,228,712	266,982	27.76%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON
LIBRARY - ADMINISTRATION
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	923,985	833,484	961,730	1,228,712	266,982	27.76%

COUNTY OF HURON
LIBRARY - ONE TIME FUNDING
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	2,949	-	-	-	-	0.00%
Total Provincial Grants	2,949	-	-	-	-	0.00%
OTHER REVENUE						
Donations	12,670	9,266	5,000	-	(5,000)	-100.00%
Total Other Revenue	12,670	9,266	5,000	-	(5,000)	-100.00%
TOTAL REVENUE	15,619	9,266	5,000	-	(5,000)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	14,434	11,232	26,345	12,778	(13,567)	-51.50%
Total Salaries	14,434	11,232	26,345	12,778	(13,567)	-51.50%
BENEFITS						
Statutory Benefits	1,185	895	2,341	1,160	(1,181)	-50.45%
Total Benefits	1,185	895	2,341	1,160	(1,181)	-50.45%
Total Salaries and Benefits	15,619	12,127	28,686	13,938	(14,748)	-51.41%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	15,619	12,127	28,686	13,938	(14,748)	-51.41%
(SURPLUS)/DEFICIT - ACCRUAL	-	2,861	23,686	13,938	(9,748)	-41.16%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from Reserves				(13,938)	(13,938)	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON
LIBRARY - ONE TIME FUNDING
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	-	2,861	23,686	-	(23,686)	-100.00%

COUNTY OF HURON
LIBRARY - BRANCHES
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Donations	710	811	11,930	17,325	5,395	45.22%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	1,001	766	-	-	-	0.00%
Prior Year Surplus	-	-	-	-	-	0.00%
Total Other Revenue	1,711	1,577	11,930	17,325	5,395	45.22%
TOTAL REVENUE	1,711	1,577	11,930	17,325	5,395	45.22%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	403,504	455,574	483,498	555,223	71,725	14.83%
Salaries - Part Time	651,306	726,363	1,048,055	1,079,916	31,861	3.04%
Total Salaries	1,054,810	1,181,937	1,531,553	1,635,139	103,586	6.76%
BENEFITS						
Statutory Benefits	88,759	101,431	134,189	146,766	12,577	9.37%
Extended Benefits	34,334	38,785	41,408	49,810	8,402	20.29%
OMERS	91,088	91,796	102,291	110,434	8,143	7.96%
Total Benefits	214,181	232,012	277,888	307,010	29,122	10.48%
Total Salaries and Benefits	1,268,991	1,413,949	1,809,441	1,942,149	132,708	7.33%
EQUIPMENT						
Equipment Rentals/Leases	-	43,323	43,300	54,000	10,700	24.71%
Equipment Repairs & Maint.	2,749	2,472	2,300	2,500	200	8.70%
Equipment Replacement New (under \$1,000)	2,881	72	5,210	4,715	(495)	-9.50%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	15,000	15,000	-	0.00%
Software	14,184	18,238	14,762	34,810	20,048	135.81%
Total Equipment	19,814	64,104	80,572	111,025	30,453	37.80%

COUNTY OF HURON
LIBRARY - BRANCHES
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Intra County Purchases	1,232	2,628	-	-	-	0.00%
Security	2,564	3,334	2,700	2,700	-	0.00%
Total Purchased Service	3,796	5,962	2,700	2,700	-	0.00%
OPERATIONAL						
Internet	11,350	9,910	10,448	9,200	(1,248)	-11.94%
Office Expense	-	-	-	-	-	0.00%
Depreciation - Capital Assets	402,387	328,485	340,894	-	(340,894)	-100.00%
Total Operational	413,737	338,396	351,342	9,200	(342,142)	-97.38%
PROGRAM						
Newspapers & Magazines	27,543	8,212	35,000	30,000	(5,000)	-14.29%
Electronic Resources	69,543	88,160	79,720	83,050	3,330	4.18%
Program Supplies & Costs	7,540	4,585	12,990	10,475	(2,515)	-19.36%
Total Program	104,626	100,956	127,710	123,525	(4,185)	-3.28%
TOTAL EXPENDITURES	1,810,965	1,923,367	2,371,765	2,188,599	(183,166)	-7.72%
(SURPLUS)/DEFICIT - ACCRUAL	1,809,254	1,921,790	2,359,835	2,171,274	(188,561)	-7.99%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,809,254	1,921,790	2,359,835	2,171,274	(188,561)	-7.99%

COUNTY OF HURON
LIBRARY - SUMMER READING
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	6,159	12,477	4,400	6,000	1,600	36.36%
Total Federal Grants	6,159	12,477	4,400	6,000	1,600	36.36%
OTHER REVENUE						
Admissions	-	-	-	-	-	0.00%
Donations	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	6,159	12,477	4,400	6,000	1,600	36.36%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	15,572	18,757	21,449	21,449	-	0.00%
Total Salaries	15,572	18,757	21,449	21,449	-	0.00%
BENEFITS						
Statutory Benefits	1,341	1,680	1,944	1,993	49	2.52%
Extended Benefits	22	30	75	75	-	0.00%
OMERS	-	-	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	1,364	1,710	2,019	2,068	49	2.43%
Total Salaries and Benefits	16,935	20,466	23,468	23,517	49	0.21%
OPERATIONAL						
Office Expense	341	109	400	400	-	0.00%
Travel/Meals	1,652	-	2,300	2,300	-	0.00%
Total Operational	1,993	109	2,700	2,700	-	0.00%
TOTAL EXPENDITURES	18,928	20,575	26,168	26,217	49	0.19%
(SURPLUS)/DEFICIT - ACCRUAL	12,769	8,098	21,768	20,217	(1,551)	-7.13%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%

COUNTY OF HURON
LIBRARY - SUMMER READING
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	12,769	8,098	21,768	20,217	(1,551)	-7.13%



COUNTY OF HURON
2022 BUDGET

CULTURAL SERVICES

Huron County Cultural Services Department Budget 2022

Background to the 2022 Budget

The Huron County Cultural Services Department has responsibility for the Huron County Library, Museum, Historic Gaol, County Archives, Heritage Fund, Art Bank, and Cultural Program. This budget relates to all non-Library related functions of the Department.

2022 Budget

The Cultural Services Department uses a zero-based budgeting approach, where each budget line is built on the expected needs for the coming year. To align with the way in which the Department functions, various programs of the Department are broken down in the separate sections of this budget narrative.

Huron County Museum & Historic Gaol (including Archives)

Mission & Vision Statements:

Vision:

The vision of the Huron County Museum & Historic Gaol is to nurture and inspire heritage and culture.

Mission:

The Huron County Museum & Historic Gaol engage our community in preserving, sharing, and fostering Huron County Culture.

The core business of the Museum is to operate a year-round museum, meeting all of the Ministry of Tourism, Culture & Sport standards, as well as the Huron Historic Gaol, a National Historic Site for six months of the year, plus special events and exhibits, Huron County Archives, and Tiger Dunlop Tomb. Outreach programs and exhibits associated with the Museum travel to locations and functions across the County of Huron throughout the year.

The physical plants of the Museum building and Historic Gaol are managed by the County Property Services, and the Museum and Gaol pay rent for space to the County.

In 2019, the Huron County Museum and Historic Gaol underwent a comprehensive strategic planning process. Central to the plan is:

- Engaging with more people
- Long-term sustainability
- Diversity and Inclusion
- Flexibility

Specific action items included in the Museum & Gaol's 2022 Budget are the result the Museum and Gaol's Strategic Plan as well as the County of Huron's Strategic Priorities Chart.

Action items are also based on response and recovery planning to the COVID-19 pandemic.

Revenue

The majority of the funding for the Huron County Museum and Historic Gaol comes from the Corporation of the County of Huron. The Province of Ontario provides the Community Museum Operating Grant (CMOG) subject to conditions and standards being met. This CMOG funding received annually is \$63,226 for the purpose of enhancing the heritage activities of the Museum.

In 2021, the Department of Canadian Heritage provided Emergency COVID Funding through the Museum Assistance Program (MAP) to cover the time period of April 2021 through March 2022. While confirmation of this funding has not yet been received, it is highly likely to occur. A portion of these funds are reflected in the 2022 budget with the purpose of the funds to be used to cover operating expenses and off-set Museum losses.

Federal and provincial staffing and project grants are utilized when available, in particular Young Canada Works in Heritage Institutions and Young Canada Works Building Careers in Heritage Internships.

Museum and Gaol admissions can vary according to the interest of visitors and tourists, as well as restrictions in place due to the pandemic. The temporary exhibits for 2022 will focus on local community subjects to encourage visitation by local residents and those within day visit distances. Various revenue lines within the Huron County Museum & Historic Gaol budget have been adjusted to reflect expectations of reduced public services due to the COVID-19 pandemic. These reductions have been covered by the MAP funding allocation.

Diversifying revenue through Sponsorships & Donations continues to be a priority for the Museum and Gaol in 2022 with the goal to complete a formalized sponsorship and donation strategy.

Expenditures

Salaries and Benefits

Museum employees participate in the County of Huron's non-union employee group.

Museum Core Staff Component (Including Gaol)

Position	2021 FTE	2022 FTE
Director	.3	.3
Senior Curator	1	1
Curator of Engagement & Dialogue	1	1
Registrar	1	1
Archivist	1	1
Administrative Assistant	1	1
Marketing & Branding Coordinator	1	1
Museum Technician	1	1
Museum Technician Assistant	.5	.5
	7.8	7.8

The 2022 budget includes the proposal to add an additional full-time staff member on a one year contract. During a departmental maternity leave, backfill was achieved by hiring a contract Programming Coordinator. This position proved to be very successful in offering programs to school-aged children over the past year. In the past, the position responsible for programming has had to divert focus to either public programs/group tours/outreach *or* educational programming. There is not the capacity for one FTE to achieve both. This position would directly contribute to the strategic goal to engage and inspire the next generation of Huron County. Further, this position would assist in the added capacity challenge the demand for virtual *and* in-person programs creates. This position would also support recovery from the pandemic as we encourage and welcome back the public to our spaces. Programs run by this position (class visits, day camps, PA days) are revenue generating. The addition of this position would mean a temporary summer position would no longer be required, further offsetting the costs of this position. The budget impact for 2022 of this position would be \$36,813. Update – this position was not approved for 2022 and will revert back to the temporary summer student position.

The student and part-time staff component varies each year in response to grants received. Students participate in the non-union employee grid as directed by County Administration. Funding will be sought to offset costs for summer student positions through Young Canada Works and other grant programs as available.

The addition of a student Collections Assistant has been added this year. This position would assist with the backlog of uncatalogued materials that exist within the archives. Young Canada Works offers six month internships that run October to March. This

would cover 60%-75% of the cost. The position would not be filled if grant funding is not successful.

The primary driver of the increase in the full-time budget is the return of staff from leave. Backfill for that position was accounted for in the part-time budget. Further, a position that was on contract, the marketing and branding coordinator, moved from contract to permanent half way through 2021 and is now fully accounted for in the full-time budget.

Exhibits

Exhibit priorities for 2022 include continued redevelopment of the Museum's permanent Galleries including a complete redesign of the Industry Gallery. An existing bequest will offset the initial portion of the redesign. Staff will dedicate 2022 to researching and producing elements of the Industry Gallery so that the final design can be fully implemented in 2023. This staggered approach will also allow time for preparatory work to be completed by Property Services and for staff to pursue potential sponsorship and fundraising opportunities.

Temporary Exhibits in 2022 will include an extension of the *Forgotten: People and Portraits of the County*. The interactive *Ripple Effect Lakes & Waterways* exhibit was developed in 2020 but not opened until summer 2021. This exhibit will remain in place until July 2022. In late 2022, the Huron County Art Show will return after a three year hiatus.

At the Huron Historic Gaol, a new display will feature stories of some of the cases and inmates of the Gaol, as well as enhanced signage throughout the building for smaller group tours.

Programming

The Museum will continue to pursue partnerships in order to deliver new and exciting programs to the residents of Huron County. Through the assistance of sponsorship funding, school visits (in-person and virtual) have been increasing. This dual channel of reaching classrooms will continue to be pursued in 2022.

Programs planned for 2022 include speaker series and workshops tied to exhibits, an exciting new 'Canuckstorians' school program, day camps, Behind the Bars as well as other special events such as Family Day, Historic Places Day and a holiday open house. The volume of programs to be executed will be dependent on the level of staffing.

Operational

In 2022, upgrades will be made to the Dunlop Tomb site. This includes updating text on interpretive panels to better meet accessibility standards as well as moving signage.

The Huron County Museum and Historic Gaol will continue to undertake its re-organization of artifacts and storage areas in order to maximize space available,

focusing on Museum Main Storage. Work in 2022 will focus on finalization of a new Collections Plan and further research of artifact provenance and potential deaccessions according to the Museum Deaccessioning Policy.

The Collections Committee will continue to serve as a collections and advisory committee. Further work to develop and Education Advisory Committee will be pursued.

Huron Heritage Fund

In 2021 a variety of heritage projects received funding from the Huron Heritage Fund to enhance the variety of heritage projects ongoing in the County. All \$25,000 in funds were allocated by the Huron Heritage Fund. In 2022, the Committee will continue to assess applications for the grant in May and November.

Cultural Program

The County of Huron’s Strategic Plan articulates that “a vibrant cultural sector” is a key characteristic of Huron County. A cultural component to the Cultural Services Department in Huron County has been in place since 2011. A new Cultural Plan was developed in early 2020.

The Cultural Services department will return its attention to the Cultural Plan after progress has been impacted due to the pandemic. It is anticipated that some version (virtual or in person) of ongoing initiatives such as the Alice Munro Festival of the Short Story and the Huron Multicultural Festival will be a focus.

Cultural Services Staff Component

Position	2021 FTE	2022 FTE
Cultural Development Officer	1	1

Capital Expenditures

Office furnishings include the final stage to update staff workspace to make more efficient use of existing office footprint. New TVs will be purchased for exhibit galleries and a pallet truck is required for offsite storage to move artifacts. This purchase will assist in the Re_ORG framework.

2022 Capital Expenditures	Amount
Office Furnishings Update/art room	\$12,000
Permanent Gallery Cases (carryover)	\$7,500
Exhibit Technology Supplies	\$1,400
Adjustable Width Pallet Truck	\$2,000

Beth Rumble
Director of Cultural Services

County of Huron
Museum and Cultural Services
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Theatre Seating							\$21,000 prior year carry forward
Office Furnishings					\$ 12,000		
Permanent Gallery Cases					\$ 7,500	7500	prior year carry forward
Portable Lights for Events					\$ 3,500	3500	prior year Carry Forward
Exhibit Technology supplies					\$ 1,400		
Pallet truck					\$ 2,000		
TOTAL CAPITAL FUNDING REQUEST					26,400	11,000	
LESS: DEPRECIATION							
NET CAPITAL FUNDING REQUIREMENTS					26,400		

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	12,335	40,153	50,000	-	(50,000)	-100.00%
Total Provincial Grants	75,561	103,379	113,226	63,226	(50,000)	-44.16%
FEDERAL GRANTS						
Federal Project Grants	101,651	62,968	60,180	102,794	42,614	70.81%
Total Federal Grants	101,651	62,968	60,180	102,794	42,614	70.81%
OTHER REVENUE						
Admissions	6,049	38,565	40,000	40,000	-	0.00%
Donations	2,432	2,850	41,500	16,500	(25,000)	-60.24%
Memberships	450	324	2,000	2,000	-	0.00%
Miscellaneous Revenue	5,000	-	-	-	-	0.00%
Intra County Recoveries	3,675	5,686	4,540	3,000	(1,540)	-33.92%
Rent/Lease	815	222	6,500	6,500	-	0.00%
Sales	2,914	12,355	9,000	9,000	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Education Programs	638	4,878	11,000	11,000	-	0.00%
Reading Room Fees	97	146	1,000	1,000	-	0.00%
Archival Fees	130	620	2,000	2,000	-	0.00%
Total Other Revenue	22,200	66,297	117,540	91,000	(26,540)	-22.58%
TOTAL REVENUE	199,411	232,644	290,946	257,020	(33,926)	-11.66%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	505,101	516,843	515,805	610,300	94,495	18.32%
Salaries - Part Time	91,908	163,960	217,158	166,053	(51,105)	-23.53%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Salaries - Time Off in Lieu Owing	(1,505)	-	-	-	-	0.00%
Total Salaries	595,503	680,804	732,963	776,353	43,390	5.92%
BENEFITS						
Statutory Benefits	46,322	56,232	66,276	60,814	(5,462)	-8.24%
Extended Benefits	42,149	43,626	41,051	42,600	1,549	3.77%
OMERS	52,796	52,636	50,521	60,753	10,232	20.25%
Total Benefits	141,267	152,494	157,848	164,167	6,319	4.00%
Total Salaries and Benefits	736,770	833,297	890,811	940,520	49,709	5.58%
EQUIPMENT						
Equipment Rentals/Leases	1,639	13,994	14,050	15,100	1,050	7.47%
Equipment Replacement New (under \$1,000)	512	308	2,825	1,825	(1,000)	-35.40%
Vehicle Lease & Operation	6,491	4,114	4,600	2,200	(2,400)	-52.17%
Total Equipment	8,642	18,416	21,475	19,125	(2,350)	-10.94%
PURCHASED SERVICE						
Audit	1,251	1,479	1,950	1,525	(425)	-21.79%
Consulting/Professional Fees	7,175	7,482	35,900	29,800	(6,100)	-16.99%
Insurance	4,498	5,800	5,800	6,811	1,011	17.43%
Occupational Accident Insurance	2,102	2,276	1,865	1,865	-	0.00%
Intra County Purchases	-	-	-	4,408	4,408	0.00%
Maintenance Contracts	3,126	4,359	3,140	3,140	-	0.00%
Printing (External)	1,684	1,776	8,500	9,000	500	5.88%
Security	-	-	415	415	-	0.00%
Total Purchased Service	19,836	23,173	57,570	56,964	(606)	-1.05%
OPERATIONAL						
Advertising	5,678	4,503	17,500	14,500	(3,000)	-17.14%
Associations/Memberships	1,783	3,659	3,475	3,475	-	0.00%
Bank Charges	2,716	3,779	3,000	3,000	-	0.00%
Conventions/Conferences	1,462	1,105	4,500	2,752	(1,748)	-38.84%
Office Expense	2,016	3,296	6,000	6,750	750	12.50%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Postage/Courier	205	870	1,250	1,000	(250)	-20.00%
Publications & Subscriptions	6,603	8,169	7,900	8,000	100	1.27%
Rent	488,676	468,376	488,676	488,676	-	0.00%
Staff Training	-	979	5,250	2,850	(2,400)	-45.71%
Telecommunications	5,074	5,123	5,300	6,000	700	13.21%
Travel/Meals	416	467	6,200	4,004	(2,196)	-35.42%
Grounds Maintenance	-	-	200	200	-	0.00%
Maintenance & Repairs/Building	-	-	-	9,500	9,500	0.00%
Depreciation - Capital Assets	23,791	16,036	15,040	19,013	3,973	26.41%
Total Operational	538,419	516,362	564,291	569,720	5,429	0.96%
PROGRAM						
Purchases from Fundraising	230	-	5,000	5,000	-	0.00%
Curatorial Supples	4,684	3,027	5,350	5,450	100	1.87%
Exhibits	5,663	1,460	26,850	27,350	500	1.86%
Giftware	2,380	6,203	8,000	8,000	-	0.00%
Latimer Estate	-	-	2,500	2,800	300	12.00%
Special Events	843	6,212	17,000	5,000	(12,000)	-70.59%
Winter Clothing and Uniforms	905	225	1,200	1,500	300	25.00%
Program Supplies & Costs	21,967	(1,966)	57,085	57,450	365	0.64%
Promotion/Public Relations	16,345	38,839	113,800	49,500	(64,300)	-56.50%
Tiger Dunlop	102	122	1,100	1,100	-	0.00%
Total Program	53,119	54,123	237,885	163,150	(74,735)	-31.42%
TOTAL EXPENDITURES	1,356,786	1,445,371	1,772,032	1,749,479	(22,553)	-1.27%
(SURPLUS)/DEFICIT - ACCRUAL	1,157,374	1,212,727	1,481,086	1,492,459	11,373	0.77%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(15,040)	(15,400)	(360)	2.39%
Add Capital Asset Expenditures	-	-	49,700	26,400	(23,300)	-46.88%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(104,500)	(71,255)	33,245	-31.81%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	1,157,374	1,212,727	1,411,246	1,432,204	20,958	1.49%

COUNTY OF HURON
MUSEUM
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	12,335	22,206	12,000	-	(12,000)	-100.00%
Total Provincial Grants	75,561	85,432	75,226	63,226	(12,000)	-15.95%
FEDERAL GRANTS						
Federal Project Grants	96,300	57,992	40,310	45,294	4,984	12.36%
Total Federal Grants	96,300	57,992	40,310	45,294	4,984	12.36%
OTHER REVENUE						
Admissions	6,049	17,495	15,000	15,000	-	0.00%
Donations	2,432	2,202	15,000	15,000	-	0.00%
Memberships	450	324	2,000	2,000	-	0.00%
Intra County Recoveries	3,675	5,686	4,540	3,000	(1,540)	-33.92%
Rent/Lease	315	222	5,000	5,000	-	0.00%
Sales	2,914	8,984	5,500	5,500	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Education Programs	638	2,658	4,500	4,500	-	0.00%
Reading Room Fees	97	146	1,000	1,000	-	0.00%
Archival Fees	130	620	2,000	2,000	-	0.00%
Total Other Revenue	16,700	38,987	54,540	53,000	(1,540)	-2.82%
TOTAL REVENUE	188,560	182,412	170,076	161,520	(8,556)	-5.03%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	431,894	440,098	438,910	531,858	92,948	21.18%
Salaries - Part Time	87,147	137,381	187,557	135,916	(51,641)	-27.53%
Salaries - Time Off in Lieu Owing	(1,505)	-	-	-	-	0.00%
Total Salaries	517,536	577,479	626,467	667,774	41,307	6.59%
BENEFITS						
Statutory Benefits	40,680	47,475	57,667	51,849	(5,818)	-10.09%
Extended Benefits	37,558	36,948	37,073	38,567	1,494	4.03%
OMERS	44,230	43,519	42,744	52,935	10,191	23.84%
Total Benefits	122,468	127,942	137,484	143,351	5,867	4.27%

COUNTY OF HURON
MUSEUM
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Salaries and Benefits	640,003	705,421	763,951	811,125	47,174	6.18%
EQUIPMENT						
Equipment Rentals/Leases	1,639	11,780	14,050	14,200	150	1.07%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	512	177	1,675	1,675	-	0.00%
Vehicle Lease & Operation	6,491	4,114	4,600	2,200	(2,400)	-52.17%
Total Equipment	8,642	16,071	20,325	18,075	(2,250)	-11.07%
PURCHASED SERVICE						
Audit	960	1,138	1,500	1,175	(325)	-21.67%
Consulting/Professional Fees	7,175	7,482	34,800	29,800	(5,000)	-14.37%
Insurance	2,778	3,600	3,600	4,236	636	17.67%
Occupational Accident Insurance	2,102	2,276	1,865	1,865	-	0.00%
Intra County Purchases	-	-	-	4,408	4,408	0.00%
Maintenance Contracts	644	1,381	700	700	-	0.00%
Printing (External)	1,684	137	5,000	5,000	-	0.00%
Total Purchased Service	15,343	16,014	47,465	47,184	(281)	-0.59%
OPERATIONAL						
Advertising	5,588	4,065	16,000	13,000	(3,000)	-18.75%
Associations/Memberships	1,783	3,659	3,475	3,475	-	0.00%
Bank Charges	2,716	3,779	3,000	3,000	-	0.00%
Conventions/Conferences	1,462	1,105	4,500	2,752	(1,748)	-38.84%
Office Expense	1,935	3,296	5,500	6,250	750	13.64%
Postage/Courier	205	870	1,250	1,000	(250)	-20.00%
Publications & Subscriptions	6,603	8,169	7,900	8,000	100	1.27%
Rent	365,184	345,184	365,184	365,184	-	0.00%
Staff Training	-	979	2,250	2,850	600	26.67%
Telecommunications	3,828	3,820	4,000	4,000	-	0.00%
Travel/Meals	61	467	3,000	1,900	(1,100)	-36.67%
Maintenance & Repairs/Building	-	-	-	7,500	7,500	0.00%
Depreciation - Capital Assets	23,791	16,036	15,040	19,013	3,973	26.41%
Total Operational	413,155	391,429	431,099	437,924	6,825	1.58%
PROGRAM						
Purchases from Fundraising	230	-	5,000	5,000	-	0.00%
Curatorial Supplies	4,506	2,423	4,850	4,950	100	2.06%
Exhibits	5,488	1,460	24,750	25,250	500	2.02%
Giftware	2,380	5,813	7,000	7,000	-	0.00%
Latimer Estate	-	-	2,500	2,800	300	12.00%

COUNTY OF HURON
MUSEUM
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Special Events	843	6,212	17,000	4,500	(12,500)	-73.53%
Winter Clothing and Uniforms	905	225	1,200	1,500	300	25.00%
Program Supplies & Costs	367	945	7,750	7,850	100	1.29%
Promotion/Public Relations	914	284	6,500	6,500	-	0.00%
Tiger Dunlop	102	122	1,100	1,100	-	0.00%
Total Program	15,734	17,485	77,650	66,450	(11,200)	-14.42%
TOTAL EXPENDITURES	1,092,877	1,146,421	1,340,490	1,380,758	40,268	3.00%
(SURPLUS)/DEFICIT - ACCRUAL	904,317	964,009	1,170,414	1,219,238	48,824	4.17%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(24,368)	(19,013)	5,355	-21.98%
Add Capital Asset Expenditures			45,500	26,400	(19,100)	-41.98%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(29,500)	(30,500)	(1,000)	3.39%
TOTAL COUNTY LEVY	904,317	964,009	1,162,046	1,196,125	34,079	2.93%

COUNTY OF HURON
MUSEUM - SPECIAL PROJECTS
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	16,653	16,653	0.00%
Total Federal Grants	-	-	-	16,653	16,653	0.00%
OTHER REVENUE						
Donations	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	16,653	16,653	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	-	-	-	14,744	14,744	0.00%
Total Salaries	-	-	-	14,744	14,744	0.00%
BENEFITS						
Statutory Benefits	-	-	-	1,339	1,339	0.00%
Total Benefits	-	-	-	1,339	1,339	0.00%
Total Salaries and Benefits	-	-	-	16,083	16,083	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	8,000	8,000	0.00%
Total Purchased Service	-	-	-	8,000	8,000	0.00%
OPERATIONAL						
Postage/Courier	-	-	-	100	100	0.00%
Total Operational	-	-	-	100	100	0.00%
TOTAL EXPENDITURES	-	-	-	24,183	24,183	0.00%

COUNTY OF HURON
MUSEUM - SPECIAL PROJECTS
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	7,530	7,530	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from Reserves				(7,255)	(7,255)	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	275	275	0.00%

COUNTY OF HURON
GAOL
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	5,351	4,975	19,870	20,000	130	0.65%
Total Federal Grants	5,351	4,975	19,870	20,000	130	0.65%
OTHER REVENUE						
Admissions	-	21,070	25,000	25,000	-	0.00%
Donations	-	648	1,500	1,500	-	0.00%
Miscellaneous Revenue	5,000	-	-	-	-	0.00%
Rent/Lease	500	-	1,500	1,500	-	0.00%
Sales	-	3,371	3,500	3,500	-	0.00%
Education Programs	-	2,220	6,500	6,500	-	0.00%
Total Other Revenue	5,500	27,310	38,000	38,000	-	0.00%
TOTAL REVENUE	10,851	32,285	57,870	58,000	130	0.22%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	4,761	26,579	29,601	30,137	536	1.81%
Total Salaries	4,761	27,041	29,601	30,137	536	1.81%
BENEFITS						
Statutory Benefits	438	2,341	2,691	2,811	120	4.46%
Extended Benefits	-	41	-	-	-	0.00%
OMERS	1,006	1,332	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	1,444	3,714	2,691	2,811	120	4.46%
Total Salaries and Benefits	6,204	30,755	32,292	32,948	656	2.03%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	131	1,000	-	(1,000)	-100.00%
Total Equipment	-	131	1,000	900	(100)	-10.00%
PURCHASED SERVICE						
Audit	291	341	450	350	(100)	-22.22%
Insurance	1,720	2,200	2,200	2,575	375	17.05%

COUNTY OF HURON
GAOL
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance Contracts	2,482	2,978	2,440	2,440	-	0.00%
Printing (External)	-	1,639	3,500	4,000	500	14.29%
Security	-	-	415	415	-	0.00%
Total Purchased Service	4,493	7,158	9,005	9,780	775	8.61%
OPERATIONAL						
Advertising	91	438	1,500	1,500	-	0.00%
Internet	-	-	-	-	-	0.00%
Rent	123,192	123,192	123,192	123,192	-	0.00%
Telecommunications	1,245	1,303	1,300	1,400	100	7.69%
Grounds Maintenance	-	-	200	200	-	0.00%
Janitorial	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	-	2,000	2,000	0.00%
Total Operational	124,528	124,933	126,192	128,292	2,100	1.66%
PROGRAM						
Curatorial Supples	178	604	500	500	-	0.00%
Exhibits	175	-	2,100	2,100	-	0.00%
Giftware	-	390	1,000	1,000	-	0.00%
Special Events	-	-	-	500	500	0.00%
Miscellaneous Program	-	-	-	-	-	0.00%
Program Supplies & Costs	-	-	4,335	4,600	265	6.11%
Promotion/Public Relations	5,699	733	7,500	7,500	-	0.00%
Total Program	6,052	1,727	15,435	16,200	765	4.96%
TOTAL EXPENDITURES	141,277	164,704	183,924	188,120	4,196	2.28%
(SURPLUS)/DEFICIT - ACCRUAL	130,426	132,419	126,054	130,120	4,066	3.23%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	130,426	132,419	126,054	130,120	4,066	3.23%

COUNTY OF HURON

Heritage Projects

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
PROGRAM						
Program Supplies & Costs	21,600	(2,911)	45,000	45,000	-	0.00%
Total Program	21,600	(2,911)	45,000	45,000	-	0.00%
TOTAL EXPENDITURES	21,600	(2,911)	45,000	45,000	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	21,600	(2,911)	45,000	45,000	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(20,000)	(20,000)	-	0.00%
TOTAL COUNTY LEVY	21,600	(2,911)	25,000	25,000	-	0.00%

COUNTY OF HURON
Cultural Programs
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	17,947	38,000	-	(38,000)	-100.00%
Total Provincial Grants	-	17,947	38,000	-	(38,000)	-100.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	37,500	37,500	0.00%
Federal Other Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	37,500	37,500	0.00%
OTHER REVENUE						
Donations	-	-	25,000	-	(25,000)	-100.00%
Total Other Revenue	-	-	25,000	-	(25,000)	-100.00%
TOTAL REVENUE	-	17,947	63,000	37,500	(25,500)	-40.48%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	73,207	76,284	76,895	78,442	1,547	2.01%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	73,207	76,284	76,895	78,442	1,547	2.01%
BENEFITS						
Statutory Benefits	5,204	6,416	5,918	6,154	236	3.99%
Extended Benefits	4,591	6,637	3,978	4,033	55	1.38%
OMERS	7,560	7,784	7,777	7,818	41	0.53%
Total Benefits	17,356	20,838	17,673	18,005	332	1.88%
Total Salaries and Benefits	90,562	97,122	94,568	96,447	1,879	1.99%
EQUIPMENT						
Equipment Rentals/Leases	-	2,213	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	150	150	-	0.00%
Total Equipment	-	2,213	150	150	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	1,100	-	(1,100)	-100.00%
Total Purchased Service	-	-	1,100	-	(1,100)	-100.00%

COUNTY OF HURON
Cultural Programs
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Office Expense	81	-	500	500	-	0.00%
Rent	300	-	300	300	-	0.00%
Staff Training	-	-	3,000	-	(3,000)	-100.00%
Telecommunications	-	-	-	600	600	0.00%
Travel/Meals	355	-	3,200	2,104	(1,096)	-34.25%
Total Operational	736	-	7,000	3,504	(3,496)	-49.94%
PROGRAM						
Promotion/Public Relations	9,733	37,822	99,800	35,500	(64,300)	-64.43%
Total Program	9,733	37,822	99,800	35,500	(64,300)	-64.43%
TOTAL EXPENDITURES	101,031	137,157	202,618	135,601	(67,017)	-33.08%
(SURPLUS)/DEFICIT - ACCRUAL	101,031	119,209	139,618	98,101	(41,517)	-29.74%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(12,500)	(13,500)	(1,000)	8.00%
TOTAL COUNTY LEVY	101,031	119,209	127,118	84,601	(42,517)	-33.45%



COUNTY OF HURON
2022 BUDGET

PLANNING and DEVELOPMENT

CORPORATION OF THE COUNTY OF HURON

Planning and Development Department

To: Warden and Members of County Council – Day 2
From: Sandra Weber, Director
Date: December 15, 2021
Subject: **Planning and Development
Proposed Work Plan and Budget for 2022**

BACKGROUND

The Planning and Development Department provides a range of services including land use planning, community development, sustainability planning, forest conservation, stewardship, climate change and energy. There are 3 sub-budgets including planning, water protection, forestry and stewardship. The budget accommodates the core functions of the Department and priority projects for the coming year.

COMMENTS

2021 Highlights

Under last year's work plan, the following achievements are noted:

Planning

- Processed 369 development applications processed under the Planning Act within legislated timelines (126 of those were severance applications);
- Final approval of 4 Plans of Subdivision (Goderich, South Huron, Central Huron) and draft approval of 7 Plans of Subdivision (Goderich, Bluewater, Central Huron, South Huron (2), North Huron and ACW);
- Huron County Official Plan 5 Year Review amendment approved by the Province and in full force and effect;
- Completed a Review of Planning Fees in co-operation with local municipalities to have an approved fee schedule in place for January 1st, 2022;
- Housing Friendly Review workshops with local municipalities;
- Delivered annual planning workshop for municipal staff on Records of Site Condition and Archaeological Assessments (33 participants with all municipalities participating);
- Assisted Housing and Property Services with identifying options for housing development on County owned properties, and assisted with funding applications;
- Hosted 3 themed meetings of the Sustainable Huron Steering Committee on Waste Reduction, Attainable Housing, and Perspectives on the Future of Agriculture;
- Implemented 2021 recommended actions from the county-wide Cycling Strategy (e.g. Advisory Committee meetings, Bike Month education, Ontario By Bike Webinar);
- Nearing completion of a new Secondary Plan for Bayfield and a 5 Year Review update of the ACW Official Plan;
- Celebrated the Planning and Development Department's 50th Anniversary with a presentation to County Council and an on-line staff reunion.

Water Protection

- Coordinated meetings of the Water Protection Steering Committee covering Stewardship & Partnerships in Huron County; Pandemic Environmental Impacts; Municipal Drains, and Perspectives on the Future of Agriculture;
- Projected to allocate \$450,000 in Clean Water Project funding by end of year 2021;
- Re-designed all Clean Water Project materials to make forms fillable and accessible (application can be submitted electronically);
- Overhauled Clean Water Project Website and communications in collaboration with Communications Team, adding additional FAQ and information for new applicants.

Forestry and Stewardship

- Monitored forest harvest activities from 140 Notices of Intent filed under the Forest Conservation By-law;
- Completed harvests in Hays, Moreland, Collins and Taylor Tracts contributing over \$25K to Forest Conservation Reserve;
- With assistance from Public Works, installed dual purpose parking areas and log landings in Redmond, Rodger, Collins, Adams and Taylor Tracts and graded several kilometres of logging roads and trails;
- Developed a new walking trail and foot bridge in the Moreland Tract;
- Confirmed up to \$20K in federal funding to develop accessible trails and parking in the Hays Tract south of Goderich;
- Sold \$18K worth of salvaged logs/lumber from trail maintenance operations via GovDeals.ca;
- In partnership with the Huron Stewardship Council, continued administration of \$223,795 through 2022 for the protection of species at risk and land stewardship; created 2 local jobs (1 seasonal position and long term contract position);
- Obtained at no cost and planted 1500 trees in collaboration with schools and private landowners;
- Collaborated with Ausable Bayfield Conservation Authority to create an educational campaign and materials regarding Species at Risk Conservation in lieu of in person events;
- Continued partnership with the Canada Conservation Corps program providing seasonal employment for 2 youth to assist with forestry and stewardship work at no cost to the County.

Climate Change and Energy

- Began implementing the County's Corporate Climate Change Adaptation Plan (2020-2025);
- Obtained 6-month free trial of EnergyCAP – energy monitoring software with automatic tracking of utility data, helping to streamline the County's energy tracking, monitor corporate; greenhouse gas emissions, save staff time and resources, assist with annual energy reporting, determine energy savings and identify inefficiencies;
- Developed and currently supporting the implementation of the County's Climate Lens Tool to integrate the consideration of adaptation and mitigation in decision making;
- Developed a High Performance Building Standard to increase the efficiency and resiliency of County facilities;
- Partnered with Wellington County to submit a funding application for a feasibility study to explore the development of a Regional Electric Vehicle Charging Network;
- Worked to raise awareness of the County's electric vehicle charging efforts in partnership with Economic Development and the Communications Team;
- Completed annual energy reporting for the County's facilities, as mandated by Ontario Regulation 507/18;
- Developed a mandate and expanded the focus of the County's Conservation & Climate Change Committee;
- Developed a Corporate Sustainability Blog on CountyNet, which is used by the Conservation & Climate Change Committee to raise awareness about environmental issues and share sustainability success stories across Departments;
- Worked with the County's Conservation and Climate Change Committee to support the implementation of the County's Conservation and Demand Management Plan, Single-Use Item Reduction Strategy, and Corporate Climate Change Adaptation Plan;

Covid-19 Initiatives

- Prepared and posted bi-weekly Health Minds Staff Newsletter to help with the important issue of staff mental health and wellbeing;
- Continued to improve online consultation processes (virtual public meetings, virtual pre-consultations, Huron County Connects, etc);
- Supported Community Recovery Efforts (participation on County Recovery Advisory Group, facilitated Howick Recovery Group).

Budget Summary

Notable changes in the budget for the coming year include:

Staffing: The Climate Change and Energy Specialist Contract is proposed to be included as a permanent full-time position within the Planning and Development Department. This position will allow work to advance implementation of the actions approved in the Corporate Climate Change Adaptation Plan, and the County Conservation Demand and Management Plan. Having a dedicated staff person is essential to moving this important Climate Change work forward and has been identified by all County Departments as being a benefit to the County. As a result, all County Departments are contributing to the salary based on proportional use of the service and finding savings in others areas to result in no net increase to the overall budget as a result of this position.

In 2021, the Department had 3 part-time staff filling a 1.2 full-time equivalent Administrative Assistant position. Upon retirement of 2 of the staff members, 1 full time position was hired to replace those staff and the other staff member reduced hours to a 0.2 FTE. There was an overall savings of approximately \$12,000 based on the restructuring of this position.

On September 15th, 2021, County Council ratified a motion to add a Manager of Planning position to the Department to help advance the long range planning work and to provide support to Planning staff on development applications. This results in an overall increase of 1 FTE position to the Department for 2022. This increase is partially offset by an estimated increase in revenue from planning application fees.

Planning: Planning Application Fees: Projected revenue from Planning Application Fees has been increased by \$100,000 which reflects the increased number of planning applications being processed and the increase in planning fees approved by County Council and local municipal Councils effective January 1, 2022.

Planning Projects: The Consulting budget remains the same for Planning projects. It includes \$12,500 to contribute collaboratively with Economic Development and Public Works on the development of an Active Transportation Plan to implement the recommendations of the Cycling Strategy which includes updating the Cycling Guide map, developing Cycling tourism itineraries, and addressing concerns related to risk management. Cycling is becoming increasingly important to economic development in Huron County and RTO4 is willing to contribute \$55,000 to complete this project.

Special Events: The Special Events budget line has been reduced by \$3000 as there were funds allocated last year to mark the Departments 50th Anniversary which was completed.

Clean Water Project: The Clean Water Project will continue to be offered and the County allocates \$450 000 to that project each year. The full \$450 000 has been allocated for 2021. An additional \$50,000 is being proposed in 2022 raising the total to \$500,000 if approved.

Climate Change and Energy Implementation: Costs associated with implementation of the Climate Change Adaptation Plan are proposed to be covered through individual Department budgets, the Forest Conservation reserve and the Sustainable Huron Reserve funds.

Work Plan

The Department’s core functions include land use planning, water protection, forestry and stewardship and climate change and energy reduction. Each division develops a detailed work plan for the year. Work for the coming year will include:

- Housing initiatives (Implementation of Housing Friendly Lens Review into planning documents, Pre-zoning and housing development ready sites through the development of a Housing Renewal Plan);
- Implementation of the County Climate Change Adaptation Plan;
- Continuing with process improvements in Planning, including the follow-up survey to applicants who have completed a planning application;
- Local Official Plan and Zoning By-law updates;
- Sustainable Huron, including implementing the Cycling Strategy through an Active Transportation Plan;
- Water Protection Steering Committee, including the Clean Water Program;
- Forest Conservation and Stewardship, including improvements to trails in County Forests for public use;

Funding Sources

The operating budgets for each of the program areas are funded as follows.

Program	County Levy	User Fees	External Grants
Planning	76.4%	23.5%	0.1%
Water Protection	100%	-	-
Forest Conservation & Stewardship	85%	15%	-
Climate Change and Energy	100%	-	-

Staff

In 2021, the Department had 3 part-time staff filling a 1.2 full-time equivalent Administrative Assistant position. Upon retirement of 2 of the staff members, 1 full time position was hired to replace those staff and the other staff member reduced hours to a 0.2 FTE. There was an overall savings of approximately \$12,000 based on the restructuring of this position.

The chart also reflects the addition of the Planning Manager position and the move of the Climate Change position from contract to full-time as outlined in the discussion above.

These changes result in an overall increase of 1 FTE position to the Department for 2022.

Status	Hours	2021 FTE	# Positions	2022 FTE Additions/Reductions	Total 2022 FTE
Regular	Full-time	13.0	13	+3.0	16.0
Regular	Part-time	1.2	1	-1.0 (Administrative Assistant job share position retirement replaced with one full-	0.2

Status	Hours	2021 FTE	# Positions	2022 FTE Additions/Reductions	Total 2022 FTE
				time staff moved to the row above)	
Occasional (students)	Full-time/Part-time	1.0	1	0.0	1.0
Temporary (project staff – Climate Change and Energy)	Full-time	1.0	1	-1.0 (moved to regular full-time with salary covered by all County Departments)	0
Total		16.2	18	1.0	17.2

FTE = Full Time Equivalents

OTHERS CONSULTED – Planning Manager, Senior Planners; Department program staff; Treasury staff; CAO.

BUDGET IMPACTS

Overall costs have been moderated by controlling operating expenses, and by securing external funding where possible. The attached budget would accommodate the core functions of the Department, plus priority projects for the coming year.

Original Signed by

Sandra Weber
Director

Original Signed by

Meighan Wark
CAO

County of Huron
Planning and Development
Total Capital Requirements
For the year ending December 31, 2022

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Planning-furniture/chairs/signage	Equipment	Regular Replacement	Medium	furniture/signage	2,500		
Planning - computer equipment new	Equipment	New	High	Laptop for Planning Mger p	2,000		
TOTAL CAPITAL FUNDING REQUEST					4,500	-	
LESS: DEPRECIATION					(9,457)		
NET CAPITAL FUNDING REQUIREMENTS					(4,957)		

COUNTY OF HURON
PLANNING - CONSOLIDATED
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	1,000	1,000	-	0.00%
Total Provincial Grants	-	-	1,000	1,000	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	9,408	-	-	-	0.00%
Total Federal Grants	-	9,408	-	-	-	0.00%
OTHER REVENUE						
Fees/Licenses	322,341	454,963	265,000	365,000	100,000	37.74%
Intra County Recoveries	-	-	-	87,585	87,585	0.00%
Sales	37,315	26,763	-	15,000	15,000	0.00%
Third Party Recoveries	89,644	96,092	73,225	35,000	(38,225)	-52.20%
Total Other Revenue	449,300	577,817	338,225	502,585	164,360	48.59%
TOTAL REVENUE	449,300	587,225	339,225	503,585	164,360	48.45%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,130,503	1,132,952	1,134,714	1,410,522	275,808	24.31%
Salaries - Part Time	220,662	249,576	268,600	152,332	(116,268)	-43.29%
Salaries - Time Off in Lieu Owing	5,077	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	13,000	13,000	0.00%
Total Salaries	1,356,242	1,382,528	1,403,314	1,575,854	172,540	12.30%
BENEFITS						
Statutory Benefits	86,497	105,343	100,809	112,268	11,459	11.37%
Extended Benefits	97,880	92,422	93,661	115,270	21,609	23.07%
OMERS	130,378	122,221	136,286	154,457	18,171	13.33%
Total Benefits	314,756	319,986	330,756	381,995	51,239	15.49%
Total Salaries and Benefits	1,670,997	1,702,514	1,734,070	1,957,849	223,779	12.90%
EQUIPMENT						
Equipment Rentals/Leases	2,137	14,875	15,000	19,200	4,200	28.00%
Equipment Repairs & Maint.	2,235	145	4,500	4,000	(500)	-11.11%

COUNTY OF HURON
PLANNING - CONSOLIDATED
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	1,255	2,383	2,500	3,000	500	20.00%
Vehicle Lease & Operation	3,627	5,420	4,800	4,800	-	0.00%
Total Equipment	9,253	22,823	26,800	31,000	4,200	15.67%
PURCHASED SERVICE						
Consulting/Professional Fees	91,830	22,395	53,500	35,000	(18,500)	-34.58%
Insurance	3,837	5,000	5,000	5,897	897	17.94%
Occupational Accident Insurance	3,237	4,551	3,730	3,730	-	0.00%
Intra County Purchases	43,045	54,399	37,051	37,051	-	0.00%
Legal Fees	8,298	22,437	20,000	25,000	5,000	25.00%
Printing (External)	1,735	3,433	5,750	5,750	-	0.00%
Total Purchased Service	151,982	112,215	125,031	112,428	(12,603)	-10.08%
OPERATIONAL						
Advertising	255	7,937	5,250	3,250	(2,000)	-38.10%
Associations/Memberships	6,913	8,230	8,350	8,500	150	1.80%
Bank Charges	25	30	50	50	-	0.00%
Conventions/Conferences	5,364	4,193	21,460	13,123	(8,337)	-38.85%
Office Expense	2,187	1,876	3,500	3,500	-	0.00%
Postage/Courier	500	4,888	6,100	6,100	-	0.00%
Publications & Subscriptions	2,197	3,038	2,100	2,100	-	0.00%
Rent	36,224	36,224	36,224	36,224	-	0.00%
Staff Training	12,054	1,263	9,000	11,000	2,000	22.22%
Telecommunications	6,360	6,635	8,300	7,800	(500)	-6.02%
Travel/Meals	12,791	6,606	20,900	11,560	(9,340)	-44.69%
Taxes	33,496	34,574	35,000	35,000	-	0.00%
Depreciation - Capital Assets	17,926	10,704	11,786	9,457	(2,329)	-19.76%
Total Operational	136,293	126,197	168,020	147,664	(20,356)	-12.12%
PROGRAM						
Special Events	865	2,557	7,000	4,000	(3,000)	-42.86%
Program Supplies & Costs	418,219	331,043	462,500	512,500	50,000	10.81%
Promotion/Public Relations	2,541	-	2,200	2,200	-	0.00%
Total Program	421,625	333,600	471,700	518,700	47,000	9.96%
TOTAL EXPENDITURES	2,390,151	2,297,349	2,525,621	2,767,641	242,020	9.58%
(SURPLUS)/DEFICIT - ACCRUAL	1,940,850	1,710,123	2,186,396	2,264,056	77,660	3.55%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(14,500)	(4,500)	10,000	-68.97%

COUNTY OF HURON
PLANNING - CONSOLIDATED
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Capital Asset Expenditures	-	-	14,500	4,500	(10,000)	-68.97%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(26,000)		26,000	-100.00%
TOTAL COUNTY LEVY	1,940,850	1,710,123	2,160,396	2,264,056	103,660	4.80%

COUNTY OF HURON
PLANNING SERVICES
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	1,000	1,000	-	0.00%
Total Provincial Grants	-	-	1,000	1,000	-	0.00%
OTHER REVENUE						
Fees/Licenses	312,591	449,923	255,000	355,000	100,000	39.22%
Intra County Recoveries	-	-	-	87,585	87,585	0.00%
Third Party Recoveries	251	(2,195)	10,000	10,000	-	0.00%
Total Other Revenue	312,842	447,728	265,000	452,585	187,585	70.79%
TOTAL REVENUE	312,842	457,136	266,000	453,585	187,585	70.52%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	980,273	968,841	969,528	1,238,065	268,537	27.70%
Salaries - Part Time	155,761	177,705	192,600	152,332	(40,268)	-20.91%
Salaries - Time Off in Lieu Owing	5,077	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	6,000	6,000	0.00%
Total Salaries	1,141,111	1,146,546	1,162,128	1,396,397	234,269	20.16%
BENEFITS						
Statutory Benefits	71,638	85,737	82,816	99,666	16,850	20.35%
Extended Benefits	84,251	78,719	79,704	100,529	20,825	26.13%
OMERS	114,242	104,993	118,933	136,503	17,570	14.77%
Total Benefits	270,131	269,449	281,453	336,698	55,245	19.63%
Total Salaries and Benefits	1,411,242	1,415,994	1,443,581	1,733,095	289,514	20.06%
EQUIPMENT						
Equipment Rentals/Leases	2,137	14,875	15,000	19,200	4,200	28.00%
Equipment Repairs & Maint.	-	-	1,000	500	(500)	-50.00%
Equipment Replacement New (under \$1,000)	1,242	1,660	1,500	2,000	500	33.33%
Total Equipment	3,379	16,536	17,500	21,700	4,200	24.00%
PURCHASED SERVICE						
Consulting/Professional Fees	81,971	20,387	30,000	24,000	(6,000)	-20.00%

COUNTY OF HURON
PLANNING SERVICES
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Insurance	3,837	5,000	5,000	5,897	897	17.94%
Occupational Accident Insurance	3,237	4,551	3,730	3,730	-	0.00%
Intra County Purchases	7,051	7,051	7,051	7,051	-	0.00%
Legal Fees	4,248	9,476	10,000	10,000	-	0.00%
Printing (External)	1,719	3,433	5,000	5,000	-	0.00%
Total Purchased Service	102,063	49,898	60,781	55,678	(5,103)	-8.40%
OPERATIONAL						
Advertising	-	7,736	5,000	3,000	(2,000)	-40.00%
Associations/Memberships	6,085	7,235	6,850	7,000	150	2.19%
Bank Charges	25	30	50	50	-	0.00%
Conventions/Conferences	4,389	4,193	18,000	9,663	(8,337)	-46.32%
Office Expense	1,702	1,621	3,000	3,000	-	0.00%
Postage/Courier	445	4,874	6,000	6,000	-	0.00%
Publications & Subscriptions	2,197	3,016	2,000	2,000	-	0.00%
Rent	30,187	30,187	30,187	30,187	-	0.00%
Staff Training	11,937	1,263	8,000	10,000	2,000	25.00%
Telecommunications	5,758	6,100	7,500	7,000	(500)	-6.67%
Travel/Meals	9,282	5,068	15,000	6,660	(8,340)	-55.60%
Depreciation - Capital Assets	17,926	10,704	11,786	9,457	(2,329)	-19.76%
Total Operational	89,933	82,027	113,373	94,017	(19,356)	-17.07%
PROGRAM						
Special Events	611	2,557	4,000	1,000	(3,000)	-75.00%
Promotion/Public Relations	2,541	-	2,000	2,000	-	0.00%
Total Program	3,152	2,557	6,000	3,000	(3,000)	-50.00%
TOTAL EXPENDITURES	1,609,770	1,567,012	1,641,235	1,907,490	266,255	16.22%
(SURPLUS)/DEFICIT - ACCRUAL	1,296,927	1,109,876	1,375,235	1,453,905	78,670	5.72%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(14,500)	(4,500)	10,000	-68.97%
Add Capital Asset Expenditures	-	-	12,000	4,500	(7,500)	-62.50%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	1,296,927	1,109,876	1,372,735	1,453,905	81,170	5.91%

COUNTY OF HURON
PLANNING SERVICES: Climate Change
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Fees/Licenses	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	57,765	62,195	38,225	-	(38,225)	-100.00%
Total Other Revenue	57,765	62,195	38,225	-	(38,225)	-100.00%
TOTAL REVENUE	57,765	62,195	38,225	-	(38,225)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	240	-	-	-	0.00%
Salaries - Part Time	53,582	71,871	76,000	-	(76,000)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	53,582	72,111	76,000	-	(76,000)	-100.00%
BENEFITS						
Statutory Benefits	4,183	6,568	5,931	-	(5,931)	-100.00%
Extended Benefits	-	37	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	4,183	6,605	5,931	-	(5,931)	-100.00%
Total Salaries and Benefits	57,765	78,716	81,931	-	(81,931)	-100.00%
TOTAL EXPENDITURES	57,765	78,716	81,931	-	(81,931)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	16,521	43,706	-	(43,706)	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%

COUNTY OF HURON
PLANNING SERVICES: Climate Change
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less: Transfer from accumulated surplus	-	-		-	-	0.00%
TOTAL COUNTY LEVY	-	16,521	43,706	-	(43,706)	-100.00%

COUNTY OF HURON
PLANNING - WATER SOURCE PROTECTION
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Councillor's Remuneration	-	-	-	7,000	7,000	0.00%
Total Salaries	-	-	-	7,000	7,000	0.00%
Total Salaries and Benefits	-	-	-	7,000	7,000	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	8,200	2,008	19,000	8,000	(11,000)	-57.89%
Printing (External)	-	-	500	500	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	8,200	2,008	19,500	8,500	(11,000)	-56.41%
OPERATIONAL						
Conventions/Conferences	340	-	1,710	1,710	-	0.00%
Travel/Meals	107	177	1,000	1,000	-	0.00%
Total Operational	447	177	2,710	2,710	-	0.00%
PROGRAM						
Special Events	-	-	500	500	-	0.00%
Program Supplies & Costs	390,163	310,804	450,000	500,000	50,000	11.11%
Total Program	390,163	310,804	450,500	500,500	50,000	11.10%
TOTAL EXPENDITURES	398,810	312,989	472,710	518,710	46,000	9.73%
(SURPLUS)/DEFICIT - ACCRUAL	398,810	312,989	472,710	518,710	46,000	9.73%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	398,810	312,989	472,710	518,710	46,000	9.73%

COUNTY OF HURON
PLANNING - FOREST CONSERVATION
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fees/Licenses	9,750	5,040	10,000	10,000	-	0.00%
Sales	37,315	26,763	-	15,000	15,000	0.00%
Third Party Recoveries	31,628	36,092	25,000	25,000	-	0.00%
Total Other Revenue	78,693	67,895	35,000	50,000	15,000	42.86%
TOTAL REVENUE	78,693	67,895	35,000	50,000	15,000	42.86%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	150,230	163,871	165,186	172,457	7,271	4.40%
Salaries - Part Time	11,319	-	-	-	-	0.00%
Total Salaries	161,549	163,871	165,186	172,457	7,271	4.40%
BENEFITS						
Statutory Benefits	10,676	13,039	12,062	12,602	540	4.48%
Extended Benefits	13,629	13,665	13,957	14,741	784	5.62%
OMERS	16,136	17,229	17,353	17,954	601	3.46%
Total Benefits	40,441	43,933	43,372	45,297	1,925	4.44%
Total Salaries and Benefits	201,990	207,803	208,558	217,754	9,196	4.41%
EQUIPMENT						
Equipment Repairs & Maint.	2,235	145	3,500	3,500	-	0.00%
Equipment Replacement New (under \$1,000)	13	723	1,000	1,000	-	0.00%
Vehicle Lease & Operation	3,627	5,420	4,800	4,800	-	0.00%
Total Equipment	5,875	6,288	9,300	9,300	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	1,659	-	4,500	3,000	(1,500)	-33.33%
Intra County Purchases	35,994	47,348	30,000	30,000	-	0.00%
Legal Fees	4,050	12,961	10,000	15,000	5,000	50.00%
Printing (External)	16	-	250	250	-	0.00%
Total Purchased Service	41,718	60,309	44,750	48,250	3,500	7.82%
OPERATIONAL						

COUNTY OF HURON
PLANNING - FOREST CONSERVATION
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Advertising	255	201	250	250	-	0.00%
Associations/Memberships	828	995	1,500	1,500	-	0.00%
Conventions/Conferences	634	-	1,750	1,750	-	0.00%
Office Expense	486	254	500	500	-	0.00%
Postage/Courier	55	13	100	100	-	0.00%
Publications & Subscriptions	-	22	100	100	-	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	117	-	1,000	1,000	-	0.00%
Telecommunications	602	536	800	800	-	0.00%
Travel/Meals	3,403	1,362	4,900	3,900	(1,000)	-20.41%
Taxes	33,496	34,574	35,000	35,000	-	0.00%
Total Operational	45,913	43,993	51,937	50,937	(1,000)	-1.93%
PROGRAM						
Special Events	254	-	2,500	2,500	-	0.00%
Program Supplies & Costs	28,056	20,238	12,500	12,500	-	0.00%
Promotion/Public Relations	-	-	200	200	-	0.00%
Total Program	28,310	20,238	15,200	15,200	-	0.00%
TOTAL EXPENDITURES	323,806	338,632	329,745	341,441	11,696	3.55%
(SURPLUS)/DEFICIT - ACCRUAL	245,113	270,738	294,745	291,441	(3,304)	-1.12%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	2,500	-	(2,500)	-100.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	245,113	270,738	297,245	291,441	(5,804)	-1.95%



COUNTY OF HURON
2022 BUDGET

Economic Development

CORPORATION OF THE COUNTY OF HURON

Planning and Development Department

To: Warden and Members of County Council – Day 2
From: Sandra Weber, Acting Director
Date: December 15, 2021
Subject: **Economic Development
Proposed Work Plan and Budget for 2022**

BACKGROUND

The following budget provides the Economic Development Department achievements for 2021 and the proposed budget and workplan for 2022 for economic development, tourism, local immigration partnership, small business enterprise centre, business retention and expansion, agricultural strategy, local immigration partnership, housing and workforce. The budget accommodates the core functions of the Department and priority projects for the coming year.

COMMENTS

2021 Highlights

Under last year's work plan, the following achievements are noted:

Economic Development

- The Huron County Economic Development Dashboard which includes social and economic indicators was launched and is available on-line at <https://www.huroncounty.ca/economic-development/dashboard/>. The dashboard is interactive, the data is downloadable and is updated regularly;
- Building permit data was collected from all local municipalities and compiled into a Construction Activity Report to be used to identify trends, evaluate the success of actions and to develop proactive strategies;
- For the first time, data on employment, output, and geographical distribution in Huron County's agri-food and manufacturing sectors has been included on the ConnectON platform. This is an economic development tool that provides geo-mapped data to support investment, business retention and growth across Ontario;
- The Department collaborated with the Food Venture Program which is designed for food and beverage entrepreneurs looking to start a business and learn more about the food industry; including virtual workshops and direct 1:1 mentorship. 21 entrepreneurs participated in the program;
- New Ag Products business development including 10 online product seminars and a Huron County/OHA hazelnut demonstration day;

- Nearing completion of the development of a new Ag Strategy which included hosting 6 roundtable meetings with stakeholders to gather input;
- A \$10,000 RED grant of matching funds supported the launch of the EDCO/468 Insider Mobile app which rewards people for exploring. Economic Development was chosen to build the app around the existing “Taste of Huron” brand with a focus on culinary tourism and local food and beverage products;
- Funds were allocated under the 2021 SLED program with 8 applications being approved for a grant of \$10,000 each;
- The State of Housing and Needs in Huron County research was completed, compiled and presented to County Council;
- The Huron County Economic Development website was modernized and updated;
- A new streamlined process was developed in co-operation with Treasury and Public Works for the Ontario’s West Coast Signage Program with the information available on the website;
- The BizMap created in 2020 continued to be kept up-to-date with a more streamlined process to confirm business updates.

Tourism

- The first Ontario’s West Coast Tourism Symposium held on January 25 & 26, 2021. Sixty tourism operators and stakeholders attended the two-day virtual sessions;
- The Tourism Adaptation and Recovery Program, a partnership between Huron County Economic Development and Regional Tourism Organization #4 (RTO4), provided \$100,000 in direct support to eighteen small and medium-sized enterprises and not-for-profits in Huron County’s tourism and hospitality or arts and culture sectors;
- New Huron Hygge was launched with over 35 events, activities, workshops and classes being offered in partnership with over 20 businesses, organizations and community groups; weekly virtual Huron Hygge concerts held in January/February with participation for the live streaming concerts averaged around 1,000 people/week with another 2,000 – 3,000 watching the concert video on Facebook each week;
- Updated Ontario’s West Coast Hiking Guide published including new public trails and Huron County Forest Tracts;
- New online event calendar developed for ontarioswestcoast.ca which syncs with local municipal calendars so events happening countywide are captured in one spot.
- A series of six “Greetings from Ontario’s West Coast” postcards (22,000) were mailed to households in Huron County and available at tourism information centres. The back of each postcard tells a story of an amazing vacation experience found on Ontario’s West Coast;
- Taste of Huron Vine & Ale Trail, a new digital and print brochure promoting our local breweries and wineries;

- Hundreds of new tourism marketing photos taken in September thanks to support from Regional Tourism Organization #4 including images with more diverse representation;
- Huron Harvest Table a joint virtual program between Economic Development and Cultural Services including a series of cooking videos to prepare a Thanksgiving dinner with locally sourced ingredients, a new Pie Trail and Fall hiking and photography promotions;
- New one-hour Equity, Diversity and Inclusion training video made available to tourism operators in the County free of charge until end of 2022. Training supported by workshop aimed at hospitality industry on adapting menus and customer service to meet needs of diverse visitors;
- Creation of the Huron County Wish Book 2021; this popular seasonal shop local campaign will take place again in 2022 in partnership with the Huron Chamber and all of our local BIAs and Chambers;
- New Taste of Huron website being developed in partnership with Community Futures Huron to be launched in late 2021 or early 2022.

Local Immigration Partnership

- Increased the visibility of settlement services in Huron County by developing a community referral brochure for Huron and Perth Counties on government funded services for newcomer families and distributed to schools boards and trained service providers across Huron and Perth Counties; and by facilitating the integrated referral process from Avon Maitland District School Board to IRCC-funded settlement services;
- Enhanced and promoted awareness of diversity in our communities by launching the Humanizing our Differences Campaign with 4 video segments, an extensive anti-racism multi-media resource list, 5 workshops that resulted in a total of 1,878-page visits on the IP webpage, 149 attendees for the workshops and over 12,000 engagements on Facebook
- Participated in the first ever Welcoming Week by creating a series of 4 videos and 4 stories about newcomer and resident welcoming experiences, hosting a webinar, and collaborating with Cultural Services to offer 3 events and distribute welcome bags for newcomers across the County;
- Launched survey on Experiences of Discrimination in Huron and Perth area with 596 completed, randomized surveys and created a report to share with the public on the survey results, as well as recommendations;
- Provided opportunities for service providers to increase awareness of newcomers needs by facilitating 4 workshops, and on yearly basis hosting 4 Immigration Council meetings, and 16 working group meetings;
- Increased opportunities for the Immigration Partnership and community organizations to interact with and learn from newcomers in the area by hosting 2

online information sessions for newcomers to increase knowledge-sharing; providing programming and resources to reduce youth newcomer isolation in schools; launching the Newcomer Youth Gab online sessions for Huron and Perth youth to build friendships and learn about their community;

- Were successful in receiving a grant to increase training and peer-led supports for newcomer youth through the Healthy Communities Initiative

Small Business

- Since the Digital Main Street 3.0 program launched on September 3, 2021, staff have provided their services to 58 businesses. 15 businesses in Huron County have applied for the grant and 11 have received the grant to date. Staff are also supporting businesses with social media, search engine optimization and various other digital tools that can positively impact local businesses.
- Under the Summer Company Program, 6 students were successful in receiving grants for their small business ventures;
- As part of Small Business Week, October 17-23, 2021, Economic Development staff delivered a coffee break to 25 small business in Huron County in appreciation and thanks for the many challenges they have faced during the pandemic;
- There have been 381 one-on-one business and entrepreneur coaching sessions;
- 91 Small Business Webinars have been held on topics such as Starting a Business, Financial Management, Cash Flow, How to Write a Business Plan, How to Use Quickbooks, How to Manage HR, Social Media, etc.; with a total of 2077 people participating;
- 2021 Spring intake of Starter Company Plus had two successful candidates for grants of \$5000 each; with another intake planned for the Fall of this year;

Covid-19 Initiatives

- Supported Community and Economic Recovery Efforts by co-ordinating the Huron County Recovery Advisory Group meetings monthly;
- Continued to improve online communications (virtual business webinars, virtual business consultations, Huron County Connects, etc);

Budget Summary

Revenue

We expect the County will receive \$418,091 in Provincial and Federal grants (24% of the proposed budget) to deliver the Small Business Centre, Starter Company Plus, Summer Company, Business Retention, and Immigration (LIP) programs. The following breakdown identifies the County contribution towards these programs.

Program	Total Expense	% External Funded
Small Business Centre	\$339,760	40%
Digital Main Street	\$ 45,000	100%
Business Retention	\$ 40,317	50%
Immigration (LIP)	\$230,044	94%

The Small Business Enterprise Centre funding agreement with the Province will end in March, 2022. A new agreement is anticipated and has been included in the 2022 to be prepared if a new agreement can be executed. The Local Immigration Partnership program has a 5 year funding agreement with the Federal Government until 2025.

Expenditures

Overall, the costs of the Department have largely stayed the same with some adjustments within the budget. In 2021, a number of Tourism marketing events and projects e.g. printing and distribution of Tourism Guide, updated Cycling Guide, Familiarization Tours, Art Crawl, etc. were put on hold due to COVID-19. These projects are expected to proceed in 2022 and there is a carry forward of funds (\$60,000) for these projects. In addition, the SLED grants in the amount of \$80,000 (8 projects at \$10,000 each) that were approved in 2021 will not be completed until March, 2022 and those funds are carried forward into the 2022 budget. The total funds being carried forward is \$140,000. An additional carryforward was included for 2021 salary savings to support the Housing Renewal project in the amount of \$16,500.

The Consulting budget line includes \$75,000 to contribute collaboratively with Planning and Development and Public Works on the development of an Active Transportation Plan to implement the recommendations of the Cycling Strategy. This includes updating the Cycling Guide map, addressing concerns related to risk management, as well as developing cycling itineraries for cycling tourism. Cycling is becoming increasingly important to economic development in Huron County and RTO4 is willing to contribute \$55,000 to help offset the cost of the Plan.

As approved at the November 17th, 2021 County Council meeting, approximately \$93,000 of unspent Economic Development staff salaries (due to leave) are being allocated to the development of a Housing Renewal Plan. The Plan will identify opportunities to create more affordable housing units, ensure that the County maintains

a series of 'shovel ready' properties for housing investment, and position the Corporation to respond efficiently and effectively to grant opportunities relating to affordable housing.

OTHERS CONSULTED – Economic Development staff; Treasury staff; CAO.

BUDGET IMPACTS

Overall costs have been moderated by controlling operating expenses, and by securing external funding where possible. The attached budget would accommodate the core functions of the Department, plus priority projects for the coming year.

Original Signed by

Vicki Lass
Director

Original Signed by

Meighan Wark
CAO

County of Huron
Economic Development
Total Capital Requirements
For the year ending December 31, 2021

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Office Furniture/signage	Equipment	New	Medium	Furniture/signage	\$ 6,000		
TOTAL CAPITAL FUNDING REQUEST					6,000	-	
LESS: DEPRECIATION					(8,117)		
NET CAPITAL FUNDING REQUIREMENTS					(2,117)		

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	118,619	41,766	88,400	88,400	-	0.00%
Provincial Project Grants	127,336	143,901	163,500	113,500	(50,000)	-30.58%
Total Provincial Grants	245,955	185,666	251,900	201,900	(50,000)	-19.85%
FEDERAL GRANTS						
Federal Project Grants	105,113	195,094	151,892	216,191	64,300	42.33%
Total Federal Grants	105,113	195,094	151,892	216,191	64,300	42.33%
OTHER REVENUE						
Miscellaneous Revenue	-	-	-	10,000	10,000	0.00%
Intra County Recoveries	-	-	20,000	-	(20,000)	-100.00%
Third Party Recoveries	50,767	36,821	-	75,000	75,000	0.00%
Total Other Revenue	50,767	36,821	20,000	85,000	65,000	325.00%
TOTAL REVENUE	401,835	417,581	423,792	503,091	79,300	18.71%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	501,072	501,411	562,651	465,998	(96,653)	-17.18%
Salaries - Part Time	128,463	175,187	174,644	277,074	102,430	58.65%
Salaries - Time Off in Lieu Owing	3,282	-	-	-	-	0.00%
Councillor's Remuneration	10,354	13,578	7,500	7,500	-	0.00%
	643,171	690,176	744,795	750,572	5,777	0.78%
BENEFITS						
Statutory Benefits	46,967	62,930	61,676	63,386	1,710	2.77%
Extended Benefits	39,747	38,678	47,627	47,310	(317)	-0.67%
OMERS	50,797	48,685	52,026	50,589	(1,437)	-2.76%
Total Benefits	137,511	150,293	161,329	161,285	(44)	-0.03%
Total Salaries and Benefits	780,682	840,470	906,124	911,857	5,733	0.63%
EQUIPMENT						
Equipment Rentals/Leases	1,788	9,107	2,592	11,892	9,300	358.80%
Equipment Repairs & Maint.	-	-	500	500	-	0.00%

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	138	-	500	500	-	0.00%
Total Equipment	1,926	9,107	3,592	12,892	9,300	258.91%
PURCHASED SERVICE						
Audit	2,000	-	-	-	-	0.00%
Consulting/Professional Fees	72,059	155,636	118,380	215,272	96,892	81.85%
Insurance	3,175	4,000	2,400	4,734	2,334	97.25%
Intra County Purchases	11,008	1,251	3,000	4,941	1,941	64.70%
Legal Fees	-	-	-	-	-	0.00%
Maintenance Contracts	1,192	461	4,539	4,539	-	0.00%
Printing (External)	7,249	15,090	28,000	38,000	10,000	35.71%
Total Purchased Service	96,684	176,439	156,319	267,486	111,167	71.12%
OPERATIONAL						
Advertising	64,130	18,501	48,500	48,500	-	0.00%
Associations/Memberships	1,756	3,476	3,940	3,940	-	0.00%
Bank Charges	25	30	-	-	-	0.00%
Conventions/Conferences	6,048	837	11,000	6,727	(4,273)	-38.85%
Internet	531	575	750	750	-	0.00%
Miscellaneous Admin.	3,160	-	-	-	-	0.00%
Office Expense	4,467	1,747	7,000	7,000	-	0.00%
Postage/Courier	10,000	4,200	10,500	10,500	-	0.00%
Publications & Subscriptions	9,512	18,680	11,700	11,700	-	0.00%
Rent	27,984	42,414	42,261	42,261	-	0.00%
Staff Training	1,849	6,808	10,412	10,250	(162)	-1.55%
Telecommunications	7,020	6,007	8,000	8,000	-	0.00%
Travel/Meals	7,959	5,817	26,608	27,315	707	2.66%
Depreciation - Capital Assets	22,754	14,358	33,727	8,117	(25,610)	-75.93%
Total Operational	167,196	123,450	214,398	185,060	(29,338)	-13.68%
PROGRAM						
Special Events	1,489	-	25,547	23,500	(2,047)	-8.01%
County Events	2,783	317	15,000	15,000	-	0.00%
Miscellaneous Program	15,619	22,974	19,350	28,150	8,800	45.48%
Program Supplies & Costs	154,511	107,533	398,894	432,007	33,113	8.30%
Promotion/Public Relations	1,609	838	2,000	2,000	-	0.00%
Total Program	176,011	131,661	460,791	500,657	39,867	8.65%
TOTAL EXPENDITURES	1,222,498	1,281,126	1,741,223	1,877,952	136,729	7.85%
(SURPLUS)/DEFICIT - ACCRUAL	820,663	863,545	1,317,432	1,374,861	57,429	4.36%

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(27,500)	(6,000)	21,500	-78.18%
Add Capital Asset Expenditures	-	-	27,500	6,000	(21,500)	-78.18%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(140,000)	(206,500)	(66,500)	47.50%
TOTAL COUNTY LEVY	820,663	863,545	1,177,432	1,168,361	(9,071)	-0.77%

COUNTY OF HURON
Economic Development - Board
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	-	-	-	-	-	0.00%
Councillor's Remuneration	10,354	13,578	7,500	7,500	-	0.00%
Total Salaries	10,354	13,578	7,500	7,500	-	0.00%
BENEFITS						
Statutory Benefits	483	485	-	-	-	0.00%
Total Benefits	483	485	-	-	-	0.00%
Total Salaries and Benefits	10,836	14,063	7,500	7,500	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Conventions/Conferences	-	-	2,500	1,529	(971)	-38.84%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Travel/Meals	882	277	1,000	646	(354)	-35.40%
Total Operational	882	277	3,500	2,175	(1,325)	-37.86%
PROGRAM						
Program Supplies & Costs	-	287	50,000	50,000	-	0.00%
Total Program	-	287	50,000	50,000	-	0.00%
TOTAL EXPENDITURES	11,719	14,628	61,000	59,675	(1,325)	-2.17%
(SURPLUS)/DEFICIT - ACCRUAL	11,719	14,628	61,000	59,675	(1,325)	-2.17%
LEVY BASED ADJUSTMENTS						

COUNTY OF HURON
Economic Development - Board
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(50,000)	(50,000)	-	0.00%
TOTAL COUNTY LEVY	11,719	14,628	11,000	9,675	(1,325)	-12.05%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - SUMMARY ALL SBEC

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	118,619	41,766	88,400	88,400	-	0.00%
Provincial Project Grants	75,927	45,815	48,500	48,500	-	0.00%
Total Provincial Grants	194,546	87,581	136,900	136,900	-	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	900	-	-	-	0.00%
Total Other Revenue	-	900	-	-	-	0.00%
TOTAL REVENUE	194,546	88,481	136,900	136,900	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	121,841	118,789	142,783	99,439	(43,344)	-30.36%
Salaries - Part Time	8,999	12,330	-	38,014	38,014	0.00%
Total Salaries	130,839	131,119	142,783	137,453	(5,330)	-3.73%
BENEFITS						
Statutory Benefits	10,380	11,114	12,740	12,503	(237)	-1.86%
Extended Benefits	10,370	11,017	13,276	12,460	(816)	-6.15%
OMERS	11,697	10,996	13,094	11,523	(1,571)	-12.00%
Total Benefits	32,447	33,127	39,110	36,486	(2,624)	-6.71%
Total Salaries and Benefits	163,286	164,246	181,893	173,939	(7,954)	-4.37%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Audit	2,000	-	-	-	-	0.00%
Consulting/Professional Fees	11,101	24,050	26,000	26,000	-	0.00%
Insurance	-	-	-	-	-	0.00%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - SUMMARY ALL SBEC

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	13,101	24,050	26,000	26,000	-	0.00%
OPERATIONAL						
Advertising	8,092	10,307	20,000	20,000	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	1,000	612	(388)	-38.80%
Office Expense	1,553	133	4,500	4,500	-	0.00%
Rent	10,500	22,500	22,500	22,500	-	0.00%
Staff Training	1,318	339	3,500	3,500	-	0.00%
Telecommunications	849	1,697	2,000	2,000	-	0.00%
Travel/Meals	957	1,497	4,500	2,906	(1,594)	-35.42%
Total Operational	24,199	36,472	58,000	56,018	(1,982)	-3.42%
PROGRAM						
Special Events	-	-	-	-	-	0.00%
County Events	2,783	317	15,000	15,000	-	0.00%
Miscellaneous Program	15,306	21,600	15,000	15,000	-	0.00%
Program Supplies & Costs	27,295	45,753	55,000	55,000	-	0.00%
Promotion/Public Relations	1,425	-	-	-	-	0.00%
Total Program	46,808	67,670	85,000	85,000	-	0.00%
TOTAL EXPENDITURES	247,395	292,438	350,893	340,957	(9,936)	-2.83%
(SURPLUS)/DEFICIT - ACCRUAL	52,849	203,957	213,993	204,057	(9,936)	-4.64%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	52,849	203,957	213,993	204,057	(9,936)	-4.64%

COUNTY OF HURON
Economic Development
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	8,366	65,000	20,000	(45,000)	-69.23%
Total Provincial Grants	-	8,366	65,000	20,000	(45,000)	-69.23%
OTHER REVENUE						
Intra County Recoveries	-	-	20,000	-	(20,000)	-100.00%
Third Party Recoveries	50,767	35,921	-	75,000	75,000	0.00%
Total Other Revenue	50,767	35,921	20,000	85,000	65,000	325.00%
TOTAL REVENUE	50,767	44,287	85,000	105,000	20,000	23.53%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	355,049	352,341	378,394	359,678	(18,716)	-4.95%
Salaries - Part Time	12,651	70,857	68,017	96,257	28,240	41.52%
Total Salaries	370,982	423,197	446,411	455,935	9,524	2.13%
BENEFITS						
Statutory Benefits	25,610	34,327	35,318	36,823	1,505	4.26%
Extended Benefits	27,772	26,200	34,017	34,512	495	1.46%
OMERS	36,306	35,103	38,325	38,447	122	0.32%
Total Benefits	89,687	95,630	107,660	109,782	2,122	1.97%
Total Salaries and Benefits	460,670	518,827	554,071	565,717	11,646	2.10%
EQUIPMENT						
Equipment Rentals/Leases	1,788	9,107	2,592	11,892	9,300	358.80%
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	138	-	500	500	-	0.00%
Total Equipment	1,926	9,107	3,592	12,892	9,300	258.91%
PURCHASED SERVICE						
Consulting/Professional Fees	53,677	79,111	80,000	135,000	55,000	68.75%
Insurance	3,175	4,000	2,400	4,734	2,334	97.25%
Intra County Purchases	11,008	51	3,000	4,941	1,941	64.70%
Corporate Service Allocations	-	-	-	-	-	0.00%

COUNTY OF HURON
Economic Development
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	-	-	-	-	-	0.00%
Maintenance Contracts	1,192	461	4,539	4,539	-	0.00%
Printing (External)	7,249	15,090	28,000	38,000	10,000	35.71%
Total Purchased Service	76,302	98,713	117,939	187,214	69,275	58.74%
OPERATIONAL						
Advertising	51,984	8,194	28,500	28,500	-	0.00%
Associations/Memberships	1,756	3,476	3,940	3,940	-	0.00%
Conventions/Conferences	6,048	837	7,500	4,586	(2,914)	-38.85%
Internet	531	575	750	750	-	0.00%
Miscellaneous Admin.	3,160	-	-	-	-	0.00%
Office Expense	2,536	1,297	2,500	2,500	-	0.00%
Postage/Courier	10,000	4,200	10,500	10,500	-	0.00%
Publications & Subscriptions	8,582	18,680	11,700	11,700	-	0.00%
Rent	11,484	13,914	13,761	13,761	-	0.00%
Staff Training	77	5,915	5,000	6,000	1,000	20.00%
Telecommunications	5,488	4,311	6,000	6,000	-	0.00%
Travel/Meals	3,206	403	5,000	6,458	1,458	29.16%
Depreciation - Capital Assets	22,754	14,358	33,727	8,117	(25,610)	-75.93%
Total Operational	127,630	76,190	128,878	102,812	(26,066)	-20.23%
PROGRAM						
Special Events	98	-	22,000	22,000	-	0.00%
Administration (COA)	-	-	-	-	-	0.00%
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	124,697	49,241	288,560	306,500	17,940	6.22%
Promotion/Public Relations	184	838	2,000	2,000	-	0.00%
Total Program	124,980	50,079	312,560	330,500	17,940	5.74%
TOTAL EXPENDITURES	791,507	752,916	1,117,040	1,199,135	82,095	7.35%
(SURPLUS)/DEFICIT - ACCRUAL	740,741	708,629	1,032,040	1,094,135	62,095	6.02%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(27,500)	(6,000)	21,500	-78.18%
Add Capital Asset Expenditures			27,500	6,000	(21,500)	-78.18%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	740,741	708,629	1,032,040	1,094,135	62,095	6.02%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	118,619	41,766	88,400	88,400	-	0.00%
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	118,619	41,766	88,400	88,400	-	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	900	-	-	-	0.00%
Total Other Revenue	-	900	-	-	-	0.00%
TOTAL REVENUE	118,619	42,666	88,400	88,400	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	57,339	61,877	76,843	51,901	(24,942)	-32.46%
Salaries - Part Time	8,999	12,330	-	38,014	38,014	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	66,337	74,207	76,843	89,915	13,072	17.01%
BENEFITS						
Statutory Benefits	5,346	5,993	7,036	8,165	1,129	16.05%
Extended Benefits	4,778	6,355	6,820	6,330	(490)	-7.18%
OMERS	5,414	6,020	6,916	7,245	329	4.76%
Total Benefits	15,537	18,368	20,772	21,740	968	4.66%
Total Salaries and Benefits	81,875	92,575	97,615	111,655	14,040	14.38%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Audit	2,000	-	-	-	-	0.00%
Consulting/Professional Fees	8,121	20,449	22,500	22,500	-	0.00%
Total Purchased Service	10,121	20,449	22,500	22,500	-	0.00%

COUNTY OF HURON

**Economic Development - Small Business Enterprise Centre
Budget for the year ending December 31, 2022**

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	5,148	7,461	15,000	15,000	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	1,000	612	(388)	-38.80%
Office Expense	1,553	91	3,500	3,500	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Publications & Subscriptions	930	-	-	-	-	0.00%
Rent	10,500	22,500	22,500	22,500	-	0.00%
Staff Training	1,318	339	3,000	3,000	-	0.00%
Telecommunications	849	1,697	2,000	2,000	-	0.00%
Travel/Meals	957	1,497	2,000	406	(1,594)	-79.70%
Total Operational	21,255	33,584	49,000	47,018	(1,982)	-4.04%
PROGRAM						
Special Events	-	-	-	-	-	0.00%
County Events	2,783	317	15,000	15,000	-	0.00%
Program Supplies & Costs	4,795	15,753	25,000	25,000	-	0.00%
Promotion/Public Relations	-	-	-	-	-	0.00%
Total Program	7,578	16,070	40,000	40,000	-	0.00%
TOTAL EXPENDITURES	120,828	162,678	209,115	221,173	12,058	5.77%
(SURPLUS)/DEFICIT - ACCRUAL	2,209	120,012	120,715	132,773	12,058	9.99%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	2,209	120,012	120,715	132,773	12,058	9.99%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Starter Plus
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	42,927	21,263	21,000	21,000	-	0.00%
Total Provincial Grants	42,927	21,263	21,000	21,000	-	0.00%
TOTAL REVENUE	42,927	21,263	21,000	21,000	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	32,250	30,122	32,970	23,769	(9,201)	-27.91%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	32,250	30,122	32,970	23,769	(9,201)	-27.91%
BENEFITS						
Statutory Benefits	2,517	2,560	2,852	2,169	(683)	-23.95%
Extended Benefits	2,851	2,331	3,228	3,065	(163)	-5.05%
OMERS	3,141	2,488	3,089	2,139	(950)	-30.75%
Total Benefits	8,510	7,379	9,169	7,373	(1,796)	-19.59%
Total Salaries and Benefits	40,759	37,501	42,139	31,142	(10,997)	-26.10%
PURCHASED SERVICE						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	2,467	2,442	2,000	2,000	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	2,467	2,442	2,000	2,000	-	0.00%
OPERATIONAL						
Office Expense	-	42	-	-	-	0.00%
Rent	-	-	-	-	-	0.00%
Travel/Meals	-	-	1,000	1,000	-	0.00%
Total Operational	-	42	1,000	1,000	-	0.00%
PROGRAM						
Miscellaneous Program	356	-	-	-	-	0.00%
Program Supplies & Costs	22,500	30,000	30,000	30,000	-	0.00%
Total Program	22,856	30,000	30,000	30,000	-	0.00%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Starter Plus

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL EXPENDITURES	66,082	69,985	75,139	64,142	(10,997)	-14.64%
(SURPLUS)/DEFICIT - ACCRUAL	23,155	48,722	54,139	43,142	(10,997)	-20.31%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	23,155	48,722	54,139	43,142	(10,997)	-20.31%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Summer Company
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	33,000	24,552	27,500	27,500	-	0.00%
Total Provincial Grants	33,000	24,552	27,500	27,500	-	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	33,000	24,552	27,500	27,500	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	32,252	26,790	32,970	23,769	(9,201)	-27.91%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	32,252	26,790	32,970	23,769	(9,201)	-27.91%
BENEFITS						
Statutory Benefits	2,517	2,561	2,852	2,169	(683)	-23.95%
Extended Benefits	2,740	2,331	3,228	3,065	(163)	-5.05%
OMERS	3,142	2,488	3,089	2,139	(950)	-30.75%
Total Benefits	8,399	7,380	9,169	7,373	(1,796)	-19.59%
Total Salaries and Benefits	40,652	34,170	42,139	31,142	(10,997)	-26.10%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	513	1,159	1,500	1,500	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	513	1,159	1,500	1,500	-	0.00%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Summer Company

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	2,944	2,845	5,000	5,000	-	0.00%
Office Expense	-	-	1,000	1,000	-	0.00%
Staff Training	-	-	500	500	-	0.00%
Travel/Meals	-	-	1,500	1,500	-	0.00%
Total Operational	2,944	2,845	8,000	8,000	-	0.00%
PROGRAM						
Special Events	-	-	-	-	-	0.00%
Miscellaneous Program	14,950	21,600	15,000	15,000	-	0.00%
Promotion/Public Relations	1,425	-	-	-	-	0.00%
Total Program	16,375	21,600	15,000	15,000	-	0.00%
TOTAL EXPENDITURES	60,484	59,775	66,639	55,642	(10,997)	-16.50%
(SURPLUS)/DEFICIT - ACCRUAL	27,484	35,222	39,139	28,142	(10,997)	-28.10%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	27,484	35,222	39,139	28,142	(10,997)	-28.10%

COUNTY OF HURON
Economic Development - DIGITAL MAINSTREET
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	51,409	89,720	50,000	45,000	(5,000)	-10.00%
Total Provincial Grants	51,409	89,720	50,000	45,000	(5,000)	-10.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	51,409	89,720	50,000	45,000	(5,000)	-10.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	5,705	34,729	-	(34,729)	-100.00%
Salaries - Part Time	36,906	-	-	26,951	26,951	0.00%
Total Salaries	36,906	5,705	34,729	26,951	(7,778)	-22.40%
BENEFITS						
Statutory Benefits	3,316	6,908	3,294	2,627	(667)	-20.25%
Extended Benefits	33	50	54	54	-	0.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	3,349	6,958	3,348	2,681	(667)	-19.92%
Total Salaries and Benefits	40,255	12,663	38,077	29,632	(8,445)	-22.18%
PURCHASED SERVICE						
Consulting/Professional Fees	-	60	-	-	-	0.00%
Total Purchased Service	-	60	-	-	-	0.00%
OPERATIONAL						
Advertising	4,054	-	-	-	-	0.00%
Office Expense	379	317	-	-	-	0.00%
Telecommunications	684	-	-	-	-	0.00%
Travel/Meals	1,949	3,554	11,923	15,368	3,445	28.89%
Total Operational	7,066	3,872	11,923	15,368	3,445	28.89%
TOTAL EXPENDITURES	47,321	16,595	50,000	45,000	(5,000)	-10.00%

COUNTY OF HURON
Economic Development - DIGITAL MAINSTREET
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	(4,089)	(73,124)	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(4,089)	(73,124)	-	-	-	0.00%

COUNTY OF HURON
Economic Development - Immigration
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	105,113	195,094	151,892	156,312	4,421	2.91%
Total Federal Grants	105,113	195,094	151,892	156,312	4,421	2.91%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	105,113	195,094	151,892	156,312	4,421	2.91%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	24,183	24,577	6,745	6,881	136	2.02%
Salaries - Part Time	69,907	92,000	106,627	115,852	9,225	8.65%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	94,090	116,576	113,372	122,733	9,361	8.26%
BENEFITS						
Statutory Benefits	7,179	10,097	10,324	11,433	1,109	10.74%
Extended Benefits	1,573	1,410	280	284	4	1.43%
OMERS	2,795	2,586	607	619	12	1.98%
Total Benefits	11,546	14,093	11,211	12,336	1,125	10.03%
Total Salaries and Benefits	105,635	130,669	124,583	135,069	10,486	8.42%
PURCHASED SERVICE						
Consulting/Professional Fees	7,281	52,415	12,380	13,600	1,220	9.85%
Intra County Purchases	-	1,200	-	-	-	0.00%
Total Purchased Service	7,281	53,615	12,380	13,600	1,220	9.85%
OPERATIONAL						
Rent	6,000	6,000	6,000	6,000	-	0.00%

COUNTY OF HURON
Economic Development - Immigration
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Staff Training	454	554	1,912	750	(1,162)	-60.77%
Travel/Meals	965	86	4,185	1,937	(2,248)	-53.71%
Total Operational	7,419	6,639	12,097	8,687	(3,410)	-28.19%
PROGRAM						
Special Events	1,390	-	3,547	1,500	(2,047)	-57.70%
Purchase of Service	-	-	-	-	-	0.00%
Miscellaneous Program	313	1,374	4,350	4,350	-	0.00%
Program Supplies & Costs	2,519	12,252	5,334	10,100	4,766	89.35%
Total Program	4,223	13,626	13,231	15,950	2,720	20.55%
TOTAL EXPENDITURES	124,557	204,550	162,290	173,306	11,016	6.79%
(SURPLUS)/DEFICIT - ACCRUAL	19,444	9,456	10,399	16,994	6,595	63.43%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	19,444	9,456	10,399	16,994	6,595	63.43%

COUNTY OF HURON

Economic Development - NEWCOMER (3400-3425)

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	-	-	-	59,879	59,879	0.00%
Federal Other Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	59,879	59,879	0.00%
TOTAL REVENUE	-	-	-	59,879	59,879	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	40,672	40,672	0.00%
Total Purchased Service	-	-	-	40,672	40,672	0.00%
OPERATIONAL						
Rent	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	-	-	-	0.00%
Miscellaneous Program	-	-	-	8,800	8,800	0.00%
Program Supplies & Costs	-	-	-	10,407	10,407	0.00%
Total Program	-	-	-	19,207	19,207	0.00%

COUNTY OF HURON

Economic Development - NEWCOMER (3400-3425)

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL EXPENDITURES	-	-	-	59,879	59,879	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			-	-	-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%



COUNTY OF HURON
2022 BUDGET

Homes for the Aged

Huron County Homes for the Aged – Budget Proposal for 2022

Huronview and Huronlea Homes for the Aged Heartland and Highland Apartments

Executive Summary

The Homes for the Aged 2022 budget proposes the same core services to the long term care residents of Huronview and Huronlea as in 2021. Management of the COVID-19 pandemic continues to be our main priority. It is anticipated, but not guaranteed that the province will continue to fund Long Term Care Homes for pandemic costs, as seen in 2020 and 2021. Unforeseen expenses related to COVID-19 will be addressed as they occur.

Revenues

The County contribution to operate the two homes and apartments in 2022 is projected to be \$4,402,540.

79% of the Homes' revenue are from sources other than the County contribution which consists of provincial grants, resident revenue, rental income and miscellaneous revenue.

For 2022, the Homes provincial operating grant revenue is anticipated to increase \$1,656,527 or 16.76% from 2021. One-time ministry COVID relief funding of \$316,500 is also being included to offset additional staffing lines and additional COVID expenditures being added to support resident care and services. Additionally, \$952,600 is also included in this increase to support the required increase in resident care requirements for both Direct Care staff and Allied Health Professionals.

Revenue from both Heartland Apartments in Clinton and Highland Apartments in Brussels has been decreased to compensate for empty apartments that are being used to temporarily store pandemic PPE (Personal Protective Equipment) and for agency staff accommodations.

Expenditures

Overall expenditures are proposed to increase by \$1,903,864 from 2021. This includes 10.58% for salaries and benefits, 50.03% for equipment repairs and replacement, 13.96% for program supplies, and 4.48% for operating expenses and 0.96% for purchased services (professional fees and insurance).

New Staffing Proposals

The following are staffing increase proposals:

- 1) Increasing the Homes' Payroll & Accounts Payable Coordinator position to a supervisory position with an anticipated cost of \$10,500 per year.
- 2) New Infection Prevention and Control Registered Practical Nurse (RPN). Ministry Funding through the IPAC There is one-time ministry funding for Long Term Care Homes for this role. This person would be shared between the Homes to ensure consistency in policies, procedures and best practices related to infection control. The anticipated cost of \$80,000 per year, with provincial funding of \$47,000.
- 3) Increasing Huronlea's Administrative team capacity with an increase in hours for the Casual Administrative staff with an anticipated cost of \$9,800 over the 2021 Budget.

NOTE: The anticipated net cost for #1, #2 and #3 above is \$53,300 per year.

General notes

Salaries and benefits are the largest expenditures at the Homes as the delivery of long term care services to complex care residents requires a skilled workforce. More today than in past; the Homes and provincial long term care sector as a whole are seeing a rise in resident acuity. This has resulted in increasing care needs in the resident population of today, which comes at a higher cost to LTC operators. The past year of employee recruitment and retention have proven to be the most challenging in the Homes' history. These staffing challenges are directly tied to pandemic trends of staff leaving the LTC sector, ever-changing ministry directives related to LTC employees, and an increasing provincial short staffing trend for LTC positions-primarily in Nursing and Food Services. Overtime hours worked by our front-line employees exceeded 12,900 hours in 2021; a significant increase from 4,900 hours at the start of the pandemic in 2020. It is anticipated this trend will continue into 2022. The Homes have seen a significant increase in the use of Nursing agency staff to support staffing needs of the Homes in 2021, with this trend to continue into 2022.

The Province has provided additional funding to enhance the direct care available to LTC residents. This is for both direct care – RN's, RPN's and PSW's, and Allied Health Professionals – physiotherapists, social workers, resident recreational and support staff, infection control etc. The current requirements for care are 2 hours and 45 minutes for daily direct care, and 30 minutes for daily allied health care.

The time spent per day is required to increase to 3 hours/ 33 minutes for Jan – Mar 2022 and to 3.25 hours/36 minutes by Jan-Mar 2023. Additional increases are expected through 2025. For 2022, Homes staff have included these required increases in the salary budgets, expected to be fully funded. Total expenses and funding are estimated at \$952,600 for 2022, with detailed staffing plans for allied health staff still to be determined.

Wage rates for the Homes are governed by collective agreements with the following labour groups: ONA, SEIU and IUOE. Administrative staff and leadership staff follow the County's non-union wage grids. 80% of the Homes expenditures are allocated for salaries and benefits.

2021 saw a decrease in the number of Homes staff as pandemic related leave of absence and impacts of LTC sector resignations and staffing recruitment challenges occurred. The County completed contract negotiations with ONA and IUOE in 2021; with 2021 SEIU negotiations still occurring.

There is an anticipated increase of 13.96% for Program Supplies which reflects the increase in the needs of residents with increased Basic Needs (\$26,000) and more costly Medical Supplies (\$69,900).

Strategic Plan, Key Projects & Priorities

The departmental managers set and achieve annual goals which are incorporated into a Homes' Strategic Plan. This plan is presented to Council for information purposes including progress reports throughout the year. This plan is based on the four major pillars of: Resident Safety & Quality, Excellent People and Learning, Operational Resources and Capital & Partnerships and Governance. There is potential for planned budget impacts related to initiatives within the strategic plan.

Key capital projects for 2022 include the replacement of the galvanized pipe in the plumbing system at Huronview and Huronlea and continued installation of additional mechanical ceiling lifts in resident rooms. Due to impacts of COVID-19 on service and material timing; there are some carryover capital projects for both Homes. Completion of these projects will be a priority for 2022.

Ministry of Health Funding

The latter part of 2021 has seen various new funding initiatives coming from Ministry of Long Term Care to LTC operators for the coming 2022 budget year. These include: Increase to Direct Care, Medication Safety Technology, LTC Minor Capital, and Infection Prevention and Control (IPAC) Minor Capital, COVID Prevention and Containment, and PSW Temporary Wage Enhancement. The Homes' leadership will partner with Huron County Treasury team as we look to operationalize this funding at the Homes in 2022. The Ministry is moving to discontinue (in 2022), the COVID-19 Prevention and Containment funding LTC operators have received to date throughout the pandemic.

In 2019, the Ministry of Health and Long Term Care terminated the Structural Compliance Premium. In 2020 this was changed to Minor Capital Funding. Both Homes are now receiving less funding under this program, with estimated significant decreases in funding of \$51,300 for Huronview and \$27,375 for Huronlea in 2022.

Huronview Budget Highlights

Salaries and Benefits – Increase of 8.87% from 2021

Staffing changes have been previously noted in this report.

Equipment – Increase of 62.56% from 2021

Repairs & Maintenance: Increase reflects actual costs. The primary increase is due to a reclass of the IT Fleet lease expenses from Purchased Services – Intra County charges to Equipment leases.

Purchased Services – Decrease of 1.39% from 2021

This is reflective of an increase in insurance costs and the decrease in IT fleet costs reclassified to Equipment.

Operational – Increase of 3.5% from 2021

Maintenance cost increases noted for 2021 and have propelled an increase for 2022, based on 2021 actuals. Building costs for 2022 increased based on 2021 actuals. This increase is related to holding tank and ongoing galvanized plumbing repair/replacement project work related to aging of the Home. An increase to building heating costs is also anticipated for 2022, based on 2021 actuals. Depreciation has increased due to the completion of the significant sprinkler project at the Homes.

Program Supplies – Increase of 13.18% from 2021

Overall, this budget area has increased from 2021. The increase noted above relates to the High Needs budget line and an increasing resident acuity propelling an increase to medical supplies costs. These include an increase need for incontinence and wound care supplies.

Capital - \$424,000

Some of the key projects for 2022 include: Lifts - \$145,000, medication storage cabinets – \$45,000 with provincial funding of \$31,500, and Synergy on Demand of \$20,500. Additional information is still required for the water pipe project and will be updated once the engineers report has been completed.

Summary

Overall Expenditures for 2022 are projected to increase by 5.53% which includes salaries and benefits. It is projected that the Huronview total County Levy portion will increase by \$133,537 or 5.28% from 2021. There are also plans to replace all remaining galvanized piping within the Homes' plumbing

system at Huronview, with a plan funding for this project would come from Homes for the Aged Reserve fund.

The Homes resident van is reaching the end of its useful life by August 2022 and is due to be replaced. \$140,000 is being included in the Fleet capital budget, with the lease costs included in the Homes annual budgets. The replacement cost of the van has increased significantly, almost doubling in cost, thus if we are to continue providing this as a service to our Homes residents, it will require an increase in the annual leasing cost back to Fleet. This cost will increase into 2023 with a full year at the higher lease cost. With this being a non-Ministry mandated service, a service review for the Resident van will have to be conducted with a report back to Council.

Huronlea Budget Highlights

Salaries and Benefits – Increase of 14.42% from 2021

Staffing changes have been previously noted in this report.

Equipment – Increase of 36.52% from 2021

Increase for 2022 reflects actual costs. The primary increase is due to a reclass of the IT Fleet lease expenses from Purchased Services – Intra County charges to Equipment leases.

Purchased Services – Decrease of 0.57% from 2021

This is reflective of an increase in insurance costs and the decrease in IT fleet costs reclassified to Equipment.

Operational – Increase of 1.14% from 2021

Maintenance cost increases noted for 2021 and have propelled an increase for 2022, based on 2021 actuals. Building costs for 2022 increased based on 2021 actuals. This increase is related to holding tank and ongoing galvanized plumbing repair/replacement project work related to aging of the Home. An increase to building heating costs is also anticipated for 2022, based on 2021 actuals. Depreciation has increased due to the completion of the significant sprinkler project at the Homes.

Program Supplies – Increase of 15.32% from 2021

This budget area has seen an overall increase from 2021. The increase relates to the High Needs budget line and an increasing resident acuity propelling an increase to medical supplies costs. These include an increase need for incontinence and wound care supplies.

Capital - \$403,000

Some of the key projects for 2022 include: Lifts - \$70,000, medication storage cabinets – \$22,000 with provincial funding of \$16,800, water heater upgrade - \$65,000 and Synergy on Demand of \$13,000.

Summary

Overall Expenditures for 2022 are projected to increase by \$437,840 or 33.62% which is inclusive of Salaries and Benefits. There are also plans to replace all remaining galvanized piping within the Homes' plumbing system at Huronlea, with a plan funding for this project would come from the Homes for the Aged Reserve fund.

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2022

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
HURONVIEW							
HURONVIEW							
Nursing Equipment							
Nursing Equipment (general)					\$ 15,000		
Resident room mechanical lifts					\$ 145,000		
Medication storage cabinets					\$ 45,000	\$ 31,536	MST Funding
Programs							
Smart TV (2 units)					\$ 5,000		
Art therapy					\$ 1,500		
Resident sensory equipment					\$ 2,000		
Dietary Equipment							
Blixer					\$ 2,500		
Garburator					\$ 2,000		
Servery Cabinetry					\$ 3,500		
Synergy on Demand -next phase					20,470		
Business Administration							
IT equipment							
Batteries for phones					\$ 2,750		MC
ELPAS system supplies					\$ 4,000		
Spectralink warranty					1,800		
Printers (ESM and DOC offices)					-		IT FLEET
Building and Property							
Insulation and vent attic					\$ 20,000		MC
Insulate kitchen refrigeration line					\$ 10,000		MC
Flooring					\$ 50,000		
Resident room repair					30,000		
HVAC					\$ 25,000		
Galvanized pipe removal							Need updated cost for the project
Handrails					\$ 25,000		IPAC MC funding (if installed by March 31, 2022, Safe Restart after)
Nursing Station Redesign Engineering Fees					10,000		
Apartments							
Kitchen cabinet and bathroom vanity replacement					8,500		
CARRY FORWARD CAPITAL							
2021 Capital:							
Swipe access at staff entrance					\$ 3,500		
Exterior brick work					\$ 12,577		
Swipe card access at entrance doors					\$ 3,500		
Servery cabinets					\$ 8,500		
Nursing Equipment					\$ 10,000		

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2022

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
TOTAL HURONVIEW					\$ 467,097	-	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$ 434,347		
TOTAL Minor Capital (operating)					32,750		
CARRY FORWARD CAPITAL						38,077	
HURONLEA 2021							
Nursing Equipment							
Nursing equipment (general)					\$ 10,000		
Resident room mechanical lifts					70,000		
Medication storage cabinets					\$ 22,500	\$ 16,819	MST Funding
Program and Services							
Smart TV (1 unit)					\$ 2,500		
Aquarium					\$ 1,000		
Art therapy					1,000		
Outdoor games for courtyard					1,000		
Resident sensory equipment					2,000		
Business Administration							
IT equipment							
Batteries for phones					\$ 2,750		MC
ELPAS system supplies					\$ 4,000		
Office furniture (small office)					\$ 5,000		
Apartments							
Kitchen cabinet and bathroom vanity replacement					\$ 8,500		
Dietary Equipment							
Servery Cabinetry					4,250		
Synergy on Demand -next phase					13,020		
Blixer					2,500		
Garburator					2,000		
Building and Property							
Insulation and vent attic					\$ 20,000		MC
Flooring					\$ 50,000		
Roofing					\$ 65,000		
Mixing valve/water heater upgrade					\$ 65,000		
Galvanized pipe removal					\$ 20,000		
HVAC					\$ 15,000		MC
Resident room repair					\$ 20,000		MC
Courtyard gazebo					15,000		MC
Nursing Station redesign Engineering Fees					10,000		
Handrails					\$ 15,000		Safe Restart Funding (Operational pressure), surplus IPAC MC funds not available

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2022

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
CARRY FORWARD CAPITAL							
2021 Capital:							
Swipe access at staff entrance					\$ 3,500		
Computer equipment					\$ 3,385		
Resident computer centre					\$ 6,500		
Swipe card access at entrance doors					\$ 7,000		
Office furniture					\$ 4,614		
Servery cabinets					\$ 4,250		
TOTAL HURONLEA					\$ 476,269	\$ -	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$ 403,519		
TOTAL Minor Capital (operating)					\$ 72,750		
Total Carryforward						29,249	
TOTAL HOMES FOR THE AGED					\$ 943,366	-	
		Net expense after carryforward			\$ 943,366		
		Capital			\$ 837,866		
		Minor Capital			\$ 105,500		

COUNTY OF HURON
Homes for the Aged - Consolidated
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	6,409,219	11,042,692	9,882,870	11,539,397	1,656,527	16.76%
Total Provincial Grants	6,409,219	11,042,692	9,882,870	11,539,397	1,656,527	16.76%
OTHER REVENUE						
Parking	595	1,086	1,493	1,371	(122)	-8.17%
Resident - Basic	750,881	1,288,251	1,449,000	1,290,000	(159,000)	-10.97%
Resident - Basic - Private	1,068,273	1,841,879	1,858,000	1,840,000	(18,000)	-0.97%
Resident - Basic - SemiPrivate	298,874	538,882	539,000	530,000	(9,000)	-1.67%
Resident - Preferred - Private	447,966	764,061	776,000	766,000	(10,000)	-1.29%
Resident - Pref. Semi-Private	60,070	107,438	96,000	107,000	11,000	11.46%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	0.00%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	73,084	120,352	138,428	103,554	(34,874)	-25.19%
Intra County Recoveries	65,667	112,572	247,732	247,732	-	0.00%
Rent/Lease	196,483	333,555	388,647	407,788	19,141	4.93%
Total Other Revenue	2,961,893	5,108,077	5,494,300	5,293,445	(200,855)	-3.66%
TOTAL REVENUE	9,371,112	16,150,768	15,377,170	16,832,842	1,455,672	9.47%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	3,498,262	6,188,338	6,436,575	6,645,685	209,110	3.25%
Salaries - Part Time	3,408,502	6,067,719	6,086,689	7,430,322	1,343,633	22.07%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	6,906,765	12,256,057	12,523,264	14,076,007	1,552,743	12.40%
BENEFITS						
Statutory Benefits	610,288	1,052,673	1,063,036	1,173,000	109,964	10.34%
Extended Benefits	340,576	598,687	764,458	689,500	(74,958)	-9.81%
OMERS	437,922	765,853	824,243	870,428	46,185	5.60%
Total Benefits	1,388,786	2,417,214	2,651,737	2,732,928	81,191	3.06%
Total Salaries and Benefits	8,295,551	14,673,271	15,175,001	16,808,935	1,633,934	10.77%
EQUIPMENT						

COUNTY OF HURON
Homes for the Aged - Consolidated
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	28,778	49,696	10,500	59,260	48,760	464.38%
Equipment Repairs & Maint.	105,515	153,679	117,050	143,475	26,425	22.58%
Equipment Replacement New (under \$1,000)	9,688	27,005	15,401	16,019	618	4.01%
Vehicle Lease & Operation	7,528	15,758	16,125	19,900	3,775	23.41%
Total Equipment	151,508	246,138	159,076	238,654	79,578	50.03%
PURCHASED SERVICE						
Audit	2,158	3,700	3,700	3,800	100	2.70%
Consulting/Professional Fees	521,066	1,136,941	371,873	371,827	(46)	-0.01%
Insurance	50,925	87,300	87,300	103,405	16,105	18.45%
Occupational Accident Insurance	129,139	177,158	148,000	148,000	-	0.00%
Intra County Purchases	82,690	140,049	315,530	286,304	(29,226)	-9.26%
Legal Fees	36,901	60,866	43,400	43,400	-	0.00%
Maintenance Contracts	1,374	1,649	9,700	11,600	1,900	19.59%
Printing (External)	652	2,333	4,900	4,900	-	0.00%
Snow Removal Contract	56,849	68,219	51,980	52,000	20	0.04%
Total Purchased Service	881,753	1,678,214	1,036,383	1,025,236	(11,147)	-1.08%
OPERATIONAL						
Advertising	4,760	8,069	5,400	6,010	610	11.30%
Associations/Memberships	-	-	19,000	19,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	6,441	8,857	8,700	10,400	1,700	19.54%
Office Expense	6,449	11,576	12,550	12,550	-	0.00%
Postage/Courier	2,899	3,502	5,500	5,520	20	0.36%
Rent	980	1,680	1,680	1,680	-	0.00%
Staff Training	3,825	13,245	35,100	58,847	23,747	67.66%
Telecommunications	12,210	21,634	32,400	32,400	-	0.00%
Travel/Meals	3,310	8,564	25,100	16,856	(8,244)	-32.84%
Building Capital (minor)	43,626	123,792	256,135	105,500	(150,635)	-58.81%
Garbage	7,033	12,729	16,479	17,339	860	5.22%
Grounds Maintenance	7,799	15,495	14,008	14,008	-	0.00%
Maintenance & Repairs/Building	49,462	78,005	77,500	77,500	-	0.00%
Maintenance & Repairs/Electrical	16,061	28,050	39,000	39,000	-	0.00%
Maintenance & Repairs/Plumbing	16,449	32,743	36,980	36,980	-	0.00%
Taxes	6,293	17,005	32,000	32,000	-	0.00%
Utilities/Heat	89,984	118,296	128,088	128,088	-	0.00%
Utilities/Hydro	164,468	306,574	325,000	325,000	-	0.00%
Utilities/Water & Sewer	60,134	98,257	110,166	110,156	(10)	-0.01%
Depreciation - Capital Assets	393,890	666,993	675,248	854,399	179,151	26.53%
Total Operational	896,074	1,575,066	1,856,034	1,903,233	47,199	2.54%

COUNTY OF HURON
Homes for the Aged - Consolidated
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Basic Needs Program	65,059	111,958	87,100	113,100	26,000	29.85%
Med Dir Reg Fee	33,243	57,108	59,300	59,300	-	0.00%
Medical Supplies	104,484	172,772	105,000	174,900	69,900	66.57%
High Needs	5,285	9,265	43,580	43,600	20	0.05%
Recreation & Entertainment	1,256	2,210	5,280	5,300	20	0.38%
Replenish Bed/Linen	8,780	12,839	9,000	10,400	1,400	15.56%
Replenish Dishes/Cutlery	4,297	8,599	5,500	5,500	-	0.00%
Employee Related Expense	(233)	(226)	-	-	-	0.00%
Program Supplies & Costs	542,703	945,506	853,928	866,928	13,000	1.52%
Supplies and Costs - COVID	273,903	404,201	-	57,496	57,496	0.00%
Less Income	(3,510)	(5,029)	-	-	-	0.00%
Less Reimbursements	4,172	(45,248)	(63,664)	(77,200)	(13,536)	21.26%
Recovery (Apt)	(35)	(3,174)	-	-	-	0.00%
Total Program	1,039,404	1,670,779	1,105,024	1,259,324	154,300	13.96%
TOTAL EXPENDITURES	11,264,291	19,843,468	19,331,518	21,235,382	1,903,864	9.85%
(SURPLUS)/DEFICIT - ACCRUAL	1,893,178	3,692,700	3,954,348	4,402,540	448,192	11.33%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(579,000)	(770,540)	(191,540)	33.08%
Add Capital Asset Expenditures	-	-	1,781,406	837,866	(943,540)	-52.97%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(1,325,591)	(67,326)	1,258,265	-94.92%
TOTAL COUNTY LEVY	1,893,178	3,692,700	3,831,163	4,402,540	571,377	14.91%

COUNTY OF HURON
Homes for the Aged - Huronview
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	4,138,924	7,142,076	6,452,563	7,445,046	992,483	15.38%
Total Provincial Grants	4,138,924	7,142,076	6,452,563	7,445,046	992,483	15.38%
OTHER REVENUE						
Parking	190	384	543	581	38	7.00%
Resident - Basic	506,443	868,438	952,000	871,000	(81,000)	-8.51%
Resident - Basic - Private	751,252	1,297,051	1,198,000	1,295,000	97,000	8.10%
Resident - Basic - SemiPrivate	153,447	275,667	375,000	270,000	(105,000)	-28.00%
Resident - Preferred - Private	314,817	540,656	500,000	540,000	40,000	8.00%
Resident - Pref. Semi-Private	30,827	55,535	64,000	55,000	(9,000)	-14.06%
Miscellaneous Revenue	45,602	72,589	66,560	51,804	(14,756)	-22.17%
Intra County Recoveries	32,834	56,286	123,866	123,866	-	0.00%
Rent/Lease	93,794	160,611	185,129	203,894	18,765	10.14%
Total Other Revenue	1,929,205	3,327,217	3,465,098	3,411,145	(53,953)	-1.56%
TOTAL REVENUE	6,068,129	10,469,294	9,917,661	10,856,191	938,530	9.46%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,295,564	4,059,208	4,251,540	4,328,770	77,230	1.82%
Salaries - Part Time	2,191,211	3,907,719	3,990,332	4,757,005	766,673	19.21%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	4,486,775	7,966,927	8,241,872	9,085,775	843,903	10.24%
BENEFITS						
Statutory Benefits	396,959	681,647	693,777	753,200	59,423	8.57%
Extended Benefits	225,903	398,451	510,975	460,050	(50,925)	-9.97%
OMERS	287,141	504,363	545,262	579,361	34,099	6.25%
Total Benefits	910,003	1,584,461	1,750,014	1,792,611	42,597	2.43%
Total Salaries and Benefits	5,396,778	9,551,388	9,991,886	10,878,386	886,500	8.87%
EQUIPMENT						
Equipment Rentals/Leases	20,495	35,719	5,000	36,963	31,963	639.26%
Equipment Repairs & Maint.	29,822	87,035	56,850	73,740	16,890	29.71%

COUNTY OF HURON
Homes for the Aged - Huronview
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	2,908	6,581	9,900	10,110	210	2.12%
Vehicle Lease & Operation	4,987	10,391	10,750	13,300	2,550	23.72%
Total Equipment	58,211	139,727	82,500	134,113	51,613	62.56%
PURCHASED SERVICE						
Audit	1,079	1,850	1,850	1,900	50	2.70%
Consulting/Professional Fees	276,752	595,896	244,191	243,908	(283)	-0.12%
Insurance	31,033	53,200	53,200	63,040	9,840	18.50%
Occupational Accident Insurance	129,139	139,608	99,000	99,000	-	0.00%
Intra County Purchases	43,241	73,275	168,565	149,104	(19,461)	-11.55%
Legal Fees	20,824	27,675	34,400	34,400	-	0.00%
Maintenance Contracts	814	977	6,000	7,000	1,000	16.67%
Printing (External)	633	1,837	2,400	2,400	-	0.00%
Snow Removal Contract	37,179	44,615	25,980	25,980	-	0.00%
Total Purchased Service	540,694	938,933	635,586	626,732	(8,854)	-1.39%
OPERATIONAL						
Advertising	2,335	4,255	3,400	4,010	610	17.94%
Associations/Memberships	-	-	11,000	11,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	4,967	6,744	5,600	7,300	1,700	30.36%
Office Expense	4,502	7,950	9,250	9,250	-	0.00%
Postage/Courier	2,621	3,168	5,000	5,000	-	0.00%
Rent	490	840	840	840	-	0.00%
Staff Training	2,480	8,832	18,500	33,726	15,226	82.30%
Telecommunications	8,469	15,377	19,200	19,200	-	0.00%
Travel/Meals	2,511	7,295	16,900	11,560	(5,340)	-31.60%
Building Capital (minor)	20,109	35,732	126,635	32,750	(93,885)	-74.14%
Garbage	4,197	7,459	10,200	10,610	410	4.02%
Grounds Maintenance	3,978	9,543	8,500	8,500	-	0.00%
Maintenance & Repairs/Building	27,200	49,242	49,500	49,500	-	0.00%
Maintenance & Repairs/Electrical	12,517	18,800	28,000	28,000	-	0.00%
Maintenance & Repairs/Plumbing	12,866	23,055	25,980	25,980	-	0.00%
Taxes	-	-	18,300	18,300	-	0.00%
Utilities/Heat	54,569	69,741	76,088	76,088	-	0.00%
Utilities/Hydro	105,082	193,691	200,000	200,000	-	0.00%
Utilities/Water & Sewer	28,253	48,101	53,000	52,990	(10)	-0.02%
Depreciation - Capital Assets	242,837	420,887	416,299	536,186	119,887	28.80%
Total Operational	539,983	930,711	1,102,192	1,140,790	38,598	3.50%
PROGRAM						
Basic Needs Program	45,519	78,976	59,000	79,000	20,000	33.90%

COUNTY OF HURON
Homes for the Aged - Huronview
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Med Dir Reg Fee	19,124	32,842	33,300	33,300	-	0.00%
Medical Supplies	62,626	105,145	67,600	107,500	39,900	59.02%
High Needs	3,045	4,932	28,400	28,400	-	0.00%
Recreation & Entertainment	1,010	1,728	3,000	3,000	-	0.00%
Replenish Bed/Linen	4,648	7,880	6,000	7,400	1,400	23.33%
Replenish Dishes/Cutlery	3,022	6,093	3,000	3,000	-	0.00%
Employee Related Expense	(233)	(226)	-	-	-	0.00%
Program Supplies & Costs	343,918	603,213	544,261	551,261	7,000	1.29%
Supplies and Costs - COVID	140,129	210,497	-	32,818	32,818	0.00%
Less Income	(156)	(437)	-	-	-	0.00%
Less Reimbursements	18,725	(8,101)	(42,364)	(50,900)	(8,536)	20.15%
Recovery (Apt)	(35)	(917)	-	-	-	0.00%
Total Program	641,341	1,041,627	702,197	794,779	92,582	13.18%
TOTAL EXPENDITURES	7,177,007	12,602,385	12,514,361	13,574,800	1,060,439	8.47%
(SURPLUS)/DEFICIT - ACCRUAL	1,108,878	2,133,092	2,596,700	2,718,609	121,909	4.69%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(381,000)	(452,327)	(71,327)	18.72%
Add Capital Asset Expenditures	-	-	897,659	434,347	(463,312)	-51.61%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(584,344)	(38,077)	546,267	-93.48%
TOTAL COUNTY LEVY	1,108,878	2,133,092	2,529,015	2,662,552	133,537	5.28%

COUNTY OF HURON

**Huronview - Nursing and Personal Care Direct
Budget for the year ending December 31, 2022**

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	2,809,464	4,851,488	4,781,935	5,438,134	656,199	13.72%
Total Provincial Grants	2,809,464	4,851,488	4,781,935	5,438,134	656,199	13.72%
TOTAL REVENUE	2,809,464	4,851,488	4,781,935	5,438,134	656,199	13.72%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,391,574	2,443,858	2,390,426	2,258,993	(131,433)	-5.50%
Salaries - Part Time	1,514,267	2,665,809	2,912,094	3,566,436	654,342	22.47%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	2,905,841	5,109,667	5,302,520	5,825,429	522,909	9.86%
BENEFITS						
Statutory Benefits	258,295	437,030	449,384	489,100	39,716	8.84%
Extended Benefits	123,467	214,531	280,660	234,300	(46,360)	-16.52%
OMERS	172,049	299,490	308,487	344,848	36,361	11.79%
Total Benefits	553,811	951,051	1,038,531	1,068,248	29,717	2.86%
Total Salaries and Benefits	3,459,651	6,060,717	6,341,051	6,893,677	552,626	8.72%
Less Reimbursements	(3,922)	(7,977)	-	-	-	0.00%
Total Program	(3,922)	(7,977)	-	-	-	0.00%
TOTAL EXPENDITURES	3,587,737	6,422,501	6,341,051	6,893,677	552,626	8.72%
(SURPLUS)/DEFICIT - ACCRUAL	778,273	1,571,013	1,559,116	1,455,543	(103,573)	-6.64%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	778,273	1,571,013	1,559,116	1,455,543	(103,573)	-6.64%

COUNTY OF HURON

**Huronview - Nursing and Personal Care Administration
Budget for the year ending December 31, 2022**

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	236,907	406,357	426,573	452,452	25,879	6.07%
Total Provincial Grants	236,907	406,357	426,573	452,452	25,879	6.07%
TOTAL REVENUE	236,907	406,357	426,573	452,452	25,879	6.07%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	86,300	158,154	306,658	304,200	(2,458)	-0.80%
Salaries - Part Time	-	20,399	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	86,300	178,554	306,658	304,200	(2,458)	-0.80%
BENEFITS						
Statutory Benefits	7,060	12,443	20,688	20,700	12	0.06%
Extended Benefits	6,513	11,598	27,409	27,350	(59)	-0.22%
OMERS	9,581	17,146	35,498	29,396	(6,102)	-17.19%
Total Benefits	23,154	41,187	83,595	77,446	(6,149)	-7.36%
Total Salaries and Benefits	109,454	219,740	390,253	381,646	(8,607)	-2.21%
EQUIPMENT						
Equipment Repairs & Maint.	9,876	49,541	26,000	40,900	14,900	57.31%
Equipment Replacement New (under \$1,000)	183	2,444	3,500	3,500	-	0.00%
Total Equipment	10,059	51,985	29,500	44,400	14,900	50.51%
PURCHASED SERVICE						
Consulting/Professional Fees	31,285	22,488	15,500	16,750	1,250	8.06%
Total Purchased Service	31,285	22,488	15,500	16,750	1,250	8.06%
OPERATIONAL						
Miscellaneous Admin.	1,852	2,350	1,000	1,000	-	0.00%
Staff Training	318	5,998	8,500	23,726	15,226	179.13%
Total Operational	2,169	8,349	9,500	24,726	15,226	160.27%
PROGRAM						

COUNTY OF HURON

Huronview - Nursing and Personal Care Administration

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Basic Needs Program	45,519	78,976	59,000	79,000	20,000	33.90%
Med Dir Reg Fee	19,124	32,842	33,300	33,300	-	0.00%
Medical Supplies	62,626	105,145	67,600	107,500	39,900	59.02%
High Needs	3,045	4,932	28,400	28,400	-	0.00%
Supplies and Costs - COVID	48,635	74,967	-	32,818	32,818	0.00%
Less Reimbursements	(15,820)	(24,546)	(10,664)	(19,200)	(8,536)	80.05%
Total Program	163,128	272,317	177,636	261,818	84,182	47.39%
TOTAL EXPENDITURES	316,097	574,878	622,389	729,340	106,951	17.18%
(SURPLUS)/DEFICIT - ACCRUAL	79,189	168,521	195,816	276,888	81,072	41.40%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	79,189	168,521	195,816	276,888	81,072	41.40%

COUNTY OF HURON
Huronview - Program and Social Support
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	318,756	546,438	551,512	709,240	157,728	28.60%
Total Provincial Grants	318,756	546,438	551,512	709,240	157,728	28.60%
TOTAL REVENUE	318,756	546,438	551,512	709,240	157,728	28.60%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	108,028	186,197	314,696	484,819	170,123	54.06%
Salaries - Part Time	75,229	152,544	127,609	129,480	1,871	1.47%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	183,257	338,741	442,305	614,299	171,994	38.89%
BENEFITS						
Statutory Benefits	16,419	30,080	39,392	40,700	1,308	3.32%
Extended Benefits	15,220	28,734	40,445	36,100	(4,345)	-10.74%
OMERS	10,177	17,588	30,763	31,252	489	1.59%
Total Benefits	41,816	76,402	110,600	108,052	(2,548)	-2.30%
Total Salaries and Benefits	225,073	415,143	552,905	722,351	169,446	30.65%
EQUIPMENT						
Equipment Repairs & Maint.	-	459	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	400	400	-	0.00%
Total Equipment	-	459	700	700	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	67,337	122,344	138,000	138,600	600	0.43%
Total Purchased Service	67,337	122,344	138,000	138,600	600	0.43%
OPERATIONAL						
Miscellaneous Admin.	78	206	400	300	(100)	-25.00%
Office Expense	-	-	-	-	-	0.00%
Staff Training	-	-	2,600	2,600	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	28	33	1,000	2,000	1,000	100.00%

COUNTY OF HURON
Huronview - Program and Social Support
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Operational	106	239	4,000	4,900	900	22.50%
PROGRAM						
Recreation & Entertainment	1,010	1,728	3,000	3,000	-	0.00%
Program Supplies & Costs	1,994	4,114	5,000	5,000	-	0.00%
Less Reimbursements	(1,284)	(2,380)	-	-	-	0.00%
Total Program	1,720	3,462	8,000	8,000	-	0.00%
TOTAL EXPENDITURES	294,237	541,647	703,605	874,551	170,946	24.30%
(SURPLUS)/DEFICIT - ACCRUAL	(24,519)	(4,791)	152,093	165,311	13,218	8.69%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(24,519)	(4,791)	152,093	165,311	13,218	8.69%

COUNTY OF HURON
Huronview - Raw Food
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	243,742	417,843	419,970	417,852	(2,118)	-0.50%
Total Provincial Grants	243,742	417,843	419,970	417,852	(2,118)	-0.50%
TOTAL REVENUE	243,742	417,843	419,970	417,852	(2,118)	-0.50%
EXPENDITURES						
PROGRAM						
Program Supplies & Costs	279,112	489,586	431,670	431,670	-	0.00%
Less Reimbursements	-	(292)	(11,700)	(11,700)	-	0.00%
Total Program	279,112	489,295	419,970	419,970	-	0.00%
TOTAL EXPENDITURES	279,112	489,295	419,970	419,970	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	35,370	71,452	-	2,118	2,118	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	35,370	71,452	-	2,118	2,118	0.00%

COUNTY OF HURON
Huronview - Housekeeping
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	44,250	44,250	-	0.00%
Total Other Revenue	-	-	44,250	44,250	-	0.00%
TOTAL REVENUE	-	-	44,250	44,250	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	123,057	217,951	213,480	218,420	4,940	2.31%
Salaries - Part Time	150,012	265,076	280,055	328,073	48,018	17.15%
Total Salaries	273,068	483,027	493,535	546,493	52,958	10.73%
BENEFITS						
Statutory Benefits	25,248	44,594	43,551	50,200	6,649	15.27%
Extended Benefits	21,679	38,423	47,793	41,400	(6,393)	-13.38%
OMERS	22,873	40,462	33,713	40,212	6,499	19.28%
Total Benefits	69,800	123,479	125,057	131,812	6,755	5.40%
Total Salaries and Benefits	342,868	606,507	618,592	678,305	59,713	9.65%
EQUIPMENT						
Equipment Repairs & Maint.	-	68	400	400	-	0.00%
Equipment Replacement New (under \$1,000)	557	806	600	800	200	33.33%
Total Equipment	557	874	1,000	1,200	200	20.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Maintenance Contracts	814	977	6,000	7,000	1,000	16.67%
Total Purchased Service	814	977	6,000	7,000	1,000	16.67%
OPERATIONAL						
Miscellaneous Admin.	-	-	600	600	-	0.00%
Staff Training	-	-	300	300	-	0.00%
Total Operational	-	-	900	900	-	0.00%
PROGRAM						

COUNTY OF HURON
Huronview - Housekeeping
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Program Supplies & Costs	27,436	53,597	44,000	50,000	6,000	13.64%
Supplies and Costs - COVID	45,498	60,469	-	-	-	0.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	72,934	114,065	44,000	50,000	6,000	13.64%
TOTAL EXPENDITURES	417,173	722,423	670,492	737,405	66,913	9.98%
(SURPLUS)/DEFICIT - ACCRUAL	417,173	722,423	626,242	693,155	66,913	10.68%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	417,173	722,423	626,242	693,155	66,913	10.68%

COUNTY OF HURON

Huronview - Building

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	19,516	33,456	33,456	33,456	-	0.00%
Total Other Revenue	19,516	33,456	33,456	33,456	-	0.00%
TOTAL REVENUE	19,516	33,456	33,456	33,456	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	131,774	235,605	256,338	255,299	(1,039)	-0.41%
Salaries - Part Time	-	-	8,845	8,759	(86)	-0.97%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	131,774	235,605	265,183	264,058	(1,125)	-0.42%
BENEFITS						
Statutory Benefits	11,848	20,716	22,511	22,900	389	1.73%
Extended Benefits	10,311	18,297	21,115	23,900	2,785	13.19%
OMERS	12,384	22,178	25,273	24,676	(597)	-2.36%
Total Benefits	34,544	61,191	68,899	71,476	2,577	3.74%
Total Salaries and Benefits	166,318	296,796	334,082	335,534	1,452	0.43%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	13,405	19,815	13,359	13,360	1	0.01%
Equipment Replacement New (under \$1,000)	1,170	1,325	2,156	2,160	4	0.19%
Total Equipment	14,575	21,140	15,515	15,520	5	0.03%
PURCHASED SERVICE						
Consulting/Professional Fees	10,982	17,573	31,570	31,570	-	0.00%
Intra County Purchases	1,509	1,735	847	850	3	0.35%
Snow Removal Contract	33,690	38,635	20,000	20,000	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	46,182	57,943	52,417	52,420	3	0.01%
OPERATIONAL						

COUNTY OF HURON
Huronview - Building
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Admin.	-	42	300	300	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Building Capital (minor)	20,109	35,732	126,635	32,750	(93,885)	-74.14%
Grounds Maintenance	2,838	7,588	6,545	6,545	-	0.00%
Janitorial	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	20,524	37,814	38,115	38,115	-	0.00%
Maintenance & Repairs/Painting	-	-	-	-	-	0.00%
Maintenance & Repairs/Electrical	8,760	12,360	21,560	21,560	-	0.00%
Maintenance & Repairs/HVAC	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	9,377	17,075	20,000	20,000	-	0.00%
Mortgage	-	-	-	-	-	0.00%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	-	-	-	-	-	0.00%
Utilities/Hydro	-	-	-	-	-	0.00%
Utilities/Water & Sewer	-	-	-	-	-	0.00%
Depreciation - Capital Assets	126,070	275,227	216,124	259,030	42,906	19.85%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	187,678	385,838	429,279	378,300	(50,979)	-11.88%
PROGRAM						
Less Reimbursements	(156)	(437)	-	-	-	0.00%
Supplies and Costs - COVID	49,000	66,709	-	-	-	0.00%
Total Program	48,844	66,272	-	-	-	0.00%
TOTAL EXPENDITURES	463,597	827,990	831,293	781,774	(49,519)	-5.96%
(SURPLUS)/DEFICIT - ACCRUAL	444,081	794,534	797,837	748,318	(49,519)	-6.21%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	444,081	794,534	797,837	748,318	(49,519)	-6.21%

COUNTY OF HURON

Huronview - Dietary

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	23,330	23,330	-	0.00%
Total Other Revenue	-	-	23,330	23,330	-	0.00%
TOTAL REVENUE	-	-	23,330	23,330	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	203,233	360,681	357,399	364,517	7,118	1.99%
Salaries - Part Time	267,977	477,264	532,916	544,625	11,709	2.20%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	471,210	837,945	890,315	909,142	18,827	2.11%
BENEFITS						
Statutory Benefits	40,375	71,452	76,283	81,100	4,817	6.31%
Extended Benefits	25,838	45,496	44,326	50,650	6,324	14.27%
OMERS	32,277	56,725	61,573	55,581	(5,992)	-9.73%
Total Benefits	98,490	173,673	182,182	187,331	5,149	2.83%
Total Salaries and Benefits	569,700	1,011,618	1,072,497	1,096,473	23,976	2.24%
EQUIPMENT						
Equipment Repairs & Maint.	2,376	10,088	5,500	7,500	2,000	36.36%
Equipment Replacement New (under \$1,000)	312	374	-	-	-	0.00%
Total Equipment	2,688	10,462	5,500	7,500	2,000	36.36%
PURCHASED SERVICE						
Consulting/Professional Fees	15,021	31,700	31,000	28,950	(2,050)	-6.61%
Total Purchased Service	15,021	31,700	31,000	28,950	(2,050)	-6.61%
OPERATIONAL						
Miscellaneous Admin.	-	129	300	300	-	0.00%
Staff Training	-	-	1,000	1,000	-	0.00%
Total Operational	-	129	1,300	1,300	-	0.00%
PROGRAM						

COUNTY OF HURON

Huronview - Dietary

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Replenish Dishes/Cutlery	3,022	6,093	3,000	3,000	-	0.00%
Program Supplies & Costs	22,485	39,447	27,000	27,000	-	0.00%
Supplies and Costs - COVID	1,805	3,306	-	-	-	0.00%
Less Reimbursements	-	-	-	-	-	0.00%
Recovery (Apt)	-	(875)	-	-	-	0.00%
Total Program	27,312	47,972	30,000	30,000	-	0.00%
TOTAL EXPENDITURES	614,721	1,101,883	1,140,297	1,164,223	23,926	2.10%
(SURPLUS)/DEFICIT - ACCRUAL	614,721	1,101,883	1,116,967	1,140,893	23,926	2.14%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	614,721	1,101,883	1,116,967	1,140,893	23,926	2.14%

COUNTY OF HURON
Huronview - Laundry
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	59,851	105,565	105,882	107,846	1,964	1.85%
Salaries - Part Time	58,018	104,267	128,813	131,758	2,945	2.29%
Total Salaries	117,869	209,832	234,695	239,604	4,909	2.09%
BENEFITS						
Statutory Benefits	10,726	19,240	19,752	21,100	1,348	6.82%
Extended Benefits	7,211	12,718	21,737	14,300	(7,437)	-34.21%
OMERS	8,165	14,745	17,255	19,324	2,069	11.99%
Total Benefits	26,101	46,703	58,744	54,724	(4,020)	-6.84%
Total Salaries and Benefits	143,970	256,535	293,439	294,328	889	0.30%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	3,000	3,000	-	0.00%
Equipment Replacement New (under \$1,000)	231	454	400	400	-	0.00%
Total Equipment	231	454	3,400	3,400	-	0.00%
PURCHASED SERVICE						
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	300	300	-	0.00%
Staff Training	-	-	1,000	1,000	-	0.00%
Total Operational	-	-	1,300	1,300	-	0.00%
PROGRAM						
Replenish Bed/Linen	4,648	7,880	6,000	7,400	1,400	23.33%
Program Supplies & Costs	7,953	10,542	12,000	13,000	1,000	8.33%
Supplies and Costs - COVID	540	648	-	-	-	0.00%
Less Reimbursements	-	-	-	-	-	0.00%
Total Program	13,141	19,070	18,000	20,400	2,400	13.33%
TOTAL EXPENDITURES	157,341	276,059	316,139	319,428	3,289	1.04%

COUNTY OF HURON

Huronview - Laundry

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	157,341	276,059	316,139	319,428	3,289	1.04%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	157,341	276,059	316,139	319,428	3,289	1.04%

COUNTY OF HURON
Huronview - General and Administration
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	530,055	919,950	272,573	427,368	154,795	56.79%
Total Provincial Grants	530,055	919,950	272,573	427,368	154,795	56.79%
OTHER REVENUE						
Parking	-	-	-	-	-	0.00%
Resident - Basic	506,443	868,438	952,000	871,000	(81,000)	-8.51%
Resident - Basic - Private	751,252	1,297,051	1,198,000	1,295,000	97,000	8.10%
Resident - Basic - SemiPrivate	153,447	275,667	375,000	270,000	(105,000)	-28.00%
Resident - Bed Retention	-	-	-	-	-	0.00%
Resident - Preferred - Private	314,817	540,656	500,000	540,000	40,000	8.00%
Resident - Pref. Semi-Private	30,827	55,535	64,000	55,000	(9,000)	-14.06%
Miscellaneous Revenue	18,347	24,913	-	-	-	0.00%
Intra County Recoveries	13,318	22,830	22,830	22,830	-	0.00%
Rent/Lease	490	840	180	840	660	366.67%
Total Other Revenue	1,788,940	3,085,930	3,112,010	3,054,670	(57,340)	-1.84%
TOTAL REVENUE	2,318,995	4,005,880	3,384,583	3,482,038	97,455	2.88%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	191,748	351,196	306,661	334,676	28,015	9.14%
Salaries - Part Time	125,707	222,361	-	47,874	47,874	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	317,456	573,557	306,661	382,550	75,889	24.75%
BENEFITS						
Statutory Benefits	26,987	46,091	22,216	27,400	5,184	23.33%
Extended Benefits	15,664	28,654	27,490	32,050	4,560	16.59%
OMERS	19,636	36,030	32,700	34,072	1,372	4.20%
Total Benefits	62,288	110,775	82,406	93,522	11,116	13.49%
Total Salaries and Benefits	379,743	684,331	389,067	476,072	87,005	22.36%
EQUIPMENT						
Equipment Rentals/Leases	19,824	34,569	3,850	36,305	32,455	842.99%

COUNTY OF HURON
Huronview - General and Administration
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Repairs & Maint.	1,260	2,084	3,311	3,300	(11)	-0.33%
Equipment Replacement New (under \$1,000)	(216)	28	1,694	1,700	6	0.35%
Vehicle Lease & Operation	4,987	10,391	10,750	13,300	2,550	23.72%
Total Equipment	25,855	47,072	19,605	54,605	35,000	178.53%
PURCHASED SERVICE						
Audit	1,079	1,850	1,850	1,900	50	2.70%
Consulting/Professional Fees	13,092	19,983	16,075	16,000	(75)	-0.47%
Insurance	-	-	-	-	-	0.00%
Occupational Accident Insurance	129,139	139,608	99,000	99,000	-	0.00%
Intra County Purchases	6,300	10,800	41,500	22,035	(19,465)	-46.90%
Legal Fees	20,824	27,675	34,400	34,400	-	0.00%
Printing (External)	633	1,837	2,400	2,400	-	0.00%
Total Purchased Service	171,067	201,754	195,225	175,735	(19,490)	-9.98%
OPERATIONAL						
Advertising	2,057	3,779	2,924	3,450	526	17.99%
Associations/Memberships	-	-	11,000	11,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	3,037	4,017	2,700	4,500	1,800	66.67%
Office Expense	4,210	7,450	8,750	8,750	-	0.00%
Postage/Courier	2,621	3,168	5,000	5,000	-	0.00%
Staff Training	2,162	2,834	5,100	5,100	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	1,900	6,262	14,900	8,560	(6,340)	-42.55%
Depreciation - Capital Assets	65,765	145,660	112,739	171,813	59,074	52.40%
Total Operational	81,753	173,169	163,113	218,173	55,060	33.76%
PROGRAM						
Employee Related Expense	(233)	(226)	-	-	-	0.00%
Program Supplies & Costs	-	-	-	-	-	0.00%
Supplies and Costs - COVID	122	146	-	-	-	0.00%
Less Reimbursements	(9,249)	(39,616)	(20,000)	(20,000)	-	0.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	(9,361)	(39,696)	(20,000)	(20,000)	-	0.00%
TOTAL EXPENDITURES	649,057	1,066,631	747,010	904,585	157,575	21.09%
(SURPLUS)/DEFICIT - ACCRUAL	(1,669,939)	(2,939,249)	(2,637,573)	(2,577,453)	60,120	-2.28%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%

COUNTY OF HURON

Huronview - General and Administration

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(1,669,939)	(2,939,249)	(2,637,573)	(2,577,453)	60,120	-2.28%

COUNTY OF HURON

Huronview - Facilities

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
PURCHASED SERVICE						
Insurance	28,233	48,400	48,400	57,392	8,992	18.58%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	28,233	48,400	48,400	57,392	8,992	18.58%
OPERATIONAL						
Telecommunications	5,893	10,961	14,784	14,784	-	0.00%
Garbage	2,762	4,999	7,740	8,150	410	5.30%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	44,368	52,253	58,600	58,600	-	0.00%
Utilities/Hydro	78,248	147,691	154,000	154,000	-	0.00%
Utilities/Water & Sewer	21,142	35,911	40,810	40,800	(10)	-0.02%
Total Operational	152,413	251,815	275,934	276,334	400	0.14%
TOTAL EXPENDITURES	180,646	300,215	324,334	333,726	9,392	2.90%
(SURPLUS)/DEFICIT - ACCRUAL	180,646	300,215	324,334	333,726	9,392	2.90%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	180,646	300,215	324,334	333,726	9,392	2.90%

COUNTY OF HURON
Huronview - Heartland Apartments
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Parking	190	384	543	581	38	7.00%
Miscellaneous Revenue	27,255	47,676	66,560	51,804	(14,756)	-22.17%
Rent/Lease	93,304	159,771	184,949	203,054	18,105	9.79%
Total Other Revenue	120,749	207,831	252,052	255,439	3,387	1.34%
TOTAL REVENUE	120,749	207,831	252,052	255,439	3,387	1.34%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	671	1,150	1,150	658	(492)	-42.78%
Equipment Repairs & Maint.	2,905	4,980	4,980	4,980	-	0.00%
Equipment Replacement New (under \$1,000)	671	1,150	1,150	1,150	-	0.00%
Total Equipment	4,247	7,280	7,280	6,788	(492)	-6.76%
PURCHASED SERVICE						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	7,027	12,047	12,046	12,038	(8)	-0.07%
Insurance	2,800	4,800	4,800	5,648	848	17.67%
Intra County Purchases	35,431	60,739	126,218	126,219	1	0.00%
Legal Fees	-	-	-	-	-	0.00%
Snow Removal Contract	3,488	5,980	5,980	5,980	-	0.00%
Total Purchased Service	48,747	83,566	149,044	149,885	841	0.56%
OPERATIONAL						
Advertising	278	476	476	560	84	17.65%
Office Expense	292	500	500	500	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Rent	490	840	840	840	-	0.00%
Telecommunications	2,576	4,416	4,416	4,416	-	0.00%
Travel/Meals	583	1,000	1,000	1,000	-	0.00%
Garbage	1,435	2,460	2,460	2,460	-	0.00%
Grounds Maintenance	1,140	1,955	1,955	1,955	-	0.00%
Maintenance & Repairs/Building	6,677	11,428	11,385	11,385	-	0.00%
Maintenance & Repairs/Electrical	3,757	6,440	6,440	6,440	-	0.00%
Maintenance & Repairs/Plumbing	3,488	5,980	5,980	5,980	-	0.00%
Taxes	-	-	18,300	18,300	-	0.00%
Utilities/Heat	10,201	17,488	17,488	17,488	-	0.00%
Utilities/Hydro	26,833	46,000	46,000	46,000	-	0.00%

COUNTY OF HURON
Huronview - Heartland Apartments
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Water & Sewer	7,111	12,190	12,190	12,190	-	0.00%
Depreciation - Capital Assets	51,002	-	87,436	105,343	17,907	20.48%
Total Operational	115,863	111,173	216,866	234,857	17,991	8.30%
PROGRAM						
Program Supplies & Costs	4,939	5,927	24,591	24,591	-	0.00%
Supplies and Costs - COVID	43,529	70,961	-	-	-	0.00%
Recovery (Apt)	(35)	(42)	-	-	-	0.00%
Total Program	48,433	76,846	24,591	24,591	-	0.00%
TOTAL EXPENDITURES	217,290	278,864	397,781	416,121	18,340	4.61%
(SURPLUS)/DEFICIT - ACCRUAL	96,541	71,033	145,729	160,682	14,953	10.26%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	96,541	71,033	145,729	160,682	14,953	10.26%

COUNTY OF HURON
Homes for the Aged - Huronlea
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	2,270,295	3,900,615	3,430,307	4,094,351	664,044	19.36%
Total Provincial Grants	2,270,295	3,900,615	3,430,307	4,094,351	664,044	19.36%
OTHER REVENUE						
Parking	405	702	950	790	(160)	-16.84%
Resident - Basic	244,438	419,813	497,000	419,000	(78,000)	-15.69%
Resident - Basic - Private	317,021	544,828	660,000	545,000	(115,000)	-17.42%
Resident - Basic - SemiPrivate	145,427	263,215	164,000	260,000	96,000	58.54%
Resident - Preferred - Private	133,150	223,405	276,000	226,000	(50,000)	-18.12%
Resident - Pref. Semi-Private	29,243	51,903	32,000	52,000	20,000	62.50%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	0.00%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	27,482	47,763	71,868	51,750	(20,118)	-27.99%
Intra County Recoveries	32,834	56,286	123,866	123,866	-	0.00%
Rent/Lease	102,689	172,944	203,518	203,894	376	0.18%
Total Other Revenue	1,032,688	1,780,859	2,029,202	1,882,300	(146,902)	-7.24%
TOTAL REVENUE	3,302,984	5,681,475	5,459,509	5,976,651	517,142	9.47%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,202,698	2,129,130	2,185,035	2,316,915	131,880	6.04%
Salaries - Part Time	1,217,292	2,160,000	2,096,357	2,673,317	576,960	27.52%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	2,419,990	4,289,130	4,281,392	4,990,232	708,840	16.56%
BENEFITS						
Statutory Benefits	213,329	371,027	369,259	419,800	50,541	13.69%
Extended Benefits	114,673	200,236	253,483	229,450	(24,033)	-9.48%
OMERS	150,781	261,491	278,981	291,067	12,086	4.33%
Total Benefits	478,783	832,753	901,723	940,317	38,594	4.28%
Total Salaries and Benefits	2,898,772	5,121,883	5,183,115	5,930,549	747,434	14.42%
EQUIPMENT						

COUNTY OF HURON
Homes for the Aged - Huronlea
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	8,283	13,977	5,500	22,297	16,797	305.40%
Equipment Repairs & Maint.	75,693	66,644	60,200	69,735	9,535	15.84%
Equipment Replacement New (under \$1,000)	6,780	20,423	5,501	5,909	408	7.42%
Vehicle Lease & Operation	2,541	5,367	5,375	6,600	1,225	22.79%
Total Equipment	93,297	106,411	76,576	104,541	27,965	36.52%
PURCHASED SERVICE						
Audit	1,079	1,850	1,850	1,900	50	2.70%
Consulting/Professional Fees	244,314	541,045	127,682	127,919	237	0.19%
Insurance	19,892	34,100	34,100	40,365	6,265	18.37%
Occupational Accident Insurance	-	37,549	49,000	49,000	-	0.00%
Intra County Purchases	39,449	66,775	146,965	137,200	(9,765)	-6.64%
Legal Fees	16,076	33,191	9,000	9,000	-	0.00%
Maintenance Contracts	560	672	3,700	4,600	900	24.32%
Printing (External)	19	496	2,500	2,500	-	0.00%
Snow Removal Contract	19,670	23,604	26,000	26,020	20	0.08%
Total Purchased Service	341,059	739,282	400,797	398,504	(2,293)	-0.57%
OPERATIONAL						
Advertising	2,426	3,814	2,000	2,000	-	0.00%
Associations/Memberships	-	-	8,000	8,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	1,474	2,113	3,100	3,100	-	0.00%
Office Expense	1,947	3,627	3,300	3,300	-	0.00%
Postage/Courier	278	334	500	520	20	4.00%
Rent	490	840	840	840	-	0.00%
Staff Training	1,345	4,412	16,600	25,121	8,521	51.33%
Telecommunications	3,742	6,257	13,200	13,200	-	0.00%
Travel/Meals	799	1,269	8,200	5,296	(2,904)	-35.41%
Building Capital (minor)	23,517	88,061	129,500	72,750	(56,750)	-43.82%
Garbage	2,836	5,270	6,279	6,729	450	7.17%
Grounds Maintenance	3,821	5,951	5,508	5,508	-	0.00%
Maintenance & Repairs/Building	22,262	28,763	28,000	28,000	-	0.00%
Maintenance & Repairs/Electrical	3,544	9,250	11,000	11,000	-	0.00%
Maintenance & Repairs/Plumbing	3,583	9,688	11,000	11,000	-	0.00%
Taxes	6,293	17,005	13,700	13,700	-	0.00%
Utilities/Heat	35,415	48,555	52,000	52,000	-	0.00%
Utilities/Hydro	59,386	112,883	125,000	125,000	-	0.00%
Utilities/Water & Sewer	31,881	50,156	57,166	57,166	-	0.00%
Depreciation - Capital Assets	151,053	246,106	258,949	318,213	59,264	22.89%
Total Operational	356,092	644,354	753,842	762,443	8,601	1.14%

COUNTY OF HURON
Homes for the Aged - Huronlea
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Basic Needs Program	19,539	32,982	28,100	34,100	6,000	21.35%
Med Dir Reg Fee	14,119	24,266	26,000	26,000	-	0.00%
Medical Supplies	41,859	67,626	37,400	67,400	30,000	80.21%
High Needs	2,240	4,333	15,180	15,200	20	0.13%
Recreation & Entertainment	246	482	2,280	2,300	20	0.88%
Replenish Bed/Linen	4,133	4,959	3,000	3,000	-	0.00%
Replenish Dishes/Cutlery	1,275	2,506	2,500	2,500	-	0.00%
Program Supplies & Costs	198,784	342,293	309,667	315,667	6,000	1.94%
Supplies and Costs - COVID	133,774	193,704	-	24,678	24,678	0.00%
Less Income	(3,354)	(4,592)	-	-	-	0.00%
Less Reimbursements	(14,553)	(37,148)	(21,300)	(26,300)	(5,000)	23.47%
Recovery (Apt)	-	(2,258)	-	-	-	0.00%
Total Program	398,063	629,152	402,827	464,545	61,718	15.32%
TOTAL EXPENDITURES	4,087,284	7,241,083	6,817,157	7,660,582	843,425	12.37%
(SURPLUS)/DEFICIT - ACCRUAL	784,300	1,559,608	1,357,648	1,683,931	326,283	24.03%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(198,000)	(318,213)	(120,213)	60.71%
Add Capital Asset Expenditures	-	-	883,747	403,519	(480,228)	-54.34%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(741,247)	(29,249)	711,998	-96.05%
TOTAL COUNTY LEVY	784,300	1,559,608	1,302,148	1,739,988	437,840	33.62%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Direct
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	1,496,613	2,598,743	2,629,643	2,929,869	300,226	11.42%
Total Provincial Grants	1,496,613	2,598,743	2,629,643	2,929,869	300,226	11.42%
TOTAL REVENUE	1,496,613	2,598,743	2,629,643	2,929,869	300,226	11.42%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	694,250	1,223,957	1,187,589	1,150,194	(37,395)	-3.15%
Salaries - Part Time	719,572	1,258,149	1,313,006	1,816,827	503,821	38.37%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	1,413,821	2,482,106	2,500,595	2,967,021	466,426	18.65%
BENEFITS						
Statutory Benefits	124,417	216,859	222,344	256,400	34,056	15.32%
Extended Benefits	61,410	106,982	131,945	111,150	(20,795)	-15.76%
OMERS	84,817	144,015	150,341	169,619	19,278	12.82%
Total Benefits	270,645	467,856	504,630	537,169	32,539	6.45%
Total Salaries and Benefits	1,684,466	2,949,962	3,005,225	3,504,190	498,965	16.60%
PROGRAM						
Less Reimbursements	(3,354)	(4,592)	-	-	-	0.00%
Total Program	(3,354)	(4,592)	-	-	-	0.00%
TOTAL EXPENDITURES	1,824,326	3,295,201	3,005,225	3,504,190	498,965	16.60%
(SURPLUS)/DEFICIT - ACCRUAL	327,713	696,458	375,582	574,321	198,739	52.91%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	327,713	696,458	375,582	574,321	198,739	52.91%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Admin

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	133,746	231,583	177,835	238,951	61,116	34.37%
Total Provincial Grants	133,746	231,583	177,835	238,951	61,116	34.37%
TOTAL REVENUE	133,746	231,583	177,835	238,951	61,116	34.37%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	74,490	126,474	195,983	209,800	13,817	7.05%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	74,490	126,474	195,983	209,800	13,817	7.05%
BENEFITS						
Statutory Benefits	6,401	8,832	13,838	14,800	962	6.95%
Extended Benefits	7,658	13,412	17,401	18,700	1,299	7.47%
OMERS	8,134	13,854	22,404	19,819	(2,585)	-11.54%
Total Benefits	22,193	36,097	53,643	53,319	(324)	-0.60%
Total Salaries and Benefits	96,683	162,571	249,626	263,119	13,493	5.41%
EQUIPMENT						
Equipment Repairs & Maint.	3,456	18,884	24,400	31,450	7,050	28.89%
Equipment Replacement New (under \$1,000)	4,489	16,245	-	-	-	0.00%
Total Equipment	7,946	35,128	24,400	31,450	7,050	28.89%
PURCHASED SERVICE						
Consulting/Professional Fees	7,381	10,456	8,200	9,400	1,200	14.63%
Total Purchased Service	7,381	10,456	8,200	9,400	1,200	14.63%
OPERATIONAL						
Miscellaneous Admin.	247	539	1,500	1,500	-	0.00%
Staff Training	168	2,522	8,700	16,821	8,121	93.34%
Total Operational	415	3,061	10,200	18,321	8,121	79.62%
PROGRAM						

COUNTY OF HURON

Huronlea - Nursing and Personal Care Admin

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Basic Needs Program	19,539	32,982	28,100	34,100	6,000	21.35%
Med Dir Reg Fee	14,119	24,266	26,000	26,000	-	0.00%
Medical Supplies	41,859	67,626	37,400	67,400	30,000	80.21%
High Needs	2,240	4,333	15,180	15,200	20	0.13%
Supplies and Costs - COVID	30,574	43,747	-	24,678	24,678	0.00%
Less Reimbursements	(9,063)	(14,179)	(4,500)	(9,500)	(5,000)	111.11%
Total Program	99,269	158,775	102,180	157,878	55,698	54.51%
TOTAL EXPENDITURES	211,693	369,991	394,606	480,168	85,562	21.68%
(SURPLUS)/DEFICIT - ACCRUAL	77,948	138,408	216,771	241,217	24,446	11.28%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	77,948	138,408	216,771	241,217	24,446	11.28%

COUNTY OF HURON
Huronlea - Program and Social Support
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	173,280	297,052	299,248	383,880	84,632	28.28%
Total Provincial Grants	173,280	297,052	299,248	383,880	84,632	28.28%
TOTAL REVENUE	173,280	297,052	299,248	383,880	84,632	28.28%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	56,611	96,397	158,657	247,361	88,704	55.91%
Salaries - Part Time	38,973	87,319	84,562	90,247	5,685	6.72%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	95,584	183,716	243,219	337,608	94,389	38.81%
BENEFITS						
Statutory Benefits	8,510	15,999	21,736	22,700	964	4.44%
Extended Benefits	8,651	14,878	22,102	19,900	(2,202)	-9.96%
OMERS	5,185	8,534	14,587	12,808	(1,779)	-12.20%
Total Benefits	22,346	39,411	58,425	55,408	(3,017)	-5.16%
Total Salaries and Benefits	117,930	223,127	301,644	393,016	91,372	30.29%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	400	400	-	0.00%
Total Equipment	-	-	700	700	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	42,583	84,916	74,400	76,000	1,600	2.15%
Total Purchased Service	42,583	84,916	74,400	76,000	1,600	2.15%
OPERATIONAL						
Miscellaneous Admin.	38	46	150	150	-	0.00%
Staff Training	-	-	800	1,200	400	50.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	-	25	200	200	-	0.00%
Total Operational	38	71	1,150	1,550	400	34.78%

COUNTY OF HURON

Huronlea - Program and Social Support
 Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Recreation & Entertainment	246	482	2,280	2,300	20	0.88%
Program Supplies & Costs	794	1,408	2,500	2,500	-	0.00%
Less Reimbursements	(500)	(600)	-	-	-	0.00%
Total Program	540	1,289	4,780	4,800	20	0.42%
TOTAL EXPENDITURES	161,091	309,403	382,674	476,066	93,392	24.41%
(SURPLUS)/DEFICIT - ACCRUAL	(12,189)	12,351	83,426	92,186	8,760	10.50%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(12,189)	12,351	83,426	92,186	8,760	10.50%

COUNTY OF HURON

Huronlea - Raw Food

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	129,996	222,849	223,984	222,854	(1,130)	-0.50%
Total Provincial Grants	129,996	222,849	223,984	222,854	(1,130)	-0.50%
FEDERAL GRANTS						
Total Federal Grants	-	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	129,996	222,849	223,984	222,854	(1,130)	-0.50%
EXPENDITURES						
PROGRAM						
Program Supplies & Costs	152,052	270,945	232,354	232,354	-	0.00%
Less Reimbursements	-	(753)	(6,800)	(6,800)	-	0.00%
Total Program	152,052	270,193	225,554	225,554	-	0.00%
TOTAL EXPENDITURES	152,052	270,193	225,554	225,554	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	22,057	47,343	1,570	2,700	1,130	71.97%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	22,057	47,343	1,570	2,700	1,130	71.97%

COUNTY OF HURON
Huronlea - Housekeeping
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	44,250	44,250	-	0.00%
Total Other Revenue	-	-	44,250	44,250	-	0.00%
TOTAL REVENUE	-	-	44,250	44,250	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	61,005	109,185	107,497	164,089	56,592	52.65%
Salaries - Part Time	121,897	224,603	209,252	194,627	(14,625)	-6.99%
Total Salaries	182,902	333,788	316,749	358,716	41,967	13.25%
BENEFITS						
Statutory Benefits	16,818	31,098	27,977	32,700	4,723	16.88%
Extended Benefits	7,207	12,651	22,605	24,500	1,895	8.38%
OMERS	10,975	21,839	19,688	23,430	3,742	19.01%
Total Benefits	35,000	65,588	70,270	80,630	10,360	14.74%
Total Salaries and Benefits	217,902	399,376	387,019	439,346	52,327	13.52%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	223	313	400	800	400	100.00%
Total Equipment	223	313	1,400	1,800	400	28.57%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Maintenance Contracts	560	672	3,700	4,600	900	24.32%
Total Purchased Service	560	672	3,700	4,600	900	24.32%
OPERATIONAL						
Miscellaneous Admin.	-	-	200	200	-	0.00%
Staff Training	-	-	300	300	-	0.00%
Total Operational	-	-	500	500	-	0.00%
PROGRAM						

COUNTY OF HURON
Huronlea - Housekeeping
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Program Supplies & Costs	16,920	25,910	24,000	29,000	5,000	20.83%
Supplies and Costs - COVID	26,960	34,337	-	-	-	0.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	43,880	60,246	24,000	29,000	5,000	20.83%
TOTAL EXPENDITURES	262,565	460,606	416,619	475,246	58,627	14.07%
(SURPLUS)/DEFICIT - ACCRUAL	262,565	460,606	372,369	430,996	58,627	15.74%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	262,565	460,606	372,369	430,996	58,627	15.74%

COUNTY OF HURON
Huronlea - Building
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	19,516	33,456	33,456	33,456	-	0.00%
Total Other Revenue	19,516	33,456	33,456	33,456	-	0.00%
TOTAL REVENUE	19,516	33,456	33,456	33,456	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	80,678	143,058	151,641	151,604	(37)	-0.02%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	80,678	143,058	151,641	151,604	(37)	-0.02%
BENEFITS						
Statutory Benefits	7,246	12,640	13,368	13,450	82	0.61%
Extended Benefits	7,801	13,716	19,748	19,750	2	0.01%
OMERS	7,488	13,360	14,615	14,334	(281)	-1.92%
Total Benefits	22,535	39,716	47,731	47,534	(197)	-0.41%
Total Salaries and Benefits	103,213	182,774	199,372	199,138	(234)	-0.12%
EQUIPMENT						
Equipment Rentals/Leases	-	179	-	-	-	0.00%
Equipment Repairs & Maint.	56,008	22,738	16,080	16,080	-	0.00%
Equipment Replacement New (under \$1,000)	(262)	786	1,541	1,540	(1)	-0.06%
Total Equipment	55,747	23,703	17,621	17,620	(1)	-0.01%
PURCHASED SERVICE						
Consulting/Professional Fees	2,329	3,170	10,385	10,385	-	0.00%
Intra County Purchases	1,599	1,889	201	200	(1)	-0.50%
Snow Removal Contract	14,665	15,024	17,420	17,420	-	0.00%
Total Purchased Service	18,594	20,084	28,006	28,005	(1)	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%

COUNTY OF HURON

Huronlea - Building

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Building Capital (minor)	23,517	88,061	129,500	72,750	(56,750)	-43.82%
Grounds Maintenance	2,358	3,443	3,000	3,000	-	0.00%
Maintenance & Repairs/Building	18,505	22,323	21,560	21,560	-	0.00%
Maintenance & Repairs/Electrical	1,427	5,620	7,370	7,370	-	0.00%
Maintenance & Repairs/HVAC	-	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	1,466	6,058	7,370	7,370	-	0.00%
Depreciation - Capital Assets	62,188	148,448	106,604	148,160	41,556	38.98%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	109,460	273,953	275,404	260,210	(15,194)	-5.52%
PROGRAM						
Supplies and Costs - COVID	30,060	38,410	-	-	-	0.00%
Less Reimbursements	(365)	(563)	-	-	-	0.00%
Total Program	29,694	37,847	-	-	-	0.00%
TOTAL EXPENDITURES	316,708	538,361	520,403	504,973	(15,430)	-2.96%
(SURPLUS)/DEFICIT - ACCRUAL	297,192	504,905	486,947	471,517	(15,430)	-3.17%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	297,192	504,905	486,947	471,517	(15,430)	-3.17%

COUNTY OF HURON

Huronlea - Dietary

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	23,330	23,330	-	0.00%
Total Other Revenue	-	-	23,330	23,330	-	0.00%
TOTAL REVENUE	-	-	23,330	23,330	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	79,224	145,169	109,815	113,877	4,062	3.70%
Salaries - Part Time	207,807	345,657	436,659	474,118	37,459	8.58%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	287,031	490,826	546,474	587,995	41,521	7.60%
BENEFITS						
Statutory Benefits	25,223	43,034	47,219	52,200	4,981	10.55%
Extended Benefits	5,816	10,161	11,102	11,150	48	0.43%
OMERS	14,543	23,774	25,224	19,007	(6,217)	-24.65%
Total Benefits	45,582	76,969	83,545	82,357	(1,188)	-1.42%
Total Salaries and Benefits	332,613	567,795	630,019	670,352	40,333	6.40%
EQUIPMENT						
Equipment Repairs & Maint.	7,180	10,636	5,000	7,000	2,000	40.00%
Equipment Replacement New (under \$1,000)	1,053	1,264	-	-	-	0.00%
Total Equipment	8,234	11,900	5,000	7,000	2,000	40.00%
PURCHASED SERVICE						
Consulting/Professional Fees	37,227	74,584	19,500	16,950	(2,550)	-13.08%
Total Purchased Service	37,227	74,584	19,500	16,950	(2,550)	-13.08%
OPERATIONAL						
Miscellaneous Admin.	-	-	300	300	-	0.00%
Staff Training	-	-	3,000	3,000	-	0.00%
Total Operational	-	-	3,300	3,300	-	0.00%
PROGRAM						

COUNTY OF HURON

Huronlea - Dietary

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Replenish Dishes/Cutlery	1,275	2,506	2,500	2,500	-	0.00%
Program Supplies & Costs	16,999	27,384	15,500	15,500	-	0.00%
Supplies and Costs - COVID	1,403	1,684	-	-	-	0.00%
Less Reimbursements	-	-	-	-	-	0.00%
Recovery (Apt)	-	(2,258)	-	-	-	0.00%
Total Program	19,678	29,316	18,000	18,000	-	0.00%
TOTAL EXPENDITURES	397,752	683,595	675,819	715,602	39,783	5.89%
(SURPLUS)/DEFICIT - ACCRUAL	397,752	683,595	652,489	692,272	39,783	6.10%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	397,752	683,595	652,489	692,272	39,783	6.10%

COUNTY OF HURON
Huronlea - Laundry
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	28,948	51,496	52,667	53,723	1,056	2.01%
Salaries - Part Time	25,501	47,913	40,016	41,274	1,258	3.14%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	54,449	99,408	92,683	94,997	2,314	2.50%
BENEFITS						
Statutory Benefits	4,926	9,007	7,099	7,600	501	7.06%
Extended Benefits	2,917	5,118	6,745	6,800	55	0.82%
OMERS	3,975	7,247	7,000	7,469	469	6.70%
Total Benefits	11,818	21,372	20,844	21,869	1,025	4.92%
Total Salaries and Benefits	66,267	120,780	113,527	116,866	3,339	2.94%
EQUIPMENT						
Equipment Repairs & Maint.	1,160	1,392	1,000	1,500	500	50.00%
Equipment Replacement New (under \$1,000)	-	-	400	400	-	0.00%
Total Equipment	1,160	1,392	1,400	1,900	500	35.71%
OPERATIONAL						
Staff Training	-	-	300	300	-	0.00%
Total Operational	-	-	300	300	-	0.00%
PROGRAM						
Replenish Bed/Linen	4,133	4,959	3,000	3,000	-	0.00%
Program Supplies & Costs	6,551	10,084	7,500	8,500	1,000	13.33%
Supplies and Costs - COVID	-	-	-	-	-	0.00%
Total Program	10,684	15,044	10,500	11,500	1,000	9.52%
TOTAL EXPENDITURES	78,111	137,216	125,727	130,566	4,839	3.85%
(SURPLUS)/DEFICIT - ACCRUAL	78,111	137,216	125,727	130,566	4,839	3.85%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%

COUNTY OF HURON

Huronlea - Laundry

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	78,111	137,216	125,727	130,566	4,839	3.85%

COUNTY OF HURON
Huronlea - General and Administration
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	336,660	550,388	99,597	318,797	219,200	220.09%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	336,660	550,388	99,597	318,797	219,200	220.09%
OTHER REVENUE						
Resident - Basic	244,438	419,813	497,000	419,000	(78,000)	-15.69%
Resident - Basic - Private	317,021	544,828	660,000	545,000	(115,000)	-17.42%
Resident - Basic - SemiPrivate	145,427	263,215	164,000	260,000	96,000	58.54%
Resident - Preferred - Private	133,150	223,405	276,000	226,000	(50,000)	-18.12%
Resident - Pref. Semi-Private	29,243	51,903	32,000	52,000	20,000	62.50%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	375	450	-	-	-	0.00%
Intra County Recoveries	13,318	22,830	22,830	22,830	-	0.00%
Rent/Lease	490	840	8,335	840	(7,495)	-89.92%
Total Other Revenue	883,462	1,527,284	1,660,165	1,525,670	(134,495)	-8.10%
TOTAL REVENUE	1,220,122	2,077,673	1,759,762	1,844,467	84,705	4.81%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	127,492	233,394	221,186	226,267	5,081	2.30%
Salaries - Part Time	103,542	196,359	12,862	56,224	43,362	337.13%
Total Salaries	231,034	429,753	234,048	282,491	48,443	20.70%
BENEFITS						
Statutory Benefits	19,788	33,559	15,678	19,950	4,272	27.25%
Extended Benefits	13,213	23,319	21,835	17,500	(4,335)	-19.85%
OMERS	15,663	28,867	25,122	24,581	(541)	-2.15%
Total Benefits	48,665	85,745	62,635	62,031	(604)	-0.96%
Total Salaries and Benefits	279,699	515,497	296,683	344,522	47,839	16.12%
EQUIPMENT						
Equipment Rentals/Leases	7,224	11,983	3,685	20,482	16,797	455.82%
Equipment Repairs & Maint.	2,402	3,590	3,015	3,000	(15)	-0.50%

COUNTY OF HURON
Huronlea - General and Administration
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	448	397	1,340	1,350	10	0.75%
Vehicle Lease & Operation	2,541	5,367	5,375	6,600	1,225	22.79%
Total Equipment	12,615	21,336	13,415	31,432	18,017	134.30%
PURCHASED SERVICE						
Audit	1,079	1,850	1,850	1,900	50	2.70%
Consulting/Professional Fees	7,184	10,554	7,662	7,650	(12)	-0.16%
Insurance	-	-	-	-	-	0.00%
Occupational Accident Insurance	-	37,549	49,000	49,000	-	0.00%
Intra County Purchases	1,884	3,230	20,165	10,400	(9,765)	-48.43%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	16,076	33,191	9,000	9,000	-	0.00%
Printing (External)	19	496	2,500	2,500	-	0.00%
Total Purchased Service	26,244	86,870	90,177	80,450	(9,727)	-10.79%
OPERATIONAL						
Advertising	2,367	3,714	1,900	1,900	-	0.00%
Associations/Memberships	-	-	8,000	8,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	1,189	1,528	950	950	-	0.00%
Office Expense	1,364	2,627	2,800	2,800	-	0.00%
Postage/Courier	208	214	380	400	20	5.26%
Receivable Write Off	-	-	-	-	-	0.00%
Staff Training	1,177	1,890	3,500	3,500	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	507	744	7,500	4,596	(2,904)	-38.72%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	42,581	97,658	72,999	73,779	780	1.07%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	49,393	108,376	98,029	95,925	(2,104)	-2.15%
PROGRAM						
Supplies and Costs - COVID	374	1,500	-	-	-	0.00%
Less Reimbursements	(4,625)	(21,053)	(10,000)	(10,000)	-	0.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	(4,251)	(19,553)	(10,000)	(10,000)	-	0.00%
OTHER EXPENDITURES						
Reserve/Contingencies	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	363,700	712,526	488,304	542,329	54,025	11.06%

COUNTY OF HURON
Huronlea - General and Administration
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	(856,422)	(1,365,147)	(1,271,458)	(1,302,138)	(30,680)	2.41%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(856,422)	(1,365,147)	(1,271,458)	(1,302,138)	(30,680)	2.41%

COUNTY OF HURON

Huronlea - Facilities

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	17,208	29,500	29,500	34,966	5,466	18.53%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	17,208	29,500	29,500	34,966	5,466	18.53%
OPERATIONAL						
Telecommunications	2,342	3,857	10,800	10,800	-	0.00%
Garbage	1,623	3,191	4,200	4,650	450	10.71%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	25,405	31,395	34,840	34,840	-	0.00%
Utilities/Hydro	35,324	71,633	83,750	83,750	-	0.00%
Utilities/Water & Sewer	20,700	30,990	38,000	38,000	-	0.00%
Total Operational	85,394	141,065	171,590	172,040	450	0.26%
(SURPLUS)/DEFICIT - ACCRUAL	102,602	170,565	201,090	207,006	5,916	2.94%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	102,602	170,565	201,090	207,006	5,916	2.94%

COUNTY OF HURON
Huronlea - Highland Apartments
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Parking	405	702	950	790	(160)	-16.84%
Miscellaneous Revenue	27,106	47,313	71,868	51,750	(20,118)	-27.99%
Rent/Lease	102,199	172,104	195,183	203,054	7,871	4.03%
Total Other Revenue	129,710	220,119	268,001	255,594	(12,407)	-4.63%
TOTAL REVENUE	129,710	220,119	268,001	255,594	(12,407)	-4.63%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	1,059	1,815	1,815	1,815	-	0.00%
Equipment Repairs & Maint.	5,486	9,405	9,405	9,405	-	0.00%
Equipment Replacement New (under \$1,000)	828	1,419	1,420	1,419	(1)	-0.07%
Total Equipment	7,373	12,639	12,640	12,639	(1)	-0.01%
PURCHASED SERVICE						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	4,395	7,535	7,535	7,534	(1)	-0.01%
Insurance	2,683	4,600	4,600	5,399	799	17.37%
Intra County Purchases	35,965	61,655	126,599	126,600	1	0.00%
Legal Fees	-	-	-	-	-	0.00%
Snow Removal Contract	5,005	8,580	8,580	8,600	20	0.23%
Total Purchased Service	48,049	82,370	147,314	148,133	819	0.56%
OPERATIONAL						
Advertising	58	100	100	100	-	0.00%
Office Expense	583	1,000	500	500	-	0.00%
Postage/Courier	70	120	120	120	-	0.00%
Rent	490	840	840	840	-	0.00%
Telecommunications	1,400	2,400	2,400	2,400	-	0.00%
Travel/Meals	292	500	500	500	-	0.00%
Garbage	1,213	2,079	2,079	2,079	-	0.00%
Grounds Maintenance	1,463	2,508	2,508	2,508	-	0.00%
Maintenance & Repairs/Building	3,757	6,440	6,440	6,440	-	0.00%
Maintenance & Repairs/Electrical	2,118	3,630	3,630	3,630	-	0.00%
Maintenance & Repairs/Plumbing	2,118	3,630	3,630	3,630	-	0.00%
Taxes	6,293	17,005	13,700	13,700	-	0.00%
Utilities/Heat	10,010	17,160	17,160	17,160	-	0.00%
Utilities/Hydro	24,063	41,250	41,250	41,250	-	0.00%

COUNTY OF HURON
Huronlea - Highland Apartments
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Water & Sewer	11,180	19,166	19,166	19,166	-	0.00%
Depreciation - Capital Assets	46,284	-	79,346	96,274	16,928	21.33%
Total Operational	111,391	117,829	193,369	210,297	16,928	8.75%
PROGRAM						
Program Supplies & Costs	5,468	6,561	27,813	27,813	-	0.00%
Supplies and Costs - COVID	44,402	74,026	-	-	-	0.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	49,870	80,587	27,813	27,813	-	0.00%
TOTAL EXPENDITURES	216,683	293,425	381,136	398,882	17,746	4.66%
(SURPLUS)/DEFICIT - ACCRUAL	86,972	73,306	113,135	143,288	30,153	26.65%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	86,972	73,306	113,135	143,288	30,153	26.65%



COUNTY OF HURON
2022 BUDGET

Social and Property Services

County of Huron Social and Property Services 2022 Budget Proposal

The Social and Property Services Department offers programs with a number of services on behalf of the Provincial and Federal governments, and the County of Huron, as follows:

- **Ontario Works:** employment and financial assistance; life stabilization skills; emergency assistance
- **Children’s Services:** EarlyON Child and Family Centres; child care fee subsidy; early learning resource consulting services; home child care; expansion plan
- **Housing Services:** Community housing; non-profit housing, rent supplement; affordable housing; provincial housing programs such as the Ontario Priorities Housing Initiative; housing development initiatives; homelessness prevention programs and services such as transitional housing, cold-weather emergency shelter, addiction supportive housing
- **Property Services:** operational and capital components for the County’s Municipal properties

Social Services Summary:

The County contribution to operate Social Services (Ontario Works, Housing Services and Children’s Services) in 2022 is projected to be \$4,900,791. This represents an increase of \$59,257 over 2021, or 1.22%.

The total Social Services expenditures for 2022 are budgeted at \$22,607,747, which is an increase of 0.32% over 2021. The provincial grants total \$15,209,991 (a 5.48% increase from 2021). The federal grants total \$683,813 (an decrease of 10.35% from 2021). Other revenue from rental and lease income are anticipated in 2021 in the amount of \$2,169,097, which represents an increase of 4.1% from 2021.

Also included in the budget are the ongoing salary grid movements for employees.

The total number of staff delivering all programs is as follows:

Program	Full-Time FTE	Part-Time FTE
Ontario Works	14.1	0.95
Children’s Services	10.6	3.05
Housing	15.85	3.45
Property Services	6.45	0.45
Total	47	7.9

Ontario Works

The provincial operating grants budgeted for Ontario Works remain at the same levels as 2021 (\$431,000 for employment related supports and \$868,700 for administrative expenses). The costs to deliver income supports and other benefits directly to clients are 100% provincially funded, and are based on our direct program benefits to clients. The eligibility criteria is set by the province through legislation and covers expenses such as the cost of basic needs, shelter, temporary care allowance (for youth not living with their family), board and lodge allowances, special diet items, personal needs allowances, diabetic supplies, prosthetic appliances, and discretionary benefits.

The Employment Related Expenses are set at \$431,00 and issued as a 100% provincial grant to provide services promoting job readiness and placements for clients, counseling, addictions support, in addition to assessments and benefits directly delivered to clients for training, licenses, job searching, safety clothing, etc.

Administration for the Ontario Works program is set at \$1,739,351 which will be cost shared with the province at a rate of 50/50 to a maximum of \$868,700 from the Province. The majority of these costs (\$1,506,446) relate to salaries, statutory and extended benefits, and OMERS for staff providing services to the clients (this staff includes case workers, eligibility review officer, computer systems support, life stabilization workers, clerical and supervisory staff). The other larger costs to the administration budget are the cost of rent paid to the County's Property Services for the office space required to house the program, which we increased by 4% for 2022, and also an increase to insurance costs this year to \$24,200.

With the province's plan to fundamentally change the delivery of Ontario Works, consideration has been given to maintain flexibility with changes to program delivery over the next year. The Provincial funding for Ontario Works will look differently in 2023 but remains status quo for 2022.

Provincial funding and the Community Homelessness Prevention Initiative funding have been utilized to develop the County's Pathways to Self-Sufficiency program. In addition, United Way Individual Urgent Needs funding is distributed through this program and by Ontario Works Caseworkers as well. These funds provide one-time targeted assistance to low-income clients with funding for rent, utilities, transportation, food, emergency shelter, etc.

Additionally, funding may flow to community agencies that have mandates of child poverty or homelessness such as Safe Homes for Youth or the YMCA through their Youth Recreation and Sport Program.

2. Children's Services

The County of Huron enters into two Service Agreements with the Ministry of Education to support Child Care and EarlyON services throughout the County. These services are legislated to be provided by each Consolidated Municipal Service Manager (CMSM).

Child care forms the largest part of the Children's Services 2022 budget, with provincial operating grants totaling \$6,667,330. The general operating grant is to be used by child care providers to support the costs of operating licensed child care programs to reduce wait times and fees for services, stabilize service levels, retain staff, and to improve access to high quality

affordable early learning and child care services for children and their families. The County supports the licensed child care centres in our area and directly operates the Huron County Community Home Child Care program.

The majority of expenditures for the child care program are found under the General Operating Grants which are issued to the child care providers in the amount of \$1,900,000 and the program's Purchase of Service, which includes fee subsidy funds on behalf of financially eligible families and their children and paid to the home child care providers and the licensed child care providers in the County (including Seaforth Cooperative Children's Centre, Clinton Cooperative Care Centre, West Huron, Relouw, Town of Goderich, Township of North Huron, Municipality of Huron East, Walton Little School, YMCA of South Western Ontario) in the amount of \$2,213,773.

Within the Child Care Service Agreement, the County is mandated to contribute a minimum cost sharing allocation of \$285,935 to core child care programming annually. In addition, the County is required to cost-share child care expansion plan operating funding at a rate of 80/20 – this requirement was optional in 2020 and 2021 (Council opted to contribute) and continues to be optional in 2022, with the County cost share for expansion totaling \$155,423.

On January 1, 2022, the threshold for allowable administrative funding CMSMs can spend on child care will be reduced from 10% to 5%, Children's Services has identified efficiencies in other areas to mitigate these impacts as much as possible. There is the requirement to cost share all administrative funding with the County's minimum contribution totaling \$119,023.00, with a request for an additional \$19,163.00 to offset the decrease by the Ministry of Education.

The overall total amount of the required contribution by the County of Huron in child care is \$576,504.

Child Care continues to recover from the impacts that the pandemic had with lower enrollment and increased staffing requirements adding pressures for providers. The sector is experiencing a shortage of qualified Early Childhood Educators to staff the centres, and a reduction in the number of homes operating as licensed home child care. As a result, the Ministry of Education is issuing one-time workforce funding to CMSM's in 2022 and the first quarter of 2023. The amount of \$389,632. will be issued in 2022 to Huron County to apply to strategies specific to recruitment and retention of staff in the Early Childhood Education field and within the parameters of the guidelines provided. These additional funds are not obvious in the budget as the revenue is offset by the Safe Restart Funding for Covid Relief that had been issued in 2020 and carried over for use in 2021.

The EarlyON program is overseen by the Ministry of Education. Funding for 2022 has increased slightly to \$891,885. The County directly operates the program in Clinton, Exeter and Seaforth areas. Huron County Children's Services has contracts with the Town of Goderich and North Huron for service delivery in each respective area. Our Child and Family Centres, co-located with Avon Maitland District School Board (Goderich and Clinton) and the Royal Oaks location in North Huron are the hubs for EarlyON programming, with additional outreach programs being delivered and planned in the community including municipal, faith and service club facilities. In a response to the pandemic, EarlyON staff were able to pivot and offer programming in a virtual format to ensure continuity of service and the virtual programming has been a success. There are plans for expansion with an additional school location in South Huron in 2022, as well as the purchase of an electric vehicle to transport equipment to programming which may see spending increase slightly but will be manageable within the provincial allocation.

Although the EarlyON program is fully funded by the province, the County of Huron has, in previous years, committed up to \$30,000 annually to deliver the program. In 2022, as a result of the approximate \$40,000 increase to EarlyON funding from the Ministry of Education, there is no request this year for a County contribution to deliver this program.

3. Housing Services

The same level of basic services are anticipated to be provided in 2022 as in previous years, along with participation in programs funded through the provincial and federal governments. Under revenues, the provincial operating grant shows provincial funding in the amount of \$2,578,171 for 2022. This includes funding for the province's last quarter funding from 2021/22 (January to March 2022) and the April to December 2022 funding from 2022/23 funding programs. The provincial operating grants in 2022 include the Investment in Affordable Housing ongoing funding allocation to support rent supplements and housing allowances in the amount of \$343,108; Community Housing Prevention Initiative (CHPI) funding in the amount of \$569,298; Strong Communities Rent Supplement of \$19,978; Ontario Priorities Housing Initiative/Canada-Ontario Community Housing Initiative of \$724,331; and, Social Services Relief Fund – Phase 4 of \$768,900 (plus deferred revenue of \$122,903) and \$29,653 in Non-Profit funding.

The federal operating grant is set at \$683,813 for 2022, which includes \$344,097 for public rent-geared-to-income housing and \$339,716 for non-profit/co-op housing providers. Federal operating grants will continue to decrease over the upcoming years until the operating agreements for all housing providers reach their end of operating date as per the agreements with CMHC. This is an ongoing concern for CMSMs as service level standards are currently legislated to remain the same.

With the lifting of the legislated rent freeze mandated in 2021, rental increases will again begin to be processed. A further legislated change to rent-geared-to-income simplification could result in a small decrease to rental income due to moving to an income tax based verification rather than current income verification. The budget reflects both of these changes.

Under salaries and benefits, the rising costs at 6.98% is due to staff movement through the salary grids, and the 2% anticipated non-union increase. Housing Services respectively requests to increase the staff complement with a new position of Housing Supervisor. This position will report to the Housing Services Manager. The Housing Supervisor will supervise, guide and direct staff in the daily operations and delivery of community, social and affordable housing programs in Huron County. The position will assist in identifying, developing, implementing and maintaining housing programs across a range of program types. With increasing workload in Community Housing, Housing Programs, Homelessness and Housing Programs, it is recognized that a Housing Supervisor will enhance operations and allow the Housing Services Manager to focus on homelessness initiatives and housing development initiatives for the Department. This position would align itself to other divisions within the Department that offer Supervisor support. Update – this position has been deferred to 2023 budget process.

Homelessness continues to remain a significant concern in the County, and homelessness programs continue to be developed. We will continue to operate the overnight “Out of the Cold Heart to Home shelter” until mid April 2022. During the shelter season, and following closure of the shelter, we will continue our housing advocate and housing stability services to support individuals experiencing homelessness through their journey of finding housing, and offering stability services to help maintain tenancies.

The County has received the Social Services Relief Fund – Phase 4 (SSRF4) funding in the amount of \$768,900 and will utilize this funding towards these homelessness programs and to continue to seek housing options for a dispersed supportive housing model. Our Community Homelessness Prevention Initiative (CHPI) program, which is 100% funded by the Province, will continue to support homelessness programs and prevention initiatives. The County continues its partnership with United Way Perth Huron who are providing anticipated funding in the amount of \$50,000 in 2022 and shared between the Housing Advocate position and Out of the Cold shelter funding.

Under Purchased Service, there has been an increase of \$15,000 (18.75%) to snow removal contracts. This increase reflects an increase to snow removal providers for insurance costs.

Insurance has increased by \$13,484 or 10.24%, as insurance costs continue to rise steeply in the sector. Grounds Maintenance is being increased by \$50,000 which reflects \$45,000 for a tree removal tender across many Community Housing locations. Housing Services also continues to investigate and participate in energy savings programs with energy management companies for potential cost savings and have received rebate payments for installing energy efficient equipment.

The regeneration of two community housing detached houses will result in the development of two triplexes in Goderich, approved by County Council in 2021, which increases the density on the sites from two units to six units. Two units will remain rent-geared-to-income housing to meet our service level standards, and the remaining four units will be affordable units, with the goal of two of the units to be supportive housing for our dispersed supportive housing model. Partial funding for this development will be from OPHI, SSRF, insurance (fire recovery), and the sale of the Services Ontario building. The OPHI funding for this project requires a 25% minimum funding commitment by the owner/developer (in this case the County) and this totals \$101,829, however, this funding was raised in 2021 and carried forward into 2022.

4. Property Services

The Rents/Leases revenue consists of internal County Department rents and one external partner, the Ministry of Attorney General, who rents space within the Huron County Courthouse. For 2022, overall rents/lease revenue will be \$1,406,749. This is a reduction of 3.16% (\$45,904) due to the Service Ontario facility being sold in 2021.

Showing as income under Third Party Recoveries will be the cost that Huron Perth Public Health pays the County for hydro at the Health Unit building. Both the JMB and the Health Unit are supplied by one hydro meter. The County pays the entire monthly invoice which will show up under the Health Unit utilities/hydro and this cost will be offset under third party recoveries from HPPH.

Equipment rental/leases is showing to be 69% higher than last year due to the IT Fleet computer model being charged against this account. In previous years, capital funds had been used to purchase new computers.

Insurance costs continue to increase, and are estimated to be 18% higher in 2022 than in 2021.

Under Purchased Services, Intra County Purchases, has increased by \$36,760 mainly due to the Property Services budget covering 40% (\$32,800) of the salary for the Climate Change and Energy Specialist position.

The Publications and Subscriptions line item under the Operational is higher by \$2,000 due to the annual fee for the EnergyCap software. The EnergyCap software is used by staff to track energy usage across all County facilities.

Travel/Meals was raised for 2022 as staff are using their personal vehicle more frequently than when they worked from the JMB and would book out the corporate vehicle to use. Depending on how much work from home versus work from office we do in 2022 will impact this budget line.

Overall, the Property Services budget will be lower in 2022 due to having no operational costs at Service Ontario. Some line items have been raised as mentioned above so the entire budget will not be lower by the entire operational cost of Service Ontario.

COUNTY OF HURON
Social Services - Capital
Budget for the year ending December 31, 2022

Capital Expense	Asset Type	Reason for	Priority	Description	Total Cost	External Funding Amount	External Funding Source
New Triplex Builds @33 & 47 Bennett St, Goderich A02E					1,620,000	407,315 101,829 90,314 406,941 290,833	OPHI 25% County Levy, tied to OPHI from 2021 Fire Insurance settlement Sale proceeds - 38 North St SSRF - Phase 4
Installation of Generator @85 West St, Goderich A21C					315,000		
Replace Roof Shingles @South Street, Goderich A04E					60,000		
Replace Roof Shingles @John Street, Clinton A01E					56,000		
Upgrade Pole Lights to LED (top up) @7 Housing projects					51,000		
Replace Roof Shingles @Strang Court, Goderich A03E					45,000		
Replace Furnaces @Cambridge, Gibbons, Goderich A11C					42,000		
Driveway Replacement (top up) @Bristol Terrace, Wingham					37,000		
Vacuum Replacement					3,500		
Security Cameras @299 Queen St, Blyth A19C					-		
Security Cameras @250 Picton St, Goderich A17C					-		
Security Cameras @359 Edward St, Wingham A12C					-		
Replace Fire Exit Sidewalk @134 King St, Clinton A05C					15,000		MC
Building Condition Assessments (BCA) @Non-Profits					29,653	29,653	MC-Capital Replacement Reserves
Professional Fees for Grants					15,000		
Replace DWH Tanks @134 King, 45 Alfred St, 359 Edward St					16,000	15,020	COCHI Repair Stream
Replace Unit Smokes? @CountyView					4,500		MC
Carry over from 2021							
Upgrade Exterior Cladding/Insulation \$144,224					144,224		
Installation of Generator \$91,285 @52 Bristol					91,285		
Installation of Generator @Blyth							
Driveway Replacement \$27,762					27,762		
Upgrade Pole Lights to LED \$26,000					26,000		
Upgrade Phone Service/Replace Enterphone \$14,000					14,000		MC
Enterphone Replacement \$8,500					8,500		MC
Building Condition Assessments (BCA) \$95,000					95,000		MC
Energy Audits \$61,700					61,700		MC
Accessible Front Vestibule \$54,545					54,545		
Flooring Replacement \$56,100					56,100		
Install Backflow Preventers \$27,736					27,736		
Designated Substance Surveys \$18,000					18,000		MC
Prototype Accessible Patios \$12,900					12,900		MC
Prototype Family Unit Washroom Refurbishment \$8,100					8,100		MC
Rapid Housing Initiative \$							
3 Lounges \$28,000					28,000		
TOTAL CAPITAL FUNDING REQUEST	No Data	No Data	No Data	No Data	2,983,505	-	External Funding
TOTAL Tangible Capital Assets (TCA Set up as Asset)					2,716,152		
TOTAL Minor Capital (operating)					267,353		
External Funding						673,852	
Carry over from 2021							
LESS: DEPRECIATION					(849,461)		
NET CAPITAL FUNDING REQUIREMENTS					2,134,044		

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	13,376,615	12,249,467	14,419,301	15,209,991	790,690	5.48%
Provincial Project Grants	50,000	-	-	-	-	0.00%
Total Provincial Grants	13,426,615	12,249,467	14,419,301	15,209,991	790,690	5.48%
FEDERAL GRANTS						
Federal Other Grants	751,887	760,746	762,746	683,813	(78,933)	-10.35%
Total Federal Grants	751,887	760,746	762,746	683,813	(78,933)	-10.35%
OTHER REVENUE						
Fees/Licenses	149,632	159,184	175,000	175,000	-	0.00%
Miscellaneous Revenue	194,874	234,807	163,000	85,000	(78,000)	-47.85%
Investment Income	416	-	600	600	-	0.00%
Intra County Recoveries	-	28,770	-	88,067	88,067	0.00%
Rent/Lease	1,806,631	1,803,671	1,745,000	1,795,000	50,000	2.87%
Third Party Recoveries	49	3,682	-	-	-	0.00%
Total Other Revenue	2,151,603	2,230,113	2,083,600	2,169,097	85,497	4.10%
TOTAL REVENUE	16,330,105	15,240,327	17,265,647	18,062,901	797,254	4.62%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,607,806	2,586,346	2,849,363	2,994,337	144,974	5.09%
Salaries - Part Time	404,651	377,344	554,809	529,375	(25,434)	-4.58%
Salaries - Time Off in Lieu Owing	766	-	-	-	-	0.00%
Total Salaries	3,013,223	2,963,690	3,404,172	3,523,712	119,540	3.51%
BENEFITS						
Statutory Benefits	224,813	245,912	274,886	286,326	11,440	4.16%

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Extended Benefits	258,322	246,873	276,366	299,939	23,573	8.53%
OMERS	290,156	272,787	313,102	313,810	708	0.23%
Burden	-	-	-	-	-	0.00%
Total Benefits	773,291	765,572	864,354	900,075	35,721	4.13%
Total Salaries and Benefits	3,786,514	3,729,261	4,268,526	4,423,787	155,261	3.64%
EQUIPMENT						
Equipment Rentals/Leases	6,913	41,601	22,325	74,775	52,450	234.94%
Equipment Repairs & Maint.	24,045	20,167	15,400	37,000	21,600	140.26%
Equipment Replacement New (under \$1,000)	5,666	11,850	4,500	4,500	-	0.00%
Vehicle Lease & Operation	37,381	39,798	38,000	38,000	-	0.00%
Small Tools/Equipment	1,355	1,598	2,000	2,000	-	0.00%
Total Equipment	75,360	115,014	82,225	156,275	74,050	90.06%
PURCHASED SERVICE						
Audit	16,029	12,292	16,000	12,660	(3,340)	-20.88%
Consulting/Professional Fees	39,592	39,637	68,300	60,300	(8,000)	-11.71%
Insurance	100,227	170,000	158,000	176,329	18,329	11.60%
Occupational Accident Insurance	32,514	65,297	13,100	68,100	55,000	419.85%
Intra County Purchases	48,057	76,827	72,557	136,292	63,735	87.84%
Corporate Service Allocations	-	-	-	-	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	5,942	4,845	3,500	3,700	200	5.71%
Maintenance Contracts	10,109	12,131	16,000	19,100	3,100	19.38%
Printing (External)	-	-	-	-	-	0.00%
Security	-	-	-	-	-	0.00%
Life Safety Systems	58,597	61,842	58,500	60,500	2,000	3.42%
Snow Removal Contract	77,046	75,970	80,000	95,000	15,000	18.75%
Miscellaneous Services	-	4,342	-	-	-	0.00%
Total Purchased Service	388,115	523,182	485,957	631,981	146,024	30.05%
OPERATIONAL						
Advertising	1,234	1,747	10,200	4,500	(5,700)	-55.88%

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Associations/Memberships	11,903	14,390	15,800	17,600	1,800	11.39%
Bank Charges	2,923	2,912	3,000	3,000	-	0.00%
Conventions/Conferences	366	279	5,400	3,058	(2,342)	-43.37%
Miscellaneous Admin.	39,448	36,518	30,193	40,763	10,570	35.01%
Office Expense	24,448	23,324	38,400	30,865	(7,535)	-19.62%
Postage/Courier	11,153	14,819	13,900	16,300	2,400	17.27%
Publications & Subscriptions	1,318	4,896	1,600	3,600	2,000	125.00%
Receivable Write Off	20,543	-	32,500	25,500	(7,000)	-21.54%
Rent	115,796	145,653	145,653	121,115	(24,538)	-16.85%
Staff Training	27,918	59,499	46,000	56,000	10,000	21.74%
Telecommunications	48,122	49,053	68,900	71,875	2,975	4.32%
Travel/Meals	26,258	22,075	47,900	36,432	(11,468)	-23.94%
Minor Capital	61,559	84,661	283,800	297,353	13,553	4.78%
Debenture Payments	255,436	255,521	255,521	214,196	(41,325)	-16.17%
Garbage	34,775	23,649	33,000	33,000	-	0.00%
Grounds Maintenance	51,463	55,855	37,000	87,000	50,000	135.14%
Janitorial	223,460	168,896	147,400	149,400	2,000	1.36%
Maintenance & Repairs/Building	101,770	97,012	101,500	106,500	5,000	4.93%
Maintenance & Repairs/Painting	40,689	33,890	65,000	65,000	-	0.00%
Maintenance & Repairs/Electrical	15,366	14,772	16,000	16,000	-	0.00%
Maintenance & Repairs/HVAC	22,462	17,979	10,000	14,000	4,000	40.00%
Maintenance & Repairs/Plumbing	40,319	43,608	31,500	36,500	5,000	15.87%
Taxes	426,579	385,949	430,000	430,000	-	0.00%
Utilities/Heat	68,701	67,072	84,500	84,500	-	0.00%
Utilities/Hydro	253,895	252,201	361,100	361,100	-	0.00%
Utilities/Water & Sewer	215,949	258,571	210,500	210,500	-	0.00%
Depreciation - Capital Assets	853,215	783,854	837,781	849,461	11,680	1.39%
Gain or Loss on disposal of capital assets	69,974	-	-	-	-	0.00%
Total Operational	3,067,041	2,918,656	3,364,048	3,385,118	21,070	0.63%
PROGRAM						
Evictions	716	1,233	2,000	2,000	-	0.00%
Tribunals	1,400	1,822	3,200	3,200	-	0.00%
Special Events	144,852	129,227	107,798	195,096	87,298	80.98%
Basic Needs Program	4,164,669	3,415,643	4,754,790	4,764,790	10,000	0.21%

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Dental Services	11,114	11,776	-	-	-	0.00%
Medical Supplies	6,308	3,908	-	-	-	0.00%
High Needs	-	-	-	-	-	0.00%
Personal Needs	730	606	-	-	-	0.00%
Recreation & Entertainment	3,760	14,166	-	-	-	0.00%
Winter Clothing and Uniforms	2,477	2,167	1,600	1,600	-	0.00%
Transportation	8,700	6,486	-	-	-	0.00%
CHPI-Emergency Shelter Solutions	807,888	492,799	886,255	675,454	(210,801)	-23.79%
CHPI-Housing w/ Related Supports	213,671	214,225	269,318	233,768	(35,550)	-13.20%
CHPI-Other Services and Supports	34,159	243,198	50,000	46,537	(3,463)	-6.93%
CHPI-Homelessness Prevention	139,096	576,817	45,000	102,406	57,406	127.57%
Back to School Program	-	-	-	-	-	0.00%
Provincial Benefits	42,060	28,834	65,000	65,000	-	0.00%
Child Care Formal	156,092	129,635	270,000	170,000	(100,000)	-37.04%
Child Care Informal	2,540	4,974	5,000	5,000	-	0.00%
Community Participation	12,250	6,664	-	-	-	0.00%
Disability Access	530	288	-	-	-	0.00%
Employee Related Expense	254,522	139,688	431,000	393,400	(37,600)	-8.72%
Rental Arrears	12,977	49,195	35,000	-	(35,000)	-100.00%
Utility Arrears	5,374	10,082	35,000	-	(35,000)	-100.00%
Funeral & Burial Expense	-	(392)	-	-	-	0.00%
Medical Transportation	179,674	150,503	225,000	225,000	-	0.00%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
Purchase of Service	1,832,398	2,051,487	2,458,569	2,542,452	83,883	3.41%
Rent Supplement Subsidy	1,666,281	1,348,057	2,071,066	1,839,124	(231,942)	-11.20%
Special Diet	35,385	27,770	-	-	-	0.00%
Special Needs Resources	49,397	113,948	123,599	127,599	4,000	3.24%
Teacher Material SuppliesLEAP	-	-	-	-	-	0.00%
Wage Subsidy - Non-Profit	331,238	773,929	639,342	637,045	(2,297)	-0.36%
Miscellaneous Program	2,619,026	2,083,223	2,403,626	2,466,037	62,411	2.60%
Program Overhead	35,907	238,961	-	71,490	71,490	0.00%
Program Supplies & Costs	40,295	4,229	16,500	26,590	10,090	61.15%
Supplies and Costs	41,680	877	51,500	-	(51,500)	-100.00%
Supplies and Costs	2,505	2,978	-	-	-	0.00%
Promotion/Public Relations	1,114	20,853	13,264	5,000	(8,264)	-62.30%

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less Income	(381,694)	(299,449)	(475,000)	(400,000)	75,000	-15.79%
Less Reimbursements	(173,434)	(186,642)	(160,000)	(195,000)	(35,000)	21.88%
Less Repayments	(9,504)	(10,751)	(20,000)	(20,000)	-	0.00%
Total Program	12,323,151	11,830,010	14,335,425	14,010,586	(324,839)	-2.27%
TOTAL EXPENDITURES	19,640,180	19,116,124	22,536,181	22,607,747	71,566	0.32%
(SURPLUS)/DEFICIT - ACCRUAL	3,310,075	3,875,797	5,270,534	4,544,846	(725,688)	-13.77%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(654,400)	(849,461)	(195,061)	29.81%
Add Capital Asset Expenditures			1,192,454	2,716,152	1,523,698	127.78%
Add Future Sustainability			-	-	-	0.00%
Less: Transfer from accumulated surplus			(967,054)	(1,595,704)	(628,650)	65.01%
TOTAL COUNTY LEVY	3,310,075	3,875,797	4,841,534	4,815,833	(25,701)	-0.53%

COUNTY OF HURON
Child Care - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,840,263	5,808,151	6,443,029	6,667,330	224,301	3.48%
Total Provincial Grants	5,840,263	5,808,151	6,443,029	6,667,330	224,301	3.48%
OTHER REVENUE						
Fees/Licenses	149,632	159,184	175,000	175,000	-	0.00%
Total Other Revenue	149,632	159,184	175,000	175,000	-	0.00%
TOTAL REVENUE	5,989,895	5,967,335	6,618,029	6,842,330	224,301	3.39%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	652,957	674,493	721,427	708,131	(13,296)	-1.84%
Salaries - Part Time	267,212	161,238	222,718	237,228	14,510	6.51%
Total Salaries	920,169	835,730	944,145	945,359	1,214	0.13%
BENEFITS						
Statutory Benefits	74,470	71,170	79,206	80,165	959	1.21%
Extended Benefits	68,059	62,632	69,372	71,677	2,305	3.32%
OMERS	75,020	72,424	79,691	80,275	584	0.73%
Burden	-	-	-	-	-	0.00%
Total Benefits	217,549	206,225	228,269	232,117	3,848	1.69%
Total Salaries and Benefits	1,137,718	1,041,956	1,172,414	1,177,476	5,062	0.43%
EQUIPMENT						
Equipment Rentals/Leases	1,121	12,907	14,225	16,875	2,650	18.63%
Equipment Repairs & Maint.	-	-	-	20,000	20,000	0.00%
Total Equipment	1,121	12,907	14,225	36,875	22,650	159.23%
PURCHASED SERVICE						
Audit	6,249	3,116	4,050	3,200	(850)	-20.99%
Consulting/Professional Fees	33,724	29,809	30,000	35,000	5,000	16.67%
Insurance	7,276	9,400	9,400	11,046	1,646	17.51%
Intra County Purchases	4,632	4,632	4,632	4,800	168	3.63%

COUNTY OF HURON
Child Care - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Legal Fees	687	763	-	700	700	0.00%
Total Purchased Service	52,568	47,721	48,082	54,746	6,664	13.86%
OPERATIONAL						
Advertising	210	229	8,000	2,300	(5,700)	-71.25%
Associations/Memberships	4,475	5,350	4,300	8,100	3,800	88.37%
Miscellaneous Admin.	28,193	33,831	28,193	40,763	12,570	44.59%
Office Expense	6,281	6,832	13,000	7,000	(6,000)	-46.15%
Postage/Courier	3,048	2,358	3,000	5,000	2,000	66.67%
Rent	41,300	41,300	41,300	41,300	-	0.00%
Staff Training	11,916	36,902	24,500	28,500	4,000	16.33%
Telecommunications	12,461	11,779	12,500	13,675	1,175	9.40%
Travel/Meals	22,628	16,596	33,500	27,197	(6,303)	-18.81%
Building Capital	20,360	4,021	-	30,000	30,000	0.00%
Depreciation - Capital Assets	50,565	7,050	43,989	7,023	(36,966)	-84.03%
Total Operational	201,436	166,492	212,282	210,858	(1,424)	-0.67%
PROGRAM						
Special Events	144,852	129,227	107,798	195,096	87,298	80.98%
Child Care Formal	156,092	129,635	270,000	170,000	(100,000)	-37.04%
Child Care Informal	2,540	4,974	5,000	5,000	-	0.00%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
Purchase of Service	1,798,024	1,917,494	2,396,569	2,508,024	111,455	4.65%
Special Needs Resources	49,397	113,948	123,599	127,599	4,000	3.24%
Wage Subsidy - Non-Profit	331,238	773,929	639,342	637,045	(2,297)	-0.36%
Miscellaneous Program	2,267,517	1,828,092	2,098,626	2,166,037	67,411	3.21%
Program Overhead	35,907	238,961	-	71,490	71,490	0.00%
Program Supplies & Costs	39,295	3,629	16,500	26,590	10,090	61.15%
COVID-19 Supplies and Costs	23,500	877	51,500	-	(51,500)	-100.00%
Promotion/Public Relations	1,114	20,853	13,264	5,000	(8,264)	-62.30%
Total Program	4,876,475	5,188,619	5,749,196	5,938,879	189,683	3.30%
TOTAL EXPENDITURES	6,269,318	6,457,694	7,196,199	7,418,834	222,635	3.09%
(SURPLUS)/DEFICIT - ACCRUAL	279,423	490,359	578,170	576,504	(1,666)	-0.29%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%

COUNTY OF HURON

Child Care - Summary

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	279,423	490,359	578,170	576,504	(1,666)	-0.29%

COUNTY OF HURON
Housing - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	2,287,338	2,223,640	2,064,248	2,578,171	513,923	24.90%
Total Provincial Grants	2,287,338	2,223,640	2,064,248	2,578,171	513,923	24.90%
FEDERAL GRANTS						
Federal Other Grants	751,887	760,746	762,746	683,813	(78,933)	-10.35%
Total Federal Grants	751,887	760,746	762,746	683,813	(78,933)	-10.35%
OTHER REVENUE						
Miscellaneous Revenue	111,084	84,705	93,000	85,000	(8,000)	-8.60%
Investment Income	416	-	600	600	-	0.00%
Rent/Lease	1,806,631	1,803,671	1,745,000	1,795,000	50,000	2.87%
Third Party Recoveries	-	3,682	-	-	-	0.00%
Total Other Revenue	1,918,132	1,920,828	1,838,600	1,994,097	155,497	8.46%
TOTAL REVENUE	4,957,357	4,905,214	4,665,594	5,256,081	590,487	12.66%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	900,601	914,656	1,016,935	1,168,756	151,821	14.93%
Salaries - Part Time	65,287	161,253	284,816	218,757	(66,059)	-23.19%
Salaries - Time Off in Lieu Owing	669	-	-	-	-	0.00%
Total Salaries	966,556	1,075,908	1,301,751	1,387,513	85,762	6.59%
BENEFITS						
Statutory Benefits	69,496	88,421	106,571	112,965	6,394	6.00%
Extended Benefits	82,792	82,698	97,538	110,175	12,637	12.96%
OMERS	91,624	95,608	109,025	116,887	7,862	7.21%
Total Benefits	243,912	266,727	313,134	340,027	26,893	8.59%
Total Salaries and Benefits	1,210,469	1,342,635	1,614,885	1,727,540	112,655	6.98%
EQUIPMENT						
Equipment Rentals/Leases	3,174	8,036	1,600	13,300	11,700	731.25%
Equipment Repairs & Maint.	24,045	20,167	15,400	17,000	1,600	10.39%
Equipment Replacement New (under \$1,000)	5,666	11,850	4,500	4,500	-	0.00%

COUNTY OF HURON

Housing - Summary

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Vehicle Lease & Operation	37,381	39,798	38,000	38,000	-	0.00%
Small Tools/Equipment	1,355	1,598	2,000	2,000	-	0.00%
Total Equipment	71,620	81,450	61,500	74,800	13,300	21.63%
PURCHASED SERVICE						
Audit	2,195	2,750	3,600	2,835	(765)	-21.25%
Consulting/Professional Fees	2,417	7,149	7,300	5,300	(2,000)	-27.40%
Insurance	79,721	143,700	131,700	145,184	13,484	10.24%
Intra County Purchases	24,725	53,495	34,725	112,792	78,067	224.81%
Legal Fees	5,255	4,082	3,500	3,000	(500)	-14.29%
Maintenance Contracts	10,109	12,131	16,000	19,100	3,100	19.38%
Life Safety Systems	58,597	61,842	58,500	60,500	2,000	3.42%
Snow Removal Contract	77,046	75,970	80,000	95,000	15,000	18.75%
Miscellaneous Services	-	4,342	-	-	-	0.00%
Total Purchased Service	289,343	418,389	335,325	498,711	163,386	48.72%
OPERATIONAL						
Advertising	549	851	1,600	1,600	-	0.00%
Associations/Memberships	5,382	6,586	6,500	6,500	-	0.00%
Bank Charges	2,586	2,376	2,400	2,400	-	0.00%
Conventions/Conferences	366	279	5,400	3,058	(2,342)	-43.37%
Miscellaneous Admin.	11,255	2,687	2,000	-	(2,000)	-100.00%
Office Expense	5,599	3,759	4,400	4,400	-	0.00%
Postage/Courier	1,549	2,297	1,900	2,300	400	21.05%
Publications & Subscriptions	1,215	4,235	1,500	3,500	2,000	133.33%
Receivable Write Off	20,543	-	32,500	25,500	(7,000)	-21.54%
Rent	9,300	9,300	9,300	9,300	-	0.00%
Staff Training	5,249	6,988	7,500	7,500	-	0.00%
Telecommunications	26,148	26,098	48,200	48,200	-	0.00%
Travel/Meals	2,010	5,174	2,400	2,777	377	15.71%
Building Capital (Minor)	41,199	80,640	283,800	267,353	(16,447)	-5.80%
Debenture Payments	255,436	255,521	255,521	214,196	(41,325)	-16.17%
Garbage	34,775	23,649	33,000	33,000	-	0.00%
Grounds Maintenance	51,463	55,855	37,000	87,000	50,000	135.14%
Janitorial	223,460	168,896	147,400	149,400	2,000	1.36%
Maintenance & Repairs/Building	101,770	97,012	101,500	106,500	5,000	4.93%
Maintenance & Repairs/Painting	40,689	33,890	65,000	65,000	-	0.00%
Maintenance & Repairs/Electrical	15,366	14,772	16,000	16,000	-	0.00%
Maintenance & Repairs/HVAC	22,462	17,979	10,000	14,000	4,000	40.00%
Maintenance & Repairs/Plumbing	40,319	43,608	31,500	36,500	5,000	15.87%
Taxes	426,579	385,949	430,000	430,000	-	0.00%
Utilities/Heat	68,701	67,072	84,500	84,500	-	0.00%

COUNTY OF HURON
Housing - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Hydro	253,895	252,201	361,100	361,100	-	0.00%
Utilities/Water & Sewer	215,949	258,571	210,500	210,500	-	0.00%
Depreciation - Capital Assets	773,914	770,977	789,368	836,020	46,652	5.91%
Gain or Loss on disposal of capital assets	69,974	-	-	-	-	0.00%
Total Operational	2,727,702	2,597,221	2,981,789	3,028,104	46,315	1.55%
PROGRAM						
Evictions	716	1,233	2,000	2,000	-	0.00%
Tribunals	1,400	1,822	3,200	3,200	-	0.00%
Winter Clothing and Uniforms	2,477	2,167	1,600	1,600	-	0.00%
CHPI-Emergency Shelter Solutions	807,888	492,799	886,255	675,454	(210,801)	-23.79%
CHPI-Housing w/ Related Supports	213,671	214,225	269,318	233,768	(35,550)	-13.20%
CHPI-Other Services and Supports	31,980	241,182	50,000	46,537	(3,463)	-6.93%
CHPI-Homelessness Prevention	139,096	576,817	45,000	102,406	57,406	127.57%
Purchase of Service	-	75,162	62,000	34,428	(27,572)	-44.47%
Subsidy for Programs	1,666,281	1,348,057	2,071,066	1,839,124	(231,942)	-11.20%
Miscellaneous Program	-	33,678	5,000	-	(5,000)	-100.00%
Total Program	2,863,508	2,987,142	3,395,439	2,938,517	(456,922)	-13.46%
TOTAL EXPENDITURES	7,162,641	7,426,836	8,388,938	8,267,672	(121,266)	-1.45%
(SURPLUS)/DEFICIT - ACCRUAL	2,205,284	2,521,622	3,723,344	3,011,591	(711,753)	-19.12%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	2,205,284	2,521,622	3,723,344	3,011,591	(711,753)	-19.12%

COUNTY OF HURON
Social Services - General Welfare
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	4,952,219	4,017,764	5,481,024	5,533,490	52,466	0.96%
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial ODSP Grant	-	-	-	-	-	0.00%
Total Provincial Grants	4,952,219	4,017,764	5,481,024	5,533,490	52,466	0.96%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	49	-	-	-	-	0.00%
Total Other Revenue	49	-	-	-	-	0.00%
TOTAL REVENUE	4,952,267	4,017,764	5,481,024	5,533,490	52,466	0.96%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,054,249	997,197	1,111,001	1,117,450	6,449	0.58%
Salaries - Part Time	72,151	54,854	47,275	73,390	26,115	55.24%
Salaries - Time Off in Lieu Owing	98	-	-	-	-	0.00%
Total Salaries	1,126,498	1,052,051	1,158,276	1,190,840	32,564	2.81%
BENEFITS						
Statutory Benefits	80,847	86,322	89,109	93,196	4,087	4.59%
Extended Benefits	107,471	101,542	109,456	118,087	8,631	7.89%
OMERS	123,512	104,755	124,386	116,648	(7,738)	-6.22%
Total Benefits	311,829	292,619	322,951	327,931	4,980	1.54%
Total Salaries and Benefits	1,438,327	1,344,670	1,481,227	1,518,771	37,544	2.53%
EQUIPMENT						
Equipment Rentals/Leases	2,618	20,658	6,500	7,000	500	7.69%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	2,618	20,658	6,500	7,000	500	7.69%
PURCHASED SERVICE						
Audit	7,586	6,425	8,350	6,625	(1,725)	-20.66%

COUNTY OF HURON
Social Services - General Welfare
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	3,451	2,678	31,000	20,000	(11,000)	-35.48%
Insurance	13,230	16,900	16,900	20,099	3,199	18.93%
Occupational Accident Insurance	3,237	12,369	13,100	13,100	-	0.00%
Intra County Purchases	18,700	18,700	33,200	18,700	(14,500)	-43.67%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	46,204	57,073	102,550	78,524	(24,026)	-23.43%
OPERATIONAL						
Advertising	475	668	600	600	-	0.00%
Associations/Memberships	2,046	2,455	5,000	3,000	(2,000)	-40.00%
Bank Charges	337	536	600	600	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	12,568	12,732	21,000	19,465	(1,535)	-7.31%
Postage/Courier	6,556	10,165	9,000	9,000	-	0.00%
Publications & Subscriptions	103	417	100	100	-	0.00%
Rent	65,196	95,053	95,053	70,515	(24,538)	-25.82%
Staff Training	10,753	15,609	14,000	20,000	6,000	42.86%
Telecommunications	8,771	9,784	8,200	10,000	1,800	21.95%
Travel/Meals	1,620	305	12,000	6,458	(5,542)	-46.18%
Minor Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	28,736	5,827	4,424	6,418	1,994	45.07%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	137,160	153,550	169,977	146,156	(23,821)	-14.01%
PROGRAM						
Special Events	-	-	-	-	-	0.00%
Advanced Age Item	-	-	-	-	-	0.00%
Basic Needs Program	4,065,347	3,330,878	4,654,790	4,664,790	10,000	0.21%
Basic Shelter Program	-	-	-	-	-	0.00%
Dental Services	-	-	-	-	-	0.00%
Diabetic Supplies	-	-	-	-	-	0.00%
Personal Needs	-	-	-	-	-	0.00%
Surgical Supplies	-	-	-	-	-	0.00%
Provincial Benefits	42,060	28,834	65,000	65,000	-	0.00%
Board & Lodging	-	-	-	-	-	0.00%
Board Allowance	-	-	-	-	-	0.00%
Community Startup	-	-	-	-	-	0.00%
Employee Related Expense	-	-	-	-	-	0.00%
Employee Start Up	-	-	-	-	-	0.00%
Foster Children	-	-	-	-	-	0.00%
Funeral & Burial Expense	-	(392)	-	-	-	0.00%

COUNTY OF HURON
Social Services - General Welfare
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Medical Transportation	179,674	150,503	225,000	225,000	-	0.00%
NCBS Savings	-	-	-	-	-	0.00%
Prosthetic Appl & E.G.	-	-	-	-	-	0.00%
Special Diet	-	-	-	-	-	0.00%
Miscellaneous Program	351,378	221,453	300,000	300,000	-	0.00%
Less GWA Recovery	-	-	-	-	-	0.00%
Less Income	(381,694)	(299,449)	(475,000)	(400,000)	75,000	-15.79%
Less Reimbursements	(173,434)	(186,642)	(160,000)	(195,000)	(35,000)	21.88%
Less Repayments	(9,504)	(10,751)	(20,000)	(20,000)	-	0.00%
Total Program	4,073,826	3,234,433	4,589,790	4,639,790	50,000	1.09%
TOTAL EXPENDITURES	5,698,136	4,810,384	6,350,044	6,390,241	40,197	0.63%
(SURPLUS)/DEFICIT - ACCRUAL	745,869	792,620	869,020	856,751	(12,269)	-1.41%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	745,869	792,620	869,020	856,751	(12,269)	-1.41%

COUNTY OF HURON

Social Services - OW Financial COVID Relief

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	50,000	-	-	-	-	0.00%
Total Provincial Grants	50,000	-	-	-	-	0.00%
OTHER REVENUE						
Miscellaneous Revenue	83,790	147,102	70,000	-	(70,000)	-100.00%
Total Other Revenue	83,790	147,102	70,000	-	(70,000)	-100.00%
TOTAL REVENUE	133,790	147,102	70,000	-	(70,000)	-100.00%
EXPENDITURES						
PROGRAM						
Basic Needs Program	31,220	26,852	-	-	-	0.00%
Personal Needs	730	606	-	-	-	0.00%
Recreation & Entertainment	3,760	14,166	-	-	-	0.00%
Transportation	8,700	6,486	-	-	-	0.00%
CHPI-Other Services and Supports	2,179	2,016	-	-	-	0.00%
Community Participation	12,250	6,664	-	-	-	0.00%
Disability Access	530	288	-	-	-	0.00%
Employee Related Expense	-	-	-	-	-	0.00%
Rental Arrears	12,977	49,195	35,000	-	(35,000)	-100.00%
Utilities Arrears	5,374	10,082	35,000	-	(35,000)	-100.00%
Special Diet	35,385	27,770	-	-	-	0.00%
Supplies and Costs	18,180	-	-	-	-	0.00%
Supplies and Costs	2,505	2,978	-	-	-	0.00%
Total Program	133,790	147,102	70,000	-	(70,000)	-100.00%
TOTAL EXPENDITURES	133,790	147,102	70,000	-	(70,000)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - ERE
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	262,390	199,912	431,000	431,000	-	0.00%
Total Provincial Grants	262,390	199,912	431,000	431,000	-	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	262,390	199,912	431,000	431,000	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	37,600	37,600	0.00%
Total Equipment	-	-	-	37,600	37,600	0.00%
PURCHASED SERVICE						
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	743	1,394	-	-	-	0.00%
PROGRAM						
Employee Related Expense	254,522	139,688	431,000	393,400	(37,600)	-8.72%
Program Supplies & Costs	-	-	-	-	-	0.00%
Total Program	254,622	198,519	431,000	393,400	(37,600)	-8.72%
TOTAL EXPENDITURES	255,365	199,912	431,000	431,000	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	(7,025)	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%

COUNTY OF HURON
Social Services - ERE
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(7,025)	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Early Years 8200-0000
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	856,904	671,014	830,544	891,885	61,341	7.39%
Total Provincial Grants	856,904	671,014	830,544	891,885	61,341	7.39%
TOTAL REVENUE	856,904	671,014	830,544	891,885	61,341	7.39%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	303,134	251,906	242,561	273,244	30,683	12.65%
Salaries - Part Time	57,025	35,316	113,201	85,224	(27,977)	-24.71%
Total Salaries	360,159	287,222	355,762	358,468	2,706	0.76%
BENEFITS						
Statutory Benefits	28,650	25,163	30,463	30,888	425	1.40%
Extended Benefits	30,562	24,068	23,936	27,006	3,070	12.83%
OMERS	30,192	23,737	23,058	26,225	3,167	13.73%
Burden	-	-	-	-	-	0.00%
Total Benefits	89,404	72,968	77,457	84,119	6,662	8.60%
Total Salaries and Benefits	449,562	360,190	433,219	442,587	9,368	2.16%
EQUIPMENT						
Equipment Rentals/Leases	470	496	575	575	-	0.00%
Total Equipment	470	496	575	20,575	20,000	3478.26%
PURCHASED SERVICE						
Insurance	1,852	2,400	2,400	3,400	1,000	41.67%
Total Purchased Service	1,852	2,400	2,400	3,400	1,000	41.67%
OPERATIONAL						
Advertising	210	229	500	500	-	0.00%
Associations/Memberships	2,172	2,201	2,000	3,500	1,500	75.00%
Office Expense	1,645	1,884	6,500	5,000	(1,500)	-23.08%
Postage/Courier	1,524	1,604	1,500	3,000	1,500	100.00%
Rent	22,000	22,000	22,000	22,000	-	0.00%

COUNTY OF HURON
Social Services - Early Years 8200-0000
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Staff Training	5,371	2,905	5,000	6,000	1,000	20.00%
Telecommunications	5,544	5,356	5,500	6,000	500	9.09%
Travel/Meals	4,925	472	6,000	5,500	(500)	-8.33%
Minor Capital	20,360	4,021	-	30,000	30,000	0.00%
Total Operational	63,751	40,673	49,000	81,500	32,500	66.33%
PROGRAM						
Purchase of Service	292,947	243,455	352,086	318,733	(33,353)	-9.47%
Program Supplies & Costs	36,316	2,947	10,000	20,090	10,090	100.90%
Promotion/Public Relations	1,114	20,853	13,264	5,000	(8,264)	-62.30%
Total Program	330,378	267,255	375,350	343,823	(31,527)	-8.40%
TOTAL EXPENDITURES	846,013	671,014	860,544	891,885	31,341	3.64%
(SURPLUS)/DEFICIT - ACCRUAL	(10,891)	-	30,000	-	(30,000)	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(10,891)	-	30,000	-	(30,000)	-100.00%

COUNTY OF HURON
Social Services - Child Care 8400-0000
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	3,546,656	3,232,682	3,884,895	3,782,083	(102,812)	-2.65%
Total Provincial Grants	3,546,656	3,232,682	3,884,895	3,782,083	(102,812)	-2.65%
TOTAL REVENUE	3,546,656	3,232,682	3,884,895	3,782,083	(102,812)	-2.65%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	217,865	262,387	300,850	123,305	(177,545)	-59.01%
Salaries - Part Time	198,631	106,005	109,517	111,613	2,096	1.91%
Total Salaries	416,496	368,392	410,367	234,918	(175,449)	-42.75%
BENEFITS						
Statutory Benefits	34,110	29,990	32,339	21,018	(11,321)	-35.01%
Extended Benefits	21,510	22,810	26,924	13,215	(13,709)	-50.92%
OMERS	27,719	34,530	40,879	21,710	(19,169)	-46.89%
Burden	-	-	-	-	-	0.00%
Total Benefits	83,339	87,330	100,142	55,943	(44,199)	-44.14%
Total Salaries and Benefits	499,835	455,722	510,509	290,861	(219,648)	-43.03%
EQUIPMENT						
Equipment Rentals/Leases	652	12,411	13,650	-	(13,650)	-100.00%
Total Equipment	652	12,411	13,650	-	(13,650)	-100.00%
PURCHASED SERVICE						
Audit	6,249	3,116	4,050	-	(4,050)	-100.00%
Consulting/Professional Fees <small>ONEHSN New '17</small>	33,724	29,809	30,000	35,000	5,000	16.67%
Insurance	3,704	4,800	4,800	-	(4,800)	-100.00%
Intra County Purchases	4,632	4,632	4,632	-	(4,632)	-100.00%
Legal Fees	687	763	-	-	-	0.00%
Total Purchased Service	48,996	43,121	43,482	35,000	(8,482)	-19.51%
OPERATIONAL						
Advertising	-	-	5,000	-	(5,000)	-100.00%

COUNTY OF HURON
Social Services - Child Care 8400-0000
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Associations/Memberships	1,995	2,777	2,000	4,000	2,000	100.00%
Miscellaneous Admin.	28,193	33,831	28,193	-	(28,193)	-100.00%
Office Expense	4,636	4,393	6,500	-	(6,500)	-100.00%
Postage/Courier	1,524	754	1,500	-	(1,500)	-100.00%
Rent	16,300	16,300	16,300	11,800	(4,500)	-27.61%
Staff Training (capacity buiding in house and CC/HCC)	6,492	28,894	18,000	15,000	(3,000)	-16.67%
Telecommunications	6,917	6,423	7,000	5,375	(1,625)	-23.21%
Travel/Meals	14,450	14,390	25,000	20,000	(5,000)	-20.00%
Depreciation - Capital Assets	50,565	7,050	43,989	-	(43,989)	-100.00%
Total Operational	131,071	115,056	153,482	56,175	(97,307)	-63.40%
PROGRAM						
Special Events (H&S, Play Based CCC's)	83,500	57,600	40,000	83,000	43,000	107.50%
Child Care Formal (can use Expansion \$)	97,726	78,173	220,000	120,000	(100,000)	-45.45%
Child Care Informal	2,540	4,974	5,000	5,000	-	0.00%
Pay Equity	26,998	26,998	26,998	26,998	-	0.00%
*Purchase of Service (Fee Subsidy to CC programs)	803,361	711,264	769,810	875,905	106,095	13.78%
*Special Needs Resources (Program Ass and prog costs)	36,857	89,778	100,000	100,000	-	0.00%
Wage Subsidy - Non-Profit (WEG - CC)	272,387	729,697	569,342	570,079	737	0.13%
*Miscellaneous Program (General Oper Grant to CC operator)	1,831,642	1,279,143	1,803,280	1,900,000	96,720	5.36%
Program Supplies & Costs	1,403	682	5,000	5,000	-	0.00%
Total Program	3,156,415	2,978,309	3,539,430	3,685,982	146,552	4.14%
TOTAL EXPENDITURES	3,836,969	3,604,619	4,260,553	4,068,018	(192,535)	-4.52%
(SURPLUS)/DEFICIT - ACCRUAL	290,314	371,938	375,658	285,935	(89,723)	-23.88%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY (MOE Mandatory contribution)	290,314	371,938	375,658	285,935	(89,723)	-23.88%

COUNTY OF HURON

Social Services - Child Care ADMINISTRATION - 8400-8410

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	160,794	160,794	0.00%
Total Provincial Grants	-	-	-	160,794	160,794	0.00%
TOTAL REVENUE	-	-	-	160,794	160,794	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	172,808	172,808	0.00%
Salaries - Part Time	-	-	-	22,255	22,255	0.00%
Total Salaries	-	-	-	195,063	195,063	0.00%
BENEFITS						
Statutory Benefits	-	-	-	13,853	13,853	0.00%
Extended Benefits	-	-	-	15,266	15,266	0.00%
OMERS	-	-	-	18,596	18,596	0.00%
Total Benefits	-	-	-	47,715	47,715	0.00%
Total Salaries and Benefits	-	-	-	242,778	242,778	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	16,300	16,300	0.00%
Total Equipment	-	-	-	16,300	16,300	0.00%
PURCHASED SERVICE						
Audit	-	-	-	3,200	3,200	0.00%
Insurance	-	-	-	5,446	5,446	0.00%
Intra County Purchases	-	-	-	4,800	4,800	0.00%
Legal Fees	-	-	-	700	700	0.00%
Total Purchased Service	-	-	-	14,146	14,146	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	-	1,800	1,800	0.00%
Office Expense	-	-	-	2,000	2,000	0.00%
Postage/Courier	-	-	-	2,000	2,000	0.00%
Rent	-	-	-	4,500	4,500	0.00%

COUNTY OF HURON

Social Services - Child Care ADMINISTRATION - 8400-8410

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Staff Training <small>(capacity buiding in house and CC/HCC)</small>	-	-	-	1,500	1,500	0.00%
Telecommunications	-	-	-	2,300	2,300	0.00%
Travel/Meals	-	-	-	1,000	1,000	0.00%
Depreciation - Capital Assets	-	-	-	7,023	7,023	0.00%
Total Operational	-	-	-	22,123	22,123	0.00%
TOTAL EXPENDITURES	-	-	-	295,347	295,347	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	134,553	134,553	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	134,553	134,553	0.00%

COUNTY OF HURON

Social Services - WORKFORCE 8400-0100

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	389,632	389,632	0.00%
Total Provincial Grants	-	-	-	389,632	389,632	0.00%
TOTAL REVENUE	-	-	-	389,632	389,632	0.00%
EXPENDITURES						
OPERATIONAL						
Miscellaneous Admin.	-	-	-	38,963	38,963	0.00%
Staff Training	-	-	-	5,000	5,000	0.00%
Total Operational	-	-	-	43,963	43,963	0.00%
PROGRAM						
Purchase of Service	-	-	-	79,632	79,632	0.00%
Miscellaneous Program	-	-	-	266,037	266,037	0.00%
OTHER EXPENDITURES	-	-	-	345,669	345,669	0.00%
TOTAL EXPENDITURES	-	-	-	389,632	389,632	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Child Care Expansion 8400-8460

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	404,619	437,508	656,229	673,498	17,269	2.63%
Total Provincial Grants	404,619	437,508	656,229	673,498	17,269	2.63%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	71,563	99,564	89,008	62,062	(26,946)	-30.27%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	71,563	99,564	89,008	62,062	(26,946)	-30.27%
BENEFITS						
Statutory Benefits	5,708	8,811	8,202	5,688	(2,514)	-30.65%
Extended Benefits	9,486	9,647	9,256	6,584	(2,672)	-28.87%
OMERS	10,381	8,680	7,877	5,586	(2,291)	-29.08%
Burden	-	-	-	-	-	0.00%
Total Benefits	25,576	27,137	25,335	17,858	(7,477)	-29.51%
Total Salaries and Benefits	97,138	126,701	114,343	79,920	(34,423)	-30.11%
PROGRAM						
Special Events (H&S, Play Based CCC's)	31,000	43,200	39,725	72,096	32,371	81.49%
Child Care Formal	58,366	51,462	50,000	50,000	-	0.00%
*Purchase of Service	169,667	372,330	614,673	612,905	(1,768)	-0.29%
*Special Needs Resources	12,540	10,555	10,000	14,000	4,000	40.00%
Program Overhead	35,907	-	-	-	-	0.00%
Total Program	307,481	477,547	714,398	749,001	34,603	4.84%
TOTAL EXPENDITURES	404,619	609,204	828,741	828,921	180	0.02%
(SURPLUS)/DEFICIT - ACCRUAL	-	171,696	172,512	155,423	(17,089)	-9.91%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%

COUNTY OF HURON

Social Services - Child Care Expansion 8400-8460

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	171,696	172,512	155,423	(17,089)	-9.91%

COUNTY OF HURON

Social Services - Child Care ELCC 8400-8465

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	331,672	295,878	331,672	375,938	44,266	13.35%
Total Provincial Grants	331,672	295,878	331,672	375,938	44,266	13.35%
TOTAL REVENUE	331,672	295,878	331,672	375,938	44,266	13.35%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	11,556	19,916	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	11,556	19,916	-	-	-	0.00%
BENEFITS						
Statutory Benefits	1,036	1,775	-	-	-	0.00%
Extended Benefits	11	11	-	-	-	0.00%
OMERS	1,047	-	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	2,094	1,786	-	-	-	0.00%
Total Salaries and Benefits	13,650	21,702	-	-	-	0.00%
EQUIPMENT						
PROGRAM						
Special Events (H&S, Play Based CCC's)	21,500	21,600	18,073	30,000	11,927	65.99%
*Purchase of Service (Fee Subsidy to CC programs)	95,648	-	300,000	260,849	(39,151)	-13.05%
*Special Needs Resources (Program Ass)	-	13,615	13,599	13,599	-	0.00%
*Miscellaneous Program (General Oper Grant to CC operator)	200,874	-	-	-	-	0.00%
Program Overhead	-	238,961	-	71,490	71,490	0.00%
Total Program	318,022	274,176	331,672	375,938	44,266	13.35%
TOTAL EXPENDITURES	331,672	295,878	331,672	375,938	44,266	13.35%

COUNTY OF HURON

Social Services - Child Care ELCC 8400-8465

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - SAFE RESTART from COVID-19 8400-0200

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	349,731	918,490	346,846	-	(346,846)	-100.00%
Total Provincial Grants	349,731	918,490	346,846	-	(346,846)	-100.00%
TOTAL REVENUE	349,731	918,490	346,846	-	(346,846)	-100.00%
EXPENDITURES						
PROGRAM						
Purchase of Service	91,231	315,388	-	-	-	0.00%
Miscellaneous Program	235,000	548,950	295,346	-	(295,346)	-100.00%
COVID-19 Supplies and Costs	23,500	877	51,500	-	(51,500)	-100.00%
Total Program	349,731	865,215	346,846	-	(346,846)	-100.00%
TOTAL EXPENDITURES	349,731	865,215	346,846	-	(346,846)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	(53,275)	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	(53,275)	-	-	-	0.00%

COUNTY OF HURON

Social Services - Home Child 8400-8470

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	350,681	252,580	392,843	393,500	657	0.17%
Total Provincial Grants	350,681	252,580	392,843	393,500	657	0.17%
OTHER REVENUE						
Fees/Licenses	149,632	159,184	175,000	175,000	-	0.00%
Total Other Revenue	149,632	159,184	175,000	175,000	-	0.00%
TOTAL REVENUE	500,314	411,763	567,843	568,500	657	0.12%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	60,395	60,637	89,008	76,712	(12,296)	-13.81%
Salaries - Part Time	-	-	-	18,136	18,136	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	60,395	60,637	89,008	94,848	5,840	6.56%
BENEFITS						
Statutory Benefits	4,966	5,431	8,202	8,718	516	6.29%
Extended Benefits	6,492	6,096	9,256	9,606	350	3.78%
OMERS	5,680	5,477	7,877	8,158	281	3.57%
Burden	-	-	-	-	-	0.00%
Total Benefits	17,137	17,004	25,335	26,482	1,147	4.53%
Total Salaries and Benefits	77,532	77,641	114,343	121,330	6,987	6.11%
PURCHASED SERVICE						
Insurance	1,720	2,200	2,200	2,200	-	0.00%
Total Purchased Service	1,720	2,200	2,200	2,200	-	0.00%
OPERATIONAL						
Advertising	-	-	2,500	1,800	(700)	-28.00%
Associations/Memberships	309	371	300	600	300	100.00%
Office Expense	-	555	-	-	-	0.00%
Rent	3,000	3,000	3,000	3,000	-	0.00%

COUNTY OF HURON

Social Services - Home Child 8400-8470

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Staff Training	52	147	1,500	1,000	(500)	-33.33%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	3,252	1,733	2,500	697	(1,803)	-72.12%
Total Operational	6,613	5,806	9,800	7,097	(2,703)	-27.58%
PROGRAM						
Special Events (H&S/PB)	8,852	6,827	10,000	10,000	-	0.00%
Purchase of Service	345,170	275,058	360,000	360,000	-	0.00%
Wage Subsidy - Non-Profit	58,851	44,232	70,000	66,966	(3,034)	-4.33%
Program Supplies & Costs	1,575	-	1,500	1,500	-	0.00%
Total Program	414,448	326,117	441,500	438,466	(3,034)	-0.69%
TOTAL EXPENDITURES	500,314	411,763	567,843	569,093	1,250	0.22%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	593	593	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	593	593	0.00%

COUNTY OF HURON
Social Services - Public Housing
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	19,978	27,219	20,786	19,978	(808)	-3.89%
Total Provincial Grants	19,978	27,219	20,786	19,978	(808)	-3.89%
FEDERAL GRANTS						
Federal Other Grants	412,170	421,030	423,030	344,097	(78,933)	-18.66%
Total Federal Grants	412,170	421,030	423,030	344,097	(78,933)	-18.66%
OTHER REVENUE						
Miscellaneous Revenue	43,067	41,893	30,000	30,000	-	0.00%
Investment Income	416	-	600	600	-	0.00%
Intra County Recoveries	-	28,770	-	23,067	23,067	0.00%
Rent/Lease	1,590,889	1,585,900	1,530,000	1,580,000	50,000	3.27%
Third Party Recoveries	-	3,682	-	-	-	0.00%
Total Other Revenue	1,634,372	1,660,245	1,560,600	1,633,667	73,067	4.68%
TOTAL REVENUE	2,066,521	2,108,494	2,004,416	1,997,742	(6,674)	-0.33%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	732,344	783,089	780,419	896,750	116,331	14.91%
Salaries - Part Time	19,470	40,360	114,238	96,719	(17,519)	-15.34%
Salaries - Time Off in Lieu Owing	669	-	-	-	-	0.00%
Total Salaries	752,483	823,448	894,657	993,469	98,812	11.04%
BENEFITS						
Statutory Benefits	53,445	67,967	73,785	80,209	6,424	8.71%
Extended Benefits	65,851	68,671	73,342	85,317	11,975	16.33%
OMERS	75,720	82,309	77,398	89,521	12,123	15.66%
Total Benefits	195,015	218,947	224,525	255,047	30,522	13.59%
Total Salaries and Benefits	947,498	1,042,395	1,119,182	1,248,516	129,334	11.56%
EQUIPMENT						
Equipment Rentals/Leases	3,174	8,036	1,600	13,300	11,700	731.25%
Equipment Repairs & Maint.	15,758	16,878	14,000	14,000	-	0.00%

COUNTY OF HURON
Social Services - Public Housing
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	5,666	9,204	4,500	4,500	-	0.00%
Vehicle Lease & Operation	37,381	39,798	38,000	38,000	-	0.00%
Small Tools/Equipment	1,355	1,598	2,000	2,000	-	0.00%
Total Equipment	63,334	75,515	60,100	71,800	11,700	19.47%
PURCHASED SERVICE						
Audit	2,195	2,750	3,600	2,835	(765)	-21.25%
Consulting/Professional Fees	-	4,585	5,300	5,300	-	0.00%
Insurance	69,798	131,000	119,000	130,068	11,068	9.30%
Occupational Accident Insurance	29,277	52,927	-	55,000	55,000	0.00%
Intra County Purchases	21,500	21,500	31,500	21,500	(10,000)	-31.75%
Legal Fees	3,521	4,082	3,000	3,000	-	0.00%
Maintenance Contracts	9,402	11,282	14,900	18,000	3,100	20.81%
Printing (External)	-	-	-	-	-	0.00%
Life Safety Systems	55,232	56,616	53,500	55,500	2,000	3.74%
Snow Removal Contract	62,034	58,343	68,000	79,000	11,000	16.18%
Miscellaneous Services	-	4,342	-	-	-	0.00%
Total Purchased Service	252,959	347,427	298,800	370,203	71,403	23.90%
OPERATIONAL						
Advertising	549	752	1,600	1,600	-	0.00%
Associations/Memberships	3,132	3,716	4,500	4,500	-	0.00%
Bank Charges	2,586	2,376	2,400	2,400	-	0.00%
Conventions/Conferences	366	279	5,400	3,058	(2,342)	-43.37%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	216	344	-	-	-	0.00%
Office Expense	5,099	3,259	3,800	3,800	-	0.00%
Postage/Courier	1,037	1,797	1,400	1,800	400	28.57%
Publications & Subscriptions	1,215	4,235	1,500	3,500	2,000	133.33%
Receivable Write Off	20,543	-	32,000	25,000	(7,000)	-21.88%
Rent	6,510	6,510	6,510	6,510	-	0.00%
Staff Training	3,249	4,988	5,500	5,500	-	0.00%
Telecommunications	24,115	24,098	46,000	46,000	-	0.00%
Travel/Meals	1,373	4,835	2,000	2,477	477	23.85%
Building Capital (Minor)	41,199	80,640	283,800	267,353	(16,447)	-5.80%
Debenture Payments	255,436	255,521	255,521	214,196	(41,325)	-16.17%
Garbage	32,727	22,461	30,000	30,000	-	0.00%
Grounds Maintenance	50,773	55,375	36,000	86,000	50,000	138.89%
Janitorial	220,944	161,929	145,000	145,000	-	0.00%
Maintenance & Repairs/Building	99,224	93,868	95,000	100,000	5,000	5.26%
Maintenance & Repairs/Painting	39,773	33,036	62,000	62,000	-	0.00%
Maintenance & Repairs/Electrical	15,256	13,440	15,000	15,000	-	0.00%

COUNTY OF HURON
Social Services - Public Housing
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/HVAC	14,669	13,301	6,000	10,000	4,000	66.67%
Maintenance & Repairs/Plumbing	38,527	41,361	29,000	34,000	5,000	17.24%
Mortgage	-	-	-	-	-	0.00%
Taxes	426,579	385,949	430,000	430,000	-	0.00%
Utilities/Heat	61,132	58,453	73,500	73,500	-	0.00%
Utilities/Hydro	243,110	241,847	347,600	347,600	-	0.00%
Utilities/Water & Sewer	210,636	253,372	206,000	206,000	-	0.00%
Depreciation - Capital Assets	673,634	670,697	689,090	735,742	46,652	6.77%
Gain or Loss on disposal of capital assets	69,974	-	-	-	-	0.00%
Total Operational	2,563,585	2,438,436	2,816,121	2,862,536	46,415	1.65%
PROGRAM						
Evictions	716	1,233	2,000	2,000	-	0.00%
Tribunals	1,400	1,822	3,200	3,200	-	0.00%
Winter Clothing and Uniforms	2,372	2,050	1,600	1,600	-	0.00%
Subsidy for Programs	50,059	45,399	47,000	47,000	-	0.00%
Miscellaneous Program	-	-	-	-	-	0.00%
Total Program	54,548	50,503	53,800	53,800	-	0.00%
TOTAL EXPENDITURES	3,881,923	3,954,276	4,348,003	4,606,855	258,852	5.95%
(SURPLUS)/DEFICIT - ACCRUAL	1,815,403	1,845,782	2,343,587	2,609,113	265,526	11.33%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,815,403	1,845,782	2,343,587	2,609,113	265,526	11.33%

COUNTY OF HURON
Social Services - Non Profit Housing
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	29,653	29,653	0.00%
Total Provincial Grants	-	-	-	29,653	29,653	0.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Federal Other Grants	339,717	339,716	339,716	339,716	-	0.00%
Total Federal Grants	339,717	339,716	339,716	339,716	-	0.00%
TOTAL REVENUE	339,717	339,716	339,716	369,369	29,653	8.73%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	37,346	26,422	31,761	64,915	33,154	104.39%
Salaries - Part Time	8,730	21,126	20,467	-	(20,467)	-100.00%
Total Salaries	46,076	47,548	52,228	64,915	12,687	24.29%
BENEFITS						
Statutory Benefits	3,361	3,681	3,735	5,277	1,542	41.29%
Extended Benefits	4,504	3,575	4,054	6,194	2,140	52.79%
OMERS	3,711	2,551	6,779	6,377	(402)	-5.93%
Total Benefits	11,576	9,807	14,568	17,848	3,280	22.52%
Total Salaries and Benefits	57,651	57,356	66,796	82,763	15,967	23.90%
PURCHASED SERVICE						
Intra County Purchases	3,225	3,225	3,225	3,225	-	0.00%
Total Purchased Service	3,225	3,225	3,225	3,225	-	0.00%
OPERATIONAL						
Associations/Memberships	2,250	2,870	2,000	2,000	-	0.00%
Office Expense	500	500	500	500	-	0.00%
Postage/Courier	500	500	500	500	-	0.00%
Rent	2,790	2,790	2,790	2,790	-	0.00%
Staff Training	2,000	2,000	2,000	2,000	-	0.00%

COUNTY OF HURON
Social Services - Non Profit Housing
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Telecommunications	1,000	1,000	1,000	1,000	-	0.00%
Travel/Meals	300	300	300	300	-	0.00%
Total Operational	9,340	9,960	9,090	9,090	-	0.00%
PROGRAM						
Subsidy for Programs	853,006	934,871	1,132,000	1,132,000	-	0.00%
Total Program	853,006	934,871	1,132,000	1,132,000	-	0.00%
TOTAL EXPENDITURES	923,222	1,005,411	1,211,111	1,227,078	15,967	1.32%
(SURPLUS)/DEFICIT - ACCRUAL	583,505	665,695	871,395	857,709	(13,686)	-1.57%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	583,505	665,695	871,395	857,709	(13,686)	-1.57%

COUNTY OF HURON
Social Services - Invest in Affordable Housing
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	367,557	356,487	347,364	343,108	(4,256)	-1.23%
Total Provincial Grants	367,557	356,487	347,364	343,108	(4,256)	-1.23%
TOTAL REVENUE	367,557	356,487	347,364	343,108	(4,256)	-1.23%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	46,684	33,028	28,991	45,720	16,729	57.70%
Salaries - Part Time	-	7,549	10,234	-	(10,234)	-100.00%
Total Salaries	46,684	40,577	39,225	45,720	6,495	16.56%
BENEFITS						
Statutory Benefits	3,211	2,881	2,576	3,343	767	29.77%
Extended Benefits	5,674	4,457	1,944	4,004	2,060	105.97%
OMERS	3,361	3,189	3,011	4,782	1,771	58.82%
Total Benefits	12,246	10,527	7,531	12,129	4,598	61.05%
Total Salaries and Benefits	58,930	51,104	46,756	57,849	11,093	23.73%
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	2,417	2,564	2,000	-	(2,000)	-100.00%
Legal Fees	1,021	-	500	-	(500)	-100.00%
Total Purchased Service	3,438	2,564	2,500	-	(2,500)	-100.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	11	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Invest in Affordable Housing

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Operational	11	-	-	-	-	0.00%
PROGRAM						
Subsidy for Programs	364,108	348,348	347,364	343,108	(4,256)	-1.23%
Total Program	364,108	348,348	347,364	343,108	(4,256)	-1.23%
TOTAL EXPENDITURES	426,487	402,016	396,620	400,957	4,337	1.09%
(SURPLUS)/DEFICIT - ACCRUAL	58,930	45,529	49,256	57,849	8,593	17.45%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	58,930	45,529	49,256	57,849	8,593	17.45%

COUNTY OF HURON
Social Services -OPHI
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	392,660	-	457,678	724,331	266,653	58.26%
Total Provincial Grants	392,660	-	457,678	724,331	266,653	58.26%
TOTAL REVENUE	392,660	-	457,678	724,331	266,653	58.26%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	17,362	-	10,711	31,031	20,320	189.71%
Salaries - Part Time	10,912	18,859	15,350	-	(15,350)	-100.00%
Total Salaries	28,275	18,859	26,061	31,031	4,970	19.07%
BENEFITS						
Statutory Benefits	2,517	1,721	2,094	2,844	750	35.82%
Extended Benefits	726	12	3,123	3,253	130	4.16%
OMERS	1,728	-	5,463	2,793	(2,670)	-48.87%
Total Benefits	4,970	1,733	10,680	8,890	(1,790)	-16.76%
Total Salaries and Benefits	33,245	20,592	36,741	39,921	3,180	8.66%
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Legal Fees	714	-	-	-	-	0.00%
Total Purchased Service	714	-	-	-	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services -OPHI
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Subsidy for Programs	85,183	19,440	544,702	317,016	(227,686)	-41.80%
Total Program	85,183	19,440	544,702	317,016	(227,686)	-41.80%
TOTAL EXPENDITURES	119,141	40,032	581,443	356,937	(224,506)	-38.61%
(SURPLUS)/DEFICIT - ACCRUAL	(273,519)	40,032	123,765	(367,394)	(491,159)	-396.85%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures				407,315	407,315	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(273,519)	40,032	123,765	39,921	(83,844)	-67.74%

COUNTY OF HURON
Social Services - Countyview
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Miscellaneous Revenue	5,914	4,021	5,000	5,000	-	0.00%
Rent/Lease	215,742	217,771	215,000	215,000	-	0.00%
Total Other Revenue	221,656	221,792	220,000	220,000	-	0.00%
TOTAL REVENUE	221,656	221,792	220,000	220,000	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,639	223	27,317	9,495	(17,822)	-65.24%
Total Salaries	15,104	229	27,317	9,495	(17,822)	-65.24%
BENEFITS						
Statutory Benefits	1,305	20	2,490	863	(1,627)	-65.34%
Extended Benefits	1,514	74	2,812	994	(1,818)	-64.65%
OMERS	1,359	20	2,474	859	(1,615)	-65.28%
Total Benefits	4,178	114	7,776	2,716	(5,060)	-65.07%
Total Salaries and Benefits	19,283	343	35,093	12,211	(22,882)	-65.20%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	8,287	3,289	1,400	3,000	1,600	114.29%
Equipment Replacement New (under \$1,000)	-	2,646	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Total Equipment	8,287	5,935	1,400	3,000	1,600	114.29%
PURCHASED SERVICE						
Insurance	9,922	12,700	12,700	15,116	2,416	19.02%
Maintenance Contracts	708	849	1,100	1,100	-	0.00%
Life Safety Systems	3,364	5,226	5,000	5,000	-	0.00%
Snow Removal Contract	15,012	17,627	12,000	16,000	4,000	33.33%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	29,007	36,403	30,800	37,216	6,416	20.83%
OPERATIONAL						

COUNTY OF HURON
Social Services - Countyview
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Office Expense	-	-	100	100	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Receivable Write Off	-	-	500	500	-	0.00%
Rent	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	1,033	1,000	1,200	1,200	-	0.00%
Travel/Meals	337	40	100	-	(100)	-100.00%
Garbage	2,048	1,188	3,000	3,000	-	0.00%
Grounds Maintenance	690	480	1,000	1,000	-	0.00%
Janitorial	2,516	6,967	2,400	4,400	2,000	83.33%
Maintenance & Repairs/Building	2,546	3,144	6,500	6,500	-	0.00%
Maintenance & Repairs/Painting	916	855	3,000	3,000	-	0.00%
Maintenance & Repairs/Electrical	110	1,332	1,000	1,000	-	0.00%
Maintenance & Repairs/HVAC	7,793	4,678	4,000	4,000	-	0.00%
Maintenance & Repairs/Plumbing	1,792	2,247	2,500	2,500	-	0.00%
Utilities/Heat	7,568	8,619	11,000	11,000	-	0.00%
Utilities/Hydro	10,785	10,354	13,500	13,500	-	0.00%
Utilities/Water & Sewer	5,312	5,199	4,500	4,500	-	0.00%
Depreciation - Capital Assets	100,280	100,280	100,278	100,278	-	0.00%
Total Operational	143,727	146,481	154,578	156,478	1,900	1.23%
PROGRAM						
Evictions	-	-	-	-	-	0.00%
Tribunals	-	-	-	-	-	0.00%
Winter Clothing and Uniforms	105	117	-	-	-	0.00%
Total Program	105	117	-	-	-	0.00%
TOTAL EXPENDITURES	200,407	189,279	221,871	208,905	(12,966)	-5.84%
(SURPLUS)/DEFICIT - ACCRUAL	(21,249)	(32,513)	1,871	(11,095)	(12,966)	-693.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(21,249)	(32,513)	1,871	(11,095)	(12,966)	-693.00%

COUNTY OF HURON
Homelessness Programs - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	1,193,218	1,839,933	1,238,420	1,461,101	222,681	17.98%
Total Provincial Grants	1,193,218	1,839,933	1,238,420	1,461,101	222,681	17.98%
OTHER REVENUE						
Donations	-	-	-	25,430	25,430	0.00%
Miscellaneous Revenue	62,103	38,790	58,000	50,000	(8,000)	-13.79%
Intra County Recoveries	-	-	-	65,000	65,000	0.00%
Total Other Revenue	62,103	38,790	58,000	140,430	82,430	142.12%
TOTAL REVENUE	1,255,321	1,878,724	1,296,420	1,601,531	305,111	23.53%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	52,225	71,894	137,736	120,845	(16,891)	-12.26%
Salaries - Part Time	25,709	73,352	124,527	122,038	(2,489)	-2.00%
Total Salaries	77,934	145,246	262,263	242,883	(19,380)	-7.39%
BENEFITS						
Statutory Benefits	5,658	12,152	21,891	20,429	(1,462)	-6.68%
Extended Benefits	4,523	5,908	12,263	10,413	(1,850)	-15.08%
OMERS	5,746	7,540	13,900	12,555	(1,345)	-9.68%
Total Benefits	15,927	25,599	48,054	43,397	(4,657)	-9.69%
Total Salaries and Benefits	93,862	170,845	310,317	286,280	(24,037)	-7.75%
PURCHASED SERVICE						
Intra County Purchases	-	28,770	-	88,067	88,067	0.00%
Total Purchased Service	-	28,770	-	88,067	88,067	0.00%
OPERATIONAL						
Miscellaneous Admin.	11,039	2,343	2,000	-	(2,000)	-100.00%
Total Operational	11,039	2,343	2,000	-	(2,000)	-100.00%

COUNTY OF HURON
Homelessness Programs - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Emergency Shelter Solutions	807,888	492,799	886,255	675,454	(210,801)	-23.79%
Housing w/ Related Supports	213,671	214,225	269,318	233,768	(35,550)	-13.20%
Other Services and Supports	31,980	241,182	50,000	46,537	(3,463)	-6.93%
Homelessness Prevention	139,096	576,817	45,000	102,406	57,406	127.57%
Purchase of Service	-	75,162	62,000	34,428	(27,572)	-44.47%
Miscellaneous Program	-	33,678	5,000	-	(5,000)	-100.00%
Total Program	1,192,634	1,633,862	1,317,573	1,092,593	(224,980)	-17.08%
TOTAL EXPENDITURES	1,297,535	1,835,820	1,629,890	1,466,940	(162,950)	-10.00%
(SURPLUS)/DEFICIT - ACCRUAL	42,214	(42,903)	333,470	(134,591)	(468,061)	-140.36%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	42,214	(42,903)	333,470	(134,591)	(468,061)	-140.36%

COUNTY OF HURON
Social Services - CHPI 8800-8870
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	411,775	674,797	578,131	569,298	(8,833)	-1.53%
Total Provincial Grants	411,775	674,797	578,131	569,298	(8,833)	-1.53%
TOTAL REVENUE	411,775	674,797	578,131	569,298	(8,833)	-1.53%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	52,225	68,616	34,864	55,282	20,418	58.57%
Salaries - Part Time	14,719	43,952	31,132	-	(31,132)	-100.00%
Total Salaries	66,944	112,567	65,996	55,282	(10,714)	-16.23%
BENEFITS						
Statutory Benefits	4,652	11,918	5,702	4,553	(1,149)	-20.16%
Extended Benefits	4,519	5,908	3,292	1,951	(1,341)	-40.73%
OMERS	5,746	7,221	3,365	3,252	(113)	-3.36%
Total Benefits	14,917	25,046	12,359	9,756	(2,603)	-21.06%
Total Salaries and Benefits	81,862	137,613	78,355	65,038	(13,317)	-17.00%
PURCHASED SERVICE						
Intra County Purchases	-	-	-	40,000	40,000	0.00%
Total Purchased Service	-	-	-	40,000	40,000	0.00%
OPERATIONAL						
Miscellaneous Admin.	1,039	-	2,000	-	(2,000)	-100.00%
Total Operational	1,039	-	2,000	-	(2,000)	-100.00%
PROGRAM						
CHPI-Emergency Shelter Solutions	107,819	168,715	99,000	47,121	(51,879)	-52.40%
CHPI-Housing w/ Related Supports	213,671	195,426	269,318	233,768	(35,550)	-13.20%
CHPI-Other Services and Supports	-	36,000	40,000	46,537	6,537	16.34%
CHPI-Homelessness Prevention	49,096	74,113	45,000	102,406	57,406	127.57%
Purchase of Service	-	51,220	62,000	34,428	(27,572)	-44.47%

COUNTY OF HURON
Social Services - CHPI 8800-8870
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Program	-	33,678	5,000	-	(5,000)	-100.00%
Total Program	370,585	559,152	520,318	464,260	(56,058)	-10.77%
TOTAL EXPENDITURES	453,486	696,765	600,673	569,298	(31,375)	-5.22%
(SURPLUS)/DEFICIT - ACCRUAL	41,711	21,968	22,542	-	(22,542)	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	41,711	21,968	22,542	-	(22,542)	-100.00%

COUNTY OF HURON

Social Services - Out Of The Cold Admin 8800-8871

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	299,700	-	(299,700)	-100.00%
Total Provincial Grants	-	-	299,700	-	(299,700)	-100.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Donations	-	-	-	25,430	25,430	0.00%
Miscellaneous Revenue	24,000	28,800	24,000	50,000	26,000	108.33%
Total Other Revenue	24,000	28,800	24,000	75,430	51,430	214.29%
TOTAL REVENUE	24,000	28,800	323,700	75,430	(248,270)	-76.70%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	10,990	29,400	62,264	-	(62,264)	-100.00%
Total Salaries	10,990	29,400	62,264	-	(62,264)	-100.00%
BENEFITS						
Statutory Benefits	1,006	-	5,626	-	(5,626)	-100.00%
Extended Benefits	4	-	37	-	(37)	-100.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	1,010	-	5,663	-	(5,663)	-100.00%
Total Salaries and Benefits	12,000	29,400	67,926	-	(67,926)	-100.00%
PURCHASED SERVICE						
Intra County Purchases	-	-	-	25,000	25,000	0.00%
Total Purchased Service	-	-	-	25,000	25,000	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Out Of The Cold Admin 8800-8871

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
CHPI-Emergency Shelter Solutions	12,503	16,138	426,666	50,430	(376,236)	-88.18%
CHPI-Housing w/ Related Supports	-	-	-	-	-	0.00%
CHPI-Other Services and Supports	-	8	-	-	-	0.00%
CHPI-Homelessness Prevention	-	-	-	-	-	0.00%
Total Program	12,503	16,146	426,666	50,430	(376,236)	-88.18%
TOTAL EXPENDITURES	24,503	45,546	494,592	75,430	(419,162)	-84.75%
(SURPLUS)/DEFICIT - ACCRUAL	503	16,746	170,892	-	(170,892)	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	503	16,746	170,892	-	(170,892)	-100.00%

COUNTY OF HURON

Social Services - Homelessness Programs 8800-8872

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Miscellaneous Revenue	-	-	24,000	-	(24,000)	-100.00%
Intra County Recoveries	-	-	-	65,000	65,000	0.00%
Total Other Revenue	-	-	24,000	65,000	41,000	170.83%
TOTAL REVENUE	-	23,943	24,000	65,000	41,000	170.83%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	3,279	102,872	65,563	(37,309)	-36.27%
Salaries - Part Time	-	-	31,131	122,038	90,907	292.01%
Total Salaries	-	3,279	134,003	187,601	53,598	40.00%
BENEFITS						
Statutory Benefits	-	234	10,564	15,876	5,313	50.29%
Extended Benefits	-	-	8,934	8,462	(472)	-5.28%
OMERS	-	319	10,535	9,303	(1,232)	-11.69%
Total Benefits	-	553	30,032	33,641	3,609	12.02%
Total Salaries and Benefits	-	3,832	164,036	221,242	57,206	34.87%
OPERATIONAL						
Miscellaneous Admin.	-	183	-	-	-	0.00%
Total Operational	-	183	-	-	-	0.00%
PROGRAM						
CHPI-Emergency Shelter Solutions	-	-	-	-	-	0.00%
CHPI-Housing w/ Related Supports	-	-	-	-	-	0.00%
CHPI-Other Services and Supports	-	-	-	-	-	0.00%
CHPI-Homelessness Prevention	-	-	-	-	-	0.00%
Purchase of Service	-	23,943	-	-	-	0.00%
Total Program	-	23,943	-	-	-	0.00%

COUNTY OF HURON

Social Services - Homelessness Programs 8800-8872

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL EXPENDITURES	-	27,958	164,036	221,242	57,206	34.87%
(SURPLUS)/DEFICIT - ACCRUAL	-	4,015	140,036	156,242	16,206	11.57%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	4,015	140,036	156,242	16,206	11.57%

COUNTY OF HURON

Social Services - Social Service Relief Fund - COVID 8800-8875

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	781,442	1,141,194	360,589	891,803	531,214	147.32%
Total Provincial Grants	781,442	1,141,194	360,589	891,803	531,214	147.32%
OTHER REVENUE						
Miscellaneous Revenue	6,429	-	-	-	-	0.00%
Total Other Revenue	6,429	-	-	-	-	0.00%
TOTAL REVENUE	787,871	1,141,194	360,589	891,803	531,214	147.32%
EXPENDITURES						
PURCHASED SERVICE						
Intra County Purchases	-	28,770	-	23,067	23,067	0.00%
Total Purchased Service	-	28,770	-	23,067	23,067	0.00%
OPERATIONAL						
Miscellaneous Admin.	10,000	2,160	-	-	-	0.00%
Total Operational	10,000	2,160	-	-	-	0.00%
PROGRAM						
CHPI-Emergency Shelter Solutions	687,566	307,946	360,589	577,903	217,314	60.27%
CHPI-Housing w/ Related Supports	-	18,799	-	-	-	0.00%
CHPI-Other Services and Supports	305	195,183	-	-	-	0.00%
CHPI-Homelessness Prevention	90,000	502,703	-	-	-	0.00%
Total Program	777,871	1,024,631	360,589	577,903	217,314	60.27%
TOTAL EXPENDITURES	787,871	1,055,561	360,589	600,970	240,381	66.66%
(SURPLUS)/DEFICIT - ACCRUAL	-	(85,633)	-	(290,833)	(290,833)	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures				290,833	290,833	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	(85,633)	-	-	-	0.00%

COUNTY OF HURON

Social Services - Housing Reaching Home 8800-0100

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Miscellaneous Revenue	31,674	9,990	10,000	-	(10,000)	-100.00%
Total Other Revenue	31,674	9,990	10,000	-	(10,000)	-100.00%
TOTAL REVENUE	31,674	9,990	10,000	-	(10,000)	-100.00%
EXPENDITURES						
PROGRAM						
Reaching Home-Other Services and Supports	31,674	9,990	10,000	-	(10,000)	-100.00%
Total Program	31,674	9,990	10,000	-	(10,000)	-100.00%
TOTAL EXPENDITURES	31,674	9,990	10,000	-	(10,000)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Integrated Services (Pathways, HKCC, NCBS)

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	34,405	-	-	-	-	0.00%
Total Provincial Grants	34,405	-	-	-	-	0.00%
OTHER REVENUE						
Miscellaneous Revenue	-	3,000	-	-	-	0.00%
Total Other Revenue	-	3,000	-	-	-	0.00%
TOTAL REVENUE	34,405	3,000	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						

COUNTY OF HURON

Social Services - Integrated Services (Pathways, HKCC, NCBS)

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Advertising	-	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Basic Needs Program	68,102	57,913	100,000	100,000	-	0.00%
Dental Services	11,114	11,776	-	-	-	0.00%
Medical Supplies	6,308	3,908	-	-	-	0.00%
Purchase of Service	34,274	-	-	-	-	0.00%
Miscellaneous Program	132	-	-	-	-	0.00%
Program Supplies & Costs	1,000	600	-	-	-	0.00%
Total Program	120,930	74,197	100,000	100,000	-	0.00%
TOTAL EXPENDITURES	120,930	74,197	100,000	100,000	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	86,525	71,197	100,000	100,000	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	86,525	71,197	100,000	100,000	-	0.00%

County of Huron
Property Services
Total Capital Requirements
For the year ending December 31, 2022

Capital Expense	Asset T	Reason for	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Accessible/Safety Improvements to Main Entrance (top up) @JMB					265,000	50,000	MCCSS-ERE
Replace Boilers for Building Heat @ Courthouse					170,000		
Renovate NorthWest Exhibit Gallery @Museum					81,000		
Building Condition Assessments (BCA) @JMB,Museum, CH, 57 Napier					49,000		MC
Auditorium Accessibility (top up) @JMB					47,000		
Upgrade Pole Lights (top up) @Museum, EMS					20,500		MC
Upgrade Asphalt Driveway @JMB					27,000		
Installation of Fascia Board & Eavetrough @ Airport Storage					16,000		MC
Professional Fees for Grants					15,000		MC
Vacuums					4,000		
Pressure Washer Replacement @Clinton Warehouse					3,500		
Carpet Cleaner Replacement					5,200		
Upgrade Basement Lighting @57 Napier St					8,000		MC
Repair Roof Drain @JMB					8,000		MC
<i>Carry Over from 2021</i>							
<i>IT Department Renovation \$70,700</i>					\$70,700		
<i>Improve Traffic Flow to Main Entrance \$27,250</i>					\$27,250		
<i>Auditorium Accessibility \$35,000</i>					\$35,000		
<i>Boardroom Accessibility \$30,000</i>					\$30,000		
<i>Courtyard Refurbishment \$29,000</i>					\$29,000		
<i>Consultation to Refurbish South Elevator \$23,614</i>					\$23,614		
<i>Upgrades to Building Automation Systems (BAS) \$43,436</i>					\$43,436		
<i>Upgrade Pole Lights to LED \$20,800</i>					\$20,800		MC
<i>Uninterrupted Power Supply Replacement \$25,800</i>					\$25,800		
<i>Energy Audits \$23,000</i>					\$23,000		MC
<i>Professional Fees for Grants \$4,128</i>					\$4,128		MC
<i>Anti-Slip Resurfacing @EMS</i>					\$50,000		
<i>Upgrade HVAC units \$20,625</i>					\$20,625	20,625	ICIP MC
<i>Upgrade HVAC units \$20,625</i>					\$20,625	20,625	ICIP MC
<i>Make UpAir Unit Replacement \$104,500</i>					\$104,500	104,500	ICIP
<i>Portable Air Scrubber \$13,750</i>					\$13,750	13,750	ICIP
<i>Portable Air Scrubber \$13,750</i>					\$13,750	13,750	ICIP
<i>Portable Floor Scrubbers/Disinfectors \$30,030</i>					\$30,030	30,030	ICIP
<i>Install Benches \$11,000</i>					\$11,000	11,000	ICIP MC
<i>Accessible Gazebo \$49,500</i>					\$49,500	49,500	ICIP
<i>Accessible Upgrades to County Walking Trails \$11,000</i>					\$11,000	11,000	ICIP MC
TOTAL CAPITAL FUNDING REQUEST					\$1,376,708	-	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$1,149,030		
TOTAL Minor Capital (operating)					\$227,678		
Total Carryforward						382,728	
Total COVID Funding						274,780	
LESS: DEPRECIATION					-\$577,467		
NET CAPITAL FUNDING REQUIREMENTS					\$799,241		

COUNTY OF HURON
Property Services - Summary
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	-	70,762	-	274,780	274,780	0.00%
Total Federal Grants	-	70,762	-	274,780	274,780	0.00%
OTHER REVENUE						
Rent/Lease	1,636,630	1,409,650	1,452,652	1,406,749	(45,904)	-3.16%
Third Party Recoveries	95,941	59,034	-	54,000	54,000	0.00%
Total Other Revenue	1,732,570	1,468,684	1,452,652	1,460,749	8,096	0.56%
TOTAL REVENUE	1,732,570	1,539,445	1,452,652	1,735,529	282,876	19.47%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	561,068	513,425	437,612	481,554	43,942	10.04%
Salaries - Part Time	77,074	85,461	57,983	22,773	(35,210)	-60.72%
Salaries - Time Off in Lieu Owing	(781)	-	-	-	-	0.00%
Total Salaries	637,361	598,887	495,595	504,327	8,732	1.76%
BENEFITS						
Statutory Benefits	47,245	49,680	40,808	40,384	(424)	-1.04%
Extended Benefits	57,943	52,772	49,476	54,079	4,603	9.30%
OMERS	61,537	54,836	46,150	47,273	1,123	2.43%
Total Benefits	166,725	157,288	136,434	141,736	5,302	3.89%
Total Salaries and Benefits	804,086	756,174	632,029	646,063	14,034	2.22%
EQUIPMENT						

COUNTY OF HURON

Property Services - Summary

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	416	10,013	3,550	6,000	2,450	69.01%
Equipment Repairs & Maint.	12,421	10,873	11,800	14,100	2,300	19.49%
Equipment Replacement New (under \$1,000)	6,108	1,188	4,100	4,200	100	2.44%
Vehicle Lease & Operation	42,783	36,839	50,000	50,000	-	0.00%
Total Equipment	61,729	58,913	69,450	74,300	4,850	6.98%
PURCHASED SERVICE						
Consulting/Professional Fees	305	-	-	-	-	0.00%
Insurance	45,643	58,700	58,700	69,517	10,817	18.43%
Occupational Accident Insurance	10,521	14,870	11,275	11,275	-	0.00%
Intra County Purchases	-	-	-	36,760	36,760	0.00%
Legal Fees	9,343	984	2,000	2,000	-	0.00%
Maintenance Contracts	4,249	5,354	5,800	10,600	4,800	82.76%
Printing (External)	-	-	-	-	-	0.00%
Security	3,179	3,466	2,500	2,500	-	0.00%
Life Safety Systems	25,384	23,175	26,000	26,000	-	0.00%
Snow Removal Contract	58,006	80,215	65,950	68,350	2,400	3.64%
Miscellaneous Services	238	4,524	-	-	-	0.00%
Total Purchased Service	156,868	191,288	172,225	227,002	54,777	31.81%
OPERATIONAL						
Advertising	755	194	500	500	-	0.00%
Associations/Memberships	187	206	-	250	250	0.00%
Conventions/Conferences	-	-	1,000	612	(388)	-38.80%
Office Expense	2,447	3,068	3,100	3,700	600	19.35%
Postage/Courier	1,524	1,618	1,400	1,400	-	0.00%
Publications & Subscriptions	961	3,867	800	3,000	2,200	275.00%
Staff Training	1,466	964	4,000	4,000	-	0.00%
Telecommunications	8,619	8,699	8,800	9,750	950	10.80%
Travel/Meals	742	2,005	400	969	569	142.25%
Building Minor Capital	26,700	78,510	227,400	227,678	278	0.12%
Waste Removal	9,279	7,512	12,900	12,900	-	0.00%
Grounds Maintenance	27,478	18,221	16,200	17,600	1,400	8.64%
Janitorial	77,653	60,852	61,900	62,100	200	0.32%

COUNTY OF HURON

Property Services - Summary

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Building	43,608	30,332	53,600	47,800	(5,800)	-10.82%
Maintenance & Repairs/Electrical	12,876	18,843	26,500	25,100	(1,400)	-5.28%
Maintenance & Repairs/HVAC	27,821	11,386	41,850	39,150	(2,700)	-6.45%
Maintenance & Repairs/Plumbing	38,545	32,523	24,850	20,750	(4,100)	-16.50%
Taxes	19,394	15,611	20,000	15,600	(4,400)	-22.00%
Utilities/Heat	66,238	61,748	94,700	90,800	(3,900)	-4.12%
Utilities/Hydro	227,158	212,286	211,100	203,800	(7,300)	-3.46%
Utilities/Water & Sewer	15,969	11,320	25,000	23,300	(1,700)	-6.80%
Depreciation - Capital Assets	660,398	597,875	620,830	577,467	(43,363)	-6.98%
Total Operational	2,308,737	1,177,727	1,457,030	1,388,226	(68,804)	-4.72%
PROGRAM						
Winter Clothing and Uniforms	2,103	1,090	3,000	3,000	-	0.00%
Total Program	2,203	1,090	3,000	3,000	-	0.00%
TOTAL EXPENDITURES	3,333,622	2,185,193	2,333,734	2,338,591	4,857	0.21%
(SURPLUS)/DEFICIT - ACCRUAL	1,601,051	645,747	881,082	603,062	(278,019)	-31.55%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(414,100)	(577,467)	(163,367)	39.45%
Add Capital Asset Expenditures			899,436	1,149,030	249,594	27.75%
Add Future Sustainability			129,104	129,104	-	0.00%
Less: Transfer from accumulated surplus			(552,336)	(382,728)	169,608	-30.71%
TOTAL COUNTY LEVY	1,601,051	645,747	943,186	921,001	(22,184)	-2.35%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	-	70,762	-	274,780	274,780	0.00%
Total Federal Grants	-	70,762	-	274,780	274,780	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Rent/Lease	-	-	-	-	-	0.00%
Third Party Recoveries	-	3,738	-	54,000	54,000	0.00%
Total Other Revenue	-	3,738	-	54,000	54,000	0.00%
TOTAL REVENUE	-	74,500	-	328,780	328,780	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	462,279	495,639	316,801	358,330	41,529	13.11%
Salaries - Part Time	17,132	37,725	22,521	22,773	252	1.12%
Salaries - Time Off in Lieu Owing	(781)	-	-	-	-	0.00%
Total Salaries	478,630	533,365	339,322	381,103	41,781	12.31%
BENEFITS						
Statutory Benefits	34,631	44,019	26,709	29,182	2,473	9.26%
Extended Benefits	45,209	45,243	37,173	41,169	3,996	10.75%
OMERS	47,686	49,799	31,938	36,142	4,204	13.16%
Burden	-	-	-	-	-	0.00%
Total Benefits	127,526	139,061	95,820	106,493	10,673	11.14%
Total Salaries and Benefits	606,156	672,426	435,142	487,596	52,454	12.05%
EQUIPMENT						
Equipment Rentals/Leases	416	10,013	3,550	6,000	2,450	69.01%
Equipment Repairs & Maint.	2,145	2,348	-	2,000	2,000	0.00%
Equipment Replacement New (under \$1,000)	-	361	-	-	-	0.00%
Vehicle Lease & Operation	42,783	36,839	50,000	50,000	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Total Equipment	45,344	49,561	53,550	58,000	4,450	8.31%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Consulting/Professional Fees	305	-	-	-	-	0.00%
Insurance	2,381	3,000	3,000	4,734	1,734	57.80%
Occupational Accident Insurance	10,521	14,870	11,275	11,275	-	0.00%
Intra County Purchases	-	-	-	36,760	36,760	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	9,343	984	2,000	2,000	-	0.00%
Maintenance Contracts	4,249	5,354	5,800	10,600	4,800	82.76%
Printing (External)	-	-	-	-	-	0.00%
Security	3,179	-	2,500	2,500	-	0.00%
Life Safety Systems	25,384	23,175	26,000	26,000	-	0.00%
Snow Removal Contract	1,697	(29)	-	-	-	0.00%
Miscellaneous Services	238	3,763	-	-	-	0.00%
Total Purchased Service	57,297	51,117	50,575	93,869	43,294	85.60%
OPERATIONAL						
Advertising	755	194	500	500	-	0.00%
Associations/Memberships	187	206	-	250	250	0.00%
Conventions/Conferences	-	-	1,000	612	(388)	-38.80%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	905	89	200	-	(200)	-100.00%
Office Expense	2,302	2,527	3,100	3,200	100	3.23%
Postage/Courier	1,524	1,618	1,400	1,400	-	0.00%
Publications & Subscriptions	961	3,867	800	3,000	2,200	275.00%
Staff Training	1,466	964	4,000	4,000	-	0.00%
Telecommunications	7,962	7,995	8,800	9,000	200	2.27%
Travel/Meals	742	2,005	400	969	569	142.25%
Building Capital (minor)	26,700	35,993	227,400	227,678	278	0.12%
Grounds Maintenance	5,019	2,421	1,000	-	(1,000)	-100.00%
Janitorial	281	-	-	-	-	0.00%
Maintenance & Repairs/Building	3,901	844	300	-	(300)	-100.00%
Maintenance & Repairs/Electrical	-	2,209	300	-	(300)	-100.00%
Maintenance & Repairs/HVAC	1,835	-	1,200	-	(1,200)	-100.00%
Maintenance & Repairs/Plumbing	23,416	16,068	3,000	-	(3,000)	-100.00%
Taxes	5,901	-	5,000	-	(5,000)	-100.00%
Depreciation - Capital Assets	660,398	597,875	620,830	577,467	(43,363)	-6.98%
Gain or Loss on disposal of capital assets	1,038,014	-	-	-	-	0.00%
Total Operational	1,786,669	678,645	879,230	828,076	(51,154)	-5.82%
PROGRAM						
Winter Clothing and Uniforms	2,103	1,090	3,000	3,000	-	0.00%
Miscellaneous Program	100	-	-	-	-	0.00%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Program	2,203	1,090	3,000	3,000	-	0.00%
TOTAL EXPENDITURES	2,497,669	1,452,839	1,421,497	1,470,541	49,044	3.45%
(SURPLUS)/DEFICIT - ACCRUAL	2,497,669	1,378,339	1,421,497	1,141,761	(279,736)	-19.68%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	2,497,669	1,378,339	1,421,497	1,141,761	(279,736)	-19.68%

COUNTY OF HURON
Property Services - Courthouse
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	400,152	375,974	375,974	375,974	-	0.00%
Third Party Recoveries	7,495	6,449	-	-	-	0.00%
Total Other Revenue	407,647	382,423	375,974	375,974	-	0.00%
TOTAL REVENUE	407,647	382,423	375,974	375,974	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	15,189	835	75,748	77,257	1,509	1.99%
Total Salaries	15,189	835	75,748	77,257	1,509	1.99%
BENEFITS						
Statutory Benefits	1,236	74	6,910	7,070	160	2.32%
Extended Benefits	1,673	718	7,807	8,218	411	5.26%
OMERS	1,550	104	6,856	6,964	108	1.58%
Total Benefits	4,458	896	21,573	22,252	679	3.15%
Total Salaries and Benefits	19,648	1,732	97,321	99,509	2,188	2.25%
EQUIPMENT						
Equipment Repairs & Maint.	1,287	1,649	1,300	1,400	100	7.69%
Equipment Replacement New (under \$1,000)	3,969	525	400	500	100	25.00%
Total Equipment	5,256	2,174	1,700	1,900	200	11.76%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	6,218	8,000	8,000	9,468	1,468	18.35%
Snow Removal Contract	1,794	1,972	3,500	3,500	-	0.00%
Total Purchased Service	8,012	9,972	11,500	12,968	1,468	12.77%
OPERATIONAL						
Travel/Meals	-	-	-	-	-	0.00%
Garbage	2,815	2,460	3,000	3,000	-	0.00%
Grounds Maintenance	212	-	1,000	1,000	-	0.00%
Janitorial	4,192	2,485	10,100	17,600	7,500	74.26%

COUNTY OF HURON
Property Services - Courthouse
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Building	13,218	6,864	13,000	13,000	-	0.00%
Maintenance & Repairs/Electrical	5,244	2,736	4,000	4,000	-	0.00%
Maintenance & Repairs/HVAC	8,531	1,386	9,000	9,000	-	0.00%
Maintenance & Repairs/Plumbing	3,346	417	5,000	5,000	-	0.00%
Utilities/Heat	15,254	13,952	30,000	30,000	-	0.00%
Utilities/Hydro	40,606	43,196	55,000	55,000	-	0.00%
Utilities/Water & Sewer	1,435	1,540	4,000	4,000	-	0.00%
Total Operational	94,952	83,452	134,100	142,100	8,000	5.97%
TOTAL EXPENDITURES	127,868	97,329	244,621	256,477	11,856	4.85%
(SURPLUS)/DEFICIT - ACCRUAL	(279,779)	(285,095)	(131,353)	(119,497)	11,856	-9.03%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(279,779)	(285,095)	(131,353)	(119,497)	11,856	-9.03%

COUNTY OF HURON

Property Services - Health and Library Complex

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	231,917	-	-	-	-	0.00%
Third Party Recoveries	84,907	46,468	-	-	-	0.00%
Total Other Revenue	316,824	46,468	-	-	-	0.00%
TOTAL REVENUE	316,824	46,468	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	23,623	12,630	-	-	-	0.00%
Total Salaries	23,609	12,630	-	-	-	0.00%
BENEFITS						
Statutory Benefits	1,663	1,126	-	-	-	0.00%
Extended Benefits	5,233	4,620	-	-	-	0.00%
OMERS	1,756	1,144	-	-	-	0.00%
Total Benefits	8,652	6,890	-	-	-	0.00%
Total Salaries and Benefits	32,261	19,521	-	-	-	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	1,840	1,343	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	183	-	-	-	-	0.00%
Total Equipment	2,023	1,343	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	-	-	-	-	-	0.00%
Snow Removal Contract	12,033	15,674	-	-	-	0.00%
Total Purchased Service	12,033	15,674	-	-	-	0.00%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Garbage	1,089	-	-	-	-	0.00%
Grounds Maintenance	4,023	-	-	-	-	0.00%
Janitorial	2,768	3,554	-	-	-	0.00%

COUNTY OF HURON

**Property Services - Health and Library Complex
Budget for the year ending December 31, 2022**

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Building	1,766	-	-	-	-	0.00%
Maintenance & Repairs/Electrical	1,407	51	-	-	-	0.00%
Maintenance & Repairs/HVAC	5,189	-	-	-	-	0.00%
Maintenance & Repairs/Plumbing	4,740	15	-	-	-	0.00%
Utilities/Heat	14,068	3,646	-	-	-	0.00%
Utilities/Hydro	60,473	53,223	-	-	-	0.00%
Utilities/Water & Sewer	2,155	-	-	-	-	0.00%
Total Operational	97,677	60,490	-	-	-	0.00%
TOTAL EXPENDITURES	143,995	97,028	-	-	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	(172,829)	50,560	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(172,829)	50,560	-	-	-	0.00%

COUNTY OF HURON
Property Services - Jacob Memorial Building
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	124,916	154,773	154,773	154,773	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	124,916	154,773	154,773	154,773	-	0.00%
TOTAL REVENUE	124,916	154,773	154,773	154,773	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	13,767	-	-	-	-	0.00%
Total Salaries	13,767	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	799	-	-	-	-	0.00%
Extended Benefits	900	-	-	-	-	0.00%
OMERS	860	-	-	-	-	0.00%
Total Benefits	2,558	-	-	-	-	0.00%
Total Salaries and Benefits	16,325	-	-	-	-	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	2,913	815	3,000	3,000	-	0.00%
Equipment Replacement New (under \$1,000)	1,531	-	2,000	2,000	-	0.00%
Total Equipment	4,444	815	5,000	5,000	-	0.00%
PURCHASED SERVICE						
Insurance	13,230	16,900	16,900	20,099	3,199	18.93%
Snow Removal Contract	4,297	5,194	12,750	12,750	-	0.00%
Total Purchased Service	17,527	22,094	29,650	32,849	3,199	10.79%
OPERATIONAL						
Office Expense	44	-	-	-	-	0.00%
Telecommunications	657	704	-	750	750	0.00%
Garbage	2,017	2,123	4,000	4,000	-	0.00%
Grounds Maintenance	2,662	-	1,000	1,000	-	0.00%

COUNTY OF HURON
Property Services - Jacob Memorial Building
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Janitorial	2,444	2,705	2,500	3,500	1,000	40.00%
Maintenance & Repairs/Building	3,273	2,691	7,000	7,000	-	0.00%
Maintenance & Repairs/Electrical	405	29	5,000	5,000	-	0.00%
Maintenance & Repairs/HVAC	3,749	2,703	8,000	8,000	-	0.00%
Maintenance & Repairs/Plumbing	2,770	1,347	3,000	3,000	-	0.00%
Utilities/Heat	4,857	15,052	19,000	19,000	-	0.00%
Utilities/Hydro	33,284	29,294	38,000	37,000	(1,000)	-2.63%
Utilities/Water & Sewer	1,260	1,104	5,000	5,000	-	0.00%
Total Operational	57,421	57,752	92,500	93,250	750	0.81%
TOTAL EXPENDITURES	95,717	80,661	127,150	131,099	3,949	3.11%
(SURPLUS)/DEFICIT - ACCRUAL	(29,199)	(74,112)	(27,623)	(23,674)	3,949	-14.30%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(29,199)	(74,112)	(27,623)	(23,674)	3,949	-14.30%

COUNTY OF HURON
Property Services - Clinton Storage
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	2,988	3,107	2,500	3,000	500	20.00%
Equipment Replacement New (under \$1,000)	219	302	500	500	-	0.00%
Total Equipment	3,207	3,409	3,000	3,500	500	16.67%
PURCHASED SERVICE						
Insurance	2,381	3,000	3,000	3,571	571	19.03%
Total Purchased Service	2,381	3,000	3,000	3,571	571	19.03%
OPERATIONAL						
Grounds Maintenance	310	19	300	300	-	0.00%
Janitorial	25,598	11,204	200	200	-	0.00%
Maintenance & Repairs/Building	1,191	615	1,000	1,000	-	0.00%
Maintenance & Repairs/Electrical	71	1,471	800	800	-	0.00%
Maintenance & Repairs/HVAC	184	116	750	750	-	0.00%
Maintenance & Repairs/Plumbing	24	117	750	750	-	0.00%
Total Operational	27,379	13,542	3,800	3,800	-	0.00%
TOTAL EXPENDITURES	32,967	19,951	9,800	10,871	1,071	10.93%
(SURPLUS)/DEFICIT - ACCRUAL	32,967	19,951	9,800	10,871	1,071	10.93%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	32,967	19,951	9,800	10,871	1,071	10.93%

COUNTY OF HURON
Property Services - Ambulance Stations
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Rent/Lease	303,104	303,104	303,104	303,104	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	303,104	303,104	303,104	303,104	-	0.00%
TOTAL REVENUE	303,104	303,104	303,104	303,104	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	(303,104)	(303,104)	(286,630)	(277,836)	8,794	-3.07%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(303,104)	(303,104)	(286,630)	(277,836)	8,794	-3.07%

COUNTY OF HURON

Property Services - Ambulance Stations - Goderich

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PURCHASED SERVICE						
Insurance	1,984	2,600	2,600	3,073	473	18.19%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	15,203	19,233	13,000	16,000	3,000	23.08%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	17,187	21,833	15,600	19,073	3,473	22.26%
OPERATIONAL						
Grounds Maintenance	1,353	2,701	1,800	1,800	-	0.00%
Janitorial	1,682	933	1,500	1,500	-	0.00%
Maintenance & Repairs/Building	2,104	1,378	2,500	2,500	-	0.00%
Maintenance & Repairs/Electrical	1,203	1,243	1,000	1,000	-	0.00%
Maintenance & Repairs/HVAC	336	347	2,000	2,000	-	0.00%
Maintenance & Repairs/Plumbing	834	2,158	1,000	1,000	-	0.00%
Utilities/Heat	2,200	1,890	3,000	3,000	-	0.00%
Utilities/Hydro	3,017	2,495	4,300	4,300	-	0.00%
Utilities/Water & Sewer	1,109	1,281	1,300	1,300	-	0.00%
Total Operational	13,837	27,151	18,400	18,400	-	0.00%
TOTAL EXPENDITURES	31,024	48,984	34,000	37,473	3,473	10.21%
(SURPLUS)/DEFICIT - ACCRUAL	31,024	48,984	34,000	37,473	3,473	10.21%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	31,024	48,984	34,000	37,473	3,473	10.21%

COUNTY OF HURON

Property Services - Ambulance Stations - Exeter

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
PURCHASED SERVICE						
Insurance	1,984	2,600	2,600	3,073	473	18.19%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	3,055	3,070	6,000	6,000	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	5,039	5,670	8,600	9,073	473	5.50%
OPERATIONAL						
Grounds Maintenance	2,544	2,552	1,500	2,500	1,000	66.67%
Janitorial	1,682	933	2,100	1,500	(600)	-28.57%
Maintenance & Repairs/Building	594	1,622	2,500	2,500	-	0.00%
Maintenance & Repairs/Electrical	549	993	1,500	1,500	-	0.00%
Maintenance & Repairs/HVAC	551	347	1,100	1,100	-	0.00%
Maintenance & Repairs/Plumbing	447	2,424	800	800	-	0.00%
Utilities/Heat	1,598	1,609	2,600	2,600	-	0.00%
Utilities/Hydro	3,658	3,508	5,800	5,800	-	0.00%
Utilities/Water & Sewer	1,162	1,502	2,800	2,800	-	0.00%
Total Operational	12,785	25,833	20,700	21,100	400	1.93%
TOTAL EXPENDITURES	17,824	31,503	29,300	30,173	873	2.98%
(SURPLUS)/DEFICIT - ACCRUAL	17,824	31,503	29,300	30,173	873	2.98%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	17,824	31,503	29,300	30,173	873	2.98%

COUNTY OF HURON

**Property Services - Ambulance Stations - Tuckersmith
Budget for the year ending December 31, 2022**

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	695	1,217	-	1,200	1,200	0.00%
Total Equipment	695	1,217	-	1,200	1,200	0.00%
PURCHASED SERVICE						
Insurance	1,984	2,600	2,600	3,073	473	18.19%
Snow Removal Contract	1,140	3,514	8,500	-	(8,500)	-100.00%
Total Purchased Service	3,124	6,114	11,100	3,073	(8,027)	-72.32%
OPERATIONAL						
Garbage	363	488	500	500	-	0.00%
Grounds Maintenance	794	6	1,000	1,000	-	0.00%
Janitorial	1,682	933	1,500	1,500	-	0.00%
Maintenance & Repairs/Building	836	934	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	277	96	2,000	2,000	-	0.00%
Maintenance & Repairs/HVAC	1,810	347	3,000	3,000	-	0.00%
Maintenance & Repairs/Plumbing	412	3,042	2,500	2,500	-	0.00%
Utilities/Heat	1,846	1,244	3,500	3,500	-	0.00%
Utilities/Hydro	4,194	3,924	6,300	6,300	-	0.00%
Total Operational	12,608	11,013	24,300	24,300	-	0.00%
TOTAL EXPENDITURES	16,428	18,344	35,400	28,573	(6,827)	-19.29%
(SURPLUS)/DEFICIT - ACCRUAL	16,428	18,344	35,400	28,573	(6,827)	-19.29%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	16,428	18,344	35,400	28,573	(6,827)	-19.29%

COUNTY OF HURON

Property Services - Ambulance Stations - Wingham

Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	206	-	-	-	-	0.00%
Total Equipment	206	-	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	1,984	2,600	2,600	3,073	473	18.19%
Snow Removal Contract	4,175	7,341	7,500	7,500	-	0.00%
Total Purchased Service	6,159	9,941	10,100	10,573	473	4.68%
OPERATIONAL						
Grounds Maintenance	1,653	1,762	1,000	1,500	500	50.00%
Janitorial	1,682	933	1,500	1,500	-	0.00%
Maintenance & Repairs/Building	1,565	1,339	1,800	1,800	-	0.00%
Maintenance & Repairs/Electrical	1,423	2,312	800	800	-	0.00%
Maintenance & Repairs/HVAC	551	347	800	800	-	0.00%
Maintenance & Repairs/Plumbing	1,007	698	1,000	1,000	-	0.00%
Utilities/Heat	1,314	1,571	2,200	2,200	-	0.00%
Utilities/Hydro	2,183	2,323	4,300	4,300	-	0.00%
Utilities/Water & Sewer	1,048	1,110	1,300	1,300	-	0.00%
Total Operational	12,426	12,393	14,700	15,200	500	3.40%
TOTAL EXPENDITURES	18,791	22,334	24,800	25,773	973	3.92%
(SURPLUS)/DEFICIT - ACCRUAL	18,791	22,334	24,800	25,773	973	3.92%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON

Property Services - Ambulance Stations - Wingham
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	18,791	22,334	24,800	25,773	973	3.92%

COUNTY OF HURON
Property Services - Registry
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	45,904	22,871	45,904	-	(45,904)	-100.00%
Total Other Revenue	49,443	25,249	45,904	-	(45,904)	-100.00%
TOTAL REVENUE	49,443	25,249	45,904	-	(45,904)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	15,189	836	-	-	-	0.00%
Total Salaries	15,189	836	-	-	-	0.00%
BENEFITS						
Statutory Benefits	1,236	74	-	-	-	0.00%
Extended Benefits	1,630	718	-	-	-	0.00%
OMERS	1,549	104	-	-	-	0.00%
Total Benefits	4,414	896	-	-	-	0.00%
Total Salaries and Benefits	19,603	1,732	-	-	-	0.00%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	1,500	-	(1,500)	-100.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	1,500	-	(1,500)	-100.00%
PURCHASED SERVICE						
Insurance	794	1,000	1,000	-	(1,000)	-100.00%
Total Purchased Service	794	1,000	1,000	-	(1,000)	-100.00%
OPERATIONAL						
Grounds Maintenance	-	-	500	-	(500)	-100.00%
Janitorial	12,809	6,114	12,000	-	(12,000)	-100.00%
Maintenance & Repairs/Building	1,340	-	5,500	-	(5,500)	-100.00%
Maintenance & Repairs/Electrical	-	-	1,100	-	(1,100)	-100.00%
Maintenance & Repairs/HVAC	998	173	1,500	-	(1,500)	-100.00%
Maintenance & Repairs/Plumbing	149	-	1,100	-	(1,100)	-100.00%
Utilities/Heat	1,807	1,584	3,900	-	(3,900)	-100.00%

COUNTY OF HURON
Property Services - Registry
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Hydro	3,265	2,006	6,300	-	(6,300)	-100.00%
Utilities/Water & Sewer	1,654	844	1,700	-	(1,700)	-100.00%
Total Operational	22,021	10,721	33,600	-	(33,600)	-100.00%
TOTAL EXPENDITURES	42,418	13,452	36,100	-	(36,100)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	(7,024)	(11,797)	(9,804)	-	9,804	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(7,024)	(11,797)	(9,804)	-	9,804	-100.00%

COUNTY OF HURON
Property Services - 57 Napier
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	42,261	84,552	84,522	84,522	-	0.00%
Total Other Revenue	42,261	84,552	84,522	84,522	-	0.00%
TOTAL REVENUE	42,261	84,552	84,522	84,522	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	15,189	835	9,656	9,850	194	2.01%
Total Salaries	15,189	835	9,656	9,850	194	2.01%
BENEFITS						
Statutory Benefits	1,236	74	851	885	34	4.00%
Extended Benefits	1,630	718	955	1,005	50	5.24%
OMERS	1,550	104	892	893	1	0.11%
Total Benefits	4,416	896	2,698	2,783	85	3.15%
Total Salaries and Benefits	19,605	1,732	12,354	12,633	279	2.26%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	2,000	2,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	2,000	2,000	-	0.00%
PURCHASED SERVICE						
Insurance	4,498	5,800	5,800	6,811	1,011	17.43%
Snow Removal Contract	4,984	9,455	5,600	8,000	2,400	42.86%
Total Purchased Service	9,482	15,255	11,400	14,811	3,411	29.92%
OPERATIONAL						
Garbage	1,156	1,090	3,000	3,000	-	0.00%
Grounds Maintenance	1,303	1,068	1,000	1,000	-	0.00%
Janitorial	21,855	29,059	27,500	31,800	4,300	15.64%
Maintenance & Repairs/Building	7,832	4,895	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	119	2,299	2,500	2,500	-	0.00%
Maintenance & Repairs/HVAC	1,227	520	2,500	2,500	-	0.00%

COUNTY OF HURON
Property Services - 57 Napier
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Plumbing	364	1,863	1,200	1,200	-	0.00%
Taxes	13,493	15,611	15,000	15,600	600	4.00%
Utilities/Heat	3,172	2,832	6,000	6,000	-	0.00%
Utilities/Hydro	7,912	8,639	16,500	16,500	-	0.00%
Utilities/Water & Sewer	1,540	1,136	2,200	2,200	-	0.00%
Total Operational	59,973	76,482	81,400	86,300	4,900	6.02%
TOTAL EXPENDITURES	89,060	93,469	107,154	115,744	8,590	8.02%
(SURPLUS)/DEFICIT - ACCRUAL	46,799	8,917	22,632	31,222	8,590	37.96%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	46,799	8,917	22,632	31,222	8,590	37.96%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	365,184	345,184	365,184	365,184	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	365,184	345,184	365,184	365,184	-	0.00%
TOTAL REVENUE	365,184	345,184	365,184	365,184	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	15,831	2,649	22,532	16,417	(6,115)	-27.14%
Salaries - Part Time	59,957	47,736	35,462	-	(35,462)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	75,788	50,385	57,994	16,417	(41,577)	-71.69%
BENEFITS						
Statutory Benefits	6,445	4,314	5,203	1,476	(3,727)	-71.63%
Extended Benefits	1,668	754	2,267	1,676	(591)	-26.07%
OMERS	6,586	3,580	5,274	1,488	(3,786)	-71.79%
Total Benefits	14,699	8,648	12,744	4,640	(8,104)	-63.59%
Total Salaries and Benefits	90,487	59,033	70,738	21,057	(49,681)	-70.23%
EQUIPMENT						
Equipment Repairs & Maint.	304	394	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
Total Equipment	304	394	2,000	2,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	4,763	6,200	6,200	7,309	1,109	17.89%
Intra County Purchases	-	-	-	-	-	0.00%
Maintenance Contracts	-	-	-	-	-	0.00%
Security	-	3,466	-	-	-	0.00%
Snow Removal Contract	9,425	14,486	8,500	14,000	5,500	64.71%
Total Purchased Service	14,188	24,152	14,700	21,309	6,609	44.96%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Garbage	1,121	1,261	2,400	2,400	-	0.00%
Grounds Maintenance	4,184	3,552	3,200	3,200	-	0.00%
Janitorial	976	1,539	2,500	2,500	-	0.00%
Maintenance & Repairs/Building	4,583	5,392	10,000	10,000	-	0.00%
Maintenance & Repairs/Electrical	2,170	2,820	6,000	6,000	-	0.00%
Maintenance & Repairs/HVAC	2,677	4,987	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	692	3,947	4,000	4,000	-	0.00%
Utilities/Heat	16,581	16,786	19,000	19,000	-	0.00%
Utilities/Hydro	62,212	57,917	70,000	70,000	-	0.00%
Utilities/Water & Sewer	2,741	1,293	5,500	5,500	-	0.00%
Total Operational	97,937	99,492	132,600	132,600	-	0.00%
TOTAL EXPENDITURES	202,916	183,072	220,038	176,966	(43,072)	-19.57%
(SURPLUS)/DEFICIT - ACCRUAL	(162,268)	(162,112)	(145,146)	(188,218)	(43,072)	29.67%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(162,268)	(162,112)	(145,146)	(188,218)	(43,072)	29.67%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
PURCHASED SERVICE						
Insurance	-	-	-	-	-	0.00%
Snow Removal Contract	204	305	300	300	-	0.00%
Total Purchased Service	204	1,067	300	300	-	0.00%
OPERATIONAL						
Grounds Maintenance	1,068	2,241	600	2,000	1,400	233.33%
Maintenance & Repairs/Building	317	-	-	-	-	0.00%
Utilities/Hydro	773	645	1,100	1,100	-	0.00%
Total Operational	2,877	2,885	1,700	3,100	1,400	82.35%
TOTAL EXPENDITURES	3,330	3,952	2,000	3,400	1,400	70.00%
(SURPLUS)/DEFICIT - ACCRUAL	3,330	3,952	2,000	3,400	1,400	70.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	3,330	3,952	2,000	3,400	1,400	70.00%

COUNTY OF HURON
Property Services - Gaol
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	123,192	123,192	123,192	123,192	-	0.00%
Total Other Revenue	123,192	123,192	123,192	123,192	-	0.00%
TOTAL REVENUE	123,192	123,192	123,192	123,192	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	200	200	-	0.00%
Total Equipment	-	-	700	700	-	0.00%
PURCHASED SERVICE						
Insurance	3,440	4,400	4,400	5,233	833	18.93%
Total Purchased Service	3,440	4,400	4,700	5,533	833	17.72%
OPERATIONAL						
Grounds Maintenance	2,354	1,901	2,300	2,300	-	0.00%
Janitorial	-	461	500	500	-	0.00%
Maintenance & Repairs/Building	1,090	3,759	2,000	2,000	-	0.00%
Maintenance & Repairs/Electrical	9	2,584	1,500	1,500	-	0.00%
Maintenance & Repairs/HVAC	184	116	2,000	2,000	-	0.00%
Maintenance & Repairs/Plumbing	346	429	1,500	1,500	-	0.00%
Utilities/Heat	3,539	1,580	5,500	5,500	-	0.00%
Utilities/Hydro	1,636	1,859	3,500	3,500	-	0.00%
Utilities/Water & Sewer	1,019	1,086	1,200	1,200	-	0.00%
Total Operational	10,176	17,876	20,000	20,000	-	0.00%
TOTAL EXPENDITURES	13,616	22,276	25,400	26,233	833	3.28%
(SURPLUS)/DEFICIT - ACCRUAL	(109,576)	(100,916)	(97,792)	(96,959)	833	-0.85%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON
Property Services - Gaol
Budget for the year ending December 31, 2022

	2020 Actuals	2021 Forecast Actual	2021 Budget	2022 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	(109,576)	(100,916)	(97,792)	(96,959)	833	-0.85%

HPPH 2022-2023 Budget Package

Municipal Budget

2021 continued to be an unusual year for Huron Perth Health Unit with the Pandemic requiring the majority of our resources. We have hired a significant number of additional temporary staff to support the response. We are very thankful for the Huron Perth community who have really supported the response.

Another impact to our 2021 budget year, was the promised mitigation funding from the Ministry. This funding has allowed a delay in the full implementation of the funding formula which shifted allocations from a 75/25 split of ministry to municipal contributions to a 70/30 split. In 2021 we received just over \$1.2 million in mitigation funding from the ministry. We were also able to reduce our municipal ask in 2021 as we were able to utilize HPPH reserves of \$169,000. We have been notified that we will again receive mitigation funding in 2022. .

For the 2022 year we are asking for a 2% increase to municipal revenue. We have not had an increase in revenue from the Ministry since 2018 but have had our expenses continue to rise. We are requesting this increase to maintain staffing and operations to pre Covid levels.

As we project into 2023 we want you to be aware that we have not been given any indication that this mitigation funding will continue beyond 2022. Therefore, the municipal contributions will be significantly higher for 2023 as noted in the forecast below.

Revenue/Funder	2021	2022	2023
Cost Shared MOHLTC	\$9,682,600	\$9,876,252	\$10,073,777
Mitigation Funding MOHLTC	\$1,224,300	\$1,248,786	\$0
Huron County	\$1,192,693	\$1,291,259	\$1,858,692
Perth County	\$784,194	\$849,002	\$1,244,282
City of Stratford	\$650,235	\$703,970	\$1,013,324
Town of St Marys	\$129,000	\$139,660	\$201,032
Municipal Larvicide	\$3,862	\$3,862	\$3,862
100%Ministry	\$1,614,020	\$1,273,600	\$1,299,072
MCCSS	\$1,505,459	\$1,505,459	\$1,505,459
CPNP	\$67,390	\$67,390	\$67,390
Other Revenue	\$582,000	\$279,000	\$279,000
Municipal reserve	\$169,264	\$0	\$0
Total Revenue	\$17,605,017	\$17,238,240	17,545,891

Type of Expense	2021	2022	2023
Salary and benefits	\$15,351,182	\$14,979,789	\$15,339,063
Travel/Memberships/Education	\$379,117	\$379,117	\$386,699
Professional Services	\$618,000	\$568,000	\$548,000
Program Supplies	\$495,077	\$395,077	\$395,077
Property Expenses	\$315,427	\$433,334	453,800
Administration Expenses and IT	\$446,215	\$482,923	\$423,252
Total Expenses	\$17,605,018	\$17,238,240	17,545,891