



COUNTY OF HURON

2020 APPROVED

BUDGET

Alternate formats and communication supports are available on request. Contact Susan Cronin @ 519-524-8394 Ext 3257.

County of Huron

2020 Budget

TABLE OF CONTENTS	PAGE
Consolidated Budget	
Net Levy	8
Future Sustainability	10
Gross Operating Expenditures	11
Full Time Equivalents	12
Capital Summary	13
Reserve Summary	26
Tax Rate Calculation Schedules	29
Tax Impact on \$100,000 Assessment	31
Tax Impact on Median Property	32
Frequency Distribution of Tax Impact - Residential	33
Frequency Distribution of Tax Impact - Farmland	34
2020 Assessment and Tax Levy – Summary by Tax Class	35
2020 Assessment and Tax Levy – Summary by Local Municipality	36
2020 Assessment and Tax Levy – ACW	37
2020 Assessment and Tax Levy - Bluewater	38
2020 Assessment and Tax Levy – Central Huron	39
2020 Assessment and Tax Levy – Goderich	40
2020 Assessment and Tax Levy – Howick	41
2020 Assessment and Tax Levy – Huron East	42
2020 Assessment and Tax Levy – Morris Turnberry	43
2020 Assessment and Tax Levy – North Huron	44
2020 Assessment and Tax Levy – South Huron	45
Council	46
Corporate	51
CAO/Clerks/Corporate Records/Accessibility	59
Treasury/Finance	69
Business Technology Services (IT/GIS/911)	75
POA	87

TABLE OF CONTENTS	PAGE
Human Resources	93
Public Works, Fleet, and Waste Management	100
Emergency Management Services	150
Library	173
Cultural Services	193
Planning and Development	211
Economic Development	227
Homes for the Aged	252
Social Services	311
Property Services	363



COUNTY OF HURON
2020 BUDGET

Consolidated

CORPORATION OF THE COUNTY OF HURON
TREASURY
FINANCE

TO: Chair and Members of the Committee of the Whole
FROM: Michael Blumhagen, Treasurer
DATE: February 5, 2020
SUBJECT: 2020 Draft Budget Commentary

DRAFT 2020 BUDGET COMMENTS:

Staff are currently proposing a levy increase of \$2,084,532 or 5% year over year to a total of \$43,775,188. Staff are have had some significant challenges to address in 2020 Draft Budget particularly with looming provincial funding cuts, labour pressures, upcoming infrastructure costs.

The 2020 returned roll for property assessment value has increased by \$1,226,886,213, therefore, if the County were to maintain the same tax rates as 2019, it would support a 6.66% on the levy, or an increase of \$2,774,766. To fund the proposed 2020 draft budget increase of 5.00%, the County would see a tax rate decrease of 1.55%.

The average impact of the draft 2020 budget increase on \$100,000 residential assessment is an increase of \$4.77. On the median residential property for Huron County valued at \$213,000, the proposed increase in 2020 is \$3.21. For farmland, the increase per \$100,000 is \$13.04 and on the median farm property valued at \$1,020,300, the increase is \$114.90.

New assessment growth in 2019 for the County was \$125,289,256 in total taxable assessment with a tax impact to the County of \$814,537 or approximately 2.0% on the levy. This growth helps to mitigate the 2020 levy increases for existing assessment.

It is important to note that with the new current value assessment data for 2020, there are some significant taxation shifts occurring amongst both property classes and local municipalities in Huron County. This is primarily due to the significant increase in the current market value of farmland in Huron County with an increase in value of 14.28%.

One change being proposed this year is the small farm subclass for up to \$50,000 for commercial and industrial farm operations. The ratios will be included at 0.25 rather than at 1.10, in-line with the provincial change for the education rates. There are only approximately 7 properties that this change affects.

The operational details for the Health Unit have been removed from the detailed schedules, and only their budget request of \$3,094,960 has been included in the Consolidation. The estimated portion of the overall Health Unit 2020 budget is 43.27% for an estimate of \$1,339,189.

Included in the budget package are a number of schedules:

- Consolidated Net Levy

- Assessment and tax rate calculations
- Capital Budgets
- Departmental Budgets
- Reserve Schedule

Key Budget Considerations for 2020:

- In respect of Council's desire to limit staff salary increases we have set non-union salary increases at 1.5% for 2020. Staff will strive that future union settlements will fall in-line within this amount. Union salaries continue to cause pressures as many settlements are based on arbitrated settlements. The non-union salaries are being kept in-line with 2017, 2018 and 2019 at 1.5% in an effort to mitigate overall budget increases.
- The only grants currently included in the budget to be funded from the levy is for the Huron County Food Bank Distribution Centre - \$66,000. The balance of the grants to the Wingham Hospital - \$100,000, REACH - \$33,000, and Goderich Hospital - \$150,000 are funded from reserves. There is no additional funding included in the budget for any grants as there is a current moratorium on grants until it is reviewed by the this term of Council.
- Capital expenditures have been increased for Public Works and will continue to do so for the foreseeable future as our aging linear and overhead structure infrastructure is due to be replaced. To support the County's asset management efforts, funding is available from the Federal and Provincial governments.
- Funding from Gas Tax in 2020 is as follows: 2020 allocation \$1,798,847, 2019 one-time gas tax top up of \$1,882,391, and accumulated gas tax surplus of \$239,109.
- Funding from the Ontario Community Infrastructure Fund (OCIF) is estimated at the same level as 2019 of \$2,419,803, plus some carryforwards from projects not completed in 2019 of \$401,500. The 2020 OCIF allocation has not yet been announced so the amount estimated in the budget may change.

ONGOING BUDGET PRESSURES

With the County only eligible for the Transitional Assistance (a non-core grant) of the OMPF, it is expected that the OMPF for the County will be eliminated within the next several years. This assumption is based on the recent trend in reallocating the non-core transitional assistance to the core grants. For 2020, the decrease was 220,300 to a total of \$1,249,000.

Labour represents a significant portion of the County budget with approximately \$45,955,596 in total labour costs (salary and benefits). This figure excludes the amalgamated Huron Perth Health Unit. Staff have included 1.5% in the budget for non-union and Council per diems. Union increases are based on existing agreements or estimated settlements. Grid movements and job evaluation results are also to be factored in. Total salary and benefit increases are estimated to be \$1,345,000. While some of these salary costs are provincially funded, we are often seeing the provincial funding increases falling short of the increases in collective agreements.

For 2020, staff have included \$1,750,000 of estimated 2019 operating surplus, plus an additional \$420,494 from general reserves, plus \$1,090,670 in estimated Public Works capital surplus into the budget in an effort to reduce the overall 2020 estimated levy increase. Staff had previously estimated that we would be in an overall surplus position for 2019, final quarter events in various departments have reduced previous estimates but until year-end adjustments are finalized, the final year end surplus will not be known.

Prepared by:

Michael Blumhagen
Treasurer

Approved by:

Meighan Wark
Chief Administrative Officer

County of Huron
CONSOLIDATED APPROVED BUDGET
Funding Requirements
For the year ending December 31, 2020

Department	2019 Levy	Operating (less Depreciation)	Capital Expenditures	Unused Dep'n raised*	Transfer to/(From) Reserves	2020 Levy	Change YoY \$	Change YoY %	% Impact on Levy
TAXATION REVENUE									
Total Taxation	41,690,656	29,186,396	23,762,885	670,452	(9,844,545)	43,775,188	2,084,532	5.00%	
TOTAL TAXATION	41,690,656	29,186,396	23,762,885	670,452	(9,844,545)	43,775,188	2,084,532	5.00%	5.00%
Supplementary Taxes	550,000	550,000				550,000	-	0.00%	0.00%
Payments-in-lieu	290,000	290,000				290,000	-	0.00%	0.00%
Total Other Taxes	840,000	840,000	-	-	-	840,000	-	0.00%	0.00%
TOTAL TAXATION	42,530,656	30,026,396	23,762,885	670,452	(9,844,545)	44,615,188	2,084,532	4.90%	5.00%
NET EXPENDITURES									
Public Works	15,402,348	4,134,992	16,452,060		(3,978,786)	16,608,266	1,205,918	7.83%	2.89%
Waste Management	100,000	100,000				100,000	-	0.00%	0.00%
Fleet	-	(1,081,868)	2,015,000		(933,132)	-	-	0.00%	0.00%
Total Public Works	15,502,348	3,153,124	18,467,060	-	(4,911,918)	16,708,266	1,205,918	7.78%	2.89%
Huronview	2,085,412	1,882,768	713,311	187,134	(408,811)	2,374,402	288,990	13.86%	0.69%
Huronlea	1,326,308	1,066,186	909,003	122,755	(736,053)	1,361,891	35,583	2.68%	0.09%
Homes for the Aged	3,411,720	2,948,954	1,622,314	309,889	(1,144,864)	3,736,293	324,573	9.51%	0.78%
Library Services	3,066,696	2,851,809	389,400	57,400	(166,772)	3,131,837	65,141	2.12%	0.16%
Museum and Cultural Services	1,392,294	1,406,013	45,500	-	(29,500)	1,422,013	29,719	2.13%	0.07%
Total Library & Cultural Services	4,458,990	4,257,822	434,900	57,400	(196,272)	4,553,850	94,860	2.13%	0.23%
Health Unit	1,646,340	1,339,189				1,339,189	(307,151)	-18.66%	(0.74)%
Total Health Unit	1,646,340	1,339,189	-	-	-	1,339,189	(307,151)	-18.66%	(0.74)%
Planning & Development	1,375,563	1,431,864	12,000	3,100	(23,000)	1,423,964	48,401	3.52%	0.12%
Water Source Protection	423,710	423,710				423,710	-	0.00%	0.00%
Forest Conservation	287,832	289,243	2,500			291,743	3,911	1.36%	0.01%
Total Planning	2,087,105	2,144,817	14,500	3,100	(23,000)	2,139,417	52,312	2.51%	0.13%
Social Services	1,012,350	992,869	7,000			999,869	(12,481)	-1.23%	(0.03)%
Social Housing	2,875,318	2,212,201	1,288,483	214,965	(421,890)	3,293,759	418,441	14.55%	1.00%
Children Services/Early Years	415,535	521,621	7,000	36,534		565,155	149,620	36.01%	0.36%
Physical Services	960,719	141,564	805,000	4,485	(46,796)	904,253	(56,466)	-5.88%	(0.14)%
Total Social Services	5,263,922	3,868,255	2,107,483	255,984	(468,686)	5,763,036	499,114	9.48%	1.20%
Ambulance	6,256,332	6,398,117	338,500		(67,000)	6,669,617	413,285	6.61%	0.99%
Emergency Management	135,567	137,507				137,507	1,940	1.43%	0.00%
EMS Fleet	(153,200)	(389,192)	534,000			144,808	298,008	-194.52%	0.71%
Huron County EMS	6,238,699	6,146,432	872,500	-	(67,000)	6,951,932	713,233	11.43%	1.71%

County of Huron
CONSOLIDATED APPROVED BUDGET
Funding Requirements
For the year ending December 31, 2020

Department	2019 Levy	Operating (less Depreciation)	Capital Expenditures	Unused Dep'n raised*	Transfer to/(From) Reserves	2020 Levy	Change YoY \$	Change YoY %	% Impact on Levy
Economic Development	1,120,600	1,225,242	30,000	-	(185,000)	1,070,242	(50,358)	-4.49%	(0.12)%
Total Economic Development	1,120,600	1,225,242	30,000	-	(185,000)	1,070,242	(50,358)	-4.49%	(0.12)%
Council	583,205	596,510				596,510	13,305	2.28%	0.03%
Accessibility Committee	65,032	66,000				66,000	968	1.49%	0.00%
CAO/Clerk/Corp Records	695,188	766,562	8,000		(71,100)	703,462	8,274	1.19%	0.02%
Human Resources	640,590	653,458	38,000	4,408	(38,000)	657,866	17,276	2.70%	0.04%
Treasury	817,158	859,230	7,000			866,230	49,072	6.01%	0.12%
Business Technology Solutions	2,042,264	2,159,133	97,128	15,398	(75,211)	2,196,448	154,184	7.55%	0.37%
Huron County Court Services (POA)	(238,422)	(188,382)	4,000			(184,382)	54,040	-22.67%	0.13%
Corporate	(1,804,083)	30,050	60,000	24,273	(2,663,494)	(2,549,171)	(745,088)	41.30%	(1.79)%
Total Administration	2,800,932	4,942,561	214,128	44,079	(2,847,805)	2,352,963	(447,969)	-15.99%	(1.07)%
Total Net Expenditures	42,530,656	30,026,396	23,762,885	670,452	(9,844,545)	44,615,188	2,084,532	4.90%	5.00%
SURPLUS (DEFICIT)	(0)	-	-	-	-	-	0		

* Note - Depreciation that is levied above actual capital expenditures as per Ontario Regulation 284/09 made under the Municipal Act, 2001

**County of Huron
2020 Budget
Future Sustainability**

Description	Amount
Ambulance Base Reserves	\$ 129,104
Total	\$ 129,104

**County of Huron
2020 Gross Operating Costs (Excluding Reserves and Capital)**

	2020 Operating Expenditures (\$)	Intra County Expe	Adjusted Expenses	% of Total Expense
Public Works	19,187,482	2,558,260	16,629,222	18.07%
Fleet	2,390,892	70,000	2,320,892	2.52%
Waste Management	130,000		130,000	0.14%
Homes for the Aged	18,861,181	272,630	18,588,551	20.20%
Library	3,456,302	8,340	3,447,962	3.75%
Museum and Cultural Services	1,646,756		1,646,756	1.79%
Planning	2,520,417	37,051	2,483,366	2.70%
BTS	1,697,389		1,697,389	1.84%
GIS/911	801,058		801,058	0.87%
Social Services/Housing/Childre	21,466,234	48,057	21,418,177	23.27%
Property Services	2,336,237		2,336,237	2.54%
EMS - Paramedic Services	12,746,658	595,150	12,151,508	13.20%
Other EMS programs	526,699		526,699	0.57%
Economic Development	1,612,909	-	1,612,909	1.75%
Corporate	2,153,323		2,153,323	2.34%
HR	776,332	-	776,332	0.84%
Treasury	1,061,142		1,061,142	1.15%
CAO/Clerk	909,029		909,029	0.99%
HCAAC	66,000		66,000	0.07%
Council	580,510		580,510	0.63%
POA	699,279		699,279	0.76%
Health Unit			-	0.00%
Total	95,625,829	3,589,488	92,036,341	

County of Huron
 2020 Budget
 Total Full Time Equivalents

Department	2019	2020	Change	Cost	Comments
CAO / Clerk / Corporate Records	6.00	6.00	-	\$ -	No staff changes
Communications	-	1.00	1.00	\$ 71,100	Proposed pilot, funded from reserves
Accessibility	0.60	0.60	-	\$ -	Third party consultant providing service
Treasury	9.00	9.00	-	\$ -	No staff changes
BTS - (IT/GIS/911)	18.40	18.40	-	\$ -	No staff changes
POA	3.00	3.00	-	\$ -	No staff changes
Human Resources	5.00	5.00	-	\$ -	New Corporate Trainer
Public Works/Fleet	52.56	53.56	1.00	\$ 80,000	Added 1.0 FTE (2 x 1/2 time staff) for spray patch asset management program /Winter maintenance retention strategy
EMS	84.90	84.90	-	\$ -	Total # of staff have not changed - backfill replacement hours are variable. No additional shifts or service level changes
Library	30.70	30.70	-	\$ -	No overall change in staff complement
Cultural Services	12.40	12.40	-	\$ -	No staffing changes, student hours variable
Planning	16.20	16.20	-		No changes
Economic Development	10.50	8.50	(2.00)	\$ -	1 FTE reduction in SBEC, 1 reduction in Ec Dev Core
Homes for the Aged	182.60	181.70	-		Net change estimated replacement backfill hours (variable). No changes to staffing lines
Social and Property Services	55.40	56.40	1.00	\$ 77,300	Housing Outreach Worker
TOTAL	487.26	487.36	1.00	\$ 228,400	

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2020

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOTAL LIBRARY	\$ 389,400	\$ 329,400	\$ -	\$ 5,000	\$ 55,000	\$ -
TOTAL MUSEUM	\$ 45,500	\$ 24,368	\$ 5,632	\$ -	\$ 15,500	\$ -
TOTAL EMS	\$ 872,500	\$ 569,726	\$ 210,774	\$ 25,000	\$ 67,000	\$ -
TOTAL PUBLIC WORKS	\$ 16,452,060	\$ 7,154,794	\$ -	\$ 6,741,650	\$ 2,888,116	\$ 347,500
TOTAL FLEET	\$ 2,015,000	\$ 717,700	\$ -	\$ -	\$ 1,297,300	\$ -
TOTAL HOMES FOR THE AGED	\$ 1,622,314	\$ 554,050	\$ -	\$ -	\$ 1,144,864	\$ 147,200
TOTAL HUMAN RESOURCES	\$ 38,000	\$ -	\$ -	\$ -	\$ 38,000	\$ -
TOTAL INFORMATION TECHNOLOGY	\$ 97,128	\$ 61,917	\$ -	\$ -	\$ 35,211	
TOTAL PLANNING	\$ 14,500	\$ 14,500	\$ -	\$ -	\$ -	\$ -
TOTAL SOCIAL SERVICES	\$ 1,302,483	\$ 617,574	\$ -	\$ 263,019	\$ 421,890	\$ 250,200
TOTAL PROPERTY SERVICES	\$ 805,000	\$ 629,100	\$ -	\$ -	\$ 175,900	\$ 129,400
TOTAL TREASURY	\$ 7,000	\$ 6,073	\$ 927	\$ -	\$ -	\$ -
TOTAL PROVINCIAL OFFENCES	\$ 4,000	\$ 2,661	\$ 1,339	\$ -	\$ -	\$ -
TOTAL CAO	\$ 8,000	\$ 3,268	\$ 4,732	\$ -	\$ -	\$ -
TOTAL CORPORATE	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000	\$ -
TOTAL ECONOMIC DEVELOPMENT	\$ 30,000	\$ 27,821	\$ 2,179	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES	\$ 23,762,885	\$ 10,712,952	\$ 225,583	\$ 7,034,669	\$ 6,198,781	\$ 874,300

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2020

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
LIBRARY						
Books and Materials	\$ 271,000	\$ 271,000				
eBooks	\$ 5,000	\$ 5,000				
Clinton Library	\$ 55,000				\$ 55,000	
Desktop Computers	\$ 34,500	\$ 34,500				
Goderich Refresh	\$ 15,000	\$ 15,000				
Kirkton Display Table	\$ 1,500	\$ 1,500				
Brussels Ergonomic Stool	\$ 1,400	\$ 1,400				
Clinton Public Task Chairs	\$ 1,000	\$ 1,000				
Alice Munro Circulation desk	\$ 5,000			\$ 5,000		
TOTAL LIBRARY	\$ 389,400	\$ 329,400	\$ -	\$ 5,000	\$ 55,000	\$ -
MUSEUM						
Computer Replacement	\$ 6,000	\$ 6,000				
Office Furnishings update/art room	\$ 13,000	\$ 13,000				
Permanent Gallery Cases	\$ 7,500				\$ 7,500	
Portable Stage and Lighting for Events	\$ 9,000	\$ 5,368	\$ 3,632			
Theatre Seating	\$ 8,000				\$ 8,000	
Rental Furnishings	\$ 2,000		\$ 2,000			
TOTAL MUSEUM	\$ 45,500	\$ 24,368	\$ 5,632	\$ -	\$ 15,500	\$ -
EMS and Paramedic Services						
Ambulance (1)	\$ 160,000	\$ 160,000				
Ambulance (2)	\$ 160,000	\$ 160,000				
Response Unit	\$ 90,000	\$ 90,000				
Power Load & Power Stretcher (1)	\$ 62,000	\$ 62,000				
Power Load & Power Stretcher (2)	\$ 62,000	\$ 62,000				
Stairchairs	\$ 8,000	\$ 8,000				
Paramedic Defibrillators	\$ 65,000	\$ 27,726	\$ 37,274			
Medical Bags Replacement	\$ 6,000		\$ 6,000			
Computer Replacement	\$ 33,000		\$ 33,000			
Paramedic Base Furniture	\$ 7,500		\$ 7,500			
Paramedic Helmets	\$ 10,000		\$ 10,000			
AVL Equipment Upgrade	\$ 60,000		\$ 60,000			
Zurich Base Reno	\$ 80,000		\$ 13,000		\$ 67,000	
Autopulse Replacement	\$ 44,000		\$ 44,000			
Electronic Sign Clinton Administration	\$ 25,000			\$ 25,000		

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2020

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOTAL EMS	\$ 872,500	\$ 569,726	\$ 210,774	\$ 25,000	\$ 67,000	\$ -
PUBLIC WORKS						
ROAD SAFETY PROGRAM						
Guiderail replacements	\$ 150,000	\$ 150,000				
POOLED ITEMS						
IT Equipment Pooled	\$ 14,000	\$ 14,000				
Office Equipment Pooled	\$ 15,000	\$ 15,000				
Small Tools Pooled	\$ 23,000	\$ 23,000				
Shop Equipment Pooled	\$ 30,000	\$ 30,000				
PATROL YARDS						
Replace waste oil storage						\$ 15,000
ROAD RENEWAL PROGRAM						
County Road 87 – 11.8 km FDR from County Road 86 to County Road 28 (Gorrie Road) - 11.8km	\$ 3,734,050	\$ 1,314,247		\$ 2,419,803		
County Road 87 - 11.2km of 1.1m wide paved shoulder from Black Line to Gorrie Road (County Road 28).	\$ 636,774	\$ 636,774				
County Road 17 - 16.3km HIR from County Road 15 to Perth Boundary.	\$ 2,121,500	\$ -		\$ 2,121,500		
County Road 4 - 1.1 km - Clinton Urban Reconstruction - from Highway 8 to Base Line.	\$ 310,000				\$ 310,000	
County Road 86 - 28.4km Spray Patching from Highway 21 to Beecroft Line. Shared boundary road with Bruce County.	\$ 100,000	\$ 100,000				
County Road 3 - Culvert replacement prior to pavement rehabilitation in future years.	\$ 790,000	\$ 790,000				
LARGE STRUCTURE RENEWAL PROGRAM						
Rehabilitation of 01-24.9 (Cooke's Bridge) Built = 1960, BCI = 71, Deck Length = 13.7m, 10 year life extension, design and construction in 2020 Last rehab = 2008 (new barrier walls)	\$ 202,303	\$ 202,303				
Replacement of Culvert 08-14.0 Built = 1970, BCI = 45, Span = 1.83m, 75 year expected life, design in 2020	\$ 45,000	\$ 45,000				

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2020

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Replacement of Culvert 17-06.1 Built = 1955, BCI = 35, Span = 2.44m, 75 year expected life, design in 2020, construction in 2021.	\$ 50,000	\$ 50,000				
Replacement of Culvert 04-29.4 Built = 1940, BCI = 42, Span = 2.65m, 75 year expected life, design in 2020, construction in 2021.	\$ 54,000	\$ 54,000				
Replacement of Culvert 04-29.7 Built = 1940, BCI = 38, Span = 2.75m, 75 year expected life, design in 2020, construction in 2021.	\$ 54,000	\$ 54,000				
Replacement of Culvert 04-36.0 Built = 1940, BCI = 53, Span = 2.44m, 75 year expected life, design in 2019/2020, construction in 2020. Last rehab = 2004 (culvert extensions)	\$ 426,000	\$ 426,000				
Replacement of Culvert 86-15.4 Built = 1940, BCI = 26, Span = 3.65m, 75 year expected life, design in 2020, construction in 2021 ***Shared project with Bruce County***	\$ 33,000	\$ 33,000				
Rehabilitation of 08-06.3 (Summerhill Bridge) Built = 1959, BCI = 58, Deck Length = 57.6m, 20 year life extension, design in 2020, construction in 2021 Last rehab = 2006 (patch, waterproof, and pave with barrier replacement. Conversion to semi integral abutments)	\$ 95,000	\$ 95,000				
Rehabilitation of 15-06.9 (Westerhout Bridge) Built = 1960, BCI = 64, Deck Length = 11.3m, 15 year life extension, design in 2020, construction in 2021 Last rehab = 1992 (patch, waterproof and pave)	\$ 19,000	\$ 19,000				
Rehabilitation of 15-14.6 (Wallace Bridge) Built = 1956, BCI = 59, Deck Length = 21.0m, 15 year life extension, design in 2020, construction in 2021	\$ 19,000	\$ 19,000				
CARRY OVER ITEMS						

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2020

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Rehabilitation of 19-18.3 (Brown's Bridge) Built = 1956, BCI = 71, Deck Length = 17.2m, 15 year life extension, design and construction in 2020 Last rehab = 1988 (patch, waterproof, and pave)	\$ 390,000	\$ 370,000			\$ 20,000	
Replacement of Culvert 04-36.2 Built = 1940, BCI = 69, Span = 2.44m, 75 year expected life, design in 2019/2020, construction in 2020. Last rehab = 2004 (culvert extensions)	\$ 500,000	\$ 441,000			\$ 59,000	
Rehabilitation of 87-07.4 (Wroxeter Bridge) Built = 1953, BCI = 64, Deck Length = 53.5m, no life extension, design and construction in 2020. Last rehab = 2007 (patch, waterproof, and pave with barrier replacement)	\$ 180,000			\$ 180,000		
Replacement of 83-14.7 (Black Creek Bridge) Built = 1948, BCI = 55, Deck Length = 20.1m, 75 year expected life, design in 2019/2020, construction in 2021 Last rehab = 1998 (patch, waterproof, and pave)	\$ 131,000	\$ 25,000			\$ 106,000	
Replacement of 83-19.2 (Ausable 1 Bridge) Built = 1948, BCI = 55, Deck Length = 20.1m, 75 year expected life, design in 2019/2020, construction in 2021 Last rehab = 1998 (patch, waterproof, and pave)	\$ 156,000	\$ 25,000			\$ 131,000	
RB28026-18 - Earls Bridge Rehabilitation	\$ 75,000	\$ -			\$ 75,000	
Tri-County bridge rehabilitation	\$ 16,500			\$ 16,500		
Seaforth/Egmondville Urban Reconstruction from Egmondville Bridge to Hwy 8	\$ 5,071,727	\$ 2,197,170		\$ 1,798,847	\$ 1,075,710	
St Joseph drainage and Outlet replacement/lining	\$ 174,000	\$ 16,300			\$ 157,700	
Asset Management Systems					\$ 60,000	\$ 60,000
Asset Management / GIS Systems					\$ 65,000	\$ 65,000
Wingham Patrol Renewal					\$ 81,000	\$ 81,000
Radar Speed Board and Logger (5 units)	\$ 14,300	\$ -			\$ 14,300	
Pedestrian Crossing Installation (Blyth, Londesborough, HuronPark)	\$ 250,000	\$ 10,000		\$ 135,000	\$ 105,000	
Exeter Signal Sensor Upgrades					\$ 70,700	\$ 70,700
Seaforth Signal Sensor Upgrades					\$ 55,800	\$ 55,800
County Road 84 - E Limit of Zurich to W Limit of Hensall	\$ 372,906	\$ -			\$ 372,906	
Dash Camera Implementation for PW Vehicles.	\$ 49,000	\$ -			\$ 49,000	

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2020

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Guiderail Installations (2019 WIP)	\$ 150,000	\$ -		\$ 70,000	\$ 80,000	
TOTAL PUBLIC WORKS	\$ 16,452,060	\$ 7,154,794	\$ -	\$ 6,741,650	\$ 2,888,116	\$ 347,500
FLEET						
Portable heavy equipment lift	\$ 100,000				\$ 100,000	
Forklift (New - Wingham)	\$ 80,000				\$ 80,000	
Spray Patching Unit	\$ 375,000				\$ 375,000	
Traffic Control Truck	\$ 32,000				\$ 32,000	
Emulsion Tank	\$ 25,000				\$ 25,000	
08 - 1/2 Ton Pickup Replacement	\$ 35,000	\$ 35,000				
18E-17 - 1/2 Ton Pickup Patrol Truck Replacement	\$ 38,000	\$ 38,000				
43 - Backhoe Replacement	\$ 130,000	\$ 130,000				
68 - Tandem Replacement	\$ 350,000	\$ 350,000				
70E-12 CrewCab Replacement	\$ 38,000	\$ 38,000				
71E-12 CrewCab Replacement	\$ 38,000	\$ 38,000				
72E-12 CrewCab Replacement	\$ 38,000	\$ 38,000				
89 - Tandem Replacement	\$ 350,000	\$ 50,700			\$ 299,300	
97 - Tandem Replacement	\$ 350,000				\$ 350,000	
FA-07 - 1/2 Ton Pickup Replacement	\$ 36,000				\$ 36,000	
TOTAL FLEET	\$ 2,015,000	\$ 717,700	\$ -	\$ -	\$ 1,297,300	\$ -
HOMES FOR THE AGED						
HURONVIEW						
Capital						
Resident room ceiling lifts	\$ 112,000	\$ 112,000				
Nursing Equipment	\$ 15,000	\$ 15,000				
Nursing Equipment sanitizer	\$ 21,000	\$ 21,000				
Servery cabinets	\$ 8,500	\$ 8,500				
Meat slicer	\$ 5,000	\$ 5,000				
Dietary Equipment	\$ 5,000	\$ 5,000				
IT Equipment	\$ 21,000	\$ 21,000				
Office equipment	\$ 13,000	\$ 13,000				
Holding Tanks	\$ 100,000	\$ 100,000				
Flooring installation	\$ 55,000	\$ 55,000				
Minor Capital						
Swipe card access at entrance doors						\$ 3,500

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2020

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Activation Room reno						\$ 6,500
Interactive Murals, tree mural						\$ 2,600
Brickwork						\$ 2,500
Lighting						\$ 5,000
Front Entrance redesign planning						\$ 10,000
Sidewalks/Concrete work						\$ 5,000
2019 Capital Carryforwards						
Sprinkler Systems	\$ 355,226				\$ 355,226	
Windows/caulking	\$ 2,585				\$ 2,585	
2019 Minor Capital Carryforwards						
Resident room repairs					\$ 31,000	\$ 31,000
Fire Safety Systems					\$ 20,000	\$ 20,000
TOTAL HURONVIEW	\$ 713,311					
HURONLEA						
Capital						
Resident Ceiling Lifts	\$ 35,000	\$ 35,000				
Nursing Equipment (bladder scanner,oximeter, tympanic	\$ 10,000	\$ 10,000				
Tub Room Lifts with Scales	\$ 40,000	\$ 40,000				
Nursing Equipment Sanitizer	\$ 11,000	\$ 11,000				
Resident Computer centre	\$ 6,500	\$ 6,500				
IT Equipment	\$ 14,000	\$ 14,000				
Phone 3 year extended warranty	\$ 4,800	\$ 4,800				
Office furniture	\$ 4,000	\$ 4,000				
Servery Cabinets	\$ 4,250	\$ 4,250				
Convection Oven	\$ 4,000	\$ 4,000				
Roofing	\$ 25,000	\$ 25,000				
Flooring	\$ 40,000	\$ 40,000				
Minor Capital						
Interactive Murals, tree mural						2,000
Swipe card access at entrance doors						\$ 7,000
Dietary Equipment						2,500
Centre Courtyard						\$ 15,000
Exterior lighting (front area)						\$ 5,000
Brickwork						\$ 4,000
2019 Capital Carryforwards						

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2020

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Sprinkler Systems	\$ 710,453				\$ 710,453	
2019 Minor Capital Carryforwards						
Centre Courtyard					\$ 6,500	\$ 6,500
Fire Safety Systems					\$ 15,000	\$ 15,000
Resident room repairs					\$ 4,100	\$ 4,100
TOTAL HURONLEA	\$ 909,003					
TOTAL HOMES FOR THE AGED	\$ 1,622,314	\$ 554,050	\$ -	\$ -	\$ 1,144,864	\$ 147,200
HUMAN RESOURCES						
HRIS	38,000				\$ 38,000	
TOTAL HUMAN RESOURCES	\$ 38,000	\$ -	\$ -	\$ -	\$ 38,000	\$ -
INFORMATION TECHNOLOGY						
Enterprise Phone System	\$ 1,000	\$ 1,000				
Network Infrastructure Devices	\$ 25,500	\$ 25,500				
Network Infrastructure Hardware	\$ 25,500	\$ 25,500				
Furniture	\$ 8,000	\$ 8,000				
Multi-Factor Authentication (MFA) Solution	\$ 4,478				\$ 4,478	
SIEM (Security Information and Event Management) Solution	\$ 15,000				\$ 15,000	
Research & Development	\$ 3,000				\$ 3,000	
Staff Workstations Hardware	\$ 6,100	\$ 1,917			\$ 4,183	
Licenses for Remote Support	\$ 5,000				\$ 5,000	
Staff Workstations	\$ 2,500				\$ 2,500	
Adobe Pro Licenses	\$ 1,050				\$ 1,050	
TOTAL INFORMATION TECHNOLOGY	\$ 97,128	\$ 61,917	\$ -	\$ -	\$ 35,211	
PLANNING						
Planning - computers	\$ 9,500	\$ 9,500				
Planning - furniture / chairs	\$ 2,500	\$ 2,500				
Forestry	\$ 2,500	\$ 2,500				
TOTAL PLANNING	\$ 14,500	\$ 14,500	\$ -	\$ -	\$ -	\$ -

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2020

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
SOCIAL SERVICES						
Generator/Electrical Distribution Upgrade @Blyth	\$ 109,400	\$ 109,400				
Generator/Electrical Distribution Upgrade @Bayfield	\$ 109,400	\$ 109,400				
Accessible Front Vestibule @250 Picton	\$ 60,600	\$ 60,600				
Flooring Replacement @All Multi-Use & Family Units	\$ 56,100	\$ 56,100				
Install Backflow Preventers @All Multi-Use buildings	\$ 43,700	\$ 43,700				
Stove Replacement @85 West	\$ 38,200	\$ 38,200				
Parking Lot Improvement @359 Edward & 50 Alfred	\$ 36,000	\$ 36,000				
Mold Remediation/Rebuild @106-250 Picton	\$ 28,000	\$ 28,000				
Furnace Replacements (10) @Strang Ct, Goderich	\$ 25,000	\$ 25,000				
Attic Upgrade top up @Brussels (see carry forward)	\$ 25,000	\$ 25,000				
Hot Water Tank Replacements @34 John	\$ 16,800	\$ 16,800				
Computer Refresh/New	\$ 4,500	\$ 4,500				
Vacuums	\$ 1,400	\$ 1,400				
Replace DC Battery Packs/Heads @Bayfield	\$ 1,700	\$ 1,700				
OW- Furniture/Desks	\$ 1,000	\$ 1,000				
CS-Computer Refresh	\$ 7,000	\$ 7,000				
OW-Computer Refresh	\$ 6,000	\$ 6,000				
Exterior Insulation/Cladding @52 Bristol Terrace	\$ 162,657	\$ 13,774		\$ 148,883		
Stove & Fridge Replacement @34 John, 50 Market, 250 P	\$ 57,500			\$ 57,500		
Generator Installation @45 Alfred Street	\$ 56,636			\$ 56,636		
Yardi Upgrade	\$ 34,000	\$ 34,000				
2019 Carryforwards						
Generator/Electric @Brussels	\$ 137,368				\$ 137,368	
Electrical Upgrades @45 Alfred	\$ 46,234				\$ 46,234	
Attic Upgrades @Brussels	\$ 97,110				\$ 97,110	
Air Make Up Unit Replacement @50 Market	\$ 42,477				\$ 42,477	
Exterior Common Area Improvements	\$ 33,700				\$ 33,700	
Lounge Improvements	\$ 37,000				\$ 37,000	
3 Lounges	\$ 28,000				\$ 28,000	
Minor Capital						
Building Condition Assessments (BCA) @multi-use, nonprofits						\$ 95,000
Energy Audits @All Multi-Use buildings						\$ 61,700
Designated Substance Survey						\$ 18,000
Smoke Detector Replacement @family units						\$ 16,800
Prototype Accessible Patio @45 Alfred						\$ 12,900
Prototype Family Unit Washroom Refurbishment @TBD						\$ 8,100
Flat Roof Repairs @Market, West, James						\$ 7,900
Eavetrough Installation @50 Alfred						\$ 3,900
Upgrade Sprinkler Valving @CountyView						\$ 3,400

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2020

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
Professional Fees for Grant						\$ 22,500
TOTAL SOCIAL SERVICES	\$ 1,302,483	\$ 617,574	\$ -	\$ 263,019	\$ 421,890	\$ 250,200
PROPERTY SERVICES						
Install Slate Roof @Gaol	\$ 259,400	\$ 259,400				
Repair Mezzanine, cement floors, eavetrough, regrade @Airport Storage	\$ 85,400	\$ 85,400				
Replace North Steps @CH	\$ 86,400	\$ 86,400				
Accessible front ramp @Museum	\$ 56,100	\$ 56,100				
Common area Lighting Upgrade @CH	\$ 51,600	\$ 51,600				
1st Floor Renovations (Top up to carry forward) @57 Napier	\$ 30,300	\$ 30,300				
Upgrade Fire Alarm Audibility @CH	\$ 29,200	\$ 29,200				
Uninterrupted Power Supply Replacement @JMB	\$ 25,800	\$ 25,800				
Computer Refresh	\$ 3,500	\$ 3,500				
Vacuums	\$ 1,400	\$ 1,400				
Minor Capital						
Replace grease interceptors @Goderich EMS, Exeter EMS						\$ 23,600
Energy Audits @JMB/CH/57 Napier						\$ 23,000
Rekey (Phase 1) @CH						\$ 7,900
Upgrade Security System @Museum						\$ 7,500
Flat Roof Repairs @CH/JMB/Museum						\$ 6,200
Door Swipes/Security @57 Napier Street						\$ 6,100
Water Bottle fill stations @CH, Museum, Gaol						\$ 5,600
Upgrade Lighting to LED @Gaol						\$ 5,100
Replacement boiler @ HLC						\$ 24,000
Professional Fees for Grants						\$ 20,400
2019 Carryforwards						
1st Floor Renovations \$140,000	\$ 140,000				\$ 140,000	
Accessible Parking Improvement \$31,400	\$ 31,400				\$ 31,400	
Computer Refresh	\$ 4,500				\$ 4,500	
TOTAL PROPERTY SERVICES	\$ 805,000	\$ 629,100	\$ -	\$ -	\$ 175,900	\$ 129,400
TREASURY						
Computers (2)	\$ 4,000	\$ 4,000				
Furniture/Chairs	\$ 3,000	\$ 2,073	\$ 927			

County of Huron

Total Capital and Asset Management Program

For the year ending December 31, 2020

Capital Expense	CAPITAL COST	Funded by Depreciation	Funded by Levy	External Funding	Reserves/Prior Year Carryforward	Minor Capital - Depreciation
TOTAL TREASURY	\$ 7,000	\$ 6,073	\$ 927	\$ -	\$ -	\$ -
PROVINCIAL OFFENCES						
Computer Replacements	4,000	\$ 2,661	\$ 1,339			
TOTAL PROVINCIAL OFFENCES	\$ 4,000	\$ 2,661	\$ 1,339	\$ -	\$ -	\$ -
CAO/Clerk						
Computers (3)	\$ 6,000	\$ 3,268	\$ 2,732			
Furniture/Chairs	\$ 2,000		\$ 2,000			
TOTAL CAO	\$ 8,000	\$ 3,268	\$ 4,732	\$ -	\$ -	\$ -
CORPORATE						
Asset Management Software	\$ 60,000				\$ 60,000	
TOTAL CORPORATE	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000	\$ -
ECONOMIC DEVELOPMENT						
Office Reno at MPAC/Furniture	\$ 25,000	\$ 25,000				
Computers	\$ 5,000	\$ 2,821	\$ 2,179			
TOTAL ECONOMIC DEVELOPMENT	\$ 30,000	\$ 27,821	\$ 2,179	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES	\$ 23,762,885	\$ 10,712,952	\$ 225,583	\$ 7,034,669	\$ 6,198,781	\$ 874,300

County of Huron
Total Capital and Asset Management Program
For the year ending December 31, 2020

Multi Year Capital - Only design/engineering Costs
 2020 Budget does not include construction costs for 2021

Capital Expense	CAPITAL COST
Public Works	
Replacement of Culvert 08-14.0 Built = 1970, BCI = 45, Span = 1.83m, 75 year expected life, design in 2020	\$ 45,000
Replacement of Culvert 17-06.1 Built = 1955, BCI = 35, Span = 2.44m, 75 year expected life, design in 2020, construction in 2021.	\$ 50,000
Replacement of Culvert 04-29.4 Built = 1940, BCI = 42, Span = 2.65m, 75 year expected life, design in 2020, construction in 2021.	\$ 54,000
Replacement of Culvert 04-29.7 Built = 1940, BCI = 38, Span = 2.75m, 75 year expected life, design in 2020, construction in 2021.	\$ 54,000
Replacement of Culvert 86-15.4 Built = 1940, BCI = 26, Span = 3.65m, 75 year expected life, design in 2020, construction in 2021 ***Shared project with Bruce County***	\$ 33,000
Rehabilitation of 08-06.3 (Summerhill Bridge) Built = 1959, BCI = 58, Deck Length = 57.6m, 20 year life extension, design in 2020, construction in 2021 Last rehab = 2006 (patch, waterproof, and pave with barrier replacement. Conversion to semi integral abutments)	\$ 95,000
Rehabilitation of 15-06.9 (Westerhout Bridge) Built = 1960, BCI = 64, Deck Length = 11.3m, 15 year life extension, design in 2020, construction in 2021 Last rehab = 1992 (patch, waterproof and pave)	\$ 19,000

Rehabilitation of 15-14.6 (Wallace Bridge) Built = 1956, BCI = 59, Deck Length = 21.0m, 15 year life extension, design in 2020, construction in 2021	\$ 19,000
Replacement of 83-14.7 (Black Creek Bridge) Built = 1948, BCI = 55, Deck Length = 20.1m, 75 year expected life, design in 2019/2020, construction in 2021 Last rehab = 1998 (patch, waterproof, and pave)	\$ 131,000
Replacement of 83-19.2 (Ausable 1 Bridge) Built = 1948, BCI = 55, Deck Length = 20.1m, 75 year expected life, design in 2019/2020, construction in 2021 Last rehab = 1998 (patch, waterproof, and pave)	\$ 156,000
Multi Year Capital Costs - Engineering/Design only	\$ 656,000
(Does not include 2021 construction costs)	

CORPORATION OF THE COUNTY OF HURON
at December 31, 2020
Estimated Reserve Balances

RESERVE	2018 Balance	Projected 2019 Balance	Projected 2020 Balance	Change 2020/2019
Winter Maintenance Reserve Fund	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ -
Highways Reserve Fund	\$ 14,523,410	\$ 15,506,191	\$ 11,527,405	\$ (3,978,786)
Fleet Reserve Fund	\$ 6,252,575	\$ 5,470,714	\$ 4,537,582	\$ (933,132)
EMS Fleet Reserve Fund	\$ 707,831	\$ 502,831	\$ 502,831	\$ -
General Liability Insurance Reserve	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -
General Capital Reserve	\$ 2,961,042	\$ 2,827,274	\$ 2,568,874	\$ (258,400)
Future Infrastructure Reserve Fund	\$ 1,969,599	\$ 1,969,599	\$ 1,969,599	\$ -
Facilities Capital Reserve	\$ 1,245,736	\$ 1,245,736	\$ 1,245,736	\$ -
Ambulance Station Capital Reserve Fund	\$ 1,742,216	\$ 1,871,320	\$ 2,000,424	\$ 129,104
Huronview (Homes) Reserve Fund	\$ 2,926,832	\$ 2,252,634	\$ 1,107,770	\$ (1,144,864)
Social Housing Capital Reserve Fund	\$ 733,661	\$ 895,584	\$ 473,694	\$ (421,890)
Waste Management Reserve	\$ 2,203,587	\$ 2,203,587	\$ 2,203,587	\$ -
Water Source Protection Reserve	\$ 630,930	\$ 630,930	\$ 630,930	\$ -
Library Book Reserve Fund	\$ 101,281	\$ 101,281	\$ 101,281	\$ -
Library Cap Fund	\$ 57,527	\$ 57,527	\$ 57,527	\$ -
Corporate IT Reserve Fund	\$ 229,500	\$ 229,500	\$ 229,500	\$ -
Reserve Fund for Workers Safety & Insurance	\$ 200,000	\$ 200,000	\$ 200,000	\$ -
Levy Stabilization Reserve Fund	\$ -	\$ -	\$ -	\$ -
Forestry Reserve Fund	\$ 114,519	\$ 87,019	\$ 87,019	\$ -
GIS Reserve Fund	\$ 23,623	\$ 23,623	\$ 23,623	\$ -
Sustainable Huron	\$ 75,000	\$ 75,000	\$ 75,000	\$ -
Economic Development Reserve Fund	\$ 1,265,390	\$ 1,289,390	\$ 1,104,390	\$ (185,000)
Huron Heritage Reserve Fund	\$ 14,181	\$ 14,181	\$ 14,181	\$ -
Accessibility Advisory Committee Reserve	\$ 20,779	\$ 20,779	\$ 20,779	\$ -
Health Unit General Reserve	\$ 200,000	\$ 200,000	\$ 200,000	\$ -
General Reserve for Contingencies	\$ 9,404,056	\$ 10,038,993	\$ 8,044,816	\$ (1,994,177)
Reserve for Working Funds	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ -
Excess Depreciation	\$ 1,023,079	\$ 1,357,426	\$ 1,970,478	\$ 613,052
Total Committed Reserves Funds	\$ 52,226,356	\$ 52,671,121	\$ 44,497,028	\$ (8,174,093)
Add Back unspent Committed Funds				
TOTAL	\$ 52,226,356	\$ 52,671,121	\$ 44,497,028	\$ (8,174,093)

CORPORATION OF THE COUNTY OF HURON																			
at December 31, 2020																			
FORECAST OF RESTRICTED ACCUMULATED SURPLUS AND UNRESTRICTED ACCUMULATED SURPLUS and COMMITTED FUNDS																			
Department	Description	Winter Maintenance Reserve Fund	Highways Reserve Fund	Fleet Reserve Fund	EMS Fleet Reserve Fund	General Liability Insurance Reserve	General Capital Reserve	Future Infrastructure Reserve Fund	Facilities Capital Reserve	Ambulance Station Capital Reserve Fund	Huronview (Homes) Reserve Fund	Social Housing Capital Reserve Fund	Waste Management Reserve	Water Source Protection Reserve	Library Book Reserve Fund	Library Cap Fund	Corporate IT Reserve Fund	Reserve Fund for Workers Safety & Insurance	Levy Stabilization Reserve Fund
2018 Actuals		1,400,000	14,523,410	6,252,575	707,831	1,000,000	2,961,042	1,969,599	1,245,736	1,742,216	2,926,832	733,661	2,203,587	630,930	101,281	57,527	229,500	200,000	-
2019 Estimated Reserve Activity																			
Corporate	Estimated Reserve Usage																		
	Corporate ECM																		
	Asset Management Plan Software																		
	REACH - Yr 3																		
	Wingham Hospital																		
	SWIFT																		
	Goderich Hospital																		
Economic Development	Board Reserve Usage																		
	Operating Project (2018 WIP)																		
HR	HRIS																		
	Job Evaluation Review CF																		
IT							(32,000)												
POA																			
Public Works	2018 Capital Carryforwards		(3,009,062)																
	Urban Renewal draw		(580,000)																
Fleet				(891,513)															
Homes for the Aged	2018 Capital Carryforwards										(434,543)								
	Sprinkler Project										(1,790,000)								
Library	Clinton Branch Project																		
	Depreciation Adjustment - E Resources																		
Museum	2018 Capital Carryforwards						(20,500)												
Planning	2018 Capital Carryforward						(5,000)												
	Forestry Reserve Usage																		
	Development Strategy 2018 CF																		
	Trailer for side by side																		
Social Services	2018 Capital Carryforwards											(269,426)							
Property Services	2018 Capital Carryforwards						(292,668)												
	Ambulance Base Reserve									129,104									
EMS	Zurich Base Reno					(42,000)													
	Vehicle Replacement - Accident				(205,000)														
Interest																			
Excess Depreciation																			
2019 Estimated Surplus											400,000								
2019 Project Deferrals (Capital/Operating)			4,571,843	109,652			258,400				1,150,345	431,349							
2019 Estimated Reserve Balance		1,400,000	15,506,191	5,470,714	502,831	1,000,000	2,827,274	1,969,599	1,245,736	1,871,320	2,252,634	895,584	2,203,587	630,930	101,281	57,527	229,500	200,000	-
2020 Estimated Reserve Activity																			
Corporate	Estimated Reserve Usage																		
	Corporate Kaizen																		
	Asset Management Plan Software																		
	REACH - Yr 4																		
	Wingham Hospital																		
	Goderich Hospital																		
CAO/Clerks	Communications Position																		
Economic Development	Board Reserve Usage																		
	Operating Project (2019 WIP)																		
HR	HRIS																		
IT	2020 Capital/Operating Carryforward																		
POA																			
Public Works	2020 Capital Carryforwards/Surplus CF		(3,978,786)																
Fleet				(933,132)															
Homes for the Aged	2020 Capital Carryforwards										(1,144,864)								
Library	Clinton Branch Project																		
	Digitization Project																		
	Depreciation Adjustment - E Resources																		
Museum	2020 Capital Carryforwards						(15,500)												
Planning	2020 Capital Carryforwards																		
	Growth Plan Study																		
Social Services	2020 Capital Carryforwards											(421,890)							
Property Services	2020 Capital Carryforwards						(175,900)												
	Ambulance Base Reserve									129,104									
EMS	Zurich Base Reno					(67,000)													
Interest																			
Excess Depreciation																			
2020 Estimated Reserve Balance		1,400,000	11,527,405	4,537,582	502,831	1,000,000	2,568,874	1,969,599	1,245,736	2,000,424	1,107,770	473,694	2,203,587	630,930	101,281	57,527	229,500	200,000	-

CORPORATION OF THE COUNTY OF HURON														
at December 31, 2020														
FORECAST OF RESTRICTED ACCUMULATED SURPLUS														
Department	Description	Forestry Reserve Fund	GIS Reserve Fund	Sustainable Huron	Economic Development Reserve Fund	Huron Heritage Reserve Fund	Accessibility Advisory Committee Reserve	Health Unit General Reserve	General Reserve for Contingencies	Reserve for Working Funds	Excess Depreciation	Committed Reserves Funds	Add Back unspent Committed Funds	TOTAL
2018 Actuals		114,519	23,623	75,000	1,265,390	14,181	20,779	200,000	9,404,056	1,200,000	1,023,079	52,226,356		52,226,356
2019 Estimated Reserve Activity														
Corporate	Estimated Reserve Usage								(1,506,513)			(1,506,513)		(1,506,513)
	Corporate ECM								(10,000)			(10,000)		(10,000)
	Asset Management Plan Software								(60,000)			(60,000)		(60,000)
	REACH - Yr 3								(47,000)			(47,000)		(47,000)
	Wingham Hospital								(100,000)			(100,000)		(100,000)
	SWIFT								(135,712)			(135,712)		(135,712)
	Goderich Hospital								(150,000)			(150,000)		(150,000)
Economic Development	Board Reserve Usage				(50,000)							(50,000)		(50,000)
	Operating Project (2018 WIP)				(61,000)							(61,000)		(61,000)
												0		-
HR	HRIS								(38,000)			(38,000)		(38,000)
	Job Evaluation Review CF								(9,300)			(9,300)		(9,300)
IT												(32,000)		(32,000)
POA												0		-
Public Works	2018 Capital Carryforwards											(3,009,062)		(3,009,062)
	Urban Renewal draw											(580,000)		(580,000)
Fleet												(891,513)		(891,513)
Homes for the Aged	2018 Capital Carryforwards											(434,543)		(434,543)
	Sprinkler Project											(1,790,000)		(1,790,000)
Library	Clinton Branch Project								(70,000)			(70,000)		(70,000)
	Depreciation Adjustment - E Resourc										(72,200)	(72,200)		(72,200)
Museum	2018 Capital Carryforwards											(20,500)		(20,500)
Planning	2018 Capital Carryforward											(5,000)		(5,000)
	Forestry Reserve Usage	(20,000)										(20,000)		(20,000)
	Development Strategy 2018 CF								(35,000)			(35,000)		(35,000)
	Trailer for side by side	(7,500)										(7,500)		(7,500)
Social Services	2018 Capital Carryforwards											(269,426)		(269,426)
Property Services	2018 Capital Carryforwards											(292,668)		(292,668)
	Ambulance Base Reserve											129,104		129,104
EMS	Zurich Base Reno											(42,000)		(42,000)
	Vehicle Replacement - Accident											(205,000)		(205,000)
Interest									750,000			750,000		750,000
Excess Depreciation											406,547	406,547		406,547
2019 Estimated Surplus												400,000		400,000
2019 Project Deferrals (Capital/Operating)					135,000				2,046,461			8,703,051		8,703,051
2019 Estimated Reserve Balance		87,019	23,623	75,000	1,289,390	14,181	20,779	200,000	10,038,993	1,200,000	1,357,426	52,671,121	-	52,671,121
2020 Estimated Reserve Activity														
Corporate	Estimated Reserve Usage								(2,170,494)			(2,170,494)		(2,170,494)
	Corporate Kaizen								(150,000)			(150,000)		(150,000)
	Asset Management Plan Software								(60,000)			(60,000)		(60,000)
	REACH - Yr 4								(33,000)			(33,000)		(33,000)
	Wingham Hospital								(100,000)			(100,000)		(100,000)
	Goderich Hospital								(150,000)			(150,000)		(150,000)
CAO/Clerks	Communications Position								(71,100)			(71,100)		(71,100)
Economic Development	Board Reserve Usage				(50,000)							(50,000)		(50,000)
	Operating Project (2019 WIP)				(135,000)							(135,000)		(135,000)
												0		-
HR	HRIS								(38,000)			(38,000)		(38,000)
												0		-
IT	2020 Capital/Operating Carryforward								(75,211)			(75,211)		(75,211)
POA												0		-
Public Works	2020 Capital Carryforwards/Surplus C											(3,978,786)		(3,978,786)
												0		-
Fleet												(933,132)		(933,132)
Homes for the Aged	2020 Capital Carryforwards											(1,144,864)		(1,144,864)
Library	Clinton Branch Project								(70,000)			(70,000)		(70,000)
	Digitization Project								(39,372)			(39,372)		(39,372)
	Depreciation Adjustment - E Resourc										(57,400)	(57,400)		(57,400)
Museum	2020 Capital Carryforwards								(14,000)			(29,500)		(29,500)
Planning	2020 Capital Carryforwards											0		-
	Growth Plan Study								(23,000)			(23,000)		(23,000)
Social Services	2020 Capital Carryforwards											(421,890)		(421,890)
Property Services	2020 Capital Carryforwards											(46,796)		(46,796)
	Ambulance Base Reserve											0		-
EMS	Zurich Base Reno											(67,000)		(67,000)
												0		-
Interest									1,000,000			1,000,000		1,000,000
Excess Depreciation											670,452	670,452		670,452
												0		-
2020 Estimated Reserve Balance		87,019	23,623	75,000	1,104,390	14,181	20,779	200,000	8,044,816	1,200,000	1,970,478	44,497,028	-	44,497,028

2020 TAX RATE CALCULATIONS

Column 1	Column 2	Column 3	Column 4	Column 5	Column 6	Column 7			
		Net Levy required =		\$	43,775,188				
Description	Returned Assessment for	Transition Ratio	Tax Reductions	Weighted Ratios	Weighted Assessments	2020 Tax Rate	Proof of Tax	2019 Tax Rate	Change in Tax Rates
		<i>Published Transition Ratios by Class (excludes railways and hydro right-of-ways)</i>	<i>(Section 368.1 of the Municipal Act or as prescribed or set by by-law)</i>	<i>(Col. 3 x (1 - Col. 4))</i>	<i>(Col. 2 x Col. 5)</i>	<i>Residential and farm tax rate (calculated below) x Col. 5</i>	<i>(Col. 2 x Col. 7)</i>		Tax Rate % Change
res/farm (RT)	6,655,195,624	1.000000	0.00%	1.000000	6,655,195,624	0.00457022	30,415,715	0.00464232	(0.0000721) -1.55%
multi-res (MT)	100,013,700	1.100000	0.00%	1.100000	110,015,070	0.00502724	502,793	0.00510656	(0.0000793)
new multi-residential (NT)			0.00%	-	-	-	-	0.00000000	
farmlands (FT)	7,838,351,251	0.250000	0.00%	0.250000	1,959,587,813	0.00114256	8,955,749	0.00116058	(0.0000180)
commercial (CT) + (ST) + (CH) + (DH) + (XT)	563,950,103	1.100000	0.00%	1.100000	620,345,113	0.00502724	2,835,114	0.00510656	(0.0000793)
industrial (IT) + (LT) + (IH) + (JT)	159,220,949	1.100000	0.00%	1.100000	175,143,044	0.00502724	800,442	0.00510656	(0.0000793)
pipeline (PT)	43,476,300	0.700000	0.00%	0.700000	30,433,410	0.00319915	139,087	0.00324963	(0.0000505)
managed forests (TT)	36,772,800	0.250000	0.00%	0.250000	9,193,200	0.00114256	42,015	0.00116058	(0.0000180)
other class (OT)			0.00%	-	-	-	-	0.00000000	
utility and distribution (UT)			0.00%	-	-	-	-	0.00000000	
	15,396,980,727				9,559,913,274		43,690,917		
res/farm farmland class I (R1)	6,564,800	1.000000	75.00%	0.250000	1,641,200	0.00114256	7,501	0.00116058	(0.0000180)
res/farm farmland class II (R4)		1.000000	0.00%	1.000000	-	0.00457022	-	0.00464232	(0.0000721)
res/farm farmland class III (R7)		1.000000	0.00%	1.000000	-	0.00457022	-	0.00464232	(0.0000721)
multi-res. Farmland class I (M1)		1.000000	75.00%	0.250000	-	0.00114256	-	0.00116058	(0.0000180)
multi-res. Farmland class II (M4)		1.100000	0.00%	1.100000	-	0.00502724	-	0.00510656	(0.0000793)
multi-res. Farmland class III (M7)		1.100000	0.00%	1.100000	-	0.00502724	-	0.00510656	(0.0000793)
commercial excess/vacant unit (CU) + (SU)	5,854,900	1.100000	30.00%	0.770000	4,508,273	0.00351907	20,604	0.00357459	(0.0000555)
commercial vacant land (CJ & CX)	10,564,800	1.100000	30.00%	0.770000	8,134,896	0.00351907	37,178	0.00357459	(0.0000555)
commercial farmland class I (C1)		1.000000	75.00%	0.250000	-	0.00114256	-	0.00116058	(0.0000180)
commercial farmland class II (C4)		1.100000	0.00%	1.100000	-	0.00502724	-	0.00510656	(0.0000793)
commercial farmland class III (C7)		1.100000	0.00%	1.100000	-	0.00502724	-	0.00510656	(0.0000793)
industrial excess/vacant unit (IU) + (LU) + (IK) + (JU)	1,803,700	1.100000	30.00%	0.770000	1,388,849	0.00351907	6,347	0.00357459	(0.0000555)
industrial vacant land (IX) + (IJ)	3,399,200	1.100000	30.00%	0.770000	2,617,384	0.00351907	11,962	0.00357459	(0.0000555)
industrial farmland class I (I1)	261,000	1.000000	75.00%	0.250000	65,250	0.00114256	298	0.00116058	(0.0000180)
industrial farmland class II (I4)		1.100000	0.00%	1.100000	-	0.00502724	-	0.00510656	(0.0000793)
industrial farmland class III (I7)		1.100000	0.00%	1.100000	-	0.00502724	-	0.00510656	(0.0000793)
Commercial/Industrial - Small Farm (up to \$50,000)	303,200	1.100000	75.00%	0.275000	83,380	0.00125681	381	0.00000000	0.0012568
large theatres (Toronto) (AM)						-	-	0.00000000	
	28,751,600				18,439,232		84,271		
Total Returned Assessments	15,425,732,327				9,578,352,506		43,775,188		
Levy requirements									
Net levy	43,775,188								
TOTAL MUNICIPAL	43,775,188	divided by	<i>(Col. 6 Total)</i> 9,578,352,506	equals	Res/Farm Tax Rate	0.00457022			

County of Huron
2020 Tax Rate Summary

Property Tax Class	Current Value Assessment	Transition Ratio	Tax Reductions	Weighted Ratios	Weighted Assessments	2020 Tax Rate	Levy Amount	2019 Tax Rate	Change in Tax Rate
Residential Taxable: Full	\$ 6,655,195,624	1.00	0%	1.00	\$ 6,655,195,624	0.00457022	\$ 30,415,715	0.00464232	-1.55%
Multi-Residential Taxable: Full	\$ 100,013,700	1.10	0%	1.10	\$ 110,015,070	0.00502724	\$ 502,793	0.00510656	-1.55%
Farm Taxable: Full	\$ 7,838,351,251	0.25	0%	0.25	\$ 1,959,587,813	0.00114256	\$ 8,955,749	0.00116058	-1.55%
Commercial Taxable: Full	\$ 563,950,103	1.10	0%	1.10	\$ 620,345,113	0.00502724	\$ 2,835,114	0.00510656	-1.55%
Industrial Taxable: Full	\$ 159,220,949	1.10	0%	1.10	\$ 175,143,044	0.00502724	\$ 800,442	0.00510656	-1.55%
Pipeline Taxable: Full	\$ 43,476,300	0.70	0%	0.70	\$ 30,433,410	0.00319915	\$ 139,087	0.00324963	-1.55%
Managed Forest Taxable: Full	\$ 36,772,800	0.25	0%	0.25	\$ 9,193,200	0.00114256	\$ 42,015	0.00116058	-1.55%
Residential Taxable: Farmland I	\$ 6,564,800	1.00	75%	0.25	\$ 1,641,200	0.00114256	\$ 7,501	0.00116058	-1.55%
Commercial Taxable: Excess Land	\$ 5,854,900	1.10	30%	0.77	\$ 4,508,273	0.00351907	\$ 20,604	0.00357459	-1.55%
Commercial Taxable: Vacant Land	\$ 10,564,800	1.10	30%	0.77	\$ 8,134,896	0.00351907	\$ 37,178	0.00357459	-1.55%
Industrial Taxable: Excess Land	\$ 1,803,700	1.10	30%	0.77	\$ 1,388,849	0.00351907	\$ 6,347	0.00357459	-1.55%
Industrial Taxable: Vacant Land	\$ 3,399,200	1.10	30%	0.77	\$ 2,617,384	0.00351907	\$ 11,962	0.00357459	-1.55%
Industrial Taxable: Farmland I	\$ 261,000	1.00	75%	0.25	\$ 65,250	0.00114256	\$ 298	0.00116058	-1.55%
Commercial/Industrial - Small Farm (up to \$50,000)	\$ 303,200	1.100	75%	0.275	\$ 83,380	0.00125681	\$ 381	-	
TOTAL	\$ 15,425,732,327				\$ 9,578,352,506		\$ 43,775,188		

County of Huron

2020 Budget

Impact of Upper Tier Levy Increase to Taxation per \$100,000 (Excluding new assessment)

Tax Class	2019 Assessment	2020 Assessment	2019 Tax Rate	2020 Tax Rate	% Tax Rate Change	2019 County Taxes	2020 County Taxes	% Cty Tax Change	Change Inc(Dec) \$
RESIDENTIAL	\$ 100,000	\$ 102,621	0.00464232	0.00457022	-1.55%	\$ 464	\$ 469	1.03%	\$4.77
FARMLANDS	\$ 100,000	\$ 112,993	0.001160581	0.00114256	-1.55%	\$ 116	\$ 129	11.24%	\$13.04
MULTI-RESIDENTIAL	\$ 100,000	\$ 102,123	0.005106556	0.00502724	-1.55%	\$ 511	\$ 513	0.54%	\$2.74
COMMERCIAL	\$ 100,000	\$ 102,922	0.005106556	0.00502724	-1.55%	\$ 511	\$ 517	1.32%	\$6.76
INDUSTRIAL	\$ 100,000	\$ 102,988	0.005106556	0.00502724	-1.55%	\$ 511	\$ 518	1.39%	\$7.09
NOTE:	This calculation removes new 2019 assessment growth/loss from the year over year tax impact calculation								
	It only reflects change in burden for existing assessment base								

**County of Huron
2020 Budget
Impact to Properties**

2020 Levy \$ 43,775,188

Upper Tier Tax impact on Median/Typical Property

Class	Description	Code	Property Count	2019 CVA	2020 CVA	CVA Change	2019 CVA Taxes	2020 CVA Taxes	\$ Tax Change	% Tax Change
RT	Single Family Home	301	14,366	209,000	213,000	1.91%	\$ 970	\$ 973	\$ 3.21	0.33%
RT	Farm House	211	3,214	144,650	152,200	5.22%	\$ 672	\$ 696	\$ 24.08	3.59%
FT	Farmland	211	2,994	905,450	1,020,300	12.68%	\$ 1,051	\$ 1,166	\$ 114.90	10.9%
MT	Apartment Building	340	79	674,000	674,000	0.00%	\$ 3,442	\$ 3,388	\$ (53.46)	-1.6%
CT	Small Office Building	400	78	251,250	253,000	0.70%	\$ 1,283	\$ 1,272	\$ (11.13)	-0.9%
CT	Small Retail Commercial Building	410	173	127,750	129,000	0.98%	\$ 652	\$ 649	\$ (3.85)	-0.6%
IT	Standard Industrial Property	520	97	223,250	226,000	1.23%	\$ 1,140	\$ 1,136	\$ (3.88)	-0.3%
The median or typical property in each group represents a property value with an assessed value at or near the midpoint or median for the group and a per cent change in assessment for the year or near the median for the group										

County of Huron
 2020 Budget
 Frequency Distribution of Tax Impact by Property

DRAFT LEVY \$ 43,775,188

Residential Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	13,440	\$ 21
100-200	Increase	422	\$ 140
200-300	Increase	138	\$ 242
300-500	Increase	109	\$ 383
500-700	Increase	44	\$ 595
700-1,000	Increase	21	\$ 805
1,000-1,500	Increase	6	\$ 1,224
1,500-2,000	Increase	2	\$ 1,667
2,000-3,000	Increase	2	\$ 2,563
3,000 - Over	Increase	-	\$ -
0-100	Decrease	12,428	\$ 13
100-200	Decrease	34	\$ 125
200-300	Decrease	4	\$ 260
300-500	Decrease	1	\$ 394
500-700	Decrease	1	\$ 673
700-1,000	Decrease	-	\$ -
1,000-1,500	Decrease	2	\$ 1,085
1,500-2,000	Decrease	1	\$ 1,884
2,000-3,000	Decrease	-	\$ -
3,000 - Over	Decrease	-	\$ -
TOTAL		26,655	\$ 12
Source: OPTA tax tools			

County of Huron
 2020 Budget
 Frequency Distribution of Tax Impact by Property

DRAFT LEVY \$ 43,775,188

Farmland Property Class

Dollar Change	Increase/Decrease	Number of Properties	Average \$ Change
0-100	Increase	3,879	\$ 59
100-200	Increase	3,559	\$ 141
200-300	Increase	516	\$ 235
300-500	Increase	125	\$ 352
500-700	Increase	8	\$ 619
700-1,000	Increase	3	\$ 845
1,000-1,500	Increase	1	\$ 1,434
1,500-2,000	Increase	-	\$ -
2,000-3,000	Increase	-	\$ -
3,000 - Over	Increase	-	\$ -
0-100	Decrease	12	\$ 2
100-200	Decrease		
200-300	Decrease		
300-500	Decrease		
500-700	Decrease		
700-1,000	Decrease		
1,000-1,500	Decrease		
1,500-2,000	Decrease		
2,000-3,000	Decrease		
3,000 - Over	Decrease		
TOTAL		8,103	\$ 112
Source: OPTA tax tools			

County of Huron
2020 Assessment Data and Tax Levy

Total of all Local Municipalities

Property Tax Class	2020 Assessment	2019 Assessment	\$ Change Assessment	% Change Assessment	2020 County Taxes	2019 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 6,655,195,624	\$ 6,299,468,533	\$ 355,727,091	5.6%	\$ 30,415,715	\$ 29,244,170	\$ 1,171,546	4.01%
Multi-Residential Taxable: Full	\$ 100,013,700	\$ 96,627,533	\$ 3,386,167	3.5%	\$ 502,793	\$ 493,434	\$ 9,359	1.90%
Farm Taxable: Full	\$ 7,838,351,251	\$ 6,999,138,457	\$ 839,212,794	12.0%	\$ 8,955,749	\$ 8,123,066	\$ 832,684	10.25%
Commercial Taxable: Full	\$ 563,950,103	\$ 549,809,227	\$ 14,140,876	2.6%	\$ 2,835,114	\$ 2,807,631	\$ 27,483	0.98%
Industrial Taxable: Full	\$ 159,220,949	\$ 149,024,946	\$ 10,196,003	6.8%	\$ 800,442	\$ 761,004	\$ 39,438	5.18%
Pipeline Taxable: Full	\$ 43,476,300	\$ 42,270,083	\$ 1,206,217	2.9%	\$ 139,087	\$ 137,362	\$ 1,725	1.26%
Managed Forest Taxable: Full	\$ 36,772,800	\$ 34,564,403	\$ 2,208,397	6.4%	\$ 42,015	\$ 40,115	\$ 1,900	4.74%
Residential Taxable: Farmland I	\$ 6,564,800	\$ 6,385,248	\$ 179,552	2.8%	\$ 7,501	\$ 7,411	\$ 90	1.22%
Commercial Taxable: Excess Land	\$ 5,854,900	\$ 6,568,153	\$ (713,253)	-10.9%	\$ 20,604	\$ 23,478	\$ (2,875)	-12.24%
Commercial Taxable: Vacant Land	\$ 10,564,800	\$ 10,250,514	\$ 314,286	3.1%	\$ 37,178	\$ 36,641	\$ 537	1.47%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 1,803,700	\$ 1,731,926	\$ 71,774	4.1%	\$ 6,347	\$ 6,191	\$ 156	2.53%
Industrial Taxable: Vacant Land	\$ 3,399,200	\$ 2,760,241	\$ 638,959	23.1%	\$ 11,962	\$ 9,867	\$ 2,095	21.24%
Industrial/Commercial: Small Farm S	\$ 303,200	\$ -	\$ 303,200	0.0%	\$ 381	\$ -	\$ 381	0.00%
Industrial Taxable: Farmland I	\$ 261,000	\$ 246,850	\$ 14,150	5.7%	\$ 298	\$ 286	\$ 12	4.09%
TOTAL	\$ 15,425,732,327	\$ 14,198,846,114	\$ 1,226,886,213	8.6%	\$ 43,775,188	\$ 41,690,656	\$ 2,084,532	5.00%

County of Huron
2020 Assessment Data and Tax Levy

Total of all Local Municipalities

Municipality	2020 Assessment	2019 Assessment	\$ Change Assessment	% Change Assessment	2020 County Taxes	2019 County Taxes	\$ Change Tax	% Change Tax
Ashfield, Colborne, Wawanosh	\$ 1,970,183,200	\$ 1,813,271,284	\$ 156,911,916	8.7%	\$ 5,432,000	\$ 5,184,818	\$ 247,182	4.77%
Bluewater	\$ 2,600,336,309	\$ 2,416,893,362	\$ 183,442,947	7.6%	\$ 8,441,690	\$ 8,077,195	\$ 364,496	4.51%
Central Huron	\$ 1,828,418,700	\$ 1,697,025,493	\$ 131,393,207	7.7%	\$ 5,297,754	\$ 5,087,402	\$ 210,352	4.13%
Goderich	\$ 889,673,209	\$ 865,282,807	\$ 24,390,402	2.8%	\$ 4,124,115	\$ 4,075,893	\$ 48,222	1.18%
Howick	\$ 920,906,800	\$ 831,937,262	\$ 88,969,538	10.7%	\$ 2,195,715	\$ 2,007,301	\$ 188,414	9.39%
Huron East	\$ 2,945,945,100	\$ 2,655,225,119	\$ 290,719,981	10.9%	\$ 6,473,664	\$ 6,055,010	\$ 418,654	6.91%
Morris Turnberry	\$ 1,079,424,809	\$ 965,423,835	\$ 114,000,974	11.8%	\$ 2,356,109	\$ 2,167,514	\$ 188,595	8.70%
North Huron	\$ 694,101,800	\$ 653,304,548	\$ 40,797,252	6.2%	\$ 2,270,432	\$ 2,227,975	\$ 42,457	1.91%
South Huron	\$ 2,496,742,400	\$ 2,300,482,404	\$ 196,259,996	8.5%	\$ 7,183,709	\$ 6,807,548	\$ 376,161	5.53%
TOTAL	\$ 15,425,732,327	\$ 14,198,846,114	\$ 1,226,886,213	8.6%	\$ 43,775,188	\$ 41,690,656	\$ 2,084,532	5.00%

County of Huron
2020 Assessment Data and Tax Levy

Local Municipality: A.C.W (4070)

Property Tax Class	2020 Assessment	2019 Assessment	\$ Change Assessment	% Change Assessment	2020 County Taxes	2019 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 867,784,600	\$ 827,855,852	\$ 39,928,748	4.82%	\$ 3,965,967	\$ 3,843,175	\$ 122,793	3.20%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 1,038,221,500	\$ 925,376,585	\$ 112,844,915	12.19%	\$ 1,186,225	\$ 1,073,974	\$ 112,251	10.45%
Commercial Taxable: Full	\$ 25,455,600	\$ 23,807,327	\$ 1,648,273	6.92%	\$ 127,971	\$ 121,573	\$ 6,398	5.26%
Industrial Taxable: Full	\$ 25,562,400	\$ 24,292,640	\$ 1,269,760	5.23%	\$ 128,508	\$ 124,052	\$ 4,457	3.59%
Pipeline Taxable: Full	\$ 2,351,700	\$ 2,105,221	\$ 246,479	11.71%	\$ 7,523	\$ 6,841	\$ 682	9.97%
Managed Forest Taxable: Full	\$ 6,437,800	\$ 5,492,373	\$ 945,427	17.21%	\$ 7,356	\$ 6,374	\$ 981	15.39%
Residential Taxable: Farmland I	\$ 2,867,900	\$ 2,771,125	\$ 96,775	3.49%	\$ 3,277	\$ 3,216	\$ 61	1.88%
Commercial Taxable: Excess Land	\$ 1,019,500	\$ 995,280	\$ 24,220	2.43%	\$ 3,588	\$ 3,558	\$ 30	0.84%
Commercial Taxable: Vacant Land	\$ 194,900	\$ 326,131	\$ (131,231)	-40.24%	\$ 686	\$ 1,166	\$ (480)	-41.17%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 217,300	\$ 205,725	\$ 11,575	5.63%	\$ 765	\$ 735	\$ 29	3.99%
Industrial Taxable: Vacant Land	\$ 20,000	\$ 43,025	\$ (23,025)	-53.52%	\$ 70	\$ 154	\$ (83)	-54.24%
Industrial/Commercial: Small Farm S	\$ 50,000	\$ -	\$ 50,000	0.00%	\$ 63	\$ -	\$ 63	0.00%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 1,970,183,200	\$ 1,813,271,284	\$ 156,911,916	8.65%	\$ 5,432,000	\$ 5,184,818	\$ 247,182	4.77%
% of Total County	12.8%	12.8%			12.4%	12.4%		

County of Huron
2020 Assessment Data and Tax Levy

Local Municipality: Bluewater (4020)

Property Tax Class	2020 Assessment	2019 Assessment	\$ Change Assessment	% Change Assessment	2020 County Taxes	2019 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 1,450,811,556	\$ 1,376,897,948	\$ 73,913,608	5.37%	\$ 6,630,530	\$ 6,392,005	\$ 238,524	3.73%
Multi-Residential Taxable: Full	\$ 7,422,600	\$ 7,372,600	\$ 50,000	0.68%	\$ 37,315	\$ 37,649	\$ (333)	-0.89%
Farm Taxable: Full	\$ 1,012,530,000	\$ 907,714,540	\$ 104,815,460	11.55%	\$ 1,156,871	\$ 1,053,476	\$ 103,395	9.81%
Commercial Taxable: Full	\$ 97,007,053	\$ 92,153,358	\$ 4,853,695	5.27%	\$ 487,678	\$ 470,586	\$ 17,092	3.63%
Industrial Taxable: Full	\$ 18,375,500	\$ 16,097,205	\$ 2,278,295	14.15%	\$ 92,378	\$ 82,201	\$ 10,177	12.38%
Pipeline Taxable: Full	\$ 7,995,000	\$ 7,733,245	\$ 261,755	3.38%	\$ 25,577	\$ 25,130	\$ 447	1.78%
Managed Forest Taxable: Full	\$ 3,062,100	\$ 5,256,154	\$ (2,194,054)	-41.74%	\$ 3,499	\$ 6,100	\$ (2,602)	-42.65%
Residential Taxable: Farmland I	\$ 1,338,700	\$ 1,270,150	\$ 68,550	5.40%	\$ 1,530	\$ 1,474	\$ 55	3.76%
Commercial Taxable: Excess Land	\$ 308,100	\$ 857,432	\$ (549,332)	-64.07%	\$ 1,084	\$ 3,065	\$ (1,981)	-64.63%
Commercial Taxable: Vacant Land	\$ 576,500	\$ 654,510	\$ (78,010)	-11.92%	\$ 2,029	\$ 2,340	\$ (311)	-13.29%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 118,600	\$ 138,195	\$ (19,595)	-14.18%	\$ 417	\$ 494	\$ (77)	-15.51%
Industrial Taxable: Vacant Land	\$ 790,600	\$ 748,025	\$ 42,575	5.69%	\$ 2,782	\$ 2,674	\$ 108	4.05%
Industrial/Commercial: Small Farm S	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 2,600,336,309	\$ 2,416,893,362	\$ 183,442,947	7.59%	\$ 8,441,690	\$ 8,077,195	\$ 364,496	4.51%
% of Total County	16.9%	17.0%			19.3%	19.4%		

County of Huron
2020 Assessment Data and Tax Levy

Local Municipality: Central Huron (4030)

Property Tax Class	2020 Assessment	2019 Assessment	\$ Change Assessment	% Change Assessment	2020 County Taxes	2019 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 832,631,800	\$ 793,871,118	\$ 38,760,682	4.88%	\$ 3,805,311	\$ 3,685,406	\$ 119,905	3.25%
Multi-Residential Taxable: Full	\$ 9,027,000	\$ 9,013,250	\$ 13,750	0.15%	\$ 45,381	\$ 46,027	\$ (646)	-1.40%
Farm Taxable: Full	\$ 892,285,200	\$ 802,558,265	\$ 89,726,935	11.18%	\$ 1,019,485	\$ 931,434	\$ 88,051	9.45%
Commercial Taxable: Full	\$ 64,892,200	\$ 63,925,084	\$ 967,116	1.51%	\$ 326,229	\$ 326,437	\$ (208)	-0.06%
Industrial Taxable: Full	\$ 11,820,600	\$ 11,142,032	\$ 678,568	6.09%	\$ 59,425	\$ 56,897	\$ 2,528	4.44%
Pipeline Taxable: Full	\$ 8,513,000	\$ 8,349,982	\$ 163,018	1.95%	\$ 27,234	\$ 27,134	\$ 100	0.37%
Managed Forest Taxable: Full	\$ 7,030,200	\$ 5,880,399	\$ 1,149,801	19.55%	\$ 8,032	\$ 6,825	\$ 1,208	17.70%
Residential Taxable: Farmland I	\$ 389,500	\$ 384,300	\$ 5,200	1.35%	\$ 445	\$ 446	\$ (1)	-0.22%
Commercial Taxable: Excess Land	\$ 456,500	\$ 665,913	\$ (209,413)	-31.45%	\$ 1,606	\$ 2,380	\$ (774)	-32.51%
Commercial Taxable: Vacant Land	\$ 956,000	\$ 900,850	\$ 55,150	6.12%	\$ 3,364	\$ 3,220	\$ 144	4.47%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 47,900	\$ 47,175	\$ 725	1.54%	\$ 169	\$ 169	\$ (0)	-0.04%
Industrial Taxable: Vacant Land	\$ 268,800	\$ 287,125	\$ (18,325)	-6.38%	\$ 946	\$ 1,026	\$ (80)	-7.84%
Industrial/Commercial: Small Farm S	\$ 100,000	\$ -	\$ 100,000	0.00%	\$ 126	\$ -	\$ 126	0.00%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 1,828,418,700	\$ 1,697,025,493	\$ 131,393,207	7.74%	\$ 5,297,754	\$ 5,087,402	\$ 210,352	4.13%
% of Total County	11.9%	12.0%			12.1%	12.2%		

County of Huron
2020 Assessment Data and Tax Levy

Local Municipality: Goderich (4028)

Property Tax Class	2020 Assessment	2019 Assessment	\$ Change Assessment	% Change Assessment	2020 County Taxes	2019 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 714,963,409	\$ 694,632,120	\$ 20,331,289	2.93%	\$ 3,267,541	\$ 3,224,707	\$ 42,834	1.33%
Multi-Residential Taxable: Full	\$ 28,668,300	\$ 27,268,175	\$ 1,400,125	5.13%	\$ 144,123	\$ 139,246	\$ 4,876	3.50%
Farm Taxable: Full	\$ 2,059,000	\$ 1,841,450	\$ 217,550	11.81%	\$ 2,353	\$ 2,137	\$ 215	10.08%
Commercial Taxable: Full	\$ 120,712,200	\$ 118,950,027	\$ 1,762,173	1.48%	\$ 606,850	\$ 607,425	\$ (575)	-0.09%
Industrial Taxable: Full	\$ 15,003,500	\$ 14,923,755	\$ 79,745	0.53%	\$ 75,426	\$ 76,209	\$ (783)	-1.03%
Pipeline Taxable: Full	\$ 2,597,000	\$ 2,534,827	\$ 62,173	2.45%	\$ 8,308	\$ 8,237	\$ 71	0.86%
Managed Forest Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Residential Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Commercial Taxable: Excess Land	\$ 708,500	\$ 684,873	\$ 23,627	3.45%	\$ 2,493	\$ 2,448	\$ 45	1.84%
Commercial Taxable: Vacant Land	\$ 3,569,000	\$ 3,184,078	\$ 384,922	12.09%	\$ 12,560	\$ 11,382	\$ 1,178	10.35%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 591,800	\$ 548,577	\$ 43,223	7.88%	\$ 2,083	\$ 1,961	\$ 122	6.20%
Industrial Taxable: Vacant Land	\$ 616,500	\$ 543,175	\$ 73,325	13.50%	\$ 2,170	\$ 1,942	\$ 228	11.74%
Industrial/Commercial: Small Farm S	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Farmland I	\$ 184,000	\$ 171,750	\$ 12,250	7.13%	\$ 210	\$ 199	\$ 11	5.47%
TOTAL	\$ 889,673,209	\$ 865,282,807	\$ 24,390,402	2.82%	\$ 4,124,115	\$ 4,075,893	\$ 48,222	1.18%
% of Total County	5.8%	6.1%			9.4%	9.8%		

County of Huron
2020 Assessment Data and Tax Levy

Local Municipality: Howick (4046)

Property Tax Class	2020 Assessment	2019 Assessment	\$ Change Assessment	% Change Assessment	2020 County Taxes	2019 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 313,232,602	\$ 280,789,273	\$ 32,443,329	11.55%	\$ 1,431,542	\$ 1,303,515	\$ 128,028	9.82%
Multi-Residential Taxable: Full	\$ 1,660,000	\$ 866,000	\$ 794,000	91.69%	\$ 8,345	\$ 4,422	\$ 3,923	88.71%
Farm Taxable: Full	\$ 588,296,000	\$ 533,614,906	\$ 54,681,094	10.25%	\$ 672,161	\$ 619,303	\$ 52,857	8.53%
Commercial Taxable: Full	\$ 13,069,749	\$ 12,143,585	\$ 926,164	7.63%	\$ 65,705	\$ 62,012	\$ 3,693	5.96%
Industrial Taxable: Full	\$ 2,964,449	\$ 2,963,918	\$ 531	0.02%	\$ 14,903	\$ 15,135	\$ (232)	-1.54%
Pipeline Taxable: Full	\$ 70,000	\$ 68,750	\$ 1,250	1.82%	\$ 224	\$ 223	\$ 1	0.24%
Managed Forest Taxable: Full	\$ 317,000	\$ 280,822	\$ 36,178	12.88%	\$ 362	\$ 326	\$ 36	11.13%
Residential Taxable: Farmland I	\$ 832,300	\$ 812,250	\$ 20,050	2.47%	\$ 951	\$ 943	\$ 8	0.88%
Commercial Taxable: Excess Land	\$ 223,800	\$ 213,133	\$ 10,667	5.00%	\$ 788	\$ 762	\$ 26	3.37%
Commercial Taxable: Vacant Land	\$ 177,500	\$ 171,500	\$ 6,000	3.50%	\$ 625	\$ 613	\$ 12	1.89%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Vacant Land	\$ 13,400	\$ 13,125	\$ 275	2.10%	\$ 47	\$ 47	\$ 0	0.51%
Industrial/Commercial: Small Farm S	\$ 50,000	\$ -	\$ 50,000	0.00%	\$ 63	\$ -	\$ 63	0.00%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 920,906,800	\$ 831,937,262	\$ 88,969,538	10.69%	\$ 2,195,715	\$ 2,007,301	\$ 188,414	9.39%
% of Total County	6.0%	5.9%			5.0%	4.8%		

County of Huron
2020 Assessment Data and Tax Levy

Local Municipality: Huron East (4040)

Property Tax Class	2020 Assessment	2019 Assessment	\$ Change Assessment	% Change Assessment	2020 County Taxes	2019 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 813,009,600	\$ 764,778,139	\$ 48,231,461	6.31%	\$ 3,715,634	\$ 3,550,347	\$ 165,286	4.66%
Multi-Residential Taxable: Full	\$ 11,558,200	\$ 10,397,325	\$ 1,160,875	11.17%	\$ 58,106	\$ 53,095	\$ 5,011	9.44%
Farm Taxable: Full	\$ 2,043,375,100	\$ 1,805,482,537	\$ 237,892,563	13.18%	\$ 2,334,669	\$ 2,095,408	\$ 239,261	11.42%
Commercial Taxable: Full	\$ 44,366,000	\$ 42,529,021	\$ 1,836,979	4.32%	\$ 223,039	\$ 217,177	\$ 5,862	2.70%
Industrial Taxable: Full	\$ 22,204,100	\$ 21,370,529	\$ 833,571	3.90%	\$ 111,625	\$ 109,130	\$ 2,496	2.29%
Pipeline Taxable: Full	\$ 6,435,000	\$ 6,270,118	\$ 164,882	2.63%	\$ 20,587	\$ 20,376	\$ 211	1.04%
Managed Forest Taxable: Full	\$ 2,651,000	\$ 2,170,717	\$ 480,283	22.13%	\$ 3,029	\$ 2,519	\$ 510	20.23%
Residential Taxable: Farmland I	\$ 474,000	\$ 399,625	\$ 74,375	18.61%	\$ 542	\$ 464	\$ 78	16.77%
Commercial Taxable: Excess Land	\$ 525,300	\$ 496,471	\$ 28,829	5.81%	\$ 1,849	\$ 1,775	\$ 74	4.16%
Commercial Taxable: Vacant Land	\$ 522,300	\$ 630,362	\$ (108,062)	-17.14%	\$ 1,838	\$ 2,253	\$ (415)	-18.43%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 418,500	\$ 386,300	\$ 32,200	8.34%	\$ 1,473	\$ 1,381	\$ 92	6.65%
Industrial Taxable: Vacant Land	\$ 339,000	\$ 298,875	\$ 40,125	13.43%	\$ 1,193	\$ 1,068	\$ 125	11.66%
Industrial/Commercial: Small Farm S	\$ 50,000	\$ -	\$ 50,000	0.00%	\$ 63	\$ -	\$ 63	0.00%
Industrial Taxable: Farmland I	\$ 17,000	\$ 15,100	\$ 1,900	12.58%	\$ 19	\$ 18	\$ 2	10.83%
TOTAL	\$ 2,945,945,100	\$ 2,655,225,119	\$ 290,719,981	10.95%	\$ 6,473,664	\$ 6,055,010	\$ 418,654	6.91%
% of Total County	19.1%	18.7%			14.8%	14.5%		

County of Huron
2020 Assessment Data and Tax Levy

Local Municipality: Morris Turnberry (4060)

Property Tax Class	2020 Assessment	2019 Assessment	\$ Change Assessment	% Change Assessment	2020 County Taxes	2019 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 282,887,871	\$ 259,054,891	\$ 23,832,980	9.20%	\$ 1,292,860	\$ 1,202,617	\$ 90,244	7.50%
Multi-Residential Taxable: Full	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Farm Taxable: Full	\$ 749,473,638	\$ 662,341,752	\$ 87,131,886	13.16%	\$ 856,315	\$ 768,701	\$ 87,614	11.40%
Commercial Taxable: Full	\$ 24,295,300	\$ 21,947,430	\$ 2,347,870	10.70%	\$ 122,138	\$ 112,076	\$ 10,063	8.98%
Industrial Taxable: Full	\$ 12,847,600	\$ 12,624,221	\$ 223,379	1.77%	\$ 64,588	\$ 64,466	\$ 122	0.19%
Pipeline Taxable: Full	\$ 2,408,000	\$ 2,376,142	\$ 31,858	1.34%	\$ 7,704	\$ 7,722	\$ (18)	-0.23%
Managed Forest Taxable: Full	\$ 5,638,400	\$ 5,363,585	\$ 274,815	5.12%	\$ 6,442	\$ 6,225	\$ 217	3.49%
Residential Taxable: Farmland I	\$ 186,000	\$ 176,250	\$ 9,750	5.53%	\$ 213	\$ 205	\$ 8	3.89%
Commercial Taxable: Excess Land	\$ 169,800	\$ 189,094	\$ (19,294)	-10.20%	\$ 598	\$ 676	\$ (78)	-11.60%
Commercial Taxable: Vacant Land	\$ 449,000	\$ 740,125	\$ (291,125)	-39.33%	\$ 1,580	\$ 2,646	\$ (1,066)	-40.28%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 182,600	\$ 186,379	\$ (3,779)	-2.03%	\$ 643	\$ 666	\$ (24)	-3.55%
Industrial Taxable: Vacant Land	\$ 846,500	\$ 423,966	\$ 422,534	99.66%	\$ 2,979	\$ 1,516	\$ 1,463	96.56%
Industrial/Commercial: Small Farm S	\$ 40,100	\$ -	\$ 40,100	0.00%	\$ 50	\$ -	\$ 50	0.00%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 1,079,424,809	\$ 965,423,835	\$ 114,000,974	11.81%	\$ 2,356,109	\$ 2,167,514	\$ 188,595	8.70%
% of Total County	7.0%	6.8%			5.4%	5.2%		

County of Huron
2020 Assessment Data and Tax Levy

Local Municipality: North Huron (4050)

Property Tax Class	2020 Assessment	2019 Assessment	\$ Change Assessment	% Change Assessment	2020 County Taxes	2019 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 362,811,495	\$ 355,148,335	\$ 7,663,160	2.16%	\$ 1,658,129	\$ 1,648,713	\$ 9,415	0.57%
Multi-Residential Taxable: Full	\$ 10,694,700	\$ 9,916,925	\$ 777,775	7.84%	\$ 53,765	\$ 50,641	\$ 3,124	6.17%
Farm Taxable: Full	\$ 264,877,571	\$ 233,418,351	\$ 31,459,220	13.48%	\$ 302,637	\$ 270,901	\$ 31,736	11.72%
Commercial Taxable: Full	\$ 35,657,734	\$ 35,617,005	\$ 40,729	0.11%	\$ 179,260	\$ 181,880	\$ (2,620)	-1.44%
Industrial Taxable: Full	\$ 10,513,100	\$ 10,363,348	\$ 149,752	1.45%	\$ 52,852	\$ 52,921	\$ (69)	-0.13%
Pipeline Taxable: Full	\$ 4,395,000	\$ 4,337,504	\$ 57,496	1.33%	\$ 14,060	\$ 14,095	\$ (35)	-0.25%
Managed Forest Taxable: Full	\$ 3,525,200	\$ 2,893,649	\$ 631,551	21.83%	\$ 4,028	\$ 3,358	\$ 669	19.93%
Residential Taxable: Farmland I	\$ 10,400	\$ 119,423	\$ (109,023)	-91.29%	\$ 12	\$ 139	\$ (127)	-91.43%
Commercial Taxable: Excess Land	\$ 399,900	\$ 382,650	\$ 17,250	4.51%	\$ 1,407	\$ 1,368	\$ 39	2.88%
Commercial Taxable: Vacant Land	\$ 1,003,100	\$ 972,383	\$ 30,717	3.16%	\$ 3,530	\$ 3,476	\$ 54	1.56%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 29,100	\$ 29,100	\$ -	0.00%	\$ 102	\$ 104	\$ (2)	-1.55%
Industrial Taxable: Vacant Land	\$ 184,500	\$ 105,875	\$ 78,625	74.26%	\$ 649	\$ 378	\$ 271	71.56%
Industrial/Commercial: Small Farm S	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
TOTAL	\$ 694,101,800	\$ 653,304,548	\$ 40,797,252	6.24%	\$ 2,270,432	\$ 2,227,975	\$ 42,457	1.91%
% of Total County	4.5%	4.6%			5.2%	5.3%		

County of Huron
2020 Assessment Data and Tax Levy

Local Municipality: South Huron (4010)

Property Tax Class	2020 Assessment	2019 Assessment	\$ Change Assessment	% Change Assessment	2020 County Taxes	2019 County Taxes	\$ Change Tax	% Change Tax
Residential Taxable: Full	\$ 1,017,062,691	\$ 946,440,857	\$ 70,621,834	7.46%	\$ 4,648,201	\$ 4,393,684	\$ 254,517	5.79%
Multi-Residential Taxable: Full	\$ 30,982,900	\$ 31,793,258	\$ (810,358)	-2.55%	\$ 155,759	\$ 162,354	\$ (6,595)	-4.06%
Farm Taxable: Full	\$ 1,247,233,242	\$ 1,126,790,071	\$ 120,443,171	10.69%	\$ 1,425,033	\$ 1,307,731	\$ 117,302	8.97%
Commercial Taxable: Full	\$ 138,494,267	\$ 138,736,390	\$ (242,123)	-0.17%	\$ 696,244	\$ 708,465	\$ (12,221)	-1.72%
Industrial Taxable: Full	\$ 39,929,700	\$ 35,247,298	\$ 4,682,402	13.28%	\$ 200,736	\$ 179,992	\$ 20,744	11.52%
Pipeline Taxable: Full	\$ 8,711,600	\$ 8,494,294	\$ 217,306	2.56%	\$ 27,870	\$ 27,603	\$ 266	0.97%
Managed Forest Taxable: Full	\$ 8,111,100	\$ 7,226,704	\$ 884,396	12.24%	\$ 9,267	\$ 8,387	\$ 880	10.49%
Residential Taxable: Farmland I	\$ 466,000	\$ 452,125	\$ 13,875	3.07%	\$ 532	\$ 525	\$ 8	1.47%
Commercial Taxable: Excess Land	\$ 2,043,500	\$ 2,083,307	\$ (39,807)	-1.91%	\$ 7,191	\$ 7,447	\$ (256)	-3.43%
Commercial Taxable: Vacant Land	\$ 3,116,500	\$ 2,670,575	\$ 445,925	16.70%	\$ 10,967	\$ 9,546	\$ 1,421	14.89%
Commercial Taxable: Farmland I	\$ -	\$ -	\$ -	0.00%	\$ -	\$ -	\$ -	0.00%
Industrial Taxable: Excess Land	\$ 197,900	\$ 190,475	\$ 7,425	3.90%	\$ 696	\$ 681	\$ 16	2.28%
Industrial Taxable: Vacant Land	\$ 319,900	\$ 297,050	\$ 22,850	7.69%	\$ 1,126	\$ 1,062	\$ 64	6.02%
Industrial/Commercial: Small Farm S	\$ 13,100	\$ -	\$ 13,100	0.00%	\$ 16	\$ -	\$ 16	0.00%
Industrial Taxable: Farmland I	\$ 60,000	\$ 60,000	\$ -	0.00%	\$ 69	\$ 70	\$ (1)	-1.55%
TOTAL	\$ 2,496,742,400	\$ 2,300,482,404	\$ 196,259,996	8.53%	\$ 7,183,709	\$ 6,807,548	\$ 376,161	5.53%
% of Total County	16.2%	16.2%			16.4%	16.3%		



COUNTY OF HURON
2020 BUDGET

COUNCIL

Corporation of the County of Huron

County Council

2020 Budget

The County Council budget represents those expenditures related to attendance at Council and Committee meetings, board meetings, mileage, conference and convention attendance for all Councillors, the Warden, and all appointed members of the various boards.

County Council provides overall direction for all program responsibilities. Council is accountable to the taxpayers of Huron County.

Section 224 of the Municipal Act states that it is the role of Council:

- (a) to represent the public and to consider the well-being and interests of the municipality;
- (b) to develop and evaluate the policies and programs of the municipality;
- (c) to determine which services the municipality provides;
- (d) to ensure that administrative practices and procedures are in place to implement decisions of council;
- (e) to maintain financial integrity of the municipality; and
- (f) to carry out the duties of council under this or any other Act.

Salaries and Benefits

Salaries and benefits are calculated based on each councillor and board member. Certain assumptions are made in determining this budget item. It is assumed that all councillors will have 100% attendance at the required meetings such as council and committee meetings and at a full day's rate. This budget includes a total of 15 councillors plus citizen members of the Library Board.

Staff assumes there will be special meetings that councillors will need to attend from time to time as well as strategic planning days and two bus trips.

The budget includes the \$5,644 Councillor annual honorarium, the Warden's honorarium at \$20,597 and conference allowance at \$3,814. Library Board member's conference allowance is \$1,250. Full day per diem is \$330.68 and a half day per diem is \$188.95.

The (4) Board of Health Huron councillors are now to be paid directly from the County, increasing costs by \$16,000

New Equipment

There are no anticipated equipment purchases for 2020, however, a small amount is being included for unexpected costs.

Purchased Service

In preparing a budget for Council, staff must make assumptions on the activities in which Council wishes to participate or become involved. One assumption is strategic planning. \$10,000 is being included within the Council budget for such activities.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, travel and meals, training, publications, memberships, postage, etc.

The conference budget is based on each councillor utilizing their full conference allowance of \$3,814, with no limit for the Warden. Past experience has shown that many councillors will not utilize their full allowance. Library Board member's conference allowance is \$1,250.

Overall, the operational accounts are reflecting an increase over 2020 of \$3,805.

Program

Included in this area are expenses for promotional/public relations and special events such as a council bus tour, the Warden's banquet and reception and other events. There is no change in the program account budget for 2020.

Summary

Overall, Council's budget is planned to increase by \$13,305 or 2.28% to a total of \$596,510.

COUNTY OF HURON
Council
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Councillor's Remuneration	350,320	371,685	412,300	421,700	9,400	2.28%
Total Salaries	350,320	371,685	412,300	421,700	9,400	2.28%
BENEFITS						
Statutory Benefits	11,963	15,668	20,400	20,100	(300)	-1.47%
Total Benefits	11,963	15,668	20,400	20,100	(300)	-1.47%
Total Salaries and Benefits	362,283	387,353	432,700	441,800	9,100	2.10%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	11,370	824	1,000	2,000	1,000	100.00%
Total Equipment	11,370	824	1,000	2,000	1,000	100.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	32,584	10,000	10,000	-	0.00%
Insurance	7,540	8,000	8,000	9,400	1,400	17.50%
Legal Fees	-	-	2,500	1,000	(1,500)	-60.00%
Printing (External)	283	-	1,000	500	(500)	-50.00%
Total Purchased Service	7,823	40,584	21,500	20,900	(600)	-2.79%
OPERATIONAL						
Advertising	585	-	500	500	-	0.00%
Associations/Memberships	23,689	43,157	30,200	35,200	5,000	16.56%
Conventions/Conferences	24,762	52,993	56,675	55,500	(1,175)	-2.07%
Miscellaneous Admin.	2,012	444	1,200	1,200	-	0.00%
Office Expense	111	161	250	250	-	0.00%
Rent	9,400	9,400	9,400	9,400	-	0.00%
Staff Training	393	-	-	-	-	0.00%
Telecommunications	597	635	660	660	-	0.00%
Travel/Meals	8,556	11,928	8,620	8,600	(20)	-0.23%
Depreciation - Capital Assets	1,094	1,094	1,100	1,100	-	0.00%
Total Operational	71,315	119,811	108,605	112,410	3,805	3.50%
PROGRAM						
Special Events	12,343	4,149	8,900	8,900	-	0.00%
Promotion/Public Relations	4,466	8,617	10,500	10,500	-	0.00%

COUNTY OF HURON
Council
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Program	16,809	12,765	19,400	19,400	-	0.00%
TOTAL EXPENDITURES	469,600	561,338	583,205	596,510	13,305	2.28%
(SURPLUS)/DEFICIT - ACCRUAL	469,600	553,146	583,205	596,510	13,305	2.28%
LEVY BASED ADJUSTMENTS						
Less Depreciation			-	-	-	0.00%
Add Capital Asset Expenditures			-	-	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	469,600	553,146	583,205	596,510	13,305	2.28%



COUNTY OF HURON
2020 BUDGET

CORPORATE EXPENSE

Corporation of the County of Huron

Corporate Expense

2020 Budget

The types of expenditures captured in the Corporate Expense budget are those that cannot be allocated to a specific department or program. These include general legal and consulting fees, Council approved grants to various organizations, provision for unforeseen/contingencies, the County's share of tax write-offs, cost of MPAC, etc.

Purchased Services

There is \$15,000 budget for general consulting costs in 2020. \$39,000 is also being included in this budget line for the ECM program and Novus Agenda – which is the annual support costs required for ongoing maintenance, upgrades and support of the system.

Operational

There are no changes in 2020 for the operational expenses.

Program

Council has approved the following grants to various organizations:

Recipient	2020	2021	2022
REACH	\$33,000	\$20,000	
Wingham Hospital	\$100,000		
Goderich Hospital	\$150,000	\$150,000	\$150,000
Total	\$283,000	\$170,000	\$150,000

In addition to the above amounts, \$66,000 has been included in the budget for the Huron County Food Bank Distribution Centre. The \$66,000 for the HCFBDC is being funded by the levy, the balance of the grant funding is from reserves.

MPAC expenses are also increasing by 1.89% to \$1,243,000. MPAC charges the upper tier municipality to provide assessment services to the overall County and its local municipalities.

Other Expenditures

There are no provisions currently built into the budget for any additional 2019 grant requests.

Capital

Asset Management software - \$60,000 has been included in the Corporate budget. The project work on asset management software was initiated in 2018 with the integration between the GIS and Worktech systems. Work will continue into 2020.

Reserve Usage

Reserves are being utilized in order to offset the OMPF funding impacts and capital expenditures. \$60,000 is being used to cover Asset Management, while a total of \$1,750,000 is being funded from the 2019 estimated annual surplus. An additional transfer from reserves of \$420,494 was made to reduce the overall budget levy increase to 5%.

\$283,000 relates to the funding for the REACH, Wingham Hospital, and Goderich Hospital which is to be funded from reserves. \$150,000 is for the Corporate Kaizen project.

Corporate Special Projects

\$150,000 is being budget for the Corporate Kaizen project, to be funded from reserves. The one-time Efficiency funding from the Province is proposed to be used for the following: Public Works Yard service review – estimated at \$60,000, County of Huron service review – estimated at \$250,000 and the Human Resource Information System RFP estimated at \$250,000. A total of \$560,000 of the one time finding is being allocated in the 2020 budget.

Revenue

The 2020 OMPF funding is being reduced by \$220,300 to a total of \$1,249,000. Interest income has been increased by \$250,000 based on current rates.

Summary

Overall, the levy required to support corporate expenses is decreasing by \$745,088 or -41.30% from the 2019 budget. This decrease is due to the estimated 2019 surplus being brought forward and additional reserve transfer into the 2020 budget.

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Computers (2)					\$ 4,000		
Furniture/Chairs					\$ 3,000		
TOTAL TREASURY					\$ 7,000		
CAO/Clerk							
Computers (3)					\$ 6,000		
Furniture/Chairs					\$ 2,000		
TOTAL CAO/CLERK					\$ 8,000		
Council							
Corporate							
Asset Management Software					\$ 60,000	60,000	Reserve Carryforward
TOTAL CAPITAL FUNDING REQUEST					\$ 77,000		
LESS: DEPRECIATION					\$ (9,341)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 67,659		

COUNTY OF HURON
Corporate
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
COUNTY RATES						
County Levy General	40,185,674	41,690,656	-	-	-	0.00%
Payment in Lieu	306,307	290,000	-	-	-	0.00%
Supplementary Taxes	565,194	550,000	-	-	-	0.00%
Total County Rates	41,057,175	42,530,656	-	-	-	0.00%
PROVINCIAL GRANTS						
OMPF	1,728,500	1,469,300	1,469,300	1,249,000	(220,300)	-14.99%
Total Provincial Grants	1,728,500	1,469,300	1,469,300	1,249,000	(220,300)	-14.99%
OTHER REVENUE						
Fees/Licenses	70	485	-	-	-	0.00%
Miscellaneous Revenue	252	0	-	-	-	0.00%
Investment Income	1,240,894	1,007,951	750,000	1,000,000	250,000	33.33%
Rent/Lease	1,550	1,333	-	-	-	0.00%
Third Party Recoveries	2,038	195,686	-	-	-	0.00%
Total Other Revenue	1,244,804	1,205,456	750,000	1,000,000	250,000	33.33%
TOTAL REVENUE	44,030,479	45,205,412	2,219,300	2,249,000	29,700	1.34%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	82,834	-	-	-	-	0.00%
Total Salaries	82,834	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	136,091	2	-	-	-	0.00%
Extended Benefits	180,167	-	62,000	-	(62,000)	-100.00%
OMERS	-	(2,310)	-	-	-	0.00%
Total Benefits	316,258	(2,308)	62,000	-	(62,000)	-100.00%
Total Salaries and Benefits	399,092	(2,308)	62,000	-	(62,000)	-100.00%
PURCHASED SERVICE						
Consulting/Professional Fees	133,591	106,582	54,000	54,000	-	0.00%
Insurance	46,768	73,398	-	-	-	0.00%

COUNTY OF HURON
Corporate
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	2,748	-	-	-	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	183,108	179,980	54,000	54,000	-	0.00%
OPERATIONAL						
Bank Charges	3,158	3,233	3,400	3,400	-	0.00%
Conventions/Conferences	2,390	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Postage/Courier	722	-	-	-	-	0.00%
Telecommunications	14,331	11,777	17,650	17,650	-	0.00%
Travel/Meals	899	2,525	4,000	4,000	-	0.00%
Depreciation - Capital Assets	50,933	50,788	33,680	24,273	(9,407)	-27.93%
Total Operational	72,432	68,323	58,730	49,323	(9,407)	-16.02%
PROGRAM						
Special Events	-	-	-	-	-	0.00%
Miscellaneous Program	384,388	149,648	501,712	349,000	(152,712)	-30.44%
Program Supplies & Costs	2,100	1,116	5,000	5,000	-	0.00%
Assessment MPAC	1,188,155	1,220,000	1,220,000	1,243,000	23,000	1.89%
OMERS Admin Fee	2,623	3,554	3,000	3,000	-	0.00%
Total Program	1,577,266	1,374,318	1,729,712	1,600,000	(129,712)	-7.50%
OTHER EXPENDITURES						
Provision for Unforeseen	-	-	-	-	-	0.00%
Share of Write-offs	461,545	450,000	450,000	450,000	-	0.00%
Total Other Expenditures	461,545	450,000	450,000	450,000	-	0.00%
TOTAL EXPENDITURES	2,693,446	2,070,313	2,354,442	2,153,323	(201,119)	-8.54%
(SURPLUS)/DEFICIT - ACCRUAL	(41,337,033)	(43,135,098)	135,142	(95,677)	(230,819)	-170.80%
LEVY BASED ADJUSTMENTS						
Less Depreciation			-	-	-	0.00%
Add Capital Asset Expenditures			60,000	60,000	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(1,999,225)	(2,513,494)	(514,269)	25.72%
TOTAL COUNTY LEVY	(41,337,033)	(43,135,098)	(1,804,083)	(2,549,171)	(745,088)	41.30%

COUNTY OF HURON
Corporate - Special Projects
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	560,000	560,000	0.00%
Total Provincial Grants	-	-	-	560,000	560,000	0.00%
TOTAL REVENUE	-	-	-	560,000	560,000	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	23,776	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	23,776	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	2,476	-	-	-	-	0.00%
Total Benefits	2,476	-	-	-	-	0.00%
Total Salaries and Benefits	26,252	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	9,843	8,958	150,000	710,000	560,000	373.33%
Total Purchased Service	9,843	8,958	150,000	710,000	560,000	373.33%
OPERATIONAL						
Staff Training	1,558	-	-	-	-	0.00%
Total Operational	1,558	-	-	-	-	0.00%
TOTAL EXPENDITURES	37,653	8,958	150,000	710,000	560,000	373.33%

COUNTY OF HURON
Corporate - Special Projects
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	37,653	8,958	150,000	150,000	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(150,000)	(150,000)	-	0.00%
TOTAL COUNTY LEVY	37,653	8,958	-	-	-	0.00%



COUNTY OF HURON
2020 BUDGET

**CAO/ CLERK/ CORPORATE RECORDS /
ACCESSIBILITY**

Corporation of the County of Huron

CAO/Clerk/Corporate Records and Accessibility

2020 Budget

The CAO/Clerk budget represents the cost of operating the CAO and County Clerk offices.

The Municipal Act, 2001 section 229 states the Chief Administrator position can be expected to be responsible for:

- Exercising general control and management of the affairs of the municipality for the purpose for of ensuring the efficient and effective operation of the municipality
- Performing such other duties as are assigned by the municipality

The Clerk position is mandated and the duties are listed in the Municipal Act, 2001 Section 228 (1).

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Each annual grid movement is calculated as is the general wage increase for all non-union employees. All positions in the CAO/Clerk area are non-union. Each statutory deduction, extended benefit, and pension plan deduction is calculated separately on an individual basis.

Overall, total salaries and benefits are proposed to increase by \$85,630 over the previous year's budget.

A new Communications Coordinator position (\$71,100) is being proposed as a pilot project in an effort to streamline the communication function across the County. For the duration of the pilot, it is proposed that the position is funded from County general reserves. For 2021, after an assessment of the effectiveness of the position, if continued it would be proposed to be funded by the levy.

Equipment

There are no proposed changes in equipment expenditures for 2020.

Purchased Service

Purchased service costs cover insurance and legal fees. There are minimal changes being budget for 2020.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc. The budget for these expenditures is decreasing on a year over year basis by 0.75% or \$580, primarily due to a reduction in staff training expenditures.

Revenue

There is an increase of \$9,549 in the anticipated recovery from the departments.

Capital Budget

\$8,000 is being budget for office furniture and replacement computers

Corporate Records

The responsibility for the County's corporate records has shifted from Cultural Services over to the CAO/Clerk's department. Overall costs are increasing by \$2,291.

Accessibility

The overall budget for Accessibility is increasing by \$968 to a total of \$66,000. Currently, a 3rd party consultant is providing the required services for the department. Total program budget for various accessibility initiatives is set at \$11,000. Fees for the consultant services are \$37,000.

Existing Staff:

Chief Administrative Officer
County Clerk
Executive Assistant
Admin Clerk
Deputy Clerk
Corporate Records Coordinator

Proposed:

Communications Coordinator

Summary

The overall county levy requirement for the CAO/Clerk's operating budget is increasing by \$8,274 or 1.19%

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Computers (2)					\$ 4,000		
Furniture/Chairs					\$ 3,000		
TOTAL TREASURY					\$ 7,000		
CAO/Clerk							
Computers (3)					\$ 6,000		
Furniture/Chairs					\$ 2,000		
TOTAL CAO/CLERK					\$ 8,000		
Council							
Corporate							
Asset Management Software					\$ 60,000	60,000	Reserve Carryforward
TOTAL CAPITAL FUNDING REQUEST					\$ 77,000		
LESS: DEPRECIATION					\$ (9,341)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 67,659		

COUNTY OF HURON
CAO - Clerk
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Intra County Recoveries	122,474	129,650	129,650	139,199	9,549	7.37%
Total Other Revenue	122,474	129,650	129,650	139,199	9,549	7.37%
TOTAL REVENUE	122,474	129,650	129,650	139,199	9,549	7.37%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	486,851	481,125	507,500	574,149	66,649	13.13%
Salaries - Part Time	43	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	486,894	481,125	507,500	574,149	66,649	13.13%
BENEFITS						
Statutory Benefits	28,102	30,522	29,800	35,804	6,004	20.15%
Extended Benefits	29,129	30,471	37,500	44,452	6,952	18.54%
OMERS	55,138	55,410	58,200	64,225	6,025	10.35%
Total Benefits	112,369	116,404	125,500	144,481	18,981	15.12%
Total Salaries and Benefits	599,263	597,528	633,000	718,630	85,630	13.53%
EQUIPMENT						
Equipment Rentals/Leases	1,438	1,438	1,440	1,440	-	0.00%
Equipment Repairs & Maint.	40	-	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	-	1,396	1,000	1,000	-	0.00%
Small Tools/Equipment	115	-	500	500	-	0.00%
Total Equipment	1,593	2,834	3,240	3,240	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Insurance	3,917	4,200	4,200	4,900	700	16.67%
Occupational Accident Insurance	840	2,206	950	900	(50)	-5.26%

COUNTY OF HURON
CAO - Clerk
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Legal Fees	4,600	11,244	5,000	5,000	-	0.00%
Maintenance Contracts	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Miscellaneous Services	50	-	1,200	600	(600)	-50.00%
Total Purchased Service	9,406	17,650	11,350	11,400	50	0.44%
OPERATIONAL						
Advertising	1,441	-	750	750	-	0.00%
Associations/Memberships	1,716	2,893	3,100	3,550	450	14.52%
Conventions/Conferences	9,205	20,879	23,850	24,350	500	2.10%
Miscellaneous Admin.	1,182	2,511	1,200	1,200	-	0.00%
Office Expense	5,150	5,718	7,200	7,200	-	0.00%
Postage/Courier	253	189	800	800	-	0.00%
Publications & Subscriptions	192	747	1,300	1,300	-	0.00%
Rent	15,650	15,650	16,648	15,650	(998)	-5.99%
Staff Training	918	4,932	6,000	4,000	(2,000)	-33.33%
Telecommunications	3,383	3,765	4,000	4,000	-	0.00%
Travel/Meals	16,516	6,643	10,050	11,050	1,000	9.95%
Depreciation - Capital Assets	3,455	3,100	2,800	3,268	468	16.71%
Total Operational	59,060	67,028	77,698	77,118	(580)	-0.75%
TOTAL EXPENDITURES	669,322	685,040	725,288	810,388	85,100	11.73%
(SURPLUS)/DEFICIT - ACCRUAL	546,848	555,390	595,638	671,189	75,551	12.68%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(2,800)	(3,268)	(468)	16.71%
Add Capital Asset Expenditures			6,000	8,000	2,000	33.33%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus				(71,100)	(71,100)	0.00%
TOTAL COUNTY LEVY	546,848	555,390	598,838	604,821	5,983	1.00%

COUNTY OF HURON
Corporate Records
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	42,478	45,779	54,700	51,360	(3,340)	-6.11%
Total Salaries	42,478	45,779	54,700	51,360	(3,340)	-6.11%
BENEFITS						
Statutory Benefits	3,650	3,943	4,900	4,669	(231)	-4.71%
Extended Benefits	2,663	3,555	6,000	5,940	(60)	-1.00%
OMERS	3,851	4,138	4,900	4,622	(278)	-5.67%
Total Benefits	10,164	11,635	15,800	15,231	(569)	-3.60%
Total Salaries and Benefits	52,642	57,414	70,500	66,591	(3,909)	-5.54%
PURCHASED SERVICE						
Consulting/Professional Fees	305	3,150	10,000	10,000	-	0.00%
Intra County Purchases	2,000	-	2,000	3,000	1,000	50.00%
Total Purchased Service	2,432	3,150	12,000	13,000	1,000	8.33%
OPERATIONAL						
Associations/Memberships	265	364	300	750	450	150.00%
Conventions/Conferences	2,142	2,012	2,000	2,000	-	0.00%
Office Expense	-	1,048	850	850	-	0.00%
Rent	-	-	5,000	-	(5,000)	-100.00%
Staff Training	622	517	1,500	1,500	-	0.00%
Travel/Meals	1,094	1,271	1,200	1,200	-	0.00%
Garbage	-	1,913	3,000	-	(3,000)	-100.00%
Total Operational	4,121	7,125	13,850	6,300	(7,550)	-54.51%
PROGRAM						
Winter Clothing and Uniforms	-	366	-	-	-	0.00%
Program Supplies & Costs	-	-	-	12,750	12,750	0.00%
Total Program	-	366	-	12,750	12,750	0.00%
TOTAL EXPENDITURES	59,196	68,427	96,350	98,641	2,291	2.38%
(SURPLUS)/DEFICIT - ACCRUAL	59,196	68,427	96,350	98,641	2,291	2.38%

COUNTY OF HURON
Corporate Records
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	59,196	68,427	96,350	98,641	2,291	2.38%

COUNTY OF HURON
Accessibility Advisory Committee
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	727	-	-	-	-	0.00%
Salaries - Part Time	2	-	-	-	-	0.00%
Councillor's Remuneration	9,743	21,206	10,750	15,000	4,250	39.53%
Total Salaries	10,472	21,206	10,750	15,000	4,250	39.53%
BENEFITS						
Statutory Benefits	394	658	532	-	(532)	-100.00%
Total Benefits	540	658	532	-	(532)	-100.00%
Total Salaries and Benefits	11,011	21,864	11,282	15,000	3,718	32.96%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	3,048	6,095	-	-	-	0.00%
Total Equipment	3,048	6,095	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	32,000	37,000	5,000	15.63%
Insurance	783	800	800	900	100	12.50%
Printing (External)	-	-	600	600	-	0.00%
Miscellaneous Services	586	-	-	-	-	0.00%
Total Purchased Service	1,369	800	33,400	38,500	5,100	15.27%
OPERATIONAL						
Advertising	1,359	-	300	-	(300)	-100.00%
Miscellaneous Admin.	-	-	2,000	-	(2,000)	-100.00%
Office Expense	-	-	200	-	(200)	-100.00%
Postage/Courier	-	-	100	-	(100)	-100.00%
Travel/Meals	284	-	1,500	1,500	-	0.00%
Total Operational	1,643	-	4,100	1,500	(2,600)	-63.41%
PROGRAM						
Miscellaneous Program	4,243	-	16,250	11,000	(5,250)	-32.31%
Total Program	4,243	-	16,250	11,000	(5,250)	-32.31%
TOTAL EXPENDITURES	21,314	28,760	65,032	66,000	968	1.49%

COUNTY OF HURON
Accessibility Advisory Committee
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	21,314	28,760	65,032	66,000	968	1.49%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	21,314	28,760	65,032	66,000	968	1.49%



COUNTY OF HURON
2020 BUDGET

FINANCE

Corporation of the County of Huron

Finance Department

2020 Budget

The Treasurer's position is mandated by the Municipal Act, 2001 section 286(1): A municipality shall appoint a treasurer who is responsible for handling all of the financial affairs of the municipality on behalf of and in the manner directed by the council of the municipality.

This position is not able to fulfill this mandate without the team in the Treasury department. The Treasury Department serves both needs of Council and the needs of the other departments within the County.

The Treasury department serves Council by:

- Assuring the protection of the County's assets by having adequate internal controls in place and that these controls are adhered to.
- Providing Council with information with respect to the financial affairs of the municipality as it requires or requests
- Co-ordinating, analyzing and presenting a consolidated budget that provides the basis to identify the levy requirement and provide Council with a benchmark for the activities in the year
- Ensuring compliance with legislative and regulatory guidelines related to financial controls and reporting
- Achieving an unqualified audit opinion on the County's corporate financial statements each year
- Providing appropriate insurance claims management and risk management to protect the County's assets and personnel

The Treasury department serves the other County departments by:

- Preparing reports for the various programs to assist in obtaining Ministry grants and funding
- Assisting in interpretation of policy and internal controls
- Ensuring accuracy and reliability in pay and compensation systems
- Providing analysis of the financial information
- Providing assistance in preparing of departments budgets and financial statements
- Ensuring the correct recording of costs and liabilities to ensure the accuracy of the financial system and records

The budget being presented is in full compliance with PSAB. Capital requirements are budgeted separate from the operational costs. Depreciation is budgeted as an operational cost. The levy raised to fund depreciation is used for the cost of replacing and upgrading those capital assets.

Third Party Recoveries

Other departments within the County receive funding from the various Ministries. Most grants allow a portion of the funding be used for overhead or administration piece. Because the financial piece of the County is within the Treasury department, Treasury recover its services from the other departments for the service. There is an overall reduction of \$33,503 in recoveries from other departments, primarily as a result of the \$45,000 no longer being charged to the Health Unit for payroll and finance support.

Salaries and Benefits

Salaries and benefits are calculated on an employee by employee basis. Annual grid movements are calculated.

Salaries are \$27,494 higher than the previous year. These changes are a result of the budgeted 1.5% Non-union pay increase for 2020 and staff grid movements. There are no changes being proposed for 2020.

Equipment

These expenditures consist of rental of office equipment and repairs for computers and replacement of minor equipment. These costs are consistent with 2019.

Purchased Services

These expenditures include audit, insurance and consulting. This group of costs increased by \$2,475.

Operational

Operational expenditures are costs incurred so that the Treasury department can function. This includes office expense, staff travel, training, postage and depreciation etc. There is a decrease in the budget of \$13,427 for 2020. This is due to a decrease in postage and staff training costs.

Capital Budget

The capital budget request is for the scheduled replacement of 2 computers and office furniture. The total costs are \$7,000.

Summary

Overall, the net change in the Treasury budget is an increase of \$49,072 or 6.01%.

Organization

Treasurer and Director Corporate Services
Manager of Financial Services & Deputy Treasurer
Senior Accountant
Junior Accountant (2)
Payroll Administrator
Accounts Payable Clerk
Accounts Receivable Clerk/Receptionist
Finance and Payroll Clerk

County of Huron
Corporate
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Treasury							
Computers (2)					\$ 4,000		
Furniture/Chairs					\$ 3,000		
TOTAL TREASURY					\$ 7,000		
CAO/Clerk							
Computers (3)					\$ 6,000		
Furniture/Chairs					\$ 2,000		
TOTAL CAO/CLERK					\$ 8,000		
Council							
Corporate							
Asset Management Software					\$ 60,000	60,000	Reserve Carryforward
TOTAL CAPITAL FUNDING REQUEST					\$ 77,000		
LESS: DEPRECIATION					\$ (9,341)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 67,659		

COUNTY OF HURON

Treasury

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fees/Licenses	25	-	-	-	-	0.00%
Intra County Recoveries	230,657	229,342	229,342	195,839	(33,503)	-14.61%
Third Party Recoveries	481	68	-	-	-	0.00%
Total Other Revenue	231,163	229,410	229,342	195,839	(33,503)	-14.61%
TOTAL REVENUE	231,163	229,410	229,342	195,839	(33,503)	-14.61%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	590,859	627,215	656,500	690,411	33,911	5.17%
Salaries - Part Time	53,261	31,171	56,900	43,750	(13,150)	-23.11%
Salaries - Time Off in Lieu Owing	(577)	-	-	-	-	0.00%
Total Salaries	643,543	658,387	713,400	734,161	20,761	2.91%
BENEFITS						
Statutory Benefits	41,609	46,784	49,500	51,915	2,415	4.88%
Extended Benefits	38,241	45,835	49,000	50,642	1,642	3.35%
OMERS	65,275	64,853	75,500	78,176	2,676	3.54%
Total Benefits	145,126	157,471	174,000	180,733	6,733	3.87%
Total Salaries and Benefits	788,669	815,858	887,400	914,894	27,494	3.10%
EQUIPMENT						
Equipment Rentals/Leases	4,545	4,333	5,040	5,040	-	0.00%
Equipment Repairs & Maint.	-	-	2,000	1,500	(500)	-25.00%
Equipment Replacement New (under \$1,000)	-	871	-	-	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Total Equipment	4,545	5,204	7,040	6,540	(500)	-7.10%
PURCHASED SERVICE						
Audit	8,651	7,397	9,075	10,150	1,075	11.85%
Consulting/Professional Fees	10,414	146	23,500	25,500	2,000	8.51%
Insurance	3,329	3,500	3,500	4,100	600	17.14%
Occupational Accident Insurance	837	2,407	950	2,000	1,050	110.53%
Legal Fees	6,104	950	1,000	1,000	-	0.00%

COUNTY OF HURON
Treasury
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Printing (External)	-	-	3,250	1,000	(2,250)	-69.23%
Total Purchased Service	29,699	14,519	41,395	43,870	2,475	5.98%
OPERATIONAL						
Advertising	-	-	500	500	-	0.00%
Associations/Memberships	4,505	5,157	7,900	6,650	(1,250)	-15.82%
Bank Charges	25	33	200	200	-	0.00%
Conventions/Conferences	6,346	5,972	10,425	10,425	-	0.00%
Office Expense	10,582	9,819	10,500	10,500	-	0.00%
Postage/Courier	10,538	3,207	12,500	7,200	(5,300)	-42.40%
Publications & Subscriptions	1,964	2,233	3,000	3,000	-	0.00%
Rent	36,240	36,240	36,240	36,240	-	0.00%
Staff Training	6,400	2,452	12,100	7,000	(5,100)	-42.15%
Telecommunications	2,894	2,951	5,000	3,500	(1,500)	-30.00%
Travel/Meals	7,043	2,066	5,300	4,550	(750)	-14.15%
Depreciation - Capital Assets	5,623	6,247	5,600	6,073	473	8.45%
Total Operational	92,159	76,378	109,265	95,838	(13,427)	-12.29%
TOTAL EXPENDITURES	915,071	911,960	1,045,100	1,061,142	16,042	1.53%
(SURPLUS)/DEFICIT - ACCRUAL	683,908	682,550	815,758	865,303	49,545	6.07%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(5,600)	(6,073)	(473)	8.45%
Add Capital Asset Expenditures			7,000	7,000	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	683,908	682,550	817,158	866,230	49,072	6.01%



COUNTY OF HURON
2020 BUDGET

Business Technology Solutions

Corporation of the County of Huron
Corporate Services Department
(BTS) Business Technology Solutions Division
2020 Budget

Background:

The Business Technology Solutions (BTS) Division budget includes 3 sub-budgets: IT, GIS (Geographic Information System), and 9-1-1.

BTS uses a modified zero-based budgeting approach where major budget lines are built up from zero based on the expected needs for the coming year. Each budget line item has detailed information supporting the figures, which are available to review upon request.

2019 Highlights:

- Deployed the New Centralized Telephone System
 - Departmental Site migrations - Complete
 - Decommissioning old telephone systems – In Progress
 - Reduced the number of copper lines – saved recurring costs
- Remote Access Pilot launch – Social Services Department Staff provided remote access
- Developed new and updated existing policies through the Information Governance Steering Committee, TIM Committee and SMT - Ongoing
- Successfully delivered 12 projects to the business (at the time of writing this report)
- Responded to approx. 2200 IT Help Tickets from staff for IT and GIS services
- Processed approx. 70 IT Purchase Orders on behalf of corporate departments
- Developed in-house and launched the new Museum Kiosk Application
- Ongoing implementation of Watsec security audit – disabling protocols, securing credentials, etc.
- Security Incidents outbreak remediation – reimaging of over 30 plus computers on zero day outbreak
- Completed GIS Review
- WebGIS municipal training and feedback session
- NG911 progression (initiate conversion to NG911)
- Initiated Corporate Security Awareness campaign for the staff - Ongoing
- Connected 3 new staffed sites with the County Network
- Connected 4 new unstaffed sites with the County Network for video surveillance
- Supported emergency services move and refreshed all Paramedic computer systems
- Administrative Tools upgrade – Microsoft System Center Phase II - in progress
- Re-negotiated Bell Wireless contract (Mobile Phones) for additional value
- Launched an automated Corporate project intake tool/process
- Completed Information Classification and Privacy Impact Assessment for seven applications, mainly:
 - Connect Texting (A Communication Application for Social Services Department)
 - Info Keeper (Record Management Application for the Corporate Records)
 - Lynda / LinkedIn Learning (Technology Team - Training Resource)
 - ProProfs (Corporate Project Management Application)
 - RMS Rave Alert (County Emergency Notification Application)
 - Synergy (A Food Inventory Tool for Homes for the Aged)
 - Zoom Pro (Video Conferencing Tool for the Corporation)

Work Plan

BTS ensures that corporate systems, business applications and mission critical services are readily available and reliable. BTS Division partners with County departments to provide technical leadership, consultation and solution based services encouraging collaboration across the corporation. IT is involved with ongoing and planned projects including software and application implementation, new build and

renovations, web and social media development, training, technology purchases, and ongoing advancements in technology.

Work for the coming year 2020 includes (not limited to):

- Migration of Novus Agenda to the Cloud Systems
- Upgrade of the ECM Application – Laserfiche
 - o Digitization Project
 - o Secure file sharing
- Continue bringing new policies to address the known information security gaps and establish required controls
- Broadband project
- Migrating from the legacy systems and continue decommissioning older systems
- Corporate Information Security Project – Continued
 - o Remote Access for Departments – Phased
 - o Network Security Audit
- Facilitate prioritization of 47 IT projects for 2020
Launch selected ERP/ECM business processes in collaboration with business units (Treasury and Clerk’s Office) and the TIM – Ongoing
- Continue providing strategic solutions for technical services and capacity management including (but not limited to): data integrity, data security, data privacy, database development, network storage, back-up systems, and systems support
- Continue with 35-40 HR schedule for some BTS staff on voluntary basis to increase available staff hours to the business departments

Both the IT and GIS operating sub-budgets are funded from the County levy, with reduced recoveries from the Huron Perth Public Health and regular recoveries from EMS for the services delivered.

Staff

Status	Hours	2019 FTE	# Positions	2020 FTE Additions/Reductions	Total 2019 FTE
Regular	Full-time	11 IT <u>6</u> GIS/911 17	17	0.0	17.0
Occasional (students)	Full-time/Part-time	0.4 IT <u>1.0</u> GIS 1.4	2	0.0	1.4
Total		18.4	19	0.0	18.4

BUDGET IMPACTS

Overall costs have been moderated by controlling operating expenses where possible, and by securing funding from Emergency Services and from Huron Perth Public Health post-merger. The attached budget would accommodate the core functions of the department, Shared technology infrastructure Services and priority projects for the coming year. The overall levy increase is \$154,184 which is directly attributed to the lost funding from the Health Unit merging with Perth County of \$169,000.

County of Huron
Information Technology
Total Capital Requirements
For the year ending December 31, 2019

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Enterprise Phone System	Equipment > \$1000	Asset Maintenance/Replacement	High	Handsets, additional hardware requirements	1,000		
Network Infrastructure Devices	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	Asset refresh - WAPs,	25,500		
Network Infrastructure Hardware	Equipment > \$1000	Growth Related Need & Asset Maintenance/Replacement	High	Asset refresh - servers, SAN,	25,500		
Furniture	Equipment > \$1000		Medium	New desks	8,000		
Multi-Factor Authentication (MFA) Solution	Equipment > \$1000	Information/Data Security	High	To help authenticate with multifactors and reduce identity fraud risk	4,478	4,478	2019 Carryforward
SIEM (Security Information and Event Management) Solution	Equipment > \$1000	Information/Data Security	High	To provide real-time analysis of security alerts generated by applications and network devices. Security logs and report generation.	15,000	15,000	2019 Carryforward
Research & Development	Equipment > \$1000	Growth Related Need	High	Various technology items	3,000	3,000	2019 Carryforward
Staff Workstations Hardware	Equipment > \$1000	Asset Maintenance/Replacement	High	IT staff - Lifecycle Renewal	6,100	4,183	\$4183 - 2019 CarryForward
Licenses for Remote Support	Software > \$1000	Growth Related Need	High	Software - Remote Support	5,000	5,000	2019 Carryforward
					93,578		
911 Capital							
					0		
GIS Capital							
Staff Workstations	Equipment > \$1000	Asset Maintenance/Replacement	High	GIS/911 Staff - Lifecycle Replacement	2,500	2500	2019 Carryforward
Adobe Pro Licenses		Software > \$1000	High		1050	1050	2019 Carryforward
					3,550		
TOTAL CAPITAL FUNDING REQUEST					97,128	35,211	
LESS: DEPRECIATION					(61,917)		
NET CAPITAL FUNDING REQUIREMENTS					35,211		

COUNTY OF HURON
Information Technology - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	221,101	223,742	241,740	239,823	(1,917)	-0.79%
Corp Service Allocation Recoveries	169,229	169,229	169,229	-	(169,229)	-100.00%
Third Party Recoveries	131	450	-	22,176	22,176	0.00%
Total Other Revenue	390,461	393,421	410,969	261,999	(148,970)	-36.25%
TOTAL REVENUE	390,461	393,421	410,969	261,999	(148,970)	-36.25%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,099,504	1,153,582	1,373,931	1,400,414	26,483	1.93%
Salaries - Part Time	65,803	42,397	53,757	54,665	908	1.69%
Total Salaries	1,164,146	1,195,979	1,427,688	1,455,079	27,391	1.92%
BENEFITS						
Statutory Benefits	79,024	92,882	96,452	99,967	3,515	3.64%
Extended Benefits	85,165	93,479	115,309	117,342	2,033	1.76%
OMERS	119,113	123,295	145,962	147,731	1,769	1.21%
Total Benefits	283,302	309,656	357,723	365,040	7,317	2.05%
Total Salaries and Benefits	1,447,448	1,505,636	1,785,411	1,820,119	34,708	1.94%
EQUIPMENT						
Equipment Repairs & Maint.	1,862	(6,398)	30,560	33,825	3,265	10.68%
Equipment Replacement New (under \$1,000)	55,327	39,651	70,700	70,700	-	0.00%
Small Tools/Equipment	1,924	927	3,000	3,000	-	0.00%
Software	85,392	2,308	61,094	65,040	3,946	6.46%
Total Equipment	144,506	36,487	165,354	172,565	7,211	4.36%
PURCHASED SERVICE						
Consulting/Professional Fees	48,402	66,574	111,500	107,962	(3,538)	-3.17%
Insurance	5,092	5,400	5,400	6,400	1,000	18.52%
Intra County Purchases	-	-	-	-	-	0.00%
Legal Fees	5,681	1,482	-	1,000	1,000	0.00%
Maintenance Contracts	52,969	106,957	105,621	107,021	1,400	1.33%
Printing (External)	378	-	1,400	1,400	-	0.00%

COUNTY OF HURON
Information Technology - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	112,522	180,413	223,921	223,783	(138)	-0.06%
OPERATIONAL						
Advertising	-	-	500	-	(500)	-100.00%
Associations/Memberships	2,471	1,723	3,529	1,849	(1,680)	-47.61%
Conventions/Conferences	11,440	5,782	9,700	18,200	8,500	87.63%
Internet	82,900	88,928	110,793	111,441	648	0.58%
Office Expense	4,665	756	3,918	4,918	1,000	25.52%
Postage/Courier	1,222	859	1,125	1,025	(100)	-8.89%
Publications & Subscriptions	813	6,716	5,650	5,650	-	0.00%
Rent	28,662	28,662	28,357	28,357	-	0.00%
Staff Training	5,698	9,576	20,500	15,300	(5,200)	-25.37%
Telecommunications	7,074	7,524	9,775	9,425	(350)	-3.58%
Travel/Meals	9,707	7,735	8,500	8,500	-	0.00%
Depreciation - Capital Assets	92,530	87,037	76,200	77,315	1,115	1.46%
Total Operational	247,181	245,297	278,547	281,980	3,433	1.23%
PROGRAM						
Miscellaneous Program	-	-	-	-	-	0.00%
Total Program	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,951,657	1,967,833	2,453,233	2,498,447	45,214	1.84%
(SURPLUS)/DEFICIT - ACCRUAL	1,561,196	1,574,413	2,042,264	2,236,448	194,184	9.51%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(75,650)	(61,917)	13,733	-18.15%
Add Capital Asset Expenditures			107,650	97,128	(10,522)	-9.77%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(32,000)	(75,211)	(43,211)	135.03%
TOTAL COUNTY LEVY	1,561,196	1,574,413	2,042,264	2,196,448	154,184	7.55%

COUNTY OF HURON
Information Technology
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	221,003	223,742	223,740	239,823	16,083	7.19%
Corp Service Allocation Recoveries	169,229	169,229	169,229	-	(169,229)	-100.00%
Third Party Recoveries	-	-	-	22,176	22,176	0.00%
Total Other Revenue	390,232	392,971	392,969	261,999	(130,970)	-33.33%
TOTAL REVENUE	390,232	392,971	392,969	261,999	(130,970)	-33.33%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	849,336	904,879	946,031	977,810	31,779	3.36%
Salaries - Part Time	9,471	15,305	11,757	11,952	195	1.66%
Salaries - Time Off in Lieu Owing	(1,161)	-	-	-	-	0.00%
Total Salaries	857,646	920,184	957,788	989,762	31,974	3.34%
BENEFITS						
Statutory Benefits	56,225	69,214	61,820	64,368	2,548	4.12%
Extended Benefits	62,428	72,740	76,409	78,273	1,864	2.44%
OMERS	94,191	98,944	102,762	105,739	2,977	2.90%
Total Benefits	212,843	240,898	240,991	248,380	7,389	3.07%
Total Salaries and Benefits	1,070,489	1,161,082	1,198,779	1,238,142	39,363	3.28%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	1,862	(6,398)	28,060	31,325	3,265	11.64%
Equipment Replacement New (under \$1,000)	4,390	1,310	4,700	4,700	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	1,924	927	3,000	3,000	-	0.00%
Software	70,807	2,308	59,094	65,040	5,946	10.06%
Total Equipment	78,983	(1,854)	94,854	104,065	9,211	9.71%
PURCHASED SERVICE						
Consulting/Professional Fees	23,854	21,669	75,000	45,000	(30,000)	-40.00%
Insurance	5,092	5,400	5,400	6,400	1,000	18.52%
Occupational Accident Insurance	-	-	-	-	-	0.00%

COUNTY OF HURON
Information Technology
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	-	-	-	-	-	0.00%
Corporate Service Allocations	-	-	-	-	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	5,681	1,482	-	1,000	1,000	0.00%
Maintenance Contracts	23,579	44,869	47,719	49,119	1,400	2.93%
Printing (External)	284	-	700	700	-	0.00%
Total Purchased Service	58,489	73,419	128,819	102,219	(26,600)	-20.65%
OPERATIONAL						
Advertising	-	-	500	-	(500)	-100.00%
Associations/Memberships	454	980	769	769	-	0.00%
Conventions/Conferences	4,257	3,297	6,000	7,000	1,000	16.67%
Internet	82,900	88,928	110,793	111,441	648	0.58%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	1,681	388	1,918	2,918	1,000	52.14%
Postage/Courier	38	11	25	25	-	0.00%
Publications & Subscriptions	813	6,716	5,650	5,650	-	0.00%
Rent	22,625	22,625	22,320	22,320	-	0.00%
Staff Training	5,531	4,668	11,000	10,800	(200)	-1.82%
Telecommunications	7,021	7,460	8,515	8,225	(290)	-3.41%
Travel/Meals	7,294	6,703	6,500	6,500	-	0.00%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	92,530	87,037	76,200	77,315	1,115	1.46%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	225,143	228,814	250,190	252,963	2,773	1.11%
PROGRAM						
Miscellaneous Program	-	-	-	-	-	0.00%
Total Program	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	1,433,104	1,461,462	1,672,642	1,697,389	24,747	1.48%
(SURPLUS)/DEFICIT - ACCRUAL	1,042,872	1,068,491	1,279,673	1,435,390	155,717	12.17%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(76,200)	(77,315)	(1,115)	1.46%
Add Capital Asset Expenditures			104,100	93,578	(10,522)	-10.11%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,042,872	1,068,491	1,307,573	1,451,653	144,080	11.02%

COUNTY OF HURON
Information Technology - GIS
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	98	-	18,000	-	(18,000)	-100.00%
Third Party Recoveries	76	436	-	-	-	0.00%
Total Other Revenue	174	436	18,000	-	(18,000)	-100.00%
TOTAL REVENUE	174	436	18,000	-	(18,000)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	250,167	248,703	357,100	352,625	(4,475)	-1.25%
Salaries - Part Time	56,333	27,092	42,000	42,713	713	1.70%
Total Salaries	306,500	275,795	399,100	395,338	(3,762)	-0.94%
BENEFITS						
Statutory Benefits	22,787	23,668	29,400	30,211	811	2.76%
Extended Benefits	22,098	20,739	32,400	32,582	182	0.56%
OMERS	24,922	24,352	36,000	35,141	(859)	-2.39%
Total Benefits	69,807	68,758	97,800	97,934	134	0.14%
Total Salaries and Benefits	376,307	344,553	496,900	493,272	(3,628)	-0.73%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	2,500	2,500	-	0.00%
Equipment Replacement New (under \$1,000)	19	-	1,000	1,000	-	0.00%
Software	14,586	-	2,000	-	(2,000)	-100.00%
Total Equipment	14,604	-	5,500	3,500	(2,000)	-36.36%
PURCHASED SERVICE						
Consulting/Professional Fees	627	20,560	12,000	34,450	22,450	187.08%
Intra County Purchases	-	-	-	-	-	0.00%
Maintenance Contracts	29,390	62,088	57,902	57,902	-	0.00%
Printing (External)	94	-	700	700	-	0.00%
Total Purchased Service	30,111	82,649	70,602	93,052	22,450	31.80%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%

COUNTY OF HURON
Information Technology - GIS
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Associations/Memberships	1,653	743	2,500	820	(1,680)	-67.20%
Conventions/Conferences	6,585	2,485	3,500	11,000	7,500	214.29%
Internet	-	-	-	-	-	0.00%
Office Expense	2,984	367	2,000	2,000	-	0.00%
Postage/Courier	83	-	100	-	(100)	-100.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	3,728	4,908	8,500	3,500	(5,000)	-58.82%
Telecommunications	15	64	660	600	(60)	-9.09%
Travel/Meals	1,704	1,032	1,000	1,000	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	22,789	15,636	24,297	24,957	660	2.72%
TOTAL EXPENDITURES	443,812	442,837	597,299	614,781	17,482	2.93%
(SURPLUS)/DEFICIT - ACCRUAL	443,638	442,401	579,299	614,781	35,482	6.12%
LEVY BASED ADJUSTMENTS						
Less Depreciation			-	-	-	0.00%
Add Capital Asset Expenditures			3,550	3,550	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	443,638	442,401	582,849	618,331	35,482	6.09%

COUNTY OF HURON

911

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Third Party Recoveries	55	13	-	-	-	0.00%
Total Other Revenue	55	13	-	-	-	0.00%
TOTAL REVENUE	55	13	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	0	-	70,800	69,979	(821)	-1.16%
Total Salaries	0	-	70,800	69,979	(821)	-1.16%
BENEFITS						
Statutory Benefits	12	-	5,232	5,388	156	2.98%
Extended Benefits	639	-	6,500	6,487	(13)	-0.20%
OMERS	0	-	7,200	6,851	(349)	-4.85%
Total Benefits	652	-	18,932	18,726	(206)	-1.09%
Total Salaries and Benefits	652	-	89,732	88,705	(1,027)	-1.14%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	50,919	38,341	65,000	65,000	-	0.00%
Total Equipment	50,919	38,341	65,000	65,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	23,921	24,345	24,500	28,512	4,012	16.38%
Total Purchased Service	23,921	24,345	24,500	28,512	4,012	16.38%
OPERATIONAL						
Associations/Memberships	365	-	260	260	-	0.00%
Conventions/Conferences	598	-	200	200	-	0.00%
Postage/Courier	1,101	847	1,000	1,000	-	0.00%
Staff Training	(3,562)	-	1,000	1,000	-	0.00%
Telecommunications	38	-	600	600	-	0.00%
Travel/Meals	708	-	1,000	1,000	-	0.00%
Total Operational	(752)	847	4,060	4,060	-	0.00%

COUNTY OF HURON

911

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL EXPENDITURES	74,741	63,534	183,292	186,277	2,985	1.63%
(SURPLUS)/DEFICIT - ACCRUAL	74,686	63,520	183,292	186,277	2,985	1.63%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures			-	-	-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	74,686	63,520	183,292	186,277	2,985	1.63%



COUNTY OF HURON
2020 BUDGET

COURT SERVICES - PROVINCIAL
OFFENCES

CORPORATION OF THE COUNTY OF HURON

2020 BUDGET

HURON COUNTY COURT SERVICES – PROVINCIAL OFFENCES

The Provincial Offences budget is comprised of all costs relating to the administration, adjudication, and prosecution of charges laid under Parts I, II, III of the Provincial Offences Act. Acts which fall under POA include some of the following: Highway Traffic Act, Liquor Licence Act, The Cannabis Licence Act, The Cannabis Control Act, Trespass to Property Act and Compulsory Automobile Insurance Act. Other charges under Provincial Offences jurisdiction include contraventions to municipal by-laws and minor federal statutes such as Fish and Game.

2020 Budget Changes

Salaries and Benefits

Salaries and Benefits are increasing by \$4843 or 1.85%, primarily due to the annual increase for staff. Staffing compliment is not expected to change for 2020.

Total approved Full Time Equivalent –3.0. There are 2.0 full time staff and 2 casual staff for court reporting and office backfill.

Purchased Service

The bulk of the consulting fees relate to the collection agency commissions being charged for POA collections. The agency charges a 32% commission, however, this cost is passed on to the debtor, and collected along with the fine amount. Therefore, the net impact to the County for collections is 1.76% due to the non-rebate able portion of the HST on the collection agency commission. Based on the current collection results, we have increased the agency commission to reflect actuals.

Overall, purchased service costs are expected to decrease by \$753. This is based on projections from 2020 costs.

Operational

Operational expenditures are those expenditures that occur in most program areas in order to be able to function. The expenses include office expense, staff travel and meals, training, publications, postage, etc.

Program

The program items relate to non-discretionary expenditures such as monitoring and enforcement fees, prosecution, adjudication and ICON usage. For example, the County must pay \$1.95 for every charge entered in ICON. The Victim Fine Surcharge, Dedicated Fines, and Fines – Other Court Areas relate to monies the

County collects on behalf of the province and other municipal courts. Each dollar collected on behalf of another court is reflected as revenue in the County's ledger, with the corresponding expense. The net impact is zero.

With the decrease in charges programming costs are expected to decrease. However, this is a number that we have little control over and is based on the actual volumes, payment activity and court time for 2020.

Revenue

POA revenue is difficult to accurately forecast as the County has limited control in the process. Budgets are being adjusted downward based on current results. Some variables impacting fine revenue are the number of charges being issued across the County, court rulings, and the success of the collection agency.

Capital Budget

Capital assets being requested in 2020 relate to cycle replacement of the staff and courtroom computers.

Summary

The net revenue estimate to the County Levy on a year over year basis is a decrease in net revenue of \$54,040 to \$184,382.

County of Huron
Provincial Offences
Total Capital Requirements
For the year ending December 31, 2020

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Provincial Offences							
Computer Replacements					4,000		
TOTAL POA					\$ 4,000		
TOTAL CAPITAL FUNDING REQUEST					\$ 4,000		
LESS: DEPRECIATION							
NET CAPITAL FUNDING REQUIREMENTS					\$ 4,000		

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fines	951,289	832,924	950,000	885,000	(65,000)	-6.84%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	951,289	832,924	950,000	885,000	(65,000)	-6.84%
TOTAL REVENUE	951,289	832,924	950,000	885,000	(65,000)	-6.84%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	155,988	150,965	156,600	159,723	3,123	1.99%
Salaries - Part Time	25,883	21,925	58,500	59,219	719	1.23%
Salaries - Time Off in Lieu Owing	(363)	-	-	-	-	0.00%
Total Salaries	181,508	172,890	215,100	218,942	3,842	1.79%
BENEFITS						
Statutory Benefits	12,445	13,041	16,100	16,679	579	3.60%
Extended Benefits	10,386	10,999	13,500	13,834	334	2.47%
OMERS	18,265	17,453	16,500	16,588	88	0.53%
Total Benefits	41,097	41,492	46,100	47,101	1,001	2.17%
Total Salaries and Benefits	222,605	214,382	261,200	266,043	4,843	1.85%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	800	800	-	0.00%
Equipment Replacement New (under \$1,000)	886	-	2,500	2,500	-	0.00%
Total Equipment	886	-	3,300	3,300	-	0.00%
PURCHASED SERVICE						
Audit	1,194	1,021	1,253	1,400	147	11.73%
Consulting/Professional Fees	51,474	53,238	50,000	50,000	-	0.00%
Insurance	1,665	1,800	1,800	2,100	300	16.67%
Occupational Accident Insurance	-	-	550	550	-	0.00%
Legal Fees	24,533	26,370	35,000	35,000	-	0.00%
Maintenance Contracts	-	-	-	-	-	0.00%
Printing (External)	5,276	1,090	10,000	10,000	-	0.00%
Miscellaneous Services	-	-	1,200	-	(1,200)	-100.00%

COUNTY OF HURON
Provincial Offences Administration
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	84,141	83,519	99,803	99,050	(753)	-0.75%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	407	533	1,000	1,000	-	0.00%
Bank Charges	16,438	15,212	16,000	16,000	-	0.00%
Conventions/Conferences	1,147	1,633	3,125	3,125	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	3,483	2,646	4,000	4,000	-	0.00%
Postage/Courier	1,970	1,571	2,500	2,500	-	0.00%
Publications & Subscriptions	1,089	1,412	950	1,200	250	26.32%
Receivable Write Off	51,262	-	-	-	-	0.00%
Rent	5,200	5,200	5,200	5,200	-	0.00%
Staff Training	559	-	1,200	1,200	-	0.00%
Telecommunications	2,154	2,127	3,200	3,200	-	0.00%
Travel/Meals	947	834	1,250	1,250	-	0.00%
Depreciation - Capital Assets	3,712	3,714	3,800	2,661	(1,139)	-29.97%
Total Operational	88,369	34,882	42,225	41,336	(889)	-2.11%
PROGRAM						
Adjudication	35,328	32,220	45,000	45,000	-	0.00%
Dedicated Fines	28,777	18,747	27,500	25,000	(2,500)	-9.09%
Fines - Other Court Areas	62,025	43,838	75,000	65,000	(10,000)	-13.33%
ICON Charges	9,867	8,939	12,000	9,500	(2,500)	-20.83%
Provincial Administration Chgs	4,596	4,596	4,600	4,800	200	4.35%
Victim Fine Surcharge	116,333	111,885	140,000	140,000	-	0.00%
Witness Fees	38	60	250	250	-	0.00%
Total Program	256,963	220,285	304,350	289,550	(14,800)	-4.86%
TOTAL EXPENDITURES	652,964	553,068	710,878	699,279	(11,599)	-1.63%
(SURPLUS)/DEFICIT - ACCRUAL	(298,325)	(279,856)	(239,122)	(185,721)	53,401	-22.33%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(3,800)	(2,661)	1,139	-29.97%
Add Capital Asset Expenditures			4,500	4,000	(500)	-11.11%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(298,325)	(279,856)	(238,422)	(184,382)	54,040	-22.67%



COUNTY OF HURON
2020 BUDGET

Human Resources

CORPORATION OF THE COUNTY OF HURON

2020 BUDGET

HUMAN RESOURCES DEPARTMENT

The Human Resources Team supports over 630 full, part-time, casual and seasonal staff across the County's 13 departments. The Team consists of 5 Human Resources professionals who are responsible for all areas of Human Resources Management to include recruitment and selection, onboarding, training and development, labour relations, job evaluation, pay equity, compensation to include employee group benefits, organizational development and change management, employee engagement, leadership development, health and safety to include mental health in the workplace, WSIB and return to work programs, human resources information system software and all human resources policies, procedures and practices.

The Human Resources Team also has the responsibility for ensuring that the County of Huron is compliant with all relevant legislation. The Human Resources Team serves to negotiate and administer seven collective agreements with accompanying provincial union representatives as well as all employment policies, salaries and benefits with the non-union employees.

The Human Resources Team leads with values to include respect, integrity, honesty, inclusiveness, understanding, trust and excellence.

2020 Budget Changes

Revenue

As a result of the Huron County and Perth District Health Unit amalgamation, we will experience a decrease of \$39,022 in our Intra County Recoveries.

Salaries

The 2020 HR Salary and Benefits line has decreased by \$17,135 bringing the total budgeted amount to \$570,688. This decrease is a result of a maternity leave scheduled for mid-year, while still accounting for the budgeted 1.5% non-union pay increase for 2020.

Purchased Services

Consulting/Professional Fees has decreased by \$3,325 partially due to fewer union contracts being negotiated in 2020 and the cancellation of HR Downloads.

Operational

Corporate wide Staff Training has remained the same \$60,750 as was budgeted in 2019. This includes our Management and Leadership series which is fully funded through the HR budget for all departments county wide. Other training needs are first aid, and mandated training such as AODA (Accessibility for Ontarians with Disability Act), and health and safety. Our Safety and Wellness Supervisor will continue to be engaged in Mental Health/Mindful certification training to help support our psychologically healthy and safe workplace initiative. We are continuing to partner with Thomas International using both recruitment and leadership tools as an additional resource for staff moving through the talent pipeline as well as provide additional resources for any areas of performance improvement.

Conventions / Conferences has been decreased by \$5,300 due to HR staff taking relevant HR courses versus attending conferences which also saves on travel and meal expenses. We will continue to attend the Ontario Municipal Human Resources Association's spring and fall conference. This conference is specific to municipal leaders and is a valuable networking and learning opportunity.

Human Resources Information System software project has been carried forward from 2019's budget and it is dependent on the Enterprise Content Management project. It is of crucial importance that the HRIS software work seamlessly with the ECM software. This will assist in service improvements by reducing duplication of work, tracking of employee information, reporting and improved efficiencies.

Summary

The total Human Resources budget is projected to increase by \$17,276 to \$657,866 for the 2020 budget year, or an increase of 2.7%.

Organization:

- Director of Human Resources
- Senior Manager of Human Resources
- Safety & Wellness Supervisor
- Total Rewards Advisor
- Talent Acquisition Specialist

County of Huron
Human Resources
Total Capital Requirements
For the year ending December 31, 2020

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
HRIS					38,000.00	Carryforward	
TOTAL CAPITAL FUNDING REQUEST					38,000	-	
LESS: DEPRECIATION					(4,408)		
NET CAPITAL FUNDING REQUIREMENTS					33,592		

COUNTY OF HURON
Human Resources
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	143,259	155,488	155,488	116,466	(39,022)	-25.10%
Third Party Recoveries	390	243	2,000	2,000	-	0.00%
Total Other Revenue	143,649	155,731	157,488	118,466	(39,022)	-24.78%
TOTAL REVENUE	143,649	155,731	157,488	118,466	(39,022)	-24.78%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	412,863	395,526	466,187	412,885	(53,302)	-11.43%
Salaries - Part Time	-	-	-	34,636	34,636	0.00%
Salaries - Time Off in Lieu Owing	(153)	-	-	-	-	0.00%
Total Salaries	412,710	395,526	466,187	447,521	(18,666)	-4.00%
BENEFITS						
Statutory Benefits	26,275	28,754	32,318	31,057	(1,261)	-3.90%
Extended Benefits	30,737	31,825	40,005	44,608	4,603	11.51%
OMERS	44,706	43,370	49,292	47,482	(1,811)	-3.67%
Total Benefits	101,718	103,948	121,616	123,147	1,531	1.26%
Total Salaries and Benefits	514,428	499,474	587,803	570,668	(17,135)	-2.92%
EQUIPMENT						
Equipment Rentals/Leases	1,642	1,687	1,680	1,815	135	8.04%
Equipment Repairs & Maint.	-	157	300	300	-	0.00%
Equipment Replacement New (under \$1,000)	837	2,544	1,000	1,000	-	0.00%
Small Tools/Equipment	65	176	-	-	-	0.00%
Total Equipment	2,545	4,564	2,980	3,115	135	4.53%

COUNTY OF HURON

Human Resources

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Consulting/Professional Fees	24,096	7,814	34,325	31,000	(3,325)	-9.69%
Insurance	3,329	3,500	3,500	4,100	600	17.14%
Occupational Accident Insurance	837	1,151	950	1,093	143	15.00%
Intra County Purchases	-	-	1,900	-	(1,900)	-100.00%
Legal Fees	21,097	22,535	35,000	35,000	-	0.00%
Maintenance Contracts	840	-	600	600	-	0.00%
Printing (External)	370	840	1,000	1,500	500	50.00%
Miscellaneous Services	-	-	100	100	-	0.00%
Total Purchased Service	50,570	35,840	77,375	73,393	(3,983)	-5.15%
OPERATIONAL						
Advertising	-	237	500	500	-	0.00%
Associations/Memberships	2,869	3,933	3,555	3,235	(320)	-9.01%
Conventions/Conferences	6,752	5,012	16,600	11,300	(5,300)	-31.93%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	25	33	500	500	-	0.00%
Office Expense	5,008	4,578	5,500	5,500	-	0.00%
Postage/Courier	170	104	280	244	(36)	-12.86%
Publications & Subscriptions	891	1,113	1,750	1,570	(180)	-10.29%
Rent	14,400	14,400	14,400	14,400	-	0.00%
Staff Training	55,735	54,794	60,750	60,750	-	0.00%
Telecommunications	3,733	3,873	4,179	3,899	(280)	-6.70%
Travel/Meals	10,509	14,413	13,406	12,851	(555)	-4.14%
Depreciation - Capital Assets	1,707	3,254	3,300	4,408	1,108	33.58%
Total Operational	101,798	105,744	124,720	119,157	(5,563)	-4.46%
PROGRAM						
Special Events	9,146	10,454	10,000	10,000	-	0.00%
Total Program	9,146	10,454	10,000	10,000	-	0.00%
TOTAL EXPENDITURES	678,487	656,076	802,878	776,332	(26,546)	-3.31%

COUNTY OF HURON

Human Resources

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	534,838	500,346	645,390	657,866	12,476	1.93%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(3,300)		3,300	-100.00%
Add Capital Asset Expenditures			45,800	38,000	(7,800)	-17.03%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(47,300)	(38,000)	9,300	-19.66%
TOTAL COUNTY LEVY	534,838	500,346	640,590	657,866	17,276	2.70%



COUNTY OF HURON
2020 BUDGET

Public Works / Fleet / Hazardous Waste

CORPORATION OF THE COUNTY OF HURON 2020 BUDGET

PUBLIC WORKS / HIGHWAYS DEPARTMENT

BACKGROUND

The Public Works Department, including Highways and Fleet services, has a combined staff of 44 full time and 26 part time employees to maintain approximately 775 km of County Roads (including 66 km of urban streets), 263 large bridges and culverts, along with thousands of smaller culverts. As well, the Public Works Dept provides administration of Fleet vehicles & equipment and highway facilities owned by the County.

Organizationally, Highways and Fleet is represented by the following table showing the staff complement, paid hours, and expenses:

Division	Full Time Equivalent (FTE)	Annual Hours	Total Salary & Benefits
Highways	49.61	102,922	\$4,496,005
Fleet	3.95	8,216	\$ 399,756
Total	53.56	111,138	\$4,895,761

Summary of Expense Categories

Operations and Maintenance

The Maintenance/Operations and Administration component of the 2020 Public Works Budget was prepared based a review of 2019 forecasted year end expenses.

Note that the Public Works 2020 budget is now in the third year of a transformation of budget/expense tracking. Prior to 2018, Public Works budgets were published as an activity-based budget and expenses tracked at a general ledger level. The financial systems and work management systems through 2018 have been undergoing modification at a system and procedural level to ensure that all expenses are fully tracked at a high level of detail (activity/job) for day-to-day operations and project management monitoring within the work management system. Through this process, there have been improvements in the allocation of expenses and revenues and are reflecting in the preparation of the 2020 budget.

This includes some re-allocations within the budget show as variances to prior year budgets and do not indicate an increase or reduction in service levels except where explicitly noted in the commentary below.

All bridge, culvert and road sections proposed for rehabilitation in 2020 were selected based on site inspections, technical analysis, Pavement Condition Index (PCI) scores, Ontario Structure Inspection Manual (OSIM) bridge inspections, prioritization based on the optimal timing for rehabilitation and in progress of being updated in the revised Asset Management Plan.

Rural Road Renewal Program

A review of the County Road renewal program began in 2017 and has continued through 2019 that re-focus renewal of roads based on industry best practice of being driven by the current condition of pavement and base and best value investments that manage the road base, shoulder, drainage, and road surface at acceptable levels for the longest period of time at the lowest average annual cost. This approach incorporates the principals of Asset Management full life-cycle planning.

The County has been served very well with its strong history of Cold-In-Place Recycling (CIP) of surface asphalt to build-up layers of asphalt on the road as part of a phased construction strategy over a long period of time. Almost all of the County road network has now been built using this strategy with CIP providing exceptionally good results. Overall, the County road network is in very good condition with a limited number of roads in need of renewal at this time.

However, through more detailed assessments of both asphalt and granular base there is evidence that shows a more holistic approach to Pavement Management is needed to address an aging road base and layers of asphalt. This approach follows industry best practices that include rehabilitation of the road base as well as pavement preservation methods to additionally protect good pavements to further extend the life of road surfaces. The objective is to apply the highest value treatment to a road in the form of preservation or renewal that achieves the lowest total life cycle cost. In some cases, these are inexpensive surface treatments to protect the surface asphalt from oxidation, in other cases, this be a more aggressive treatment that addresses issues with the road base granular material. Collectively, the industry has shown that doing the right treatment at the right time under the right conditions can significantly lower average annual cost of maintaining roads at a high level of service over a long period of time.

County Road 87 between County Road 86 and County Road 28 (11.2 km) with a PCI of 62 is an example where the asphalt is in poor condition and the base is no longer sound. This road is in need of base rehabilitation which requires a higher investment than previous methods used in Huron County. There are various options for base rehabilitation with the most common being Full Depth Recycling (FDR) in which the existing asphalt is pulverized to create a blend of 50% asphalt and 50% original granular base. This provides a renewed and stronger base upon which two lifts of new asphalt will be placed. This is considered a cost effective partial re-construction that is expected to provide at least an additional 18 years of high service before the next major intervention which can include options such as Cold-in-Place Recycling (CIR) of asphalt. This project includes 600m of 1.1m paved shoulder (valued at \$34k) in support of a high priority request of the Cycling

Committee and is nominal service level improvement. While other pavement renewal options can be done at a lower immediate cost, treatments that do not renew the base will likely experience early pavement failures resulting in a poorer return on investment.

An option is provided to also extend the 1.1m paved shoulder for the remaining road (11.2 km) identified as a medium priority by the Cycling Committee. The next opportunity for this would be at the next major intervention in approximately 18 years. This is a service level improvement valued at \$640k.

Hot-in-Place recycling of County Road 17 (16.3km) from County Road 15 to Perth Boundary at an estimated cost of \$2,212,500 that will maintain service level of this road at the lowest life-cycle cost. This involves on-site removal of the top layer of asphalt, heating, mixing, addition of solvents and asphalt cement and other additives to renew the recycled material. This recycled material is placed back on the road

Additional rural road work in 2020 includes culvert replacements, core sampling, and asphalt mix designs on County Road 3 in preparation for pavement renewal in 2021 or 2022.

Other work includes a provision for a spray patching contract as a holding strategy for County Road 86 in collaboration with Bruce County to address growing number of deficiencies and mitigate a progressively increased level of re-active repairs by operations staff. This road is at the end of its functional life and will require base rehabilitation in collaboration with Bruce County and is anticipated to be done in 2024.

There are pavement preservation opportunities such as microsurfacing to extend the life of pavement to align with next major pavement treatment of adjacent sections of road. These locations include: County Road 5 (2.0km), County Road 21 (1.7km), and County Road 31 (4.1km). These opportunities are being deferred due to other budget pressures and priorities and will remain an opportunity to consider when preparing the 2021 budget.

Urban Road Renewal Program

Site investigations, engineering, public consultation, designs and permits are in progress for the urban reconstruction of Seaforth as part of the 2018/2019 approved budgets. Additional funding for the urban road reconstruction of County Road 12 through Seaforth in 2020 is the second of two phases of construction and will include replacement and upgrades of the storm sewer system to current standards. This project is being done in conjunction with Huron East replacing water distribution system through this area along with the replacement of curb/gutter, boulevards, and sidewalks, installation of a pedestrian crossing, and accessibility improvements to local storefronts. Estimated construction cost for Huron County's portion of Phase II is approximately \$4M with \$1M in carry-over construction cost from the Egmondville project (Phase I) due to weather related delays.

Work will begin in 2020 with respect to detailed investigations, public consultation, permits, and design to prepare for an anticipated reconstruction of County Road 4 through the core area of Clinton from Highway 8 to Beach St with the intent of

construction in 2021. A preliminary estimate of construction cost for Huron County's portion of this project is \$1,800,000.

Large Culvert and Bridge Program

The County of Huron Public Works Department is dedicated to maintaining a high quality road network that includes bridges and large culverts. In order to be efficient with capital funding, the County has implemented asset management planning into their everyday roles in order to make the most financially responsible decisions.

For bridge and large culvert projects, the County uses regular maintenance, industry best practices, and asset management planning to prioritize capital funding. In an effort to prevent major structure replacement projects from occurring simultaneously, the County is recommending to complete a greater number of small-scale rehabilitations. At the same time, structures that have deteriorated beyond repair or have been prioritized through asset management planning are being recommended for replacement. By replacing structures before severe deterioration has become critical, the County is able to keep the road network safe and avoid lengthy closures or high engineering fees. Smaller rehabilitations are more cost effective when timed appropriately.

Bridges and large culverts have a recommended expected life of 75 years. The expected life can be extended by regular maintenance and timely rehabilitations. Currently, the County owns 52 bridges and 211 large culverts.

In 2020, the Public Works Department is proposing the following bridge/large culvert projects.

RB01249 – Rehabilitation of 01-24.9 (Cooke's Bridge)

Rigid Frame, Built = 1960, Current BCI = 71, Deck Length = 13.7m, Spans = 1
This bridge was last rehabilitated in 2008 (new barrier walls). The bridge is generally in good condition but the asphalt is showing signs of bottom up defects. Patching the deck and waterproofing and paving the bridge is expected to extend the life by at least 10 years to 2045. Design work to be undertaken by consulting services and construction in 2020 by the County Bridge Crew.

RB19183 – Rehabilitation of 19-18.3 (Brown's Bridge)

Rigid Frame, Built = 1956, BCI = 71, Deck Length = 17.2m, Spans = 1
This bridge was last rehabilitated in 1988 (patch, waterproof, and pave). The bridge is generally in good condition. However, new barriers and waterproofing is expected to extend the life of the bridge by at least 15 years to 2046. New guiderails will also be installed to replace the substandard end treatments. Design work to be undertaken by consulting services and construction in 2020 by the County Bridge Crew.

RC04360 – Replacement of Culvert 04-36.0

Open Footing Concrete Box, Built = 1940, BCI = 53, Span = 2.44m, Spans = 2.44m
This concrete box culvert was last rehabilitated in 2004 culvert extensions on the original 1940 structure. The original section of the culvert is in poor condition. The

BCI is skewed due to the newer concrete extensions. A new culvert would provide a 75 year life and improved hydraulic capacity. Design has commenced on this structure in 2019 to be tendered for construction in 2020

RC04362 – Replacement of Culvert 04-36.2

Open Footing Concrete Box, Built = 1940, BCI = 69, Span = 2.44m, Spans = 2.44m
This concrete box culvert was last rehabilitated in 2004 culvert extensions on the original 1940 structure. The original section of the culvert is in poor condition. The BCI is skewed due to the newer concrete extensions. A new culvert would provide a 75 year life and improved hydraulic capacity. Design has commenced on this structure in 2019 to be tendered for construction in 2020

RC08140 – Replacement of Culvert 08-14.0

Corrugated Steel Pipe Arch, Built = 1970, BCI = 45, Span = 1.83m, Spans = 1.83m
This steel culvert is in very poor condition with severe corrosion and perforations. The culvert bottom is starting to show signs of uplift which creates uneven stresses on the barrel walls. A new culvert would provide a 75 year life and improved hydraulic capacity. Design to be completed by consultant with tender for construction in 2021.

RC17061 – Replacement of Culvert 17-06.1

Corrugated Steel Pipe, Built = 1955, BCI = 35, Span = 2.44m
The culvert is in poor condition with severe corrosion and perforations. The high water mark is also high inside the culvert. This may be an indication that the culvert is undersized hydraulically. A new culvert would provide a 75 year life and improved hydraulic capacity. Design to be completed by consultant with tender for construction in 2021.

RB87074-18 – Rehabilitation of 87-07.4 (Wroxeter Bridge)

Rigid Frame, Built = 1953, BCI = 64, Deck Length = 53.5m, Spans = 3
This bridge was last rehabilitated in 2007 (patch, waterproof, and pave with barrier replacement). The approaches to the bridge are in poor condition with potholes and wide cracks due to drainage issues. Removing the granular base and installing a subdrain will help get water out from behind the abutments and stop the asphalt from cracking. The top layer of asphalt across the bridge will be milled and paved in conjunction with paving of County Road 87 in 2020.

RB83147 – Replacement of 83-14.7 (Black Creek Bridge)

Rigid Frame, Built = 1948, BCI = 55, Deck Length = 20.1m, Spans = 1
This bridge was last rehabilitated in 1998 (patch, waterproof, and pave). The bridge is in fair to poor condition with substandard railings. Additionally, preliminary hydraulic investigations indicate that the span may be undersized. Replacing the bridge will provide 75 years of service and has a similar annual average cost vs. rehabilitation. Replacement at this time offers the longest life and aids the County in long term capital planning. Design and permit work has commenced in 2019 with Environmental Assessment and Public Information Sessions to be undertaken in 2020 with tender in late 2020 for 2021 construction.

RB83192 – Replacement of 83-19.2 (Ausable 1 Bridge)

Rigid Frame, Built = 1948, BCI = 55, Deck Length = 20.1m, Spans = 2

This bridge was last rehabilitated in 1998 (patch, waterproof, and pave). The bridge is in fair to poor condition with substandard railings. Additionally, preliminary hydraulic investigations indicate that the span may be undersized. Replacing the bridge will provide 75 years of service and has a similar annual average cost vs. rehabilitation. Replacement at this time offers the longest life and aids the County in long term capital planning. Design and permit work has commenced in 2019 with Environmental Assessment and Public Information Sessions to be undertaken in 2020 with tender in late 2020 for 2021 construction.

RC04294 – Replacement of Culvert 04-29.4

Open Footing Box Culvert, Built = 1940, BCI = 42, Span = 2.65m

The culvert is in poor condition. A new culvert would provide a 75 year life and improved hydraulic capacity. Design to be undertaken in 2020 with tender issued in 2021 for construction.

RC04297 – Replacement of Culvert 04-29.7

Concrete Arch, Built = 1940, BCI = 38, Span = 2.75m

The culvert is in poor condition. A new culvert would provide a 75 year life and improved hydraulic capacity. Design to be undertaken in 2020 with tender issued in 2021 for construction.

RC86154 – Replacement of Culvert 86-15.4

Open Footing Box Culvert, Built = 1940, BCI = 26, Span = 3.65m

****Shared project with Bruce County****

The culvert is in poor condition. A new culvert would provide a 75 year life and improved hydraulic capacity. Design to be undertaken in 2020 with tender issued in 2021 for construction.

RB08063 – Rehabilitation of 08-06.3 (Summerhill Bridge)

Deck on Steel Girders, Built = 1959, BCI = 58, Deck Length = 57.6m, Spans = 3

This bridge was last rehabilitated in 2006 (patch, waterproof, and pave with barrier replacement. Conversion to semi integral abutments) by the County Bridge Crew. The bridge is in fair to good condition. The recent rehabilitation addressed all issues above the deck but the abutments need to be patched for it to reach its design life. Coating the bridge girders and patching the abutments is expected to extend the life of the bridge by at least 15 years to 2049. Design to be undertaken in 2020 with tender release in 2021 for construction.

RB015069 – Rehabilitation of 15-06.9 (Westerhout Bridge)

Rigid Frame, Built = 1960, BCI = 64, Deck Length = 11.3m, Spans = 1

This bridge was last rehabilitated in 1992 (patch, waterproof and pave). The structure is generally in good condition. However, new barriers and waterproofing is expected to extend the life of the bridge by at least 10 years to 2045 with design in 2020 and construction to be undertaken by the County Bridge Crew in 2021.

RB15146 – Rehabilitation of 15-14.6 (Wallace Bridge)

Rigid Frame, Built = 1956, BCI = 59, Deck Length = 21.0m, Spans = 1

The structure is generally in good condition. However, new barriers and waterproofing is expected to extend the life of the bridge by at least 15 years to 2046 with design in 2020 and construction to be undertaken by the County Bridge Crew in 2021.

Patrol Yards & Equipment Capital

There are 12 buildings located in four patrol yards (Auburn, Wroxeter, Wingham and Zurich) which are maintained by the Public Works Department. Expenditures for regular maintenance items and small tool/equipment replacements are included in the capital budget and operating budgets. There is a gradual increase in operating costs associated with these buildings as components are aging and required higher order maintenance and/or replacements. Items include windows, doors, locks, flooring, waste oil handling stations, etc.

Road Safety Capital

A number of projects related to highway safety are proposed for 2020 and include:

- Replacement guide rails where are in need of replacement including extensions in length where they have been identified to be warranted.
- Completion of projects underway include:
 - purchase of radar speed boards to further support traffic calming efforts.
 - Pedestrian crossings in Blyth and Huron Park.
 - Upgrades to traffic signals in Seaforth and Exeter.
 - Completion of guide rail installations delayed due to weather.

Minor Drainage

Drainage improvements have been identified in a number of locations including:

- A number of culvert replacements ahead of anticipated road renewal within the next few years.

Road Maintenance

The County is fortunate to have roads that are very good condition and held to a high standard. Maintaining roads at this level of service provides a safe, reliable transportation network for residents, visitors, and local economy and minimizes risk.

Localized sections of roads and some older roads are experiencing an increasing rate of degradation and require some form of patching. The County has been undertaking localized repairs via cold-patch which has very limited use as well as large cut-out asphalt repairs. In the past 3 years, the County has been able to pilot repairs via spray-patching machine as a service provided by Bruce County with exceptionally positive results. Bruce County's spray patching program has been very successful and has expanded to service local municipalities in Bruce County. Their expanded shared service within Bruce County no longer has the capacity to

extend their services to Huron County. There are no local contractors providing this service.

A cost analysis was undertaken by Public Works and it has been estimated that spray patching localized pavement defects can defer major pavement work such as Cold-In-Place Recycling, Hot-in-Place Recycling, Mill and Pave, Full Depth Recycling ranging from 1 to 5 years. The value of this deferral is estimated to reduce the sustainable pavement funding level by \$3.5M annually delivered by a spray patching operations program costing approximately \$250k for staff, equipment, and materials. The results in an estimated reduction of 26% of the annual sustainable funding need of roads from \$19.4M to \$12.8M. Note, the County is not currently at sustainable funding levels so this does not translate into a current tax savings, but, it represents a significant reduction in future rate increases needed to achieve sustainable funding levels.

The 2020 budget includes the purchase of the necessary equipment and one (1) additional FTE to implement a spray patching program for County Roads as well as offer spray patching services to local Huron County Municipalities mirroring the successful program implemented by Bruce County.

Winter Maintenance

The County has adopted the Provincial Minimum Maintenance Standards (MMS) for winter control and provides staffing to minor and respond to winter weather conditions. The road class is based on speed limits and traffic volumes and are primarily class 2 and class 3 with lower speed limit sections being class 4 and class 5. Winter maintenance is provided by 4 Patrol Yards and 16 plow routes (3 plow routes by contracted services).

Public Works is experiencing a trend of increasing need to use road salts and sand to address, what appears to be, a trend of increasing frequency of freeze/thaw cycles on the road. This places additional pressure on staff to respond to icy road conditions as well as increasing costs of materials.

The 2020 budget contains an increased budget of approximately \$200k of sand and salt materials based on this trend.

In addition, there is an increasing challenge in attracting and retaining qualified staff to patrol and plow roads through the winter months with seasonal and temporary staff. Un-filled positions as well as sick time of staff results in the remaining staff and management working overtime to cover patrol and plow routes. Some staff are more frequently working to the limits of provincial regulations (CVOR) in order to meet service levels. Addressing this challenge is expected to place an ongoing pressure on future budgets to enable the County to continue to meet Provincial winter maintenance standards.

General Administration

In addition to road and drainage related infrastructure management, the Public Works Department comments on development controls, severances, rezoning, etc. along county roads, issues entrance permits and annual & oversize load permits, all in conformance with adopted County Policies and By-Laws.

The Minimum Maintenance Standards (MMS) for Municipal Highways, Ontario Regulation 239/02 dictates a minimum level of service required for operations. The on-going maintenance and good condition of the County's road-related assets assist in minimizing operational costs.

Budget Notes

Revenue

The County receives Provincial Grants in the form of OCIF (Ontario Community Infrastructure Funding) and allocates this revenue towards Capital projects to support ongoing renewal and replacement of infrastructure. The 2020 budget reflects the funding estimated to be received from the Province based on formulas previously provided. The reduced 2020 value reflect a one-time OCIF surplus contribution in 2019 from previous OCIF funded projects closing out in net surplus position.

The County receives annual Federal Gas Tax Funding (GTF) and allocates this revenue to eligible capital expenditures. In 2019, it is valued at \$1,798,848 and is a reduction from previous funding levels. This reduction in funding reflecting a revised national distribution of funding based on most recent census information.

The County was provided notice from the Association of Municipalities of Ontario (AMO) that a one-time top-up of GTF will be provided to Huron County with an estimated value of \$1,882,391 and has been applied to the Pavement Management Capital Budget.

Salary

In 2019, a few remaining Job Descriptions were reviewed and updated with a corresponding Job Evaluation as part of an overall review of operations, business continuity, and succession planning. The increases noted below did not result in over-expenditures in 2019 as a result of temporary gapping of vacant positions. The following are items that have resulted in some increase in the labour budget for 2020 related to JE outcomes:

- The Mechanic position was evaluated and increased one pay step from grade 8 to grade 9.
- The Bridge Worker 2 position was evaluated and increased one pay step from grade 5 to grade 6.

Salary budget increases reflect the following operational items:

- A temporary staff position to backfill an 18 month maternity leave.

- Re-allocation of contract services costs (loss of contract plow in Zurich) to seasonal staff to operate an additional County owned plow.
- Inclusion of staffing to operate the spray patching machine and provide traffic control as-needed.
- Movement in the pay scale within the grid for returning seasonal Plow Operators and Road Patrollers. Previously, experienced seasonal plow operators and patrollers were compensated at the lowest step of the grade regardless of experience. Recognizing experience will provide additional support for attracting and retaining experienced operators which is a significant challenge in the industry at this time and expected to be an increasing challenge into the future.

Intra-County Purchases

This is primarily the costs associated with using County owned and maintained Fleet that includes an increase of approximately \$160k comprised of:

- Cost associated with extending the use 3 tandems (1 at each yard) as spare plows to reduce the pressure on after-hours call-outs of mechanics and enable staff to continue winter operations when equipment failures occur with minimal interruption.
- cost associated with operating the new spray patcher
- Cost associated with the additional plow needed to cover the winter route in Zurich previously supported by a contract. This cost is offset by a corresponding reduction within Maintenance Contracts.
- Cost to support extending the use of crew cabs needed by patrol staff through the summer months to deploy crews to address a growing number of issues associated with aging infrastructure. Having additional vehicles stationed at each patrol increases the productivity of existing staff by enabling multiple small crews and individuals to be deployed through the day vs one or two large crews. While the latter is still needed for some work, there is an increasing number of tasks that can be accomplished by individuals or smaller crews.

An additional increase of \$50k to support various Corporate Services.

Consulting/Professional Fees

This cost comprises 97% capital expenditures providing a wide variety of external specialized professional services such as: site investigations, material sampling, topographic surveying, hydrological surveys and studies, drainage design/review, geometric design, structural review/analysis/design, preparation of tender drawings and specifications, on-site construction supervision and inspection, various permit applications, hosting public information sessions, and validation of invoiced/certificate quantities and invoices. Collectively, these services are commonly referred to as 'Engineering Services'. These professional services are being provided at the direction and supervision of in-house staff. The variance shown in this budget reflect a normal year-to-year fluctuation to support capital work.

Operating costs in this category are associated with regulated bridge inspections (OSIM) and a nominal allocation towards re-active specialized consulting needs to address traffic and drainage issues that arise throughout the year.

Capital/Maintenance Contracts

This cost comprises 90% capital expenditures related to construction.

Operations costs within this category have increased by \$325k related to aging rural drainage infrastructure and a reduction of \$100k associated with contract plow services no longer available in Zurich (with corresponding increases in salary and equipment costs to operate a county plow).

Purchase of Services

This cost includes both capital and operating expenses in which the capital component fluctuates substantially each year based on the capital projects being undertaken in the current year. The reduction shown in the budget reflects a lower need for services related to capital projects in this particular year.

Program Supplies & Costs

This cost includes both capital and operating expenses in which the capital component fluctuates substantially each year based on the capital projects being undertaken in the current year. In 2020, 18% of this budget is allocated to capital projects. The operating component includes \$1.3M (51%) associated with winter materials such as salt, sand, and de-icing liquids. The 2020 budget reflects an increase of approximately \$200k due to an increased quantity of salt being needed to maintain the roads associated as a result of increased freeze/thaw cycles and fluctuating weather conditions. An additional cost allocation is included to support the spray patching program.

2020 DEPARTMENT SUMMARY

The Public Works Department 2020 budget reflects a responsible funding level in order to maintain the required level of service and supports operational changes that address the need for succession planning, mitigating liabilities, and improvement in business continuity.

A good balance of maintenance and reconstruction funding results in the good quality infrastructure that residents and visitors of Huron have come to enjoy and appreciate. This enhances the quality of life, economic return to commerce and overall health of the County.

OTHERS CONSULTED:

- Public Works Management Team
- Chief Administrative Officer
- Treasurer & Treasury Staff
- Consulting Engineers (OSIM Bridge & Culvert Inspections)

OVERAL BUDGET IMPACTS

The proposed 2020 Public Works Budget has utilized revenue and funding from several sources to assist the County in reducing the overall levy impact.

The Public Works Department's 2020 budget proposes a year-over-year levy increase of \$2,296,587 which translates into a 14.91% increase for the County's Public Works budget from 2019.

Steven Lund, P.Eng., PWLF,

County Engineer/ Director of Operations

County of Huron
Public Works
Total Capital Requirements
For the year ending December 31, 2020

Job No	Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source	Sub GL Account
ROAD SAFETY PROGRAM					\$ 150,000			
RGREP-20	Guiderail replacements	Road	Aging assets, compliance with industry standards, and risk management.	Replacement of aging guiderails and adjusting lengths to meet industry standards.	150,000			10-6000-6015
ASSET MANAGEMENT ACTIVITIES					\$ -			
	See items in carry-forward list below.							
POOLED ITEMS					\$ 82,000			
30	IT Equipment Pooled	Facility	regular replacement of computers/laptops/etc..		\$ 14,000			10-6000-6055
32	Office Equipment Pooled	Facility	regular replacement of office furniture/chairs/shelving/cabinets/etc..		\$ 15,000			10-6000-6055
33	Small Tools Pooled	Facility	regular replacement of hand tools, power tools, batteries, saws, blades, etc...		\$ 23,000			10-6000-6055
34	Shop Equipment Pooled	Facility	Increase needed to cover replacement of aging shop equipment like pressure washers, compressors, door openers, etc...		\$ 30,000			10-6000-6055
PATROL YARDS					\$ 15,000			
BB03-20	Replace waste oil storage	Facility	Replace aging and non-compliant waste oil handling system and components	Install new waste oil transfer and storage tanks	15,000			10-6000-6053
ROAD RENEWAL PROGRAM					\$ 7,692,324			
RD87-20	County Road 87 – 11.8 km FDR from County Road 86 to County Road 28 (Gorrie Road) - 11.8km	Road	Current PCI of 62, Last Rehabilitated in 1999 (CIR). The road is in poor condition with moderate to severe full depth cracking, rutting and insufficient structural strength and requires base remediation.	Full Depth Recycling (FDR) with two lifts of new Hot Mix Asphalt to provide an estimated 18 years of service. Scope of work includes 600 m of high priority 1.1 m wide paved shoulder as requested by Cycling Committee from County Road 86 to Black Line.	\$ 3,734,050	\$ 2,419,803.00	OCIF	10-6000-6015
RD87-20B	County Road 87 - 11.2km of 1.1m wide paved shoulder from Black Line to Gorrie Road (County Road 28).	Road	Cycling Committee medium priority request. It is most cost effective to implement this during road renewal. The next opportunity would be in approximately 18 years. This item would be considered a service level increase supporting cycling activities.	Extended paved shoulder to 1.1 m wide paved shoulder identified as medium priority by Cycling Committee, from Black Line to Gorrie Road (County Road 28)	\$ 636,774			10-6000-6015

Job No	Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source	Sub GL Account
RD17-20	County Road 17 - 16.3km HIR from County Road 15 to Perth Boundary.	Road	Current PCI of 77, last rehabilitated in 1999 (Pad and Pave). The road is in good condition with slight severity cracking and minor rutting. There is no indication of full depth cracking or structural defects. Hot in Place Recycling (HIR) is an appropriate pavement management option at this time. This work can be deferred without immediate impact to service levels, however, deferral will increase life-cycle costs over time.	Hot In Place recycling (HIR) of top lift of asphalt to provide an estimated 15 years of service.	\$ 2,121,500	\$ 2,121,500.00	GTF	10-6000-6015
RD04-20	County Road 4 - 1.1 km - Clinton Urban Reconstruction - from Highway 8 to Base Line.	Road	Sections of road in poor condition PCI of 68. Last rehabilitation in 2001 (Mill & Pave 50mm). In addition, storm drainage system is under-sized, and there is a need to replace/upgrade sections of the water distribution and sewage collection system in co-ordination with Central Huron. <i>Note: only Huron County portion of estimated costs shown in Budget.</i>	Urban reconstruction of road and drainage in collaboration with Central Huron for water, streetscaping, sidewalks, lighting, etc... Design and approvals in 2020 with construction costs presented in 2021 budget. <i>NOTE: Funding re-allocated from deferred Zurich urban reconstruction design project in 2019 as per report to Council</i>	\$ 310,000	\$ 310,000	Reserves CF	10-6000-6015
RD86-20	County Road 86 - 28.4km Spray Patching from Highway 21 to Beecroft Line. Shared boundary road with Bruce County.	Road	Current PCI ranges from 46 to 69. This is considered a holding strategy to reduce re-active repairs under MMS until FDR can be done. Base course of asphalt and base is already in early stages of deterioration with an accelerating rate of defects appearing such as potholes, open seams, alligator cracking, rutting, edge break-up. This level of deterioration is increasing workload on day-to-day operations.	Spray patching as a holding strategy until renewal funding is provided by Bruce County anticipated in 2024 at a preliminary estimate of \$2,700,000 (FDR). <i>Note: only the Huron County portion of costs are represented in this budget. Additional funding provided by Bruce County for their share of the work.</i>	\$ 100,000			10-6000-6015
RD03-20	County Road 3 - Culvert replacement prior to pavement rehabilitation in future years.	Road	Replacement of culverts that have reached the end of their service life. Replacement of culverts in advance of pavement rehabilitation reduces the probability of settlements once paving has been completed as well as spreads the work out over multiple years. Anticipated that CIR is an appropriate pavement management strategy to be confirmed by base/asphalt sampling and testing in 2020.	Replacement of culverts and pre-engineering in 2020 in preparation for future road renewal. Preliminary estimate for \$2,600,000 for pavement renewal (CIR) in 2021 or 2022.	\$ 790,000	\$ -		10-6000-6015
LARGE STRUCTURE RENEWAL PROGRAM					\$ 997,303			
RB01249	Rehabilitation of 01-24.9 (Cooke's Bridge) Built = 1960, BCI = 71, Deck Length = 13.7m, 10 year life extension, design and construction in 2020 Last rehab = 2008 (new barrier walls)	Bridge	The bridge is generally in good condition but the asphalt is showing signs of bottom up defects. Patching the deck and waterproofing and paving the bridge is expected to extend the life by at least 10 years to 2045.	Rehabilitation of bridge by County Bridge Crew in 2020	\$ 202,303			10-6000-6035

Job No	Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source	Sub GL Account
RC08140	Replacement of Culvert 08-14.0 Built = 1970, BCI = 45, Span = 1.83m, 75 year expected life, design in 2020	Bridge	The culvert is in poor condition with severe corrosion and perforations. The culvert bottom is starting to show signs of uplift which creates uneven stresses on the barrel walls. A new culvert would provide a 75 year life and improved hydraulic capacity.	Engineering to be completed in 2020 with replacement in 2021 with preliminary estimate of \$225,000.	\$ 45,000			10-6000-6035
RC17061	Replacement of Culvert 17-06.1 Built = 1955, BCI = 35, Span = 2.44m, 75 year expected life, design in 2020, construction in 2021.	Bridge	The culvert is in poor condition with severe corrosion and perforations. The high water mark is also high inside the culvert. This may be an indication that the culvert is undersized hydraulically. A new culvert would provide a 75 year life and improved hydraulic capacity.	Engineering/Design/Environmental Review in 2020 with replacement in 2021 with preliminary estimate of \$350,000.	\$ 50,000			10-6000-6035
RC04294	Replacement of Culvert 04-29.4 Built = 1940, BCI = 42, Span = 2.65m, 75 year expected life, design in 2020, construction in 2021.	Bridge	The culvert is in poor condition. A new culvert would provide a 75 year life and improved hydraulic capacity.	Engineering/Design/Environmental Review in 2020 with replacement in 2021 with preliminary estimate of \$350,000.	\$ 54,000			10-6000-6035
RC04297	Replacement of Culvert 04-29.7 Built = 1940, BCI = 38, Span = 2.75m, 75 year expected life, design in 2020, construction in 2021.	Bridge	The culvert is in poor condition. A new culvert would provide a 75 year life and improved hydraulic capacity.	Engineering/Design/Environmental Review in 2020 with replacement in 2021 with preliminary estimate of \$350,000.	\$ 54,000			10-6000-6035
RC04360	Replacement of Culvert 04-36.0 Built = 1940, BCI = 53, Span = 2.44m, 75 year expected life, design in 2019/2020, construction in 2020. Last rehab = 2004 (culvert extensions)	Bridge	The original section of the culvert is in poor condition. The BCI is skewed due to the newer concrete extensions. A new culvert would provide a 75 year life and improved hydraulic capacity.	Design started in 2019 - Tender for replacement in 2020 in conjunction with 04-36.2	\$ 426,000			10-6000-6035
RC86154	Replacement of Culvert 86-15.4 Built = 1940, BCI = 26, Span = 3.65m, 75 year expected life, design in 2020, construction in 2021 ***Shared project with Bruce County***	Bridge	The culvert is in poor condition. A new culvert would provide a 75 year life and improved hydraulic capacity.	Engineering/Design/Environmental Review in 2020 with replacement in 2021 with preliminary estimate of \$450,000. <i>Note: this structure is shared with Bruce County and only Huron County share of costs shown in budget.</i>	\$ 33,000			10-6000-6035
RB08063	Rehabilitation of 08-06.3 (Summerhill Bridge) Built = 1959, BCI = 58, Deck Length = 57.6m, 20 year life extension, design in 2020, construction in 2021 Last rehab = 2006 (patch, waterproof, and pave with barrier replacement. Conversion to semi integral abutments)	Bridge	The bridge is in fair to good condition. The recent rehabilitation took care of everything above the deck but the abutments need to be patched for it to reach its design life. Coating the bridge girders and patching the abutments is expected to extend the life of the bridge by at least 15 years to 2049.	Engineering/Design/Environmental Review in 2020 with replacement in 2021 with preliminary estimate of \$550,000.	\$ 95,000			10-6000-6035
RB15069	Rehabilitation of 15-06.9 (Westerhout Bridge) Built = 1960, BCI = 64, Deck Length = 11.3m, 15 year life extension, design in 2020, construction in 2021 Last rehab = 1992 (patch, waterproof and pave)	Bridge	The structure is generally in good condition. However, new barriers and waterproofing is expected to extend the life of the bridge by at least 10 years to 2045.	Engineering to be completed in 2020 with rehabilitation work to be undertaken by County Bridge Crew in 2021 with a preliminary estimate of \$350,000.	\$ 19,000			10-6000-6035
RB15146	Rehabilitation of 15-14.6 (Wallace Bridge) Built = 1956, BCI = 59, Deck Length = 21.0m, 15 year life extension, design in 2020, construction in 2021	Bridge	The structure is generally in good condition. However, new barriers and waterproofing is expected to extend the life of the bridge by at least 15 years to 2046.	Engineering to be completed in 2020 with rehabilitation work to be undertaken by County Bridge Crew in 2021 with a preliminary estimate of \$350,000.	\$ 19,000			10-6000-6035

Job No	Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source	Sub GL Account
CARRY OVER ITEMS					\$ 7,862,933			
RB19183	Rehabilitation of 19-18.3 (Brown's Bridge) Built = 1956, BCI = 71, Deck Length = 17.2m, 15 year life extension, design and construction in 2020 Last rehab = 1988 (patch, waterproof, and pave)	Bridge	The bridge is generally in good condition. However, new barriers and waterproofing is expected to extend the life of the bridge by at least 15 years to 2046. New guiderails will also be installed to replace the substandard end treatments.	Rehabilitation of bridge by County Bridge Crew in 2020	\$ 390,000	\$ 20,000	Reserves CF	10-6000-6035
RC04362	Replacement of Culvert 04-36.2 Built = 1940, BCI = 69, Span = 2.44m, 75 year expected life, design in 2019/2020, construction in 2020. Last rehab = 2004 (culvert extensions)	Bridge	The original section of the culvert is in poor condition. The BCI is skewed due to the newer concrete extensions. A new culvert would provide a 75 year life and improved hydraulic capacity.	Design started in 2019 - Tender in 2020	\$ 500,000	\$ 59,000	Reserves CF	10-6000-6035
RB87074-18	Rehabilitation of 87-07.4 (Wroxeter Bridge) Built = 1953, BCI = 64, Deck Length = 53.5m, no life extension, design and construction in 2020. Last rehab = 2007 (patch, waterproof, and pave with barrier replacement)	Bridge	The approaches to the bridge are in poor condition with potholes and wide cracks. Removing the granular base and installing a subdrain will help get water out from behind the abutments and stop the asphalt from cracking. It is important to complete this repair prior to paving CR 87 in 2020.	Drainage improvement of both approaches through installation of sub-drainage as well as mill & pave top asphalt layer over bridge deck in conjunction with FDR work being completed on County Road 87.	\$ 180,000	\$ 180,000	Reserves CF	10-6000-6035
RB83147	Replacement of 83-14.7 (Black Creek Bridge) Built = 1948, BCI = 55, Deck Length = 20.1m, 75 year expected life, design in 2019/2020, construction in 2021 Last rehab = 1998 (patch, waterproof, and pave)	Bridge	The bridge is in fair to poor condition with substandard railings. Additionally, preliminary hydraulic investigations indicate that the span may be undersized. Replacing the bridge now has a similar annual average cost vs. rehabilitation but replacement offers the longest life and aids the County in long term capital planning.	Environmental assessment and design started in 2019 to be completed in 2020 with tender award in late 2020 for construction in 2021 with an early estimate of construction being in the order of \$2M to be proposed in the 2021 budget.	\$ 131,000	\$ 106,000	Reserves CF	10-6000-6035
RB83192	Replacement of 83-19.2 (Ausable 1 Bridge) Built = 1948, BCI = 55, Deck Length = 20.1m, 75 year expected life, design in 2019/2020, construction in 2021 Last rehab = 1998 (patch, waterproof, and pave)	Bridge	The bridge is in fair to poor condition with substandard railings. Replacing the bridge now has a lower annual average cost vs. rehabilitating it. Additionally, replacement offers the longest life and aids the County in long term capital planning.	Environmental assessment and design started in 2019 to be completed in 2020 with tender award in late 2020 for construction in 2021 with early estimate of construction being in the order of \$2M to be proposed in the 2021 budget.	\$ 156,000	\$ 131,000	Reserves CF	10-6000-6035
RB28026-18	RB28026-18 - Earls Bridge Rehabilitation	Bridge	Early 2019 winter weather delayed completion of project.	Completion of work started in 2018. Remaining work is soffit repair and concrete weather proofing by County Bridge Crew.	\$ 75,000	\$ 75,000	Reserves CF	10-6000-6035
RB05000-01	Tri-County bridge rehabilitation	Bridge	early winter prevented completion of coatings on beams.	Work substantially completed in 2019 by contractor, minor work to be completed in 2020 as weather permits.	16,500	\$ 16,500	Reserves CF	

Job No	Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source	Sub GL Account
RD12-20	Seaforth/Egmondville Urban Reconstruction from Egmondville Bridge to Hwy 8	Road	Phase II of urban renewal.	Design started in 2018, Egmondville reconstruct in 2019, Seaforth reconstruct in 2020. Project shared with Huron East. <i>Note: Budget shown only reflects Huron County Costs. Total estimated project cost including Huron East share and carry-over work for Egmondville Phase I is estimated at \$8.5M</i>	\$ 5,071,727	\$ 2,874,557	Reserves CF \$1,075,710 GTF 1,798,847	
DP00-18	St Joseph drainage and Outlet replacement/lining	Road	Failed drainage pipe through easement.	Replacement of failing drainage pipe	\$ 174,000	\$ 157,700	Reserves CF	
80-17	Asset Management Systems	AM	Ongoing improvement to Asset Management through technology and consulting services.	Continuation of the implementation of asset management related technologies started in 2018	\$ 60,000	\$ 60,000	Reserves CF	10-6000-0000
81-17	Asset Management / GIS Systems	AM	Ongoing improvement to GIS to support Asset Management through technology and consulting services.	Continuation of the implementation of GIS focused asset management technologies started in 2018	\$ 65,000	\$ 65,000	Reserves CF	10-6000-0000
WIN00-18	Wingham Patrol Renewal	Facility		Continue preparing site plan, approvals for renewal/replacement of buildings at Wingham Patrol in 2021	\$ 81,000	\$ 81,000	Reserves CF	10-6000-6053
RNNEW-18	Radar Speed Board and Logger (5 units)	Road	initial units purchased and are on trial. Additional units to be purchased once validated they are proven effective.		\$ 14,300	\$ 14,300	Reserves CF	
RPNEW-19	Pedestrian Crossing Installation (Blyth, Londesborough, HuronPark)	Road	Pedestrian crossing study has identified warranted installation of various levels of PXOs	Londsborough Completed in 2019, Blyth and Huron Park to be completed in 2020	250,000	\$ 240,000	Reserves CF	
RGEXETER	Exeter Signal Sensor Upgrades	Road	Variation in traffic volumes in peak periods is beyond current installed technology.	Replacement of loops with radar sensors with adaptive timing technology.	\$ 70,700	\$ 70,700	Reserves CF	10-6000-6010
RGSEAFORTH	Seaforth Signal Sensor Upgrades	Road	Variation in traffic volumes in peak periods is beyond current installed technology. Geometry of intersection is also a significant contributor to ongoing traffic control in this location.	Replacement of loops and puck sensors with radar sensors with adaptive timing technology.	\$ 55,800	\$ 55,800	Reserves CF	10-6000-6010
RD84-20	County Road 84 - E Limit of Zurich to W Limit of Hensall	Road	Replacement of culverts that have reached the end of their service life. Replacing culverts in advance of pavement rehabilitation reduces the probability of settlements once paving has been completed as well as spreads the work out over multiple years. Preliminary pavement and geotechnical investigations have revealed the base is in early stages of deterioration and will require remediation to be undertaken in near future pending.	Culvert replacements to be done in 2020. Preliminary estimate for road rehabilitation (FDR) of \$3,270,000 for 2021 or 2022.	372,906	\$ 372,906	Reserves CF	10-6000-6015
PWDASHCAM-01	Dash Camera Implementation for PW Vehicles.	Road	Improved ability to defend claims	installation of dash-cameras on patrol trucks as well as plows	\$ 49,000	\$ 49,000	Reserves CF	10-6000-6055
RGNEW-19	Guiderail Installations (2019 WIP)	Road	early winter delayed installations	ongoing program to install guiderail where needed in accordance with industry guidelines.	\$ 150,000	\$ 150,000	Reserves CF	10-6000-6015

Job No	Capital Expense	Asset Type	Reason for Request	Description	Total Cost	External Funding Amount	External Funding Source	Sub GL Account
	TOTAL CAPITAL FUNDING REQUEST				\$ 16,799,560			

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %	Notes
REVENUE							
PROVINCIAL GRANTS							
Provincial Project Grants	875,989	1,837,824	2,697,003	2,821,303	124,300	4.61%	Previous year included a contribution from prior year OCIF projects closed out with surplus.
Total Provincial Grants	875,989	1,837,824	2,697,003	2,821,303	124,300	4.61%	
FEDERAL GRANTS							
Federal Project Grants	1,778,360	2,019,305	2,211,847	3,920,347	1,708,500	77.24%	Reduction of base GtF funding due to Federal re-allocation of funding based on updated census data. Increase shown is due to one-time top-up funding \$1.8M received in 2019 and being applied to 2020 capital projects.
Total Federal Grants	1,778,360	2,019,305	2,211,847	3,920,347	1,708,500	77.24%	
MUNICIPAL GRANTS & FEES							
Services to Municipalities	110,936	0	15,000	220,000	205,000	1366.67%	Re-allocation of line painting revenue from 3rd party recoveries to this line as well as new spray patching services
Total Municipal Grants & Fees	110,936	0	15,000	220,000	205,000	1366.67%	
OTHER REVENUE							
Miscellaneous Revenue	-	-	40,000	40,000	-	0.00%	Gravel pit revenue from Aggregate licensing fees from Province
Intra County Recoveries	95,041	129,005	100,000	100,000	-	0.00%	Forestry recovery as well as Fleet utilization of space in Auburn
Rent/Lease	6,000	6,000	6,000	6,000	-	0.00%	EMS use of Zurich space
Third Party Recoveries	261,244	266,130	817,500	50,000	(767,500)	-93.88%	Previous budgets included contributions from other Counties and Municipalities on shared capital projects as well as line painting. Remaining revenue from oversize/overweight permits
Total Other Revenue	362,285	401,135	963,500	196,000	(767,500)	-79.66%	
TOTAL REVENUE	3,127,570	4,258,264	5,887,350	7,157,650	1,270,300	21.58%	
EXPENDITURES							
SALARIES AND BENEFITS							
SALARIES							
Salaries - Full Time	2,902,469	2,915,521	3,040,806	3,188,637	147,831	4.86%	\$80k increase for spray patching staff. Increase for seasonal winter staff taking on plow route no longer provided by contract. Remaining is grid progression and Job Evaluations completed in 2019
Salaries - Part Time	331,161	305,769	341,490	346,317	4,827	1.41%	Progression through grid for returning part time staff and winter maintenance hours as well as weekend staff for zurich plow route not being provided by
Salaries - Time Off in Lieu Owing	(21,519)	-	-	-	-	0.00%	
Total Salaries	3,212,112	3,221,290	3,382,296	3,534,954	152,658	4.51%	

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %	Notes
BENEFITS							
Statutory Benefits	238,152	265,882	252,992	280,121	27,129	10.72%	
Extended Benefits	264,619	278,713	345,062	369,540	24,478	7.09%	
OMERS	288,191	285,443	301,393	311,390	9,997	3.32%	
Total Benefits	790,961	830,038	899,447	961,051	61,604	6.85%	
Total Salaries and Benefits	4,003,073	4,051,328	4,281,743	4,496,005	214,262	5.00%	
EQUIPMENT							
Equipment Rentals/Leases	46,197	39,152	121,496	71,500	(49,996)	-41.15%	Rental of equipment such as excavators, mobile signals, concrete pumps, etc. for capital and operating activities. Varies considerably from year to year based on capital job, availability of staff, and weather conditions. Approximately 50% Capital and 50% Operating
Equipment Replacement New (under \$1,000)	1,068	-	-	-	-	0.00%	
Small Tools/Equipment	22,645	3,442	47,000	-	(47,000)	-100.00%	** Re-allocation of budget to Minor Capital under Facilities
Total Equipment	70,056	43,004	173,496	72,700	(100,796)	-58.10%	
PURCHASED SERVICE							
Audit	1,990	1,702	2,100	2,300	200	9.52%	
Consulting/Professional Fees	528,183	780,676	2,773,760	1,738,884	(1,034,876)	-37.31%	\$1.76M Capital (fluctuates year to year based on nature of capital work). Operating - \$50k for OSIM inspections and \$2k for re-active consulting for traffic/drainage issues.
Insurance	124,659	133,000	133,000	156,500	23,500	17.67%	
Occupational Accident Insurance	28,839	39,906	33,000	40,000	7,000	21.21%	
Intra County Purchases	2,257,113	2,505,733	2,338,519	2,558,260	219,741	9.40%	Increase to cover cost of extended life use of tandems as spares and pick-up trucks for crews as well as spray patching unit. \$1.4M of this is winter maintenance. Includes \$45k increase share of corporate services support for Treasury/IT/HR/etc due to loss of HU contributions.
Legal Fees	9,067	6,963	7,000	8,000	1,000	14.29%	
Capital / Maintenance Contracts	5,173,222	7,633,345	11,530,337	15,434,799	3,904,462	33.86%	\$12M is associated with Capital. Operating includes roadside weed control, Municipal Drains (\$300k an increase of \$200k over 2019) and Small culvert replacements (\$218k an increase of \$125k over 2019), railway crossing maintenance, guide rail repairs by contractor, traffic light routine inspections and testing, RWIS station repairs, AVL Services, and contracted plowing services (\$414k - reduction of \$100k from prior year due to reduction to 3 contract routes from 4 contract routes) and salt hauling services (\$85k).
Printing (External)	716	990	1,000	1,000	-	0.00%	
Total Purchased Service	8,123,789	11,102,314	16,818,716	19,939,743	3,121,027	18.56%	

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %	Notes
OPERATIONAL							
Advertising	15,210	19,382	22,000	23,000	1,000	4.55%	
Associations/Memberships	5,306	8,948	6,000	7,500	1,500	25.00%	
Conventions/Conferences	17,583	1,802	18,000	18,000	-	0.00%	
Miscellaneous Admin.	(1,075)	(1,067)	-	-	-	0.00%	
Office Expense	6,165	7,895	54,000	9,000	(45,000)	-83.33%	2019 budget included minor capital purchases now budgeted within Minor Capital under Facilities
Postage/Courier	553	651	1,000	750	(250)	-25.00%	
Publications & Subscriptions	1,364	97	500	150	(350)	-70.00%	
Rent	5,000	5,000	5,000	32,500	27,500	550.00%	Space in Goderich no longer shared/funded by EMS
Staff Training	63,856	29,284	70,000	65,000	(5,000)	-7.14%	Travel expenses associated with training re-allocated to Travel/Meals.
Telecommunications	29,728	46,681	30,000	32,000	2,000	6.67%	Radio Communications service as well as phone
Travel/Meals	14,215	23,744	16,000	25,000	9,000	56.25%	Increased travel for meetings and other locations as well as on-the job as well as attending training
Building Minor Capital	1,124	-	20,000	-	(20,000)	-100.00%	
Bridge Minor Capital	-	-	-	-	-	0.00%	
Culvert Minor Capital	32,680	-	25,000	-	(25,000)	-100.00%	
Road Minor Capital	-	-	-	-	-	0.00%	
Debenture Interest	-	-	-	-	-	0.00%	
Garbage	15,824	3,016	6,000	4,000	(2,000)	-33.33%	
Maintenance & Repairs/Building	29,823	23,159	5,000	21,000	16,000	320.00%	Increased maintenance on aging building components (i.e. window seals, door locks, lighting, flooring, etc...)
Maintenance & Repairs/Electrical	-	3,022	10,000	10,000	-	0.00%	
Maintenance & Repairs/HVAC	-	137	10,000	10,000	-	0.00%	
Maintenance & Repairs/Plumbing	-	590	5,000	5,000	-	0.00%	
Taxes	1,071	1,365	1,500	1,500	-	0.00%	
Utilities/Heat	38,544	37,033	43,000	43,000	-	0.00%	
Utilities/Hydro	31,544	28,838	62,000	57,000	(5,000)	-8.06%	includes power for traffic signals, street lights, and patrol yards
Depreciation - Capital Assets	7,235,163	7,196,447	7,250,000	7,488,840	238,840	3.29%	
Total Operational	7,777,869	7,436,023	7,660,000	7,853,240	193,240	2.52%	
PROGRAM							
Purchase of Service	185,789	206,836	553,305	340,974	(212,331)	-38.38%	\$93k is capital (compared to \$218k in 2019), operating expenses (\$248k compared to \$258k in 2019) include hearing tests for staff, weed control, bucket truck tree trimming, weed spraying by ABCA, re-active culvert/drainage repairs by contractor, traffic signal repairs, snow blowing services as-needed.
Program Supplies & Costs	2,377,907	1,939,639	2,641,500	2,530,880	(110,620)	-4.19%	\$452k is capital (compared to \$529k in 2019), operating expenses include salt/sand/liquids (\$1.3M - approx \$200k increase over 2019) for winter road maintenance, PPE, office supplies, pothole repair mix, gravel for shoulder renewal, materials for spray patcher, granulars, rip-rap, and cleaning/sanitary supplies at the yards.
Total Program	2,563,696	2,146,475	3,194,805	2,871,854	(322,951)	-10.11%	

COUNTY OF HURON
Public Works - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %	Notes
OTHER EXPENDITURES							
Costs transferred to Assets	(3,577,830)	(8,129,330)	(14,370,433)	(16,452,060)	(2,081,627)	14.49%	
Total Other Expenditures	(3,577,830)	(8,129,330)	(14,370,433)	(16,452,060)	(2,081,627)	14.49%	
TOTAL EXPENDITURES	18,960,653	16,649,814	17,758,327	18,781,482	1,023,155	5.76%	
(SURPLUS)/DEFICIT - ACCRUAL	15,833,084	12,391,550	11,870,977	11,623,832	(247,145)	-2.08%	
LEVY BASED ADJUSTMENTS							
Less Depreciation			(7,250,000)	(7,488,840)	(238,840)	3.29%	
Add Capital Asset Expenditures			14,370,433	16,452,060	2,081,627	14.49%	
Transfer Prior Year Surplus to Highways Reserve			0	(1,090,670)	(1,090,671)		
Add Future Sustainability			-	-	-		
Less: Transfer from accumulated surplus			-	-	-		
Transfer from reserves (Urban Renewal)			(580,000)		580,000		
Transfer from reserves Prior Year			(3,009,062)	(2,888,116)	120,946		
Debenture Funding				-	-		
Debenture Principal Payments				-	-		
TOTAL COUNTY LEVY	15,833,084	12,391,550	15,402,348	16,608,266	1,205,917	7.83%	

COUNTY OF HURON
Public Works - General
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	875,989	39,996	40,000	-	(40,000)	-100.00%
Total Provincial Grants	875,989	39,996	40,000	-	(40,000)	-100.00%
FEDERAL GRANTS						
Federal Project Grants	1,778,360	132,996	133,000	-	(133,000)	-100.00%
Total Federal Grants	1,778,360	132,996	133,000	-	(133,000)	-100.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	110,936	0	-	120,000	120,000	0.00%
Total Municipal Grants & Fees	110,936	0	-	120,000	120,000	0.00%
OTHER REVENUE						
Miscellaneous Revenue	-	-	40,000	40,000	-	0.00%
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	72,760	100,000	100,000	100,000	-	0.00%
Rent/Lease	6,000	6,000	6,000	6,000	-	0.00%
Third Party Recoveries	53,505	266,130	-	50,000	50,000	0.00%
Total Other Revenue	132,265	372,130	146,000	196,000	50,000	34.25%
TOTAL REVENUE	2,897,549	545,122	319,000	316,000	(3,000)	-0.94%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,449,172	1,241,040	1,261,062	1,261,062	-	0.00%
Salaries - Part Time	258,964	38,112	5,200	32,650	27,450	527.88%
Salaries - Time Off in Lieu Owing	(21,519)	-	-	-	-	0.00%
Total Salaries	2,686,618	1,279,152	1,266,262	1,293,712	27,450	2.17%
BENEFITS						
Statutory Benefits	191,508	105,566	82,596	105,288	22,692	27.47%
Extended Benefits	235,238	142,130	179,008	139,860	(39,148)	-21.87%
OMERS	243,863	121,357	150,131	112,317	(37,814)	-25.19%
Burden	-	-	-	-	-	0.00%
Total Benefits	670,609	369,053	411,735	357,465	(54,270)	-13.18%

COUNTY OF HURON
Public Works - General
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Salaries and Benefits	3,357,227	1,648,204	1,677,997	1,651,177	(26,820)	-1.60%
EQUIPMENT						
Equipment Rentals/Leases	849	3,934	-	-	-	0.00%
Equipment Repairs & Maint.	146	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	1,068	-	-	-	-	0.00%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	22,645	3,442	47,000	-	(47,000)	-100.00%
Total Equipment	24,707	7,376	47,000	-	(47,000)	-100.00%
PURCHASED SERVICE						
Audit	1,990	1,702	2,100	2,300	200	9.52%
Consulting/Professional Fees	9,249	88,452	-	40,000	40,000	0.00%
Insurance	124,659	133,000	133,000	156,500	23,500	17.67%
Occupational Accident Insurance	28,839	39,906	33,000	40,000	7,000	21.21%
Intra County Purchases	109,320	102,347	57,300	78,360	21,060	36.75%
Legal Fees	9,067	6,963	7,000	8,000	1,000	14.29%
Maintenance Contracts	69,508	435,703	32,500	50,000	17,500	53.85%
Printing (External)	716	990	1,000	1,000	-	0.00%
Total Purchased Service	353,347	809,062	265,900	376,160	110,260	41.47%
OPERATIONAL						
Advertising	11,717	11,768	17,000	17,000	-	0.00%
Associations/Memberships	5,306	8,948	6,000	7,500	1,500	25.00%
Conventions/Conferences	17,583	1,802	18,000	18,000	-	0.00%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	(1,075)	(1,067)	-	-	-	0.00%
Office Expense	6,165	7,895	49,000	9,000	(40,000)	-81.63%
Postage/Courier	553	651	1,000	750	(250)	-25.00%
Publications & Subscriptions	1,364	97	500	150	(350)	-70.00%
Rent	5,000	5,000	5,000	32,500	27,500	550.00%
Staff Training	62,406	29,284	60,000	65,000	5,000	8.33%
Telecommunications	29,728	46,681	30,000	32,000	2,000	6.67%
Travel/Meals	14,215	23,744	16,000	25,000	9,000	56.25%
Building Minor Capital	1,124	-	20,000	-	(20,000)	-100.00%
Garbage	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	29,680	-	-	-	-	0.00%
Taxes	1,071	1,365	1,500	1,500	-	0.00%
Utilities/Heat	38,544	12,313	-	-	-	0.00%
Utilities/Hydro	15,147	(23,000)	-	-	-	0.00%
Depreciation - Capital Assets	7,235,163	7,196,447	7,250,000	7,488,840	238,840	3.29%
Gain or Loss on disposal of capital assets	234,193	-	-	-	-	0.00%

COUNTY OF HURON
Public Works - General
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Operational	7,707,883	7,321,927	7,474,000	7,697,240	223,240	2.99%
PROGRAM						
Purchase of Service	9,284	-	5,000	5,000	-	0.00%
Program Supplies & Costs	364,110	356,061	79,000	108,000	29,000	36.71%
Total Program	373,395	356,061	84,000	113,000	29,000	34.52%
OTHER EXPENDITURES						
Costs transferred to Assets	2,048,681	(8,129,330)	-	-	-	0.00%
Total Other Expenditures	2,048,681	(8,129,330)	-	-	-	0.00%
TOTAL EXPENDITURES	13,865,239	2,013,301	9,548,897	9,837,577	288,680	3.02%
(SURPLUS)/DEFICIT - ACCRUAL	10,967,690	1,468,180	9,229,897	9,521,577	291,680	3.16%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	10,967,690	1,468,180	9,229,897	9,521,577	291,680	3.16%

COUNTY OF HURON
Public Works - Road Maintenance
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	100,000	100,000	0.00%
Total Municipal Grants & Fees	-	-	-	100,000	100,000	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	100,000	100,000	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	90,699	321,089	280,750	340,750	60,000	21.37%
Salaries - Part Time	3,032	27,755	14,500	14,500	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	93,731	348,843	295,250	355,250	60,000	20.32%
BENEFITS						
Statutory Benefits	8,111	27,806	18,472	27,520	9,048	48.98%
Extended Benefits	(1,915)	24,128	24,189	36,520	12,331	50.98%
OMERS	8,856	31,901	24,354	31,653	7,299	29.97%
Burden	-	-	-	-	-	0.00%
Total Benefits	15,052	83,835	67,015	95,693	28,678	42.79%
Total Salaries and Benefits	108,784	432,678	362,265	450,943	88,678	24.48%
EQUIPMENT						
Equipment Rentals/Leases	2,865	6,082	4,000	5,000	1,000	25.00%
Total Equipment	2,865	6,082	4,000	5,000	1,000	25.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	20,000	20,000	-	0.00%
Intra County Purchases	350,849	547,492	362,000	504,000	142,000	39.23%
Capital / Maintenance Contracts	74,584	-	149,500	100,000	(49,500)	-33.11%
Total Purchased Service	425,433	547,492	531,500	624,000	92,500	17.40%

COUNTY OF HURON
Public Works - Road Maintenance
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Road Minor Capital	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	52,373	45,536	60,000	60,000	-	0.00%
Program Supplies & Costs	150,530	213,371	264,000	243,630	(20,370)	-7.72%
Total Program	202,902	258,907	324,000	303,630	(20,370)	-6.29%
TOTAL EXPENDITURES	739,984	1,245,158	1,221,765	1,383,573	161,808	13.24%
(SURPLUS)/DEFICIT - ACCRUAL	739,984	1,245,158	1,221,765	1,283,573	61,808	5.06%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	739,984	1,245,158	1,221,765	1,283,573	61,808	5.06%

COUNTY OF HURON
Public Works - Road Capital
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	1,094,751	1,075,303	2,624,803	1,549,500	144.10%
Total Provincial Grants	-	1,094,751	1,075,303	2,624,803	1,549,500	144.10%
FEDERAL GRANTS						
Federal Project Grants	-	1,886,309	2,078,847	3,920,347	1,841,500	88.58%
Total Federal Grants	-	1,886,309	2,078,847	3,920,347	1,841,500	88.58%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	2,981,060	3,154,150	6,545,150	3,391,000	107.51%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,542	40,802	41,900	-	(41,900)	-100.00%
Salaries - Part Time	746	4,374	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	2,287	45,176	41,900	-	(41,900)	-100.00%
BENEFITS						
Statutory Benefits	213	3,527	1,990	-	(1,990)	-100.00%
Extended Benefits	84	1,396	1,845	-	(1,845)	-100.00%
OMERS	868	4,108	1,700	-	(1,700)	-100.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	1,165	9,031	5,535	-	(5,535)	-100.00%
Total Salaries and Benefits	3,452	54,207	47,435	-	(47,435)	-100.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						

COUNTY OF HURON
Public Works - Road Capital
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	223,764	395,806	968,843	787,884	(180,959)	-18.68%
Intra County Purchases	53,601	84,705	17,000	-	(17,000)	-100.00%
Capital / Maintenance Contracts	2,955,862	4,728,860	7,554,511	12,815,099	5,260,588	69.64%
Total Purchased Service	3,233,227	5,209,371	8,540,354	13,602,983	5,062,629	59.28%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	2,566	177,305	17,974	(159,331)	-89.86%
Program Supplies & Costs	86,166	116,987	140,000	80,300	(59,700)	-42.64%
Total Program	86,166	119,553	317,305	98,274	(219,031)	-69.03%
OTHER EXPENDITURES						
Costs transferred to Assets	(3,908,581)	-	(8,905,094)	(13,701,257)	(4,796,163)	53.86%
Total Other Expenditures	(3,908,581)	-	(8,905,094)	(13,701,257)	(4,796,163)	53.86%
TOTAL EXPENDITURES	(585,737)	5,383,130	-	-	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	(585,737)	2,402,070	(3,154,150)	(6,545,150)	(3,391,000)	107.51%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(585,737)	2,402,070	(3,154,150)	(6,545,150)	(3,391,000)	107.51%

COUNTY OF HURON
Public Works - Roadside Maintenance
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Intra County Recoveries	22,281	29,005	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	22,281	29,005	-	-	-	0.00%
TOTAL REVENUE	22,281	29,005	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	66,126	179,505	225,600	226,000	400	0.18%
Salaries - Part Time	12,386	19,391	13,400	21,750	8,350	62.31%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	78,512	198,895	239,000	247,750	8,750	3.66%
BENEFITS						
Statutory Benefits	6,839	16,028	17,329	19,424	2,095	12.09%
Extended Benefits	5,635	15,019	21,168	25,469	4,301	20.32%
OMERS	5,968	17,656	22,058	22,075	17	0.08%
Burden	-	-	-	-	-	0.00%
Total Benefits	18,443	48,703	60,555	66,968	6,413	10.59%
Total Salaries and Benefits	96,955	247,598	299,555	314,718	15,163	5.06%
EQUIPMENT						
Equipment Rentals/Leases	33,253	-	40,000	3,000	(37,000)	-92.50%
Total Equipment	33,253	-	40,000	3,000	(37,000)	-92.50%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	196,476	200,869	151,900	184,100	32,200	21.20%
Capital / Maintenance Contracts	46,521	55,559	90,000	60,000	(30,000)	-33.33%

COUNTY OF HURON
Public Works - Roadside Maintenance
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	242,997	256,427	241,900	244,100	2,200	0.91%
OPERATIONAL						
Advertising	3,493	7,614	5,000	6,000	1,000	20.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Road Minor Capital	-	-	-	-	-	0.00%
Garbage	15,824	3,016	6,000	4,000	(2,000)	-33.33%
Total Operational	19,317	10,630	11,000	10,000	(1,000)	-9.09%
PROGRAM						
Purchase of Service	63,141	56,755	40,000	65,000	25,000	62.50%
Program Supplies & Costs	28,318	27,811	24,300	38,750	14,450	59.47%
Total Program	91,459	84,566	64,300	103,750	39,450	61.35%
TOTAL EXPENDITURES	483,981	599,222	656,755	675,568	18,813	2.86%
(SURPLUS)/DEFICIT - ACCRUAL	461,700	570,217	656,755	675,568	18,813	2.86%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	461,700	570,217	656,755	675,568	18,813	2.86%

COUNTY OF HURON
Public Works - Bridge Maintenance
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	56,566	96,694	111,000	92,000	(19,000)	-17.12%
Salaries - Part Time	4,026	8,300	3,000	11,600	8,600	286.67%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	60,592	104,993	114,000	103,600	(10,400)	-9.12%
BENEFITS						
Statutory Benefits	5,166	8,900	7,906	8,122	216	2.73%
Extended Benefits	4,801	6,594	10,170	10,650	480	4.72%
OMERS	5,046	9,438	10,541	9,231	(1,310)	-12.43%
Burden	-	-	-	-	-	0.00%
Total Benefits	15,013	24,932	28,617	28,003	(614)	-2.15%
Total Salaries and Benefits	75,605	129,926	142,617	131,603	(11,014)	-7.72%
EQUIPMENT						
Equipment Rentals/Leases	4,562	-	8,000	7,000	(1,000)	-12.50%
Total Equipment	4,562	-	8,000	7,000	(1,000)	-12.50%
PURCHASED SERVICE						
Consulting/Professional Fees	34,273	30,827	40,000	50,000	10,000	25.00%
Intra County Purchases	59,609	78,243	76,000	77,500	1,500	1.97%
Capital / Maintenance Contracts	-	-	1,000	-	(1,000)	-100.00%
Total Purchased Service	93,881	109,069	117,000	127,500	10,500	8.97%

COUNTY OF HURON
Public Works - Bridge Maintenance
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Bridge Minor Capital	-	-	-	-	-	0.00%
Culvert Minor Capital	32,680	-	25,000	-	(25,000)	-100.00%
Total Operational	32,680	-	25,000	-	(25,000)	-100.00%
PROGRAM						
Purchase of Service	22,705	5,839	26,000	5,000	(21,000)	-80.77%
Program Supplies & Costs	34,493	30,697	40,000	41,000	1,000	2.50%
Total Program	57,198	36,536	66,000	46,000	(20,000)	-30.30%
TOTAL EXPENDITURES	263,926	275,531	358,617	312,103	(46,514)	-12.97%
(SURPLUS)/DEFICIT - ACCRUAL	263,926	275,531	358,617	312,103	(46,514)	-12.97%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	263,926	275,531	358,617	312,103	(46,514)	-12.97%

COUNTY OF HURON
Public Works - Drainage Maintenance
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	65,400	29,700	88,500	58,800	197.98%
Salaries - Part Time	-	3,918	1,750	3,900	2,150	122.86%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	-	69,318	31,450	92,400	60,950	193.80%
BENEFITS						
Statutory Benefits	-	5,600	2,198	7,244	5,046	229.57%
Extended Benefits	-	4,709	2,831	9,499	6,668	235.54%
OMERS	-	6,485	2,998	8,233	5,235	174.62%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	16,795	8,027	24,976	16,949	211.15%
Total Salaries and Benefits	-	86,113	39,477	117,376	77,899	197.33%
EQUIPMENT						
Equipment Rentals/Leases	-	4,825	4,500	24,500	20,000	444.44%
Total Equipment	-	4,825	4,500	24,500	20,000	444.44%
PURCHASED SERVICE						
Consulting/Professional Fees	-	3,474	-	2,000	2,000	0.00%
Intra County Purchases	-	59,779	21,800	52,800	31,000	142.20%
Capital / Maintenance Contracts	290,828	194,268	100,000	500,000	400,000	400.00%
Total Purchased Service	290,828	257,520	121,800	554,800	433,000	355.50%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Road Capital	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	83,040	70,000	77,000	7,000	10.00%

COUNTY OF HURON
Public Works - Drainage Maintenance
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Program Supplies & Costs	-	26,067	10,000	28,000	18,000	180.00%
Total Program	-	109,107	80,000	105,000	25,000	31.25%
TOTAL EXPENDITURES	290,828	457,565	245,777	801,676	555,899	226.18%
(SURPLUS)/DEFICIT - ACCRUAL	290,828	457,565	245,777	801,676	555,899	226.18%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	290,828	457,565	245,777	801,676	555,899	226.18%

COUNTY OF HURON
Public Works - Bridge Capital
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	703,077	1,531,700	196,500	(1,335,200)	-87.17%
Total Provincial Grants	-	703,077	1,531,700	196,500	(1,335,200)	-87.17%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	207,740	-	817,500	-	(817,500)	-100.00%
Total Other Revenue	207,740	-	817,500	-	(817,500)	-100.00%
TOTAL REVENUE	207,740	703,077	2,349,200	196,500	(2,152,700)	-91.64%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	16,942	129,357	126,400	175,000	48,600	38.45%
Salaries - Part Time	406	6,077	10,000	7,000	(3,000)	-30.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	17,348	135,434	136,400	182,000	45,600	33.43%
BENEFITS						
Statutory Benefits	1,140	10,331	41,800	13,720	(28,080)	-67.18%
Extended Benefits	548	9,663	1,200	17,990	16,790	1399.17%
OMERS	1,306	12,986	500	15,593	15,093	3018.60%
Burden	-	-	-	-	-	0.00%
Total Benefits	2,994	32,980	43,500	47,303	3,803	8.74%
Total Salaries and Benefits	20,342	168,413	179,900	229,303	49,403	27.46%
EQUIPMENT						
Equipment Rentals/Leases	3,667	24,311	61,496	32,000	(29,496)	-47.96%
Total Equipment	3,667	24,311	61,496	32,000	(29,496)	-47.96%
PURCHASED SERVICE						

COUNTY OF HURON
Public Works - Bridge Capital
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Consulting/Professional Fees	193,003	183,819	1,694,917	798,000	(896,917)	-52.92%
Intra County Purchases	166,796	237,416	10,000	139,000	129,000	1290.00%
Capital / Maintenance Contracts	966,373	1,468,967	2,673,826	1,200,500	(1,473,326)	-55.10%
Total Purchased Service	1,326,173	1,890,202	4,378,743	2,137,500	(2,241,243)	-51.18%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	7,436	345	118,000	75,000	(43,000)	-36.44%
Program Supplies & Costs	67,167	41,193	227,697	146,000	(81,697)	-35.88%
Total Program	74,602	41,538	345,697	221,000	(124,697)	-36.07%
OTHER EXPENDITURES						
Costs transferred to Assets	(1,589,749)	-	(4,965,836)	(2,619,803)	2,346,033	-47.24%
Total Other Expenditures	(1,589,749)	-	(4,965,836)	(2,619,803)	2,346,033	-47.24%
TOTAL EXPENDITURES	(164,965)	2,124,465	-	-	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	(372,705)	1,421,388	(2,349,200)	(196,500)	2,152,700	-91.64%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(372,705)	1,421,388	(2,349,200)	(196,500)	2,152,700	-91.64%

COUNTY OF HURON
Public Works - Traffic Safety
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	15,000	-	(15,000)	-100.00%
Total Municipal Grants & Fees	-	-	15,000	-	(15,000)	-100.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	15,000	-	(15,000)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	65,064	174,310	186,140	203,600	17,460	9.38%
Salaries - Part Time	11,226	11,324	16,500	14,400	(2,100)	-12.73%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	76,290	185,634	202,640	218,000	15,360	7.58%
BENEFITS						
Statutory Benefits	6,770	15,031	13,731	17,091	3,360	24.47%
Extended Benefits	5,274	13,352	17,882	22,410	4,528	25.32%
OMERS	6,527	17,157	18,492	19,424	932	5.04%
Burden	-	-	-	-	-	0.00%
Total Benefits	18,571	45,540	50,105	58,925	8,820	17.60%
Total Salaries and Benefits	94,861	231,174	252,745	276,925	24,180	9.57%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	23,037	36,118	50,000	-	(50,000)	-100.00%
Intra County Purchases	106,830	104,712	207,510	99,500	(108,010)	-52.05%
Capital / Maintenance Contracts	27,930	104,508	137,000	135,000	(2,000)	-1.46%

COUNTY OF HURON
Public Works - Traffic Safety
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	157,797	245,338	394,510	234,500	(160,010)	-40.56%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Utilities/Hydro	14,647	9,905	20,000	15,000	(5,000)	-25.00%
Total Operational	14,647	9,905	20,000	15,000	(5,000)	-25.00%
PROGRAM						
Purchase of Service	29,654	12,756	27,000	6,000	(21,000)	-77.78%
Program Supplies & Costs	102,237	190,607	249,000	332,000	83,000	33.33%
Total Program	131,890	203,363	276,000	338,000	62,000	22.46%
TOTAL EXPENDITURES	399,195	689,780	943,255	864,425	(78,830)	-8.36%
(SURPLUS)/DEFICIT - ACCRUAL	399,195	689,780	928,255	864,425	(63,830)	-6.88%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	399,195	689,780	928,255	864,425	(63,830)	-6.88%

COUNTY OF HURON
Public Works - Winter Maintenance
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
MUNICIPAL GRANTS & FEES						
Services to Municipalities	-	-	-	-	-	0.00%
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	142,302	624,576	699,254	722,725	23,471	3.36%
Salaries - Part Time	40,374	177,922	269,940	233,017	(36,923)	-13.68%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	182,676	802,498	969,194	955,742	(13,452)	-1.39%
BENEFITS						
Statutory Benefits	16,687	68,789	64,786	74,930	10,144	15.66%
Extended Benefits	13,120	58,127	84,161	98,250	14,089	16.74%
OMERS	13,799	60,229	67,655	85,157	17,502	25.87%
Burden	-	-	-	-	-	0.00%
Total Benefits	43,606	187,146	216,602	258,337	41,735	19.27%
Total Salaries and Benefits	226,283	989,643	1,185,796	1,214,079	28,283	2.39%
EQUIPMENT						
Equipment Rentals/Leases	1,002	-	3,500	-	(3,500)	-100.00%
Total Equipment	1,002	-	3,500	-	(3,500)	-100.00%
PURCHASED SERVICE						
Consulting/Professional Fees	6,231	-	-	-	-	0.00%
Intra County Purchases	1,203,561	1,079,233	1,428,009	1,413,000	(15,009)	-1.05%
Capital / Maintenance Contracts	722,455	623,779	675,000	542,200	(132,800)	-19.67%

COUNTY OF HURON
Public Works - Winter Maintenance
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	1,932,248	1,703,012	2,103,009	1,955,200	(147,809)	-7.03%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Staff Training	1,450	-	10,000	-	(10,000)	-100.00%
Telecommunications	-	-	-	-	-	0.00%
Total Operational	1,450	-	10,000	-	(10,000)	-100.00%
PROGRAM						
Purchase of Service	1,196	-	30,000	30,000	-	0.00%
Program Supplies & Costs	1,510,813	821,488	1,108,000	1,329,200	221,200	19.96%
Total Program	1,512,008	821,488	1,138,000	1,359,200	221,200	19.44%
TOTAL EXPENDITURES	3,672,991	3,514,143	4,440,305	4,528,479	88,174	1.99%
(SURPLUS)/DEFICIT - ACCRUAL	3,672,991	3,514,143	4,440,305	4,528,479	88,174	1.99%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	3,672,991	3,514,143	4,440,305	4,528,479	88,174	1.99%

COUNTY OF HURON
Public Works - Facility Maintenance
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	42,749	79,000	79,000	-	0.00%
Salaries - Part Time	-	8,599	7,200	7,500	300	4.17%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	-	51,348	86,200	86,500	300	0.35%
BENEFITS						
Statutory Benefits	-	4,304	2,184	6,782	4,598	210.53%
Extended Benefits	-	3,594	2,608	8,892	6,284	240.95%
OMERS	-	4,126	2,964	7,707	4,743	160.02%
Burden	-	-	-	-	-	0.00%
Total Benefits	-	12,024	7,756	23,381	15,625	201.46%
Total Salaries and Benefits	-	63,372	93,956	109,881	15,925	16.95%
EQUIPMENT						
Equipment Repairs & Maint.	-	410	5,000	1,200	(3,800)	-76.00%
Total Equipment	-	410	5,000	1,200	(3,800)	-76.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	20,124	-	41,000	41,000	0.00%
Insurance	-	-	-	-	-	0.00%
Intra County Purchases	-	10,939	7,000	10,000	3,000	42.86%
Capital / Maintenance Contracts	-	21,702	117,000	32,000	(85,000)	-72.65%
Total Purchased Service	-	52,765	124,000	83,000	(41,000)	-33.06%
OPERATIONAL						
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	5,000	-	(5,000)	-100.00%
Building Minor Capital	-	-	-	-	-	0.00%
Garbage	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	143	23,159	5,000	21,000	16,000	320.00%
Maintenance & Repairs/Electrical	-	3,022	10,000	10,000	-	0.00%
Maintenance & Repairs/HVAC	-	137	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	-	590	5,000	5,000	-	0.00%

COUNTY OF HURON
Public Works - Facility Maintenance
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Heat	-	24,720	43,000	43,000	-	0.00%
Utilities/Hydro	1,749	41,933	42,000	42,000	-	0.00%
Total Operational	1,892	93,560	120,000	131,000	11,000	9.17%
PROGRAM						
Program Supplies & Costs	674	30,637	-	53,000	53,000	0.00%
Total Program	674	30,637	-	53,000	53,000	0.00%
TOTAL EXPENDITURES	2,567	240,743	342,956	378,081	35,125	10.24%
(SURPLUS)/DEFICIT - ACCRUAL	2,567	240,743	342,956	378,081	35,125	10.24%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	2,567	240,743	342,956	378,081	35,125	10.24%

COUNTY OF HURON
Public Works - Facilities Capital
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	50,000	-	(50,000)	-100.00%
Total Provincial Grants	-	-	50,000	-	(50,000)	-100.00%
FEDERAL GRANTS						
Federal Project Grants	-	-	-	-	-	0.00%
Total Federal Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	50,000	-	(50,000)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,057	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	14,057	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	1,717	-	-	-	-	0.00%
Extended Benefits	1,832	-	-	-	-	0.00%
OMERS	1,959	-	-	-	-	0.00%
Burden	-	-	-	-	-	0.00%
Total Benefits	5,508	-	-	-	-	0.00%
Total Salaries and Benefits	19,565	-	-	-	-	0.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%

COUNTY OF HURON
Public Works - Facilities Capital
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Consulting/Professional Fees	38,626	22,056	-	-	-	0.00%
Intra County Purchases	10,072	-	-	-	-	0.00%
Capital / Maintenance Contracts	19,161	-	-	-	-	0.00%
Total Purchased Service	67,859	22,056	-	-	-	0.00%
OPERATIONAL						
Mapping & Automation	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	30,186	84,720	499,503	131,000	(368,503)	-73.77%
Total Program	30,186	84,720	499,503	131,000	(368,503)	-73.77%
OTHER EXPENDITURES						
Costs transferred to Assets	(128,181)	-	(499,503)	(131,000)	368,503	-73.77%
Total Other Expenditures	(128,181)	-	(499,503)	(131,000)	368,503	-73.77%
TOTAL EXPENDITURES	(10,570)	106,776	-	-	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	(10,570)	106,776	(50,000)	-	50,000	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(10,570)	106,776	(50,000)	-	50,000	-100.00%

County of Huron
FLEET
Total Capital Requirements
For the year ending December 31, 2020

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding A	External Funding Source
Portable heavy equipment lift	Shop Tool	Insufficient lifts available in Auburn and Zurich. Portable unit can be moved as-needed. Not having this lift is a health and safety issue as staff are having to jack and block equipment to undertake regular maintenance and repairs.	high	set of synchronized heavy lift units capable of lifting vehicles and fully loaded tandem (including wing and plow). This is a much more cost effective option then installing a fixed heavy-lift.	\$ 100,000		
Forklift (New - Wingham)	Fleet	no lifting equipment at this location to lift and move materials/supplies. Staff are having to drive the loader or backhoe from Wroxeter to this shop to load and unload materials and equipment on and off vehicles/trailers or manually lift and carry. This is a health and safety issue that needs to be	high	Purchase of a diesel rough-terrain forklift	\$ 80,000		
Spray Patching Unit	Fleet	As per Council Report - Equipment needed to prevent reduction of road service levels as well as lower total cost of ownership of roads through road renewal deferrals		one operator vehicle carrying AC, aggregate, compressed air, and torches to repair asphalt defects. Similar unit as what is operated by Bruce County.	\$ 375,000		
Traffic Control Truck	Fleet	Traffic Control truck to support spray patching operations	high	Traffic control truck to support spray patching operations in heavier traffic locations as-needed.	\$ 32,000		
Emulsion Tank	Fleet	Emulsion tank for Spray Patching Unit	high	22,000 litre heated storage tank to supply liquid asphalt cement supporting the spray patching unit to be installed on a concrete pad at the Zurich patrol.	\$ 25,000		
08 - 1/2 Ton Pickup Replacement	Fleet	Age, Condition	high		\$ 35,000		
18E-17 - 1/2 Ton Pickup Patrol Truck Replacement	Fleet	Age, Condition	high		\$ 38,000		
43 - Backhoe Replacement	Fleet	Age, Condition	high		\$ 130,000		
68 - Tandem Replacement	Fleet	Age, Condition	high		\$ 350,000		
70E-12 CrewCab Replacement	Fleet	Age, Condition	high		\$ 38,000		
71E-12 CrewCab Replacement	Fleet	Age, Condition	high		\$ 38,000		
72E-12 CrewCab Replacement	Fleet	Age, Condition	high		\$ 38,000		
89 - Tandem Replacement	Fleet	Age, Condition	high		\$ 350,000		
97 - Tandem Replacement	Fleet	Age, Condition	high		\$ 350,000		
FA-07 - 1/2 Ton Pickup Replacement	Fleet	Age, Condition	high		\$ 36,000		
TOTAL FLEET CAPITAL					\$ 2,015,000		
LESS: DEPRECIATION					\$ (717,700)		
NET CAPITAL FUNDING REQUIREMENTS					\$ 1,297,300		

COUNTY OF HURON
FLEET
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	2,247,113	2,495,734	2,338,519	2,558,260	219,741	9.40%
Rent/Lease	116,619	88,186	107,084	107,000	(84)	-0.08%
Third Party Recoveries	11,854	-	89,800	89,800	-	0.00%
Total Other Revenue	2,375,586	2,583,920	2,535,403	2,755,060	219,657	8.66%
TOTAL REVENUE	2,375,586	2,583,920	2,535,403	2,755,060	219,657	8.66%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	90,605	157,046	286,008	303,403	17,395	6.08%
Salaries - Part Time	11,217	-	15,800	15,800	-	0.00%
Total Salaries	101,823	157,046	301,808	319,203	17,395	5.76%
BENEFITS						
Statutory Benefits	8,049	12,287	20,740	21,879	1,139	5.49%
Extended Benefits	7,624	13,993	25,119	26,648	1,529	6.09%
OMERS	9,166	17,500	30,031	32,027	1,996	6.65%
Total Benefits	24,839	43,780	75,890	80,554	4,664	6.15%
Total Salaries and Benefits	126,662	200,826	377,698	399,757	22,059	5.84%
EQUIPMENT						
Equipment Rentals/Leases	1,765	-	-	-	-	0.00%
Equipment Repairs & Maint.	891,999	845,303	989,000	1,098,685	109,685	11.09%
Small Tools/Equipment	5,962	2,025	8,000	8,000	-	0.00%

COUNTY OF HURON
FLEET
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Equipment	899,726	847,328	997,000	1,106,685	109,685	11.00%
PURCHASED SERVICE						
Insurance	80,522	60,800	54,200	63,800	9,600	17.71%
Intra County Purchases	70,000	70,000	70,000	70,000	-	0.00%
Total Purchased Service	150,522	130,800	124,200	133,800	9,600	7.73%
OPERATIONAL						
Miscellaneous Admin.	1,222	1,100	1,100	1,100	-	0.00%
Office Expense	650	650	650	650	-	0.00%
Postage/Courier	200	200	200	200	-	0.00%
Telecommunications	1,000	1,000	1,000	1,000	-	0.00%
Utilities/Hydro	22,345	23,000	23,000	23,000	-	0.00%
Depreciation - Capital Assets	642,696	566,337	558,400	717,700	159,300	28.53%
Gain or Loss on disposal of capital assets	2,398	-	-	-	-	0.00%
Total Operational	670,511	592,288	584,350	743,650	159,300	27.26%
PROGRAM						
Program Supplies & Costs	2,226	5,881	-	7,000	7,000	0.00%
Total Program	2,226	5,881	-	7,000	7,000	0.00%
TOTAL EXPENDITURES	1,849,647	1,777,123	2,083,248	2,390,892	307,644	14.77%
(SURPLUS)/DEFICIT - ACCRUAL	(525,940)	(806,796)	(452,155)	(364,168)	87,987	-19.46%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(558,400)	(717,700)	(159,300)	28.53%
Add Capital Asset Expenditures			1,902,068	2,015,000	112,932	5.94%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(891,513)	(933,132)	(41,619)	4.67%
TOTAL COUNTY LEVY	(525,940)	(806,796)	-	-	-	0.00%

COUNTY OF HURON
PUBLIC WORKS - WASTE MANAGEMENT
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	44,734	30,350	30,000	30,000	-	0.00%
Total Provincial Grants	44,734	30,350	30,000	30,000	-	0.00%
TOTAL REVENUE	44,734	30,350	30,000	30,000	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
Total Equipment	-	-	1,000	1,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	10,000	10,000	-	0.00%
Maintenance Contracts	136,138	76,746	-	-	-	0.00%
Printing (External)	-	-	500	-	(500)	-100.00%
Total Purchased Service	136,138	76,746	10,500	10,000	(500)	-4.76%
OPERATIONAL						
Advertising	574	2,035	2,000	1,000	(1,000)	-50.00%
Hazardous Waste Collection	-	61,629	115,000	117,000	2,000	1.74%
Staff Training	-	-	1,000	1,000	-	0.00%
Travel/Meals	-	-	500	-	(500)	-100.00%
Total Operational	574	63,664	118,500	119,000	500	0.42%
TOTAL EXPENDITURES	136,712	140,410	130,000	130,000	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	91,978	110,060	100,000	100,000	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	91,978	110,060	100,000	100,000	-	0.00%



COUNTY OF HURON
2020 BUDGET

Emergency Management Services

CORPORATION OF THE COUNTY OF HURON

2020 - Huron County Emergency Services Consolidated Budget Narrative

PREAMBLE:

The Huron County Emergency Services Department is comprised of four programs, each with a budget developed. The various programs consist of the Paramedic Services (HCPS), Paramedic Fleet, Emergency Management (EM), and Paramedic Special Projects.

The Paramedic Program is a cost shared program with the Province of Ontario at a rate of 50:50. At this time, there has been no formal indication from the Province of Ontario regarding any potential changes regarding the current funding mechanism of 50 percent for the calendar year 2020. Although initially the Government announced a funding freeze and reduction back to the 2018 fiscal year, subsequent notification restored our current funding allocation and has indicated that “municipalities can expect continued growth” however the percentage increase has not been released.

The **Huron County Paramedic Services** (HCPS) and the **Emergency Management** (EM) programs are legislated entities within the Emergency Services Department.

The Ambulance Act, the various regulations and standards arising from this Act, govern the actions of Paramedic Services and establishes the province's legal basis and framework for the provision of ambulance service in the Province of Ontario. The Public Access Defibrillation (PAD) program is included in the Paramedic Services section for budgeting purposes. Fleet is an indirect requirement that is not specifically referenced within the Act, however, the types of vehicles, design, construction and specifications are documented under Ambulance and Emergency Response Vehicle Standards and procurement and decommissioning are controlled within the standards.

As we enter 2020, Paramedic Services will see continued changes and oversight with relations to new and changing legislation. The Ambulance Act had not been updated or revised in over twenty (20) years, however the Act received a major revision in 2018 and further changes are expected in 2020. Some of these changes will have a direct impact on Paramedic operations. Patients will be transported to alternative treatment facilities if the Emergency Department is not appropriate, Ambulance Communications Center's will be improved to better triage patients to allow for appropriate resources to be sent, Paramedics will be able to treat patients in the homes and “release or refer” thereby not requiring transport to the Emergency for all clients, and finally an increase in care in the home (first 72 hours, palliative care plans, etc.) which will require an increase in the Community Paramedicine Program.

As hospitals continue to reorganize for specialized care, our Paramedics will be required to transport patients further to allow for the patient to receive the right care, at the right time, in the right place. This currently includes by-pass protocols such as Stroke by-pass, STEMI by-pass (Heart Attack), and Trauma by-pass however, additional alternate destination protocols such as mental health, obstetrics and others may be implemented. Although this is the best care for the patient it taxes our resources as more patients are

being transferred directly to the specialized hospital instead of the local Emergency Department.

The Supporting Ontario's First Responders Act is a definite step forward in helping our Paramedics seek treatment and support when dealing with workplace post-traumatic stress disorder and other occupational stress disorder illnesses. It does, however, significantly increase the back fill component of Paramedic staffing. This continues to increase the amount of PTSD claims and our WSIB costs related to PTSD and Mental Health. As a result our staffing costs have correspondingly increased to meet the demand.

Huron County, and Ontario in general, has an aging population which is living in their own homes for longer periods. As this population trend continues it will add increased pressure to Paramedic Services and the associated call volumes. Increasing call volumes coupled with specialized by-pass requirements, and alternate transport destinations will continue to put added pressure on our Paramedic resources. We are currently seeing an approximate year over year call volume increase of roughly 2% - 4%. Careful planning for additional required resources in the future will be a necessity to ensure Paramedic Services are positioned appropriately for future growth.

Huron County and CUPE 4513 have a collective agreement that expires on December 31, 2019. It is expected that negotiations for the next collective agreement will start in early 2020. Although the percent increase for wages and benefits is not known at this time, a small increase has been included in this budget proposal.

Emergency Management is governed by the Emergency Management and Civil Protection Act (2009) and this legislation establishes the province's legal basis and framework for managing emergencies in the Province of Ontario. In 2017 the County of Huron started to provide shared Emergency Management services with eight (8) of the nine (9) Huron County member municipalities. The County Emergency Management Coordinator (CEMC) acts as the Emergency Management Coordinator for these member municipalities as well as ensures their Emergency Management Program achieves the requirements required under the Act.

The **Community Paramedicine** program is not legislated under the Ambulance Act, however, it is expected that the current Provincial Government will continue to concentrate on providing better community health programming to help citizens live in their homes safely for as long as possible. This position coordinates all Community Paramedicine events/programs such as patient referrals to Community Care Access, Community Wellness Clinics, Flu Immunization clinics, Project Lifesaver, as well as oversees the Community Public Access Defibrillation Program and provides training to Paramedics on topics related to Community Paramedicine. The Community Paramedicine Coordinator position is a 0.5 FTE accommodated work position.

The Emergency Services staffing compliment is broken down into three sections: Paramedic Services, Emergency Management, and Community Paramedicine and is shown in the following chart.

Position	2020 Hours	2020 FTE Addition/Reduction	2020 Total FTE
Paramedic Services (50% funded by MOHLTC)			
Admin Staff	10,920	0	5.50
Paramedic Supervisors (FT) & (PT)	12,230	0	5.60
CP Coordinator	1040	0	0.5
PCP (FT)	117,936	0	54.00
PCP (PT)	39,974	0	18.30
Leave Top ups			
Sub – Total	182,100	0	83.90
Emergency Management (100% County Funded)			
CEMC	2080	0	1.0
Sub-Total	2080	0	1.0
TOTAL	184,180	0	84.90

The breakdown for the Paramedic Services Administration staff listed above includes: Half (0.5) Director of Operations, one (1) Chief Emergency Services, one (1) Deputy Chief Operations, one (1) Deputy Chief Professional Standards, two (2) Administration Coordinators, and one (1) part time Community Paramedicine Coordinator.

NOTE: As stated above the Supporting Ontario's First Responders Act is a definite step forward in helping our Paramedics seek treatment and support when dealing with workplace post-traumatic stress disorder and other occupational stress disorder illnesses. It does, however, significantly increase the back fill component of Paramedic staffing. The additional increase in backfill hours in the Part Time Paramedic salaries budget line is specifically due to increased backfill hours for coverage of Full Time Paramedics away from work for Short Term Disability, Long Term Disability, WSIB, and a small amount of time for normal vacation backfill increase.

The call volume for Huron County Paramedic Services from January 1 – October 31, 2019 is detailed below and is based on the data collected by the Province of Ontario Ambulance Dispatch Reporting System (ADRS).

The projected call volume for 2019 is 6,916 calls for service which would represent an approximate call volume increase of 2.1% over the 2018 year. The average call volume increase for the last three (3) years is approximately 4 percent per year.

Year	Code 1 Non-Urgent	Code 2 Scheduled	Code 3 Urgent	Code 4 Threat to Life/Limb	Totals
2015	350	90	2,124	3,302	5,866
2016	418	96	2,200	3,437	6,151
2017	365	50	2,390	3,589	6,394
2018	318	66	2,588	3,804	6,776
2019	251	8	2,118	3,386	5,763

All four programs noted above are reflected in the Emergency Services Consolidated Budget narrative and the consolidated budget will address major variances that have been identified in these programs.

BUDGET:

The MOHLTC cost shares the Paramedic Services budget increases and decreases at the 50% subsidy level which are realized in the following budget year.

Salaries and Benefits

There is a proposed increase for CUPE and a non-union salary increase included within the budget. There is an increase in the part time salaries due to an increase in backfill hours for extended WSIB, Long Term Disability claims, Short Term Disability and increase vacation coverage. These adjustments result in an overall increase of \$304,704 to the salary line.

Statutory Benefits, Extended Benefits and OMERS have increased with a net change of \$114,806. This increase is as a result of the cost of living increase in the salaries which causes the corresponding increase in benefits. Overall, the result is an increase in the Salaries and Benefits of approximately \$419,510 or 4.24%.

The salaries and benefits increase in the budget of \$419,510 represents 88% of the total increase to the Emergency Services operational budget.

Equipment

Paramedic Services – There is an increase of \$20,992 in the vehicle lease and operation section of the equipment budget. This is an increase to the leasing costs charged to Paramedic Services for the Paramedic vehicles. This increase results in a 2.96% increase operations budget.

Emergency Management – There is no change expected for 2020.

Purchased Service

Paramedic Services - There is an increase of \$15,000 for Occupational Accident Insurance which is more in line with the 2019 projected actuals.

There is a decrease in consulting of \$44,900 as we are not expecting or planning any to utilize any consultants in 2020. The remaining \$5,100 is the final payment for the Deployment and Base Review Report scheduled to be presented to County Council in February 2020.

There is an increase in the Intra County Purchases line of \$43,107. This is the amount charged to Emergency Services by the County for support services such as Human Resources, Information Technology, Finance, and Administration.

There is a \$7,000 increase in insurance based on estimates given by our insurance company.

The Maintenance Contracts has in increase of \$16,650. Currently our Automatic Vehicle Locator (AVL) provider is Fleetmatics, which is located in USA. This company will no longer qualify to be part of the Mobile Data Exchange program with the Ontario Ministry of Health and the Central Ambulance Communications Centre for both transmitting data and receiving data for the Paramedics with relation to address routing, patient information, fleet management, and other data that cannot be hosted in USA. The increase of \$16,650 is budget pricing for a Canadian based AVL provider's annual fees. The expected transition date to a Canadian based provider would be approximately June / July 2020.

Emergency Management – There is no expected change for 2020.

Overall, the result is a net increase for Purchased Service of \$37,027 or 4.67% in the consolidate budget.

Operational

Paramedic Services – With the move of Emergency Services Administration to the Clinton Fire Hall there is a decrease in the rent budget line of \$7,718.

The increase in the telecommunications line is to allow our ambulance units to become hot spots for data exchange. This is required to be included as part of the Ministry Mobile Data Exchange program as well as to transmit our 12 Lead findings on our patients experiencing STEMI symptoms to the Cardiologist in London or Kitchener.

There is also a small increase in the Travel/Meals and the Conference lines to account for a Mental Health Conference for our Peer Support Team and some other associated travel.

The depreciation on Capital Assets has increased by \$60,526.

Emergency Management – There is no expected change for 2020.

Overall, the result is a net increase for the Operational budget of \$62,163 or 6.17% in the consolidate budget.

Program

Paramedic Services – There is a slight increase in the uniform budget of \$3,635 and an estimate of a \$5,000 Cross Border Payment to Perth County included in the Program Supplies budget.

The Purchase of Service is increased by \$15,100. This increase, similar to the AVL increase, is due to our current vendor for electronic patient charting indicating that their current program will not be supported in the future (although currently still is being supported) and therefore will not be advanced to be compatible with the Province's Mobile Data Exchange program. If we wish to remain with the same vendor, we would need to upgrade to their new program or move to a new vendor. The increase in the budget is general budget pricing for a new electronic patient charting program.

The overall Paramedic Services Program budget is increasing by \$23,635.

Emergency Management – There is no increase to the Program budget in 2020.

Overall the result is a net increase in the program budget of \$23,635 or 7.94% in the consolidate budget.

Capital Assets

Those assets that are over \$1000 and are a single purchase that have been included in the capital assets section as follows:

Paramedic Services

Ambulances

The Huron County Paramedic Services (HCPS) is on a sixty (60) month replacement of vehicles with the vehicle being purchased in the sixth year. For 2020 we are recommending the replacement of two (2) conventional ambulances. We are also recommending that we only retire one (1) ambulance this year and maintain one (1) in service for an additional year. This will bring our total number of physical ambulances up from 11 units to 12 units.

Although we have an equipment sharing agreement with both Perth County and Bruce County to allow us to request to borrow equipment, such as an ambulance when needed, we found that over longer periods of borrowing time this is not feasible for either service. Both Bruce County and Perth County have limited spare vehicles making it difficult to borrow a vehicle for periods longer than one or two days. Both of the previous two years, we have had an ambulance accident taking a vehicle completely out of service for periods of up to six months. During these periods, when we have not been able to borrow from Perth or Bruce we have missed servicing appointments and making repairs to minor issues. This has meant that at times we are not meeting the standards set within the Ontario Regulations.

In addition, over the last two years Perth County has implemented equipment, such as a different stretcher, that are not compatible with our vehicles. In these situations we would have to train our staff on the proper use of this equipment. In the case of the stretcher, this training session is more than two hours per individual.

Response Unit

One of the current administrative/command vehicles is due for normal replacement in 2020. An administrative vehicle carries minimal equipment and is able to respond, when driven by a Paramedic or Paramedic Manager, to stop the clock for response time standards but has very limited ability to provide any level of care to the patient. This vehicle is also a car which is not practical in the winter months to use for any type of response when needed.

With the current deployment schedule, Superintendent vehicle requirements, and use by the Community Paramedic Program for events such as the Wellness Clinics, Flu shot clinics, and other educational events, it would make operational sense to replace this unit with a Rapid Response Unit which can be used for Administration, Superintendent Responses and when required Community Paramedic events, in addition to being used as a normal Rapid Response unit when required.

The cost of this vehicle would be approximately \$90,000 which includes the purchase of the vehicle, conversion and vehicle identification.

Power Stretcher and Power Load System

Staff is recommending that we continue again this year with purchasing power lift stretchers and the accompanying power loading system. Research has shown that using this type of system significantly reduces the chance of back injuries from improper lifting or over lifting. By using a power lift stretcher and the power load system we are effectively reducing the number of manual patient lifts by as many as six (6) per call. Each patient call can have up to ten (10) lifts depending on the type of call. Reducing the number of manual lifts by as many as half reduces the risk of Paramedic back injuries. Therefore we are requesting to purchase power stretchers and power lifts to be installed on the 2020 ambulances purchased. The total cost for two power load systems including two (2) power stretchers is \$124,000.

Stairchair

A Stairchair is a piece of equipment to move patients safely up and down stairs. This piece of equipment is used frequently and is required to be maintained properly to ensure the safety of both the patient and the Paramedic. Our current stock of stairchairs were purchased several years ago and are starting to reach the end of their life cycle. It was proposed to start replacing stairchairs at a rate of two per year starting in 2016. The current stairchairs are out of warranty and are starting to require an increase in repairs due to their age. We have currently budgeted to replace two stairchairs for an approximate price of \$8,000. Replacing two stairchairs in 2020 follows the requirement outlined in Asset Management Plan for Paramedic Services.

Paramedic Defibrillators

In 2013 we started to replace aging Paramedics Defibrillators at a rate of two (2) units per year. The request is to continue this process and replace two (2) Paramedic Defibrillators in 2020. The two (2) units purchased in 2020 will replace two (2) units originally purchase in 2013. Those units are outside of warranty (extended warranty is four years from time of purchase) and are approaching the end of life which is recommended to be six (6) to eight (8) years. The budget to replace two (2) Paramedic Defibrillators is \$65,000.

Medical Bags

Medical equipment bags have a lifespan of five (5) to six (6) years. Our current supply of medical bags are at that age. We are looking to continue to replace two (2) sets of medical bags this year as we have for the last few years. The approximate cost for replacement of two sets of medical bags in \$6,000.

Computer Replacements

The current recommended replacement suggested by IT staff is the length of the warranty with possible an additional year of use depending on the condition of the computer. Paramedic Services has typically kept our computers longer than the recommended cycle. The request in this budget is for \$33,000 to replace four administrative computers and several mobile units in the field.

Base Furnishings

A few bases require replacement of individual pieces of aging furniture. The budget amount of base furnishings requested is \$7,500.

Paramedic Helmets

Paramedic helmets are covered under the CSA standard for a period of 10 years. We are currently experiencing several Paramedic staff helmets that are approaching the ten year mark. Under both the Health & Safety legislation as well as the Ambulance Equipment Standards Regulation helmets are required to be issued and meet CSA legislation. We are requesting to purchase approximately 20 new helmets at an estimated cost of \$10,000.

AVL Equipment Upgrade

As outlined in the operational budget, currently our Automatic Vehicle Locator (AVL) provider is Fleetmatics, which is located in USA. This company will no longer qualify to be part of the Mobile Data Exchange program with the Ontario Ministry of Health and the Central Ambulance Communications Centre for both transmitting data and receiving data for the Paramedics with relation to address routing, patient information, fleet management, and other data that cannot be hosted in USA. The amount listed in the operational budget is for the annual service costs, however the actual AVL equipment required is a capital purchase of approximately \$60,000 to retrofit all vehicles within our fleet. This is based on generic pricing. It would be expected that we are able to receive improved pricing during the RFP process. The expected transition date to a Canadian based provider would be approximately June / July 2020.

Renovation to Zurich Base

Currently the Paramedics share the lunch room at the Zurich public works building as their EMS area. This limits the use of this lunch room for the Public Works staff as well as it does not allow for any privacy for either party. The Paramedics require privacy for numerous reasons including debriefing after a bad call, completing patient confidential records, discussions with supervisors or other management staff. This request is to complete a renovation to the Zurich public works building to add an EMS area. Once this area has been added to the building the lunch room will remain a shared lunchroom. The Paramedics will have a private area of their own to allow for the uses required and mentioned above. In 2017 the request for the renovation was \$50,000. Due to a reassessment of the scope of the project the initial \$50,000 was requested to be carried over from the 2017 to the 2018 budget. Due to unforeseen delays in getting this project complete a request to carryover the remaining funds from 2018 has occurred. The new costing of this project is estimated as \$80,000 of which \$67,000 will be funding through the carryover of funds from 2019 Capital.

Autopulse Replacement

The Zoll Autopulse machine is used in cases of cardiac arrest. The patient is place on the Autopulse unit which provides mechanical CPR. The benefit of mechanical CPR is that the rate and depth of compressions is accurate to 92% of the time compared to roughly 10% accuracy for manual CPR conducted by a Paramedic. In addition, when the Autopulse is in place and the patient is placed in the ambulance the Paramedic can now be seated and belted in place as they will not be required to stand freely to complete manual CPR. This is a health and safety improvement for our staff.

We currently have an Autopulse in each of our units, however, the majority of the units were manufactured and purchased in 2008. These units are starting to reach the end of their life cycle and we are seeing an increase in repairs and maintenance required.

We are requesting to start replacing the units a few at a time, starting with the oldest units. The request for this year is that we replace three (3) units. This would be an approximate cost of \$44,000.

Clinton Administration – Electronic Sign

When the move of the Emergency Services Administration to the Central Huron Fire Hall occurred the ability to identify to the public where the administration was located was lost. The current fire hall does not have road signage for either Paramedic Services or Fire Services.

The request is to cost share the installation of an electronic sign, similar to the current sign at the Historic Goal, to indicate the location of both Huron County Emergency Services and Central Huron Fire Services.

In addition, with a sign similar to the current one in Goderich, we can advertise safety messages, wellness clinics, and other messages to the public.

The cost of this sign and installation would be cost shared with Central Huron.

Emergency Management – There are no capital requests for Emergency Management.

Steve Lund, Director of Operations

County of Huron
Emergency Services
Total Capital Requirements
For the year ending December 31, 2020

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Ambulance (1)	Fleet	Normal Replacement	High	Fleet	160,000		
Ambulance (2)	Fleet	Normal Replacement	High	Fleet	160,000		
Response Unit	Fleet	Normal Replacement	Medium	Fleet	90,000		
Power Load & Power Stretcher (1)	Patient Equipment	Normal Replacement	High	EMS	62,000		
Power Load & Power Stretcher (2)	Patient Equipment	Normal Replacement	High	EMS	62,000		
Stairchairs	Patient Equipment	Normal Replacement	High	EMS	8,000		
Paramedic Defibrillators	Patient Equipment	Normal Replacement	High	EMS	65,000		
Medical Bags Replacement	Patient Equipment	Normal Replacement	High	EMS	6,000		
Computer Replacement	IT Equipment	Normal Replacement	Medium	EMS	33,000		
Paramedic Base Furniture	Furniture	Normal Replacement	Medium	EMS	7,500		
Paramedic Helmets	Paramedic Safety	Normal Replacement	High	EMS	10,000		
AVL Equipment Upgrade	Fleet	Upgrade Outdated Equi	High	EMS	60,000		
Zurich Base Reno			Medium	EMS	80,000	67,000	Carry forward from 2019
Autopulse Replacement	Patient Equipment	Normal Replacement	High	EMS	44,000		
Electronic Sign Clinton Administration		Building Recognition	Medium	EMS	25,000	25,000	\$50,000 total - Central Huron / 50/50 Cost Share
TOTAL CAPITAL FUNDING REQUEST					872,500	92,000	
LESS: DEPRECIATION					(569,726)		
NET CAPITAL FUNDING REQUIREMENTS					302,774		

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,458,945	5,810,712	6,099,381	6,101,257	1,876	0.03%
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	5,458,945	5,810,712	6,099,381	6,101,257	1,876	0.03%
OTHER REVENUE						
Miscellaneous Revenue	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Rent/Lease	291,896	351,856	368,200	389,192	20,992	5.70%
Third Party Recoveries	103,305	114,240	3,750	66,750	63,000	1680.00%
Total Other Revenue	395,201	466,096	371,950	455,942	83,992	22.58%
TOTAL REVENUE	5,854,146	6,276,808	6,471,331	6,557,199	85,868	1.33%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	5,853,215	5,928,102	6,130,802	6,321,858	191,056	3.12%
Salaries - Part Time	1,997,127	2,233,729	1,961,657	2,075,305	113,648	5.79%
Salaries - Time Off in Lieu Owing	3,204	-	-	-	-	0.00%
Total Salaries	7,853,546	8,161,831	8,092,459	8,397,163	304,704	3.77%
BENEFITS						
Statutory Benefits	503,454	626,362	512,155	554,820	42,665	8.33%
Extended Benefits	423,028	414,143	479,439	526,416	46,977	9.80%
OMERS	818,856	791,438	818,404	843,568	25,164	3.07%
Total Benefits	1,745,339	1,831,943	1,809,998	1,924,804	114,806	6.34%
Total Salaries and Benefits	9,598,884	9,993,774	9,902,457	10,321,967	419,510	4.24%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	176,033	106,319	160,000	160,000	-	0.00%
Equipment Replacement New (under \$1,000)	19,076	27,369	33,250	33,250	-	0.00%
Vehicle Lease & Operation	436,829	486,288	515,200	536,192	20,992	4.07%
Small Tools/Equipment	312	1,097	1,500	1,500	-	0.00%
Total Equipment	632,250	621,074	709,950	730,942	20,992	2.96%

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Audit	1,648	1,409	1,730	1,900	170	9.83%
Consulting/Professional Fees	-	3,334	50,000	5,100	(44,900)	-89.80%
Insurance	36,918	39,400	39,400	46,400	7,000	17.77%
Occupational Accident Insurance	87,648	109,696	90,000	105,000	15,000	16.67%
Intra County Purchases	531,214	552,043	552,043	595,150	43,107	7.81%
Legal Fees	8,421	35,309	35,000	35,000	-	0.00%
Maintenance Contracts	13,374	23,238	22,750	39,400	16,650	73.19%
Printing (External)	749	996	1,500	1,500	-	0.00%
Miscellaneous Services	-	-	750	750	-	0.00%
Total Purchased Service	679,972	765,424	793,173	830,200	37,027	4.67%
OPERATIONAL						
Advertising	1,181	-	1,775	1,775	-	0.00%
Associations/Memberships	3,007	2,856	3,550	3,550	-	0.00%
Conventions/Conferences	9,227	14,924	13,000	15,250	2,250	17.31%
Internet	-	-	625	625	-	0.00%
Miscellaneous Admin.	612	289	900	900	-	0.00%
Office Expense	4,968	5,629	6,450	6,450	-	0.00%
Postage/Courier	508	467	600	600	-	0.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Rent	372,232	378,026	387,509	379,791	(7,718)	-1.99%
Staff Training	18,522	13,624	29,500	28,300	(1,200)	-4.07%
Telecommunications	17,394	16,600	19,775	25,075	5,300	26.80%
Travel/Meals	15,209	21,997	26,830	29,835	3,005	11.20%
Janitorial	1,385	1,077	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	-	-	5,000	5,000	-	0.00%
Depreciation - Capital Assets	464,064	519,740	509,200	569,726	60,526	11.89%
Gain or Loss on disposal of capital assets	(26,527)	-	-	-	-	0.00%
Total Operational	881,782	975,229	1,006,914	1,069,077	62,163	6.17%
PROGRAM						
Medical Supplies	103,030	113,713	118,000	118,000	-	0.00%
Replenish Bed/Linen	19,164	11,602	16,100	16,000	(100)	-0.62%
Winter Clothing and Uniforms	82,564	106,892	91,811	95,446	3,635	3.96%
Purchase of Service	30,331	23,964	45,325	60,425	15,100	33.31%
Cross Border Payment	-	32,413	-	5,000	5,000	0.00%
Miscellaneous Program	270	392	1,300	1,300	-	0.00%
Program Supplies & Costs	8,042	11,388	16,500	16,500	-	0.00%
Promotion/Public Relations	6,569	1,465	8,500	8,500	-	0.00%
Total Program	249,969	301,830	297,536	321,171	23,635	7.94%

COUNTY OF HURON
Emergency Services - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL EXPENDITURES	12,042,857	12,657,330	12,710,030	13,273,357	563,327	4.43%
(SURPLUS)/DEFICIT - ACCRUAL	6,188,711	6,380,522	6,238,699	6,716,158	477,459	7.65%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(430,600)	(569,726)	(139,126)	32.31%
Add Capital Asset Expenditures	-	-	677,600	872,500	194,900	28.76%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(247,000)	(67,000)	180,000	-72.87%
TOTAL COUNTY LEVY	6,188,711	6,380,522	6,238,699	6,951,932	713,233	11.43%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,458,945	5,810,712	6,099,381	6,101,257	1,876	0.03%
Total Provincial Grants	5,458,945	5,810,712	6,099,381	6,101,257	1,876	0.03%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	98,020	112,354	3,750	66,750	63,000	1680.00%
Total Other Revenue	98,020	112,354	3,750	66,750	63,000	1680.00%
TOTAL REVENUE	5,556,965	5,923,066	6,103,131	6,168,007	64,876	1.06%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	5,758,748	5,836,005	6,035,268	6,224,889	189,621	3.14%
Salaries - Part Time	1,983,408	2,233,729	1,961,657	2,075,305	113,648	5.79%
Salaries - Time Off in Lieu Owing	3,204	-	-	-	-	0.00%
Total Salaries	7,745,359	8,069,734	7,996,925	8,300,193	303,268	3.79%
BENEFITS						
Statutory Benefits	496,665	619,934	506,485	548,748	42,263	8.34%
Extended Benefits	415,344	413,500	472,195	519,127	46,932	9.94%
OMERS	805,420	781,006	807,670	832,776	25,106	3.11%
Total Benefits	1,717,429	1,814,441	1,786,350	1,900,651	114,301	6.40%
Total Salaries and Benefits	9,462,788	9,884,175	9,783,275	10,200,845	417,570	4.27%
EQUIPMENT						
Equipment Repairs & Maint.	176,033	106,319	160,000	160,000	-	0.00%
Equipment Replacement New (under \$1,000)	19,076	27,369	33,250	33,250	-	0.00%
Vehicle Lease & Operation	436,829	486,288	515,200	536,192	20,992	4.07%
Small Tools/Equipment	312	1,097	1,500	1,500	-	0.00%
Total Equipment	632,250	621,074	709,950	730,942	20,992	2.96%
PURCHASED SERVICE						
Audit	1,648	1,409	1,730	1,900	170	9.83%
Consulting/Professional Fees	-	3,334	50,000	5,100	(44,900)	-89.80%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Insurance	36,918	39,400	39,400	46,400	7,000	17.77%
Occupational Accident Insurance	87,648	109,696	90,000	105,000	15,000	16.67%
Intra County Purchases	531,214	552,043	552,043	595,150	43,107	7.81%
Legal Fees	8,421	35,309	35,000	35,000	-	0.00%
Maintenance Contracts	13,374	23,238	22,750	39,400	16,650	73.19%
Printing (External)	749	996	1,500	1,500	-	0.00%
Miscellaneous Services	-	-	750	750	-	0.00%
Total Purchased Service	679,972	765,424	793,173	830,200	37,027	4.67%
OPERATIONAL						
Advertising	507	-	575	575	-	0.00%
Associations/Memberships	2,871	2,304	2,950	2,950	-	0.00%
Conventions/Conferences	8,393	14,924	11,000	13,250	2,250	20.45%
Internet	-	-	625	625	-	0.00%
Miscellaneous Admin.	612	289	900	900	-	0.00%
Office Expense	4,968	5,629	5,700	5,700	-	0.00%
Postage/Courier	508	467	600	600	-	0.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Rent	372,232	378,026	387,509	379,791	(7,718)	-1.99%
Staff Training	18,342	13,624	28,250	27,050	(1,200)	-4.25%
Telecommunications	12,578	9,818	12,600	17,900	5,300	42.06%
Travel/Meals	13,814	21,682	24,420	27,425	3,005	12.31%
Janitorial	1,385	1,077	2,200	2,200	-	0.00%
Maintenance & Repairs/Building	-	-	5,000	5,000	-	0.00%
Depreciation - Capital Assets	172,168	167,884	141,000	180,534	39,534	28.04%
Total Operational	605,547	615,724	623,329	664,500	41,171	6.61%
PROGRAM						
Medical Supplies	103,030	113,713	118,000	118,000	-	0.00%
Replenish Bed/Linen	19,164	11,602	16,100	16,000	(100)	-0.62%
Winter Clothing and Uniforms	82,564	106,892	91,811	95,446	3,635	3.96%
Purchase of Service	25,426	22,078	45,325	60,425	15,100	33.31%
Cross Border Payment	-	32,413	-	5,000	5,000	0.00%
Miscellaneous Program	270	392	1,300	1,300	-	0.00%
Program Supplies & Costs	8,042	11,388	16,500	16,500	-	0.00%
Promotion/Public Relations	5,673	1,230	7,500	7,500	-	0.00%
Total Program	244,169	299,708	296,536	320,171	23,635	7.97%
TOTAL EXPENDITURES	11,624,726	12,186,105	12,206,263	12,746,658	540,395	4.43%
(SURPLUS)/DEFICIT - ACCRUAL	6,067,761	6,263,039	6,103,132	6,578,651	475,519	7.79%

COUNTY OF HURON
Emergency Medical Services
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	6,067,761	6,263,039	6,103,132	6,578,651	475,519	7.79%

COUNTY OF HURON

Emergency Medical Services - Special Projects

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Third Party Recoveries	5,285	1,886	-	-	-	0.00%
Total Other Revenue	5,285	1,886	-	-	-	0.00%
TOTAL REVENUE	5,285	1,886	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,413	-	-	-	-	0.00%
Salaries - Part Time	13,719	-	-	-	-	0.00%
Total Salaries	15,132	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	1,309	-	-	-	-	0.00%
Extended Benefits	837	-	-	-	-	0.00%
OMERS	2,910	-	-	-	-	0.00%
Total Benefits	5,057	-	-	-	-	0.00%
Total Salaries and Benefits	20,189	-	-	-	-	0.00%
PROGRAM						
Medical Supplies	-	-	-	-	-	0.00%
Purchase of Service	4,905	1,886	-	-	-	0.00%
Total Program	4,905	1,886	-	-	-	0.00%
TOTAL EXPENDITURES	25,093	1,886	-	-	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	19,809	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%

COUNTY OF HURON

Emergency Medical Services - Special Projects

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	19,809	-	-	-	-	0.00%

COUNTY OF HURON
Emergency Medical Services - Fleet
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	291,896	351,856	368,200	389,192	20,992	5.70%
Total Other Revenue	291,896	351,856	368,200	389,192	20,992	5.70%
TOTAL REVENUE	291,896	351,856	368,200	389,192	20,992	5.70%
EXPENDITURES						
OPERATIONAL						
Depreciation - Capital Assets	291,896	351,856	368,200	389,192	20,992	5.70%
Gain or Loss on disposal of capital assets	(23,697)	-	-	-	-	0.00%
Total Operational	268,199	351,856	368,200	389,192	20,992	5.70%
TOTAL EXPENDITURES	268,199	351,856	368,200	389,192	20,992	5.70%
(SURPLUS)/DEFICIT - ACCRUAL	(23,697)	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(23,697)	-	-	-	-	0.00%

COUNTY OF HURON
Emergency Management
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	93,054	92,097	95,534	96,970	1,436	1.50%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	93,054	92,097	95,534	96,970	1,436	1.50%
BENEFITS						
Statutory Benefits	5,480	6,428	5,670	6,072	402	7.08%
Extended Benefits	6,847	642	7,244	7,289	45	0.62%
OMERS	10,526	10,432	10,734	10,792	58	0.54%
Total Benefits	22,853	17,502	23,648	24,152	504	2.13%
Total Salaries and Benefits	115,907	109,599	119,182	121,122	1,940	1.63%
OPERATIONAL						
Advertising	675	-	1,200	1,200	-	0.00%
Associations/Memberships	135	552	600	600	-	0.00%
Conventions/Conferences	834	-	2,000	2,000	-	0.00%
Office Expense	-	-	750	750	-	0.00%
Staff Training	180	-	1,250	1,250	-	0.00%
Telecommunications	4,816	6,782	7,175	7,175	-	0.00%
Travel/Meals	1,395	315	2,410	2,410	-	0.00%
Total Operational	8,036	7,649	15,385	15,385	-	0.00%
PROGRAM						
Promotion/Public Relations	895	235	1,000	1,000	-	0.00%
Total Program	895	235	1,000	1,000	-	0.00%

COUNTY OF HURON
Emergency Management
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL EXPENDITURES	124,838	117,484	135,567	137,507	1,940	1.43%
(SURPLUS)/DEFICIT - ACCRUAL	124,838	117,484	135,567	137,507	1,940	1.43%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	124,838	117,484	135,567	137,507	1,940	1.43%



COUNTY OF HURON
2020 BUDGET

LIBRARY SERVICES

Huron County Library Budget 2020

Vision Statement

Huron County Library is an inclusive and vibrant community hub. It builds community, enriches lives and fosters creativity by providing access to information, skills and ideas.

Mission Statement

Huron County Library provides the community with inviting and accessible facilities, engaging virtual spaces, comprehensive collections and user-friendly technology. Welcoming and knowledgeable staff and volunteers provide innovative services and programs that contribute to community vitality.

Huron County Library

In 2017, the Huron County Library Board developed and received a new strategic plan with new vision, mission and value statements and strategic priorities for the library system to follow over the next five years. The strategic priorities outlined in the new strategic plan are:

1. Deliver services, programs and collections that meet community needs;
2. Deliver innovative and reliable technology that supports and enhances library services and programs to meet community needs;
3. Promote and strengthen partnerships with community members and organizations in order to better understand and respond to community needs and initiatives;
4. Build relationships with funding sources to maintain and improve practices and services;
5. Promote and strengthen library culture of teamwork and collaboration;
6. Create dynamic spaces that are accessible, welcoming and safe for patrons.

In order to realize these goals over the next five years, the strategic action plan is reflected in the 2020 budget.

Huron County Library, both now and in the future, provides library services to all residents of Huron County in the following manner:

- Service points at 12 library branches - Bayfield, Blyth, Brussels, Clinton, Exeter, Goderich, Hensall, Howick, Kirkton, Seaforth, Wingham, Zurich;
- Over 529,000 books and other items, computer software, ebooks and audiobooks, digitized files of historic newspapers;
- 14 full-time and 26 part-time staff, plus 72 volunteers;
- Safe and free community space for all ages to meet and socialize;
- Access to quality electronic services – free public access to computers and wireless networks as well as electronic resources downloadable from within the library or from home and hubs for loan to provide home Internet;
- Programs to support enjoyment of reading and lifelong learning.

Huron County Library's Strategic Plan places increased attention and focus on engaging with our communities and enhancing service through partnerships with other local organizations.

The 12 library branches share administrative resources which allows for an efficient use of the resources outlined below.

- Centralized administration, ordering, processing, cataloguing new materials;
- Shared professional and program staff;
- Distribution and shared rotation of library materials;
- Van delivery to library branches four times per week;
- Integrated library information system with online access for patrons;
- Interlibrary loan.

Every year, the Library engages in a week long annual survey as mandated by the Ontario Ministry of Heritage, Sport, Tourism and Culture Industries. Combining our regular statistics, and data gleaned during the survey week in 2018, the residents of Huron County:

- Had 18,370 current library memberships;
- attended 2,256 library programs (with a total attendance of 24,631);
- asked 4,700* reference questions; 800* electronic reference questions; 5250* reader's advisory; and 6150* technology questions (taking an average of 4.46 minutes to answer);
- received services, equipment or materials for accessible purposes (for patrons with physical or print challenges) 19,950* times;
- used 44,900* newspapers, reference and other materials in the library;
- visited their libraries 185,800* times in person and 155,532* times virtually;

- used library computer workstations 24,550* times (mainly for Internet access);
- used wireless 14,850* times to connect to the Internet using their own devices;
- visited our on-line catalogue 61,918 times;
- downloaded 62,931 audio, music, film and e-books;
- and borrowed 383,931 items (all materials, traditional and electronic).

*annual statistics projected from results of the Annual Survey Week (November 2018) by Provincial formula = weekly count x 50 weeks or 52 weeks for online services.

Other interesting statistics from 2018:

- Volunteers donated 734 hours of their time at the library;
- 86 people borrowed 280 packets of seeds from the seed library;
- Electronic databases were accessed 35,746 times.
- Patrons received 4,508 items through interlibrary loan; 3,764 items were loaned to other libraries.
- 64,786 holds were placed on library materials by staff or by patrons on-line.

Background to the 2020 Budget

The Library continues to use a zero-based budget where each budget line is built on the expected needs for the coming year.

The following sections are used in the Library's Budget:

- Administration – for overall administrative expenses and the operation of the Library Administrative office which handles the selection, ordering, cataloguing, processing, and exchanging of library materials to the branches, interlibrary loan, electronic services, payroll, accounts, supplies, supervision, and other administrative functions;
- Branch Services – includes wages and benefits for the staff working at the twelve library branches, books and materials, maintenance grants for host municipalities, and furniture and equipment under \$1,000 per unit for library branches;
- Special Projects – continuing to digitize local materials.
- Summer Reading Program – encourages literacy skills in elementary school-age children. Students are hired to develop and deliver weekly programs at all branch libraries during the summer. Usually successful in obtaining student grants for this program.

2020 Budget

This budget aligns with changes to the provision of library service in Huron County as set out in the new Strategic Plan.

Resources first raised in 2015 in hope of a renovation project in Clinton are once more being brought forward to 2020.

The Library will continue to participate in the Ontario Library Consortium (OLC) for Integrated Library System (ILS) software and online catalogue and other group software costs covered under Maintenance Contracts. Reduced costs have been realized due to additional members joining the OLC. (Costs are shared among members). To better meet user needs, a library app will be added in 2020.

Collection initiatives include the continued investment in significant numbers of e-resources to provide online access to more e-books, music, movies, television shows and comic books online. As much as possible, funds are continuing to be transitioned from traditional materials to on-line and innovative materials rather than requesting additional funds. Changes in the licenses of eBooks/eAudio have resulted in a portion of the collection being accounted for in the operational budget while print materials and eBooks/eAudio with perpetual licenses will remain capital items. The strength of the Canadian dollar does impact buying power both in traditional and electronic products.

2020 will see the ongoing replacement of hardware at the libraries. A regular replacement schedule keeps annual costs reasonable and maintains reliable service.

We continue to focus on working collaboratively with other agencies and organizations to increase capacity.

Revenue

Most of the funding for the Library comes from the Corporation of the County of Huron. The Province provides a fixed operating and pay equity grant.

As in past years, application will be made for Young Canada Works in Heritage Organizations and Canada Summer Jobs (CSJ) grants to assist with summer student wages.

Fine revenue continues to decline although the rate seems to have slowed somewhat. Donations and Third Party Recoveries reflect purchases made with donated funds, Friends of the Library sponsorship, community partner grants and recoveries from photocopy fees, coffee donations and other fees.

Expenditures

Staffing

Core Library staff and non-project based students participate in the County of Huron's non-union employee group, of which the wage rates and cost of living increases are established by the County of Huron. A 1.5 % increase has been included in the budget numbers for wage increases in 2020.

Library Core Staff Component

	2019 FTE	2020 FTE
Administrative office	9.8	9.3
5 Branch Managers	5.0	5.0
30 Branch Assistants, 10 student pages (approx.)	15.9	16.4
	30.7	30.7

The full-time Community Information Librarian contract position will end July 2020. Upon thorough assessment of the work that has been done and with a vision to continue to build on the success and relationships that have been established, it is proposed that these hours be made permanent through a dispersed model. One Branch Assistant would add to their hours to work full time. The remaining hours would be spread among the remaining teams to allow them the flexibility the work requires. This would allow for all libraries to continue the 'Libraries Transforming Communities' model.

The admin budget part-time salary line has been impacted by part-time staff covering a leave for a full-time position. A minor impact is also felt as a result of coordinating delivery exchange with Perth libraries using the library's existing Driver's and vehicle.

In 2020, digitization will be funded primarily through a special Library reserve. Grant funding will continue to provide support for special projects such as summer programming with contract workers, usually students.

There is minor budget pressure as a result of the cancellation of the Southern Ontario Library Service (SOLS) run Interlibrary Loan system. This has resulted in increased postage costs as well as the aforementioned staffing implication.

Capital Expenditures

Traditional collections plus computers and equipment with a value of over \$1,000 are contained in the Library's capital budget. Through ongoing replacement requirements, computers and receipt printers will be purchased this year. Other priorities will be the addition of new creative collection materials and updates to interior library spaces to reflect community hub work.

In 2020, the Library continues to reallocate resources from the purchase of traditional print materials in order to further the inclusion of unique and innovative collection materials, the digitization of historic newspapers and electronic materials.

Summary

The goals and strategies of the Huron County Library's new Strategic Plan and the strategic priorities of the County of Huron have been used to focus budget priorities. Key priorities to roll out in 2020 include the continuation of the digitization project, outcome measurement, update of library spaces to meet community needs and structural changes to make the community hub project a permanent part of library service. In addition, Health & Safety is a priority in every budget line. This is reflected in the training, equipment and security budget lines.

Beth Rumble, BBA MLIS
County Librarian

County of Huron
LIBRARY SERVICES
Total Capital Requirements
For the year ending December 31, 2020

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Books and Materials					\$ 271,000		
eBooks					\$ 5,000		
Clinton Library					\$ 55,000	\$ 55,000	prior year carryforward
Desktop Computers					\$ 34,500		
Goderich Refresh					\$ 15,000		
Kirkton Display Table					\$ 1,500		
Brussels Ergonomic Stool					\$ 1,400		
Clinton Public Task Chairs					\$ 1,000		
Alice Munro Circulation desk					\$ 5,000	\$ 5,000	Wingham Friends
TOTAL CAPITAL FUNDING REQUEST					\$ 389,400	\$ 60,000	

COUNTY OF HURON
LIBRARY SERVICES
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	16,988	32,408	32,659	3,445	(29,214)	-89.45%
Total Provincial Grants	163,378	178,799	179,049	149,835	(29,214)	-16.32%
FEDERAL GRANTS						
Federal Project Grants	5,744	6,813	4,400	4,400	-	0.00%
Total Federal Grants	5,744	6,813	4,400	4,400	-	0.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	10,004	6,803	10,205	10,408	203	1.99%
Total Municipal Grants & Fees	10,004	6,803	10,205	10,408	203	1.99%
OTHER REVENUE						
Donations	5,912	10,068	15,500	21,150	5,650	36.45%
Fees/Licenses	-	-	-	-	-	0.00%
Fines	20,521	16,085	18,000	15,000	(3,000)	-16.67%
Memberships	-	-	-	-	-	0.00%
Programs	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	13,771	14,502	12,800	16,900	4,100	32.03%
Total Other Revenue	40,203	40,656	46,300	53,050	6,750	14.58%
TOTAL REVENUE	219,329	233,069	239,954	217,693	(22,261)	-9.28%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	837,857	862,620	905,270	922,353	17,083	1.89%

COUNTY OF HURON
LIBRARY SERVICES
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Salaries - Part Time	994,990	961,400	1,086,120	1,141,567	55,447	5.11%
Total Salaries	1,833,011	1,824,019	1,991,390	2,063,920	72,530	3.64%
BENEFITS						
Statutory Benefits	147,604	148,944	164,635	174,395	9,760	5.93%
Extended Benefits	70,025	72,925	90,905	96,737	5,832	6.42%
OMERS	141,630	124,022	144,275	146,241	1,966	1.36%
Total Benefits	359,259	345,891	399,815	417,373	17,558	4.39%
Total Salaries and Benefits	2,192,270	2,169,910	2,391,205	2,481,293	90,088	3.77%
EQUIPMENT						
Equipment Rentals/Leases	2,635	5,855	2,700	2,700	-	0.00%
Equipment Repairs & Maint.	2,507	3,225	2,500	2,500	-	0.00%
Equipment Replacement New (under \$1,000)	3,685	951	8,630	6,148	(2,482)	-28.76%
Vehicle Lease & Operation	15,267	12,365	13,350	13,350	-	0.00%
Small Tools/Equipment	-	-	15,000	15,000	-	0.00%
Software	13,795	12,753	14,500	14,290	(210)	-1.45%
Total Equipment	37,889	35,150	56,680	53,988	(2,692)	-4.75%
PURCHASED SERVICE						
Audit	2,921	3,040	3,000	3,200	200	6.67%
Insurance	10,576	11,300	11,300	13,300	2,000	17.70%
Occupational Accident Insurance	-	2,303	2,000	2,000	-	0.00%
Intra County Purchases	8,132	7,400	7,790	8,340	550	7.06%
Legal Fees	127	543	200	200	-	0.00%
Maintenance Contracts	22,167	22,532	25,000	24,390	(610)	-2.44%
Printing (External)	4,752	2,114	7,600	6,500	(1,100)	-14.47%
Security	2,564	3,419	2,570	2,570	-	0.00%
Total Purchased Service	51,240	52,651	59,460	60,500	1,040	1.75%
OPERATIONAL						
Advertising	2,543	1,808	2,400	2,400	-	0.00%
Associations/Memberships	1,580	1,630	1,765	1,695	(70)	-3.97%

COUNTY OF HURON
LIBRARY SERVICES
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Conventions/Conferences	6,504	11,013	8,850	8,995	145	1.64%
Internet	18,863	21,643	23,000	25,431	2,431	10.57%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	25,578	25,218	26,400	26,400	-	0.00%
Postage/Courier	503	1,365	500	2,600	2,100	420.00%
Rent	75,060	75,060	75,060	75,060	-	0.00%
Staff Training	7,230	11,214	11,000	13,350	2,350	21.36%
Telecommunications	9,351	9,711	12,700	12,700	-	0.00%
Travel/Meals	30,508	31,165	29,300	29,300	-	0.00%
Depreciation - Capital Assets	415,045	402,387	425,000	386,800	(38,200)	-8.99%
Total Operational	592,765	592,212	615,975	584,731	(31,244)	-5.07%
PROGRAM						
Newspapers & Magazines	25,572	31,222	35,000	35,000	-	0.00%
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Electronic Resources	63,270	87,529	72,200	72,300	100	0.14%
Winter Clothing and Uniforms	92	136	300	200	(100)	-33.33%
Program Supplies & Costs	8,640	9,158	11,730	16,990	5,260	44.84%
Promotion/Public Relations	-	-	300	300	-	0.00%
Total Program	248,574	279,045	270,530	275,790	5,260	1.94%
TOTAL EXPENDITURES	3,122,737	3,128,968	3,393,850	3,456,302	62,452	1.84%
(SURPLUS)/DEFICIT - ACCRUAL	2,903,408	2,895,899	3,153,896	3,238,609	84,713	2.69%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(336,600)	(329,400)	7,200	-2.14%
Add Capital Asset Expenditures	-	-	391,600	389,400	(2,200)	-0.56%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(142,200)	(166,772)	(24,572)	17.28%
TOTAL COUNTY LEVY	2,903,408	2,895,899	3,066,696	3,131,837	65,141	2.12%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	146,390	146,390	146,390	146,390	-	0.00%
Provincial Project Grants	16,583	-	-	-	-	0.00%
Total Provincial Grants	162,973	146,390	146,390	146,390	-	0.00%
MUNICIPAL GRANTS & FEES						
Services to Municipalities	10,004	6,803	10,205	10,408	203	1.99%
Total Municipal Grants & Fees	10,004	6,803	10,205	10,408	203	1.99%
OTHER REVENUE						
Fines	20,521	16,085	18,000	15,000	(3,000)	-16.67%
Memberships	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	12,199	14,502	12,800	16,900	4,100	32.03%
Total Other Revenue	32,721	30,588	30,800	31,900	1,100	3.57%
TOTAL REVENUE	205,698	183,781	187,395	188,698	1,303	0.70%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	442,418	482,620	512,235	508,214	(4,021)	-0.78%
Salaries - Part Time	44,072	45,014	47,125	77,992	30,867	65.50%
Salaries - Time Off in Lieu Owing	164	-	-	-	-	0.00%
Total Salaries	486,654	527,634	559,360	586,206	26,846	4.80%
BENEFITS						
Statutory Benefits	36,745	40,979	43,600	47,741	4,141	9.50%
Extended Benefits	37,885	35,420	51,680	54,456	2,776	5.37%
OMERS	52,633	40,694	50,950	54,239	3,289	6.46%
Total Benefits	127,264	117,093	146,230	156,436	10,206	6.98%
Total Salaries and Benefits	613,918	644,727	705,590	742,642	37,052	5.25%
EQUIPMENT						
Equipment Rentals/Leases	2,635	5,855	2,700	2,700	-	0.00%
Equipment Repairs & Maint.	80	-	200	200	-	0.00%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	1,238	54	1,330	410	(920)	-69.17%
Vehicle Lease & Operation	15,267	12,365	13,350	13,350	-	0.00%
Total Equipment	19,220	18,275	17,580	16,660	(920)	-5.23%
PURCHASED SERVICE						
Audit	2,921	3,040	3,000	3,200	200	6.67%
Insurance	10,576	11,300	11,300	13,300	2,000	17.70%
Occupational Accident Insurance	-	2,303	2,000	2,000	-	0.00%
Intra County Purchases	7,507	7,400	7,790	8,340	550	7.06%
Legal Fees	127	543	200	200	-	0.00%
Maintenance Contracts	22,167	22,532	25,000	24,390	(610)	-2.44%
Printing (External)	4,752	2,114	7,600	6,500	(1,100)	-14.47%
Total Purchased Service	48,050	49,232	56,890	57,930	1,040	1.83%
OPERATIONAL						
Advertising	2,543	1,808	2,400	2,400	-	0.00%
Associations/Memberships	1,580	1,630	1,765	1,695	(70)	-3.97%
Conventions/Conferences	6,504	11,013	8,850	8,995	145	1.64%
Internet	7,745	10,697	12,000	13,506	1,506	12.55%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	25,218	24,764	26,000	26,000	-	0.00%
Postage/Courier	503	1,365	500	2,600	2,100	420.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Rent	75,060	75,060	75,060	75,060	-	0.00%
Staff Training	7,230	11,214	11,000	13,350	2,350	21.36%
Telecommunications	9,351	9,711	12,700	12,700	-	0.00%
Travel/Meals	28,169	28,962	27,000	27,000	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	163,903	176,222	177,275	183,306	6,031	3.40%
PROGRAM						
Branch Maintenance Grants	151,000	151,000	151,000	151,000	-	0.00%
Winter Clothing and Uniforms	92	136	300	200	(100)	-33.33%
Promotion/Public Relations	-	-	300	300	-	0.00%
Total Program	151,091	151,136	151,600	151,500	(100)	-0.07%
TOTAL EXPENDITURES	996,183	1,039,592	1,108,935	1,152,038	43,103	3.89%
(SURPLUS)/DEFICIT - ACCRUAL	790,485	855,811	921,540	963,340	41,800	4.54%

COUNTY OF HURON
LIBRARY - ADMINISTRATION
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	790,485	855,811	921,540	963,340	41,800	4.54%

COUNTY OF HURON
LIBRARY - ONE TIME FUNDING
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	405	32,408	32,659	3,445	(29,214)	-89.45%
Total Provincial Grants	405	32,408	32,659	3,445	(29,214)	-89.45%
OTHER REVENUE						
Donations	-	-	-	5,000	5,000	0.00%
Total Other Revenue	-	-	-	5,000	5,000	0.00%
TOTAL REVENUE	405	32,408	32,659	8,445	(24,214)	-74.14%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	378	29,854	29,935	43,846	13,911	46.47%
Total Salaries	378	29,854	29,935	43,846	13,911	46.47%
BENEFITS						
Statutory Benefits	28	2,554	2,680	3,971	1,291	48.17%
Total Benefits	28	2,554	2,680	3,971	1,291	48.17%
Total Salaries and Benefits	405	32,408	32,615	47,817	15,202	46.61%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	405	32,408	32,615	47,817	15,202	46.61%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	(44)	39,372	39,416	-89581.82%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON
LIBRARY - ONE TIME FUNDING
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	-	-	(44)	39,372	39,416	-89581.82%

COUNTY OF HURON
LIBRARY - BRANCHES
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Donations	5,912	10,068	15,500	16,150	650	4.19%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	1,571	-	-	-	-	0.00%
Prior Year Surplus	-	-	-	-	-	0.00%
Total Other Revenue	7,483	10,068	15,500	16,150	650	4.19%
TOTAL REVENUE	7,483	10,068	15,500	16,150	650	4.19%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	395,439	379,999	393,035	414,139	21,104	5.37%
Salaries - Part Time	935,908	865,769	988,255	998,870	10,615	1.07%
Total Salaries	1,331,346	1,245,768	1,381,290	1,413,009	31,719	2.30%
BENEFITS						
Statutory Benefits	109,588	103,623	116,525	120,833	4,308	3.70%
Extended Benefits	32,140	37,505	39,225	42,281	3,056	7.79%
OMERS	88,997	83,327	93,325	92,002	(1,323)	-1.42%
Total Benefits	230,724	224,455	249,075	255,116	6,041	2.43%
Total Salaries and Benefits	1,562,071	1,470,223	1,630,365	1,668,125	37,760	2.32%
EQUIPMENT						
Equipment Repairs & Maint.	2,426	3,225	2,300	2,300	-	0.00%
Equipment Replacement New (under \$1,000)	2,447	897	7,300	5,738	(1,562)	-21.40%
Vehicle Lease & Operation	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	15,000	15,000	-	0.00%
Software	13,795	12,753	14,500	14,290	(210)	-1.45%
Total Equipment	18,668	16,875	39,100	37,328	(1,772)	-4.53%
PURCHASED SERVICE						

COUNTY OF HURON
LIBRARY - BRANCHES
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Intra County Purchases	625	-	-	-	-	0.00%
Security	2,564	3,419	2,570	2,570	-	0.00%
Total Purchased Service	3,189	3,419	2,570	2,570	-	0.00%
OPERATIONAL						
Internet	11,118	10,946	11,000	11,925	925	8.41%
Office Expense	-	-	-	-	-	0.00%
Depreciation - Capital Assets	415,045	402,387	425,000	386,800	(38,200)	-8.99%
Total Operational	426,163	413,333	436,000	398,725	(37,275)	-8.55%
PROGRAM						
Newspapers & Magazines	25,572	31,222	35,000	35,000	-	0.00%
Electronic Resources	63,270	87,529	72,200	72,300	100	0.14%
Program Supplies & Costs	8,640	9,158	11,730	16,990	5,260	44.84%
Total Program	97,482	127,909	118,930	124,290	5,360	4.51%
TOTAL EXPENDITURES	2,107,574	2,031,761	2,226,965	2,231,038	4,073	0.18%
(SURPLUS)/DEFICIT - ACCRUAL	2,100,091	2,021,693	2,211,465	2,214,888	3,423	0.15%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	2,100,091	2,021,693	2,211,465	2,214,888	3,423	0.15%

COUNTY OF HURON
LIBRARY - SUMMER READING
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	5,744	6,813	4,400	4,400	-	0.00%
Total Federal Grants	5,744	6,813	4,400	4,400	-	0.00%
OTHER REVENUE						
Admissions	-	-	-	-	-	0.00%
Donations	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	5,744	6,813	4,400	4,400	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	14,633	20,763	20,805	20,859	54	0.26%
Total Salaries	14,633	20,763	20,805	20,859	54	0.26%
BENEFITS						
Statutory Benefits	1,243	1,788	1,830	1,850	20	1.09%
Total Benefits	1,243	1,788	1,830	1,850	20	1.09%
Total Salaries and Benefits	15,876	22,551	22,635	22,709	74	0.33%
OPERATIONAL						
Office Expense	360	454	400	400	-	0.00%
Travel/Meals	2,339	2,202	2,300	2,300	-	0.00%
Total Operational	2,699	2,657	2,700	2,700	-	0.00%
TOTAL EXPENDITURES	18,575	25,208	25,335	25,409	74	0.29%
(SURPLUS)/DEFICIT - ACCRUAL	12,831	18,395	20,935	21,009	74	0.35%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%

COUNTY OF HURON
LIBRARY - SUMMER READING
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	12,831	18,395	20,935	21,009	74	0.35%



COUNTY OF HURON
2020 BUDGET

CULTURAL SERVICES

Huron County Cultural Services Department Budget 2020

Background to the 2020 Budget

The Huron County Cultural Services Department has responsibility for the Huron County Library, Museum, Historic Gaol, County Archives, Heritage Fund, Art Bank, and Cultural Program. This budget relates to all non-Library related functions of the Department.

2020 Budget

The Cultural Services Department uses a zero-based budgeting approach, where each budget line is built on the expected needs for the coming year. To align with the way in which the Department functions, various programs of the Department are broken down in the separate sections of this budget narrative.

Huron County Museum & Historic Gaol (including Archives)

Mission & Vision Statements:

Vision:

The vision of the Huron County Museum & Historic Gaol is to nurture and inspire heritage and culture.

Mission:

The Huron County Museum & Historic Gaol engage our community in preserving, sharing, and fostering Huron County Culture.

The core business of the Museum is to operate a year-round museum, meeting all of the Ministry of Tourism, Culture & Sport standards, as well as the Huron Historic Gaol, a National Historic Site, for six months of the year, plus special events and exhibits, Huron County Archives, and Tiger Dunlop Tomb. Outreach programs and exhibits associated with the Museum travel to locations and functions across the County of Huron throughout the year.

The physical plants of the Museum building and Historic Gaol are managed by the County Property Services, and the Museum and Gaol pay rent for space to the County.

In 2019, the Huron County Museum and Historic Gaol underwent a comprehensive strategic planning process. The resulting Plan was approved by Council in mid-2019. Central to the new plan is:

- Engaging with more people
- Long-term sustainability
- Diversity and Inclusion
- Flexibility

Specific action items included in the Museum & Gaol's 2020 Budget are the result the Museum and Gaol's Strategic Plan as well as the County of Huron's Strategic Priorities Chart.

Revenue

Most of the funding for the Huron County Museum and Historic Gaol comes from the Corporation of the County of Huron. The Province of Ontario provides the Community Museum Operating Grant (CMOG) subject to conditions and standards being met. This CMOG funding received yearly is \$63,226 for the purpose of enhancing the heritage activities of the Museum.

Federal and provincial staffing and project grants are utilized when available, in particular Young Canada Works in Heritage Institutions and Young Canada Works Building Careers in Heritage Internships.

Museum and Gaol admissions can vary according to the interest of visitors and tourists. This can be affected by weather, travel plans, and changing exhibits at the Museum. Free admission for Huron County Library card holders was introduced in 2018 along with new procedures and fees to be applied to out-of-county visitors and specialized rental groups.

Through a new sponsorship opportunity, the Museum has been able to offer subsidized travel to school groups. This has significantly increased the number of school groups visiting the Museum and Gaol and is reflected in the increased revenue to Educational Programs.

Diversifying revenue through Sponsorships & Donations continues to be a priority for the Museum and Gaol in 2020. Partnerships and rentals with groups such as St. John Ambulance and Rural Response for Healthy Children are anticipated to continue in 2020.

The development of a unique value proposition is underway and research has been completed to specifically understand segmented user needs. This will allow for the appropriate message to be marketed through the appropriate channel, the intended result being a higher return on investment with respect to marketing dollars.

Expenditures

Salaries and Benefits

Museum employees participate in the County of Huron's non-union employee group.

Museum Core Staff Component (Including Gaol)

Position	2019 FTE	2020 FTE
Director	.3	.3
Senior Curator	1	1
Curator of Engagement & Dialogue	1	1
Registrar	1	1
Archivist	1	1
Administrative Assistant	1	1
Business Development Manager	1	1
Museum Technician	1	1
Museum Technician Assistant	.5	.5
	7.8	7.8

The student and part-time staff component varies each year in response to grants received. Students participate in the non-union employee grid as directed by County Administration. Funding will be sought to offset costs for summer student positions through Young Canada Works and other grant programs as available.

The addition of a student Collections Assistant has been added this year. This position would assist with the backlog of uncatalogued materials that exist within both collections and archives. Young Canada Works offers six month internships that run October to March. This would cover 60%-75% of the cost. The position would not be filled if grant funding is not successful.

The Museum's full time salary budget shows an increase as a full time staff person who was previously being paid from the part time budget (while on contract) is now represented in the full time budget.

Exhibits

Exhibit priorities for 2020 include continued redevelopment of the Museum's permanent Galleries including a complete redesign of the Industry Gallery. An existing bequest will offset a substantial portion of the redesign.

The Temporary Exhibits in 2020 will include a highly interactive exhibit highlighting Huron County's symbiosis with water and the need to protect the environment. Additionally, the Museum will partner with several local organizations to complete smaller temporary exhibits, celebrating the Goderich Mason's 175th anniversary and artist Jack McLaren.

At the Huron Historic Gaol, a new display will feature stories of the women and children of the Gaol along with the more unusual stories.

Programming

The Museum will continue to pursue partnerships in order to deliver new and exciting programs to the residents of Huron County. The momentum generated from an influx of school groups will be carried into 2020 and the creation of an Education Committee will help inform these visits. The development of partnerships in order to maximize the capacity and potential of the Museum has played an important role in the reestablishment of the Huron County Museum and Historic Gaol as a leader in the cultural sector in Huron County, in recent years.

Programs planned for 2020 include a variety of workshops and speaker programs at the Museum as well as the Gaol, day camps, public programs, and the very popular Gaol Behind the Bars program.

The Gaol is in the process of applying for a grant that encourages 'shareable moments'. If successful, this would allow for the creation of an interesting photo opportunity located at the Gaol. The grant offers matching funds.

Operational

The Huron County Museum and Historic Gaol will continue to undertake its re-organization of artifacts and storage areas in order to maximize space available, focusing on Museum Main Storage and Off-site storage. Inventory of Museum Main Storage has been completed, leading to the 2020 focus of further research of artifact provenance and development of a list of potential deaccessions according to the Museum Deaccessioning Policy.

During 2020, Property Services will be undertaking remedial work at Off-site storage. This will allow artifacts that were previously unsafe to access the opportunity to be catalogued and evaluated. At this time, all artifacts moved will be evaluated for deaccessioning.

The Collections Committee will continue to serve as a collections and advisory committee.

Huron Heritage Fund

In 2019 a variety of heritage projects received funding from the Huron Heritage Fund to enhance the variety of heritage projects ongoing in the County. All \$25,000 in funds

were allocated by the Huron Heritage Fund. In 2020, the Committee will continue to assess applications for the grant in May and November.

Cultural Program

The County of Huron’s Strategic Plan articulates that “a vibrant cultural sector” is a key characteristic of Huron County. A cultural component to the Cultural Services Department in Huron County has been in place since 2011. Over the course of 2019 consultation took place to redevelop the Cultural Plan. Based on initial findings, funds have been included in this budget to begin work on a new Cultural direction.

In 2020, the Cultural Development Officer will continue participation in various County initiatives including Alice Munro Festival of the Short Story and the Huron Multicultural Festival, as well as support other culture-based initiatives.

The Cultural budget for 2020 is experiencing an increase to account for the department supporting new initiatives that arose through consultation for the new Cultural Plan and in light of reduced grant funding for programs, such as the Multicultural Festival.

Cultural Services Staff Component

Position	2018 FTE	2019 FTE
Cultural Development Officer	1	1

Capital Expenditures

Through ongoing replacement requirements, computers will be purchased this year. Office furnishings include the final stage to update staff workspace to make more efficient use of existing office footprint. This will also allow for an exhibit preparation area. A portable stage will allow for more frequent events to occur, including an annual fundraiser.

2019 Capital Expenditures	Amount
Computer Replacement	\$6,000
Office Furnishings Update/art room	\$13,000
Permanent Gallery Cases (carryover)	\$7,500
Portable stage and event lighting	\$9,000
Theatre Seating (carryover)	\$8,000
Rental Furnishings	\$2,000

Beth Rumble, BBA MLIS
Director of Cultural Services

County of Huron
Museum and Cultural Services
Total Capital Requirements
For the year ending December 31, 2020

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Computer Replacement					\$ 6,000		
Office Furnishings update/art room					\$ 13,000		
Permanent Gallery Cases					\$ 7,500	7500	Reserves
Portable Stage and Lighting for Events					\$ 9,000		
Theatre Seating					\$ 8,000	8000	Reserves
Rental Furnishings					\$ 2,000		
TOTAL CAPITAL FUNDING REQUEST					45,500	15,500	
LESS: DEPRECIATION					(24,368)		
NET CAPITAL FUNDING REQUIREMENTS					21,132		

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	-	-	-	5,000	5,000	0.00%
Total Provincial Grants	63,226	63,226	63,226	68,226	5,000	7.91%
FEDERAL GRANTS						
Federal Project Grants	32,116	25,043	28,000	31,209	3,209	11.46%
Total Federal Grants	32,116	25,043	28,000	31,209	3,209	11.46%
OTHER REVENUE						
Admissions	62,686	82,285	55,000	55,000	-	0.00%
Donations	7,911	7,757	16,500	16,500	-	0.00%
Memberships	1,382	1,395	2,000	2,000	-	0.00%
Intra County Recoveries	2,732	-	2,390	3,940	1,550	64.85%
Corp Service Allocation Recoveries	-	-	-	-	-	0.00%
Rent/Lease	7,455	4,473	9,000	9,000	-	0.00%
Sales	12,032	12,025	11,500	11,500	-	0.00%
Third Party Recoveries	-	4,400	-	-	-	0.00%
Education Programs	16,552	27,551	15,500	16,000	500	3.23%
Reading Room Fees	282	261	1,000	1,000	-	0.00%
Archival Fees	291	230	2,000	2,000	-	0.00%
Total Other Revenue	111,323	140,378	114,890	116,940	2,050	1.78%
TOTAL REVENUE	206,665	228,646	206,116	216,375	10,259	4.98%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	462,144	506,238	517,380	556,630	39,250	7.59%
Salaries - Part Time	161,229	149,345	164,820	155,764	(9,056)	-5.49%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Salaries - Time Off in Lieu Owing	(1,635)	-	-	-	-	0.00%
Total Salaries	621,738	655,583	682,200	712,394	30,194	4.43%
BENEFITS						
Statutory Benefits	48,251	53,469	55,725	59,374	3,649	6.55%
Extended Benefits	36,781	41,700	54,215	53,856	(359)	-0.66%
OMERS	44,356	52,370	52,526	56,743	4,217	8.03%
Total Benefits	129,387	147,539	162,466	169,973	7,507	4.62%
Total Salaries and Benefits	751,125	803,122	844,666	882,367	37,701	4.46%
EQUIPMENT						
Equipment Rentals/Leases	1,639	1,786	1,800	1,800	-	0.00%
Equipment Replacement New (under \$1,000)	2,365	2,633	4,000	2,650	(1,350)	-33.75%
Vehicle Lease & Operation	4,783	3,652	4,800	5,800	1,000	20.83%
Total Equipment	8,787	8,071	10,600	10,250	(350)	-3.30%
PURCHASED SERVICE						
Audit	1,071	916	1,110	1,300	190	17.12%
Consulting/Professional Fees	27,875	10,974	39,000	34,900	(4,100)	-10.51%
Insurance	2,644	2,900	2,900	3,400	500	17.24%
Occupational Accident Insurance	1,674	2,303	1,865	1,865	-	0.00%
Maintenance Contracts	2,581	3,970	3,140	3,140	-	0.00%
Printing (External)	3,480	2,240	7,000	7,000	-	0.00%
Security	-	-	413	415	2	0.48%
Total Purchased Service	39,325	23,303	55,428	52,070	(3,358)	-6.06%
OPERATIONAL						
Advertising	14,735	10,986	17,500	17,500	-	0.00%
Associations/Memberships	2,723	73	2,695	3,455	760	28.20%
Bank Charges	3,681	4,533	2,500	3,000	500	20.00%
Conventions/Conferences	2,946	3,937	4,500	4,500	-	0.00%
Internet	732	-	-	-	-	0.00%
Office Expense	4,096	3,102	6,000	6,000	-	0.00%

COUNTY OF HURON
MUSEUM AND CULTURAL SERVICES
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Postage/Courier	1,048	29	1,250	1,250	-	0.00%
Publications & Subscriptions	3,415	7,163	5,985	6,935	950	15.87%
Rent	488,676	488,676	488,676	488,676	-	0.00%
Staff Training	2,201	1,804	3,950	5,250	1,300	32.91%
Telecommunications	4,768	4,933	5,200	5,200	-	0.00%
Travel/Meals	4,353	3,611	6,200	6,200	-	0.00%
Grounds Maintenance	-	27	200	200	-	0.00%
Depreciation - Capital Assets	16,275	17,933	18,400	24,368	5,968	32.43%
Total Operational	549,649	546,808	563,056	572,534	9,478	1.68%
PROGRAM						
Purchases from Fundraising	-	208	-	5,000	5,000	0.00%
Curatorial Supples	3,280	1,194	5,150	4,850	(300)	-5.83%
Exhibits	7,532	9,542	16,900	30,000	13,100	77.51%
Giftware	7,879	5,117	9,000	8,000	(1,000)	-11.11%
Latimer Estate	2,419	-	2,500	-	(2,500)	-100.00%
Special Events	3,687	3,011	4,810	5,500	690	14.35%
Winter Clothing and Uniforms	533	985	1,000	1,200	200	20.00%
Program Supplies & Costs	24,706	33,424	34,000	35,085	1,085	3.19%
Promotion/Public Relations	14,358	24,058	30,300	39,800	9,500	31.35%
Tiger Dunlop	102	136	100	100	-	0.00%
Total Program	64,496	79,370	103,760	129,535	25,775	24.84%
TOTAL EXPENDITURES	1,413,382	1,460,674	1,577,510	1,646,756	69,246	4.39%
(SURPLUS)/DEFICIT - ACCRUAL	1,206,716	1,232,027	1,371,394	1,430,381	58,987	4.30%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(18,400)	(24,368)	(5,968)	32.43%
Add Capital Asset Expenditures	-	-	59,800	45,500	(14,300)	-23.91%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(20,500)	(29,500)	(9,000)	43.90%
TOTAL COUNTY LEVY	1,206,716	1,232,027	1,392,294	1,422,013	29,719	2.13%

COUNTY OF HURON
MUSEUM
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	63,226	63,226	63,226	63,226	-	0.00%
Provincial Project Grants	-	-	-	5,000	5,000	0.00%
Total Provincial Grants	63,226	63,226	63,226	68,226	5,000	7.91%
FEDERAL GRANTS						
Federal Project Grants	25,178	19,123	21,000	23,924	2,924	13.92%
Total Federal Grants	25,178	19,123	21,000	23,924	2,924	13.92%
OTHER REVENUE						
Admissions	22,393	26,835	20,000	20,000	-	0.00%
Donations	6,185	7,228	15,000	15,000	-	0.00%
Memberships	1,382	1,395	2,000	2,000	-	0.00%
Intra County Recoveries	2,732	-	2,390	3,940	1,550	64.85%
Rent/Lease	5,618	2,891	7,500	7,500	-	0.00%
Sales	8,336	8,654	8,000	8,000	-	0.00%
Third Party Recoveries	-	4,400	-	-	-	0.00%
Education Programs	6,925	16,085	6,500	7,000	500	7.69%
Reading Room Fees	282	261	1,000	1,000	-	0.00%
Archival Fees	291	230	2,000	2,000	-	0.00%
Total Other Revenue	54,143	67,980	64,390	66,440	2,050	3.18%
TOTAL REVENUE	142,547	150,330	148,616	158,590	9,974	6.71%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	393,940	439,754	448,435	486,651	38,216	8.52%
Salaries - Part Time	138,927	122,086	135,745	126,000	(9,745)	-7.18%
Salaries - Time Off in Lieu Owing	(1,635)	-	-	-	-	0.00%
Total Salaries	531,232	561,840	584,180	612,651	28,471	4.87%
BENEFITS						
Statutory Benefits	41,327	45,336	48,510	51,178	2,668	5.50%
Extended Benefits	33,263	37,800	47,850	47,303	(547)	-1.14%
OMERS	37,495	45,700	45,675	49,892	4,217	9.23%
Total Benefits	112,085	128,836	142,035	148,373	6,338	4.46%

COUNTY OF HURON
MUSEUM
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Salaries and Benefits	643,317	690,676	726,215	761,024	34,809	4.79%
EQUIPMENT						
Equipment Rentals/Leases	1,639	1,786	1,800	1,800	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	1,845	652	2,000	1,500	(500)	-25.00%
Vehicle Lease & Operation	4,783	3,652	4,800	5,800	1,000	20.83%
Total Equipment	8,267	6,090	8,600	9,100	500	5.81%
PURCHASED SERVICE						
Audit	824	705	850	1,000	150	17.65%
Consulting/Professional Fees	27,410	10,974	38,500	33,800	(4,700)	-12.21%
Insurance	1,665	1,800	1,800	2,100	300	16.67%
Occupational Accident Insurance	1,674	2,303	1,865	1,865	-	0.00%
Intra County Purchases	-	-	-	50	50	0.00%
Maintenance Contracts	1,290	661	700	700	-	0.00%
Printing (External)	2,252	1,918	4,500	4,500	-	0.00%
Total Purchased Service	35,114	18,360	48,215	44,015	(4,200)	-8.71%
OPERATIONAL						
Advertising	13,401	10,177	16,000	16,000	-	0.00%
Associations/Memberships	2,723	73	2,695	3,455	760	28.20%
Bank Charges	3,681	4,533	2,500	3,000	500	20.00%
Conventions/Conferences	2,946	3,937	4,500	4,500	-	0.00%
Office Expense	3,600	3,052	5,500	5,500	-	0.00%
Postage/Courier	1,048	29	1,250	1,250	-	0.00%
Publications & Subscriptions	3,415	7,163	5,985	6,935	950	15.87%
Rent	365,184	365,184	365,184	365,184	-	0.00%
Staff Training	772	552	2,250	2,250	-	0.00%
Telecommunications	3,616	3,781	4,000	4,000	-	0.00%
Travel/Meals	1,899	1,619	3,000	3,000	-	0.00%
Depreciation - Capital Assets	16,275	17,933	18,400	24,368	5,968	32.43%
Total Operational	418,559	418,034	431,264	439,442	8,178	1.90%
PROGRAM						
Purchases from Fundraising	-	208	-	5,000	5,000	0.00%
Curatorial Supples	3,133	1,194	4,650	4,350	(300)	-6.45%
Exhibits	7,034	9,483	15,400	28,500	13,100	85.06%
Giftware	7,534	5,117	8,000	7,000	(1,000)	-12.50%
Latimer Estate	2,419	-	2,500	-	(2,500)	-100.00%
Special Events	3,687	3,011	4,810	5,500	690	14.35%

COUNTY OF HURON
MUSEUM
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Winter Clothing and Uniforms	533	985	1,000	1,200	200	20.00%
Program Supplies & Costs	3,425	3,305	5,000	5,750	750	15.00%
Promotion/Public Relations	4,925	10,783	15,000	6,500	(8,500)	-56.67%
Tiger Dunlop	102	136	100	100	-	0.00%
Total Program	32,791	35,918	56,460	63,900	7,440	13.18%
TOTAL EXPENDITURES	1,138,048	1,169,079	1,270,754	1,317,481	46,727	3.68%
(SURPLUS)/DEFICIT - ACCRUAL	995,501	1,018,750	1,122,138	1,158,891	36,753	3.28%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(13,100)	(24,368)	(11,268)	86.02%
Add Capital Asset Expenditures			67,000	45,500	(21,500)	-32.09%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(30,000)	(29,500)	500	-1.67%
TOTAL COUNTY LEVY	995,501	1,018,750	1,146,038	1,150,523	4,485	0.39%

COUNTY OF HURON
GAOL
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	6,939	5,919	7,000	7,285	285	4.07%
Total Federal Grants	6,939	5,919	7,000	7,285	285	4.07%
OTHER REVENUE						
Admissions	40,293	55,450	35,000	35,000	-	0.00%
Donations	1,726	529	1,500	1,500	-	0.00%
Rent/Lease	1,837	1,582	1,500	1,500	-	0.00%
Sales	3,696	3,371	3,500	3,500	-	0.00%
Education Programs	9,627	11,465	9,000	9,000	-	0.00%
Total Other Revenue	57,180	72,398	50,500	50,500	-	0.00%
TOTAL REVENUE	64,118	78,317	57,500	57,785	285	0.50%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	22,302	27,259	29,075	29,764	689	2.37%
Total Salaries	22,302	27,259	29,075	29,764	689	2.37%
BENEFITS						
Statutory Benefits	1,867	2,319	1,910	2,653	743	38.90%
Total Benefits	1,867	2,319	1,910	2,653	743	38.90%
Total Salaries and Benefits	24,169	29,578	30,985	32,417	1,432	4.62%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	373	1,981	2,000	1,000	(1,000)	-50.00%
Total Equipment	373	1,981	2,000	1,000	(1,000)	-50.00%
PURCHASED SERVICE						
Audit	247	211	260	300	40	15.38%
Insurance	979	1,100	1,100	1,300	200	18.18%
Maintenance Contracts	1,291	3,309	2,440	2,440	-	0.00%
Printing (External)	1,228	322	2,500	2,500	-	0.00%
Security	-	-	413	415	2	0.48%

COUNTY OF HURON
GAOL
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	3,746	4,942	6,713	6,955	242	3.60%
OPERATIONAL						
Advertising	1,334	808	1,500	1,500	-	0.00%
Internet	732	-	-	-	-	0.00%
Rent	123,192	123,192	123,192	123,192	-	0.00%
Telecommunications	1,152	1,152	1,200	1,200	-	0.00%
Grounds Maintenance	-	27	200	200	-	0.00%
Total Operational	126,411	125,179	126,092	126,092	-	0.00%
PROGRAM						
Curatorial Supples	147	-	500	500	-	0.00%
Exhibits	498	59	1,500	1,500	-	0.00%
Giftware	345	-	1,000	1,000	-	0.00%
Program Supplies & Costs	943	1,282	4,000	4,335	335	8.38%
Promotion/Public Relations	449	-	500	10,000	9,500	1900.00%
Total Program	2,382	1,341	7,500	17,335	9,835	131.13%
TOTAL EXPENDITURES	157,080	163,021	173,290	183,799	10,509	6.06%
(SURPLUS)/DEFICIT - ACCRUAL	92,961	84,704	115,790	126,014	10,224	8.83%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	92,961	84,704	115,790	126,014	10,224	8.83%

COUNTY OF HURON
Heritage Projects
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
PROGRAM						
Program Supplies & Costs	20,338	28,837	25,000	25,000	-	0.00%
Total Program	20,338	28,837	25,000	25,000	-	0.00%
TOTAL EXPENDITURES	20,338	28,837	25,000	25,000	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	20,338	28,837	25,000	25,000	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			-		-	0.00%
TOTAL COUNTY LEVY	20,338	28,837	25,000	25,000	-	0.00%

COUNTY OF HURON
Cultural Programs
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	68,204	66,484	68,945	69,979	1,034	1.50%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	68,204	66,484	68,945	69,979	1,034	1.50%
BENEFITS						
Statutory Benefits	5,058	5,814	5,305	5,543	238	4.49%
Extended Benefits	3,517	3,900	6,365	6,553	188	2.95%
OMERS	6,861	6,669	6,851	6,851	-	0.00%
Total Benefits	15,436	16,383	18,521	18,947	426	2.30%
Total Salaries and Benefits	83,640	82,868	87,466	88,926	1,460	1.67%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	147	-	-	150	150	0.00%
Total Equipment	147	-	-	150	150	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	465	-	500	1,100	600	120.00%
Total Purchased Service	465	-	500	1,100	600	120.00%
OPERATIONAL						
Office Expense	497	50	500	500	-	0.00%
Rent	300	300	300	300	-	0.00%
Staff Training	1,429	1,252	1,700	3,000	1,300	76.47%
Travel/Meals	2,453	1,992	3,200	3,200	-	0.00%
Total Operational	4,679	3,595	5,700	7,000	1,300	22.81%
PROGRAM						
Promotion/Public Relations	8,985	13,274	14,800	23,300	8,500	57.43%
Total Program	8,985	13,274	14,800	23,300	8,500	57.43%
TOTAL EXPENDITURES	97,916	99,737	108,466	120,476	12,010	11.07%
(SURPLUS)/DEFICIT - ACCRUAL	97,916	99,737	108,466	120,476	12,010	11.07%

COUNTY OF HURON
Cultural Programs
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	97,916	99,737	108,466	120,476	12,010	11.07%



COUNTY OF HURON
2020 BUDGET

PLANNING and DEVELOPMENT

CORPORATION OF THE COUNTY OF HURON

Planning and Development Department

To: Warden and Members of County Council – Day 1
From: Sandra Weber, Director
Date: December 10, 2019
Subject: **Planning and Development
Proposed Work Plan and Budget for 2020**

BACKGROUND

The Planning and Development Department provides a range of services including land use planning, community development, sustainability planning, forest conservation, stewardship, climate change and energy. There are 3 sub-budgets including planning, water protection, forestry and stewardship. The budget accommodates the core functions of the Department and priority projects for the coming year.

COMMENTS

2019 Highlights

Under last year's work plan, the following achievements are noted:

Planning

- Processed 249 development applications under the Planning Act within legislated timelines (90 of those were severance applications);
- Completed community consultation and draft policies for County Official Plan 5 Year Review (final public meeting expected early 2020);
- Completed a Natural Environment Update for Huron County;
- Draft approval of 3 Plans of Subdivision (Exeter, Seaforth and Clinton);
- Implemented continuous improvements to planning processes e.g. Follow-up planning satisfaction survey, User Guides, tracking study requirements;
- Organized a workshop for municipal staff on historic landfill sites;
- Initiated Growth Planning Best Practices and Housing focused projects;
- Presented at the Ontario Heritage Conference held in Bayfield and Goderich;
- Hosted the Ontario Heritage Planners Network in Clinton and Vanastra;
- Hosted the Ontario County Planning Directors Conference;
- Hosted 3 themed meetings of the Sustainable Huron Steering Committee on Sustainability Indicators and myPerthHuron Website, County Official Plan Update, and Climate Change and Energy Reduction;
- Implemented 2019 recommended actions from the county-wide Cycling Strategy (e.g. Advisory Committee meetings, education and awareness events for June Bike Month, update of cycling routes map).

Water Protection

- Coordinated meetings of the Water Protection Steering Committee covering Nutrient Management and related strategies to protect water quality; drainage innovation; local approaches to tackling plastics; Nuclear Waste Management Organization and our water;
- Approved funding for 261 clean water projects (in line with the 10 year average of 252 projects per year), allocating \$400 000 for stewardship projects.

Forestry and Stewardship

- Monitored forest harvest activities from 175 Notices of Intent filed under the Forest Conservation By-law;
- Sheppardton Tract – Hwy #21/Nile Road, ACW -rebuild and grading of logging road in many places over 2km stretch using corduroy logs, gravel and custom bulldozer operator – paid for in part by logging contractor; harvest of 200 acres with the objectives of ash salvage, forest health improvement and increased growth and future value of timber (approx. 30K); installation of 300' boardwalk to connect Nile Road and Highway #21 entrances –all material sourced from County forests; installation of small parking lot/log landing on Nile Road
- Stevenson Tract – Morris Road and Clyde Line, MT- salvage of 12K worth of Ash; grading of trails with rented bulldozer;
- Redmond Tract –Westfield Road, ACW - salvage of approximately 10K worth of Ash; grading of trails and parking area; installation of walking bridge over municipal drain to reconnect trails (100% of material sourced from county forests);
- Stingel Tract – Glens Hill Road, ACW - repair of seriously damaged trail areas; grading and gravelling with backhoe;
- Moreland Tract – Hawkins Road, ACW - repair of seriously damaged trail areas, large holes filled with broken concrete cleaned up at former Varna Pit, topped with locally sourced gravel; grading and gravelling with backhoe and rented bulldozer; repair of culverts;
- Bannockburn Tract (former Varna Pit) – Bannockburn Line, BL - salvage of 14K worth of ash; installation of walking bridge (100% of material sourced from County forests); mapping and installation of a scenic walking trail; grading of topsoil and sand mounds with rented bulldozer for risk management; creation of natural log berm to reduce ATV access; spraying of Phragmites patches;
- Taylor Tract – Hwy #87, Howick - installation of small parking area/log landing;
- In partnership with the Huron Stewardship Council, secured \$55 000 for the protection of species at risk; \$25 000 in-kind from the Toronto Zoo for species at risk recovery; created 3 local jobs (2 seasonal positions and 1 fully year position); provided education to over 3000 students and residents on water and wildlife conservation.
- Began a partnership with the Canada Conservation Corps program providing seasonal employment for 6 youth to assist with forestry and stewardship work at no cost to the County.

Climate Change and Energy

- Updated the County's Conservation and Demand Management Plan;
- Worked with the Conservation Committee to begin implementing actions from the 2019 Conservation and Demand Management Plan;
- Joined the Partners for Climate Protection Program;
- Developed a 2017/2018 Corporate Greenhouse Gas Emissions Inventory;
- Compiled data on climate projections for the County, which will be used to complete a vulnerability and risk assessment for the County's climate adaptation plan;
- Meetings with all County Departments to raise awareness about energy conservation and the importance of corporate leadership.

Budget Summary

Notable changes in the budget for the coming year include:

Staffing: There are no staffing changes proposed for 2020. The Climate Change and Energy position approved last year with 80% funding from the Federation of Canadian Municipalities will continue in 2020.

Planning– Planning Application Fees: Projected revenue from Planning Application Fees has been increased by \$50 000 based on actuals from the previous 2 years. There has been an increase in the

number of Consent (severance) applications and Plans of Subdivision/Condominium which is expected to continue through 2020.

Printing: The printing budget has been reduced by \$3000. Reduced need for printing as the Planning Act was updated to allow notices to be sent by e-mail.

Special Events: The Planning Special Events budget has been reduced by \$4000 which was increased in 2019 to accommodate the County Planning Directors Conference.

Projects: A carry forward of \$23 000 has been included in the Consulting budget for completing the Growth Planning Best Management Practices Project. This project began in October, 2019 and will be completed in early 2020. The Residential Intensification Guidelines project which was approved by Council as part of the Housing Initiatives report is included in the budget at a cost of \$40 000.

Forestry Legal: A decrease of \$20 000 in the Forestry legal budget to \$10 000 as there are currently no active cases in Court and the number of violations is decreasing due to education and awareness.

Forestry Vehicle Lease and Operation: \$5500 has been added to the Forestry budget for a surplus Public Works truck to be available to the Forest Conservation Officer to pull the trailer and all-terrain vehicle used for maintenance in the County Forests and inspections for Notices of Intent. The overall impact to the budget is an increase of \$3400. The mileage budget is reduced as a result of a personal vehicle no longer being used to tow the trailer.

Clean Water Project: The Clean Water Project will continue to be offered and the County allocates \$400 000 to that project each year.

Climate Change and Energy: Costs associated with implementation of the Climate Change Adaptation Plan are proposed to be covered through the Forest Conservation reserve and the Sustainable Huron Reserve funds.

Work Plan

The Department's core functions include land use planning, water protection, forestry and stewardship and climate change and energy reduction. Each division develops a detailed work plan for the year. Work for the coming year will include:

- Housing initiatives (Residential Intensification Guidelines, Pre-zoning and review of Official Plan and Zoning Provisions)
- Continuing with process improvements in Planning, including the follow-up survey to applicants who have completed a planning application
- Local Official Plan and Zoning By-law updates
- Completion of the County Official Plan update
- Sustainable Huron, including implementing the Cycling Strategy
- Water Protection Steering Committee, including the Clean Water Program
- Forest Conservation and Stewardship
- Completion of the County Climate Change Adaptation Plan

Funding Sources

The operating budgets for each of the program areas are funded as follows.

Program	County Levy	User Fees	External Grants
Planning	84%	15.9%	0.1%
Water Protection	100%	-	-
Forest Conservation & Stewardship	90%	10%	-
Climate Change and Energy	20%		80%

Staff

There are no proposed changes in the Department staffing level for 2020.

Status	Hours	2019 FTE	# Positions	2020 FTE Additions/Reductions	Total 2020 FTE
Regular	Full-time	13.0	13	0.0	13.0
Regular	Part-time	1.2	3	0.0	1.2
Occasional (students)	Full-time/Part-time	1.0	1	0.0	1.0
Temporary (project staff - Climate Change and Energy)	Full-time	1.0	1	0.0	1.0
Total		16.2	18	0.0	16.2

FTE = Full Time Equivalents

OTHERS CONSULTED – Senior Planners; Department program staff; Treasury staff; CAO.

BUDGET IMPACTS

Overall costs have been moderated by controlling operating expenses where possible, and by securing external funding where possible. The attached budget would accommodate the core functions of the department, plus priority projects for the coming year.

Original Signed by

Sandra Weber
Director

Original Signed by

Meighan Wark
CAO

County of Huron
Planning and Development
Total Capital Requirements
For the year ending December 31, 2020

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Planning - computers	Equipment	Regular Replacement	High	3 tablets, 1 desktop	9,500		
Planning - furniture / chairs	Equipment	Regular Replacement	Medium	Furniture	2,500		
Forestry	Equipment	Risk Management	High	Logging Arch	2,500		
TOTAL CAPITAL FUNDING REQUEST					14,500	-	
LESS: DEPRECIATION					(17,600)		
NET CAPITAL FUNDING REQUIREMENTS					(3,100)		

COUNTY OF HURON
PLANNING - CONSOLIDATED
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	1,000	1,000	-	0.00%
Total Provincial Grants	-	-	1,000	1,000	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	1,680	-	-	-	-	0.00%
Total Federal Grants	1,680	-	-	-	-	0.00%
OTHER REVENUE						
Fees/Licenses	276,874	302,320	210,000	260,000	50,000	23.81%
Sales	14,968	87,432	-	-	-	0.00%
Third Party Recoveries	30,367	49,758	97,000	97,000	-	0.00%
Total Other Revenue	322,208	439,511	307,000	357,000	50,000	16.29%
TOTAL REVENUE	323,888	439,511	308,000	358,000	50,000	16.23%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,056,175	1,027,048	1,137,355	1,100,499	(36,856)	-3.24%
Salaries - Part Time	129,194	193,189	197,425	288,553	91,128	46.16%
Salaries - Time Off in Lieu Owing	1,989	-	-	-	-	0.00%
Total Salaries	1,187,358	1,220,238	1,334,780	1,389,052	54,272	4.07%
BENEFITS						
Statutory Benefits	79,989	92,531	89,585	97,978	8,393	9.37%
Extended Benefits	77,524	80,339	90,935	100,817	9,882	10.87%
OMERS	121,048	114,958	124,270	126,135	1,865	1.50%
Total Benefits	278,560	287,827	304,790	324,930	20,140	6.61%
Total Salaries and Benefits	1,465,919	1,508,065	1,639,570	1,713,982	74,412	4.54%
EQUIPMENT						
Equipment Rentals/Leases	2,137	2,137	2,500	2,500	-	0.00%
Equipment Repairs & Maint.	6,340	2,098	2,000	5,000	3,000	150.00%
Equipment Replacement New (under \$1,000)	1,775	3,041	2,000	2,000	-	0.00%

COUNTY OF HURON
PLANNING - CONSOLIDATED
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Vehicle Lease & Operation	-	-	-	4,800	4,800	0.00%
Total Equipment	10,252	7,275	6,500	14,300	7,800	120.00%
PURCHASED SERVICE						
Consulting/Professional Fees	48,053	42,218	102,500	116,500	14,000	13.66%
Insurance	2,350	2,500	2,500	2,900	400	16.00%
Occupational Accident Insurance	3,347	4,606	3,730	3,730	-	0.00%
Intra County Purchases	29,430	66,056	37,051	37,051	-	0.00%
Legal Fees	22,636	5,659	42,000	22,000	(20,000)	-47.62%
Printing (External)	8,628	5,430	8,750	5,750	(3,000)	-34.29%
Total Purchased Service	114,444	126,468	196,531	187,931	(8,600)	-4.38%
OPERATIONAL						
Advertising	1,650	3,490	7,250	5,250	(2,000)	-27.59%
Associations/Memberships	6,979	9,585	8,350	8,350	-	0.00%
Bank Charges	25	33	50	50	-	0.00%
Conventions/Conferences	17,554	19,890	23,130	23,130	-	0.00%
Office Expense	3,652	2,896	3,500	3,500	-	0.00%
Postage/Courier	4,815	5,779	6,100	6,100	-	0.00%
Publications & Subscriptions	2,404	2,239	2,100	2,100	-	0.00%
Rent	36,224	36,224	36,224	36,224	-	0.00%
Staff Training	6,781	10,739	10,200	15,000	4,800	47.06%
Telecommunications	7,244	7,877	8,300	8,300	-	0.00%
Travel/Meals	24,782	22,621	24,000	21,900	(2,100)	-8.75%
Taxes	30,504	24,239	35,000	35,000	-	0.00%
Depreciation - Capital Assets	19,489	16,097	17,600	17,600	-	0.00%
Total Operational	162,103	161,709	181,804	182,504	700	0.39%
PROGRAM						
Special Events	6,730	9,105	11,000	7,000	(4,000)	-36.36%
Program Supplies & Costs	318,104	393,946	412,500	412,500	-	0.00%
Promotion/Public Relations	-	-	2,200	2,200	-	0.00%
Total Program	324,835	403,051	425,700	421,700	(4,000)	-0.94%
TOTAL EXPENDITURES	2,077,553	2,206,569	2,450,105	2,520,417	70,312	2.87%
(SURPLUS)/DEFICIT - ACCRUAL	1,753,665	1,767,058	2,142,105	2,162,417	20,312	0.95%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(13,500)	(14,500)	(1,000)	7.41%
Add Capital Asset Expenditures	-	-	26,000	14,500	(11,500)	-44.23%

COUNTY OF HURON
PLANNING - CONSOLIDATED
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(67,500)	(23,000)	44,500	-65.93%
TOTAL COUNTY LEVY	1,753,665	1,767,058	2,087,105	2,139,417	52,312	2.51%

COUNTY OF HURON
PLANNING SERVICES
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	1,000	1,000	-	0.00%
Total Provincial Grants	-	-	1,000	1,000	-	0.00%
OTHER REVENUE						
Fees/Licenses	269,114	287,786	200,000	250,000	50,000	25.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	8,656	1,205	72,000	10,000	(62,000)	-86.11%
Total Other Revenue	277,770	288,991	272,000	260,000	(12,000)	-4.41%
TOTAL REVENUE	279,450	288,991	273,000	261,000	(12,000)	-4.40%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	916,182	937,579	980,075	955,415	(24,660)	-2.52%
Salaries - Part Time	117,473	103,748	197,425	198,709	1,284	0.65%
Salaries - Time Off in Lieu Owing	1,989	-	-	-	-	0.00%
Total Salaries	1,035,644	1,041,327	1,177,500	1,154,124	(23,376)	-1.99%
BENEFITS						
Statutory Benefits	69,630	77,461	78,595	79,726	1,131	1.44%
Extended Benefits	68,639	73,133	77,565	87,465	9,900	12.76%
OMERS	105,055	105,618	107,735	111,557	3,822	3.55%
Total Benefits	243,324	256,213	263,895	278,748	14,853	5.63%
Total Salaries and Benefits	1,278,968	1,297,540	1,441,395	1,432,872	(8,523)	-0.59%
EQUIPMENT						
Equipment Rentals/Leases	2,137	2,137	2,500	2,500	-	0.00%
Equipment Repairs & Maint.	510	-	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	1,534	3,041	1,500	1,500	-	0.00%
Total Equipment	4,181	5,178	5,000	5,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	28,339	35,392	79,000	93,000	14,000	17.72%
Insurance	2,350	2,500	2,500	2,900	400	16.00%

COUNTY OF HURON
PLANNING SERVICES
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Occupational Accident Insurance	3,347	4,606	3,730	3,730	-	0.00%
Intra County Purchases	7,149	7,051	7,051	7,051	-	0.00%
Legal Fees	4,723	4,376	12,000	12,000	-	0.00%
Printing (External)	8,101	3,879	8,000	5,000	(3,000)	-37.50%
Total Purchased Service	54,011	57,804	112,281	123,681	11,400	10.15%
OPERATIONAL						
Advertising	1,650	3,490	7,000	5,000	(2,000)	-28.57%
Associations/Memberships	6,020	8,633	6,850	6,850	-	0.00%
Bank Charges	25	33	50	50	-	0.00%
Conventions/Conferences	12,735	18,723	18,000	18,000	-	0.00%
Office Expense	3,269	2,590	3,000	3,000	-	0.00%
Postage/Courier	4,782	5,779	6,000	6,000	-	0.00%
Publications & Subscriptions	2,337	2,239	2,000	2,000	-	0.00%
Rent	30,187	30,187	30,187	30,187	-	0.00%
Staff Training	5,812	10,406	9,200	14,000	4,800	52.17%
Telecommunications	6,581	7,162	7,500	7,500	-	0.00%
Travel/Meals	15,917	14,271	15,000	15,000	-	0.00%
Depreciation - Capital Assets	19,489	16,097	17,600	17,600	-	0.00%
Total Operational	108,804	119,611	122,387	125,187	2,800	2.29%
PROGRAM						
Special Events	1,966	8,959	8,000	4,000	(4,000)	-50.00%
Promotion/Public Relations	-	-	2,000	2,000	-	0.00%
Total Program	1,966	8,959	10,000	6,000	(4,000)	-40.00%
TOTAL EXPENDITURES	1,447,931	1,489,092	1,691,063	1,692,740	1,677	0.10%
(SURPLUS)/DEFICIT - ACCRUAL	1,168,481	1,200,100	1,418,063	1,431,740	13,677	0.96%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(13,500)	(14,500)	(1,000)	7.41%
Add Capital Asset Expenditures	-	-	18,500	12,000	(6,500)	-35.14%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	1,168,481	1,200,100	1,423,063	1,429,240	6,177	0.43%

COUNTY OF HURON
PLANNING SERVICES: Climate Change
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
OTHER REVENUE						
Fees/Licenses	-	-	-	-	-	0.00%
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	30,688	-	62,000	62,000	0.00%
Total Other Revenue	-	30,688	-	62,000	62,000	0.00%
TOTAL REVENUE	-	30,688	-	62,000	62,000	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	28,207	-	74,072	74,072	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	-	28,207	-	74,072	74,072	0.00%
BENEFITS						
Statutory Benefits	-	2,452	-	5,615	5,615	0.00%
Extended Benefits	-	30	-	37	37	0.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	-	2,481	-	5,652	5,652	0.00%
Total Salaries and Benefits	-	30,688	-	79,724	79,724	0.00%
TOTAL EXPENDITURES	-	30,688	-	79,724	79,724	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	17,724	17,724	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%

COUNTY OF HURON
PLANNING SERVICES: Climate Change
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	-	-	-	17,724	17,724	0.00%

COUNTY OF HURON
PLANNING - WATER SOURCE PROTECTION
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
PURCHASED SERVICE						
Consulting/Professional Fees	14,457	6,321	19,000	19,000	-	0.00%
Printing (External)	328	1,365	500	500	-	0.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	14,784	7,686	19,500	19,500	-	0.00%
OPERATIONAL						
Conventions/Conferences	1,305	-	1,710	1,710	-	0.00%
Travel/Meals	810	570	2,000	2,000	-	0.00%
Total Operational	2,115	570	3,710	3,710	-	0.00%
PROGRAM						
Special Events	620	-	500	500	-	0.00%
Program Supplies & Costs	318,104	349,698	400,000	400,000	-	0.00%
Total Program	318,725	349,698	400,500	400,500	-	0.00%
TOTAL EXPENDITURES	335,624	357,954	423,710	423,710	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	335,624	357,954	423,710	423,710	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	-	-	-	0.00%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	335,624	357,954	423,710	423,710	-	0.00%

COUNTY OF HURON
PLANNING - FOREST CONSERVATION
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Fees/Licenses	7,760	14,533	10,000	10,000	-	0.00%
Sales	14,968	87,432	-	-	-	0.00%
Third Party Recoveries	21,710	17,865	25,000	25,000	-	0.00%
Total Other Revenue	44,438	119,831	35,000	35,000	-	0.00%
TOTAL REVENUE	44,438	119,831	35,000	35,000	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	139,993	89,469	157,280	145,084	(12,196)	-7.75%
Salaries - Part Time	11,721	61,235	-	15,772	15,772	0.00%
Total Salaries	151,714	150,704	157,280	160,856	3,576	2.27%
BENEFITS						
Statutory Benefits	10,359	12,618	10,990	12,637	1,647	14.99%
Extended Benefits	8,884	7,176	13,370	13,315	(55)	-0.41%
OMERS	15,992	9,340	16,535	14,578	(1,957)	-11.84%
Total Benefits	35,236	29,133	40,895	40,530	(365)	-0.89%
Total Salaries and Benefits	186,950	179,837	198,175	201,386	3,211	1.62%
EQUIPMENT						
Equipment Repairs & Maint.	5,830	2,098	1,000	4,000	3,000	300.00%
Equipment Replacement New (under \$1,000)	241	-	500	500	-	0.00%
Vehicle Lease & Operation	-	-	-	4,800	4,800	0.00%
Total Equipment	6,071	2,098	1,500	9,300	7,800	520.00%
PURCHASED SERVICE						
Consulting/Professional Fees	5,257	504	4,500	4,500	-	0.00%
Intra County Purchases	22,281	59,005	30,000	30,000	-	0.00%
Legal Fees	17,913	1,282	30,000	10,000	(20,000)	-66.67%
Printing (External)	199	187	250	250	-	0.00%
Total Purchased Service	45,649	60,979	64,750	44,750	(20,000)	-30.89%
OPERATIONAL						

COUNTY OF HURON
PLANNING - FOREST CONSERVATION
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Advertising	-	-	250	250	-	0.00%
Associations/Memberships	958	951	1,500	1,500	-	0.00%
Conventions/Conferences	3,514	1,167	3,420	3,420	-	0.00%
Office Expense	384	306	500	500	-	0.00%
Postage/Courier	33	-	100	100	-	0.00%
Publications & Subscriptions	67	-	100	100	-	0.00%
Rent	6,037	6,037	6,037	6,037	-	0.00%
Staff Training	969	334	1,000	1,000	-	0.00%
Telecommunications	664	715	800	800	-	0.00%
Travel/Meals	8,055	7,779	7,000	4,900	(2,100)	-30.00%
Taxes	30,504	24,239	35,000	35,000	-	0.00%
Total Operational	51,184	41,528	55,707	53,607	(2,100)	-3.77%
PROGRAM						
Special Events	4,144	145	2,500	2,500	-	0.00%
Program Supplies & Costs	-	44,248	12,500	12,500	-	0.00%
Promotion/Public Relations	-	-	200	200	-	0.00%
Total Program	4,144	44,393	15,200	15,200	-	0.00%
TOTAL EXPENDITURES	293,999	328,835	335,332	324,243	(11,089)	-3.31%
(SURPLUS)/DEFICIT - ACCRUAL	249,561	209,004	300,332	289,243	(11,089)	-3.69%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	-	-	-	0.00%
Add Capital Asset Expenditures	-	-	7,500	2,500	(5,000)	-66.67%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	-	-	-	0.00%
TOTAL COUNTY LEVY	249,561	209,004	307,832	291,743	(16,089)	-5.23%



COUNTY OF HURON
2020 BUDGET

Economic Development

CORPORATION OF THE COUNTY OF HURON
Economic Development

TO: Warden and Members of Council
FROM: Cody Joudry, Director of Economic Development
DATE: December 18, 2019
SUBJECT: **Proposed 2020 Economic Development Budget**

Highlights

The draft \$1.6 million Economic Development budget is decreased by 5.2% from 2019. It proposes \$1.25 million is funded from the County levy (decrease of 4.5%), \$0.36 million funded from grants (decrease of 23%), and \$0.18 million funded from reserves and accumulated surplus.

Priorities

Continuing the priorities outlined in the *Huron County Economic Development Plan 2016-2020*, the budget proposes continued implementation of: the Workforce Attraction & Retention Strategy; efforts to increase attainable housing, implementation of the Agri-Food strategy; and developing a new Tourism Strategy. In addition, it includes continuing to provide small business and entrepreneur support services and programs.

Revenue

We expect the County will receive \$359,846 in provincial and federal grants (22.3% of the proposed budget) to deliver the Small Business Centre, Starter Company Plus, Summer Company, and Immigration (LIP) programs. The following breakdown identifies the County contribution towards these programs.

<i>Program</i>	<i>Total Expense</i>	<i>% External Funded</i>
Small Business Centre	\$231,668	69%
Digital Main Street	\$ 30,000	100%
Immigration (LIP)	\$162,049	92%

The Small Business Enterprise Centre funding agreement with the Province is expires 2022. A proposed agreement with the Federal Government for a new 5-year agreement for the Local Immigration Partnership program will be coming in January 2020.

Expenditures

The draft \$1.6 million 2020 Economic Development budget is an overall decrease of 0.45% from 2019 (5.5% County Levy). Approximately half the costs (48.4%, decreased from 53.5% in 2019) are labour related. This represents 10.5 FTE, 5.5 of which are partially funded (increase of 1.0 FTE).

Relatively speaking the costs of the department have largely stayed the same with some adjustments within the budget. The largest changes in the budget represent decreasing staffing costs (14.5%) and increasing projects costs (18.5%).

Department Programs

The draft \$1,612,909 Economic Development budget can be broken down as:

- \$1,116,192 for business sector prosperity and economic challenge related activities;
- \$261,668 for business and entrepreneur support related activities; and
- \$162,049 for addressing immigration related work; and
- \$73,000 for the Board and related projects.

Summary

In summary the draft 2019 Economic Development budget proposes to continue to work towards the priorities set out in the *Huron County Economic Development Plan 2016-2020* with an emphasis on:

- (1) Individual Business Support Services;
- (2) Workforce Attraction and Retention;
- (3) Agriculture;
- (4) Tourism; and
- (5) Manufacturing.

County of Huron
Economic Development
Total Capital Requirements
For the year ending December 31, 2020

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Office Reno at MPAC/Furniture					\$ 25,000		
Computers (filling vacancies)					\$ 5,000		
TOTAL CAPITAL FUNDING REQUEST					30,000	-	
LESS: DEPRECIATION					(27,821)		
NET CAPITAL FUNDING REQUIREMENTS					2,179		

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	88,400	53,040	90,000	94,900	4,900	5.44%
Provincial Project Grants	154,971	67,074	192,500	96,000	(96,500)	-50.13%
Total Provincial Grants	243,371	120,114	282,500	190,900	(91,600)	-32.42%
FEDERAL GRANTS						
Federal Project Grants	152,628	155,801	184,533	148,946	(35,587)	-19.28%
Total Federal Grants	152,628	155,801	184,533	148,946	(35,587)	-19.28%
OTHER REVENUE						
Intra County Recoveries	7,941	-	-	-	-	0.00%
Third Party Recoveries	2,573	31,155	3,000	20,000	17,000	566.67%
Total Other Revenue	10,514	31,155	3,000	20,000	17,000	566.67%
TOTAL REVENUE	406,513	307,070	470,033	359,846	(110,187)	-23.44%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	417,959	452,991	602,316	533,834	(68,482)	-11.37%
Salaries - Part Time	113,890	152,981	134,067	92,114	(41,953)	-31.29%
Salaries - Time Off in Lieu Owing	(1,412)	-	-	-	-	0.00%
Councillor's Remuneration	6,242	9,637	7,500	7,500	-	0.00%
	536,679	615,609	743,883	633,448	(110,435)	-14.85%
BENEFITS						
Statutory Benefits	39,972	50,087	55,495	48,680	(6,815)	-12.28%
Extended Benefits	30,205	35,533	52,265	46,887	(5,378)	-10.29%
OMERS	44,419	46,172	59,026	51,574	(7,452)	-12.62%
Total Benefits	114,596	131,792	166,786	147,141	(19,645)	-11.78%
Total Salaries and Benefits	651,275	747,401	910,669	780,589	(130,080)	-14.28%
EQUIPMENT						
Equipment Rentals/Leases	1,788	1,788	2,592	2,592	-	0.00%
Equipment Repairs & Maint.	-	-	500	500	-	0.00%

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	486	-	500	500	-	0.00%
Total Equipment	2,274	1,788	3,592	3,592	-	0.00%
PURCHASED SERVICE						
Audit	5,091	2,545	4,000	2,000	(2,000)	-50.00%
Consulting/Professional Fees	108,715	50,348	138,841	114,910	(23,931)	-17.24%
Insurance	1,959	2,000	2,000	2,400	400	20.00%
Intra County Purchases	7,992	51	-	-	-	0.00%
Legal Fees	1,063	4,314	5,000	5,000	-	0.00%
Maintenance Contracts	1,188	2,714	4,539	4,539	-	0.00%
Printing (External)	-	29,061	20,000	20,000	-	0.00%
Total Purchased Service	126,007	91,034	174,380	148,849	(25,531)	-14.64%
OPERATIONAL						
Advertising	23,369	10,819	39,800	39,800	-	0.00%
Associations/Memberships	1,180	2,279	2,400	2,400	-	0.00%
Bank Charges	224	33	-	-	-	0.00%
Conventions/Conferences	3,333	17,647	19,500	19,500	-	0.00%
Internet	604	428	750	750	-	0.00%
Miscellaneous Admin.	2,122	-	3,000	3,000	-	0.00%
Office Expense	7,279	5,235	7,100	7,100	-	0.00%
Postage/Courier	84	4,299	15,000	5,000	(10,000)	-66.67%
Publications & Subscriptions	8,799	9,191	8,200	8,200	-	0.00%
Rent	28,696	29,510	30,650	30,528	(122)	-0.40%
Staff Training	5,576	7,396	12,200	9,450	(2,750)	-22.54%
Telecommunications	3,781	6,186	3,500	6,000	2,500	71.43%
Travel/Meals	25,368	21,023	41,508	39,346	(2,162)	-5.21%
Depreciation - Capital Assets	14,768	17,792	23,400	27,821	4,421	18.89%
Total Operational	125,184	131,839	207,008	198,895	(8,113)	-3.92%
PROGRAM						
Special Events	14,147	7,122	51,465	51,465	-	0.00%
County Events	2,800	5,490	13,750	13,750	-	0.00%
Miscellaneous Program	19,820	11,969	24,000	15,000	(9,000)	-37.50%
Program Supplies & Costs	289,979	101,436	312,769	396,769	84,000	26.86%
Promotion/Public Relations	3,974	2,360	4,000	4,000	-	0.00%
Total Program	330,720	128,377	405,984	480,984	75,000	18.47%
TOTAL EXPENDITURES	1,235,460	1,100,439	1,701,633	1,612,909	(88,724)	-5.21%

COUNTY OF HURON
Economic Development - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	828,946	793,369	1,231,600	1,253,063	21,463	1.74%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(17,500)	(27,821)	(10,321)	58.98%
Add Capital Asset Expenditures	-	-	17,500	30,000	12,500	71.43%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(111,000)	(185,000)	(74,000)	66.67%
TOTAL COUNTY LEVY	828,946	793,369	1,120,600	1,070,242	(50,358)	-4.49%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - SUMMARY ALL SBEC

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	88,400	53,040	90,000	94,900	4,900	5.44%
Provincial Project Grants	147,511	30,814	157,500	96,000	(61,500)	-39.05%
Total Provincial Grants	235,911	83,854	247,500	190,900	(56,600)	-22.87%
OTHER REVENUE						
Third Party Recoveries	2,546	305	-	-	-	0.00%
Total Other Revenue	2,546	305	-	-	-	0.00%
TOTAL REVENUE	238,458	84,159	247,500	190,900	(56,600)	-22.87%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	125,717	78,518	150,870	133,994	(16,876)	-11.19%
Salaries - Part Time	37,051	34,423	44,095	-	(44,095)	-100.00%
Total Salaries	162,768	112,941	194,965	133,994	(60,971)	-31.27%
BENEFITS						
Statutory Benefits	12,443	10,019	15,675	11,849	(3,826)	-24.41%
Extended Benefits	9,126	5,938	12,498	12,151	(347)	-2.78%
OMERS	12,472	6,954	12,132	9,886	(2,246)	-18.51%
Total Benefits	34,042	22,911	40,305	33,886	(6,419)	-15.93%
Total Salaries and Benefits	196,810	135,852	235,270	167,880	(67,390)	-28.64%
PURCHASED SERVICE						
Audit	5,091	2,545	4,000	2,000	(2,000)	-50.00%
Consulting/Professional Fees	26,464	351	23,250	12,850	(10,400)	-44.73%
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	31,555	2,897	27,250	14,850	(12,400)	-45.50%
OPERATIONAL						
Advertising	3,410	999	9,800	9,800	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	823	-	2,000	2,000	-	0.00%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - SUMMARY ALL SBEC

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Office Expense	1,001	140	4,600	4,600	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Rent	18,333	13,114	20,250	-	(20,250)	-100.00%
Staff Training	1,525	242	4,700	1,950	(2,750)	-58.51%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	4,894	2,517	13,000	10,838	(2,162)	-16.63%
Total Operational	29,987	17,011	54,350	29,188	(25,162)	-46.30%
PROGRAM						
Special Events	2,800	1,205	-	-	-	0.00%
County Events	2,800	5,490	13,750	13,750	-	0.00%
Miscellaneous Program	16,500	6,000	24,000	15,000	(9,000)	-37.50%
Program Supplies & Costs	44,208	42,959	54,000	19,000	(35,000)	-64.81%
Promotion/Public Relations	2,944	667	2,000	2,000	-	0.00%
Total Program	69,252	56,321	93,750	49,750	(44,000)	-46.93%
TOTAL EXPENDITURES	327,604	212,081	410,620	261,668	(148,952)	-36.27%
(SURPLUS)/DEFICIT - ACCRUAL	89,146	127,922	163,120	70,768	(92,352)	-56.62%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	89,146	127,922	163,120	70,768	(92,352)	-56.62%

COUNTY OF HURON
Economic Development - Board
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	15	-	-	-	-	0.00%
Councillor's Remuneration	6,242	9,637	7,500	7,500	-	0.00%
Total Salaries	6,257	9,637	7,500	7,500	-	0.00%
BENEFITS						
Statutory Benefits	284	375	-	-	-	0.00%
Total Benefits	284	375	-	-	-	0.00%
Total Salaries and Benefits	6,541	10,012	7,500	7,500	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	2,148	405	-	-	-	0.00%
Total Purchased Service	2,148	405	-	-	-	0.00%
OPERATIONAL						
Conventions/Conferences	650	3,666	10,000	10,000	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Travel/Meals	4,278	2,251	5,500	5,500	-	0.00%
Total Operational	4,928	5,916	15,500	15,500	-	0.00%
PROGRAM						
Program Supplies & Costs	66,677	176	50,000	50,000	-	0.00%
Total Program	66,677	176	50,000	50,000	-	0.00%
TOTAL EXPENDITURES	80,295	16,509	73,000	73,000	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	80,295	16,509	73,000	73,000	-	0.00%

COUNTY OF HURON
Economic Development - Board
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(50,000)	(50,000)	-	0.00%
TOTAL COUNTY LEVY	80,295	16,509	23,000	23,000	-	0.00%

COUNTY OF HURON
Economic Development
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	6,533	5,000	-	(5,000)	-100.00%
Total Provincial Grants	-	6,533	5,000	-	(5,000)	-100.00%
OTHER REVENUE						
Intra County Recoveries	7,941	-	-	-	-	0.00%
Third Party Recoveries	27	30,849	3,000	20,000	17,000	566.67%
Total Other Revenue	7,968	30,849	3,000	20,000	17,000	566.67%
TOTAL REVENUE	7,968	37,382	8,000	20,000	12,000	150.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	284,123	351,791	440,668	380,333	(60,335)	-13.69%
Salaries - Part Time	29,527	31,357	12,751	12,931	180	1.41%
Total Salaries	312,237	383,148	453,419	393,264	(60,155)	-13.27%
BENEFITS						
Statutory Benefits	22,735	30,698	32,330	28,086	(4,244)	-13.13%
Extended Benefits	21,117	28,069	39,350	34,030	(5,320)	-13.52%
OMERS	31,062	36,751	45,924	39,932	(5,992)	-13.05%
Total Benefits	74,914	95,518	117,604	102,048	(15,556)	-13.23%
Total Salaries and Benefits	387,151	478,666	571,023	495,312	(75,711)	-13.26%
EQUIPMENT						
Equipment Rentals/Leases	1,788	1,788	2,592	2,592	-	0.00%
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	486	-	500	500	-	0.00%
Total Equipment	2,274	1,788	3,592	3,592	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	17,576	15,562	25,000	90,000	65,000	260.00%
Insurance	1,959	2,000	2,000	2,400	400	20.00%
Intra County Purchases	51	51	-	-	-	0.00%
Corporate Service Allocations	-	-	-	-	-	0.00%

COUNTY OF HURON
Economic Development
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	1,063	4,314	5,000	5,000	-	0.00%
Maintenance Contracts	1,188	2,714	4,539	4,539	-	0.00%
Printing (External)	-	29,061	20,000	20,000	-	0.00%
Total Purchased Service	21,836	53,701	56,539	121,939	65,400	115.67%
OPERATIONAL						
Advertising	19,959	9,820	30,000	30,000	-	0.00%
Associations/Memberships	1,180	2,279	2,400	2,400	-	0.00%
Conventions/Conferences	1,861	13,981	7,500	7,500	-	0.00%
Internet	604	428	750	750	-	0.00%
Miscellaneous Admin.	2,122	-	3,000	3,000	-	0.00%
Office Expense	6,278	5,095	2,500	2,500	-	0.00%
Postage/Courier	84	4,299	15,000	5,000	(10,000)	-66.67%
Publications & Subscriptions	8,799	9,191	8,200	8,200	-	0.00%
Rent	4,301	10,397	4,400	24,528	20,128	457.45%
Staff Training	3,712	3,137	7,500	7,500	-	0.00%
Telecommunications	3,781	6,186	3,500	6,000	2,500	71.43%
Travel/Meals	8,903	9,040	16,000	16,000	-	0.00%
Depreciation - Capital Assets	14,768	17,792	23,400	27,821	4,421	18.89%
Total Operational	76,575	91,678	124,150	141,199	17,049	13.73%
PROGRAM						
Special Events	2,458	1,393	33,500	33,500	-	0.00%
Administration (COA)	-	-	-	-	-	0.00%
Purchase of Service	-	-	-	-	-	0.00%
Program Supplies & Costs	177,702	55,901	199,650	318,650	119,000	59.60%
Promotion/Public Relations	1,030	1,693	2,000	2,000	-	0.00%
Total Program	181,190	58,987	235,150	354,150	119,000	50.61%
TOTAL EXPENDITURES	669,026	684,820	990,454	1,116,192	125,738	12.69%
(SURPLUS)/DEFICIT - ACCRUAL	661,059	647,438	982,454	1,096,192	113,738	11.58%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(17,500)	(27,821)	(10,321)	58.98%
Add Capital Asset Expenditures			17,500	30,000	12,500	71.43%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus			(61,000)	(135,000)	(74,000)	121.31%
TOTAL COUNTY LEVY	661,059	647,438	921,454	963,371	41,917	4.55%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	88,400	53,040	90,000	94,900	4,900	5.44%
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	88,400	53,040	90,000	94,900	4,900	5.44%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	1,301	184	-	-	-	0.00%
Total Other Revenue	1,301	184	-	-	-	0.00%
TOTAL REVENUE	89,701	53,224	90,000	94,900	4,900	5.44%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	41,204	10,709	44,494	45,937	1,443	3.24%
Salaries - Part Time	17,395	34,423	23,743	-	(23,743)	-100.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	58,599	45,132	68,237	45,937	(22,300)	-32.68%
BENEFITS						
Statutory Benefits	4,597	4,112	5,486	4,158	(1,328)	-24.21%
Extended Benefits	3,596	1,136	4,374	5,791	1,417	32.40%
OMERS	4,067	982	4,246	4,134	(112)	-2.64%
Total Benefits	12,260	6,229	14,106	14,083	(23)	-0.16%
Total Salaries and Benefits	70,859	51,361	82,343	60,020	(22,323)	-27.11%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Audit	3,636	1,818	2,000	1,000	(1,000)	-50.00%
Consulting/Professional Fees	10,694	339	11,350	11,350	-	0.00%

COUNTY OF HURON
Economic Development - Small Business Enterprise Centre
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	14,331	2,157	13,350	12,350	(1,000)	-7.49%
OPERATIONAL						
Advertising	3,207	975	6,900	6,900	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	823	-	2,000	2,000	-	0.00%
Office Expense	656	140	3,500	3,500	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Rent	15,417	12,336	18,500	-	(18,500)	-100.00%
Staff Training	1,525	242	4,500	1,750	(2,750)	-61.11%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	2,630	1,471	8,000	6,500	(1,500)	-18.75%
Total Operational	24,258	15,163	43,400	20,650	(22,750)	-52.42%
PROGRAM						
Special Events	2,800	1,205	-	-	-	0.00%
County Events	2,800	5,490	13,750	13,750	-	0.00%
Program Supplies & Costs	1,696	2,959	4,000	4,000	-	0.00%
Promotion/Public Relations	2,035	-	-	-	-	0.00%
Total Program	9,332	9,654	17,750	17,750	-	0.00%
TOTAL EXPENDITURES	118,780	78,337	156,843	110,770	(46,073)	-29.38%
(SURPLUS)/DEFICIT - ACCRUAL	29,079	25,113	66,843	15,870	(50,973)	-76.26%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	29,079	25,113	66,843	15,870	(50,973)	-76.26%

COUNTY OF HURON
Economic Development - Social Enterprise
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	45,411	15,081	42,500	30,000	(12,500)	-29.41%
Total Provincial Grants	45,411	15,081	42,500	30,000	(12,500)	-29.41%
OTHER REVENUE						
Third Party Recoveries	1,245	121	-	-	-	0.00%
Total Other Revenue	1,245	121	-	-	-	0.00%
TOTAL REVENUE	46,656	15,202	42,500	30,000	(12,500)	-29.41%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	32,090	12,801	29,245	26,649	(2,596)	-8.88%
Total Salaries	32,090	12,801	29,245	26,649	(2,596)	-8.88%
BENEFITS						
Statutory Benefits	2,313	961	2,351	2,459	108	4.59%
Extended Benefits	1,646	467	1,875	54	(1,821)	-97.12%
OMERS	3,180	753	1,820	-	(1,820)	-100.00%
Total Benefits	7,139	2,181	6,046	2,513	(3,533)	-58.44%
Total Salaries and Benefits	39,229	14,982	35,291	29,162	(6,129)	-17.37%
PURCHASED SERVICE						
Consulting/Professional Fees	6,734	12	10,400	-	(10,400)	-100.00%
Total Purchased Service	6,734	12	10,400	-	(10,400)	-100.00%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Travel/Meals	693	208	1,500	838	(662)	-44.13%
Total Operational	693	208	1,500	838	(662)	-44.13%
TOTAL EXPENDITURES	46,656	15,202	47,191	30,000	(17,191)	-36.43%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	4,691	-	(4,691)	-100.00%

COUNTY OF HURON
Economic Development - Social Enterprise
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	4,691	-	(4,691)	-100.00%

COUNTY OF HURON

**Economic Development - Small Business Enterprise Centre - Starter Plus
Budget for the year ending December 31, 2020**

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	66,600	15,733	74,000	30,000	(44,000)	-59.46%
Total Provincial Grants	66,600	15,733	74,000	30,000	(44,000)	-59.46%
TOTAL REVENUE	66,600	15,733	74,000	30,000	(44,000)	-59.46%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	31,030	29,932	38,138	30,704	(7,434)	-19.49%
Salaries - Part Time	19,656	-	20,352	-	(20,352)	-100.00%
Total Salaries	50,686	29,932	58,490	30,704	(27,786)	-47.51%
BENEFITS						
Statutory Benefits	3,991	2,609	4,703	2,616	(2,087)	-44.38%
Extended Benefits	2,787	2,561	3,749	3,153	(596)	-15.90%
OMERS	3,105	2,850	3,640	2,876	(764)	-20.99%
Total Benefits	9,883	8,019	12,092	8,645	(3,447)	-28.51%
Total Salaries and Benefits	60,569	37,951	70,582	39,349	(31,233)	-44.25%
PURCHASED SERVICE						
Audit	1,455	727	2,000	1,000	(1,000)	-50.00%
Consulting/Professional Fees	8,104	-	-	-	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	9,559	727	2,000	1,000	(1,000)	-50.00%
OPERATIONAL						
Office Expense	313	-	1,000	1,000	-	0.00%
Rent	2,917	778	1,750	-	(1,750)	-100.00%
Travel/Meals	1,047	18	2,000	2,000	-	0.00%
Total Operational	4,277	795	4,750	3,000	(1,750)	-36.84%
PROGRAM						
Miscellaneous Program	-	-	-	-	-	0.00%
Program Supplies & Costs	42,511	40,000	50,000	15,000	(35,000)	-70.00%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Starter Plus
 Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Program	42,511	40,000	50,000	15,000	(35,000)	-70.00%
TOTAL EXPENDITURES	116,916	79,474	127,332	58,349	(68,983)	-54.18%
(SURPLUS)/DEFICIT - ACCRUAL	50,316	63,740	53,332	28,349	(24,983)	-46.84%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	50,316	63,740	53,332	28,349	(24,983)	-46.84%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Summer Company

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	35,500	-	41,000	36,000	(5,000)	-12.20%
Total Provincial Grants	35,500	-	41,000	36,000	(5,000)	-12.20%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	35,500	-	41,000	36,000	(5,000)	-12.20%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	21,393	25,076	38,993	30,704	(8,289)	-21.26%
Salaries - Part Time	-	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	21,393	25,076	38,993	30,704	(8,289)	-21.26%
BENEFITS						
Statutory Benefits	1,542	2,338	3,135	2,616	(519)	-16.56%
Extended Benefits	1,097	1,774	2,500	3,153	653	26.12%
OMERS	2,120	2,370	2,426	2,876	450	18.55%
Total Benefits	4,759	6,482	8,061	8,645	584	7.24%
Total Salaries and Benefits	26,152	31,557	47,054	39,349	(7,705)	-16.37%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	932	-	1,500	1,500	-	0.00%
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%

COUNTY OF HURON

Economic Development - Small Business Enterprise Centre - Summer Company

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Purchased Service	932	-	1,500	1,500	-	0.00%
OPERATIONAL						
Advertising	204	24	2,900	2,900	-	0.00%
Office Expense	32	-	100	100	-	0.00%
Staff Training	-	-	200	200	-	0.00%
Travel/Meals	523	820	1,500	1,500	-	0.00%
Total Operational	759	845	4,700	4,700	-	0.00%
PROGRAM						
Special Events	-	-	-	-	-	0.00%
Miscellaneous Program	16,500	6,000	24,000	15,000	(9,000)	-37.50%
Promotion/Public Relations	909	667	2,000	2,000	-	0.00%
Total Program	17,409	6,667	26,000	17,000	(9,000)	-34.62%
TOTAL EXPENDITURES	45,251	39,069	79,254	62,549	(16,705)	-21.08%
(SURPLUS)/DEFICIT - ACCRUAL	9,751	39,069	38,254	26,549	(11,705)	-30.60%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	9,751	39,069	38,254	26,549	(11,705)	-30.60%

COUNTY OF HURON
Economic Development - Immigration
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	-	-	-	-	-	0.00%
Total Provincial Grants	-	-	-	-	-	0.00%
FEDERAL GRANTS						
Federal Project Grants	152,628	155,801	184,533	148,946	(35,587)	-19.28%
Total Federal Grants	152,628	155,801	184,533	148,946	(35,587)	-19.28%
OTHER REVENUE						
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	152,628	155,801	184,533	148,946	(35,587)	-19.28%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	8,120	22,681	10,778	19,507	8,729	80.99%
Salaries - Part Time	47,297	87,201	77,221	79,183	1,962	2.54%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	55,416	109,883	87,999	98,690	10,691	12.15%
BENEFITS						
Statutory Benefits	4,510	8,995	7,490	8,745	1,255	16.76%
Extended Benefits	(38)	1,526	417	706	289	69.30%
OMERS	885	2,467	970	1,756	786	81.03%
Total Benefits	5,357	12,989	8,877	11,207	2,330	26.25%
Total Salaries and Benefits	60,773	122,871	96,876	109,897	13,021	13.44%
PURCHASED SERVICE						
Consulting/Professional Fees	55,655	9,178	60,591	12,060	(48,531)	-80.10%
Intra County Purchases	7,941	-	-	-	-	0.00%
Total Purchased Service	63,596	9,178	60,591	12,060	(48,531)	-80.10%
OPERATIONAL						

COUNTY OF HURON
Economic Development - Immigration
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Rent	6,062	6,000	6,000	6,000	-	0.00%
Staff Training	339	4,017	-	-	-	0.00%
Travel/Meals	7,293	7,216	7,008	7,008	-	0.00%
Total Operational	13,693	17,233	13,008	13,008	-	0.00%
PROGRAM						
Special Events	8,888	4,524	17,965	17,965	-	0.00%
Purchase of Service	-	-	-	-	-	0.00%
Miscellaneous Program	2,731	1,098	-	-	-	0.00%
Program Supplies & Costs	1,392	2,400	9,119	9,119	-	0.00%
Total Program	13,011	8,022	27,084	27,084	-	0.00%
TOTAL EXPENDITURES	151,074	157,304	197,559	162,049	(35,510)	-17.97%
(SURPLUS)/DEFICIT - ACCRUAL	(1,554)	1,502	13,026	13,103	77	0.59%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(1,554)	1,502	13,026	13,103	77	0.59%

COUNTY OF HURON
Economic Development - MIO
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Project Grants	7,460	29,727	30,000	-	(30,000)	-100.00%
Total Provincial Grants	7,460	29,727	30,000	-	(30,000)	-100.00%
TOTAL REVENUE	7,460	29,727	30,000	-	(30,000)	-100.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	6,871	24,853	30,000	-	(30,000)	-100.00%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	6,871	24,853	30,000	-	(30,000)	-100.00%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Rent	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Miscellaneous Program	589	4,871	-	-	-	0.00%
Total Program	589	4,871	-	-	-	0.00%
TOTAL EXPENDITURES	7,460	29,724	30,000	-	(30,000)	-100.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	(3)	-	-	-	0.00%

COUNTY OF HURON
Economic Development - MIO
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	(3)	-	-	-	0.00%



COUNTY OF HURON
2020 BUDGET

Homes for the Aged

Long Term Care Homes – Budget Proposal for 2020

Huronview and Huronlea, Heartland and Highland Apartments

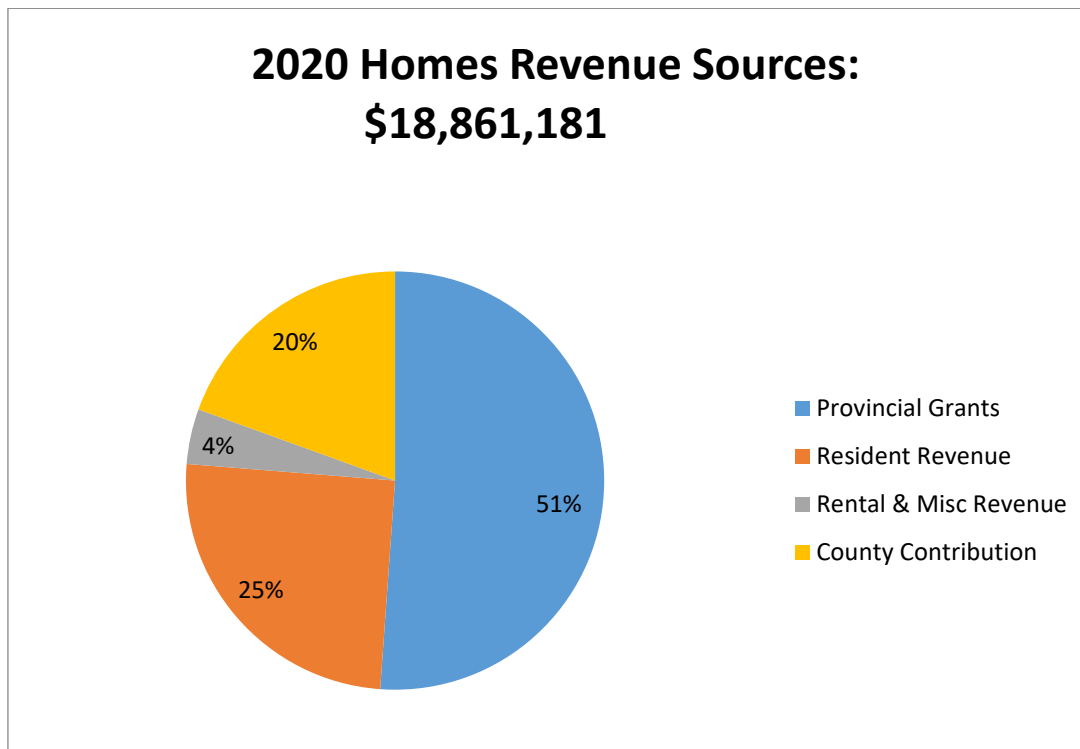
The original House of Refuge at the Huronview site was established in 1895. In 2020, the County Homes will have been in operation for 125 years. Today, the province mandates the operation of long term care beds by municipalities. The County of Huron operates two accredited long term care homes: Huronlea in Brussels, and Huronview in Clinton.

The Homes for the Aged 2020 budget proposes the same core services to the long term care residents of Huronview and Huronlea as in 2019. As in previous years, provincial funding has been maximized and is not keeping pace with the rising costs of salaries and benefits at the homes, particularly in the Nursing and Personal Care envelope.

Revenues

The County contribution to operate the two homes and apartments in 2020 is projected to be \$3,736,293.

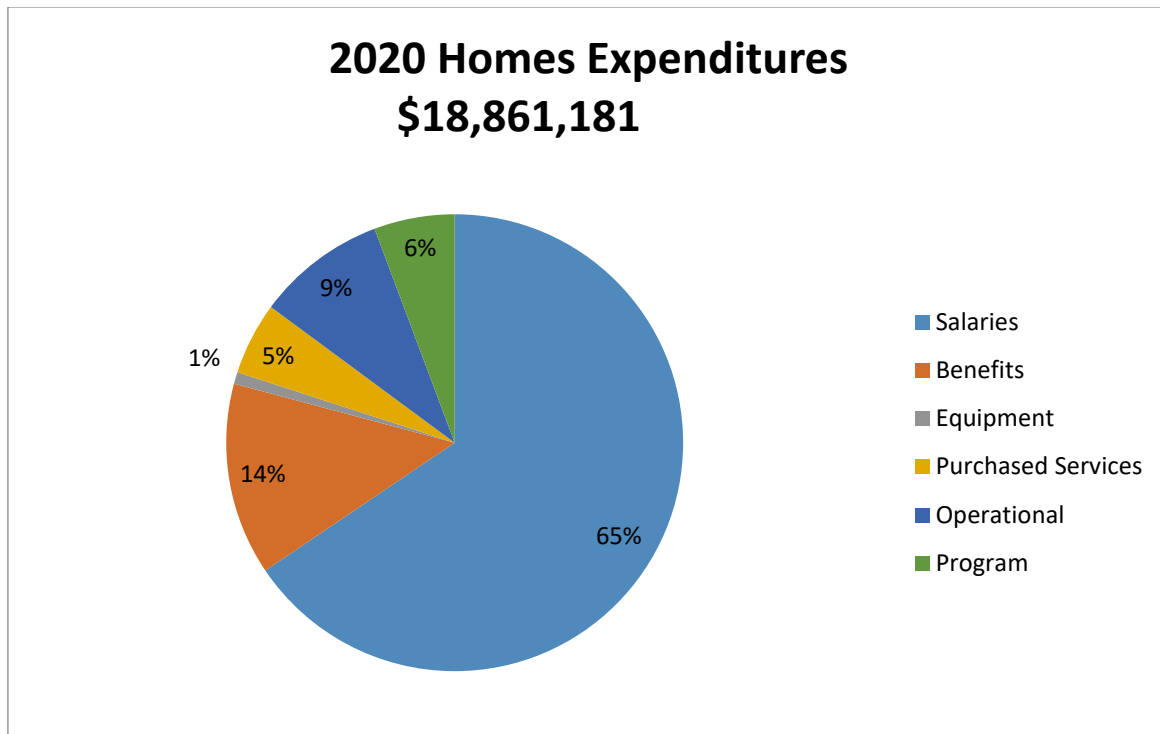
The following chart shows that 80% of revenues are from sources other than the county contribution. The Homes provincial operating grant revenue decreased \$156,065 from 2019 which is a decrease of 1.60%.



Expenditures

Salaries and benefits are the largest expenditures at the Homes as the delivery of long term care services to frail and vulnerable residents requires a skilled workforce. One of the major challenges is recruiting qualified employees especially in the Personal Support Worker, Registered Nurses, Cooks and Food Service Worker roles.

Wage rates are governed by collective agreements with the following labour groups: ONA, SEIU and IUOE. Administrative staff and leaders follow the County's non-union wage grids. 79% of the Homes expenditures are allocated for salaries and benefits.



Overall expenditures are proposed to increase by \$276,168 from 2019. Increases are budgeted for salaries and benefits (2.17%), equipment repairs and replacement (2.41%) and purchased services which includes professional fees and insurance (1.46%). For general operational cost such as supplies and maintenance costs there is an anticipated decrease in expenditures of 1.86%. For program supplies there is an anticipated decrease of 1.29%.

There has been no significant change in the number of Homes staff in the past year. The County will be entering into contract negotiations with ONA and SEIU in 2020. Our contract with IUOE will expire December 31, 2020.

Strategic Plan, Key Projects & Priorities

The departmental managers set and achieve annual goals which are incorporated into an overall Homes Strategic Plan. This plan is presented to council for information purposes including progress reports. This plan is based on four major pillars: Resident Safety & Quality, Excellent People and Learning, Operational Resources and Capital & Partnerships and Governance. There are potential planned budget impacts related to initiatives within the strategic plan.

Key Projects for 2020 include: preparing for an Accreditation survey in early 2020, completion of the replacement of the main sprinkler pipe throughout each of the Homes and the installation of several resident room ceiling mechanical lifts.

Ministry of Health Funding

One of the funding cuts to long term care homes is the Structural Compliance Premium. Huronview receives \$10,950 per month and Huronlea receives \$5,840 per month. It has been communicated by the Ministry of Health and Long Term Care that this funding will end March 31, 2020. The impact to the

Homes budget is anticipated to be \$98,550 for Huronview and \$52,560 for Huronlea. Combined this is a decrease of \$151,110 in funding.

There was also changes made to our RAI (Resident Assessment Instrument) funding. There will be a decrease of \$13,956 funding for both Homes for 2020.

Total Ministry of Health funding cuts, for both Homes, is anticipated to be \$165,066.

Huronview Executive Summary

Salaries and Benefits – Increase of 3.16% from 2019

There is no change to the staffing compliment at Huronview. This change is comprised of wages and statutory and extended benefit increases.

Equipment – Decrease of 0.41% from 2019

Repairs & Maintenance: Decrease of 6.78% from 2019 to reflect actual costs.

Equipment Replacement / New (under \$1,000): Increase in this line to changes in capital expenditures.

Purchased Service – Increase of 0.95% from 2019

This budget area is relatively stable and includes snow removal which is a predicted expenditure.

Operational – Decrease of 0.37% from 2019

An increase in maintenance repairs (building, electrical and plumbing) are offset by a reduction in the minor capital expenditures.

Program – Decrease of 1.27% from 2019

For the nursing department, there are increases for basic needs (incontinence products) and medical supplies. Costs for medical supplies increases yearly to meet demands of increasing infection control costs for supplies and supplies for skin and wound care. The estimated costs, per outbreak, at the Home is approximately \$7,000 for supplies.

Homes wide we anticipate no substantial increase for program supplies. These supplies include all paper products, garbage bags, Kleenex, floor cleaners, resident tub supplies, gloves etc.

Summary

Overall Expenditures for 2020 are projected to increase by 2.43% which includes salaries and benefits. It is projected that the Huronview total county levy portion will increase by \$288,990 or 13.86% from 2019. This increase in the levy portion is attributed to the increase in salaries of over 3%.

Huronlea Executive Summary

Salaries and Benefits – Increase of 0.27% from 2019

There are no proposed changes to staffing compliment at Huronlea Home for 2020. The increase is comprised of wages and statutory and extended benefits.

Equipment – Increase of 5.59% from 2019

Repairs & Maintenance: Increase of 4.44% to reflect actual costs.

Equipment Replacement / New (under \$1000): Increase of 36.59% reflective of changes in capital expenditures.

Vehicle lease & operation: No increase for 2020 as lease for Huronlea Home tractor was at end of tenure and purchased outright in 2018.

Purchased Service – Increase of 2.27% from 2019

Increase of 13.04% for 2020 snow removal contract and a noted increase of 30.99% for insurance.

Operational – Decrease of 4.11% from 2019

This decrease is directly related Building Capital at 60.45% and a decrease of 27.62% in Grounds Maintenance. Anticipated increase of 9.77% in water and sewer costs. We will be over budget at year end for 2018 and this increase reflects actual expenditures.

Program – Increase of 1.32% from 2019

No budgeted increase to Basic Needs Program costs or Medical Supplies for 2020. An overall decrease of \$5,220.00 for Programs in 2020, reflective of a decrease in Program Supplies and Costs.

Summary

Overall Expenditures for 2020 are projected to decrease by \$10,072.00 or 0.15%; which is inclusive of Salaries and Benefits. It is projected that the Huronlea total County Levy portion will increase by \$35,583 or 2.68% from 2019.

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2020

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
HURONVIEW							
Nursing Equipment							
Resident room ceiling lifts	Equipment	New	High		\$ 112,000		TCA
Nursing Equipment	Equipment	Replacement	Medium		\$ 15,000		TCA
Nursing Equipment sanitizer	Equipment	New	High		\$ 21,000		TCA
Dietary Equipment							
Servery cabinets	Equipment	Replacement	High		\$ 8,500		TCA
Meat slicer	Equipment	Replacement	High		\$ 5,000		TCA
Dietary Equipment	Equipment	Replacement	Medium		\$ 5,000		TCA
Business Administration							
IT Equipment	OA Admin	Replacement	High		\$ 21,000		TCA
Office equipment	OA Admin	Replacement	Medium		\$ 13,000		TCA
Swipe card access at entrance doors	Building	New	High		\$ 3,500		Minor capital
Program and Social Services							
Activation Room reno	Building	Replacement	Medium		\$ 6,500		Minor capital
Interactive Murals, tree mural	Program	New	Medium		\$ 2,600		Minor capital
Building and Property							
Holding Tanks	Equipment	Replacement	High		\$ 100,000		TCA
Flooring installation	Building	Replacement	Medium		\$ 55,000		TCA
Brickwork	Exterior	Replacement	Medium		\$ 2,500		Minor capital
Lighting	Interior	Replacement	Medium		\$ 5,000		Minor capital
Front Entrance redesign planning	Interior	New	High		\$ 10,000		Minor capital
Sidewalks/Concrete work	Exterior	Replacement	Medium		5,000		Minor capital
Apartments							
CARRY FORWARD							
Resident room repairs					\$ 31,000	31,000	Minor capital
Fire Safety Systems					\$ 20,000	20,000	Minor capital
Sprinkler Systems					\$ 355,226	355,226	HV 24 remaining funds for sprinkler project
Windows/caulking					\$ 2,585	2,585	Part of a \$45,000 job from 2019

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2020

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
TOTAL HURONVIEW					\$ 799,411	408,811	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$ 713,311		
TOTAL Minor Capital (operating)					86,100		
HURONLEA 2020							
Nursing Equipment							
Resident Ceiling Lifts	Equipment	New	High		\$ 35,000		TCA
Nursing Equipment (bladder scanner, oximeter, tympanic thermometers)	Equipment	Replacement	Medium		\$ 10,000		TCA
Tub Room Lifts with Scales					40,000		TCA
Nursing Equipment Sanitizer					\$ 11,000		TCA
Program and Services							
Resident Computer centre	Building	New	Medium		\$ 6,500		TCA
Interactive Murals, tree mural	Program	New	Medium		2,000		Minor capital
Business Administration							
IT Equipment	OA Admin	Replacement	High		\$ 14,000		TCA
Phone 3 year extended warranty	OA Admin	New	High		\$ 4,800		TCA
Office furniture	OA Admin	Replacement	Medium		\$ 4,000		TCA
Swipe card access at entrance doors	Building	New	High		\$ 7,000		Minor capital
Dietary Equipment							
Dietary Equipment	Equipment	Replacement	Medium		2,500		Minor capital
Servery Cabinets	Equipment	Replacement	High		4,250		TCA
Convection Oven	Equipment	Replacement	High		4,000		TCA
Building and Property							
Centre Courtyard	Building	Replacement	High		\$ 15,000		Minor capital
Exterior lighting (front area)	Exterior	Replacement	High		\$ 5,000		Minor capital
Brickwork	Building	Replacement	High		\$ 4,000		Minor capital
Roofing	Building	Replacement	High		\$ 25,000		TCA
Flooring	Building	Replacement	High		\$ 40,000		TCA
Apartments							
2019 Carryforward Capital							
Centre Courtyard					\$ 6,500	6,500	Minor capital
Fire Safety Systems					\$ 15,000	15,000	Minor capital
Resident room repairs					\$ 4,100	4,100	Minor capital
Sprinkler Systems					\$ 710,453	710,453	HL 24 remaining funds for sprinkler project
TOTAL HURONLEA					\$ 970,103	\$ 736,053	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$ 909,003		
TOTAL Minor Capital (operating)					\$ 61,100		
TOTAL HOMES FOR THE AGED					\$ 1,769,514	1,144,864	
		Net expense after carryforward			\$ 624,650		

County of Huron
Homes for the Aged
Total Capital Requirements
For the year ending December 31, 2020

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
		Capital			\$ 1,622,314		
		Carryforward			\$ 147,200		

COUNTY OF HURON
Homes for the Aged - Consolidated
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	9,464,706	9,757,044	9,760,341	9,604,276	(156,065)	-1.60%
Total Provincial Grants	9,464,706	9,757,044	9,760,341	9,604,276	(156,065)	-1.60%
OTHER REVENUE						
Parking	1,560	1,867	1,735	2,073	338	19.48%
Resident - Basic	1,517,593	1,449,872	1,533,700	1,449,000	(84,700)	-5.52%
Resident - Basic - Private	1,728,851	1,858,527	1,702,000	1,858,000	156,000	9.17%
Resident - Basic - SemiPrivate	531,860	539,982	527,000	539,000	12,000	2.28%
Resident - Preferred - Private	712,819	778,732	700,000	776,000	76,000	10.86%
Resident - Pref. Semi-Private	105,662	109,056	104,000	96,000	(8,000)	-7.69%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	0.00%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	127,151	127,040	136,250	138,428	2,178	1.60%
Intra County Recoveries	247,730	247,730	247,732	247,732	-	0.00%
Rent/Lease	398,292	403,946	409,503	414,379	4,876	1.19%
Total Other Revenue	5,371,518	5,516,752	5,361,920	5,520,612	158,692	2.96%
TOTAL REVENUE	14,836,224	15,273,797	15,122,261	15,124,888	2,627	0.02%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	6,203,148	5,999,106	5,992,493	6,154,347	161,854	2.70%
Salaries - Part Time	5,406,319	5,484,924	6,012,990	6,112,051	99,061	1.65%
Salaries - Time Off in Lieu Owing	1,284	-	-	-	-	0.00%
Total Salaries	11,610,751	11,484,030	12,005,483	12,266,398	260,915	2.17%
BENEFITS						
Statutory Benefits	935,688	960,908	972,635	1,012,917	40,282	4.14%
Extended Benefits	557,511	606,159	717,607	756,590	38,983	5.43%
OMERS	844,180	778,796	810,330	778,028	(32,302)	-3.99%
Total Benefits	2,337,379	2,345,864	2,500,572	2,547,535	46,963	1.88%
Total Salaries and Benefits	13,948,130	13,829,894	14,506,055	14,813,933	307,878	2.12%
EQUIPMENT						

COUNTY OF HURON
Homes for the Aged - Consolidated
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	11,855	10,011	11,700	11,351	(349)	-2.98%
Equipment Repairs & Maint.	112,392	95,173	115,677	114,150	(1,527)	-1.32%
Equipment Replacement New (under \$1,000)	27,593	30,742	8,957	14,500	5,543	61.88%
Vehicle Lease & Operation	15,565	11,201	16,125	16,125	-	0.00%
Total Equipment	167,404	147,127	152,459	156,126	3,667	2.41%
PURCHASED SERVICE						
Audit	5,130	4,305	5,300	5,300	-	0.00%
Consulting/Professional Fees	402,512	387,320	369,080	367,482	(1,598)	-0.43%
Insurance	41,031	43,800	43,800	56,200	12,400	28.31%
Occupational Accident Insurance	132,310	157,063	148,000	148,000	-	0.00%
Intra County Purchases	272,193	271,230	272,632	272,630	(2)	0.00%
Legal Fees	87,926	50,536	43,400	43,400	-	0.00%
Maintenance Contracts	7,958	12,630	9,700	9,700	-	0.00%
Printing (External)	3,090	2,951	5,600	5,600	-	0.00%
Snow Removal Contract	66,462	52,820	48,980	52,000	3,020	6.17%
Total Purchased Service	1,018,610	982,656	946,492	960,312	13,820	1.46%
OPERATIONAL						
Advertising	4,802	5,355	3,400	4,800	1,400	41.18%
Associations/Memberships	19,573	553	19,000	19,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	5,204	7,054	9,000	8,700	(300)	-3.33%
Office Expense	10,170	12,593	12,550	12,550	-	0.00%
Postage/Courier	2,797	4,052	4,000	4,500	500	12.50%
Rent	1,680	1,680	1,680	1,680	-	0.00%
Staff Training	26,793	19,042	38,800	35,100	(3,700)	-9.54%
Telecommunications	25,633	22,898	29,000	32,400	3,400	11.72%
Travel/Meals	30,414	25,636	28,100	28,100	-	0.00%
Building Capital (minor)	107,454	115,228	220,032	147,200	(72,832)	-33.10%
Garbage	18,214	8,866	16,980	16,479	(501)	-2.95%
Grounds Maintenance	21,656	17,984	21,000	16,100	(4,900)	-23.33%
Maintenance & Repairs/Building	93,145	76,502	65,980	77,500	11,520	17.46%
Maintenance & Repairs/Electrical	44,682	38,812	37,390	39,000	1,610	4.31%
Maintenance & Repairs/Plumbing	43,810	18,844	34,450	37,000	2,550	7.40%
Taxes	27,296	35,471	32,000	32,000	-	0.00%
Utilities/Heat	122,562	97,677	128,100	128,088	(12)	-0.01%
Utilities/Hydro	324,134	323,744	325,000	325,000	-	0.00%
Utilities/Water & Sewer	115,511	109,290	110,166	110,166	-	0.00%
Depreciation - Capital Assets	758,731	757,075	761,317	787,339	26,022	3.42%
Total Operational	1,804,261	1,714,560	1,897,945	1,862,702	(35,243)	-1.86%

COUNTY OF HURON
Homes for the Aged - Consolidated
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Basic Needs Program	87,736	93,406	80,700	85,100	4,400	5.45%
Med Dir Reg Fee	49,998	50,123	51,000	51,000	-	0.00%
Medical Supplies	112,413	109,162	105,000	105,000	-	0.00%
High Needs	14,008	13,316	17,000	17,000	-	0.00%
Recreation & Entertainment	4,805	3,734	3,500	3,480	(20)	-0.57%
Replenish Bed/Linen	4,380	11,901	9,000	9,000	-	0.00%
Replenish Dishes/Cutlery	6,365	5,586	5,500	5,500	-	0.00%
Employee Related Expense	(165)	(349)	-	-	-	0.00%
Program Supplies & Costs	847,625	890,628	853,862	853,428	(434)	-0.05%
Less Reimbursements	(84,177)	(79,995)	(43,500)	(61,400)	(17,900)	41.15%
Recovery (Apt)	(9,084)	(10,503)	-	-	-	0.00%
Total Program	1,033,904	1,087,010	1,082,062	1,068,108	(13,954)	-1.29%
TOTAL EXPENDITURES	17,972,309	17,761,246	18,585,013	18,861,181	276,168	1.49%
(SURPLUS)/DEFICIT - ACCRUAL	3,136,086	2,487,449	3,462,752	3,736,293	273,541	7.90%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(494,900)	(554,050)	(59,150)	11.95%
Add Capital Asset Expenditures	-	-	2,668,411	1,622,314	(1,046,097)	-39.20%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(2,224,543)	(1,144,864)	1,079,679	-48.53%
TOTAL COUNTY LEVY	3,136,086	2,487,449	3,411,720	3,659,693	247,973	7.27%

COUNTY OF HURON
Homes for the Aged - Huronview
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	6,121,286	6,282,115	6,316,251	6,226,529	(89,722)	-1.42%
Total Provincial Grants	6,121,286	6,282,115	6,316,251	6,226,529	(89,722)	-1.42%
OTHER REVENUE						
Parking	770	827	860	895	35	4.07%
Resident - Basic	974,532	952,817	982,000	952,000	(30,000)	-3.05%
Resident - Basic - Private	1,151,401	1,198,117	1,140,000	1,198,000	58,000	5.09%
Resident - Basic - SemiPrivate	344,923	375,640	333,000	375,000	42,000	12.61%
Resident - Preferred - Private	474,623	502,592	469,000	500,000	31,000	6.61%
Resident - Pref. Semi-Private	69,086	76,813	66,000	64,000	(2,000)	-3.03%
Miscellaneous Revenue	64,346	64,692	67,300	66,560	(740)	-1.10%
Intra County Recoveries	123,865	123,865	123,866	123,866	-	0.00%
Rent/Lease	196,447	199,516	200,837	203,314	2,477	1.23%
Total Other Revenue	3,399,993	3,494,879	3,382,863	3,483,635	100,772	2.98%
TOTAL REVENUE	9,521,279	9,776,994	9,699,114	9,710,164	11,050	0.11%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	4,149,618	4,030,468	3,869,766	4,034,966	165,200	4.27%
Salaries - Part Time	3,329,382	3,413,965	3,795,394	3,875,456	80,062	2.11%
Salaries - Time Off in Lieu Owing	2,090	-	-	-	-	0.00%
Total Salaries	7,481,090	7,444,433	7,665,160	7,910,422	245,262	3.20%
BENEFITS						
Statutory Benefits	602,192	620,650	624,437	655,440	31,003	4.96%
Extended Benefits	383,714	412,077	488,374	520,257	31,883	6.53%
OMERS	570,216	522,168	529,984	515,808	(14,176)	-2.67%
Total Benefits	1,556,122	1,554,895	1,642,795	1,691,505	48,710	2.97%
Total Salaries and Benefits	9,037,213	8,999,328	9,307,955	9,601,927	293,972	3.16%
EQUIPMENT						
Equipment Rentals/Leases	5,198	5,199	5,900	5,551	(349)	-5.92%
Equipment Repairs & Maint.	58,972	68,462	59,377	55,350	(4,027)	-6.78%

COUNTY OF HURON
Homes for the Aged - Huronview
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	7,932	11,453	4,857	8,900	4,043	83.24%
Vehicle Lease & Operation	11,102	7,514	10,750	10,750	-	0.00%
Total Equipment	83,203	92,628	80,884	80,551	(333)	-0.41%
PURCHASED SERVICE						
Audit	2,565	2,152	2,650	2,650	-	0.00%
Consulting/Professional Fees	267,226	278,262	244,248	242,650	(1,598)	-0.65%
Insurance	24,971	26,700	26,700	33,800	7,100	26.59%
Occupational Accident Insurance	104,415	119,067	99,000	99,000	-	0.00%
Intra County Purchases	138,865	138,865	139,966	139,965	(1)	0.00%
Legal Fees	53,996	16,927	34,400	34,400	-	0.00%
Maintenance Contracts	4,994	7,595	6,000	6,000	-	0.00%
Printing (External)	2,302	2,282	2,400	2,400	-	0.00%
Snow Removal Contract	43,836	29,992	25,980	26,000	20	0.08%
Total Purchased Service	643,169	621,842	581,344	586,865	5,521	0.95%
OPERATIONAL						
Advertising	1,934	3,648	2,000	3,400	1,400	70.00%
Associations/Memberships	11,979	553	11,000	11,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	3,503	5,239	5,700	5,600	(100)	-1.75%
Office Expense	7,349	8,473	9,250	9,250	-	0.00%
Postage/Courier	2,061	4,028	3,200	4,000	800	25.00%
Rent	840	840	840	840	-	0.00%
Staff Training	19,737	12,459	22,100	18,500	(3,600)	-16.29%
Telecommunications	13,963	16,130	17,000	19,200	2,200	12.94%
Travel/Meals	22,781	17,620	18,900	18,900	-	0.00%
Building Capital (minor)	79,359	84,321	109,800	86,100	(23,700)	-21.58%
Garbage	11,045	5,594	10,701	10,200	(501)	-4.68%
Grounds Maintenance	10,893	9,268	10,500	8,500	(2,000)	-19.05%
Maintenance & Repairs/Building	71,621	42,634	43,980	49,500	5,520	12.55%
Maintenance & Repairs/Electrical	32,868	21,846	28,040	28,000	(40)	-0.14%
Maintenance & Repairs/Plumbing	28,710	13,337	23,450	26,000	2,550	10.87%
Taxes	12,260	8,464	18,300	18,300	-	0.00%
Utilities/Heat	73,324	53,354	76,100	76,088	(12)	-0.02%
Utilities/Hydro	200,697	206,485	200,000	200,000	-	0.00%
Utilities/Water & Sewer	52,590	56,404	53,000	53,000	-	0.00%
Depreciation - Capital Assets	473,858	475,341	478,337	491,634	13,297	2.78%
Total Operational	1,131,372	1,059,532	1,142,198	1,138,012	(4,186)	-0.37%
PROGRAM						
Basic Needs Program	55,303	63,807	52,600	57,000	4,400	8.37%

COUNTY OF HURON
Homes for the Aged - Huronview
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Med Dir Reg Fee	28,065	28,078	28,550	28,550	-	0.00%
Medical Supplies	77,011	70,168	67,600	67,600	-	0.00%
High Needs	4,485	8,782	9,000	9,000	-	0.00%
Recreation & Entertainment	3,449	2,509	2,400	2,400	-	0.00%
Replenish Bed/Linen	4,087	7,335	6,000	6,000	-	0.00%
Replenish Dishes/Cutlery	4,135	5,233	3,000	3,000	-	0.00%
Employee Related Expense	(165)	(349)	-	-	-	0.00%
Program Supplies & Costs	534,686	567,238	539,495	543,761	4,266	0.79%
Less Reimbursements	(58,132)	(50,776)	(22,700)	(40,100)	(17,400)	76.65%
Recovery (Apt)	(3,882)	(3,570)	-	-	-	0.00%
Total Program	649,042	698,456	685,945	677,211	(8,734)	-1.27%
TOTAL EXPENDITURES	11,543,998	11,471,786	11,798,326	12,084,566	286,240	2.43%
(SURPLUS)/DEFICIT - ACCRUAL	2,022,719	1,694,792	2,099,212	2,374,402	275,190	13.11%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(271,200)	(304,500)	(33,300)	12.28%
Add Capital Asset Expenditures	-	-	1,703,285	713,311	(989,974)	-58.12%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(1,445,885)	(408,811)	1,037,074	-71.73%
TOTAL COUNTY LEVY	2,022,719	1,694,792	2,085,412	2,374,402	288,990	13.86%

COUNTY OF HURON

Huronview - Nursing and Personal Care Direct
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	4,566,432	4,688,071	4,716,841	4,782,451	65,610	1.39%
Total Provincial Grants	4,566,432	4,688,071	4,716,841	4,782,451	65,610	1.39%
TOTAL REVENUE	4,566,432	4,688,071	4,716,841	4,782,451	65,610	1.39%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,435,265	2,368,831	2,241,778	2,311,622	69,844	3.12%
Salaries - Part Time	2,356,338	2,458,240	2,817,531	2,873,838	56,307	2.00%
Salaries - Time Off in Lieu Owing	195	-	-	-	-	0.00%
Total Salaries	4,791,798	4,827,071	5,059,309	5,185,460	126,151	2.49%
BENEFITS						
Statutory Benefits	387,820	405,721	412,795	434,291	21,496	5.21%
Extended Benefits	229,555	219,327	271,061	283,650	12,589	4.64%
OMERS	331,684	293,306	320,263	304,086	(16,177)	-5.05%
Total Benefits	949,059	918,354	1,004,119	1,022,027	17,908	1.78%
Total Salaries and Benefits	5,740,856	5,745,425	6,063,428	6,207,487	144,059	2.38%
PROGRAM						
Less Reimbursements	(1,194)	-	-	-	-	0.00%
Total Program	(1,194)	-	-	-	-	0.00%
TOTAL EXPENDITURES	5,739,662	5,745,425	6,063,428	6,207,487	144,059	2.38%
(SURPLUS)/DEFICIT - ACCRUAL	1,173,231	1,057,354	1,346,587	1,425,036	78,449	5.83%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON

**Huronview - Nursing and Personal Care Direct
Budget for the year ending December 31, 2020**

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
TOTAL COUNTY LEVY	1,173,231	1,057,354	1,346,587	1,425,036	78,449	5.83%

COUNTY OF HURON

Huronview - Nursing and Personal Care Administration

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	420,913	401,109	419,631	426,573	6,942	1.65%
Total Provincial Grants	420,913	401,109	419,631	426,573	6,942	1.65%
TOTAL REVENUE	420,913	401,109	419,631	426,573	6,942	1.65%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	213,930	243,824	180,981	254,019	73,038	40.36%
Salaries - Part Time	19,826	-	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	1	-	-	-	-	0.00%
Total Salaries	233,757	243,824	180,981	254,019	73,038	40.36%
BENEFITS						
Statutory Benefits	15,719	17,055	12,484	15,505	3,021	24.20%
Extended Benefits	11,799	18,695	16,908	19,436	2,528	14.95%
OMERS	26,772	27,149	16,373	22,981	6,608	40.36%
Total Benefits	54,290	62,899	45,765	57,922	12,157	26.56%
Total Salaries and Benefits	288,047	306,723	226,746	311,941	85,195	37.57%
EQUIPMENT						
Equipment Repairs & Maint.	24,178	23,622	31,700	25,500	(6,200)	-19.56%
Equipment Replacement New (under \$1,000)	2,675	2,517	-	2,500	2,500	0.00%
Total Equipment	26,853	26,140	31,700	28,000	(3,700)	-11.67%
PURCHASED SERVICE						
Consulting/Professional Fees	12,468	12,432	14,600	15,500	900	6.16%
Total Purchased Service	12,468	12,432	14,600	15,500	900	6.16%
OPERATIONAL						
Miscellaneous Admin.	467	1,658	1,000	1,000	-	0.00%
Staff Training	8,330	7,347	10,500	8,500	(2,000)	-19.05%
Total Operational	8,797	9,005	11,500	9,500	(2,000)	-17.39%

COUNTY OF HURON

Huronview - Nursing and Personal Care Administration

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Basic Needs Program	55,303	63,807	52,600	57,000	4,400	8.37%
Med Dir Reg Fee	28,065	28,078	28,550	28,550	-	0.00%
Medical Supplies	77,011	70,168	67,600	67,600	-	0.00%
High Needs	4,485	8,782	9,000	9,000	-	0.00%
Less Reimbursements	(14,763)	(18,341)	-	(8,400)	(8,400)	0.00%
Total Program	150,102	152,495	157,750	153,750	(4,000)	-2.54%
TOTAL EXPENDITURES	486,267	506,794	442,296	518,691	76,395	17.27%
(SURPLUS)/DEFICIT - ACCRUAL	65,354	105,686	22,665	92,118	69,453	306.43%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	65,354	105,686	22,665	92,118	69,453	306.43%

COUNTY OF HURON
Huronview - Program and Social Support
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	536,937	553,284	545,236	551,512	6,276	1.15%
Total Provincial Grants	536,937	553,284	545,236	551,512	6,276	1.15%
TOTAL REVENUE	536,937	553,284	545,236	551,512	6,276	1.15%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	292,947	239,569	262,674	262,797	123	0.05%
Salaries - Part Time	103,777	102,818	133,993	145,848	11,855	8.85%
Salaries - Time Off in Lieu Owing	(19)	-	-	-	-	0.00%
Total Salaries	396,705	342,388	396,667	408,645	11,978	3.02%
BENEFITS						
Statutory Benefits	33,559	28,952	34,268	35,912	1,644	4.80%
Extended Benefits	30,449	30,058	35,353	36,131	778	2.20%
OMERS	38,607	30,997	30,467	27,530	(2,937)	-9.64%
Total Benefits	102,615	90,007	100,088	99,573	(515)	-0.51%
Total Salaries and Benefits	499,320	432,395	496,755	508,218	11,463	2.31%
EQUIPMENT						
Equipment Repairs & Maint.	110	-	400	300	(100)	-25.00%
Equipment Replacement New (under \$1,000)	863	27	400	400	-	0.00%
Total Equipment	973	27	800	700	(100)	-12.50%
PURCHASED SERVICE						
Consulting/Professional Fees	153,605	152,097	136,400	137,400	1,000	0.73%
Total Purchased Service	153,605	152,097	136,400	137,400	1,000	0.73%
OPERATIONAL						
Miscellaneous Admin.	2,232	129	500	400	(100)	-20.00%
Office Expense	76	-	-	-	-	0.00%
Staff Training	3,714	184	2,800	2,600	(200)	-7.14%
Telecommunications	-	-	-	-	-	0.00%

COUNTY OF HURON
Huronview - Program and Social Support
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Travel/Meals	2,303	2,000	2,000	2,000	-	0.00%
Total Operational	8,325	2,313	5,300	5,000	(300)	-5.66%
PROGRAM						
Recreation & Entertainment	3,449	2,509	2,400	2,400	-	0.00%
Program Supplies & Costs	3,773	4,078	3,500	3,500	-	0.00%
Less Reimbursements	(4,221)	(933)	-	-	-	0.00%
Total Program	3,001	5,654	5,900	5,900	-	0.00%
TOTAL EXPENDITURES	665,224	592,486	645,155	657,218	12,063	1.87%
(SURPLUS)/DEFICIT - ACCRUAL	128,287	39,202	99,919	105,706	5,787	5.79%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	128,287	39,202	99,919	105,706	5,787	5.79%

COUNTY OF HURON
Huronview - Raw Food
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	405,693	417,843	419,970	419,970	-	0.00%
Total Provincial Grants	405,693	417,843	419,970	419,970	-	0.00%
TOTAL REVENUE	405,693	417,843	419,970	419,970	-	0.00%
EXPENDITURES						
PROGRAM						
Program Supplies & Costs	413,849	448,414	427,400	431,670	4,270	1.00%
Less Reimbursements	(8,156)	(7,439)	(12,700)	(11,700)	1,000	-7.87%
Total Program	405,693	440,975	414,700	419,970	5,270	1.27%
TOTAL EXPENDITURES	405,693	440,975	414,700	419,970	5,270	1.27%
(SURPLUS)/DEFICIT - ACCRUAL	-	23,132	(5,270)	-	5,270	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	23,132	(5,270)	-	5,270	-100.00%

COUNTY OF HURON
Huronview - Housekeeping
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	44,249	44,249	44,250	44,250	-	0.00%
Total Other Revenue	44,249	44,249	44,250	44,250	-	0.00%
TOTAL REVENUE	44,249	44,249	44,250	44,250	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	181,003	205,847	203,913	207,017	3,104	1.52%
Salaries - Part Time	270,909	264,316	240,008	245,353	5,345	2.23%
Total Salaries	452,245	470,163	443,921	452,370	8,449	1.90%
BENEFITS						
Statutory Benefits	39,744	40,812	37,982	38,954	972	2.56%
Extended Benefits	21,305	36,806	50,730	54,971	4,241	8.36%
OMERS	39,136	40,256	33,973	35,546	1,573	4.63%
Total Benefits	100,186	117,874	122,685	129,471	6,786	5.53%
Total Salaries and Benefits	552,431	588,037	566,606	581,841	15,235	2.69%
EQUIPMENT						
Equipment Repairs & Maint.	-	981	400	400	-	0.00%
Equipment Replacement New (under \$1,000)	864	1,143	300	600	300	100.00%
Total Equipment	864	2,123	700	1,000	300	42.86%
PURCHASED SERVICE						
Consulting/Professional Fees	147	-	-	-	-	0.00%
Maintenance Contracts	4,994	7,595	6,000	6,000	-	0.00%
Total Purchased Service	5,141	7,595	6,000	6,000	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	549	-	600	600	-	0.00%
Staff Training	-	-	800	300	(500)	-62.50%
Total Operational	549	-	1,400	900	(500)	-35.71%

COUNTY OF HURON
Huronview - Housekeeping
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Program Supplies & Costs	49,823	49,626	42,000	43,000	1,000	2.38%
Recovery (Apt)	-	(30)	-	-	-	0.00%
Total Program	49,823	49,596	42,000	43,000	1,000	2.38%
TOTAL EXPENDITURES	608,807	647,352	616,706	632,741	16,035	2.60%
(SURPLUS)/DEFICIT - ACCRUAL	564,558	603,103	572,456	588,491	16,035	2.80%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	564,558	603,103	572,456	588,491	16,035	2.80%

COUNTY OF HURON
Huronview - Building
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	33,456	33,456	33,456	33,456	-	0.00%
Total Other Revenue	33,456	33,456	33,456	33,456	-	0.00%
TOTAL REVENUE	33,456	33,456	33,456	33,456	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	240,528	226,590	242,678	244,166	1,488	0.61%
Salaries - Part Time	6,148	8,176	9,340	9,496	156	1.67%
Salaries - Time Off in Lieu Owing	336	-	-	-	-	0.00%
Total Salaries	247,012	234,766	252,018	253,662	1,644	0.65%
BENEFITS						
Statutory Benefits	18,327	20,234	20,503	21,087	584	2.85%
Extended Benefits	20,822	19,917	25,213	30,567	5,354	21.24%
OMERS	23,348	21,805	21,953	22,084	131	0.60%
Total Benefits	62,496	61,956	67,669	73,738	6,069	8.97%
Total Salaries and Benefits	309,508	296,722	319,687	327,400	7,713	2.41%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	10,800	18,023	12,000	13,359	1,359	11.33%
Equipment Replacement New (under \$1,000)	128	3,490	1,200	2,156	956	79.67%
Total Equipment	10,928	21,512	13,200	15,515	2,315	17.54%
PURCHASED SERVICE						
Consulting/Professional Fees	55,138	34,782	33,880	31,570	(2,310)	-6.82%
Intra County Purchases	(253)	(253)	847	847	-	0.00%
Snow Removal Contract	38,776	24,012	20,000	20,020	20	0.10%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	93,661	58,541	54,727	52,437	(2,290)	-4.18%
OPERATIONAL						

COUNTY OF HURON
Huronview - Building
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Miscellaneous Admin.	25	165	300	300	-	0.00%
Staff Training	70	-	-	-	-	0.00%
Building Capital (minor)	79,359	84,321	109,800	86,100	(23,700)	-21.58%
Grounds Maintenance	8,478	6,853	8,085	6,545	(1,540)	-19.05%
Janitorial	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	63,801	30,674	38,000	38,115	115	0.30%
Maintenance & Repairs/Painting	-	-	-	-	-	0.00%
Maintenance & Repairs/Electrical	26,428	15,406	21,600	21,560	(40)	-0.19%
Maintenance & Repairs/HVAC	-	13,492	-	-	-	0.00%
Maintenance & Repairs/Plumbing	25,260	7,358	20,000	20,020	20	0.10%
Mortgage	-	-	-	-	-	0.00%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	-	-	-	-	-	0.00%
Utilities/Hydro	-	-	-	-	-	0.00%
Utilities/Water & Sewer	-	-	-	-	-	0.00%
Depreciation - Capital Assets	222,512	185,704	215,635	228,932	13,297	6.17%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	425,933	343,974	413,420	401,572	(11,848)	-2.87%
PROGRAM						
Less Reimbursements	(260)	(296)	-	-	-	0.00%
Total Program	(260)	(296)	-	-	-	0.00%
TOTAL EXPENDITURES	839,770	720,454	801,034	796,924	(4,110)	-0.51%
(SURPLUS)/DEFICIT - ACCRUAL	806,314	686,998	767,578	763,468	(4,110)	-0.54%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	806,314	686,998	767,578	763,468	(4,110)	-0.54%

COUNTY OF HURON

Huronview - Dietary

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	23,330	23,330	23,330	23,330	-	0.00%
Total Other Revenue	23,330	23,330	23,330	23,330	-	0.00%
TOTAL REVENUE	23,330	23,330	23,330	23,330	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	348,223	350,277	344,576	349,689	5,113	1.48%
Salaries - Part Time	458,348	454,205	471,210	475,510	4,300	0.91%
Salaries - Time Off in Lieu Owing	1,243	-	-	-	-	0.00%
Total Salaries	807,815	804,483	815,786	825,199	9,413	1.15%
BENEFITS						
Statutory Benefits	64,850	66,257	67,504	69,415	1,911	2.83%
Extended Benefits	35,066	42,766	45,460	46,363	903	1.99%
OMERS	62,940	63,094	63,481	57,956	(5,525)	-8.70%
Total Benefits	162,857	172,117	176,445	173,734	(2,711)	-1.54%
Total Salaries and Benefits	970,672	976,600	992,231	998,933	6,702	0.68%
EQUIPMENT						
Equipment Repairs & Maint.	12,919	11,336	5,500	5,500	-	0.00%
Equipment Replacement New (under \$1,000)	390	-	-	-	-	0.00%
Total Equipment	13,309	11,336	5,500	5,500	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	13,103	55,185	29,800	29,800	-	0.00%
Total Purchased Service	13,103	55,185	29,800	29,800	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	300	300	-	0.00%
Staff Training	689	-	1,700	1,000	(700)	-41.18%
Total Operational	689	-	2,000	1,300	(700)	-35.00%

COUNTY OF HURON

Huronview - Dietary

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Replenish Dishes/Cutlery	4,135	5,233	3,000	3,000	-	0.00%
Program Supplies & Costs	26,890	30,389	27,000	27,000	-	0.00%
Less Reimbursements	(1,277)	(1,339)	-	-	-	0.00%
Recovery (Apt)	(3,853)	(3,507)	-	-	-	0.00%
Total Program	25,895	30,776	30,000	30,000	-	0.00%
TOTAL EXPENDITURES	1,023,668	1,073,896	1,059,531	1,065,533	6,002	0.57%
(SURPLUS)/DEFICIT - ACCRUAL	1,000,338	1,050,566	1,036,201	1,042,203	6,002	0.58%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,000,338	1,050,566	1,036,201	1,042,203	6,002	0.58%

COUNTY OF HURON
Huronview - Laundry
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	107,933	103,717	101,866	103,516	1,650	1.62%
Salaries - Part Time	113,834	125,791	123,312	125,411	2,099	1.70%
Total Salaries	221,766	229,507	225,178	228,927	3,749	1.66%
BENEFITS						
Statutory Benefits	19,746	20,413	18,383	18,892	509	2.77%
Extended Benefits	10,311	16,791	16,841	21,782	4,941	29.34%
OMERS	12,686	14,216	17,121	18,291	1,170	6.83%
Total Benefits	42,743	51,420	52,345	58,965	6,620	12.65%
Total Salaries and Benefits	264,509	280,928	277,523	287,892	10,369	3.74%
EQUIPMENT						
Equipment Repairs & Maint.	2,495	6,393	1,500	2,000	500	33.33%
Equipment Replacement New (under \$1,000)	477	-	400	400	-	0.00%
Total Equipment	2,972	6,393	1,900	2,400	500	26.32%
PURCHASED SERVICE						
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	382	300	300	-	0.00%
Staff Training	-	-	1,200	1,000	(200)	-16.67%
Total Operational	-	382	1,500	1,300	(200)	-13.33%
PROGRAM						
Replenish Bed/Linen	4,087	7,335	6,000	6,000	-	0.00%
Program Supplies & Costs	14,334	10,030	15,000	14,000	(1,000)	-6.67%
Less Reimbursements	(7,425)	-	-	-	-	0.00%
Total Program	10,996	17,365	21,000	20,000	(1,000)	-4.76%
TOTAL EXPENDITURES	278,477	305,067	301,923	311,592	9,669	3.20%

COUNTY OF HURON

Huronview - Laundry

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	278,477	305,067	301,923	311,592	9,669	3.20%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	278,477	305,067	301,923	311,592	9,669	3.20%

COUNTY OF HURON
Huronview - General and Administration
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	191,311	221,809	214,573	46,023	(168,550)	-78.55%
Total Provincial Grants	191,311	221,809	214,573	46,023	(168,550)	-78.55%
OTHER REVENUE						
Parking	-	-	-	-	-	0.00%
Resident - Basic	974,532	952,817	982,000	952,000	(30,000)	-3.05%
Resident - Basic - Private	1,151,401	1,198,117	1,140,000	1,198,000	58,000	5.09%
Resident - Basic - SemiPrivate	344,923	375,640	333,000	375,000	42,000	12.61%
Resident - Bed Retention	-	-	-	-	-	0.00%
Resident - Preferred - Private	474,623	502,592	469,000	500,000	31,000	6.61%
Resident - Pref. Semi-Private	69,086	76,813	66,000	64,000	(2,000)	-3.03%
Miscellaneous Revenue	1,760	1,762	-	-	-	0.00%
Intra County Recoveries	22,830	22,830	22,830	22,830	-	0.00%
Rent/Lease	840	840	1,760	180	(1,580)	-89.77%
Total Other Revenue	3,039,995	3,131,411	3,014,590	3,112,010	97,420	3.23%
TOTAL REVENUE	3,231,306	3,353,220	3,229,163	3,158,033	(71,130)	-2.20%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	329,789	291,813	291,300	302,140	10,840	3.72%
Salaries - Part Time	203	418	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	329,992	292,230	291,300	302,140	10,840	3.72%
BENEFITS						
Statutory Benefits	22,427	21,205	20,518	21,384	866	4.22%
Extended Benefits	24,407	27,718	26,808	27,357	549	2.05%
OMERS	35,043	31,344	26,353	27,334	981	3.72%
Total Benefits	81,876	80,268	73,679	76,075	2,396	3.25%
Total Salaries and Benefits	411,869	372,498	364,979	378,215	13,236	3.63%
EQUIPMENT						
Equipment Rentals/Leases	3,864	3,842	4,543	4,274	(269)	-5.92%

COUNTY OF HURON
Huronview - General and Administration
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Repairs & Maint.	3,110	3,542	3,311	3,311	-	0.00%
Equipment Replacement New (under \$1,000)	1,569	3,413	1,694	1,694	-	0.00%
Vehicle Lease & Operation	11,102	7,514	10,750	10,750	-	0.00%
Total Equipment	19,645	18,311	20,298	20,029	(269)	-1.33%
PURCHASED SERVICE						
Audit	2,565	2,152	2,650	2,650	-	0.00%
Consulting/Professional Fees	20,071	10,924	16,725	16,297	(428)	-2.56%
Insurance	-	-	-	-	-	0.00%
Occupational Accident Insurance	104,415	119,067	99,000	99,000	-	0.00%
Intra County Purchases	10,800	10,800	12,900	12,900	-	0.00%
Legal Fees	53,996	16,927	34,400	34,400	-	0.00%
Printing (External)	2,302	2,282	2,400	2,400	-	0.00%
Total Purchased Service	194,148	162,151	168,075	167,647	(428)	-0.25%
OPERATIONAL						
Advertising	1,654	3,368	1,720	2,924	1,204	70.00%
Associations/Memberships	11,979	553	11,000	11,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	229	2,905	2,700	2,700	-	0.00%
Office Expense	6,773	7,973	8,750	8,750	-	0.00%
Postage/Courier	2,061	4,028	3,200	4,000	800	25.00%
Staff Training	6,935	4,927	5,100	5,100	-	0.00%
Telecommunications	0	-	-	-	-	0.00%
Travel/Meals	19,479	14,620	15,900	15,900	-	0.00%
Depreciation - Capital Assets	185,205	201,449	174,513	174,513	-	0.00%
Total Operational	234,313	239,824	222,883	224,887	2,004	0.90%
PROGRAM						
Employee Related Expense	(165)	(349)	-	-	-	0.00%
Program Supplies & Costs	1,426	111	-	-	-	0.00%
Less Reimbursements	(20,836)	(22,428)	(10,000)	(20,000)	(10,000)	100.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	(19,575)	(22,666)	(10,000)	(20,000)	(10,000)	100.00%
TOTAL EXPENDITURES	840,399	770,119	766,235	770,778	4,543	0.59%
(SURPLUS)/DEFICIT - ACCRUAL	(2,390,906)	(2,583,102)	(2,462,928)	(2,387,255)	75,673	-3.07%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%

COUNTY OF HURON

Huronview - General and Administration

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(2,390,906)	(2,583,102)	(2,462,928)	(2,387,255)	75,673	-3.07%

COUNTY OF HURON
Huronview - Facilities
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
PURCHASED SERVICE						
Insurance	22,719	24,300	24,300	31,400	7,100	29.22%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	22,719	24,300	24,300	31,400	7,100	29.22%
OPERATIONAL						
Telecommunications	11,563	12,220	13,090	14,784	1,694	12.94%
Garbage	8,883	3,133	8,240	7,740	(500)	-6.07%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	56,974	35,854	58,600	58,600	-	0.00%
Utilities/Hydro	154,697	160,485	154,000	154,000	-	0.00%
Utilities/Water & Sewer	40,400	44,214	40,810	40,810	-	0.00%
Total Operational	272,518	255,906	274,740	275,934	1,194	0.43%
TOTAL EXPENDITURES	295,236	280,206	299,040	307,334	8,294	2.77%
(SURPLUS)/DEFICIT - ACCRUAL	295,236	280,206	299,040	307,334	8,294	2.77%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	295,236	280,206	299,040	307,334	8,294	2.77%

COUNTY OF HURON
Huronview - Heartland Apartments
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Parking	770	827	860	895	35	4.07%
Miscellaneous Revenue	62,586	62,930	67,300	66,560	(740)	-1.10%
Rent/Lease	195,607	198,676	199,077	203,134	4,057	2.04%
Total Other Revenue	258,963	262,433	267,237	270,589	3,352	1.25%
TOTAL REVENUE	258,963	262,433	267,237	270,589	3,352	1.25%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	1,334	1,357	1,357	1,277	(80)	-5.90%
Equipment Repairs & Maint.	5,359	4,566	4,566	4,980	414	9.07%
Equipment Replacement New (under \$1,000)	966	863	863	1,150	287	33.26%
Total Equipment	7,659	6,786	6,786	7,407	621	9.15%
PURCHASED SERVICE						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	12,694	12,843	12,843	12,083	(760)	-5.92%
Insurance	2,252	2,400	2,400	2,400	-	0.00%
Intra County Purchases	128,318	128,318	126,219	126,218	(1)	0.00%
Legal Fees	-	-	-	-	-	0.00%
Snow Removal Contract	5,060	5,980	5,980	5,980	-	0.00%
Total Purchased Service	148,324	149,541	147,442	146,681	(761)	-0.52%
OPERATIONAL						
Advertising	280	280	280	476	196	70.00%
Office Expense	500	500	500	500	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Rent	840	840	840	840	-	0.00%
Telecommunications	2,400	3,910	3,910	4,416	506	12.94%
Travel/Meals	1,000	1,000	1,000	1,000	-	0.00%
Garbage	2,162	2,461	2,461	2,460	(1)	-0.04%
Grounds Maintenance	2,415	2,415	2,415	1,955	(460)	-19.05%
Maintenance & Repairs/Building	7,820	11,960	5,980	11,385	5,405	90.38%
Maintenance & Repairs/Electrical	6,440	6,440	6,440	6,440	-	0.00%
Maintenance & Repairs/Plumbing	3,450	5,980	3,450	5,980	2,530	73.33%
Taxes	12,260	8,464	18,300	18,300	-	0.00%
Utilities/Heat	16,350	17,500	17,500	17,488	(12)	-0.07%

COUNTY OF HURON
Huronview - Heartland Apartments
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Hydro	46,000	46,000	46,000	46,000	-	0.00%
Utilities/Water & Sewer	12,190	12,190	12,190	12,190	-	0.00%
Depreciation - Capital Assets	66,141	88,188	88,189	88,189	-	0.00%
Total Operational	180,248	208,128	209,455	217,619	8,164	3.90%
PROGRAM						
Program Supplies & Costs	24,591	24,591	24,595	24,591	(4)	-0.02%
Recovery (Apt)	(29)	(33)	-	-	-	0.00%
Total Program	24,562	24,558	24,595	24,591	(4)	-0.02%
TOTAL EXPENDITURES	360,794	389,013	388,278	396,298	8,020	2.07%
(SURPLUS)/DEFICIT - ACCRUAL	101,830	126,580	121,041	125,709	4,668	3.86%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	101,830	126,580	121,041	125,709	4,668	3.86%

COUNTY OF HURON
Homes for the Aged - Huronlea
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	3,343,420	3,474,929	3,444,090	3,377,747	(66,343)	-1.93%
Total Provincial Grants	3,343,420	3,474,929	3,444,090	3,377,747	(66,343)	-1.93%
OTHER REVENUE						
Parking	790	1,040	875	1,178	303	34.63%
Resident - Basic	543,062	497,055	551,700	497,000	(54,700)	-9.91%
Resident - Basic - Private	577,450	660,410	562,000	660,000	98,000	17.44%
Resident - Basic - SemiPrivate	186,937	164,341	194,000	164,000	(30,000)	-15.46%
Resident - Preferred - Private	238,196	276,140	231,000	276,000	45,000	19.48%
Resident - Pref. Semi-Private	36,576	32,243	38,000	32,000	(6,000)	-15.79%
Resident - Vet.Prior.AccessBe	-	-	-	-	-	0.00%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	62,805	62,348	68,950	71,868	2,918	4.23%
Intra County Recoveries	123,865	123,865	123,866	123,866	-	0.00%
Rent/Lease	201,845	204,430	208,666	211,065	2,399	1.15%
Total Other Revenue	1,971,525	2,021,873	1,979,057	2,036,977	57,920	2.93%
TOTAL REVENUE	5,314,945	5,496,803	5,423,147	5,414,724	(8,423)	-0.16%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,053,530	1,968,638	2,122,727	2,119,381	(3,346)	-0.16%
Salaries - Part Time	2,076,936	2,070,959	2,217,596	2,236,595	18,999	0.86%
Salaries - Time Off in Lieu Owing	(806)	-	-	-	-	0.00%
Total Salaries	4,129,660	4,039,597	4,340,323	4,355,976	15,653	0.36%
BENEFITS						
Statutory Benefits	333,496	340,258	348,198	357,477	9,279	2.66%
Extended Benefits	173,797	194,082	229,233	236,333	7,100	3.10%
OMERS	273,964	256,629	280,346	262,220	(18,126)	-6.47%
Total Benefits	781,257	790,968	857,777	856,030	(1,747)	-0.20%
Total Salaries and Benefits	4,910,918	4,830,566	5,198,100	5,212,006	13,906	0.27%
EQUIPMENT						

COUNTY OF HURON
Homes for the Aged - Huronlea
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Rentals/Leases	6,657	4,813	5,800	5,800	-	0.00%
Equipment Repairs & Maint.	53,420	26,711	56,300	58,800	2,500	4.44%
Equipment Replacement New (under \$1,000)	19,660	19,289	4,100	5,600	1,500	36.59%
Vehicle Lease & Operation	4,463	3,687	5,375	5,375	-	0.00%
Total Equipment	84,201	54,499	71,575	75,575	4,000	5.59%
PURCHASED SERVICE						
Audit	2,565	2,152	2,650	2,650	-	0.00%
Consulting/Professional Fees	135,286	109,058	124,832	124,832	-	0.00%
Insurance	16,060	17,100	17,100	22,400	5,300	30.99%
Occupational Accident Insurance	27,895	37,996	49,000	49,000	-	0.00%
Intra County Purchases	133,328	132,365	132,666	132,665	(1)	0.00%
Legal Fees	33,930	33,609	9,000	9,000	-	0.00%
Maintenance Contracts	2,964	5,035	3,700	3,700	-	0.00%
Printing (External)	788	669	3,200	3,200	-	0.00%
Snow Removal Contract	22,626	22,828	23,000	26,000	3,000	13.04%
Total Purchased Service	375,442	360,814	365,148	373,447	8,299	2.27%
OPERATIONAL						
Advertising	2,868	1,706	1,400	1,400	-	0.00%
Associations/Memberships	7,594	-	8,000	8,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	1,701	1,815	3,300	3,100	(200)	-6.06%
Office Expense	2,821	4,120	3,300	3,300	-	0.00%
Postage/Courier	736	24	800	500	(300)	-37.50%
Rent	840	840	840	840	-	0.00%
Staff Training	7,056	6,583	16,700	16,600	(100)	-0.60%
Telecommunications	11,669	6,769	12,000	13,200	1,200	10.00%
Travel/Meals	7,633	8,016	9,200	9,200	-	0.00%
Building Capital (minor)	28,095	30,907	110,232	61,100	(49,132)	-44.57%
Garbage	7,169	3,272	6,279	6,279	-	0.00%
Grounds Maintenance	10,763	8,716	10,500	7,600	(2,900)	-27.62%
Maintenance & Repairs/Building	21,524	33,867	22,000	28,000	6,000	27.27%
Maintenance & Repairs/Electrical	11,814	16,966	9,350	11,000	1,650	17.65%
Maintenance & Repairs/Plumbing	15,100	5,506	11,000	11,000	-	0.00%
Taxes	15,036	27,007	13,700	13,700	-	0.00%
Utilities/Heat	49,238	44,323	52,000	52,000	-	0.00%
Utilities/Hydro	123,437	117,259	125,000	125,000	-	0.00%
Utilities/Water & Sewer	62,921	52,886	57,166	57,166	-	0.00%
Depreciation - Capital Assets	284,874	281,734	282,980	295,705	12,725	4.50%
Total Operational	672,889	655,028	755,747	724,690	(31,057)	-4.11%

COUNTY OF HURON
Homes for the Aged - Huronlea
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Basic Needs Program	32,432	29,599	28,100	28,100	-	0.00%
Med Dir Reg Fee	21,933	22,045	22,450	22,450	-	0.00%
Medical Supplies	35,402	38,995	37,400	37,400	-	0.00%
High Needs	9,523	4,533	8,000	8,000	-	0.00%
Recreation & Entertainment	1,356	1,225	1,100	1,080	(20)	-1.82%
Replenish Bed/Linen	293	4,566	3,000	3,000	-	0.00%
Replenish Dishes/Cutlery	2,230	353	2,500	2,500	-	0.00%
Program Supplies & Costs	312,939	323,390	314,367	309,667	(4,700)	-1.50%
Less Reimbursements	(26,044)	(29,219)	(20,800)	(21,300)	(500)	2.40%
Recovery (Apt)	(5,202)	(6,933)	-	-	-	0.00%
Total Program	384,862	388,554	396,117	390,897	(5,220)	-1.32%
TOTAL EXPENDITURES	6,428,311	6,289,460	6,786,687	6,776,615	(10,072)	-0.15%
(SURPLUS)/DEFICIT - ACCRUAL	1,113,367	792,658	1,363,540	1,361,891	(1,649)	-0.12%
LEVY BASED ADJUSTMENTS						
Less Depreciation	-	-	(223,700)	(172,950)	50,750	-22.69%
Add Capital Asset Expenditures	-	-	965,126	909,003	(56,123)	-5.82%
Add Future Sustainability	-	-	-	-	-	0.00%
Less: Transfer from accumulated surplus	-	-	(778,658)	(736,053)	42,605	-5.47%
TOTAL COUNTY LEVY	1,113,367	792,658	1,326,308	1,361,891	35,583	2.68%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Direct

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	2,464,001	2,563,197	2,636,453	2,629,643	(6,810)	-0.26%
Total Provincial Grants	2,464,001	2,563,197	2,636,453	2,629,643	(6,810)	-0.26%
TOTAL REVENUE	2,464,001	2,563,197	2,636,453	2,629,643	(6,810)	-0.26%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,138,117	1,135,216	1,179,882	1,189,969	10,087	0.85%
Salaries - Part Time	1,312,327	1,358,139	1,480,937	1,476,382	(4,555)	-0.31%
Salaries - Time Off in Lieu Owing	35	-	-	-	-	0.00%
Total Salaries	2,450,479	2,493,355	2,660,819	2,666,351	5,532	0.21%
BENEFITS						
Statutory Benefits	202,262	212,768	215,029	220,673	5,644	2.62%
Extended Benefits	96,299	108,132	131,795	131,719	(76)	-0.06%
OMERS	160,473	147,734	164,678	160,520	(4,158)	-2.52%
Total Benefits	459,034	468,634	511,502	512,912	1,410	0.28%
Total Salaries and Benefits	2,909,513	2,961,989	3,172,321	3,179,263	6,942	0.22%
PROGRAM						
Less Reimbursements	(152)	-	-	-	-	0.00%
Total Program	(152)	-	-	-	-	0.00%
TOTAL EXPENDITURES	2,916,351	2,961,989	3,172,321	3,179,263	6,942	0.22%
(SURPLUS)/DEFICIT - ACCRUAL	452,350	398,793	535,868	549,620	13,752	2.57%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Direct

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	452,350	398,793	535,868	549,620	13,752	2.57%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Admin

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	269,511	235,691	177,836	177,835	(1)	0.00%
Total Provincial Grants	269,511	235,691	177,836	177,835	(1)	0.00%
TOTAL REVENUE	269,511	235,691	177,836	177,835	(1)	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	187,340	173,333	185,400	164,609	(20,791)	-11.21%
Salaries - Part Time	57,213	-	-	11,158	11,158	0.00%
Salaries - Time Off in Lieu Owing	(744)	-	-	-	-	0.00%
Total Salaries	243,809	173,333	185,400	175,767	(9,633)	-5.20%
BENEFITS						
Statutory Benefits	13,510	12,028	13,018	13,275	257	1.97%
Extended Benefits	13,035	14,874	15,421	17,445	2,024	13.12%
OMERS	19,088	18,630	19,143	-	(19,143)	-100.00%
Total Benefits	45,632	45,532	47,582	30,720	(16,862)	-35.44%
Total Salaries and Benefits	289,442	218,865	232,982	206,487	(26,495)	-11.37%
EQUIPMENT						
Equipment Repairs & Maint.	19,029	5,093	23,900	23,900	-	0.00%
Equipment Replacement New (under \$1,000)	14,114	3,028	-	-	-	0.00%
Total Equipment	33,143	8,121	23,900	23,900	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	6,042	14,809	8,000	8,000	-	0.00%
Total Purchased Service	6,042	14,809	8,000	8,000	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	216	653	1,500	1,500	-	0.00%
Staff Training	1,968	4,444	8,700	8,700	-	0.00%
Total Operational	2,184	5,098	10,200	10,200	-	0.00%

COUNTY OF HURON

Huronlea - Nursing and Personal Care Admin

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Basic Needs Program	32,432	29,599	28,100	28,100	-	0.00%
Med Dir Reg Fee	21,933	22,045	22,450	22,450	-	0.00%
Medical Supplies	35,402	38,995	37,400	37,400	-	0.00%
High Needs	9,523	4,533	8,000	8,000	-	0.00%
Less Reimbursements	(6,872)	(8,441)	(4,000)	(4,500)	(500)	12.50%
Total Program	92,418	86,731	91,950	91,450	(500)	-0.54%
TOTAL EXPENDITURES	423,228	333,625	367,032	340,037	(26,995)	-7.35%
(SURPLUS)/DEFICIT - ACCRUAL	153,716	97,934	189,196	162,202	(26,994)	-14.27%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	153,716	97,934	189,196	162,202	(26,994)	-14.27%

COUNTY OF HURON
Huronlea - Program and Social Support
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	289,006	303,690	292,920	299,248	6,328	2.16%
Total Provincial Grants	289,006	303,690	292,920	299,248	6,328	2.16%
TOTAL REVENUE	289,006	303,690	292,920	299,248	6,328	2.16%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	114,947	65,343	135,185	136,413	1,228	0.91%
Salaries - Part Time	114,001	117,037	77,753	77,215	(538)	-0.69%
Salaries - Time Off in Lieu Owing	(13)	-	-	-	-	0.00%
Total Salaries	228,935	182,379	212,938	213,628	690	0.32%
BENEFITS						
Statutory Benefits	19,577	15,486	18,343	18,211	(132)	-0.72%
Extended Benefits	13,775	9,775	15,530	20,916	5,386	34.68%
OMERS	13,716	12,108	15,526	15,990	464	2.99%
Total Benefits	47,068	37,369	49,399	55,117	5,718	11.58%
Total Salaries and Benefits	276,003	219,748	262,337	268,745	6,408	2.44%
EQUIPMENT						
Equipment Repairs & Maint.	322	91	400	300	(100)	-25.00%
Equipment Replacement New (under \$1,000)	377	6,539	400	400	-	0.00%
Total Equipment	699	6,630	800	700	(100)	-12.50%
PURCHASED SERVICE						
Consulting/Professional Fees	84,630	76,743	74,400	74,400	-	0.00%
Total Purchased Service	84,630	76,743	74,400	74,400	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	143	432	250	150	(100)	-40.00%
Staff Training	1,373	-	800	800	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	-	115	200	200	-	0.00%

COUNTY OF HURON
Huronlea - Program and Social Support
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Operational	1,516	547	1,250	1,150	(100)	-8.00%
PROGRAM						
Recreation & Entertainment	1,356	1,225	1,100	1,080	(20)	-1.82%
Program Supplies & Costs	945	1,201	2,700	2,500	(200)	-7.41%
Less Reimbursements	(775)	(700)	-	-	-	0.00%
Total Program	1,525	1,726	3,800	3,580	(220)	-5.79%
TOTAL EXPENDITURES	364,374	305,392	342,587	348,575	5,988	1.75%
(SURPLUS)/DEFICIT - ACCRUAL	75,368	1,703	49,667	49,327	(340)	-0.68%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	75,368	1,703	49,667	49,327	(340)	-0.68%

COUNTY OF HURON

Huronlea - Raw Food

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	216,542	222,849	223,984	223,984	-	0.00%
Total Provincial Grants	216,542	222,849	223,984	223,984	-	0.00%
FEDERAL GRANTS						
Total Federal Grants	-	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	216,542	222,849	223,984	223,984	-	0.00%
EXPENDITURES						
PROGRAM						
Program Supplies & Costs	227,468	242,860	237,354	232,354	(5,000)	-2.11%
Less Reimbursements	(3,345)	(3,536)	(6,800)	(6,800)	-	0.00%
Total Program	224,123	239,324	230,554	225,554	(5,000)	-2.17%
TOTAL EXPENDITURES	224,123	239,324	230,554	225,554	(5,000)	-2.17%
(SURPLUS)/DEFICIT - ACCRUAL	7,580	16,475	6,570	1,570	(5,000)	-76.10%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	7,580	16,475	6,570	1,570	(5,000)	-76.10%

COUNTY OF HURON
Huronlea - Housekeeping
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	44,249	44,249	44,250	44,250	-	0.00%
Total Other Revenue	44,249	44,249	44,250	44,250	-	0.00%
TOTAL REVENUE	44,249	44,249	44,250	44,250	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	110,317	94,598	101,943	103,598	1,655	1.62%
Salaries - Part Time	181,091	186,194	203,174	207,324	4,150	2.04%
Total Salaries	291,408	280,792	305,117	310,922	5,805	1.90%
BENEFITS						
Statutory Benefits	25,203	24,275	25,775	26,374	599	2.32%
Extended Benefits	9,449	12,148	12,252	12,985	733	5.98%
OMERS	22,609	19,572	22,694	19,702	(2,992)	-13.18%
Total Benefits	57,261	55,995	60,721	59,061	(1,660)	-2.73%
Total Salaries and Benefits	348,670	336,787	365,838	369,983	4,145	1.13%
EQUIPMENT						
Equipment Repairs & Maint.	187	718	500	600	100	20.00%
Equipment Replacement New (under \$1,000)	-	-	400	400	-	0.00%
Total Equipment	187	718	900	1,000	100	11.11%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Maintenance Contracts	2,964	5,035	3,700	3,700	-	0.00%
Total Purchased Service	2,964	5,035	3,700	3,700	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	300	200	(100)	-33.33%
Staff Training	-	-	300	300	-	0.00%
Total Operational	-	-	600	500	(100)	-16.67%

COUNTY OF HURON
Huronlea - Housekeeping
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Program Supplies & Costs	30,079	24,754	24,000	24,000	-	0.00%
Total Program	30,079	24,754	24,000	24,000	-	0.00%
TOTAL EXPENDITURES	381,900	367,294	395,038	399,183	4,145	1.05%
(SURPLUS)/DEFICIT - ACCRUAL	337,651	323,045	350,788	354,933	4,145	1.18%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	337,651	323,045	350,788	354,933	4,145	1.18%

COUNTY OF HURON

Huronlea - Building

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	33,456	33,456	33,456	33,456	-	0.00%
Total Other Revenue	33,456	33,456	33,456	33,456	-	0.00%
TOTAL REVENUE	33,456	33,456	33,456	33,456	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	141,955	126,797	145,224	145,332	108	0.07%
Salaries - Part Time	3,028	4,828	-	-	-	0.00%
Salaries - Time Off in Lieu Owing	(65)	-	-	-	-	0.00%
Total Salaries	144,919	131,625	145,224	145,332	108	0.07%
BENEFITS						
Statutory Benefits	11,302	11,436	12,280	12,530	250	2.04%
Extended Benefits	14,111	16,794	20,218	15,805	(4,413)	-21.83%
OMERS	13,618	12,218	13,632	13,490	(142)	-1.04%
Total Benefits	39,031	40,448	46,130	41,825	(4,305)	-9.33%
Total Salaries and Benefits	183,950	172,073	191,354	187,157	(4,197)	-2.19%
EQUIPMENT						
Equipment Rentals/Leases	1,204	-	-	-	-	0.00%
Equipment Repairs & Maint.	16,231	1,939	14,740	16,080	1,340	9.09%
Equipment Replacement New (under \$1,000)	2,312	6,279	536	1,541	1,005	187.50%
Total Equipment	19,746	8,217	15,276	17,621	2,345	15.35%
PURCHASED SERVICE						
Consulting/Professional Fees	9,458	7,081	10,385	10,385	-	0.00%
Intra County Purchases	864	(99)	201	201	-	0.00%
Snow Removal Contract	15,036	15,238	15,410	17,420	2,010	13.04%
Total Purchased Service	25,358	22,220	25,996	28,006	2,010	7.73%
OPERATIONAL						
Miscellaneous Admin.	-	-	-	-	-	0.00%

COUNTY OF HURON

Huronlea - Building

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Staff Training	-	-	-	-	-	0.00%
Building Capital (minor)	28,095	26,470	110,232	61,100	(49,132)	-44.57%
Grounds Maintenance	7,298	5,251	7,035	5,092	(1,943)	-27.62%
Maintenance & Repairs/Building	17,844	28,807	16,940	21,560	4,620	27.27%
Maintenance & Repairs/Electrical	9,834	13,336	7,370	7,370	-	0.00%
Maintenance & Repairs/HVAC	-	2,712	-	-	-	0.00%
Maintenance & Repairs/Plumbing	13,714	1,876	7,370	7,370	-	0.00%
Depreciation - Capital Assets	112,722	70,841	104,774	117,499	12,725	12.15%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	189,508	149,292	253,721	219,991	(33,730)	-13.29%
PROGRAM						
Less Reimbursements	(416)	(139)	-	-	-	0.00%
Total Program	(416)	(139)	-	-	-	0.00%
TOTAL EXPENDITURES	418,145	351,664	486,347	452,775	(33,572)	-6.90%
(SURPLUS)/DEFICIT - ACCRUAL	384,689	318,208	452,891	419,319	(33,572)	-7.41%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	384,689	318,208	452,891	419,319	(33,572)	-7.41%

COUNTY OF HURON

Huronlea - Dietary

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Intra County Recoveries	23,330	23,330	23,330	23,330	-	0.00%
Total Other Revenue	23,330	23,330	23,330	23,330	-	0.00%
TOTAL REVENUE	23,330	23,330	23,330	23,330	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	141,511	123,526	108,260	109,846	1,586	1.46%
Salaries - Part Time	359,719	351,936	419,248	420,252	1,004	0.24%
Salaries - Time Off in Lieu Owing	(20)	-	-	-	-	0.00%
Total Salaries	501,210	475,462	527,508	530,098	2,590	0.49%
BENEFITS						
Statutory Benefits	40,689	40,423	43,317	45,354	2,037	4.70%
Extended Benefits	9,553	10,529	11,232	11,303	71	0.63%
OMERS	21,460	17,557	14,871	21,776	6,905	46.43%
Total Benefits	71,702	68,508	69,420	78,433	9,013	12.98%
Total Salaries and Benefits	572,912	543,971	596,928	608,531	11,603	1.94%
EQUIPMENT						
Equipment Repairs & Maint.	5,020	4,654	4,500	4,500	-	0.00%
Equipment Replacement New (under \$1,000)	285	1,476	-	-	-	0.00%
Total Equipment	5,305	6,130	4,500	4,500	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	12,174	(1,658)	18,500	18,500	-	0.00%
Total Purchased Service	12,174	(1,658)	18,500	18,500	-	0.00%
OPERATIONAL						
Miscellaneous Admin.	-	-	300	300	-	0.00%
Staff Training	-	-	3,000	3,000	-	0.00%
Total Operational	-	4,437	3,300	3,300	-	0.00%

COUNTY OF HURON

Huronlea - Dietary

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
PROGRAM						
Replenish Dishes/Cutlery	2,230	353	2,500	2,500	-	0.00%
Program Supplies & Costs	19,203	21,987	15,500	15,500	-	0.00%
Less Reimbursements	(1,431)	(2,776)	-	-	-	0.00%
Recovery (Apt)	(5,202)	(6,923)	-	-	-	0.00%
Total Program	14,800	12,641	18,000	18,000	-	0.00%
TOTAL EXPENDITURES	605,192	565,521	641,228	652,831	11,603	1.81%
(SURPLUS)/DEFICIT - ACCRUAL	581,862	542,191	617,898	629,501	11,603	1.88%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	581,862	542,191	617,898	629,501	11,603	1.88%

COUNTY OF HURON
Huronlea - Laundry
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	51,080	51,421	50,913	51,696	783	1.54%
Salaries - Part Time	47,939	46,621	36,484	35,632	(852)	-2.34%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Total Salaries	99,019	98,042	87,397	87,328	(69)	-0.08%
BENEFITS						
Statutory Benefits	8,692	8,612	6,604	6,339	(265)	-4.01%
Extended Benefits	4,802	5,105	6,785	6,918	133	1.96%
OMERS	7,548	7,270	6,775	6,616	(159)	-2.35%
Total Benefits	21,042	20,986	20,164	19,873	(291)	-1.44%
Total Salaries and Benefits	120,061	119,028	107,561	107,201	(360)	-0.33%
EQUIPMENT						
Equipment Repairs & Maint.	1,142	2,391	500	1,000	500	100.00%
Equipment Replacement New (under \$1,000)	1,200	-	400	400	-	0.00%
Total Equipment	2,341	2,391	900	1,400	500	55.56%
OPERATIONAL						
Staff Training	-	-	400	300	(100)	-25.00%
Total Operational	-	-	400	300	(100)	-25.00%
PROGRAM						
Replenish Bed/Linen	293	4,566	3,000	3,000	-	0.00%
Program Supplies & Costs	7,931	5,170	7,500	7,500	-	0.00%
Total Program	8,224	9,736	10,500	10,500	-	0.00%
TOTAL EXPENDITURES	130,626	131,155	119,361	119,401	40	0.03%
(SURPLUS)/DEFICIT - ACCRUAL	130,626	131,155	119,361	119,401	40	0.03%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%

COUNTY OF HURON

Huronlea - Laundry

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	130,626	131,155	119,361	119,401	40	0.03%

COUNTY OF HURON
Huronlea - General and Administration
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	104,359	149,503	112,897	47,037	(65,860)	-58.34%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	104,359	149,503	112,897	47,037	(65,860)	-58.34%
OTHER REVENUE						
Resident - Basic	543,062	497,055	551,700	497,000	(54,700)	-9.91%
Resident - Basic - Private	577,450	660,410	562,000	660,000	98,000	17.44%
Resident - Basic - SemiPrivate	186,937	164,341	194,000	164,000	(30,000)	-15.46%
Resident - Preferred - Private	238,196	276,140	231,000	276,000	45,000	19.48%
Resident - Pref. Semi-Private	36,576	32,243	38,000	32,000	(6,000)	-15.79%
Resident - Short Stay	-	-	-	-	-	0.00%
Miscellaneous Revenue	3,816	3,357	-	-	-	0.00%
Intra County Recoveries	22,830	22,830	22,830	22,830	-	0.00%
Rent/Lease	6,840	6,840	9,900	8,335	(1,565)	-15.81%
Total Other Revenue	1,615,706	1,663,217	1,609,430	1,660,165	50,735	3.15%
TOTAL REVENUE	1,720,065	1,812,720	1,722,327	1,707,202	(15,125)	-0.88%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	168,264	198,404	215,920	217,918	1,998	0.93%
Salaries - Part Time	1,617	6,205	-	8,632	8,632	0.00%
Total Salaries	169,881	204,609	215,920	226,550	10,630	4.92%
BENEFITS						
Statutory Benefits	12,262	15,229	13,832	14,721	889	6.43%
Extended Benefits	12,774	16,726	16,000	19,242	3,242	20.26%
OMERS	15,451	21,539	23,027	24,126	1,099	4.77%
Total Benefits	40,487	53,495	52,859	58,089	5,230	9.89%
Total Salaries and Benefits	210,367	258,103	268,779	284,639	15,860	5.90%
EQUIPMENT						
Equipment Rentals/Leases	2,862	2,899	3,886	3,886	-	0.00%
Equipment Repairs & Maint.	2,877	3,081	3,015	3,015	-	0.00%

COUNTY OF HURON
Huronlea - General and Administration
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Replacement New (under \$1,000)	416	1,010	1,407	1,407	-	0.00%
Vehicle Lease & Operation	4,463	3,687	5,375	5,375	-	0.00%
Total Equipment	10,619	10,676	13,683	13,683	-	0.00%
PURCHASED SERVICE						
Audit	2,565	2,152	2,650	2,650	-	0.00%
Consulting/Professional Fees	8,853	4,945	6,408	6,408	-	0.00%
Insurance	-	-	-	-	-	0.00%
Occupational Accident Insurance	27,895	37,996	49,000	49,000	-	0.00%
Intra County Purchases	3,230	3,230	5,865	5,865	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	33,930	33,609	9,000	9,000	-	0.00%
Printing (External)	788	669	3,200	3,200	-	0.00%
Total Purchased Service	77,262	82,603	76,123	76,123	-	0.00%
OPERATIONAL						
Advertising	2,768	1,606	1,300	1,300	-	0.00%
Associations/Memberships	7,594	-	8,000	8,000	-	0.00%
Bank Charges	-	-	-	-	-	0.00%
Miscellaneous Admin.	1,342	730	950	950	-	0.00%
Office Expense	2,321	3,120	2,800	2,800	-	0.00%
Postage/Courier	544	(168)	608	380	(228)	-37.50%
Receivable Write Off	-	-	-	-	-	0.00%
Staff Training	3,715	2,139	3,500	3,500	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	7,133	7,401	8,500	8,500	-	0.00%
Building Capital	-	-	-	-	-	0.00%
Depreciation - Capital Assets	112,572	131,453	98,762	98,762	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	137,989	146,282	124,420	124,192	(228)	-0.18%
PROGRAM						
Less Reimbursements	(13,053)	(13,627)	(10,000)	(10,000)	-	0.00%
Recovery (Apt)	-	-	-	-	-	0.00%
Total Program	(13,053)	(13,627)	(10,000)	(10,000)	-	0.00%
OTHER EXPENDITURES						
Reserve/Contingencies	-	-	-	-	-	0.00%
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	423,184	484,036	473,005	488,637	15,632	3.30%

COUNTY OF HURON
Huronlea - General and Administration
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	(1,296,881)	(1,328,684)	(1,249,322)	(1,218,565)	30,757	-2.46%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(1,296,881)	(1,328,684)	(1,249,322)	(1,218,565)	30,757	-2.46%

COUNTY OF HURON

Huronlea - Facilities

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	13,905	14,800	14,800	20,100	5,300	35.81%
Intra County Purchases	-	-	-	-	-	0.00%
Total Purchased Service	13,905	14,800	14,800	20,100	5,300	35.81%
OPERATIONAL						
Telecommunications	9,269	4,369	9,600	10,800	1,200	12.50%
Garbage	5,354	1,193	4,200	4,200	-	0.00%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	32,078	27,163	34,840	34,840	-	0.00%
Utilities/Hydro	82,187	76,009	83,750	83,750	-	0.00%
Utilities/Water & Sewer	43,754	33,720	38,000	38,000	-	0.00%
Total Operational	172,642	142,454	170,390	171,590	1,200	0.70%
TOTAL EXPENDITURES	186,548	157,254	185,190	191,690	6,500	3.51%
(SURPLUS)/DEFICIT - ACCRUAL	186,548	157,254	185,190	191,690	6,500	3.51%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	186,548	157,254	185,190	191,690	6,500	3.51%

COUNTY OF HURON
Huronlea - Highland Apartments
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Parking	790	1,040	875	1,178	303	34.63%
Miscellaneous Revenue	58,989	58,991	68,950	71,868	2,918	4.23%
Rent/Lease	195,005	197,590	198,766	202,730	3,964	1.99%
Total Other Revenue	254,784	257,621	268,591	275,776	7,185	2.68%
TOTAL REVENUE	254,784	257,621	268,591	275,776	7,185	2.68%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	2,591	1,914	1,914	1,914	-	0.00%
Equipment Repairs & Maint.	8,613	8,745	8,745	9,405	660	7.55%
Equipment Replacement New (under \$1,000)	957	957	957	1,452	495	51.72%
Total Equipment	12,161	11,616	11,616	12,771	1,155	9.94%
PURCHASED SERVICE						
Audit	-	-	-	-	-	0.00%
Consulting/Professional Fees	7,139	7,139	7,139	7,139	-	0.00%
Insurance	2,154	2,300	2,300	2,300	-	0.00%
Intra County Purchases	129,234	129,234	126,600	126,599	(1)	0.00%
Legal Fees	-	-	-	-	-	0.00%
Snow Removal Contract	7,590	7,590	7,590	8,580	990	13.04%
Total Purchased Service	146,117	146,263	143,629	144,618	989	0.69%
OPERATIONAL						
Advertising	100	100	100	100	-	0.00%
Office Expense	500	1,000	500	500	-	0.00%
Postage/Courier	192	192	192	120	(72)	-37.50%
Rent	840	840	840	840	-	0.00%
Telecommunications	2,400	2,400	2,400	2,400	-	0.00%
Travel/Meals	500	500	500	500	-	0.00%
Garbage	1,815	2,079	2,079	2,079	-	0.00%
Grounds Maintenance	3,465	3,465	3,465	2,508	(957)	-27.62%
Maintenance & Repairs/Building	3,680	5,060	5,060	6,440	1,380	27.27%
Maintenance & Repairs/Electrical	1,980	3,630	1,980	3,630	1,650	83.33%
Maintenance & Repairs/Plumbing	1,386	3,630	3,630	3,630	-	0.00%
Taxes	15,036	27,007	13,700	13,700	-	0.00%
Utilities/Heat	17,160	17,160	17,160	17,160	-	0.00%

COUNTY OF HURON
Huronlea - Highland Apartments
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Hydro	41,250	41,250	41,250	41,250	-	0.00%
Utilities/Water & Sewer	19,166	19,166	19,166	19,166	-	0.00%
Depreciation - Capital Assets	59,580	79,440	79,444	79,444	-	0.00%
Total Operational	169,051	206,919	191,466	193,467	2,001	1.05%
PROGRAM						
Program Supplies & Costs	27,313	27,417	27,313	27,813	500	1.83%
Recovery (Apt)	-	(9)	-	-	-	0.00%
Total Program	27,313	27,408	27,313	27,813	500	1.83%
TOTAL EXPENDITURES	354,641	392,206	374,024	378,669	4,645	1.24%
(SURPLUS)/DEFICIT - ACCRUAL	99,858	134,585	105,433	102,893	(2,540)	-2.41%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	99,858	134,585	105,433	102,893	(2,540)	-2.41%



COUNTY OF HURON
2020 BUDGET

Social and Property Services

County of Huron Social and Property Services 2020 Budget Proposal

The Social and Property Services Department offers programs with a number of services on behalf of the Provincial and Federal governments, and the County of Huron, as follows:

- **Ontario Works:** employment and financial assistance, Pathways emergency assistance
- **Children’s Services:** EarlyON, home child care, child and family centres
- **Housing Services:** community housing, affordable housing, rent supplements, participation in provincial programs; Homelessness prevention programs, transitional housing, cold-weather emergency shelter, outreach services, addiction supportive housing
- **Property Services:** operational and capital components for the County’s Municipal properties

Social Services Summary:

The County contribution to operate Social Services (Ontario Works, Children’s Services, and Housing Services) in 2020 is projected to be \$4,928,783. This represents an increase of \$625,580 over 2019, or 14.54%

The total Social Services expenditures for 2020 is budgeted at \$21,466,234, which is a decrease of 1.06% over 2019. The Province of Ontario grants total \$14,165,983 (a 1.85% increase from 2019); the Federal government grants total \$751,887 (an increase of 13.59% from 2019), and other revenues, which includes rental and lease income of \$1,685,000, are anticipated in 2020.

The total number of staff delivering all programs is as follows:

Program	Full Time FTE	Part Time FTE
Ontario Works	16.4	0.6
Children’s Services	10.95	3.85
Housing	15.4	1
Property Services	6.95	0.9
Total	49.7	6.35

Also included in the budget are the ongoing grid movements for employees.

1. Ontario Works

The provincial operating grants budgeted for Ontario Works have been stalled at the 2018 rates. The costs to deliver income supports and other benefits directly to clients is 100% provincially funded. The eligibility criteria is set by the province through legislation and covers expenses such as the cost of basic needs, shelter, temporary care allowance (for youth not living with their family), board and lodge allowances, special diet items, personal needs allowances, diabetic supplies, prosthetic appliances and discretionary benefits, to name a few.

The Employment Related Expenses are set at \$429,200 and issued as a 100% Provincial grant to provide services promoting job readiness and placements for clients, counselling, addictions

supports and assessments and benefits directly delivered to clients for training, licenses, job searching, safety clothing etc.

Administration for the Ontario Works program remains at 50/50 cost-shared by the provincial and respective municipal government. In 2020, the cost of administering the program will total \$1,736,000 which will be split 50/50 with the province. The majority of these costs (\$1,614,598) relate to salaries, statutory and extended benefits, and OMERS for the employees providing services to the clients: case managers, eligibility review officers, computer systems support, intensive and volunteer case managers, clerical and supervisory staff. The other large cost to the administration budget is the cost of rent paid to the County's Property Services for the office space required to house the program, at \$65,196 in 2020. With the province's roadmap anticipated to fundamentally change the delivery of social services and Ontario Works (OW) in 2021 and onwards, leadership is carefully reviewing strategies to maintain a workload balance with all the programs being delivered. The budget has been created to continue to allow for flexibility in deployment between OW, Children's Services and Housing supports as programming needs dictate in the coming years.

Provincial funding and the Community Homelessness Prevention Initiative funding have been utilized to develop the County's Pathways to Self-Sufficiency program. This program provides one-time targeted assistance to low-income clients (who are not on social assistance) in the following ways:

- Emergency Shelter
- Dental services
- Vision care
- Prescription medications
- Needle exchanges
- Moving expenses
- Transportation
- Hydro arrears
- Gas arrears
- Rent or mortgage arrears
- Food vouchers

Additionally, funding may flow to community agencies that have mandates of child poverty or homelessness such as Safe Homes for Youth or the YMCA through their Child and Youth Recreation and Leisure program.

Ontario Works has increased funding in the Equipment account to accommodate the Connect Text system which allows communication via text with participants through staff computers, and not cell phones. This is a growing and effective means of communication with clients. Bank costs have increased to accommodate the proposed Reloadable Payment Card Program launching in January 2020. This program allows individuals without a bank account to receive funds through a reloadable card.

2. Children's Services

The County of Huron enters into two Service Agreements with the Ministry of Education to support Child Care and EarlyON services throughout the County. These services are legislated to be provided by each Consolidated Municipal Service Manager.

Child Care forms the largest part of the Children's Services 2020 budget, with provincial operating grants of \$5,299,777. The County supports the licensed child care operators in our area and directly operates the Huron County Community Home Child Care program. The general operating grant is to be used by child care operators to support the costs of operating licensed child care programs in order to reduce wait times and fees for services, stabilize service levels, retain staff and to improve access to high quality affordable early learning and child care services for children and their families.

The majority of expenditures for the Child Care program are found under the General Operating Grants which are issued to the Child Care Centres in the amount of \$1,750,000 and the program's Purchase of Service includes fee subsidy funds paid on behalf of financially eligible families and their children and flowing to licensed Child Care Centres in the County (including Seaforth Cooperative Children's Centre, Clinton Cooperative Care Centre, West Huron, Relouw, Town of Goderich, Township of North Huron, Municipality of Huron East). There is an increase in the Formal Child Care line as the Ministry is encouraging Ontario Works recipients to access Formal Child Care rather than informal or non-licensed care.

The costs increase for General Operating Grants, fee subsidy and special needs resourcing as we continue to increase the number of licensed spaces within the County.

The County employees include Resource Consultants who specialize in early childhood development and support the child care organizations, along with clerical and supervisory employees.

The EarlyON program is overseen by the Ministry of Education, and funding for 2020 will be \$830,544. The County directly operates the program in Clinton and Exeter areas and has taken over the contract in Seaforth for 2020. Huron County Child Care has contracts with the Town of Goderich, Cooperative Child Care Centre and North Huron for service delivery in each respective area. Our Child and Family Centres, co-located with Avon Maitland District School Board (Goderich and Clinton) and the newly created Royal Oaks location (North Huron) are the hubs for EarlyON programming, with additional outreach programs being delivered and planned in the community including municipal, faith and service club facilities. Additional costs will be incurred in 2020 as a result of a maternity leave in EarlyON staffing and the fact that Ontario Works no longer transfers \$25,000 to EarlyON to support programs and shared staffing through the Eat Play Learn program.

Child Care Expansion funding is being issued in 2020 with a provincial recommended cost share requirement of 80/20 totaling \$155,423 for the County's contribution. Although the 20% share by the County is not a requirement in 2020 in order to receive our 80% from the Province, it will be a requirement in 2021. Expansion funds are used to assist in the creation of child care spaces in response to a high wait list for child care spaces within Huron County, as well as to sustain the existing spaces. The County's cost share requirement of \$155,423 will create and maintain an additional 21 child care spaces.

Although the EarlyON program is fully funded by the province, note that since the transfer of the EarlyON program from the province to the CMSM, the County of Huron has committed up to \$30,000 annually to deliver the program. In addition, rent is paid by the program for the JMB space they occupy in the amount of \$22,000, which is the same rate as 2018.

3. Housing Services

The same level of basic services are anticipated to be provided in 2020 as in previous years. Under revenues, the provincial operating grant shows provincial funding in the amount of \$2,087,672 for 2020. The provincial operating grants in 2020 include the Investment in Affordable Housing (IAH) for the 12 unit rental build in Goderich in the amount of \$642,850; the 2020 IAH ongoing funding allocation to support rent supplements and housing allowances in the amount of \$381,458; and, the Community Housing Prevention Initiative (CHPI) funding in the amount of \$522,852; Strong Communities Rent Supplement of \$19,978; and, Ontario Priorities Housing Initiative of \$520,534. A portion of CHPI has been allocated to the Ontario Works budget for Pathways and the Yes I Can program in the amount of \$81,000.

The federal operating grant is set at \$751,887 for 2020. Federal operating grants will continue to decrease over the upcoming years until the operating agreements for all housing providers reach their end of operating date as per the agreements with CMHC.

Under salaries, the rising costs are due to movement through the salary grids and job evaluation, along with the 1.5% anticipated non-union increase comprise part of the costs. The Housing Outreach Worker position had been a contract position since 2015, through a combination of the services being provided by Family Services Perth-Huron, and then a contract directly through the County for the position. The contract ended in 2019, and it is proposed that the Housing Outreach Worker becomes a full-time permanent position as there are continued and increasing social services needs of the individuals utilizing social housing. This position would be cost shared between Public Housing and CHPI in the total amount of \$77,299.

Under the CHPI budget, costs continue to increase as this is an area where significant resources are required due to increasing homeless situation. A consultant is being retained in 2020 to assist Housing Services move toward our goal of Coordinated Access and developing a system to work with our community partners in this endeavor. Full details are outlined in the Five Year Review of the County's Housing and Homelessness Plan.

Minor capital costs have increased by \$183,369 over 2019 as a designated substance survey will be completed in half of our County community housing properties, with the other half to be completed in 2021. The anticipated cost is \$18,000 each year. Also, Building Condition Assessments and Energy Audits will be undertaken. In addition, we will begin the professional fees for the redesign of the air make up system at 85 West Street, anticipated to cost \$22,500, with the work to be completed in 2021.

Under Operational Services, the telecommunications costs shows an increase of \$5,000. This expense is for the cost of internet at each of the County's owned and operated apartment buildings. The internet is necessary as the coin-operated laundry machines are being replaced by laundry machines that accept only reloadable payment cards, and the internet is required to allow for the cards to be reloaded. This system is necessary as vandalism has become a recurring issue at the County's social housing apartment buildings and a system that does not have any money on-site is necessary. Overall, operational services are anticipated to decrease 5.95% based on 2019 expenditures.

Housing Services continues to investigate and participate in energy savings programs with energy management companies for potential cost savings and have received rebate payments for installing energy efficient equipment. These energy efficient measures have resulted in hydro

costs that have not been escalating as significantly as in previous years and have forecast another decrease in Housing hydro costs in 2020.

4. Property Services

Under the Property Services consolidated budget, the revenues are derived from rental and lease charges of \$1,561,088. This represents a decrease of \$124,347 (or a 7.38% decrease) from the previous year as it is anticipated there will be only 6 months of rent received from the Health Unit. The rent for the H&LC had been set at \$312,749 in 2019, however, the full decreased amount is not reflected here as the rent for the Ministry of the Attorney General space at the Courthouse increased due to a renegotiated lease effective January 2020.

Within salaries, the rising costs are due to movement through the salary grids and job evaluation, along with the 1.5% anticipated non-union increase comprise part of the costs. A decrease shows in the 2020 budget of \$129,163, or 16.05%, as a number of positions have been reassessed in terms of how the salary costs are divided between the Housing Services budget and the Property Services budget, and this now provides a more accurate representation of the work being performed. In particular, it is anticipated there will be only 6 months of janitorial costs and operational maintenance costs associated with the H&LC property in 2020. The Building Custodian position will then be realigned in the Housing Services budget to concentrate on move-out cleaning of the vacant Housing Corporation units, which is currently an area of pressure. The Maintenance Technician position will also be realigned with Housing Services to assist with building maintenance and move out unit readiness preparation.

Heat, hydro and sewer costs are anticipated to decrease in 2020 overall by \$48,400. These decreases are mainly due to no utility costs being attributed to the H&LC in 2020; and in addition, the continuation of energy efficiency measures being implemented at the municipal properties.

Under Purchased Services, the life safety systems account captures the monthly and annual testing of the life safety systems in the County's municipal properties. Property Services has a well-defined preventative maintenance system which ensures that the necessary life safety inspections, licenses and tests are completed. This includes such measures as the annual fire alarm testing, sprinkler inspections, and monitoring the fire alarm panels in the municipal buildings.

The building general, electrical, HVAC and plumbing accounts show a decrease of \$9,500 in 2020 over 2019, or 1.51%, due in large part to the elimination of this work being required at the H&LC for the last six months of 2020.

Minor capital costs show an increase of \$65,300 over 2019. Property Services plans to undertake building condition assessments and energy audits of the JMB, Courthouse and 57 Napier Street. There is an expense of \$5,600 in the Courthouse for the installation of a refillable water bottle station, to assist in the elimination of disposable water bottles and cups.

Under operational expenditures, waste removal shows a decrease in 2020 of \$7,000, or 31.25%, as a competitive procurement for waste removal services for four County departments, through an integrated procurement initiative, continues to allow for decreased waste removal service costs.

COUNTY OF HURON
Social Services - Capital
Budget for the year ending December 31, 2020

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Generator/Electrical Distribution Upgrade @Blyth	Equipment	Asset Maintenance			\$ 109,400		
Generator/Electrical Distribution Upgrade @Bayfield	Equipment	Asset Maintenance			\$ 109,400		
Building Condition Assessments (BCA) @multi-use, nonprofits	Bldg-Interior	Asset Maintenance			\$ 95,000		Minor Capital
Energy Audits @All Multi-Use buildings	Bldg-Interior	Energy Efficiency			\$ 61,700		Minor Capital
Accessible Front Vestibule @250 Picton	Bldg-Interior	Accessibility			\$ 60,600		
Flooring Replacement @All Multi-Use & Family Units	Bldg-Interior	Asset Maintenance		1 bdrm apts \$2600/approx \$4.75/sq ft	\$ 56,100		
Install Backflow Preventers @All Multi-Use buildings	Bldg-Interior	Asset Maintenance			\$ 43,700		
Stove Replacement @85 West	Equipment	Asset Maintenance		\$630/unit	\$ 38,200		
Parking Lot Improvement @359 Edward & 50 Alfred	Bldg-Grounds	Asset Maintenance			\$ 36,000		
Mold Remediation/Rebuild @106-250 Picton	Bldg-Interior	Health & Safety			\$ 28,000		
Furnace Replacements (10) @Strang Ct, Goderich	Equipment	Asset Maintenance			\$ 25,000		
Attic Upgrade top up @Brussels (see carry forward)	Bldg-Interior	Energy Efficiency			\$ 25,000		
Hot Water Tank Replacements @34 John	Equipment	Energy Efficiency			\$ 16,800		
Computer Refresh/New	Equipment	Asset Maintenance			\$ 4,500		
Vacuums	Equipment	Asset Maintenance			\$ 1,400		
Replace DC Battery Packs/Heads @Bayfield	Equipment	Health & Safety			\$ 1,700		
Designated Substance Survey	Bldg-Interior	Health & Safety		1/2 of apartments in 2020/other half in 2021	\$ 18,000		minor capital
Smoke Detector Replacement @family units	Bldg-Interior	Health & Safety		County to supply all devices/contractor to install. \$6300 incl. for install	\$ 16,800	10,500	minor capital\OPHI funding to purchase smoke detectors
Prototype Accessible Patio @45 Alfred	Bldg-Grounds	Accessibility			\$ 12,900		minor capital
Prototype Family Unit Washroom Refurbishment @TBD	Bldg-Interior	Asset Maintenance			\$ 8,100		minor capital
Flat Roof Repairs @Market, West, James	Bldg-Exterior	Asset Maintenance			\$ 7,900		minor capital
Eavetrough Installation @50 Alfred	Bldg-Exterior	Asset Maintenance			\$ 3,900		minor capital
Upgrade Sprinkler Valving @CountyView	Bldg-Interior	Health & Safety			\$ 3,400		minor capital
Professional Fees for Grant	Bldg-Interior	Asset Maintenance		AMU design @85 West	\$ 22,500		minor capital
Exterior Insulation/Cladding Top Up @52 Bristol Terrace	Bldg-Exterior	Energy Efficiency		Additional funds for OPHI shortfall	\$ 13,774		
Exterior Insulation/Cladding @52 Bristol Terrace	Bldg-Exterior	Energy Efficiency		Includes professional fees and contractor bid	\$148,883	\$148,883	OPHI funding
Stove & Fridge Replacement @34 John, 50 Market, 250 Picton	Equipment	Asset Maintenance			57,500	57,500	OPHI funding
Generator Installation @45 Alfred Street	Equipment	Asset Maintenance		Includes professional fees and contractor bid	\$56,636	\$56,636	OPHI funding
Yardi Upgrade	Equipment	Software Upgrade			\$34,000		
<i>Carry forward from 2019</i>							
Generator/Electric @Brussels	Equipment	Asset Maintenance		SS03 19	\$137,368	\$ 137,368	capital carry forward tentative
Electrical Upgrades @45 Alfred	Equipment	Asset Maintenance		SS0419	\$46,234	\$ 46,234	capital carry forward
Attic Upgrades @Brussels	Bldg-Interior	Energy Efficiency		SS0519	\$97,110	\$ 97,110	capital carry forward
Air Make Up Unit Replacement @50 Market	Bldg-Mech	Energy Efficiency		SS0719	\$42,477	\$ 42,477	capital carry forward tentative
Exterior Common Area Improvements	Grounds	Health & Safety		SS1919 eliminate tripping hazards	\$33,700	\$ 33,700	capital carry forward
Lounge Improvements	Bldg-Interior	Asset Maintenance		SS18 18	\$37,000	\$ 37,000	capital carry forward
3 Lounges	Bldg-Interior	Asset Maintenance		SS36 18	\$28,000	\$ 28,000	capital carry forward
OW- Furniture/Desks - New Request for 2020	Equipment	Asset Maintenance			\$ 1,000		
CS-Computer Refresh - New Request for 2020	Equipment	Asset Maintenance			\$ 7,000		
OW-Computer Refresh - New Request for 2020	Equipment	Asset Maintenance			\$ 6,000		
TOTAL CAPITAL FUNDING REQUEST					1,552,683	421,890	Carryforward
						263,019	External Funding
TOTAL Tangible Capital Assets (TCA Set up as Asset)					1,302,483		
TOTAL Minor Capital (operating)					250,200		
LESS: DEPRECIATION					(869,073)		
NET CAPITAL FUNDING REQUIREMENTS					683,610		

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	13,939,422	13,292,562	13,908,684	14,165,983	257,299	1.85%
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	13,939,422	13,292,562	13,908,684	14,165,983	257,299	1.85%
FEDERAL GRANTS						
Federal Other Grants	729,959	660,783	661,951	751,887	89,936	13.59%
Total Federal Grants	729,959	660,783	661,951	751,887	89,936	13.59%
OTHER REVENUE						
Fees/Licenses	648,591	190,853	680,000	175,000	(505,000)	-74.26%
Miscellaneous Revenue	61,174	57,973	24,000	22,000	(2,000)	-8.33%
Investment Income	616	908	-	600	600	0.00%
Intra County Recoveries	50,000	-	25,000	-	(25,000)	-100.00%
Rent/Lease	1,672,797	1,723,149	1,655,000	1,685,000	30,000	1.81%
Third Party Recoveries	32,503	188	-	-	-	0.00%
Total Other Revenue	2,465,681	1,973,071	2,384,000	1,882,600	(501,400)	-21.03%
TOTAL REVENUE	17,135,063	15,926,416	16,954,635	16,800,470	(154,165)	-0.91%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	2,456,449	2,518,121	2,698,315	2,802,468	104,153	3.86%
Salaries - Part Time	363,585	309,490	378,252	519,510	141,258	37.34%
Total Salaries	2,821,702	2,827,610	3,076,567	3,321,978	245,411	7.98%
BENEFITS						
Statutory Benefits	211,085	233,337	236,027	256,533	20,506	8.69%

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Extended Benefits	210,692	230,436	261,514	288,893	27,379	10.47%
OMERS	273,225	266,600	294,905	314,228	19,323	6.55%
Total Benefits	695,002	730,373	792,446	859,654	67,208	8.48%
Total Salaries and Benefits	3,516,704	3,557,983	3,869,013	4,181,632	312,619	8.08%
EQUIPMENT						
Equipment Rentals/Leases	8,216	8,563	8,800	11,600	2,800	31.82%
Equipment Repairs & Maint.	14,246	18,979	15,400	15,400	-	0.00%
Equipment Replacement New (under \$1,000)	6,177	10,186	11,500	6,500	(5,000)	-43.48%
Vehicle Lease & Operation	35,555	26,950	33,000	38,000	5,000	15.15%
Small Tools/Equipment	2,600	568	2,200	2,000	(200)	-9.09%
Total Equipment	66,794	65,245	70,900	73,500	2,600	3.67%
PURCHASED SERVICE						
Audit	8,896	7,607	9,345	10,300	955	10.22%
Consulting/Professional Fees	34,268	79,280	38,300	35,300	(3,000)	-7.83%
Insurance	94,094	104,728	95,000	108,000	13,000	13.68%
Occupational Accident Insurance	7,908	4,795	9,100	9,100	-	0.00%
Intra County Purchases	136,156	48,057	73,057	48,057	(25,000)	-34.22%
Legal Fees	6,599	11,540	17,050	15,900	(1,150)	-6.74%
Maintenance Contracts	10,476	13,228	12,800	16,000	3,200	25.00%
Printing (External)	4,251	-	-	-	-	0.00%
Life Safety Systems	67,055	59,643	53,000	58,500	5,500	10.38%
Snow Removal Contract	76,204	72,496	73,000	80,000	7,000	9.59%
Miscellaneous Services	-	37	-	-	-	0.00%
Total Purchased Service	445,907	401,410	380,652	381,157	505	0.13%
OPERATIONAL						
Advertising	10,516	4,691	12,600	10,600	(2,000)	-15.87%
Associations/Memberships	10,038	14,118	14,275	15,750	1,475	10.33%
Bank Charges	2,807	3,004	2,430	3,200	770	31.69%
Conventions/Conferences	5,751	6,269	5,000	5,400	400	8.00%
Miscellaneous Admin.	38,310	40,634	28,527	28,193	(334)	-1.17%

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Office Expense	57,448	32,496	40,900	38,400	(2,500)	-6.11%
Postage/Courier	15,311	16,409	10,500	12,400	1,900	18.10%
Publications & Subscriptions	1,570	2,096	1,275	1,875	600	47.06%
Receivable Write Off	26,775	-	26,500	30,500	4,000	15.09%
Rent	116,140	115,338	115,796	115,796	-	0.00%
Staff Training	44,992	44,845	44,000	46,000	2,000	4.55%
Telecommunications	34,823	46,524	62,200	68,400	6,200	9.97%
Travel/Meals	57,420	50,323	47,400	51,400	4,000	8.44%
Minor Capital	190,889	80,402	66,831	250,200	183,369	274.38%
Debenture Payments	320,291	274,728	320,000	255,437	(64,563)	-20.18%
Garbage	47,841	28,615	36,000	33,000	(3,000)	-8.33%
Grounds Maintenance	40,013	24,095	27,000	27,000	-	0.00%
Janitorial	152,703	155,548	146,200	147,400	1,200	0.82%
Maintenance & Repairs/Building	84,720	58,518	101,500	101,500	-	0.00%
Maintenance & Repairs/Painting	52,340	47,057	66,000	65,000	(1,000)	-1.52%
Maintenance & Repairs/Electrical	7,459	10,629	16,000	16,000	-	0.00%
Maintenance & Repairs/HVAC	17,644	22,929	9,000	10,000	1,000	11.11%
Maintenance & Repairs/Plumbing	46,282	28,749	31,500	31,500	-	0.00%
Taxes	422,549	423,796	422,000	425,000	3,000	0.71%
Utilities/Heat	68,255	62,131	84,500	84,500	-	0.00%
Utilities/Hydro	265,506	269,753	372,600	371,600	(1,000)	-0.27%
Utilities/Water & Sewer	208,049	221,436	210,000	210,000	-	0.00%
Depreciation - Capital Assets	718,850	786,568	789,505	869,073	79,568	10.08%
Gain or Loss on disposal of capital assets	78,635	-	-	-	-	0.00%
Total Operational	3,143,925	2,871,702	3,110,039	3,325,124	215,085	6.92%
PROGRAM						
Evictions	1,135	2,794	1,800	2,000	200	11.11%
Tribunals	4,401	3,773	3,340	3,200	(140)	-4.19%
Special Events	91,709	80,449	70,000	100,000	30,000	42.86%
Advanced Age Item	-	-	-	-	-	0.00%
Basic Needs Program	4,711,270	4,657,851	4,794,790	4,754,790	(40,000)	-0.83%
Basic Shelter Program	-	-	-	-	-	0.00%
Dental Services	27,229	25,069	-	-	-	0.00%
Diabetic Supplies	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Medical Supplies	6,476	6,521	-	-	-	0.00%
Personal Needs	-	-	-	-	-	0.00%
Winter Clothing and Uniforms	1,938	1,781	1,800	1,600	(200)	-11.11%
CHPI-Emergency Shelter Solutions	47,009	115,000	95,000	95,000	-	0.00%
CHPI-Housing w/ Related Supports	199,043	236,196	214,491	278,202	63,711	29.70%
CHPI-Other Services and Supports	15,500	20,000	15,000	15,000	-	0.00%
CHPI-Homelessness Prevention	71,250	40,000	45,000	77,750	32,750	72.78%
Provincial Benefits	70,794	38,791	60,631	45,000	(15,631)	-25.78%
Board & Lodging	-	-	-	-	-	0.00%
Board Allowance	-	-	-	-	-	0.00%
Child Care Formal	291,127	336,034	175,000	270,000	95,000	54.29%
Child Care Informal	11,010	1,073	10,000	1,000	(9,000)	-90.00%
Employee Related Expense	390,793	312,832	430,900	349,200	(81,700)	-18.96%
Employee Start Up	-	-	-	-	-	0.00%
Foster Children	-	-	-	-	-	0.00%
Funeral & Burial Expense	7,264	-	10,000	-	(10,000)	-100.00%
Medical Transportation	206,400	238,394	175,000	200,000	25,000	14.29%
NCBS Savings	-	-	-	-	-	0.00%
Pay Equity	27,000	26,998	26,998	26,998	-	0.00%
Purchase of Service	2,657,691	2,199,290	3,112,104	2,612,345	(499,759)	-16.06%
Rent Supplement Subsidy	1,478,342	2,010,229	2,541,097	2,401,894	(139,203)	-5.48%
Special Diet	-	-	-	-	-	0.00%
Special Needs Resources	59,002	84,897	75,000	130,000	55,000	73.33%
Wage Subsidy - Non-Profit	513,236	837,381	646,688	709,342	62,654	9.69%
Wage Improvement	67,994	-	70,000	-	(70,000)	-100.00%
Miscellaneous Program	2,600,820	1,868,889	1,868,331	2,035,000	166,669	8.92%
Program Overhead	717,014	89,825	-	-	-	0.00%
Program Supplies & Costs	95,629	25,200	18,500	16,500	(2,000)	-10.81%
Promotion/Public Relations	62,631	9,104	45,000	30,000	(15,000)	-33.33%
Less GWA Recovery	-	-	-	-	-	0.00%
Less Income	(445,422)	(493,476)	(475,000)	(475,000)	-	0.00%
Less Reimbursements	(189,430)	(150,020)	(150,000)	(150,000)	-	0.00%
Less Repayments	(31,680)	(11,673)	(70,000)	(25,000)	45,000	-64.29%
Total Program	13,767,178	12,613,203	13,811,470	13,504,821	(306,649)	-2.22%

COUNTY OF HURON
Social Services - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL EXPENDITURES	20,940,508	19,509,544	21,242,074	21,466,234	224,160	1.06%
(SURPLUS)/DEFICIT - ACCRUAL	3,805,446	3,583,128	4,287,439	4,665,764	378,325	8.82%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(789,505)	(617,574)	171,931	-21.78%
Add Capital Asset Expenditures			1,074,695	1,302,483	227,788	21.20%
Add Future Sustainability			-	-	-	0.00%
Less: Transfer from accumulated surplus			(269,426)	(421,890)	(152,464)	56.59%
TOTAL COUNTY LEVY	3,805,446	3,583,128	4,303,203	4,928,783	625,580	14.54%

COUNTY OF HURON
Early Years - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	731,122	749,298	810,782	830,544	19,762	2.44%
Total Provincial Grants	731,122	749,298	810,782	830,544	19,762	2.44%
OTHER REVENUE						
Intra County Recoveries	25,000	-	25,000	-	(25,000)	-100.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	25,000	-	25,000	-	(25,000)	-100.00%
TOTAL REVENUE	756,122	749,298	835,782	830,544	(5,238)	-0.63%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	186,721	208,620	262,328	232,856	(29,472)	-11.23%
Salaries - Part Time	37,331	45,021	34,366	100,254	65,888	191.72%
Total Salaries	224,052	253,641	296,694	333,110	36,416	12.27%
BENEFITS						
Statutory Benefits	18,085	21,435	25,086	28,112	3,026	12.06%
Extended Benefits	18,110	21,398	27,292	24,002	(3,290)	-12.05%
OMERS	17,533	19,666	24,436	21,911	(2,525)	-10.33%
Total Benefits	53,728	62,499	76,814	74,025	(2,789)	-3.63%
Total Salaries and Benefits	277,780	316,140	373,508	407,135	33,627	9.00%
EQUIPMENT						
Equipment Rentals/Leases	1,279	1,042	1,000	1,000	-	0.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	840	-	-	-	0.00%
Total Equipment	1,279	1,882	1,000	1,000	-	0.00%
PURCHASED SERVICE						
Insurance	1,175	1,200	1,200	1,400	200	16.67%
Total Purchased Service	27,475	25,756	1,200	1,400	200	16.67%

COUNTY OF HURON
Early Years - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
OPERATIONAL						
Advertising	-	996	2,500	500	(2,000)	-80.00%
Associations/Memberships	1,067	1,650	2,000	2,000	-	0.00%
Office Expense	10,426	3,821	6,500	6,500	-	0.00%
Postage/Courier	2,038	2,098	1,000	1,000	-	0.00%
Rent	22,000	22,000	22,000	22,000	-	0.00%
Staff Training	8,752	566	5,000	5,000	-	0.00%
Telecommunications	2,646	5,731	3,500	3,500	-	0.00%
Travel/Meals	5,510	5,678	7,500	7,500	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Total Operational	52,440	42,540	50,000	48,000	(2,000)	-4.00%
PROGRAM						
Purchase of Service	333,660	336,971	385,247	365,000	(20,247)	-5.26%
Program Supplies & Costs	12,707	16,905	10,000	10,000	-	0.00%
Promotion/Public Relations	50,781	9,104	45,000	30,000	(15,000)	-33.33%
Total Program	397,148	362,980	440,247	405,000	(35,247)	-8.01%
TOTAL EXPENDITURES	756,122	749,298	865,955	862,535	(3,420)	-0.39%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	30,173	31,991	1,818	6.03%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	30,173	31,991	1,818	6.03%

COUNTY OF HURON
Child Care - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	6,122,279	5,302,568	5,158,256	5,299,777	141,521	2.74%
Total Provincial Grants	6,122,279	5,302,568	5,158,256	5,299,777	141,521	2.74%
OTHER REVENUE						
Fees/Licenses	648,591	190,853	680,000	175,000	(505,000)	-74.26%
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Intra County Recoveries	25,000	-	-	-	-	0.00%
Third Party Recoveries	32,424	-	-	-	-	0.00%
Total Other Revenue	706,015	190,853	680,000	175,000	(505,000)	-74.26%
TOTAL REVENUE	6,828,294	5,493,421	5,838,256	5,474,777	(363,479)	-6.23%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	427,537	392,991	439,108	419,211	(19,897)	-4.53%
Salaries - Part Time	151,278	127,179	154,709	201,518	46,809	30.26%
Total Salaries	578,814	520,170	593,817	620,729	26,912	4.53%
BENEFITS						
Statutory Benefits	46,651	43,451	48,405	51,108	2,703	5.58%
Extended Benefits	38,065	38,093	43,181	47,500	4,319	10.00%
OMERS	55,195	47,541	56,966	57,310	344	0.60%
Total Benefits	139,910	129,084	148,552	155,918	7,366	4.96%
Total Salaries and Benefits	718,724	649,255	742,369	776,647	34,278	4.62%
EQUIPMENT						
Equipment Rentals/Leases	1,279	1,042	2,000	2,500	500	25.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	894	201	2,000	2,000	-	0.00%
Total Equipment	2,173	1,244	4,000	4,500	500	12.50%
PURCHASED SERVICE						
Audit	2,256	1,929	2,366	2,600	234	9.89%
Consulting/Professional Fees	24,481	43,486	30,000	30,000	-	0.00%

COUNTY OF HURON
Child Care - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Insurance	3,330	3,500	3,500	4,100	600	17.14%
Intra County Purchases	4,632	4,632	4,632	4,632	-	0.00%
Total Purchased Service	34,953	53,546	40,498	41,332	834	2.06%
OPERATIONAL						
Advertising	7,260	1,312	7,500	7,500	-	0.00%
Associations/Memberships	1,686	1,848	2,250	2,250	-	0.00%
Office Expense	16,861	6,901	6,500	6,500	-	0.00%
Postage/Courier	2,325	2,441	1,200	1,500	300	25.00%
Rent	19,300	19,300	19,300	19,300	-	0.00%
Staff Training	14,526	24,131	21,500	19,500	(2,000)	-9.30%
Telecommunications	6,790	7,570	8,500	9,500	1,000	11.76%
Travel/Meals	32,996	27,564	27,500	27,500	-	0.00%
Depreciation - Capital Assets	2,260	6,058	4,300	43,534	39,234	912.42%
Total Operational	135,204	134,717	126,677	165,277	38,600	30.47%
PROGRAM						
Special Events	82,809	80,449	60,000	100,000	40,000	66.67%
Child Care Formal	291,127	336,034	175,000	270,000	95,000	54.29%
Child Care Informal	11,010	1,073	10,000	1,000	(9,000)	-90.00%
Pay Equity	27,000	26,998	26,998	26,998	-	0.00%
Prosthetic Appl & E.G.	-	-	-	-	-	0.00%
Purchase of Service	2,283,536	1,786,048	2,655,857	2,096,345	(559,512)	-21.07%
Special Needs Resources	59,002	84,897	75,000	130,000	55,000	73.33%
Wage Subsidy - Non-Profit	513,236	837,381	646,688	709,342	62,654	9.69%
Wage Improvement	67,994	-	70,000	-	(70,000)	-100.00%
Miscellaneous Program	2,262,230	1,580,072	1,579,331	1,750,000	170,669	10.81%
Program Overhead	717,014	89,825	-	-	-	0.00%
Program Supplies & Costs	9,264	4,391	8,500	6,500	(2,000)	-23.53%
Total Program	6,324,224	4,827,168	5,307,374	5,090,185	(217,189)	-4.09%
TOTAL EXPENDITURES	7,215,279	5,665,930	6,220,918	6,077,941	(142,977)	-2.30%
(SURPLUS)/DEFICIT - ACCRUAL	386,984	172,508	382,662	603,164	220,502	57.62%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON

Child Care - Summary

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	386,984	172,508	382,662	603,164	220,502	57.62%

COUNTY OF HURON
Housing - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	1,049,408	1,460,275	1,945,846	2,087,672	141,826	7.29%
Total Provincial Grants	1,049,408	1,460,275	1,945,846	2,087,672	141,826	7.29%
FEDERAL GRANTS						
Federal Other Grants	729,959	660,783	661,951	751,887	89,936	13.59%
Total Federal Grants	729,959	660,783	661,951	751,887	89,936	13.59%
OTHER REVENUE						
Miscellaneous Revenue	61,174	56,373	24,000	22,000	(2,000)	-8.33%
Rent/Lease	1,672,797	1,723,149	1,655,000	1,685,000	30,000	1.81%
Total Other Revenue	1,734,587	1,780,430	1,679,000	1,707,600	28,600	1.70%
TOTAL REVENUE	3,513,954	3,901,489	4,286,797	4,547,159	260,362	6.07%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	624,372	739,254	749,579	1,011,621	262,042	34.96%
Salaries - Part Time	128,450	93,159	145,009	81,840	(63,169)	-43.56%
Total Salaries	752,822	832,413	894,588	1,093,461	198,873	22.23%
BENEFITS						
Statutory Benefits	57,767	68,764	68,826	84,148	15,322	22.26%
Extended Benefits	54,413	65,353	72,980	99,701	26,721	36.61%
OMERS	69,418	72,545	80,393	105,942	25,549	31.78%
Total Benefits	181,597	206,662	222,199	289,791	67,592	30.42%
Total Salaries and Benefits	934,420	1,039,075	1,116,787	1,383,252	266,465	23.86%
EQUIPMENT						
Equipment Rentals/Leases	2,290	1,304	1,600	1,600	-	0.00%
Equipment Repairs & Maint.	14,246	18,979	15,400	15,400	-	0.00%
Equipment Replacement New (under \$1,000)	3,055	8,943	4,500	4,500	-	0.00%
Vehicle Lease & Operation	35,555	26,950	33,000	38,000	5,000	15.15%
Small Tools/Equipment	2,600	568	2,200	2,000	(200)	-9.09%

COUNTY OF HURON
Housing - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Equipment	57,746	56,744	56,700	61,500	4,800	8.47%
PURCHASED SERVICE						
Audit	1,990	1,702	2,100	2,300	200	9.52%
Consulting/Professional Fees	2,798	2,883	2,300	300	(2,000)	-86.96%
Insurance	81,657	91,528	81,800	92,500	10,700	13.08%
Intra County Purchases	25,324	24,725	24,725	24,725	-	0.00%
Legal Fees	6,345	11,540	17,050	15,900	(1,150)	-6.74%
Maintenance Contracts	10,476	13,228	12,800	16,000	3,200	25.00%
Life Safety Systems	67,055	59,643	53,000	58,500	5,500	10.38%
Snow Removal Contract	76,204	72,496	73,000	80,000	7,000	9.59%
Miscellaneous Services	-	24	-	-	-	0.00%
Total Purchased Service	271,849	277,769	266,775	290,225	23,450	8.79%
OPERATIONAL						
Advertising	1,602	2,383	1,600	1,600	-	0.00%
Associations/Memberships	3,389	4,780	5,525	6,500	975	17.65%
Bank Charges	2,778	2,971	2,400	2,400	-	0.00%
Conventions/Conferences	2,677	6,269	5,000	5,400	400	8.00%
Miscellaneous Admin.	10,183	3,043	400	-	(400)	-100.00%
Office Expense	3,805	4,810	6,900	4,400	(2,500)	-36.23%
Postage/Courier	2,089	1,869	1,300	1,900	600	46.15%
Publications & Subscriptions	1,381	1,971	900	1,500	600	66.67%
Receivable Write Off	26,775	-	26,500	30,500	4,000	15.09%
Rent	9,644	8,842	9,300	9,300	-	0.00%
Staff Training	5,203	5,489	7,500	7,500	-	0.00%
Telecommunications	19,415	25,077	43,200	48,200	5,000	11.57%
Travel/Meals	3,730	2,502	2,400	2,400	-	0.00%
Building Capital (Minor)	176,151	80,402	66,831	250,200	183,369	274.38%
Debenture Payments	320,291	274,728	320,000	255,437	(64,563)	-20.18%
Garbage	47,841	28,615	36,000	33,000	(3,000)	-8.33%
Grounds Maintenance	40,013	24,095	27,000	27,000	-	0.00%
Janitorial	152,703	155,548	146,200	147,400	1,200	0.82%
Maintenance & Repairs/Building	84,720	58,518	101,500	101,500	-	0.00%
Maintenance & Repairs/Painting	52,340	47,057	66,000	65,000	(1,000)	-1.52%
Maintenance & Repairs/Electrical	7,459	10,629	16,000	16,000	-	0.00%
Maintenance & Repairs/HVAC	17,644	22,929	9,000	10,000	1,000	11.11%
Maintenance & Repairs/Plumbing	46,282	28,749	31,500	31,500	-	0.00%
Mortgage	-	-	-	-	-	0.00%
Taxes	422,549	423,796	422,000	425,000	3,000	0.71%
Utilities/Heat	68,255	62,131	84,500	84,500	-	0.00%
Utilities/Hydro	265,506	269,753	372,600	371,600	(1,000)	-0.27%

COUNTY OF HURON
Housing - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Water & Sewer	208,049	221,436	210,000	210,000	-	0.00%
Depreciation - Capital Assets	686,326	748,054	758,805	796,639	37,834	4.99%
Gain or Loss on disposal of capital assets	78,635	-	-	-	-	0.00%
Total Operational	2,767,437	2,526,446	2,780,861	2,946,376	165,515	5.95%
PROGRAM						
Evictions	1,135	2,794	1,800	2,000	200	11.11%
Tribunals	4,401	3,773	3,340	3,200	(140)	-4.19%
Winter Clothing and Uniforms	1,938	1,781	1,800	1,600	(200)	-11.11%
CHPI-Emergency Shelter Solutions	47,009	115,000	95,000	95,000	-	0.00%
CHPI-Housing w/ Related Supports	199,043	236,196	214,491	278,202	63,711	29.70%
CHPI-Other Services and Supports	15,500	20,000	15,000	15,000	-	0.00%
CHPI-Homelessness Prevention	71,250	40,000	45,000	77,750	32,750	72.78%
Rent Supplement Subsidy	1,478,342	2,010,229	2,541,097	2,401,894	(139,203)	-5.48%
Miscellaneous Program	-	-	-	-	-	0.00%
Total Program	1,818,617	2,429,773	2,917,528	2,874,646	(42,882)	-1.47%
TOTAL EXPENDITURES	5,850,069	6,329,807	7,138,651	7,555,999	417,348	5.85%
(SURPLUS)/DEFICIT - ACCRUAL	2,336,115	2,428,318	2,851,854	3,008,840	156,986	5.50%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	2,336,115	2,428,318	2,851,854	3,008,840	156,986	5.50%

COUNTY OF HURON
Social Services - General Welfare
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	5,337,472	5,387,998	5,477,900	5,437,790	(40,110)	-0.73%
Provincial Project Grants	-	-	-	-	-	0.00%
Provincial ODSP Grant	-	-	-	-	-	0.00%
Total Provincial Grants	5,337,472	5,387,998	5,477,900	5,437,790	(40,110)	-0.73%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Third Party Recoveries	79	188	-	-	-	0.00%
Total Other Revenue	79	188	-	-	-	0.00%
TOTAL REVENUE	5,337,551	5,388,186	5,477,900	5,437,790	(40,110)	-0.73%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	1,217,819	1,177,255	1,247,300	1,138,780	(108,520)	-8.70%
Salaries - Part Time	46,526	44,131	44,168	135,898	91,730	207.68%
Salaries - Time Off in Lieu Owing	1,669	-	-	-	-	0.00%
Total Salaries	1,266,013	1,221,386	1,291,468	1,274,678	(16,790)	-1.30%
BENEFITS						
Statutory Benefits	88,581	99,687	93,710	93,165	(545)	-0.58%
Extended Benefits	100,105	105,593	118,061	117,690	(371)	-0.31%
OMERS	131,080	126,848	133,110	129,065	(4,045)	-3.04%
Total Benefits	319,766	332,127	344,881	339,920	(4,961)	-1.44%
Total Salaries and Benefits	1,585,780	1,553,513	1,636,349	1,614,598	(21,751)	-1.33%
EQUIPMENT						
Equipment Rentals/Leases	3,367	5,174	4,200	6,500	2,300	54.76%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	201	5,000	-	(5,000)	-100.00%
Total Equipment	3,367	5,376	9,200	6,500	(2,700)	-29.35%
PURCHASED SERVICE						
Audit	4,650	3,977	4,879	5,400	521	10.68%

COUNTY OF HURON
Social Services - General Welfare
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Consulting/Professional Fees	5,689	8,355	6,000	5,000	(1,000)	-16.67%
Insurance	7,932	8,500	8,500	10,000	1,500	17.65%
Occupational Accident Insurance	7,908	4,795	9,100	9,100	-	0.00%
Intra County Purchases	18,700	18,700	18,700	18,700	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	44,879	44,339	47,179	48,200	1,021	2.16%
OPERATIONAL						
Advertising	127	-	1,000	1,000	-	0.00%
Associations/Memberships	3,895	5,840	4,500	5,000	500	11.11%
Bank Charges	28	33	30	800	770	2566.67%
Conventions/Conferences	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	26,331	16,963	21,000	21,000	-	0.00%
Postage/Courier	8,859	10,002	7,000	8,000	1,000	14.29%
Publications & Subscriptions	189	125	375	375	-	0.00%
Rent	65,196	65,196	65,196	65,196	-	0.00%
Staff Training	11,995	14,595	10,000	14,000	4,000	40.00%
Telecommunications	5,971	8,145	7,000	7,200	200	2.86%
Travel/Meals	13,594	14,437	10,000	14,000	4,000	40.00%
Minor Capital	7,397	-	-	-	-	0.00%
Depreciation - Capital Assets	30,264	32,456	26,400	28,900	2,500	9.47%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	173,847	167,793	152,501	165,471	12,970	8.50%
PROGRAM						
Special Events	8,900	-	10,000	-	(10,000)	-100.00%
Advanced Age Item	-	-	-	-	-	0.00%
Basic Needs Program	4,623,633	4,572,496	4,654,790	4,654,790	-	0.00%
Basic Shelter Program	-	-	-	-	-	0.00%
Dental Services	-	-	-	-	-	0.00%
Diabetic Supplies	-	-	-	-	-	0.00%
Personal Needs	-	-	-	-	-	0.00%
Surgical Supplies	-	-	-	-	-	0.00%
Provincial Benefits	70,794	38,791	60,631	45,000	(15,631)	-25.78%
Board & Lodging	-	-	-	-	-	0.00%
Board Allowance	-	-	-	-	-	0.00%
Community Startup	-	-	-	-	-	0.00%
Employee Related Expense	-	7,240	-	-	-	0.00%
Employee Start Up	-	-	-	-	-	0.00%
Foster Children	-	-	-	-	-	0.00%
Funeral & Burial Expense	7,264	-	10,000	-	(10,000)	-100.00%

COUNTY OF HURON
Social Services - General Welfare
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Medical Transportation	206,400	238,394	175,000	200,000	25,000	14.29%
NCBS Savings	-	-	-	-	-	0.00%
Prosthetic Appl & E.G.	-	-	-	-	-	0.00%
Special Diet	-	-	-	-	-	0.00%
Miscellaneous Program	233,075	276,865	275,000	275,000	-	0.00%
Less GWA Recovery	-	-	-	-	-	0.00%
Less Income	(445,422)	(493,476)	(475,000)	(475,000)	-	0.00%
Less Reimbursements	(189,430)	(150,020)	(150,000)	(150,000)	-	0.00%
Less Repayments	(31,680)	(11,673)	(70,000)	(25,000)	45,000	-64.29%
Total Program	4,483,536	4,478,616	4,490,421	4,524,790	34,369	0.77%
TOTAL EXPENDITURES	6,291,409	6,249,636	6,335,650	6,359,559	23,909	0.38%
(SURPLUS)/DEFICIT - ACCRUAL	953,858	861,450	857,750	921,769	64,019	7.46%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	953,858	861,450	857,750	921,769	64,019	7.46%

COUNTY OF HURON
Social Services - Early Years
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	731,122	749,298	810,782	830,544	19,762	0
Total Provincial Grants	731,122	749,298	810,782	830,544	19,762	0
OTHER REVENUE						
Miscellaneous Revenue	-	-	-	-	-	-
Intra County Recoveries	25,000	-	25,000	-	(25,000)	(1)
Third Party Recoveries	-	-	-	-	-	-
Total Other Revenue	25,000	-	25,000	-	(25,000)	(1)
TOTAL REVENUE	756,122	749,298	835,782	830,544	(5,238)	(0)
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	186,721	208,620	262,328	232,856	(29,472)	(0)
Salaries - Part Time	37,331	45,021	34,366	100,254	65,888	2
Salaries - Time Off in Lieu Owing	-	-	-	-	-	-
Total Salaries	224,052	253,641	296,694	333,110	36,416	0
BENEFITS						
Statutory Benefits	18,085	21,435	25,086	28,112	3,026	0
Extended Benefits	18,110	21,398	27,292	24,002	(3,290)	(0)
OMERS	17,533	19,666	24,436	21,911	(2,525)	(0)
Total Benefits	53,728	62,499	76,814	74,025	(2,789)	(0)
Total Salaries and Benefits	277,780	316,140	373,508	407,135	33,627	0
EQUIPMENT						
Equipment Rentals/Leases	1,279	1,042	1,000	1,000	-	-
Equipment Repairs & Maint.	-	-	-	-	-	-
Equipment Replacement New (under \$1,000)	-	840	-	-	-	-
Total Equipment	1,279	1,882	1,000	1,000	-	-
PURCHASED SERVICE						
Audit	-	-	-	-	-	-
Consulting/Professional Fees	1,300	24,556	-	-	-	-

COUNTY OF HURON
Social Services - Early Years
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Insurance	1,175	1,200	1,200	1,400	200	0
Occupational Accident Insurance	-	-	-	-	-	-
Intra County Purchases	25,000	-	-	-	-	-
Insurance Claim	-	-	-	-	-	-
Printing (External)	-	-	-	-	-	-
Total Purchased Service	27,475	25,756	1,200	1,400	200	0
OPERATIONAL						
Advertising	-	996	2,500	500	(2,000)	(1)
Associations/Memberships	1,067	1,650	2,000	2,000	-	-
Conventions/Conferences	-	-	-	-	-	-
Office Expense	10,426	3,821	6,500	6,500	-	-
Postage/Courier	2,038	2,098	1,000	1,000	-	-
Rent	22,000	22,000	22,000	22,000	-	-
Staff Training	8,752	566	5,000	5,000	-	-
Telecommunications	2,646	5,731	3,500	3,500	-	-
Travel/Meals	5,510	5,678	7,500	7,500	-	-
Depreciation - Capital Assets	-	-	-	-	-	-
Total Operational	52,440	42,540	50,000	48,000	(2,000)	(0)
PROGRAM						
Purchase of Service	333,660	336,971	385,247	365,000	(20,247)	(0)
Program Supplies & Costs	12,707	16,905	10,000	10,000	-	-
Promotion/Public Relations	50,781	9,104	45,000	30,000	(15,000)	(0)
Total Program	397,148	362,980	440,247	405,000	(35,247)	(0)
TOTAL EXPENDITURES	756,122	749,298	865,955	862,535	(3,420)	(0)
(SURPLUS)/DEFICIT - ACCRUAL	-	-	30,173	31,991	1,818	0
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	-
Add Capital Asset Expenditures					-	-
Add Future Sustainability					-	-
Less: Transfer from accumulated surplus					-	-
TOTAL COUNTY LEVY	-	-	30,173	31,991	1,818	6.03%

COUNTY OF HURON
Social Services - Ontario Works
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	436,800	305,798	430,900	429,200	(1,700)	-0.39%
Total Provincial Grants	436,800	305,798	430,900	429,200	(1,700)	-0.39%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	436,800	305,798	430,900	429,200	(1,700)	-0.39%
EXPENDITURES						
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Intra County Purchases	25,000	-	25,000	-	(25,000)	-100.00%
Total Purchased Service	25,000	-	25,000	-	(25,000)	-100.00%
OPERATIONAL						
Office Expense	24	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Staff Training	-	64	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	-	142	-	-	-	0.00%
Minor Capital	7,341	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	7,365	206	-	-	-	0.00%
PROGRAM						
Employee Related Expense	390,793	305,592	430,900	349,200	(81,700)	-18.96%
Program Supplies & Costs	-	-	-	-	-	0.00%
Total Program	390,793	305,592	430,900	429,200	(1,700)	-0.39%
TOTAL EXPENDITURES	423,158	305,798	455,900	429,200	(26,700)	-5.86%

COUNTY OF HURON
Social Services - Ontario Works
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
(SURPLUS)/DEFICIT - ACCRUAL	(13,642)	-	25,000	-	(25,000)	-100.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(13,642)	-	25,000	-	(25,000)	-100.00%

COUNTY OF HURON
Social Services - Child Care
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	4,266,747	4,314,542	4,140,134	3,859,838	(280,296)	-6.77%
Provincial Prior Year Grants	-	-	-	-	-	0.00%
Total Provincial Grants	4,266,747	4,314,542	4,140,134	3,859,838	(280,296)	-6.77%
OTHER REVENUE						
Fees/Licenses (Parent)	422,934	-	525,000	-	(525,000)	-100.00%
Total Other Revenue	455,359	-	525,000	-	(525,000)	-100.00%
TOTAL REVENUE	4,722,106	4,314,542	4,665,134	3,859,838	(805,296)	-17.26%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	298,709	273,017	269,072	278,995	9,923	3.69%
Salaries - Part Time	151,278	127,179	154,709	156,876	2,167	1.40%
Total Salaries	449,987	400,196	423,781	435,871	12,090	2.85%
BENEFITS						
Statutory Benefits	36,080	33,050	33,505	35,094	1,589	4.74%
Extended Benefits	24,914	23,626	25,256	29,012	3,756	14.87%
OMERS	43,287	36,503	41,477	41,430	(47)	-0.11%
Total Benefits	104,282	93,179	100,238	105,536	5,298	5.29%
Total Salaries and Benefits	554,268	493,375	524,019	541,407	17,388	3.32%
EQUIPMENT						
Equipment Rentals/Leases	1,279	1,042	2,000	2,500	500	25.00%
Equipment Repairs & Maint.	-	-	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	894	201	2,000	2,000	-	0.00%
Total Equipment	2,173	1,244	4,000	4,500	500	12.50%
PURCHASED SERVICE						
Audit	2,256	1,929	2,366	2,600	234	9.89%
Consulting/Professional Fees ONEHSN New '17	24,481	43,486	30,000	30,000	-	0.00%
Insurance	2,252	2,400	2,400	2,800	400	16.67%
Intra County Purchases	4,632	4,632	4,632	4,632	-	0.00%

COUNTY OF HURON
Social Services - Child Care
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Total Purchased Service	33,876	52,446	39,398	40,032	634	1.61%
OPERATIONAL						
Advertising	761	76	5,000	5,000	-	0.00%
Associations/Memberships	1,377	1,436	2,000	2,000	-	0.00%
Office Expense	9,639	5,696	6,500	6,500	-	0.00%
Postage/Courier	2,325	2,441	1,200	1,500	300	25.00%
Rent	16,300	16,300	16,300	16,300	-	0.00%
Staff Training (capacity building in house and CC/HCC)	11,816	23,252	20,000	18,000	(2,000)	-10.00%
Telecommunications	6,790	7,570	8,500	9,500	1,000	11.76%
Travel/Meals	24,893	23,909	25,000	25,000	-	0.00%
Depreciation - Capital Assets	2,260	6,058	4,300	43,534	39,234	912.42%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	107,362	124,330	116,927	155,527	38,600	33.01%
PROGRAM						
Special Events (H&S, Play Based CCCs)	78,087	46,137	35,000	40,000	5,000	14.29%
Child Care Formal (can use Expansion \$)	260,833	302,730	150,000	220,000	70,000	46.67%
Child Care Informal	11,010	1,073	10,000	1,000	(9,000)	-90.00%
Pay Equity	27,000	26,998	26,998	26,998	-	0.00%
*Purchase of Service (Fee Subsidy to CC programs)	1,714,157	1,175,591	1,765,208	800,000	(965,208)	-54.68%
*Special Needs Resources (Program Ass)	56,502	68,503	75,000	110,000	35,000	46.67%
Wage Subsidy - Non-Profit (WEG - Child Care Centre staff)	513,236	767,448	646,688	639,342	(7,346)	-1.14%
Wage Improvement (WEG HCC Provider) Wrong line 2016	67,994	-	70,000	-	(70,000)	-100.00%
*Miscellaneous Program (General Oper Grant to CC operator)	1,490,148	1,580,072	1,579,331	1,750,000	170,669	10.81%
Program Overhead	184,380	61,461	-	-	-	0.00%
Program Supplies & Costs (in house supplies, cc snr)	8,064	1,114	5,000	5,000	-	0.00%
Total Program	4,411,411	4,031,127	4,363,225	3,592,340	(770,885)	-17.67%
TOTAL EXPENDITURES	5,109,090	4,702,522	5,047,569	4,333,806	(713,763)	-14.14%
(SURPLUS)/DEFICIT - ACCRUAL	386,984	387,981	382,435	473,968	91,533	23.93%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY (MOE Mandatory contribution)	386,984	387,981	382,435	473,968	91,533	23.93%

COUNTY OF HURON
Social Services - Child Care Expansion
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
COUNTY RATES						
Total County Rates	-	-	-	-	-	0.00%
PROVINCIAL GRANTS						
Provincial Operating Grants	1,120,745	350,750	723,190	690,767	(32,423)	-4.48%
Total Provincial Grants	1,120,745	350,750	723,190	690,767	(32,423)	-4.48%
FEDERAL GRANTS						
Total Federal Grants	-	-	-	-	-	0.00%
MUNICIPAL GRANTS & FEES						
Total Municipal Grants & Fees	-	-	-	-	-	0.00%
OTHER REVENUE						
Fees/Licenses (Parent)	65,464	-	-	-	-	0.00%
Total Other Revenue	65,464	-	-	-	-	0.00%
TOTAL REVENUE	1,186,209	350,750	723,190	690,767	(32,423)	-4.48%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	61,140	63,036	110,977	70,108	(40,869)	-36.83%
Salaries - Part Time	-	-	-	22,321	22,321	0.00%
Total Salaries	61,140	63,036	110,977	92,429	(18,548)	-16.71%
BENEFITS						
Statutory Benefits	5,078	5,446	9,789	8,007	(1,782)	-18.20%
Extended Benefits	6,443	8,418	11,871	9,244	(2,627)	-22.13%
OMERS	5,604	5,770	10,081	7,940	(2,141)	-21.24%
Total Benefits	17,125	19,635	31,741	25,191	(6,550)	-20.64%
Total Salaries and Benefits	78,265	82,670	142,718	117,620	(25,098)	-17.59%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Child Care Expansion
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Intra County Purchases	-	-	-	-	-	0.00%
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Associations/Memberships	-	-	-	-	-	0.00%
Conventions/Conferences	-	-	-	-	-	0.00%
Office Expense	5,228	1,205	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Staff Training	1,018	-	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%
Total Operational	6,245	1,205	-	-	-	0.00%
PROGRAM						
Special Events (H&S, Play Based CCC's)	4,723	18,312	25,000	50,000	25,000	100.00%
Child Care Formal	30,294	33,303	25,000	50,000	25,000	100.00%
*Purchase of Service	217,524	180,802	530,649	614,673	84,024	15.83%
*Special Needs Resources	-	6,093	-	10,000	10,000	0.00%
*Miscellaneous Program (General Oper Grant to CC operator)	772,082	-	-	-	-	0.00%
Program Overhead	77,076	28,364	-	-	-	0.00%
Program Supplies & Costs	-	-	-	-	-	0.00%
Total Program	1,101,699	266,875	580,649	724,673	144,024	24.80%
TOTAL EXPENDITURES	1,186,209	350,750	723,367	842,293	118,926	16.44%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	177	151,526	151,349	85507.91%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	177	151,526	151,349	85507.91%

COUNTY OF HURON
Social Services - Child Care ELCC
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	517,612	275,339	-	331,672	331,672	0.00%
Total Provincial Grants	517,612	275,339	-	331,672	331,672	0.00%
OTHER REVENUE						
Fees/Licenses (Parent)	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	517,612	275,339	-	331,672	331,672	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	13,575	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	13,575	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	1,085	-	-	-	-	0.00%
Extended Benefits	1,321	-	-	-	-	0.00%
OMERS	1,263	-	-	-	-	0.00%
Total Benefits	3,669	-	-	-	-	0.00%
Total Salaries and Benefits	17,245	-	-	-	-	0.00%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Printing (External)	-	-	-	-	-	0.00%
Total Purchased Service	-	-	-	-	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Child Care ELCC
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Rent	-	-	-	-	-	0.00%
Staff Training (capacity buiding in house and CC/HCC)	-	-	-	-	-	0.00%
Telecommunications	-	-	-	-	-	0.00%
Travel/Meals	5,000	-	-	-	-	0.00%
Depreciation - Capital Assets	-	-	-	-	-	0.00%
Gain or Loss on disposal of capital assets	-	-	-	-	-	0.00%
Total Operational	5,000	-	-	-	-	0.00%
PROGRAM						
Special Events (H&S, Play Based CCC's)	-	16,000	-	-	-	0.00%
*Purchase of Service (Fee Subsidy to CC programs)	37,309	33,566	-	321,672	321,672	0.00%
*Special Needs Resources (Program Ass)	2,500	10,301	-	10,000	10,000	0.00%
Wage Subsidy - Non-Profit (WEG - Child Care Centre staff)	-	-	-	-	-	0.00%
Program Overhead	455,559	-	-	-	-	0.00%
Program Supplies & Costs (in house supplies, cc snr)	-	-	-	-	-	0.00%
Total Program	495,367	59,867	-	331,672	331,672	0.00%
OTHER EXPENDITURES						
Total Other Expenditures	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	517,612	59,867	-	331,672	331,672	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	(215,472)	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	(215,472)	-	-	-	0.00%

COUNTY OF HURON
Social Services - Home Child
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	217,176	361,937	294,932	417,500	122,568	41.56%
Total Provincial Grants	217,176	361,937	294,932	417,500	122,568	41.56%
OTHER REVENUE						
Fees/Licenses	160,192	190,853	155,000	175,000	20,000	12.90%
Miscellaneous Revenue	-	-	-	-	-	0.00%
Intra County Recoveries	25,000	-	-	-	-	0.00%
Total Other Revenue	185,192	190,853	155,000	175,000	20,000	12.90%
TOTAL REVENUE	402,368	552,791	449,932	592,500	142,568	31.69%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	54,112	56,939	59,059	70,108	11,049	18.71%
Salaries - Part Time	-	-	-	22,321	22,321	0.00%
Total Salaries	54,112	56,939	59,059	92,429	33,370	56.50%
BENEFITS						
Statutory Benefits	4,407	4,954	5,111	8,007	2,896	56.66%
Extended Benefits	5,386	6,049	6,054	9,244	3,190	52.69%
OMERS	5,041	5,268	5,408	7,940	2,532	46.82%
Total Benefits	14,834	16,271	16,573	25,191	8,618	52.00%
Total Salaries and Benefits	68,946	73,209	75,632	117,620	41,988	55.52%
PURCHASED SERVICE						
Insurance	1,077	1,100	1,100	1,300	200	18.18%
Total Purchased Service	1,077	1,100	1,100	1,300	200	18.18%
OPERATIONAL						
Advertising	6,499	1,236	2,500	2,500	-	0.00%
Associations/Memberships	309	412	250	250	-	0.00%
Office Expense	1,995	-	-	-	-	0.00%
Rent	3,000	3,000	3,000	3,000	-	0.00%
Staff Training	1,692	880	1,500	1,500	-	0.00%

COUNTY OF HURON
Social Services - Home Child
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Travel/Meals	3,102	3,655	2,500	2,500	-	0.00%
Total Operational	16,597	9,182	9,750	9,750	-	0.00%
PROGRAM						
Special Events (H&S/PB)	-	-	-	10,000	10,000	0.00%
Purchase of Service	314,547	396,089	360,000	360,000	-	0.00%
Wage Subsidy - Non-Profit	-	69,933	-	70,000	70,000	0.00%
Program Supplies & Costs	1,200	3,276	3,500	1,500	(2,000)	-57.14%
Total Program	315,747	469,299	363,500	441,500	78,000	21.46%
TOTAL EXPENDITURES	402,368	552,791	449,982	570,170	120,188	26.71%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	50	(22,330)	(22,380)	-44760.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	50	(22,330)	(22,380)	-44760.00%

COUNTY OF HURON
Social Services - Public Housing
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	15,163	19,978	-	19,978	19,978	0.00%
Total Provincial Grants	15,163	19,978	-	19,978	19,978	0.00%
FEDERAL GRANTS						
Federal Other Grants	372,253	321,067	322,235	412,171	89,936	27.91%
Total Federal Grants	372,253	321,067	322,235	412,171	89,936	27.91%
OTHER REVENUE						
Miscellaneous Revenue	56,211	51,046	20,000	20,000	-	0.00%
Investment Income	616	908	-	600	600	0.00%
Rent/Lease	1,477,230	1,509,440	1,445,000	1,470,000	25,000	1.73%
Total Other Revenue	1,534,057	1,561,394	1,465,000	1,490,600	25,600	1.75%
TOTAL REVENUE	1,921,474	1,902,439	1,787,235	1,922,749	135,514	7.58%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	530,504	569,488	596,561	797,165	200,604	33.63%
Salaries - Part Time	83,165	41,812	56,214	49,407	(6,807)	-12.11%
Total Salaries	613,670	611,299	652,775	846,572	193,797	29.69%
BENEFITS						
Statutory Benefits	46,261	50,821	50,292	66,025	15,733	31.28%
Extended Benefits	44,623	47,653	55,719	77,405	21,686	38.92%
OMERS	60,476	56,329	62,933	82,041	19,108	30.36%
Burden	-	-	-	-	-	0.00%
Total Benefits	151,359	154,803	168,944	225,471	56,527	33.46%
Total Salaries and Benefits	765,029	766,102	821,719	1,072,043	250,324	30.46%
EQUIPMENT						
Equipment Rentals/Leases	2,290	1,304	1,600	1,600	-	0.00%
Equipment Repairs & Maint.	12,777	16,413	14,000	14,000	-	0.00%
Equipment Replacement New (under \$1,000)	3,055	8,943	4,500	4,500	-	0.00%
Vehicle Lease & Operation	35,555	26,950	33,000	38,000	5,000	15.15%

COUNTY OF HURON
Social Services - Public Housing
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Small Tools/Equipment	2,600	568	2,000	2,000	-	0.00%
Total Equipment	56,277	54,177	55,100	60,100	5,000	9.07%
PURCHASED SERVICE						
Audit	1,990	1,702	2,100	2,300	200	9.52%
Consulting/Professional Fees	509	-	300	300	-	0.00%
Insurance	75,684	85,128	75,400	85,000	9,600	12.73%
Occupational Accident Insurance	-	-	-	-	-	0.00%
Intra County Purchases	21,500	21,500	21,500	21,500	-	0.00%
Legal Fees	3,982	5,284	900	900	-	0.00%
Maintenance Contracts	9,796	12,302	12,000	14,900	2,900	24.17%
Printing (External)	-	-	-	-	-	0.00%
Life Safety Systems	62,623	54,008	48,000	53,500	5,500	11.46%
Snow Removal Contract	67,077	61,221	63,000	68,000	5,000	7.94%
Miscellaneous Services	-	24	-	-	-	0.00%
Total Purchased Service	243,162	241,169	223,200	246,400	23,200	10.39%
OPERATIONAL						
Advertising	1,494	2,383	1,600	1,600	-	0.00%
Associations/Memberships	1,339	2,288	4,000	4,500	500	12.50%
Bank Charges	2,778	2,971	2,400	2,400	-	0.00%
Conventions/Conferences	2,677	6,269	5,000	5,400	400	8.00%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	25	-	400	-	(400)	-100.00%
Office Expense	2,901	4,269	3,800	3,800	-	0.00%
Postage/Courier	1,558	1,554	1,000	1,400	400	40.00%
Publications & Subscriptions	1,381	1,971	900	1,500	600	66.67%
Receivable Write Off	26,775	-	26,000	30,000	4,000	15.38%
Rent	6,854	6,052	6,510	6,510	-	0.00%
Staff Training	1,787	3,489	5,500	5,500	-	0.00%
Telecommunications	17,441	23,021	41,000	46,000	5,000	12.20%
Travel/Meals	3,034	2,023	2,000	2,000	-	0.00%
Building Capital (Minor)	176,151	80,402	66,831	250,200	183,369	274.38%
Debt Payments	320,291	274,728	320,000	255,437	(64,563)	-20.18%
Garbage	43,219	27,751	30,000	30,000	-	0.00%
Grounds Maintenance	39,923	23,698	26,000	26,000	-	0.00%
Janitorial	151,637	153,045	145,000	145,000	-	0.00%
Maintenance & Repairs/Building	82,072	56,007	95,000	95,000	-	0.00%
Maintenance & Repairs/Painting	49,084	44,886	62,000	62,000	-	0.00%
Maintenance & Repairs/Electrical	7,171	9,592	15,000	15,000	-	0.00%
Maintenance & Repairs/HVAC	13,760	18,312	6,000	6,000	-	0.00%
Maintenance & Repairs/Plumbing	43,474	27,277	29,000	29,000	-	0.00%

COUNTY OF HURON
Social Services - Public Housing
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Mortgage	-	-	-	-	-	0.00%
Taxes	422,549	423,796	422,000	425,000	3,000	0.71%
Utilities/Heat	59,291	53,651	73,500	73,500	-	0.00%
Utilities/Hydro	254,603	258,338	357,600	357,600	-	0.00%
Utilities/Water & Sewer	205,271	215,923	206,000	206,000	-	0.00%
Depreciation - Capital Assets	586,046	647,773	657,900	695,734	37,834	5.75%
Gain or Loss on disposal of capital assets	78,635	-	-	-	-	0.00%
Total Operational	2,603,221	2,371,471	2,611,941	2,782,081	170,140	6.51%
PROGRAM						
Evictions	1,135	2,794	1,800	2,000	200	11.11%
Tribunals	4,401	3,773	3,000	3,200	200	6.67%
Winter Clothing and Uniforms	1,846	1,781	1,600	1,600	-	0.00%
Rent Supplement Subsidy	39,321	55,345	46,000	47,000	1,000	2.17%
Miscellaneous Program	-	-	-	-	-	0.00%
Total Program	46,703	63,693	52,400	53,800	1,400	2.67%
TOTAL EXPENDITURES	3,714,391	3,496,612	3,764,360	4,214,424	450,064	11.96%
(SURPLUS)/DEFICIT - ACCRUAL	1,792,918	1,594,172	1,977,125	2,291,675	314,550	15.91%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,792,918	1,594,172	1,977,125	2,291,675	314,550	15.91%

COUNTY OF HURON
Social Services - Non Profit Housing
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Other Grants	357,706	339,716	339,716	339,716	-	0.00%
Total Federal Grants	357,706	339,716	339,716	339,716	-	0.00%
TOTAL REVENUE	357,706	339,716	339,716	339,716	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	21,976	48,072	47,491	33,974	(13,517)	-28.46%
Salaries - Part Time	10,292	452	-	14,415	14,415	0.00%
Total Salaries	32,268	48,524	47,491	48,389	898	1.89%
BENEFITS						
Statutory Benefits	2,690	3,785	3,698	3,411	(287)	-7.76%
Extended Benefits	2,399	5,405	5,230	4,018	(1,212)	-23.17%
OMERS	1,962	4,354	4,703	4,461	(242)	-5.15%
Total Benefits	7,051	13,545	13,631	11,890	(1,741)	-12.77%
Total Salaries and Benefits	39,319	62,069	61,122	60,279	(843)	-1.38%
PURCHASED SERVICE						
Intra County Purchases	3,225	3,225	3,225	3,225	-	0.00%
Total Purchased Service	3,225	3,225	3,225	3,225	-	0.00%
OPERATIONAL						
Associations/Memberships	2,050	2,492	1,525	2,000	475	31.15%
Office Expense	500	500	500	500	-	0.00%
Postage/Courier	500	300	300	500	200	66.67%
Rent	2,790	2,790	2,790	2,790	-	0.00%
Staff Training	3,416	2,000	2,000	2,000	-	0.00%
Telecommunications	1,000	1,000	1,000	1,000	-	0.00%
Travel/Meals	480	303	300	300	-	0.00%
Total Operational	10,736	9,385	8,415	9,090	675	8.02%
PROGRAM						

COUNTY OF HURON
Social Services - Non Profit Housing
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Rent Supplement Subsidy	1,087,380	1,131,904	1,132,000	1,132,000	-	0.00%
Total Program	1,087,380	1,131,904	1,132,000	1,132,000	-	0.00%
TOTAL EXPENDITURES	1,140,661	1,206,583	1,204,762	1,204,594	(168)	-0.01%
(SURPLUS)/DEFICIT - ACCRUAL	782,955	866,867	865,046	864,878	(168)	-0.02%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	782,955	866,867	865,046	864,878	(168)	-0.02%

COUNTY OF HURON
Social Services - Invest in Affordable Housing
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	628,907	472,747	189,000	381,458	192,458	101.83%
Total Provincial Grants	628,907	472,747	189,000	381,458	192,458	101.83%
TOTAL REVENUE	628,907	472,747	189,000	381,458	192,458	101.83%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	25,655	60,090	38,406	25,173	(13,233)	-34.46%
Salaries - Part Time	12,866	565	20,957	-	(20,957)	-100.00%
Total Salaries	38,521	60,655	59,363	25,173	(34,190)	-57.59%
BENEFITS						
Statutory Benefits	3,218	4,732	4,623	1,482	(3,141)	-67.94%
Extended Benefits	2,916	6,758	6,538	1,892	(4,646)	-71.06%
OMERS	2,236	5,442	5,879	2,872	(3,007)	-51.15%
Total Benefits	8,370	16,932	17,040	6,246	(10,794)	-63.35%
Total Salaries and Benefits	46,891	77,587	76,403	31,419	(44,984)	-58.88%
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	2,290	1,730	2,000	-	(2,000)	-100.00%
Legal Fees	2,362	6,256	700	-	(700)	-100.00%
Total Purchased Service	4,652	7,986	2,700	-	(2,700)	-100.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	1,067	1,245	-	-	-	0.00%
Office Expense	400	41	2,500	-	(2,500)	-100.00%
Postage/Courier	31	14	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%

COUNTY OF HURON

Social Services - Invest in Affordable Housing

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Operational	1,498	1,300	2,500	-	(2,500)	-100.00%
PROGRAM						
Rent Supplement Subsidy	351,641	385,875	107,397	381,458	274,061	255.18%
Total Program	351,641	385,875	107,397	381,458	274,061	255.18%
TOTAL EXPENDITURES	404,681	472,747	189,000	412,877	223,877	118.45%
(SURPLUS)/DEFICIT - ACCRUAL	(224,226)	-	-	31,419	31,419	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(224,226)	-	-	31,419	31,419	0.00%

COUNTY OF HURON
Social Services -OPHI
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	20,268	-	520,534	520,534	0.00%
Total Provincial Grants	-	20,268	-	520,534	520,534	0.00%
TOTAL REVENUE	-	20,268	-	520,534	520,534	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	17,295	17,295	0.00%
Salaries - Part Time	-	-	-	18,018	18,018	0.00%
Total Salaries	-	-	-	35,313	35,313	0.00%
BENEFITS						
Statutory Benefits	-	-	-	2,782	2,782	0.00%
Extended Benefits	-	-	-	3,130	3,130	0.00%
OMERS	-	-	-	2,704	2,704	0.00%
Total Benefits	-	-	-	8,616	8,616	0.00%
Total Salaries and Benefits	-	-	-	43,929	43,929	0.00%
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	1,153	-	-	-	0.00%
Legal Fees	-	-	-	-	-	0.00%
Total Purchased Service	-	1,153	-	-	-	0.00%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	577	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services -OPHI
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Total Operational	-	577	-	-	-	0.00%
PROGRAM						
Rent Supplement Subsidy	-	18,538	-	213,586	213,586	0.00%
Total Program	-	18,538	-	213,586	213,586	0.00%
TOTAL EXPENDITURES	-	20,268	-	257,515	257,515	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	(263,019)	(263,019)	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	(263,019)	(263,019)	0.00%

COUNTY OF HURON
Social Services - Countyview
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Miscellaneous Revenue	4,963	5,327	4,000	2,000	(2,000)	-50.00%
Rent/Lease	195,567	213,709	210,000	215,000	5,000	2.38%
Total Other Revenue	200,530	219,036	214,000	217,000	3,000	1.40%
TOTAL REVENUE	200,530	219,036	214,000	217,000	3,000	1.40%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,262	13,913	17,734	14,658	(3,076)	-17.35%
Total Salaries	14,374	14,360	17,734	14,658	(3,076)	-17.35%
BENEFITS						
Statutory Benefits	1,220	1,227	1,597	1,309	(288)	-18.03%
Extended Benefits	1,859	1,446	2,022	1,970	(52)	-2.57%
OMERS	1,303	1,293	1,596	1,319	(277)	-17.36%
Total Benefits	4,383	3,966	5,215	4,598	(617)	-11.83%
Total Salaries and Benefits	18,756	18,326	22,949	19,256	(3,693)	-16.09%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	1,469	2,566	1,400	1,400	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Small Tools/Equipment	-	-	200	-	(200)	-100.00%
Total Equipment	1,469	2,566	1,600	1,400	(200)	-12.50%
PURCHASED SERVICE						
Insurance	5,973	6,400	6,400	7,500	1,100	17.19%
Maintenance Contracts	680	926	800	1,100	300	37.50%
Life Safety Systems	4,432	5,635	5,000	5,000	-	0.00%
Snow Removal Contract	9,127	11,275	10,000	12,000	2,000	20.00%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	20,811	24,237	22,200	25,600	3,400	15.32%
OPERATIONAL						

COUNTY OF HURON
Social Services - Countyview
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Office Expense	4	-	100	100	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Receivable Write Off	-	-	500	500	-	0.00%
Rent	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Telecommunications	975	1,056	1,200	1,200	-	0.00%
Travel/Meals	216	176	100	100	-	0.00%
Garbage	4,622	864	6,000	3,000	(3,000)	-50.00%
Grounds Maintenance	90	396	1,000	1,000	-	0.00%
Janitorial	1,066	2,503	1,200	2,400	1,200	100.00%
Maintenance & Repairs/Building	2,648	2,511	6,500	6,500	-	0.00%
Maintenance & Repairs/Painting	3,256	2,171	4,000	3,000	(1,000)	-25.00%
Maintenance & Repairs/Electrical	288	1,038	1,000	1,000	-	0.00%
Maintenance & Repairs/HVAC	3,883	4,617	3,000	4,000	1,000	33.33%
Maintenance & Repairs/Plumbing	2,809	1,473	2,500	2,500	-	0.00%
Utilities/Heat	8,965	8,481	11,000	11,000	-	0.00%
Utilities/Hydro	10,903	11,414	15,000	14,000	(1,000)	-6.67%
Utilities/Water & Sewer	2,778	5,513	4,000	4,000	-	0.00%
Depreciation - Capital Assets	100,280	100,280	100,905	100,905	-	0.00%
Total Operational	143,871	141,187	158,005	155,205	(2,800)	-1.77%
PROGRAM						
Evictions	-	-	-	-	-	0.00%
Tribunals	-	-	340	-	(340)	-100.00%
Winter Clothing and Uniforms	92	-	200	-	(200)	-100.00%
Total Program	92	-	540	-	(540)	-100.00%
TOTAL EXPENDITURES	184,998	186,315	205,294	201,461	(3,833)	-1.87%
(SURPLUS)/DEFICIT - ACCRUAL	(15,532)	(32,721)	(8,706)	(15,539)	(6,833)	78.49%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(15,532)	(32,721)	(8,706)	(15,539)	(6,833)	78.49%

COUNTY OF HURON
Social Services - CHPI
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	405,338	528,715	485,696	522,852	37,156	7.65%
Total Provincial Grants	405,338	528,715	485,696	522,852	37,156	7.65%
TOTAL REVENUE	405,338	528,715	485,696	522,852	37,156	7.65%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	31,974	47,692	49,387	123,356	73,969	149.77%
Salaries - Part Time	22,016	49,882	67,838	-	(67,838)	-100.00%
Total Salaries	53,990	97,574	117,225	123,356	6,131	5.23%
BENEFITS						
Statutory Benefits	4,378	8,199	8,616	9,139	523	6.07%
Extended Benefits	2,616	4,091	3,471	11,286	7,815	225.15%
OMERS	3,441	5,128	5,282	12,545	7,263	137.50%
Total Benefits	10,435	17,417	17,369	32,970	15,601	89.82%
Total Salaries and Benefits	64,424	114,991	134,594	156,326	21,732	16.15%
OPERATIONAL						
Miscellaneous Admin.	8,112	2,527	-	-	-	0.00%
Total Operational	8,112	2,527	-	-	-	0.00%
PROGRAM						
CHPI-Emergency Shelter Solutions	47,009	115,000	95,000	95,000	-	0.00%
CHPI-Housing w/ Related Supports	199,043	236,196	214,491	278,202	63,711	29.70%
CHPI-Other Services and Supports	15,500	20,000	15,000	15,000	-	0.00%
CHPI-Homelessness Prevention	71,250	40,000	45,000	77,750	32,750	72.78%
Total Program	332,801	411,196	369,491	465,952	96,461	26.11%
TOTAL EXPENDITURES	405,338	528,715	504,085	622,278	118,193	23.45%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	18,389	99,426	81,037	440.68%

COUNTY OF HURON
Social Services - CHPI
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	18,389	99,426	81,037	440.68%

COUNTY OF HURON

Social Services - Integrated Services (Pathways, HKCC, NCBS)

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	262,341	86,624	85,000	81,000	(4,000)	-4.71%
Total Provincial Grants	262,341	86,624	85,000	81,000	(4,000)	-4.71%
OTHER REVENUE						
Miscellaneous Revenue	-	1,600	-	-	-	0.00%
Total Other Revenue	-	1,600	-	-	-	0.00%
TOTAL REVENUE	262,341	88,224	85,000	81,000	(4,000)	-4.71%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Equipment Replacement New (under \$1,000)	2,229	-	-	-	-	0.00%
Total Equipment	2,229	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Intra County Purchases	37,500	-	-	-	-	0.00%
Printing (External)	4,251	-	-	-	-	0.00%
Total Purchased Service	41,751	-	-	-	-	0.00%
OPERATIONAL						
Advertising	1,526	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Staff Training	4,516	-	-	-	-	0.00%
Travel/Meals	1,590	-	-	-	-	0.00%
Total Operational	7,632	-	-	-	-	0.00%
PROGRAM						

COUNTY OF HURON

Social Services - Integrated Services (Pathways, HKCC, NCBS)

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Basic Needs Program	87,637	85,356	140,000	100,000	(40,000)	-28.57%
Dental Services	27,229	25,069	-	-	-	0.00%
Medical Supplies	6,476	6,521	-	-	-	0.00%
Purchase of Service	40,495	76,271	71,000	71,000	-	0.00%
Miscellaneous Program	105,515	11,953	14,000	10,000	(4,000)	-28.57%
Program Supplies & Costs	73,658	3,905	-	-	-	0.00%
Total Program	352,860	209,075	225,000	181,000	(44,000)	-19.56%
TOTAL EXPENDITURES	404,471	209,075	225,000	181,000	(44,000)	-19.56%
(SURPLUS)/DEFICIT - ACCRUAL	142,130	120,851	140,000	100,000	(40,000)	-28.57%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	142,130	120,851	140,000	100,000	(40,000)	-28.57%

COUNTY OF HURON
Social Services - Rental Supportive Housing
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PROVINCIAL GRANTS						
Provincial Operating Grants	-	418,567	1,271,150	642,850	(628,300)	-49.43%
Total Provincial Grants	-	418,567	1,271,150	642,850	(628,300)	-49.43%
TOTAL REVENUE	-	418,567	1,271,150	642,850	(628,300)	-49.43%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	-	-	-	-	-	0.00%
Salaries - Part Time	-	-	-	-	-	0.00%
Total Salaries	-	-	-	-	-	0.00%
BENEFITS						
Statutory Benefits	-	-	-	-	-	0.00%
Extended Benefits	-	-	-	-	-	0.00%
OMERS	-	-	-	-	-	0.00%
Total Benefits	-	-	-	-	-	0.00%
Total Salaries and Benefits	-	-	-	-	-	0.00%
EQUIPMENT						
Total Equipment	-	-	-	-	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	-	-	-	-	-	0.00%
Legal Fees	-	-	15,450	15,000	(450)	-2.91%
Total Purchased Service	-	-	15,450	15,000	(450)	-2.91%
OPERATIONAL						
Advertising	-	-	-	-	-	0.00%
Miscellaneous Admin.	-	-	-	-	-	0.00%
Office Expense	-	-	-	-	-	0.00%
Postage/Courier	-	-	-	-	-	0.00%
Publications & Subscriptions	-	-	-	-	-	0.00%
Staff Training	-	-	-	-	-	0.00%
Travel/Meals	-	-	-	-	-	0.00%

COUNTY OF HURON
Social Services - Rental Supportive Housing
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Garbage	-	-	-	-	-	0.00%
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
Taxes	-	-	-	-	-	0.00%
Utilities/Heat	-	-	-	-	-	0.00%
Utilities/Hydro	-	-	-	-	-	0.00%
Utilities/Water & Sewer	-	-	-	-	-	0.00%
Total Operational	-	-	-	-	-	0.00%
PROGRAM						
Rent Supplement Subsidy	-	418,567	1,255,700	627,850	(627,850)	-50.00%
Total Program	-	418,567	1,255,700	627,850	(627,850)	-50.00%
TOTAL EXPENDITURES	-	418,567	1,271,150	642,850	(628,300)	-49.43%
(SURPLUS)/DEFICIT - ACCRUAL	-	-	-	-	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	-	-	-	-	-	0.00%

County of Huron
Property Services
Future Sustainability
For the year ending December 31, 2020

DESCRIPTION	AMOUNT REQUESTED (Levy)	REASON FOR REQUEST
Ambulance Base Reserves	129,104	Amount charged to EMS operating for future base reserves
TOTAL FUNDING REQUESTED	129,104	

County of Huron
Property Services
Total Capital Requirements
For the year ending December 31, 2020

Capital Expense	Asset Type	Reason for Request	Priority	Description	Total Cost	External Funding Amount	External Funding Source
Install Slate Roof @Gaol - Phase 1	Bldg-Exterior	Asset Maintenance		Centre block, cell blocks #1, #2, apply for grant	\$259,400	100,000	Federal Grant Application submitted
Repair Mezzanine, cement floors, eavetrough, regrade @Airport Storage	Bldg-Interior	Health & Safety			\$85,400		
Replace North Steps @CH	Bldg-Exterior	Health & Safety			\$86,400		
Accessible front ramp @Museum	Bldg-Exterior	Accessibility			\$56,100		
Common area Lighting Upgrade @CH	Bldg-Interior	Energy Efficiency			\$51,600		
1st Floor Renovations (Top up to carry forward) @57 Napier	Bldg-Interior	Bldg-Interior			\$30,300		
Upgrade Fire Alarm Audibility @CH	Bldg-Interior	Health & Safety			\$29,200		
Uninterrupted Power Supply Replacement @JMB	Equipment	Asset Maintenance			\$25,800		
Computer Refresh	Equipment	Asset Maintenance		Hoonard, Kerslake, McCann, CH Office	\$3,500		
Vacuums	Equipment	Asset Maintenance			\$1,400		
Replace grease interceptors @Goderich EMS, Exeter EMS	Bldg-Interior	Asset Maintenance			\$23,600		Minor capital
Energy Audits @JMB/CH/57 Napier	Bldg-Interior	Energy Efficiency			\$23,000	11,500	Minor capital (Fed Grant App. for 50% of cost)
Rekey (Phase 1) @CH	Bldg-Interior	Security			\$7,900		Minor capital
Upgrade Security System @Museum	Bldg-Interior	Security			\$7,500		Minor capital
Flat Roof Repairs @CH/JMB/Museum	Bldg-Exterior	Asset Maintenance			\$6,200		Minor capital
Door Swipes/Security @57 Napier Street	Bldg-Interior	Security			\$6,100		Minor capital
Water Bottle fill stations @CH, Museum, Gaol	Bldg-Interior	Environmental			\$5,600		Minor capital
Upgrade Lighting to LED @Gaol	Bldg-Interior	Energy Efficiency			\$5,100		Minor capital
Replacement boiler @ HLC	Equipment	Asset Maintenance			\$24,000		Minor capital
Professional Fees for Grants	Bldg-Interior	Asset Maintenance		CH Boilers	\$20,400		Minor capital
<i>Carry Forward from 2019</i>							
<i>1st Floor Renovations \$140,000</i>	Bldg-Interior	Asset Maintenance			\$140,000	140,000	Capital Carryforward
<i>Accessible Parking Improvement \$31,400</i>	Grounds	Accessibility			\$31,400	31,400	Capital Carryforward
<i>Computer Refresh</i>	Equipment	Asset Maintenance			\$4,500	4,500	Capital Carryforward
TOTAL CAPITAL FUNDING REQUEST					\$934,400	187,400	
TOTAL Tangible Capital Assets (TCA Set up as Asset)					\$805,000		
TOTAL Minor Capital (operating)					\$129,400		
LESS: DEPRECIATION					-\$633,585		
NET CAPITAL FUNDING REQUIREMENTS					\$300,815		

COUNTY OF HURON
Property Services - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	75,985	38,686	-	-	-	0.00%
Total Federal Grants	75,985	38,686	-	-	-	0.00%
OTHER REVENUE						
Rent/Lease	1,678,612	1,685,434	1,685,435	1,561,088	(124,347)	-7.38%
Third Party Recoveries	6,257	1,364	-	-	-	0.00%
Total Other Revenue	1,684,869	1,686,798	1,685,435	1,561,088	(124,347)	-7.38%
TOTAL REVENUE	1,760,855	1,725,484	1,685,435	1,561,088	(124,347)	-7.38%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	564,408	544,948	578,339	476,498	(101,841)	-17.61%
Salaries - Part Time	69,177	82,298	60,557	53,347	(7,210)	-11.91%
Salaries - Time Off in Lieu Owing	620	-	-	-	-	0.00%
Total Salaries	634,205	627,246	638,896	529,845	(109,051)	-17.07%
BENEFITS						
Statutory Benefits	48,993	52,366	50,793	41,278	(9,515)	-18.73%
Extended Benefits	51,797	52,511	55,073	53,754	(1,319)	-2.40%
OMERS	60,945	57,569	59,928	50,650	(9,278)	-15.48%
Total Benefits	161,736	162,446	165,794	145,682	(20,112)	-12.13%
Total Salaries and Benefits	795,940	789,692	804,690	675,527	(129,163)	-16.05%
EQUIPMENT						
Equipment Rentals/Leases	1,279	1,042	500	-	(500)	-100.00%

COUNTY OF HURON
Property Services - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Equipment Repairs & Maint.	9,918	15,346	11,800	13,000	1,200	10.17%
Equipment Replacement New (under \$1,000)	1,344	2,487	4,100	4,350	250	6.10%
Vehicle Lease & Operation	49,345	38,304	50,000	50,000	-	0.00%
Total Equipment	61,917	57,179	66,400	67,350	950	1.43%
PURCHASED SERVICE						
Consulting/Professional Fees	14,220	8,709	-	-	-	0.00%
Insurance	33,980	36,300	36,210	37,950	1,740	4.81%
Occupational Accident Insurance	9,205	12,665	10,250	11,275	1,025	10.00%
Legal Fees	2,052	1,608	2,000	2,000	-	0.00%
Maintenance Contracts	3,074	4,339	5,800	5,800	-	0.00%
Security	3,769	2,563	3,500	2,500	(1,000)	-28.57%
Life Safety Systems	26,498	25,816	25,000	26,000	1,000	4.00%
Snow Removal Contract	47,663	49,031	61,200	65,950	4,750	7.76%
Miscellaneous Services	1,058	27	500	-	(500)	-100.00%
Total Purchased Service	142,717	141,058	144,460	151,475	7,015	4.86%
OPERATIONAL						
Advertising	1,085	227	500	500	-	0.00%
Conventions/Conferences	907	613	1,000	1,000	-	0.00%
Office Expense	2,905	3,662	3,100	3,100	-	0.00%
Postage/Courier	2,049	2,111	1,400	1,400	-	0.00%
Publications & Subscriptions	825	1,404	800	800	-	0.00%
Staff Training	2,732	1,817	4,000	4,000	-	0.00%
Telecommunications	8,523	8,596	8,800	8,800	-	0.00%
Travel/Meals	930	1,582	400	400	-	0.00%
Building Minor Capital	237,165	24,517	64,100	129,400	65,300	101.87%
Waste Removal	27,192	6,783	22,400	15,400	(7,000)	-31.25%
Grounds Maintenance	20,024	16,759	17,100	17,200	100	0.58%
Janitorial	94,405	69,869	53,800	60,800	7,000	13.01%
Maintenance & Repairs/Building	40,400	41,190	60,900	59,400	(1,500)	-2.46%
Maintenance & Repairs/Electrical	17,876	18,015	31,500	29,500	(2,000)	-6.35%
Maintenance & Repairs/HVAC	52,884	54,673	49,850	45,350	(4,500)	-9.03%
Maintenance & Repairs/Plumbing	18,341	23,231	27,850	26,350	(1,500)	-5.39%
Taxes	18,187	23,208	20,000	20,000	-	0.00%

COUNTY OF HURON
Property Services - Summary
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Heat	78,876	79,447	113,400	105,000	(8,400)	-7.41%
Utilities/Hydro	219,872	234,126	284,700	248,200	(36,500)	-12.82%
Utilities/Water & Sewer	26,385	26,525	32,000	28,500	(3,500)	-10.94%
Depreciation - Capital Assets	638,400	665,703	663,100	633,585	(29,515)	-4.45%
Total Operational	1,514,160	1,304,473	1,460,900	1,438,885	(22,015)	-1.51%
PROGRAM						
Winter Clothing and Uniforms	1,000	3,244	3,000	3,000	-	0.00%
Total Program	1,000	3,244	3,000	3,000	-	0.00%
TOTAL EXPENDITURES	2,515,734	2,295,647	2,479,450	2,336,237	(143,213)	-5.78%
(SURPLUS)/DEFICIT - ACCRUAL	754,879	570,163	794,015	775,149	(18,866)	-2.38%
LEVY BASED ADJUSTMENTS						
Less Depreciation			(663,100)	(629,100)	34,000	-5.13%
Add Capital Asset Expenditures			993,368	805,000	(188,368)	-18.96%
Add Future Sustainability			129,104	129,104	-	0.00%
Less: Transfer from accumulated surplus			(292,668)	(175,900)	116,768	-39.90%
TOTAL COUNTY LEVY	754,879	570,163	960,719	904,253	(56,466)	-5.88%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
FEDERAL GRANTS						
Federal Project Grants	75,985	38,686	-	-	-	0.00%
Total Federal Grants	75,985	38,686	-	-	-	0.00%
OTHER REVENUE						
Intra County Recoveries	-	-	-	-	-	0.00%
Rent/Lease	-	-	-	-	-	0.00%
Third Party Recoveries	6,072	1,364	-	-	-	0.00%
Total Other Revenue	6,072	1,364	-	-	-	0.00%
TOTAL REVENUE	82,058	40,050	-	-	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	421,291	402,103	436,232	389,004	(47,228)	-10.83%
Salaries - Part Time	29,639	43,199	26,079	18,378	(7,701)	-29.53%
Salaries - Time Off in Lieu Owing	620	-	-	-	-	0.00%
Total Salaries	451,550	445,302	462,311	407,382	(54,929)	-11.88%
BENEFITS						
Statutory Benefits	33,631	36,718	35,474	30,636	(4,838)	-13.64%
Extended Benefits	38,253	38,112	40,070	44,462	4,392	10.96%
OMERS	43,489	40,969	43,737	39,467	(4,270)	-9.76%
Burden	-	-	-	-	-	0.00%
Total Benefits	115,373	115,799	119,281	114,565	(4,716)	-3.95%
Total Salaries and Benefits	566,924	561,101	581,592	521,947	(59,645)	-10.26%
EQUIPMENT						
Equipment Rentals/Leases	1,279	1,042	500	-	(500)	-100.00%
Equipment Repairs & Maint.	1,640	1,448	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	332	1,464	-	-	-	0.00%
Vehicle Lease & Operation	49,226	38,304	50,000	50,000	-	0.00%
Small Tools/Equipment	-	-	-	-	-	0.00%
Total Equipment	52,478	42,258	50,500	50,000	(500)	-0.99%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
PURCHASED SERVICE						
Consulting/Professional Fees	6,767	8,709	-	-	-	0.00%
Insurance	1,371	1,500	1,500	1,800	300	20.00%
Occupational Accident Insurance	9,205	12,665	10,250	11,275	1,025	10.00%
Intra County Purchases	-	-	-	-	-	0.00%
Insurance Claim	-	-	-	-	-	0.00%
Legal Fees	2,052	1,608	2,000	2,000	-	0.00%
Maintenance Contracts	3,074	4,339	3,000	5,800	2,800	93.33%
Printing (External)	-	-	-	-	-	0.00%
Security	3,769	2,563	3,500	2,500	(1,000)	-28.57%
Life Safety Systems	26,498	25,816	25,000	26,000	1,000	4.00%
Snow Removal Contract	-	-	-	-	-	0.00%
Miscellaneous Services	1,058	-	500	-	(500)	-100.00%
Total Purchased Service	53,794	57,201	45,750	49,375	3,625	7.92%
OPERATIONAL						
Advertising	971	227	500	500	-	0.00%
Conventions/Conferences	907	613	1,000	1,000	-	0.00%
Internet	-	-	-	-	-	0.00%
Miscellaneous Admin.	178	183	200	200	-	0.00%
Office Expense	2,816	3,059	3,100	3,100	-	0.00%
Postage/Courier	2,049	2,111	1,400	1,400	-	0.00%
Publications & Subscriptions	825	1,404	800	800	-	0.00%
Staff Training	2,732	1,817	4,000	4,000	-	0.00%
Telecommunications	8,235	8,017	8,800	8,800	-	0.00%
Travel/Meals	723	1,575	400	400	-	0.00%
Building Capital (minor)	237,165	24,517	64,100	129,400	65,300	101.87%
Grounds Maintenance	3,847	1,640	1,000	1,000	-	0.00%
Janitorial	51	-	-	-	-	0.00%
Maintenance & Repairs/Building	630	9,483	300	300	-	0.00%
Maintenance & Repairs/Electrical	-	5,029	300	300	-	0.00%
Maintenance & Repairs/HVAC	1,462	2,988	1,200	1,200	-	0.00%
Maintenance & Repairs/Plumbing	7,521	11,569	3,000	3,000	-	0.00%
Taxes	4,087	5,645	5,000	5,000	-	0.00%
Depreciation - Capital Assets	638,400	665,703	663,100	633,585	(29,515)	-4.45%
Gain or Loss on disposal of capital assets	4,017	-	-	-	-	0.00%
Total Operational	919,661	749,949	758,200	793,985	35,785	4.72%
PROGRAM						
Winter Clothing and Uniforms	1,000	3,244	3,000	3,000	-	0.00%
Miscellaneous Program	-	-	-	-	-	0.00%
Total Program	1,000	3,244	3,000	3,000	-	0.00%

COUNTY OF HURON
Property Services - General
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL EXPENDITURES	1,593,856	1,413,753	1,439,042	1,418,307	(20,735)	-1.44%
(SURPLUS)/DEFICIT - ACCRUAL	1,511,798	1,373,703	1,439,042	1,418,307	(20,735)	-1.44%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,511,798	1,373,703	1,439,042	1,418,307	(20,735)	-1.44%

COUNTY OF HURON
Property Services - Courthouse
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	363,495	363,495	363,495	400,153	36,658	10.08%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	363,495	363,495	363,495	400,153	36,658	10.08%
TOTAL REVENUE	363,495	363,495	363,495	400,153	36,658	10.08%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,445	14,924	15,621	58,781	43,160	276.29%
Total Salaries	14,445	14,924	15,621	58,781	43,160	276.29%
BENEFITS						
Statutory Benefits	1,192	1,301	1,295	5,105	3,810	294.21%
Extended Benefits	1,486	1,540	1,541	6,185	4,644	301.36%
OMERS	1,484	1,430	1,477	5,368	3,891	263.44%
Total Benefits	4,162	4,271	4,313	16,658	12,345	286.23%
Total Salaries and Benefits	18,608	19,194	19,934	75,439	55,505	278.44%
EQUIPMENT						
Equipment Repairs & Maint.	2,386	1,598	900	1,300	400	44.44%
Equipment Replacement New (under \$1,000)	751	-	400	400	-	0.00%
Total Equipment	3,138	1,598	1,300	1,700	400	30.77%
PURCHASED SERVICE						
Consulting/Professional Fees	2,432	-	-	-	-	0.00%
Insurance	3,721	4,000	4,000	4,700	700	17.50%
Snow Removal Contract	1,630	2,465	1,900	3,500	1,600	84.21%
Total Purchased Service	7,784	6,465	5,900	8,200	2,300	38.98%
OPERATIONAL						
Travel/Meals	206	7	-	-	-	0.00%
Garbage	6,982	1,695	5,000	3,000	(2,000)	-40.00%
Grounds Maintenance	329	646	1,000	1,000	-	0.00%
Janitorial	5,658	5,214	10,100	10,100	-	0.00%

COUNTY OF HURON
Property Services - Courthouse
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Building	10,483	8,478	13,000	13,000	-	0.00%
Maintenance & Repairs/Electrical	4,251	3,916	4,000	4,000	-	0.00%
Maintenance & Repairs/HVAC	18,898	24,683	9,000	9,000	-	0.00%
Maintenance & Repairs/Plumbing	1,547	2,150	5,000	5,000	-	0.00%
Utilities/Heat	16,890	15,569	30,000	30,000	-	0.00%
Utilities/Hydro	46,802	45,951	55,000	55,000	-	0.00%
Utilities/Water & Sewer	2,879	1,980	4,000	4,000	-	0.00%
Total Operational	115,014	110,344	136,100	134,100	(2,000)	-1.47%
TOTAL EXPENDITURES	144,543	137,601	163,234	219,439	56,205	34.43%
(SURPLUS)/DEFICIT - ACCRUAL	(218,952)	(225,894)	(200,261)	(180,714)	19,547	-9.76%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(218,952)	(225,894)	(200,261)	(180,714)	19,547	-9.76%

COUNTY OF HURON
Property Services - Health and Library Complex
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/ Decrease - \$	Increase/ Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	312,749	312,749	312,749	156,375	(156,375)	-50.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	312,749	312,749	312,749	156,375	(156,375)	-50.00%
TOTAL REVENUE	312,749	312,749	312,749	156,375	(156,375)	-50.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	42,667	41,575	52,479	28,713	(23,766)	-45.29%
Total Salaries	42,667	41,575	52,479	28,713	(23,766)	-45.29%
BENEFITS						
Statutory Benefits	3,562	3,615	4,693	2,457	(2,236)	-47.65%
Extended Benefits	3,767	4,087	5,837	3,070	(2,767)	-47.40%
OMERS	3,930	3,804	4,730	2,668	(2,062)	-43.59%
Total Benefits	11,259	11,506	15,260	8,195	(7,065)	-46.30%
Total Salaries and Benefits	53,927	53,081	67,739	36,908	(30,831)	-45.51%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	806	2,062	2,400	1,200	(1,200)	-50.00%
Equipment Replacement New (under \$1,000)	-	-	500	250	(250)	-50.00%
Total Equipment	865	2,062	2,900	1,450	(1,450)	-50.00%
PURCHASED SERVICE						
Insurance	6,463	6,900	6,900	3,450	(3,450)	-50.00%
Snow Removal Contract	5,160	8,548	9,500	4,750	(4,750)	-50.00%
Total Purchased Service	12,223	15,448	16,400	8,200	(8,200)	-50.00%
OPERATIONAL						
Office Expense	-	-	-	-	-	0.00%
Garbage	6,972	2,105	6,000	3,000	(3,000)	-50.00%
Grounds Maintenance	1,444	484	3,400	1,700	(1,700)	-50.00%
Janitorial	1,928	3,149	3,000	1,500	(1,500)	-50.00%

COUNTY OF HURON

Property Services - Health and Library Complex

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Building	8,586	2,353	11,000	5,500	(5,500)	-50.00%
Maintenance & Repairs/Electrical	2,896	861	4,000	2,000	(2,000)	-50.00%
Maintenance & Repairs/HVAC	3,574	8,057	7,000	3,500	(3,500)	-50.00%
Maintenance & Repairs/Plumbing	2,196	919	3,000	1,500	(1,500)	-50.00%
Utilities/Heat	12,206	13,061	22,000	11,000	(11,000)	-50.00%
Utilities/Hydro	56,103	58,766	70,000	35,000	(35,000)	-50.00%
Utilities/Water & Sewer	7,869	6,581	7,000	3,500	(3,500)	-50.00%
Total Operational	103,775	96,334	136,400	68,200	(68,200)	-50.00%
TOTAL EXPENDITURES	170,789	166,926	223,439	114,758	(108,681)	-48.64%
(SURPLUS)/DEFICIT - ACCRUAL	(141,960)	(145,823)	(89,310)	(41,617)	47,694	-53.40%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(141,960)	(145,823)	(89,310)	(41,617)	47,694	-53.40%

COUNTY OF HURON
Property Services - Jacob Memorial Building
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	124,916	124,916	124,916	124,916	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	124,916	124,916	124,916	124,916	-	0.00%
TOTAL REVENUE	124,916	124,916	124,916	124,916	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	42,667	41,575	27,144	-	(27,144)	-100.00%
Total Salaries	42,667	41,575	27,144	-	(27,144)	-100.00%
BENEFITS						
Statutory Benefits	3,562	3,614	2,412	-	(2,412)	-100.00%
Extended Benefits	3,767	4,087	2,948	-	(2,948)	-100.00%
OMERS	3,930	3,804	2,450	-	(2,450)	-100.00%
Total Benefits	11,258	11,505	7,810	-	(7,810)	-100.00%
Total Salaries and Benefits	53,926	53,080	34,954	-	(34,954)	-100.00%
EQUIPMENT						
Equipment Rentals/Leases	-	-	-	-	-	0.00%
Equipment Repairs & Maint.	691	693	3,000	3,000	-	0.00%
Equipment Replacement New (under \$1,000)	112	-	1,500	2,000	500	33.33%
Total Equipment	862	693	4,500	5,000	500	11.11%
PURCHASED SERVICE						
Insurance	8,030	8,500	8,400	10,000	1,600	19.05%
Snow Removal Contract	3,521	4,393	6,000	8,000	2,000	33.33%
Total Purchased Service	12,150	12,920	14,400	18,000	3,600	25.00%
OPERATIONAL						
Office Expense	-	548	-	-	-	0.00%
Telecommunications	289	580	-	-	-	0.00%
Garbage	6,315	1,282	6,000	4,000	(2,000)	-33.33%

COUNTY OF HURON
Property Services - Jacob Memorial Building
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Grounds Maintenance	2,181	593	1,000	1,000	-	0.00%
Janitorial	1,650	1,728	2,500	2,500	-	0.00%
Maintenance & Repairs/Building	6,229	6,981	7,000	7,000	-	0.00%
Maintenance & Repairs/Electrical	5,506	1,012	6,000	6,000	-	0.00%
Maintenance & Repairs/HVAC	4,813	6,222	8,000	8,000	-	0.00%
Maintenance & Repairs/Plumbing	2,226	567	3,000	3,000	-	0.00%
Utilities/Heat	14,710	12,662	18,000	18,000	-	0.00%
Utilities/Hydro	30,902	29,359	38,000	38,000	-	0.00%
Utilities/Water & Sewer	4,415	6,607	5,000	5,000	-	0.00%
Total Operational	79,236	68,142	94,500	92,500	(2,000)	-2.12%
TOTAL EXPENDITURES	146,173	134,835	148,354	115,500	(32,854)	-22.15%
(SURPLUS)/DEFICIT - ACCRUAL	21,257	9,919	23,438	(9,416)	(32,854)	-140.17%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	21,257	9,919	23,438	(9,416)	(32,854)	-140.17%

COUNTY OF HURON
Property Services - Clinton Storage
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	3,995	7,509	2,500	2,500	-	0.00%
Equipment Replacement New (under \$1,000)	149	1,024	500	500	-	0.00%
Total Equipment	4,144	8,533	3,000	3,000	-	0.00%
PURCHASED SERVICE						
Insurance	1,469	1,500	1,500	1,800	300	20.00%
Total Purchased Service	1,469	1,500	1,500	1,800	300	20.00%
OPERATIONAL						
Grounds Maintenance	388	974	300	300	-	0.00%
Janitorial	47,284	24,296	200	200	-	0.00%
Maintenance & Repairs/Building	853	1,946	1,000	1,000	-	0.00%
Maintenance & Repairs/Electrical	33	1,000	800	800	-	0.00%
Maintenance & Repairs/HVAC	117	117	750	750	-	0.00%
Maintenance & Repairs/Plumbing	154	47	750	750	-	0.00%
Total Operational	48,829	28,380	3,800	3,800	-	0.00%
TOTAL EXPENDITURES	54,441	38,413	8,300	8,600	300	3.61%
(SURPLUS)/DEFICIT - ACCRUAL	54,441	38,413	8,300	8,600	300	3.61%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	54,441	38,413	8,300	8,600	300	3.61%

COUNTY OF HURON
Property Services - Ambulance Stations
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Transfer from Capital Reserves	-	-	-	-	-	0.00%
Rent/Lease	303,104	303,104	303,104	303,104	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	303,104	303,104	303,104	303,104	-	0.00%
TOTAL REVENUE	303,104	303,104	303,104	303,104	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	(303,104)	(303,104)	(303,104)	(303,104)	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(303,104)	(303,104)	(303,104)	(303,104)	-	0.00%

COUNTY OF HURON

Property Services - Ambulance Stations - Goderich

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
PURCHASED SERVICE						
Insurance	1,175	1,300	1,300	1,500	200	15.38%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	12,504	11,978	11,000	13,000	2,000	18.18%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	13,679	13,278	12,300	14,500	2,200	17.89%
OPERATIONAL						
Grounds Maintenance	1,221	1,402	1,800	1,800	-	0.00%
Janitorial	1,026	550	400	400	-	0.00%
Maintenance & Repairs/Building	1,793	1,927	2,500	2,500	-	0.00%
Maintenance & Repairs/Electrical	343	437	1,000	1,000	-	0.00%
Maintenance & Repairs/HVAC	1,444	597	2,000	2,000	-	0.00%
Maintenance & Repairs/Plumbing	998	2,879	1,000	1,000	-	0.00%
Utilities/Heat	2,204	1,944	3,000	3,000	-	0.00%
Utilities/Hydro	2,945	3,183	5,200	5,200	-	0.00%
Utilities/Water & Sewer	1,459	1,391	1,300	1,300	-	0.00%
Total Operational	13,433	14,309	18,200	18,200	-	0.00%
TOTAL EXPENDITURES	27,113	27,587	30,500	32,700	2,200	7.21%
(SURPLUS)/DEFICIT - ACCRUAL	27,113	27,587	30,500	32,700	2,200	7.21%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	27,113	27,587	30,500	32,700	2,200	7.21%

COUNTY OF HURON

Property Services - Ambulance Stations - Exeter

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
PURCHASED SERVICE						
Insurance	1,175	1,300	1,300	1,500	200	15.38%
Maintenance Contracts	-	-	-	-	-	0.00%
Snow Removal Contract	3,623	3,243	5,500	6,000	500	9.09%
Miscellaneous Services	-	-	-	-	-	0.00%
Total Purchased Service	4,798	4,543	6,800	7,500	700	10.29%
OPERATIONAL						
Grounds Maintenance	458	916	600	1,000	400	66.67%
Janitorial	1,026	511	1,200	1,200	-	0.00%
Maintenance & Repairs/Building	1,482	1,184	2,800	2,800	-	0.00%
Maintenance & Repairs/Electrical	52	1,482	1,500	1,500	-	0.00%
Maintenance & Repairs/HVAC	447	2,244	1,100	1,100	-	0.00%
Maintenance & Repairs/Plumbing	773	428	800	800	-	0.00%
Utilities/Heat	2,058	1,967	2,600	2,600	-	0.00%
Utilities/Hydro	3,447	3,367	6,800	6,300	(500)	-7.35%
Utilities/Water & Sewer	1,099	1,474	2,800	2,800	-	0.00%
Total Operational	10,842	13,573	20,200	20,100	(100)	-0.50%
TOTAL EXPENDITURES	15,640	18,116	27,000	27,600	600	2.22%
(SURPLUS)/DEFICIT - ACCRUAL	15,640	18,116	27,000	27,600	600	2.22%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	15,640	18,116	27,000	27,600	600	2.22%

COUNTY OF HURON

Property Services - Ambulance Stations - Tuckersmith

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	629	-	-	-	0.00%
Total Equipment	-	629	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	1,175	1,300	1,300	1,500	200	15.38%
Snow Removal Contract	2,884	-	8,000	8,500	500	6.25%
Total Purchased Service	4,059	1,300	9,300	10,000	700	7.53%
OPERATIONAL						
Garbage	-	-	-	-	-	0.00%
Grounds Maintenance	2,089	1,221	-	1,000	1,000	0.00%
Janitorial	1,026	511	1,200	1,200	-	0.00%
Maintenance & Repairs/Building	1,396	952	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	645	-	2,000	2,000	-	0.00%
Maintenance & Repairs/HVAC	1,556	597	3,000	3,000	-	0.00%
Maintenance & Repairs/Plumbing	1,011	1,051	2,500	2,500	-	0.00%
Utilities/Heat	1,471	1,788	3,500	3,500	-	0.00%
Utilities/Hydro	5,198	4,627	7,800	6,800	(1,000)	-12.82%
Total Operational	14,392	10,746	24,000	24,000	-	0.00%
TOTAL EXPENDITURES	18,451	12,675	33,300	34,000	700	2.10%
(SURPLUS)/DEFICIT - ACCRUAL	18,451	12,675	33,300	34,000	700	2.10%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	18,451	12,675	33,300	34,000	700	2.10%

COUNTY OF HURON

Property Services - Ambulance Stations - Wingham

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	-	-	-	-	-	0.00%
Total Other Revenue	-	-	-	-	-	0.00%
TOTAL REVENUE	-	-	-	-	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	619	-	-	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	30	619	-	-	-	0.00%
PURCHASED SERVICE						
Insurance	1,175	1,300	1,300	1,500	200	15.38%
Snow Removal Contract	7,050	6,584	7,000	7,500	500	7.14%
Total Purchased Service	8,225	7,884	8,300	9,000	700	8.43%
OPERATIONAL						
Grounds Maintenance	1,160	1,379	1,000	1,000	-	0.00%
Janitorial	1,026	531	1,200	1,200	-	0.00%
Maintenance & Repairs/Building	1,813	583	1,800	1,800	-	0.00%
Maintenance & Repairs/Electrical	997	-	800	800	-	0.00%
Maintenance & Repairs/HVAC	263	350	800	800	-	0.00%
Maintenance & Repairs/Plumbing	137	594	1,000	1,000	-	0.00%
Utilities/Heat	1,507	1,528	2,500	2,500	-	0.00%
Utilities/Hydro	2,837	2,420	4,300	4,300	-	0.00%
Utilities/Water & Sewer	982	905	1,300	1,300	-	0.00%
Total Operational	10,722	8,289	14,700	14,700	-	0.00%
TOTAL EXPENDITURES	18,977	16,791	23,000	23,700	700	3.04%
(SURPLUS)/DEFICIT - ACCRUAL	18,977	16,791	23,000	23,700	700	3.04%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON

Property Services - Ambulance Stations - Wingham

Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	18,977	16,791	23,000	23,700	700	3.04%

COUNTY OF HURON
Property Services - Registry
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	43,712	50,534	50,534	45,904	(4,631)	-9.16%
Total Other Revenue	43,712	50,534	50,534	45,904	(4,631)	-9.16%
TOTAL REVENUE	43,712	50,534	50,534	45,904	(4,631)	-9.16%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,445	14,924	15,621	-	(15,621)	-100.00%
Total Salaries	14,445	14,924	15,621	-	(15,621)	-100.00%
BENEFITS						
Statutory Benefits	1,191	1,300	1,295	-	(1,295)	-100.00%
Extended Benefits	1,485	1,539	1,541	-	(1,541)	-100.00%
OMERS	1,484	1,430	1,477	-	(1,477)	-100.00%
Total Benefits	4,160	4,269	4,313	-	(4,313)	-100.00%
Total Salaries and Benefits	18,606	19,193	19,934	-	(19,934)	-100.00%
EQUIPMENT						
Equipment Repairs & Maint.	-	-	500	1,500	1,000	200.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	-	-	500	1,500	1,000	200.00%
PURCHASED SERVICE						
Insurance	490	500	510	600	90	17.65%
Total Purchased Service	490	500	510	600	90	17.65%
OPERATIONAL						
Grounds Maintenance	454	-	500	500	-	0.00%
Janitorial	12,544	12,180	12,000	12,000	-	0.00%
Maintenance & Repairs/Building	378	618	1,500	5,500	4,000	266.67%
Maintenance & Repairs/Electrical	-	9	1,100	1,100	-	0.00%
Maintenance & Repairs/HVAC	2,591	175	1,500	1,500	-	0.00%
Maintenance & Repairs/Plumbing	491	187	1,100	1,100	-	0.00%
Utilities/Heat	2,197	1,780	3,900	3,900	-	0.00%

COUNTY OF HURON
Property Services - Registry
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Utilities/Hydro	4,817	3,707	6,300	6,300	-	0.00%
Utilities/Water & Sewer	1,521	1,621	1,700	1,700	-	0.00%
Total Operational	24,994	20,277	29,600	33,600	4,000	13.51%
TOTAL EXPENDITURES	44,089	39,970	50,544	35,700	(14,844)	-29.37%
(SURPLUS)/DEFICIT - ACCRUAL	377	(10,564)	10	(10,204)	(10,214)	-104113.15%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	377	(10,564)	10	(10,204)	(10,214)	-104113.15%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	42,261	42,261	42,261	42,261	-	0.00%
Total Other Revenue	42,446	42,261	42,261	42,261	-	0.00%
TOTAL REVENUE	42,446	42,261	42,261	42,261	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,445	14,924	15,621	-	(15,621)	-100.00%
Total Salaries	14,445	14,924	15,621	-	(15,621)	-100.00%
BENEFITS						
Statutory Benefits	1,192	1,301	1,295	-	(1,295)	-100.00%
Extended Benefits	1,486	1,540	1,541	-	(1,541)	-100.00%
OMERS	1,484	1,430	1,477	-	(1,477)	-100.00%
Total Benefits	4,162	4,271	4,313	-	(4,313)	-100.00%
Total Salaries and Benefits	18,608	19,194	19,934	-	(19,934)	-100.00%
EQUIPMENT						
Equipment Repairs & Maint.	16	-	1,000	2,000	1,000	100.00%
Equipment Replacement New (under \$1,000)	-	-	-	-	-	0.00%
Total Equipment	16	-	1,000	2,000	1,000	100.00%
PURCHASED SERVICE						
Insurance	2,742	2,900	2,900	3,400	500	17.24%
Snow Removal Contract	3,202	5,138	4,500	5,600	1,100	24.44%
Total Purchased Service	5,944	8,038	10,200	9,000	(1,200)	-11.76%
OPERATIONAL						
Garbage	3,434	1,051	3,000	3,000	-	0.00%
Grounds Maintenance	814	923	1,000	1,000	-	0.00%
Janitorial	18,980	17,986	19,000	27,500	8,500	44.74%
Maintenance & Repairs/Building	3,041	1,568	4,000	4,000	-	0.00%
Maintenance & Repairs/Electrical	2,299	1,776	2,500	2,500	-	0.00%
Maintenance & Repairs/HVAC	5,137	976	2,500	2,500	-	0.00%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Maintenance & Repairs/Plumbing	465	1,907	1,200	1,200	-	0.00%
Taxes	14,100	17,563	15,000	15,000	-	0.00%
Utilities/Heat	3,682	3,109	6,000	6,000	-	0.00%
Utilities/Hydro	8,184	9,312	16,500	16,500	-	0.00%
Utilities/Water & Sewer	1,023	1,227	2,200	2,200	-	0.00%
Total Operational	61,273	57,397	72,900	81,400	8,500	11.66%
TOTAL EXPENDITURES	85,840	84,629	104,034	92,400	(11,634)	-11.18%
(SURPLUS)/DEFICIT - ACCRUAL	43,395	42,368	61,773	50,139	(11,634)	-18.83%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	43,395	42,368	61,773	50,139	(11,634)	-18.83%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	365,184	365,184	365,184	365,184	-	0.00%
Third Party Recoveries	-	-	-	-	-	0.00%
Total Other Revenue	365,184	365,184	365,184	365,184	-	0.00%
TOTAL REVENUE	365,184	365,184	365,184	365,184	-	0.00%
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES						
Salaries - Full Time	14,445	14,924	15,621	-	(15,621)	-100.00%
Salaries - Part Time	39,538	39,100	34,478	34,969	491	1.42%
Salaries - Time Off in Lieu Owing	-	-	-	-	-	0.00%
Councillor's Remuneration	-	-	-	-	-	0.00%
Total Salaries	53,983	54,023	50,099	34,969	(15,130)	-30.20%
BENEFITS						
Statutory Benefits	4,663	4,517	4,329	3,080	(1,249)	-28.85%
Extended Benefits	1,553	1,605	1,595	37	(1,558)	-97.68%
OMERS	5,144	4,703	4,580	3,147	(1,433)	-31.29%
Total Benefits	11,360	10,826	10,504	6,264	(4,240)	-40.37%
Total Salaries and Benefits	65,344	64,849	60,603	41,233	(19,370)	-31.96%
EQUIPMENT						
Equipment Repairs & Maint.	385	788	1,000	1,000	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	1,000	1,000	-	0.00%
Total Equipment	385	788	2,000	2,000	-	0.00%
PURCHASED SERVICE						
Consulting/Professional Fees	5,021	-	-	-	-	0.00%
Insurance	2,938	3,100	3,100	3,600	500	16.13%
Snow Removal Contract	7,884	6,548	7,500	8,500	1,000	13.33%
Total Purchased Service	15,843	9,648	10,600	12,100	1,500	14.15%
OPERATIONAL						
Garbage	3,489	576	2,400	2,400	-	0.00%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
Grounds Maintenance	2,541	2,812	3,200	3,200	-	0.00%
Janitorial	2,014	2,299	2,500	2,500	-	0.00%
Maintenance & Repairs/Building	2,581	3,722	10,000	10,000	-	0.00%
Maintenance & Repairs/Electrical	533	2,191	6,000	6,000	-	0.00%
Maintenance & Repairs/HVAC	12,039	6,929	10,000	10,000	-	0.00%
Maintenance & Repairs/Plumbing	480	732	4,000	4,000	-	0.00%
Utilities/Heat	18,608	19,832	17,000	19,000	2,000	11.76%
Utilities/Hydro	53,082	66,181	70,000	70,000	-	0.00%
Utilities/Water & Sewer	3,807	3,296	5,500	5,500	-	0.00%
Total Operational	99,175	108,805	130,600	132,600	2,000	1.53%
TOTAL EXPENDITURES	180,746	184,090	203,803	187,933	(15,870)	-7.79%
(SURPLUS)/DEFICIT - ACCRUAL	(184,438)	(181,094)	(161,381)	(177,251)	(15,870)	9.83%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	(184,438)	(181,094)	(161,381)	(177,251)	(15,870)	9.83%

COUNTY OF HURON
Property Services - Assessment
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
EXPENDITURES						
PURCHASED SERVICE						
Insurance	-	-	-	-	-	0.00%
Snow Removal Contract	204	-	300	300	-	0.00%
Total Purchased Service	204	-	300	300	-	0.00%
OPERATIONAL						
Grounds Maintenance	712	1,140	-	400	400	0.00%
Maintenance & Repairs/Building	-	-	-	-	-	0.00%
Utilities/Hydro	1,013	773	1,300	1,300	-	0.00%
Total Operational	1,725	1,953	1,700	1,700	-	0.00%
TOTAL EXPENDITURES	1,929	1,953	2,000	2,000	-	0.00%
(SURPLUS)/DEFICIT - ACCRUAL	1,929	1,953	2,000	2,000	-	0.00%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%
TOTAL COUNTY LEVY	1,929	1,953	2,000	2,000	-	0.00%

COUNTY OF HURON
Property Services - Gaol
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
REVENUE						
OTHER REVENUE						
Rent/Lease	123,192	123,192	123,192	123,192	-	0.00%
Total Other Revenue	123,192	123,192	123,192	123,192	-	0.00%
TOTAL REVENUE	123,192	123,192	123,192	123,192	-	0.00%
EXPENDITURES						
EQUIPMENT						
Equipment Repairs & Maint.	-	-	500	500	-	0.00%
Equipment Replacement New (under \$1,000)	-	-	200	200	-	0.00%
Total Equipment	-	-	700	700	-	0.00%
PURCHASED SERVICE						
Insurance	2,056	2,200	2,200	2,600	400	18.18%
Total Purchased Service	2,056	2,334	2,200	2,900	700	31.82%
OPERATIONAL						
Grounds Maintenance	2,386	2,629	2,300	2,300	-	0.00%
Janitorial	194	917	500	500	-	0.00%
Maintenance & Repairs/Building	1,136	1,394	2,000	2,000	-	0.00%
Maintenance & Repairs/Electrical	322	303	1,500	1,500	-	0.00%
Maintenance & Repairs/HVAC	542	696	3,000	2,000	(1,000)	-33.33%
Maintenance & Repairs/Plumbing	341	201	1,500	1,500	-	0.00%
Utilities/Heat	3,342	6,207	4,500	5,500	1,000	22.22%
Utilities/Hydro	1,838	2,620	3,500	3,500	-	0.00%
Utilities/Water & Sewer	989	1,007	1,200	1,200	-	0.00%
Total Operational	11,090	15,974	20,000	20,000	-	0.00%
TOTAL EXPENDITURES	13,146	18,309	22,900	23,600	700	3.06%
(SURPLUS)/DEFICIT - ACCRUAL	(110,046)	(104,883)	(100,292)	(99,592)	700	-0.70%
LEVY BASED ADJUSTMENTS						
Less Depreciation					-	0.00%
Add Capital Asset Expenditures					-	0.00%
Add Future Sustainability					-	0.00%
Less: Transfer from accumulated surplus					-	0.00%

COUNTY OF HURON
Property Services - Gaol
Budget for the year ending December 31, 2020

	2018 Actuals	2019 Forecast Actual	2019 Budget	2020 Budget	Increase/Decrease - \$	Increase/Decrease - %
TOTAL COUNTY LEVY	(110,046)	(104,883)	(100,292)	(99,592)	700	-0.70%